10 JULY 2026

EQUITY RESEARCH - COMPANY REPORT

FINANSIA
FSS INTERNATIONAL INVESTMENT ADVISORY

FSSIA ESG rating ★★★★★

CHAROEN POKPHAND FOODS CPF TB

THAILAND / FOOD & BEVERAGE

BUY

UNCHANGED

TARGET PRICE	THB24.00
CLOSE	THB22.20
UP/DOWNSIDE	+8.1%
PRIOR TP	THB24.00
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	+3.3%

Thai swine recovers; China next

- 2Q26 earnings are expected to decline q-q and y-y on weaker Thai meat prices.
- Thai swine prices are recovering, while a rebound in Chinese swine prices would be an additional catalyst for 2H26.
- Maintain TP of THB24; trading buy on meat price recovery.

2Q26 earnings expected to decline q-q and y-y

We forecast 2Q26 net profit at THB4.5b (-6.8% q-q, -56.2% y-y). Although losses from the China swine business should narrow q-q due to biological gains as China hog futures rose above CNY10/kg by quarter-end, this is unlikely to fully offset weaker operating performance. Thai livestock prices declined during the quarter, with swine prices falling in May and chicken prices dropping sharply in June, resulting in average chicken prices declining 7.1% q-q and 5.0% y-y. At the same time, higher raw material costs are expected to pressure margins. We forecast gross margin at 14.9%, down from 15.6% in 1Q26 and 19.8% in 2Q25, while SG&A should remain in line with 1Q26.

Thai swine prices are recovering; watching China next

Thai swine prices have recovered to THB64–66/kg in July as supply tightened following producers' efforts to reduce output. Management remains cautiously optimistic on livestock prices in 2H26, although demand is still weak across many markets. Demand may soften in late 3Q26 due to the rainy season and the Vegetarian Festival. Feed corn prices are expected to ease in 3Q26 as Thailand's new crop enters the market, while soybean meal prices should remain around THB16/kg. CPF has already locked in part of its soybean meal costs through 1H27. Meanwhile, management expects China swine prices to recover to CNY12–13/kg in 2H26, allowing the China business to return to profit in 4Q26.

Continued to build growth at home and abroad

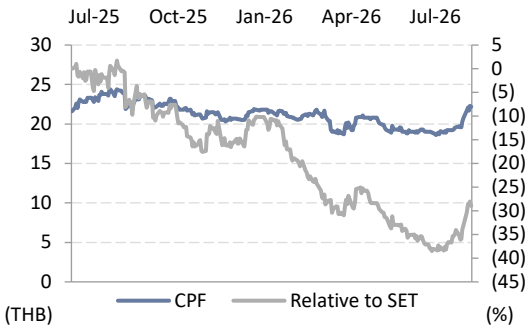
CPF continues to target sustainable growth of 5–10% per year through value chain expansion, higher production efficiency, more value-added products, growth in food service, and overseas expansion. The company currently has production bases in 17 countries. Vietnam is its second-largest market after Thailand, accounting for 18% of revenue. CPF is expanding its Vietnam operations, particularly chicken exports, which began in 2025 and are expected to accelerate in 2026, serving markets such as Japan, Hong Kong, and Singapore. Vietnam's swine business also remains strong. In addition, the company plans to spin off and list its Vietnam subsidiary in 4Q26–1H27.

Maintain BUY with TP of THB24.0

Although 2Q26 earnings are likely to be weaker than expected and demand remains soft, we estimate 1H26 earnings will account for 52.9% of our full-year forecast. We remain positive on the 2H26 recovery, supported by stabilizing livestock prices and rebounding China swine prices. We maintain our 2026E net profit of THB17.8b (-29.3% y-y) and expect 11.7% y-y growth in 2027. Net D/E improved to 1.75x at end-1Q26 from 1.81x at end-2025, while dividend yield is expected at around 4.4%. We maintain our TP of THB24 (12x PE). A further recovery in livestock prices remains the key upside catalyst.

KEY STOCK DATA

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	571,135	589,411	610,040	633,222
Net profit	25,197	17,802	19,888	22,272
EPS (THB)	2.99	2.12	2.36	2.65
vs Consensus (%)	-	(9.9)	(10.3)	(2.7)
EBITDA	81,736	70,483	72,775	75,226
Recurring net profit	25,774	17,802	19,888	22,272
Core EPS (THB)	3.06	2.12	2.36	2.65
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	35.4	(30.9)	11.7	12.0
Core P/E (x)	7.2	10.5	9.4	8.4
Dividend yield (%)	5.9	4.8	5.3	6.0
EV/EBITDA (x)	8.5	9.8	9.4	8.9
Price/book (x)	0.8	0.8	0.7	0.7
Net debt/Equity (%)	194.1	169.5	160.9	151.6
ROE (%)	10.8	7.4	7.8	8.4



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	17.5	6.7	1.4
Relative to country (%)	13.3	(0.8)	(30.6)

Mkt cap (USD m)	5,435
3m avg. daily turnover (USD m)	19.6
Free float (%)	46
Major shareholder	Charoen Pokphand Group (37%)
12m high/low (THB)	24.70/18.10
Issued shares (m)	8,413.57

Sources: Bloomberg consensus; FSSIA estimates

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Investment thesis

CPF operates an integrated agro-industrial and food business under its “Kitchen of the World” vision for sustainable growth. The company owns production bases through investments and joint ventures in 17 countries and exports to over 50 countries.

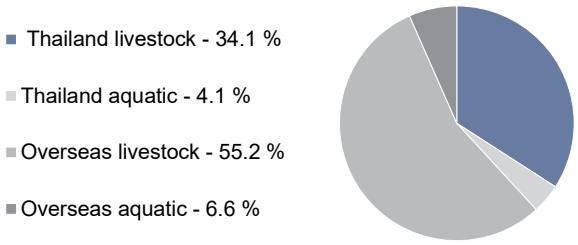
Management’s 2026 growth target appears modest, reflecting a high base in 2025 and subdued domestic purchasing power. Overseas operations appear more promising, particularly in Vietnam, which accounts for 18% of total revenue and continues to show solid growth momentum. The company is expanding upstream capacity in swine and poultry, and downstream through ready-meal products that benefit from improving consumption in Vietnam. The listing of CP Vietnam is in progress and expected to be completed by end-2026 or 1H27.

Company profile

Established in 1978 and listed on the Stock Exchange of Thailand in 1987, CPF operates a vertically integrated agro-industrial and food business, from upstream to downstream, covering livestock and aquaculture such as swine, broilers, layers, ducks, shrimp, and fish. As of end-2025, CPF generated revenue from three units, namely Feed, Farm, and Food, with a revenue mix of 23%/54%/23%, respectively.

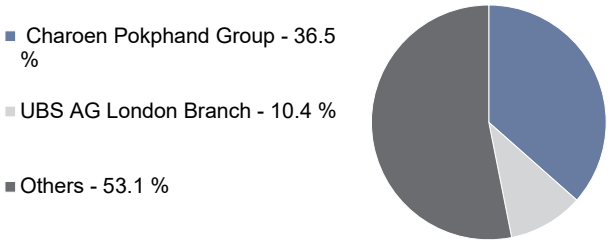
www.cpfworldwide.com

Principal activities (revenue, 2025)



Source: Charoen Pokphand Foods

Major shareholders



Source: Charoen Pokphand Foods

Catalysts

Potential drivers for CPF’s earnings growth in 2026 are 1) sales volume growth after demand increases, 2) higher meat prices, 3) flat or declining feed costs, and 4) a better-than-expected recovery of overseas associates and subsidiaries.

Risks to our call

Downside risks to our P/E-based TP include 1) slow purchasing power, 2) a slower-than-expected meat price recovery, 3) higher feed costs, 4) Baht strength, and 5) a minimum wage increase and labor shortages.

Event calendar

Date	Event
14 August 2026	2Q26 result announcement

Key assumptions

	2026E	2027E	2028E
Broiler price-TH (THB)	40.0	40.0	40.0
Swine price-TH (THB)	70.0	70.0	70.0
Swine price-VN (VND)	60,000	60,000	60,000
Total revenue growth (%)	3.2	3.5	3.8
Gross margin (%)	14.5	14.5	14.5
SG&A to sales (%)	8.7	8.7	8.7

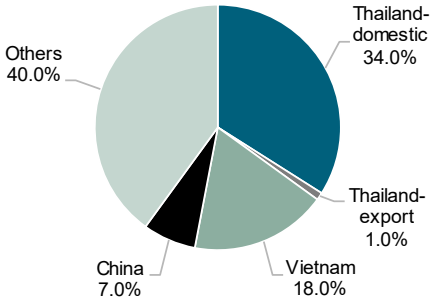
Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in 2026 revenue, we estimate net profit to rise by 4%, and vice versa, all else being equal.
- For every 0.1% increase in 2026 GPM, we estimate net profit to rise by 3.5%, and vice versa, all else being equal.
- For every 0.1% increase in 2026 SG&A to sales, we estimate net profit to fall by 4.4%, and vice versa, all else being equal.

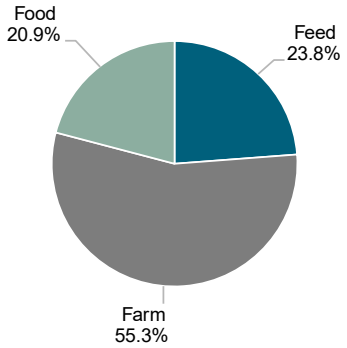
Source: FSSIA estimates

Exhibit 1: Revenue breakdown by main destination in 2025



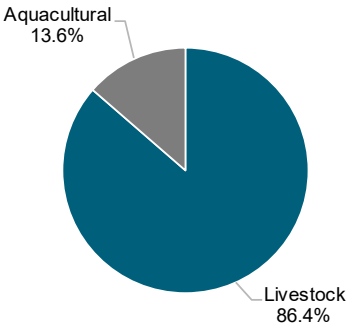
Sources: CPF, FSSIA's compilation

Exhibit 2: Revenue breakdown by main segment in 2025



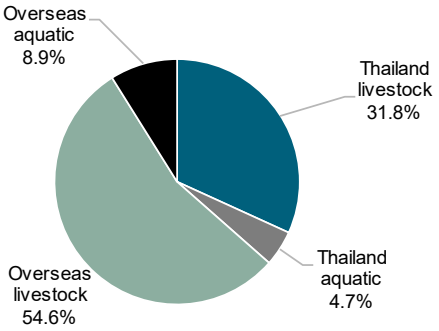
Sources: CPF, FSSIA's compilation

Exhibit 3: Revenue breakdown by animal type in 2025



Sources: CPF, FSSIA's compilation

Exhibit 4: Revenue breakdown by business segment in 2025



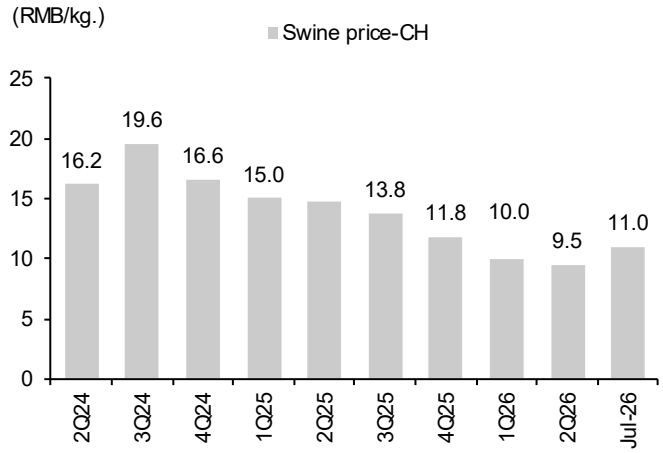
Sources: CPF, FSSIA's compilation

Exhibit 5: CPF – 2Q26 earnings preview

	2Q25 (THB m)	3Q25 (THB m)	4Q25 (THB m)	1Q26 (THB m)	2Q26E (THB m)	----- Change ---- (q-q%)	(y-y%)	1H25 (THB m)	1H26E (THB m)	Change (y-y%)	2026E (THB m)	Change (y-y%)	% 1H26E to 2026E
Sales	147,595	138,565	140,799	136,697	139,477	*2.0*	*(5.5)*	291,770	276,175	*(5.3)*	589,411	*3.2*	*46.9*
Cost of sales	118,385	115,656	122,921	115,408	118,765	*2.9*	*0.3*	235,893	234,173	*(0.7)*	503,946	*6.2*	*46.5*
Gross profit	29,210	22,910	17,879	21,289	20,712	*(2.7)*	*(29.1)*	55,877	42,002	*(24.8)*	85,465	*(11.6)*	*49.1*
SG&A	13,042	11,690	13,614	11,868	11,995	*1.1*	*(8.0)*	25,283	23,863	*(5.6)*	51,279	*1.4*	*46.5*
Operating profit	16,839	11,789	5,304	10,021	9,217	*(8.0)*	*(45.3)*	32,057	19,238	*(40.0)*	36,897	*(24.9)*	*52.1*
Interest expense	6,015	6,107	5,874	5,497	5,501	*0.1*	*(8.6)*	12,107	10,998	*(9.2)*	26,271	*9.1*	*41.9*
Tax expense	2,854	1,599	926	1,438	1,197	*(16.7)*	*(58.1)*	6,109	2,635	*(56.9)*	4,819	*(44.2)*	*54.7*
Profit (loss) sharing	3,587	2,463	1,627	1,367	1,585	*16.0*	*(55.8)*	7,030	2,952	*(58.0)*	12,064	*8.5*	*24.5*
Biological gain (loss)	(433)	(1,116)	645	530	500	*(5.6)*	*(215.6)*	(395)	1,030	*nm*	0	*nm*	*nm*
Other gain (loss)	(185)	203	111	28	0	*nm*	*nm*	(247)	28	*nm*	0	*nm*	*nm*
Reported net profit	10,377	5,186	1,085	4,875	4,544	*(6.8)*	*(56.2)*	18,926	9,419	*(50.2)*	17,802	*(29.3)*	*52.9*
Core profit	10,994	6,099	107	4,317	4,044	*(6.3)*	*(63.2)*	19,567	8,361	*(57.3)*	17,802	*(30.9)*	*47.0*
Key Ratios (%)						*(ppt)*	*(ppt)*						
Gross margin	19.8	16.5	12.7	15.6	14.9	*(0.7)*	*(4.9)*	19.2	15.2	*(3.9)*	14.5	*(2.4)*	
SG&A to sales	8.8	8.4	9.7	8.7	8.6	*(0.1)*	*(0.2)*	8.7	8.6	*(0.0)*	8.7	*(0.2)*	
Operating margin	11.4	8.5	3.8	7.3	6.6	*(0.7)*	*(4.8)*	11.0	7.0	*(4.0)*	6.3	*(2.3)*	
Net margin	7.0	3.7	0.8	3.6	3.3	*(0.3)*	*(3.8)*	6.5	3.4	*(3.1)*	3.0	*(1.4)*	
Core margin	7.4	4.4	0.1	3.2	2.9	*(0.3)*	*(4.5)*	6.7	3.0	*(3.7)*	3.0	*(1.5)*	
Operating statistics (THB/kg)													
Broiler price-TH	39.7	39.3	37.0	40.6	37.7	*(7.1)*	*(5.0)*	40.0	39.2	*(2.2)*	40.0	*1.0*	
Swine price-TH	88.3	64.0	61.3	59.6	60.2	*2.9*	*(31.8)*	83.9	59.4	*(29.2)*	70.0	*(4.1)*	
Corn price-TH	10.9	10.3	9.8	9.9	12.8	*28.9*	*17.4*	10.9	11.4	*4.4*	11.5	*9.5*	
Soybean meal price-TH	16.6	14.7	14.6	16.1	16.5	*(1.2)*	*(0.6)*	16.9	16.6	*(1.5)*	16.0	*2.6*	
Swine price-VN (VND/kg.)	67,500	58,800	53,329	71,070	65,660	*(7.6)*	*(2.7)*	59,319	63,811	*7.6*	60,000	*(2.7)*	
Swine price-CH (RMB/kg.)	14.7	13.8	11.8	10.0	9.5	*(5.0)*	*(35.4)*	16.9	14.5	*(14.1)*	13.0	*(8.5)*	

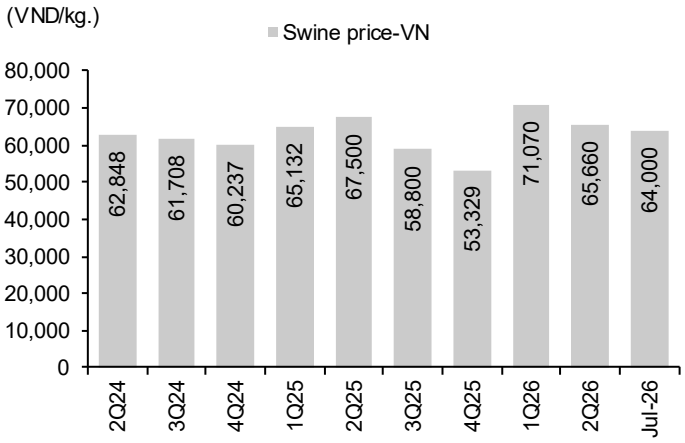
Sources: CPF, FSSIA estimates

Exhibit 6: Quarterly Chinese swine prices



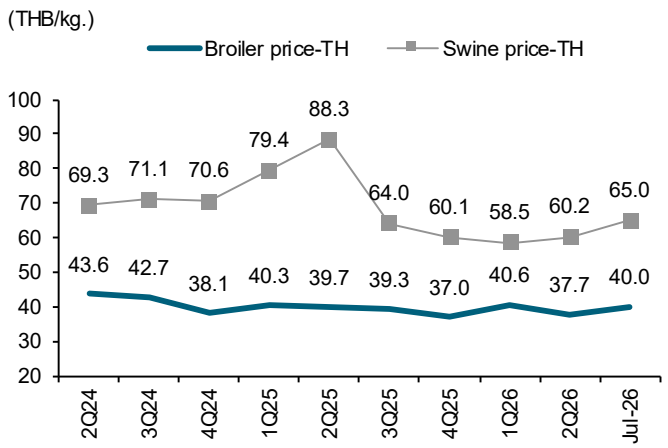
Sources: Bloomberg, CPF, FSSIA's compilation

Exhibit 7: Quarterly Vietnamese swine prices



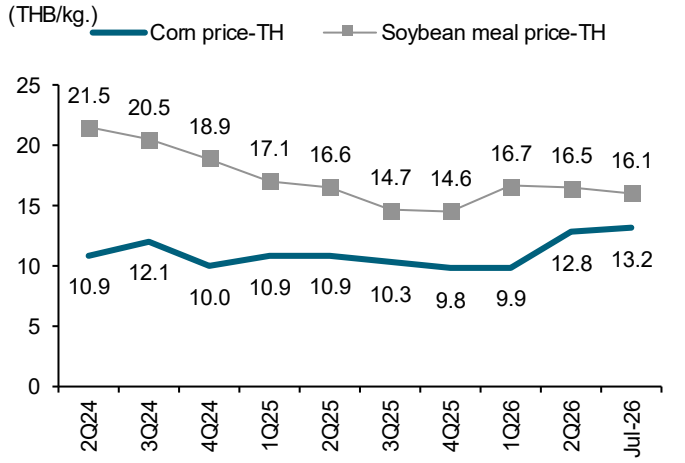
Sources: CPF, FSSIA's compilation

Exhibit 8: Quarterly domestic meat prices



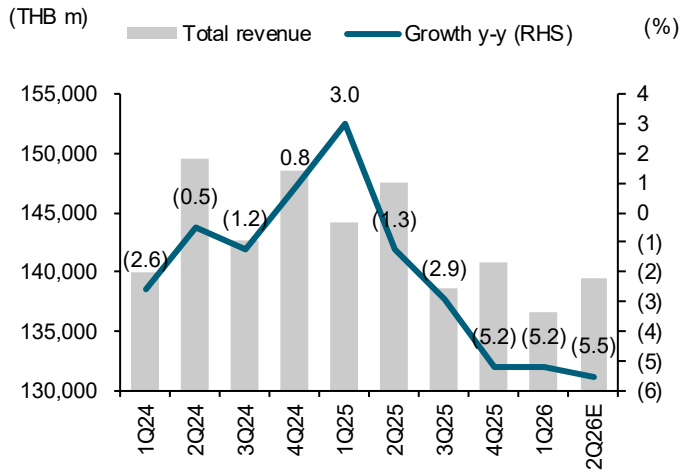
Sources: CPF, FSSIA's compilation

Exhibit 9: Quarterly raw material prices



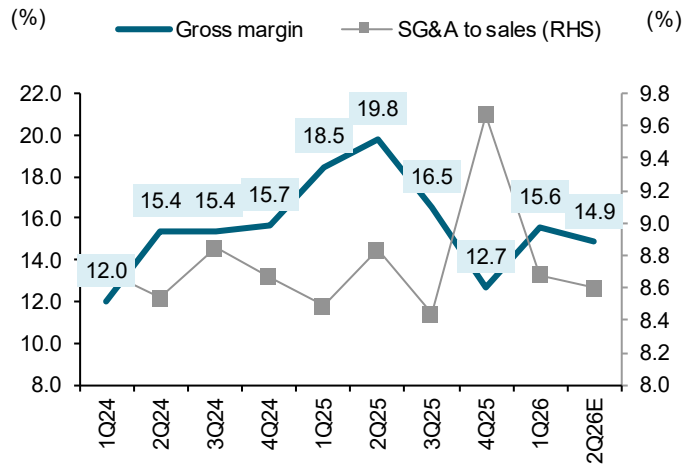
Sources: CPF, FSSIA's compilation

Exhibit 10: Quarterly total revenue and growth



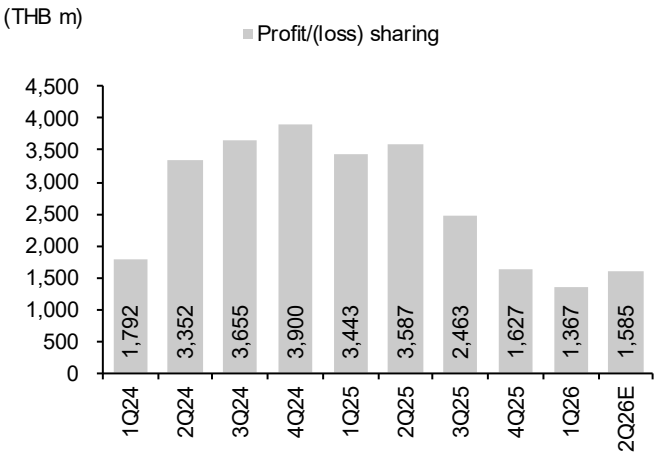
Sources: CPF, FSSIA estimates

Exhibit 11: Quarterly gross margin and SG&A to sales



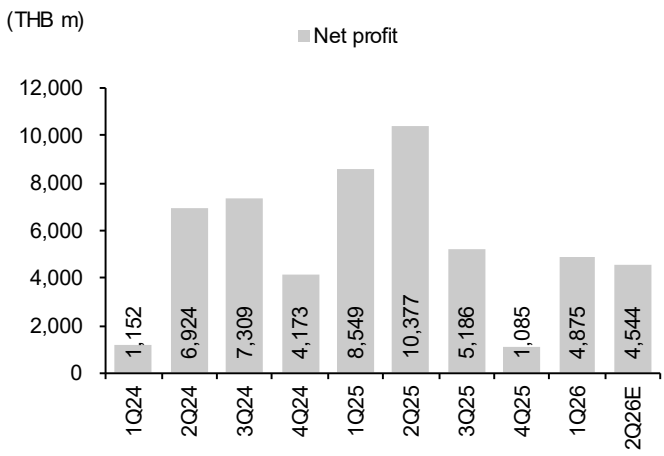
Sources: CPF, FSSIA estimates

Exhibit 12: Quarterly profit sharing



Sources: CPF, FSSIA estimates

Exhibit 13: Quarterly net profit



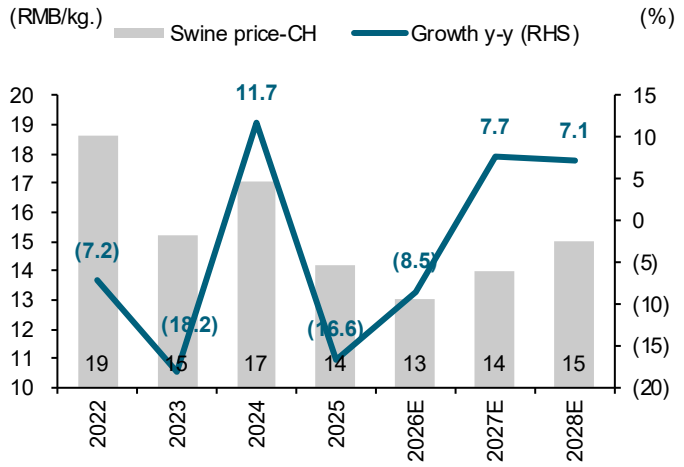
Sources: CPF, FSSIA estimates

Exhibit 14: Key assumptions for CPF

	Current			Growth		
	2026E	2027E	2028E	2026E	2027E	2028E
	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)
Total revenue	589,411	610,040	633,222	3.2	3.5	3.8
Cost of sales	503,946	521,584	541,405	6.2	3.5	3.8
Gross profit	85,465	88,456	91,817	(11.6)	3.5	3.8
SG&A expenses	51,279	53,073	55,090	1.4	3.5	3.8
Operating profit	36,897	38,189	39,640	(24.9)	3.5	3.8
Other income	2,711	2,806	2,913	(11.7)	3.5	3.8
Interest expense	26,271	25,757	25,209	9.1	(2.0)	(2.1)
Profit (loss) sharing	12,064	12,784	13,692	8.5	6.0	7.1
- CPALL	10,145	10,533	10,908	5.8	3.8	3.6
Reported net profit	17,802	19,888	22,272	(29.3)	11.7	12.0
Core profit	17,802	19,888	22,272	(30.9)	11.7	12.0
Key ratios (%)						
Gross margin	14.5	14.5	14.5	(2.4)	0.0	0.0
SG&A to sales	8.7	8.7	8.7	(0.2)	0.0	0.0
Operating margin	6.3	6.3	6.3	(2.3)	0.0	0.0
Net margin	3.0	3.3	3.5	(1.4)	0.2	0.3
Core margin	3.0	3.3	3.5	(1.5)	0.2	0.3
Price						
Broiler price-TH (THB/kg.)	40.0	40.0	40.0	1.0	0.0	0.0
Swine price-TH (THB/kg.)	70.0	70.0	70.0	(4.1)	0.0	0.0
Shrimp price-70 unit (THB/kg.)	135.0	135.0	135.0	0.0	0.0	0.0
Corn price-TH (THB/kg.)	10.5	10.5	10.5	0.0	0.0	0.0
Soybean meal price-TH (THB/kg.)	16.0	17.0	17.0	2.6	6.3	0.0
Swine price-VN (VND)	60,000	60,000	60,000	(2.7)	0.0	0.0
Swine price-CH (RMB)	13.0	14.0	15.0	(8.5)	7.7	7.1

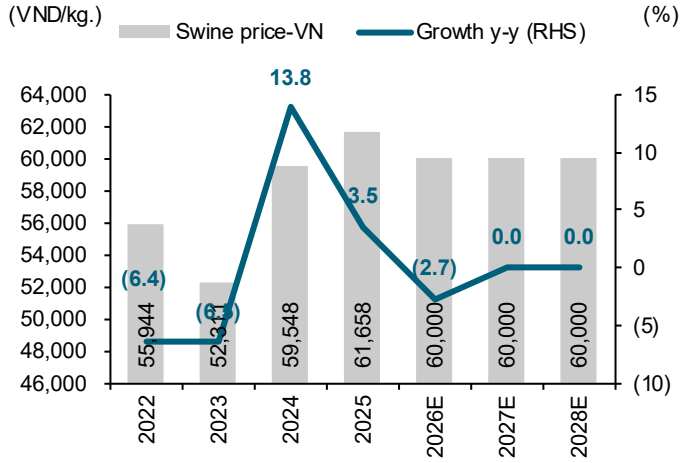
Source: FSSIA estimates

Exhibit 15: Yearly Chinese swine prices



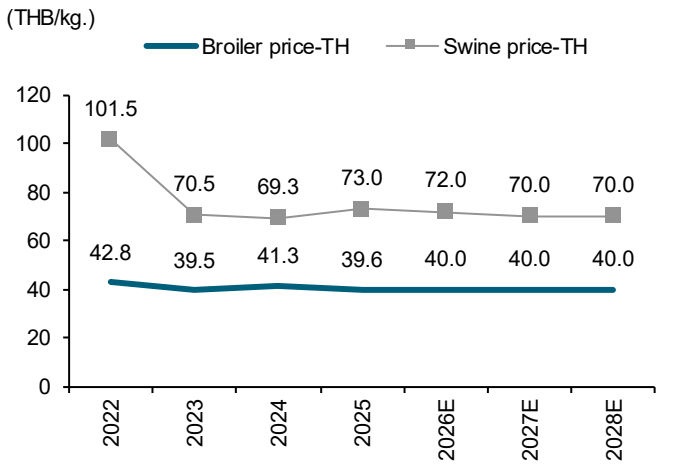
Sources: CPF, FSSIA estimates

Exhibit 16: Yearly Vietnamese swine prices



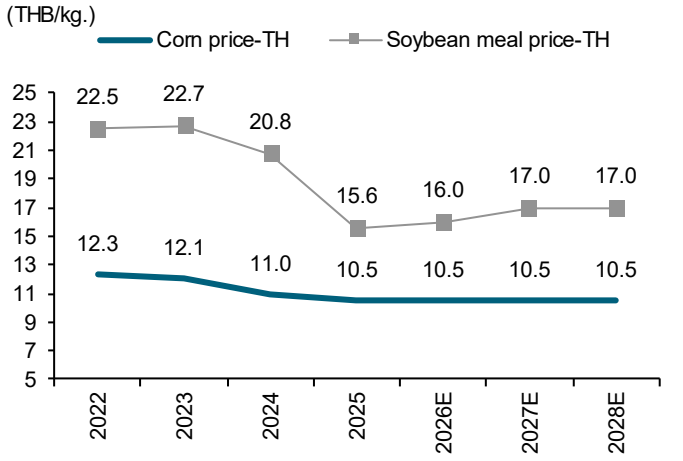
Sources: CPF, FSSIA estimates

Exhibit 17: Yearly domestic meat prices



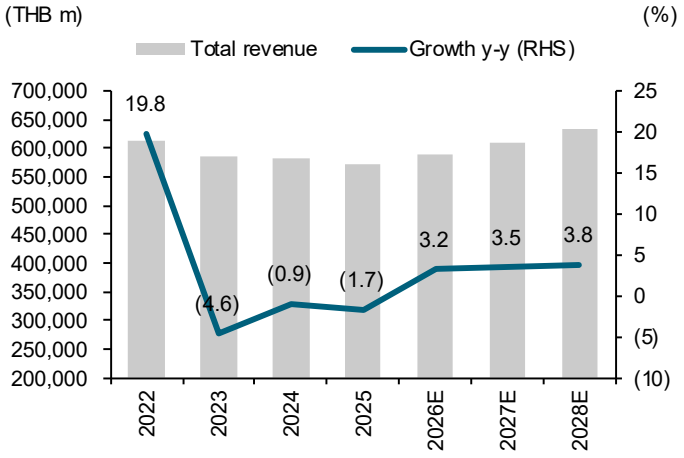
Sources: CPF, FSSIA estimates

Exhibit 18: Yearly raw material prices



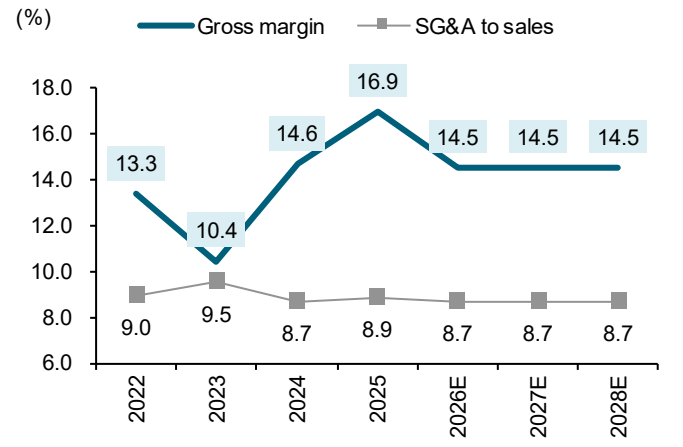
Sources: CPF, FSSIA estimates

Exhibit 19: Yearly total revenue and growth



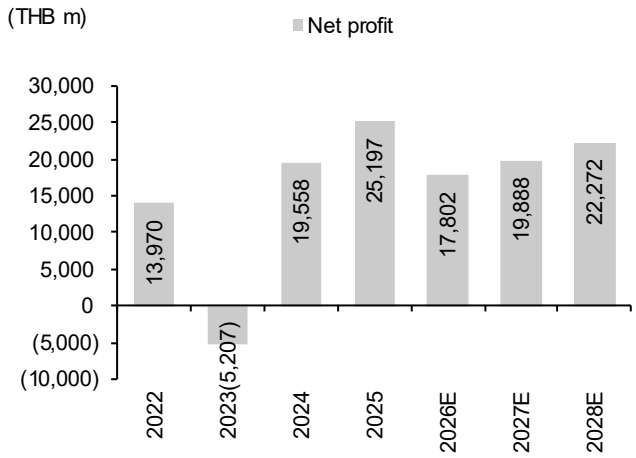
Sources: CPF, FSSIA estimates

Exhibit 20: Yearly gross margin and SG&A to sales



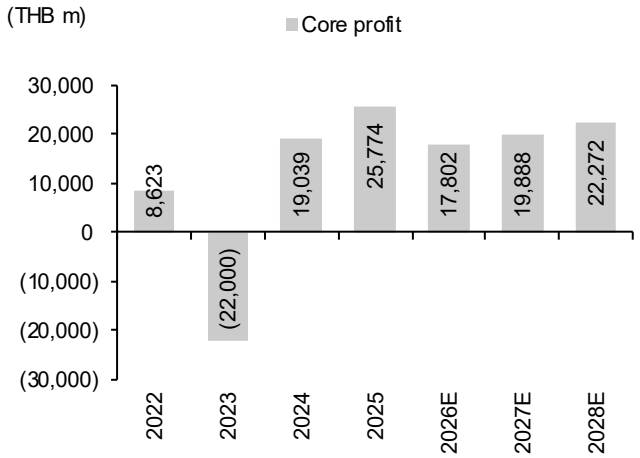
Sources: CPF, FSSIA estimates

Exhibit 21: Yearly net profit



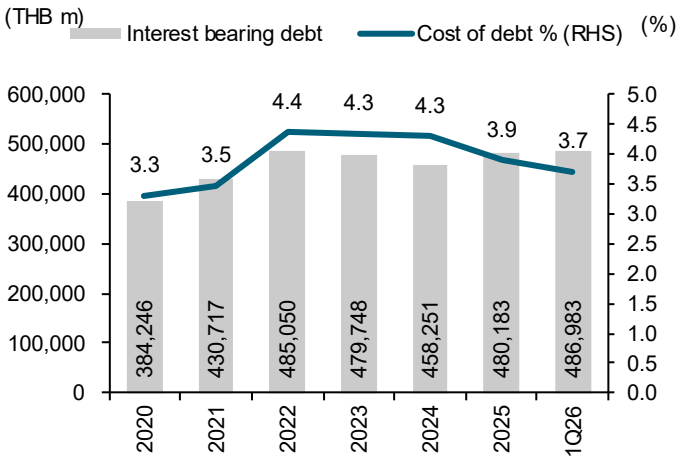
Sources: CPF, FSSIA estimates

Exhibit 22: Yearly core profit



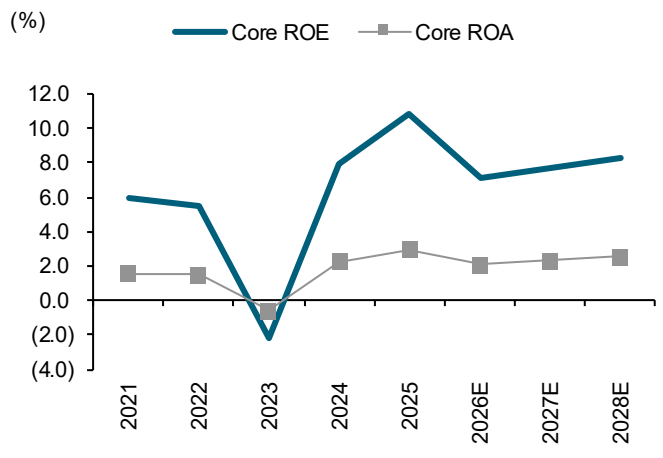
Sources: CPF, FSSIA estimates

Exhibit 23: Interest-Bearing Debt and Cost of Debt



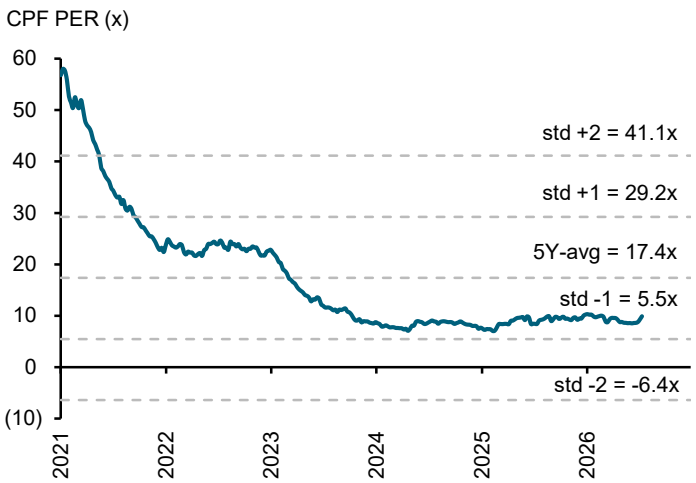
Sources: CPF, FSSIA's compilation

Exhibit 24: Core ROE vs. Core ROA



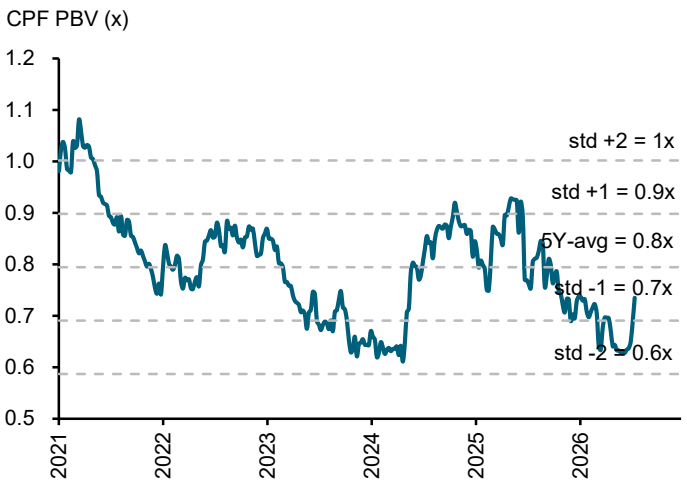
Source: FSSIA estimates

Exhibit 25: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 26: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Financial Statements

Charoen Pokphand Foods

Profit and Loss (THB m) Year Ending Dec	2024	2025	2026E	2027E	2028E
Revenue	580,747	571,135	589,411	610,040	633,222
Cost of goods sold	(495,704)	(474,469)	(503,946)	(521,584)	(541,405)
Gross profit	**85,043**	**96,665**	**85,465**	**88,456**	**91,817**
Other operating income	2,854	3,071	2,711	2,806	2,913
Operating costs	(50,434)	(50,586)	(51,279)	(53,073)	(55,090)
Operating EBITDA	**71,662**	**81,736**	**70,483**	**72,775**	**75,226**
Depreciation	(34,200)	(32,586)	(33,586)	(34,586)	(35,586)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	**37,463**	**49,150**	**36,897**	**38,189**	**39,640**
Net financing costs	(22,708)	(22,416)	(24,866)	(24,206)	(23,512)
Associates	12,699	11,121	12,064	12,784	13,692
Recurring non-operating income	12,699	11,121	12,064	12,784	13,692
Non-recurring items	519	(576)	0	0	0
Profit before tax	**27,972**	**37,279**	**24,095**	**26,766**	**29,819**
Tax	(5,673)	(8,635)	(4,819)	(5,353)	(5,964)
Profit after tax	**22,299**	**28,644**	**19,276**	**21,413**	**23,855**
Minority interests	(2,741)	(3,447)	(1,474)	(1,525)	(1,583)
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	**19,558**	**25,197**	**17,802**	**19,888**	**22,272**
Non-recurring items & goodwill (net)	**(519)**	**576**	**0**	**0**	**0**
Recurring net profit	**19,039**	**25,774**	**17,802**	**19,888**	**22,272**
Per share (THB)					
Recurring EPS *	2.26	3.06	2.12	2.36	2.65
Reported EPS	2.32	2.99	2.12	2.36	2.65
DPS	1.06	1.31	1.06	1.18	1.32
Diluted shares (used to calculate per share data)	8,414	8,414	8,414	8,414	8,414
Growth					
Revenue (%)	(0.9)	(1.7)	3.2	3.5	3.8
Operating EBITDA (%)	80.7	14.1	(13.8)	3.3	3.4
Operating EBIT (%)	482.2	31.2	(24.9)	3.5	3.8
Recurring EPS (%)	nm	35.4	(30.9)	11.7	12.0
Reported EPS (%)	nm	28.8	(29.3)	11.7	12.0
Operating performance					
Gross margin inc. depreciation (%)	14.6	16.9	14.5	14.5	14.5
Gross margin exc. depreciation (%)	20.5	22.6	20.2	20.2	20.1
Operating EBITDA margin (%)	12.3	14.3	12.0	11.9	11.9
Operating EBIT margin (%)	6.5	8.6	6.3	6.3	6.3
Net margin (%)	3.3	4.5	3.0	3.3	3.5
Effective tax rate (%)	20.3	23.2	20.0	20.0	20.0
Dividend payout on recurring profit (%)	46.8	42.6	50.0	50.0	50.0
Interest cover (X)	2.2	2.7	2.0	2.1	2.3
Inventory days	53.1	52.1	50.6	52.6	52.5
Debtor days	26.1	26.1	25.4	25.0	25.0
Creditor days	28.2	30.1	28.7	27.4	27.3
Operating ROIC (%)	7.3	10.0	7.7	8.1	8.6
ROIC (%)	5.1	6.2	5.1	5.2	5.4
ROE (%)	7.8	10.8	7.4	7.8	8.4
ROA (%)	4.5	5.4	4.5	4.7	4.9

* Pre-exceptional, pre-goodwill and fully diluted

Revenue by Division (THB m)	2024	2025	2026E	2027E	2028E
Thailand livestock	192,384	194,789	200,732	206,786	215,337
Thailand aquatic	24,932	23,206	23,902	24,619	25,358
Overseas livestock	322,064	315,406	325,912	338,603	351,294
Overseas aquatic	41,367	37,734	38,866	40,031	41,232

Sources: Charoen Pokphand Foods; FSSIA estimates

Financial Statements

Charoen Pokphand Foods

Cash Flow (THB m) Year Ending Dec	2024	2025	2026E	2027E	2028E
Recurring net profit	19,039	25,774	17,802	19,888	22,272
Depreciation	34,200	32,586	33,586	34,586	35,586
Associates & minorities	-	-	-	-	-
Other non-cash items	(8,770)	(40,061)	(927)	(12,784)	(13,692)
Change in working capital	13,251	8,287	(11,461)	(3,838)	(4,312)
Cash flow from operations	**57,719**	**26,586**	**39,001**	**37,852**	**39,855**
Capex - maintenance	(39,520)	(50,917)	(13,304)	(20,000)	(20,000)
Capex - new investment	-	-	-	-	-
Net acquisitions & disposals	2,307	1,871	0	0	0
Other investments (net)	3,549	12,024	(763)	(825)	(927)
Cash flow from investing	**(33,664)**	**(37,022)**	**(14,068)**	**(20,825)**	**(20,927)**
Dividends paid	(1,720)	(14,058)	(8,363)	(9,944)	(10,598)
Equity finance	(3)	(2,209)	7	0	0
Debt finance	(22,281)	24,750	(21,099)	(9,700)	(10,344)
Other financing cash flows	2,319	(663)	(1,069)	928	1,043
Cash flow from financing	**(21,685)**	**7,819**	**(30,524)**	**(18,716)**	**(19,899)**
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
Net other adjustments	**0**	**0**	**0**	**0**	**0**
Movement in cash	**2,371**	**(2,617)**	**(5,591)**	**(1,688)**	**(971)**
Free cash flow to firm (FCFF)	48,630.88	13,653.07	51,204.11	42,784.57	44,136.31
Free cash flow to equity (FCFE)	4,094.00	13,650.53	2,764.65	8,255.62	9,626.44
Per share (THB)					
FCFF per share	5.78	1.62	6.09	5.09	5.25
FCFE per share	0.49	1.62	0.33	0.98	1.14
Recurring cash flow per share	5.29	2.17	6.00	4.96	5.25

Balance Sheet (THB m) Year Ending Dec	2024	2025	2026E	2027E	2028E
Tangible fixed assets (gross)	326,168	320,586	308,000	294,413	279,827
Less: Accumulated depreciation	(34,200)	(32,586)	(33,586)	(34,586)	(35,586)
Tangible fixed assets (net)	**291,968**	**288,000**	**274,413**	**259,827**	**244,241**
Intangible fixed assets (net)	**71,121**	**69,250**	**69,250**	**69,250**	**69,250**
Long-term financial assets	-	-	-	-	-
Invest. in associates & subsidiaries	283,542	281,719	293,783	306,567	320,258
Cash & equivalents	30,625	28,009	22,417	20,729	19,758
A/C receivable	40,674	41,034	41,146	42,586	44,204
Inventories	64,771	61,311	69,034	71,450	74,165
Other current assets	63,989	61,400	63,656	65,884	68,388
Current assets	**200,060**	**191,753**	**196,253**	**200,649**	**206,515**
Other assets	30,033	31,075	31,838	32,663	33,591
Total assets	**876,724**	**861,796**	**865,537**	**868,956**	**873,854**
Common equity	246,041	232,752	248,893	258,837	270,512
Minorities etc.	47,183	19,108	30,245	30,245	30,245
Total shareholders' equity	**293,224**	**251,859**	**279,138**	**289,082**	**300,757**
Long term debt	291,911	296,386	293,686	290,986	288,286
Other long-term liabilities	28,256	27,592	26,523	27,452	28,495
Long-term liabilities	**320,167**	**323,979**	**320,210**	**318,438**	**316,781**
A/C payable	34,840	37,985	35,898	37,154	38,566
Short term debt	200,372	220,399	202,000	195,000	187,356
Other current liabilities	28,122	27,574	28,292	29,282	30,395
Current liabilities	**263,334**	**285,958**	**266,189**	**261,436**	**256,316**
Total liabilities and shareholders' equity	**876,724**	**861,796**	**865,537**	**868,956**	**873,854**
Net working capital	106,473	98,186	109,647	113,484	117,797
Invested capital	783,137	768,228	778,931	781,791	785,136
* Includes convertibles and preferred stock which is being treated as debt					
Per share (THB)					
Book value per share	29.24	27.66	29.58	30.76	32.15
Tangible book value per share	20.79	19.43	21.35	22.53	23.92
Financial strength					
Net debt/equity (%)	157.4	194.1	169.5	160.9	151.6
Net debt/total assets (%)	52.7	56.7	54.7	53.5	52.2
Current ratio (x)	0.8	0.7	0.7	0.8	0.8
CF interest cover (x)	1.2	1.6	1.1	1.3	1.4

Valuation	2024	2025	2026E	2027E	2028E
Recurring P/E (x) *	**9.8**	**7.2**	**10.5**	**9.4**	**8.4**
Recurring P/E @ target price (x) *	**10.6**	**7.8**	**11.3**	**10.2**	**9.1**
Reported P/E (x)	9.6	7.4	10.5	9.4	8.4
Dividend yield (%)	4.8	5.9	4.8	5.3	6.0
Price/book (x)	0.8	0.8	0.8	0.7	0.7
Price/tangible book (x)	1.1	1.1	1.0	1.0	0.9
EV/EBITDA (x) **	9.7	8.5	9.8	9.4	8.9
EV/EBITDA @ target price (x) **	9.9	8.7	10.0	9.6	9.1
EV/invested capital (x)	0.9	0.9	0.9	0.9	0.9

* Pre-exceptional, pre-goodwill and fully diluted ** EBITDA includes associate income and recurring non-operating income

Sources: Charoen Pokphand Foods; FSSIA estimates

Charoen Pokphand Foods PCL (CPF TB)

FSSIA ESG rating

★★★★★

Exhibit 27: FSSIA ESG score implication

79.53 /100

Rating	Score	Implication
★★★★★	>79-100	**Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.**
★★★★	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 28: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg	
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11
BTG	59.41	--	Y	AAA	5.00	4.00	Certified	High	--	BBB	--	59.71	41.00	4.62	61.44
CPF	79.53	Y	Y	AAA	5.00	5.00	Certified	Medium	69.36	BB	44.00	55.79	83.00	4.84	68.27
GFPT	49.94	--	Y	AA	5.00	5.00	Certified	High	--	--	--	60.51	24.00	4.42	56.26
TU	82.75	Y	Y	AA	5.00	5.00	Certified	High	65.04	A	41.00	78.82	89.00	3.81	77.73
TFG	31.28	--	--	AA	5.00	5.00	Certified	Severe	--	--	--	38.50	--	--	49.40

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 29: ESG score by Bloomberg

FY ending Dec 31	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
ESG financial materiality scores - ESG score	**2.01**	**2.32**	**4.20**	**3.82**	**4.48**	**4.79**	**4.55**	**4.84**
BESG environmental pillar score	1.35	1.44	5.60	4.55	5.58	5.76	5.12	5.78
BESG social pillar score	1.49	2.38	3.05	2.82	3.26	3.78	3.87	4.04
BESG governance pillar score	3.67	3.65	3.68	3.94	4.38	4.61	4.51	4.47
ESG disclosure score	**46.05**	**46.05**	**55.11**	**52.85**	**60.28**	**63.87**	**67.93**	**68.27**
Environmental disclosure score	17.97	17.97	41.53	38.15	51.98	53.70	65.51	63.76
Social disclosure score	32.68	32.68	36.31	32.92	38.88	47.94	48.34	51.12
Governance disclosure score	87.36	87.36	87.36	87.36	89.86	89.86	89.86	89.86
Environmental								
Emissions reduction initiatives	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No	No	Yes	No
Risks of climate change discussed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
GHG scope 1	—	—	250	238	222	288	262	290
GHG scope 2 location-based	—	—	590	647	596	1,203	1,199	1,231
GHG Scope 3	—	—	—	3,565	4,132	4,412	11,377	—
Carbon per unit of production	—	—	—	—	—	—	—	—
Biodiversity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total energy consumption	—	—	3,072	2,296	2,284	3,373	3,312	3,435
Renewable energy use	—	—	800	—	853	1,503	1,564	1,569
Electricity used	—	—	—	1,353	1,395	2,243	2,267	2,401
Fuel used - natural gas	—	—	36,310	37,259	34,581	42,578	39,743	50,246

Sources: Bloomberg; FSSIA's compilation

Exhibit 30: ESG score by Bloomberg *(cont.)*

FY ending Dec 31	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Hazardous waste	—	—	—	1	1	1	0	1
Total waste	—	—	920	463	456	636	551	649
Waste recycled	—	—	27	—	25	42	41	75
Waste sent to landfills	—	—	—	—	43	35	28	35
Environmental supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	—	—	—	6,670	6,033	10,686	10,129	11,354
Social								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Quality assurance and recall policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	No	No	No	Yes	Yes
Pct women in workforce	51	52	52	42	44	45	45	45
Pct disabled in workforce	1	1	1	—	1	1	1	1
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	—	—	0	0	0	0	0	0
Total recordable incident rate - employees	—	—	—	—	—	1	1	1
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No	No	No	No
Number of employees – CSR	71,131	72,319	73,941	71,318	128,548	135,284	135,446	132,739
Employee turnover pct	18	20	34	—	13	6	5	6
Total hours spent by firm - employee training	1,138,100	1,012,470	887,292	2,781,400	1,331,690	1,788,450	4,991,190	2,182,110
Social supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Governance								
Board size	**15**	**15**	**15**	**15**	**15**	**15**	**14**	**15**
No. of independent directors (ID)	**5**	**5**	**5**	**5**	**6**	**5**	**4**	**5**
No. of women on board	2	2	2	2	2	2	2	2
No. of non-executive directors on board	10	10	9	9	9	10	10	11
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of board meetings for the year	9	7	7	13	11	9	8	8
Board meeting attendance pct	87	96	94	96	99	99	98	98
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No	No	No	No	No	No	No	No
Age of the youngest director	62	63	58	53	53	53	54	55
Age of the oldest director	82	83	81	82	76	76	77	78
No. of executives / company managers	**17**	**7**	**11**	**9**	**27**	**31**	**31**	**31**
No. of female executives	2	1	2	2	4	7	7	7
Executive share ownership guidelines	No	No	No	No	No	No	No	No
Size of audit committee	**4**	**4**	**4**	**4**	**4**	**4**	**4**	**4**
No. of ID on audit committee	4	4	4	4	4	4	4	4
Audit committee meetings	8	9	9	10	11	8	9	10
Audit meeting attendance %	91	94	100	98	100	100	97	100
Size of compensation committee	**3**	**3**	**4**	**4**	**4**	**4**	**3**	**4**
No. of ID on compensation committee	2	2	2	2	2	2	1	2
No. of compensation committee meetings	2	2	2	3	3	3	3	2
Compensation meeting attendance %	100	100	100	92	100	100	100	100
Size of nomination committee	**3**	**3**	**4**	**4**	**4**	**4**	**3**	**4**
No. of nomination committee meetings	2	2	2	3	3	3	3	2
Nomination meeting attendance %	100	100	100	92	100	100	100	100
Sustainability governance								
Verification type	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodology	Rating
The Dow Jones Sustainability Indices (DJSI) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for **SETESG inclusion**, verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. **SETESG Index** is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.
CG Score by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).
AGM level By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). (*The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)*	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. *(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)*	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.
Morningstar Sustainalytics	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. *Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality & peer reviews.*	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. NEGL: 0-10 / Low: 10-20 / Medium: 20-30 / High: 30-40 / Severe: 40+
ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.
MSCI	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. AAA 8.571-10.000 AA 7.143-8.570 A 5.714-7.142 BBB 4.286-5.713 BB 2.857-4.285 B 1.429-2.856 CCC 0.000-1.428	**Leader:** leading its industry in managing the most significant ESG risks and opportunities **Average:** a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers **Laggard:** lagging its industry based on its high exposure and failure to manage significant ESG risks
Moody's ESG solutions	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.	
Refinitiv ESG rating	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. *(Score ratings are 0 to 25 = poor; >25 to 50 = satisfactory; >50 to 75 = good; and >75 to 100 = excellent.)*	
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.	
Bloomberg	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "**CG Score**"; 2) "**AGM Level**"; 3) "**Thai CAC**"; and 4) ""**SETESG**" The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

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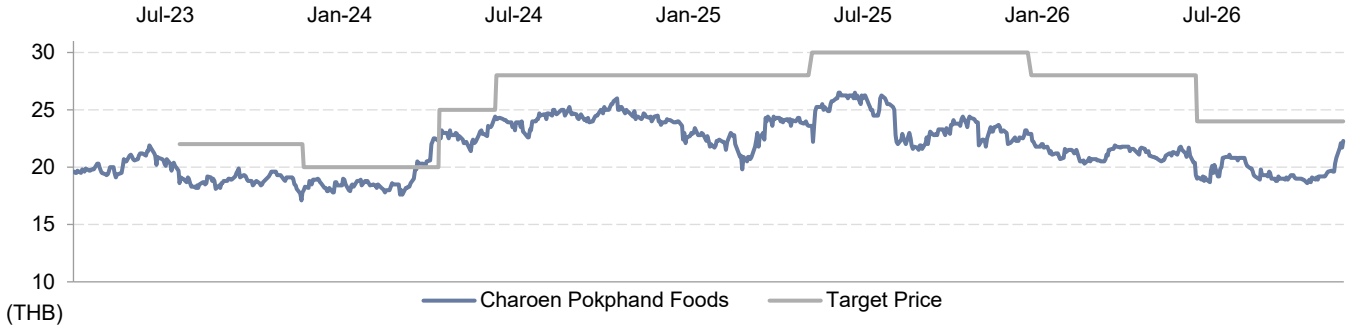
History of change in investment rating and/or target price

Charoen Pokphand Foods (CPF TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
09-Oct-2023	HOLD	22.00	20-May-2024	BUY	25.00	10-Oct-2025	HOLD	28.00
13-Dec-2023	BUY	22.00	08-Jul-2024	BUY	28.00	20-Jan-2026	BUY	28.00
24-Jan-2024	HOLD	20.00	04-Apr-2025	BUY	30.00	04-Mar-2026	BUY	24.00
18-Apr-2024	BUY	20.00	11-Jul-2025	HOLD	30.00			

Sureeporn Teewasuwet started covering this stock from 08-May-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Charoen Pokphand Foods	CPF TB	THB 22.20	BUY	Downside risks to our P/E-based TP include 1) slow purchasing power, 2) a slower-than-expected meat price recovery, 3) higher feed costs, 4) Baht strength, and 5) a minimum wage increase and labor shortages.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 10-Jul-2026 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.
HOLD (H). The upside or downside is less than 10%.
REDUCE (R). The downside is 10% or more.
Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.
Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.
Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.