

## TMBTHANACHART BANK

## TTB TB

THAILAND / BANKING

HOLD

UNCHANGED

## 1Q26E profit weaken; PPOP remains strong

- เราคาดกำไรสุทธิ 1Q26 จะอ่อนตัวลง q-q จาก Credit costs ที่สูงขึ้นจากการตั้งสำรองเพิ่มเติม (Management overlay) ในขณะที่กำไรก่อนหักสำรอง (PPOP) ยังคงเติบโต q-q
- เราคาดกำไรสุทธิปี 2026-28 จะลดลงที่ CAGR 4.6% แต่กำไรต่อหุ้น (EPS) จะเติบโตที่ CAGR 1.0% จากการซื้อหุ้นคืนในช่วงปี 2025-28E
- คงคำแนะนำถือ ราคาเป้าหมายปี 2026 ที่ 2.40 บาท

TARGET PRICE	THB2.40
CLOSE	THB2.26
UP/DOWNSIDE	+6.2%
PRIOR TP	THB2.40
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	+11.1%

## KEY STOCK DATA

YE Dec (THB m)	2025	2026E	2027E	2028E
Operating profit	19,658	19,914	20,653	22,383
Net profit	20,639	20,731	17,423	17,907
EPS (THB)	0.22	0.24	0.21	0.22
vs Consensus (%)	-	11.6	1.4	7.3
Recurring net profit	20,639	20,731	17,423	17,907
Core EPS (THB)	0.22	0.24	0.21	0.22
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	0.7	9.6	(12.4)	7.3
Core P/E (x)	10.4	9.5	10.8	10.1
Dividend yield (%)	6.1	6.4	6.4	6.6
Price/book (x)	0.9	0.8	0.8	0.8
ROE (%)	8.6	8.7	7.6	7.8
ROA (%)	1.2	1.2	1.0	1.0

## กำไร 1Q26E ลดลง; PPOP แข็งแกร่งแม้รายได้อ่อนตัว

เราคาดกำไรสุทธิ 1Q26 ที่ 5.16 พัน ลบ. ลดลง 1.6% q-q แต่ยังเพิ่มขึ้น 1.1% y-y คิดเป็น 25% ของประมาณการกำไรสุทธิปี 2026 ของเรา ถูกกดดันจากรายได้ที่อ่อนตัวลงทั้ง NII และ non-NII และ Credit costs ที่สูงขึ้นจากการตั้งสำรองเพิ่มเติม (Management overlay) เราคาดกำไรก่อนหักสำรอง (PPOP) ที่ 8.76 พัน ลบ. เพิ่มขึ้น 1.0% q-q แต่ยังคงลดลง 7.4% y-y จากค่าใช้จ่ายในการดำเนินงานที่ลดลงหลังผ่านช่วงฤดูกาล ทำให้อัตราส่วนต้นทุนต่อรายได้ลดลงเหลือ 45.8% และช่วยชดเชยการลดลงของ NII บางส่วน เราคาด NII จะลดลงตามสินเชื่อที่หดตัว 1.9% q-q และ 2.4% y-y ส่วนใหญ่จากการชำระคืนของลูกค้ารายใหญ่ โดยเฉพาะสินเชื่อเงินทุนหมุนเวียนระยะสั้น ขณะที่สินเชื่อเช่าซื้อรถยนต์ยังคงอ่อนตัว ส่งผลให้การเติบโตของสินเชื่อต่ำกว่าเป้าหมายปี 2026 ของเราที่ +1.0% y-y เราคาด NIM จะลดลงเล็กน้อยราว 2bp q-q จากผลตอบแทนสินทรัพย์ที่ก่อให้เกิดรายได้ลดลงเร็วกว่าต้นทุนทางการเงิน ขณะที่รายได้ค่าธรรมเนียมสุทธิคาดว่าจะลดลงหลังผ่านช่วงฤดูกาล โดยเฉพาะในกลุ่มบัตรเครดิตหลังจากทำผลงานได้ดีใน 4Q25

## คุณภาพสินทรัพย์ทรงตัว; Credit costs เร่งตัว

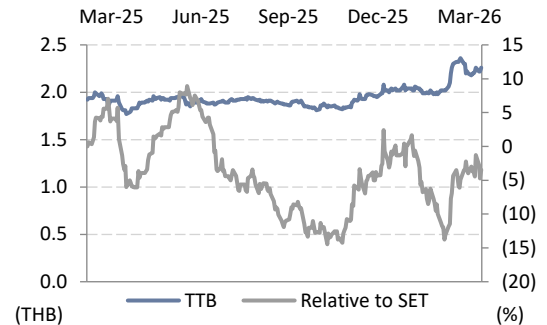
โดยรวมคุณภาพสินทรัพย์ยังคงไม่เปลี่ยนแปลงอย่างมีนัยสำคัญจาก 4Q25 โดยคาดว่าจะย้อยหนี้ด้อยคุณภาพ (NPL) จะทรงตัว q-q ขณะที่สัดส่วน NPL เพิ่มขึ้นเป็น 3.30% จากฐานสินเชื่อที่หดตัว อย่างไรก็ตาม เราคาด Credit costs จะเพิ่มขึ้นเป็น 131bp (+10bp q-q) สอดคล้องกับเป้าหมายปี 2026 ของธนาคารที่ 130-135bp และประมาณการทั้งปี 2026 ของเราที่ 135bp จากการตั้งสำรองเพิ่มเติม (Management overlay) ใน 1Q26 ท่ามกลางความไม่แน่นอนทางเศรษฐกิจที่เพิ่มขึ้นจากความผันผวนของราคาน้ำมัน ซึ่งอาจยืดเยื้อ

## กำไรปี 2026-28E ลดลงจากภาวะภาษีที่สูงขึ้นตั้งแต่ปี 2027

เราคาดกำไรสุทธิปี 2026-28 จะลดลงที่ CAGR 4.6% จากสิทธิประโยชน์ทางภาษีที่เหลือน้อยอยู่ 5.7 พัน ลบ. ณ สิ้นปี 2025 ซึ่งจะหมดลงตั้งแต่กลางปี 2027 อย่างไรก็ตาม เราคาดกำไรต่อหุ้น (EPS) จะเติบโตที่ CAGR 1.0% ในช่วงเดียวกัน เนื่องจากเราได้รับผลบวกจากการซื้อหุ้นคืนของ TTB จำนวน 18% ในช่วงปี 2025-28E ไว้ในประมาณการแล้ว เราคาดสินเชื่อจะเติบโตในระดับจำกัดราว 1.0-2.0% ต่อปี โดย NIM จะทรงตัวใกล้เคียงระดับปี 2025 และคาด Credit costs จะอยู่ในระดับบนของกรอบเป้าหมายที่ 135bp ในปี 2026

## คงคำแนะนำถือ ราคาเป้าหมายปี 2026 ที่ 2.40 บาท

เราคงคำแนะนำถือสำหรับ TTB จากอัตราผลตอบแทนเงินปันผลที่ราว 6% ต่อปี โดยราคาเป้าหมายปี 2026 ที่ 2.40 บาท อิงจากค่า PBV ที่ 0.9x จากวิธี GGM ภายใต้สมมติฐาน LT-ROE ที่ 8.0% และ COE ที่ 8.8%



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	2.7	8.7	17.1
Relative to country (%)	4.6	(5.7)	(4.4)
Mkt cap (USD m)	6,407		
3m avg. daily turnover (USD m)	26.6		
Free float (%)	39		
Major shareholder	Thanachart Capital PCL (24%)		
12m high/low (THB)	2.38/1.74		
Issued shares (m)	96,778		

Sources: Bloomberg consensus; FSSIA estimates



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### Investment thesis

- We expect TTB’s loans to return to modest growth in 2026, supported by a strategy to focus more on higher-yield segments to mitigate pressure on NIM, while the bank maintains strict asset quality discipline.
- We view the bank’s aggressive share buyback plan positively as it helps manage ROE and DPS for shareholders, given the expected net profit decline in 2027–28E from the resumption of income tax, while EPS should still see modest growth.
- As the current share price trades at 0.85x PBV, close to our 2026 target price of THB2.40, we recommend HOLD for its c.6% dividend yield p.a.

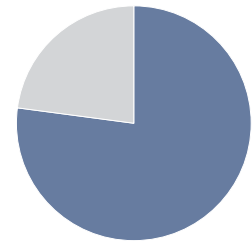
### Company profile

TMBThanachart Bank Public Company Limited provides a full range of banking and financial services. The bank offers corporate and personal lending, retail and wholesale banking, international trade financing, and investment banking services to its customers throughout Thailand. It merged with Thanachart Bank at the end of 2019. The entire business transfer (EBT) process was completed in Jul-21.

[www.ttbank.com](http://www.ttbank.com)

### Principal activities (revenue, 2025)

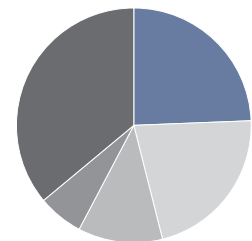
- Net interest income - 77.1 %
- Non-interest income - 22.9 %



Source: TMBThanachart Bank

### Major shareholders (as of 5 Mar 2025)

- Thanachart Capital PCL - 24.4 %
- ING Bank N.V. - 21.7 %
- Ministry of Finance - 11.7 %
- Thai NVDR - 6.3 %
- Others - 36.0 %



Source: TMBThanachart Bank

### Catalysts

- 1) Higher NIM from an improved loan portfolio mix;
- 2) Lower credit cost from better-than-expected new NPLs;
- 3) Better operating cost control;
- 4) A higher dividend payout ratio than expected.

### Risks to our call

Downside risks to our GGM-based TP are 1) prolonged economic sluggishness affecting loan growth and asset quality; and 2) the impact of new regulations from the Bank of Thailand. Upside risks are 1) a recovery in domestic car sales, which will support the bank’s loan growth, and 2) an increase in the ceiling on auto hire-purchase lending rates.

### Event calendar

Date	Event
Apr 2026	1Q26 earnings announcement

### Key assumptions

	2026E	2027E	2028E
Loan growth	1.00	1.50	2.00
NIM	3.01	3.03	3.06
Cost-to-income ratio	44.61	44.41	43.33
Credit cost (bps)	135	135	135
NPL ratio	3.50	3.48	3.48
ROE	8.72	7.56	7.81

Source: FSSIA estimates

### Earnings sensitivity

		----- 2026E -----		
Loan growth (%)	<b>±2ppt</b>	(1.0)	1.0	3.0
% change in net profit		(1.3)		1.3
NIM (%)	<b>±5bp</b>	2.96	3.01	3.06
% change in net profit		(3.9)		3.9
Credit cost (bp)	<b>±10bp</b>	125	135	145
% change in net profit		5.4		(5.4)
Cost-to-income (%)	<b>±1ppt</b>	43.6	44.6	45.6
% change in net profit		(1.3)		1.3

Source: FSSIA estimates

### 1Q26E profit down; PPOP resilient despite weaker income

We expect 1Q26 net profit of THB5.16b, down 1.6% q-q but still up 1.1% y-y, accounting for 25% of our 2026 net profit forecast, dragged by weaker income from both NII and non-NII, and higher credit costs due to management overlay.

We expect PPOP at THB8.76b, up 1.0% q-q but still down 7.4% y-y. Lower operating expenses after the seasonal peak drives the q-q improvement and brings the cost-to-income ratio down to 45.8%, which partly offsets the decline in NII.

We expect NII to decrease in line with loan contraction of 1.9% q-q and 2.4% y-y, driven by repayments from large corporate clients, particularly short-term working capital loans. Meanwhile, auto hire-purchase loans remain soft. Loan growth therefore stays below our full-year 2026 target of +1.0% y-y.

We expect NIM to edge down by around 2bps q-q, as earnings asset yields decline faster than the cost of funds. We also expect net fee income to contract after the seasonal peak, especially in the credit card segment, which performed strongly in 4Q25.

### Asset quality stable; credit costs accelerate

Overall asset quality remains largely unchanged from 4Q25, with gross NPLs expected to stay broadly stable q-q, while the NPL ratio rises to 3.30% due to a contracting loan base. However, we expect credit costs to increase to 131bps from 121bps in 4Q25, still in line with the bank’s 2026 guidance of 130–135bps and our full-year 2026 forecast of 135bps, driven by expected management overlay provisions in 1Q26 amid heightened economic uncertainty from oil price volatility, which may persist.

### 2026–28E earnings to decline on higher tax burden from 2027

We expect 2026–28 net profit to decline at a 4.6% CAGR as the remaining tax benefits of THB5.7b at the end of 2025 run out from mid-2027. However, we expect EPS to grow by 1.0% over the same period, as we already factor in the positive impact from TTB’s share buyback of 18% over 2025–28E in our forecasts.

We project modest loan growth of c1.0–2.0% p.a., as auto hire-purchase loans remain sluggish, with new disbursements still below repayments. However, large corporate loans and higher-yield segments, particularly SMEs, should provide some support, in line with TTB’s strategy to focus more on these segments while maintaining selective underwriting. We expect NIM to remain broadly stable from 2025 levels, as yields face less pressure than those of larger banks, while the bank continues to control Opex under its cost discipline. We expect credit costs to stay at the upper end of the bank’s target range at 135bps in 2026.

### Exhibit 1: TTB – Key financial guidance

	TTB 2025E	TTB 2025A	TTB 2026E	FSSIA 2026E
Loan growth	~ 0-2%	-2.9%	~ 0-2%	1.00%
Deposit growth	in line with loan growth	-4.4%	in line with loan growth	1.00%
Net interest margin	3.10-3.25%	3.03%	3.00-3.10%	3.01%
Non-interest income growth	single digit growth	16.2%	single digit growth	5.42%
Cost to income	low 40s	45.0%	Mid-40s	44.6%
% stage 3 loans	≤ 2.9%	3.24%	≤ 3.2%	3.50%
Credit cost (bp)	125- 135	137	Normal 130- 135	135

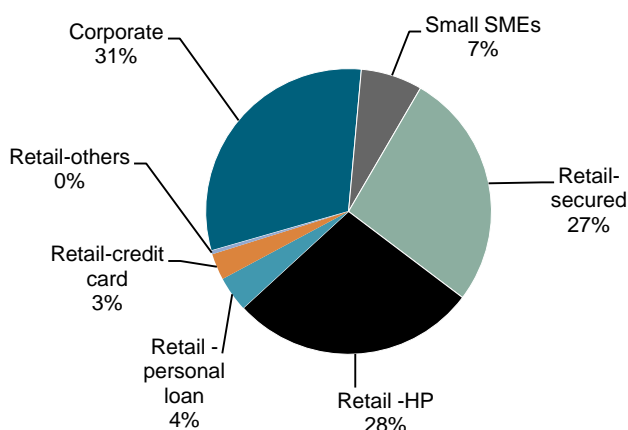
Sources: TTB; FSSIA estimates

**Exhibit 2: TTB – 1Q26 earnings preview & 2026-28E**

Year end Dec 31	1Q25	2Q25	3Q25	4Q25	1Q26E	--- Change ---		% of	2026E	2027E	2028E	Change 25-26
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	26E	(THB m)	(THB m)	(THB m)	(y-y %)
Net interest income	13,221	12,742	12,405	12,271	12,154	(1.0)	(8.1)	24	49,611	50,236	51,652	(2.0)
Non-interest income	3,335	3,639	3,908	4,158	4,003	(3.7)	20.1	25	15,855	16,688	17,563	5.4
Fee income - net	2,348	2,252	2,608	3,001	2,833	(5.6)	20.7	26	10,881	11,534	12,226	6.6
Total operating income	16,556	16,381	16,313	16,430	16,157	(1.7)	(2.4)	25	65,466	66,924	69,215	(0.3)
Total operating expenses	7,097	7,271	7,403	7,762	7,402	(4.6)	4.3	25	29,205	29,720	29,991	(1.1)
PPOP before tax	9,458	9,110	8,910	8,668	8,755	1.0	(7.4)	24	36,260	37,204	39,224	0.3
Expected credit loss	4,580	4,294	3,980	3,631	3,900	7.4	(14.8)	24	16,346	16,551	16,841	(0.8)
Income tax	(220)	(188)	(369)	(204)	(300)	47.3	36.3	37	(817)	3,231	4,477	(16.7)
Net profit	5,098	5,004	5,299	5,240	5,155	(1.6)	1.1	25	20,731	17,423	17,907	0.4
EPS (THB)	0.05	0.05	0.06	0.06	0.06	7.4	10.4	25	0.24	0.21	0.22	9.6
<b>Key ratios</b>	<b>1Q25</b>	<b>2Q25</b>	<b>3Q25</b>	<b>4Q25</b>	<b>1Q26E</b>	<b>--- Change ---</b>			<b>2026E</b>	<b>2027E</b>	<b>2028E</b>	<b>Change</b>
<b>Asset quality ratio</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(q-q%)</b>	<b>(y-y%)</b>		<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(y-y %)</b>
Gross NPLs (THB m)	39,529	39,164	39,218	39,066	38,980	(0.2)	(1.4)		42,600	43,000	43,800	9.0
Change (% from prior period)	1.4	(0.9)	0.1	(0.4)	(0.2)				9.0	0.9	1.9	
NPL ratios (%) - reported	2.75	2.73	2.81	2.87								
NPL ratio (%)*	3.26	3.25	3.27	3.24	3.30				3.50	3.48	3.48	
Coverage ratio (%) - reported	150	149	151	152								
Coverage ratio (%)*	150	149	151	152	155				147	149	149	
Credit cost (bp)	149	142	132	121	131				135	135	135	
<b>Profitability ratio</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>				<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	
Cost to income ratio	42.9	44.4	45.4	47.2	45.8				44.6	44.4	43.3	
Average yield (%)	4.51	4.38	4.28	4.17	4.09				4.14	4.18	4.22	
Cost of funds (%)	1.61	1.55	1.52	1.42	1.34				1.34	1.35	1.35	
NIM (%) - reported	3.19	3.07	2.97	2.95								
NIM (%)*	3.14	3.06	3.00	2.98	2.96				3.01	3.03	3.06	
Non-interest income/total income (%)	20.1	22.2	24.0	25.3	24.8				24.2	24.9	25.4	
<b>Loan growth</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>				<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	
q-q	(2.4)	(0.4)	(0.7)	0.6	(1.9)							
y-y	(7.9)	(7.0)	(4.4)	(2.9)	(2.4)				1.0	1.5	2.0	
Year-to-date	(2.4)	(2.8)	(3.5)	(2.9)	(1.9)							

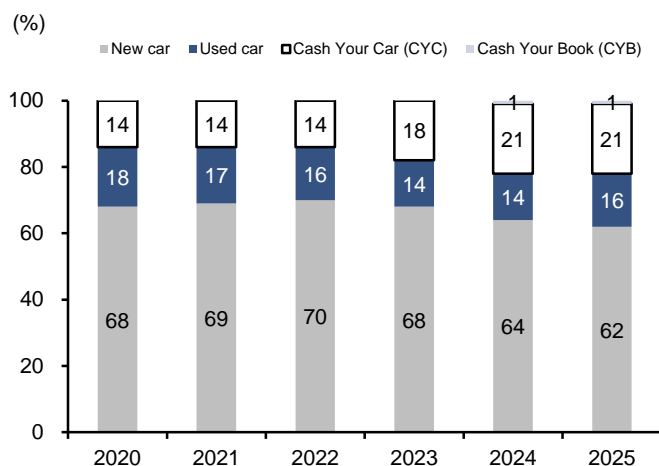
Sources: Company data, FSSIA estimates

**Exhibit 3: TTB – Loan breakdown, as of 2025**



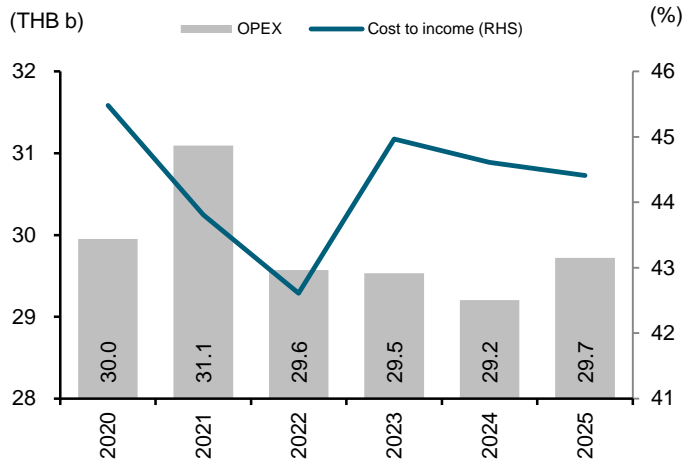
Sources: Company data; FSSIA compilations

**Exhibit 4: TTB – Retail loan breakdown, during 2020-25**



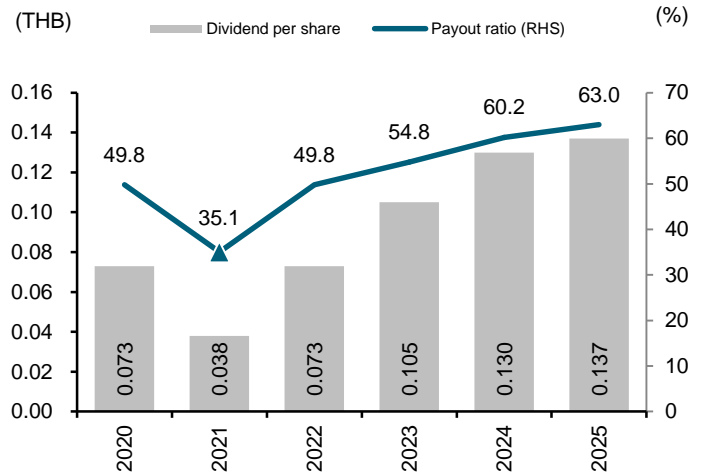
Sources: Company data; FSSIA compilations

**Exhibit 5: TTB – OPEX and cost-to-income ratio, during 2020-25**



Sources: Company data; FSSIA compilations

**Exhibit 6: TTB – DPS and payout ratio, during 2020-25**



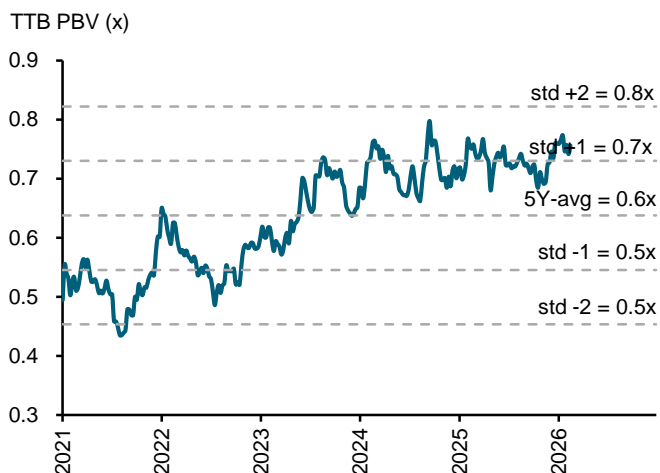
Sources: Company data; FSSIA compilations

**Exhibit 7: TTB – Staged loans**

	2021 (THB b)	2022 (THB b)	2023 (THB b)	2024 (THB b)	2025 (THB b)	2021 (%)	2022 (%)	2023 (%)	2024 (%)	2025 (%)
<b>Loans and accrued interest</b>						<b>Stage loans - % of total loans</b>				
Stage 1	1,225	1,225	1,175	1,094	1,067	88.76	88.54	87.90	87.54	87.93
Stage 2	113	117	121	117	107	8.16	8.44	9.04	9.34	8.85
Stage 3	42	42	41	39	39	3.08	3.01	3.07	3.12	3.22
Total	1,380	1,384	1,337	1,249	1,213	100.00	100.00	100.00	100.00	100.00
<b>Allowance for ECLs</b>						<b>ECLs - % of staged loans</b>				
Stage 1	12	13	16	15	17	1.01	1.09	1.33	1.40	1.55
Stage 2	22	24	28	27	27	19.60	20.94	23.34	23.12	24.79
Stage 3	20	20	20	17	16	47.08	46.98	48.05	42.90	41.71
Total	54	57	64	59	59	3.95	4.15	4.75	4.72	4.90
	(%)	(%)	(%)	(%)	(%)					
NPL / TL	3.08	3.01	3.07	3.12	3.22					
NPL vs. Stage 2 loans / TL	11.24	11.46	12.10	12.46	12.07					
LLR / NPL	128.19	137.60	154.86	151.39	152.21					
LLR / (NPL vs. Stage 2 loans)	35.14	36.20	39.25	37.92	40.63					

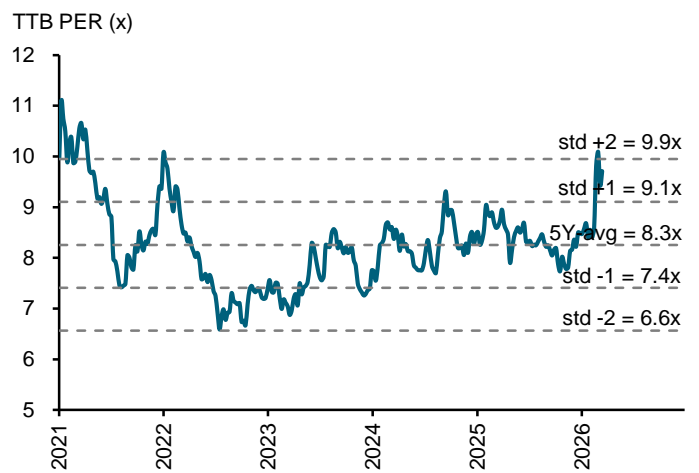
Sources: Company data; FSSIA compilations

**Exhibit 8: TTB – one year prospective PBV**



Sources: Bloomberg; FSSIA compilations

**Exhibit 9: TTB – one year prospective PER**



Sources: Bloomberg; FSSIA compilations

## Exhibit 10: Peer comparison as of 18 Mar 2026

Company name	BBG code	Share price (LCY)	Market Cap. (USD m)	PE		PBV		ROE		Div yld	
				26E (x)	27E (x)	26E (x)	27E (x)	26E (%)	27E (%)	26E (x)	27E (x)
<b>Thailand</b>											
Bangkok Bank	BBL TB	166.00	9,786	7.3	7.2	0.5	0.5	7.4	7.2	5.4	5.6
Kasikombank	KBANK TB	189.50	13,760	10.2	9.9	0.7	0.7	7.4	7.3	6.3	6.6
Krung Thai Bank	KTB TB	34.25	14,784	10.1	10.3	1.0	0.9	9.9	9.4	5.5	5.5
SCB X	SCB TB	145.00	15,079	11.0	10.8	1.0	1.0	8.9	8.9	7.8	7.9
TMBThanachart Bank	TTB TB	2.26	6,407	9.5	10.8	0.8	0.8	8.7	7.6	6.4	6.4
Kiatnakin Bank	KKP TB	72.75	1,824	10.8	10.1	1.0	0.9	9.2	9.5	7.8	7.8
Tisco Financial Group	TISCO TB	113.00	2,795	13.3	13.0	2.1	2.0	15.6	15.8	7.0	7.2
<b>Thailand weighted average</b>			<b>64,433</b>	<b>10.0</b>	<b>10.0</b>	<b>0.9</b>	<b>0.9</b>	<b>8.9</b>	<b>8.6</b>	<b>6.4</b>	<b>6.5</b>
<b>Hong Kong</b>											
Industrial & Comm Bank of China	1398 HK	6.57	365,569	5.7	5.6	0.5	0.5	8.9	8.5	5.5	5.6
China Construction Bank	939 HK	8.14	276,584	5.4	5.2	0.5	0.5	9.4	9.2	5.6	5.8
HSBC Holdings	5 HK	127.90	274,157	9.9	9.1	1.5	1.4	15.0	15.8	5.0	5.5
Bank of China	3988 HK	4.68	240,687	5.6	5.4	0.5	0.4	8.4	8.3	5.7	5.8
<b>Hong Kong average</b>			<b>1,156,998</b>	<b>6.6</b>	<b>6.3</b>	<b>0.7</b>	<b>0.7</b>	<b>10.4</b>	<b>10.4</b>	<b>5.4</b>	<b>5.7</b>
<b>China</b>											
Industrial & Comm Bank of China	601398 CH	7.39	366,176	7.3	7.1	0.6	0.6	8.9	8.6	4.2	4.4
Agricultural Bank of China	601288 CH	6.74	335,346	8.4	8.0	0.8	0.8	9.5	9.3	3.8	4.0
China Construction Bank	601939 CH	9.23	277,043	7.2	6.9	0.7	0.6	9.4	9.1	4.2	4.4
Bank of China	601988 CH	5.50	241,087	7.4	7.2	0.6	0.6	8.6	8.5	4.3	4.4
<b>China average</b>			<b>1,219,652</b>	<b>7.6</b>	<b>7.3</b>	<b>0.7</b>	<b>0.6</b>	<b>9.1</b>	<b>8.9</b>	<b>4.1</b>	<b>4.3</b>
<b>South Korea</b>											
KB Financial Group	105560 KS	156,200	39,260	8.9	8.2	0.9	0.9	10.5	10.5	2.9	3.3
Shinhan Financial Group	055550 KS	95,700	30,465	8.4	7.7	0.8	0.7	9.3	9.4	3.1	3.4
Hana Financial Group	086790 KS	115,200	21,200	7.3	6.7	0.7	0.6	9.4	9.4	3.9	4.3
Industrial Bank of Korea	024110 KS	23,950	12,716	7.0	6.6	0.5	0.5	7.8	7.7	4.9	5.2
<b>South Korea average</b>			<b>103,640</b>	<b>8.2</b>	<b>7.5</b>	<b>0.8</b>	<b>0.7</b>	<b>9.6</b>	<b>9.6</b>	<b>3.4</b>	<b>3.8</b>
<b>Indonesia</b>											
Bank Central Asia	BBCA IJ	6,775	49,213	13.6	12.5	2.7	2.5	20.9	21.1	4.9	5.4
Bank Rakyat Indonesia Persero	BBRI IJ	3,480	31,078	8.7	8.0	1.6	1.5	18.4	19.3	9.8	10.4
Bank Mandiri Persero	BMRI IJ	4,730	26,013	7.7	7.2	1.4	1.3	18.7	18.7	8.5	8.8
Bank Negara Indonesia Persero	BBNI IJ	4,390	9,648	7.5	6.9	0.9	0.9	12.5	12.8	8.3	9.0
Bank Syariah Indonesia	BRIS IJ	2,110	5,735	11.2	9.8	1.6	1.4	15.8	16.0	1.8	2.4
<b>Indonesia average</b>			<b>121,687</b>	<b>10.5</b>	<b>9.6</b>	<b>2.0</b>	<b>1.8</b>	<b>18.9</b>	<b>19.2</b>	<b>7.1</b>	<b>7.5</b>
<b>Malaysia</b>											
Malayan Banking	MAY MK	11.74	36,143	12.8	12.2	1.4	1.4	11.4	11.5	5.7	5.9
Public Bank	PBK MK	4.93	24,626	12.7	12.1	1.5	1.4	12.2	12.2	5.2	5.4
CIMB Group Holdings	CIMB MK	7.95	22,008	10.4	9.8	1.1	1.1	11.3	11.5	6.1	6.4
Hong Leong Bank	HLBK MK	23.20	12,749	10.6	9.9	1.2	1.1	11.2	11.3	4.4	4.8
RHB Bank	RHBBANK MK	8.50	9,498	10.8	10.2	1.0	1.0	9.9	10.1	5.8	6.1
<b>Malaysia average</b>			<b>105,024</b>	<b>11.8</b>	<b>11.2</b>	<b>1.3</b>	<b>1.3</b>	<b>11.4</b>	<b>11.5</b>	<b>5.5</b>	<b>5.8</b>
<b>Singapore</b>											
DBS Group Holdings	DBS SP	57.76	128,140	14.6	13.7	2.3	2.3	16.0	16.6	5.6	6.0
Oversea-Chinese Banking	OCBC SP	21.45	75,797	12.8	12.1	1.5	1.4	12.2	12.2	4.5	4.3
United Overseas Bank	UOB SP	37.21	48,137	10.9	10.2	1.2	1.1	10.9	11.1	4.6	4.9
<b>Singapore average</b>			<b>252,074</b>	<b>13.3</b>	<b>12.6</b>	<b>1.9</b>	<b>1.8</b>	<b>13.9</b>	<b>14.2</b>	<b>5.1</b>	<b>5.3</b>
<b>Regional average (excl. Thailand)</b>			<b>2,959,074</b>	<b>9.3</b>	<b>8.7</b>	<b>1.1</b>	<b>1.1</b>	<b>11.9</b>	<b>12.0</b>	<b>5.1</b>	<b>5.4</b>
<b>Total average (incl. Thailand)</b>			<b>3,023,508</b>	<b>9.5</b>	<b>9.1</b>	<b>1.1</b>	<b>1.0</b>	<b>11.4</b>	<b>11.4</b>	<b>5.5</b>	<b>5.7</b>

Sources: Bloomberg; FSSIA estimates

## Financial Statements

TMBThanachart Bank

Profit and Loss (THB m) Year Ending Dec	2024	2025	2026E	2027E	2028E
Interest Income	82,783	72,097	68,193	69,358	71,150
Interest expense	(26,331)	(21,460)	(18,582)	(19,122)	(19,497)
Net interest income	56,452	50,637	49,611	50,236	51,652
Net fees & commission	9,373	10,209	10,881	11,534	12,226
Foreign exchange trading income	-	-	-	-	-
Securities trading income	2,014	2,324	2,391	2,494	2,597
Dividend income	0	0	0	0	0
Other income	1,561	2,508	2,583	2,661	2,740
Non interest income	12,948	15,040	15,855	16,688	17,563
Total income	69,399	65,677	65,466	66,924	69,215
Staff costs	(15,589)	(15,768)	(15,926)	(16,085)	(16,246)
Other operating costs	(13,982)	(13,765)	(13,279)	(13,635)	(13,745)
Operating costs	(29,571)	(29,533)	(29,205)	(29,720)	(29,991)
Pre provision operating profit	39,828	36,144	36,260	37,204	39,224
Expected credit loss	(19,852)	(16,485)	(16,346)	(16,551)	(16,841)
Other provisions	-	-	-	-	-
Operating profit	19,976	19,658	19,914	20,653	22,383
Recurring non operating income	0	0	0	0	0
Associates	-	-	-	-	-
Goodwill amortization	-	-	-	-	-
Non recurring items	-	-	-	-	-
Profit before tax	19,976	19,658	19,914	20,653	22,383
Tax	1,055	981	817	(3,231)	(4,477)
Profit after tax	21,031	20,639	20,731	17,423	17,907
Non-controlling interest	0	0	0	0	0
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	21,031	20,639	20,731	17,423	17,907
Non recurring items & goodwill (net)	-	-	0	0	0
Recurring net profit	21,031	20,639	20,731	17,423	17,907
<b>Per share (THB)</b>					
Recurring EPS *	0.22	0.22	0.24	0.21	0.22
Reported EPS	0.22	0.22	0.24	0.21	0.22
DPS	0.13	0.14	0.14	0.14	0.15
<b>Growth</b>					
Net interest income (%)	(1.3)	(10.3)	(2.0)	1.3	2.8
Non interest income (%)	(6.0)	16.2	5.4	5.3	5.2
Pre provision operating profit (%)	(0.1)	(9.3)	0.3	2.6	5.4
Operating profit (%)	13.0	(1.6)	1.3	3.7	8.4
Reported net profit (%)	12.9	(1.9)	0.4	(16.0)	2.8
Recurring EPS (%)	12.6	0.7	9.6	(12.4)	7.3
Reported EPS (%)	12.6	0.7	9.6	(12.4)	7.3
<b>Income Breakdown</b>					
Net interest income (%)	81.3	77.1	75.8	75.1	74.6
Net fees & commission (%)	13.5	15.5	16.6	17.2	17.7
Foreign exchange trading income (%)	-	-	-	-	-
Securities trading income (%)	2.9	3.5	3.7	3.7	3.8
Dividend income (%)	-	-	-	-	-
Other income (%)	2.2	3.8	3.9	4.0	4.0
<b>Operating performance</b>					
Gross interest yield (%)	4.75	4.31	4.14	4.18	4.22
Cost of funds (%)	1.71	1.44	1.31	1.37	1.38
Net interest spread (%)	3.04	2.87	2.83	2.81	2.84
Net interest margin (%)	3.2	3.0	3.0	3.0	3.1
Cost/income(%)	42.6	45.0	44.6	44.4	43.3
Cost/assets(%)	1.7	1.7	1.7	1.7	1.7
Effective tax rate (%)	-5.3	-5.0	-4.1	15.6	20.0
Dividend payout on recurring profit (%)	60.2	63.0	60.4	69.0	66.5
ROE (%)	9.0	8.6	8.7	7.6	7.8
ROE - COE (%)	9.0	8.6	8.7	7.6	7.8
ROA (%)	1.2	1.2	1.2	1.0	1.0
RORWA (%)	1.8	1.8	1.9	1.6	1.6

\* Pre-exceptional, pre-goodwill and fully diluted

Sources: TMBThanachart Bank ; FSSIA estimates

## Financial Statements

TMBThanachart Bank

Balance Sheet (THB m) Year Ending Dec	2024	2025	2026E	2027E	2028E
Gross customer loans	1,240,874	1,204,800	1,216,848	1,235,101	1,259,803
Allowance for expected credit loss	(59,007)	(59,464)	(62,810)	(63,861)	(65,201)
interest in suspense	8,422	8,239	8,275	8,399	8,567
<b>Net customer loans</b>	<b>1,190,289</b>	<b>1,153,575</b>	<b>1,162,312</b>	<b>1,179,639</b>	<b>1,203,168</b>
Bank loans	288,562	181,399	168,000	166,000	170,000
Government securities	-	-	-	-	-
Trading securities	10,381	22,943	24,090	25,295	26,559
Investment securities	175,315	269,388	248,995	251,573	254,178
Cash & equivalents	14,809	12,633	16,741	18,652	16,230
Other interesting assets	-	-	-	-	-
Tangible fixed assets	15,392	15,186	15,641	16,111	16,594
Associates	-	-	-	-	-
Goodwill	25,003	25,310	26,069	26,852	27,657
Other intangible assets	-	-	-	-	-
Other assets	48,073	53,573	55,633	57,791	60,049
<b>Total assets</b>	<b>1,748,523</b>	<b>1,701,966</b>	<b>1,708,385</b>	<b>1,732,813</b>	<b>1,765,338</b>
Customer deposits	1,328,594	1,269,509	1,282,204	1,301,437	1,327,465
Bank deposits	90,184	98,179	103,088	108,242	113,654
Other interest bearing liabilities	29,247	15,126	15,278	15,430	15,585
Non interest bearing liabilities	62,685	74,958	76,517	78,109	79,735
Hybrid Capital	-	-	-	-	-
<b>Total liabilities</b>	<b>1,510,710</b>	<b>1,457,772</b>	<b>1,477,086</b>	<b>1,503,218</b>	<b>1,536,440</b>
Share capital	92,531	92,693	92,693	92,693	92,693
Reserves	145,281	151,501	138,606	136,902	136,206
<b>Total equity</b>	<b>237,812</b>	<b>244,194</b>	<b>231,299</b>	<b>229,595</b>	<b>228,898</b>
Non-controlling interest	0	0	0	0	0
<b>Total liabilities &amp; equity</b>	<b>1,748,523</b>	<b>1,701,966</b>	<b>1,708,385</b>	<b>1,732,813</b>	<b>1,765,338</b>
<b>Supplementary items</b>					
Risk weighted assets (RWA)	1,134,944	1,104,725	1,108,892	1,124,748	1,145,859
Average interest earning assets	1,742,130	1,671,581	1,648,082	1,659,099	1,685,225
Average interest bearing liabilities	1,538,784	1,490,966	1,415,419	1,391,691	1,412,839
CET 1 capital	186,118	186,118	186,119	186,120	186,121
Total capital	229,420	229,420	229,421	229,422	229,423
Gross non performing loans (NPL)	38,976	39,066	42,600	43,000	43,800
<b>Per share (THB)</b>					
Book value per share	2.44	2.57	2.66	2.75	2.86
Tangible book value per share	2.18	2.31	2.36	2.43	2.52
<b>Growth</b>					
Gross customer loans	(6.6)	(2.9)	1.0	1.5	2.0
Average interest earning assets	(2.5)	(4.0)	(1.4)	0.7	1.6
Total asset (%)	(4.1)	(2.7)	0.4	1.4	1.9
Risk weighted assets (%)	(4.1)	(2.7)	0.4	1.4	1.9
Customer deposits (%)	(4.2)	(4.4)	1.0	1.5	2.0
<b>Leverage &amp; capital measures</b>					
Customer loan/deposits (%)	89.6	90.9	90.6	90.6	90.6
Equity/assets (%)	13.6	14.3	13.5	13.2	13.0
Tangible equity/assets (%)	12.2	12.9	12.0	11.7	11.4
RWA/assets (%)	64.9	64.9	64.9	64.9	64.9
CET 1 CAR (%)	16.4	16.8	16.8	16.5	16.2
Total CAR (%)	20.2	20.8	20.7	20.4	20.0
<b>Asset Quality (FSSIA's calculation)</b>					
Change in NPL (%)	(5.0)	0.2	9.0	0.9	1.9
NPL/gross loans (%)	3.1	3.2	3.5	3.5	3.5
Allowance for ECL/gross loans (%)	4.8	4.9	5.2	5.2	5.2
Allowance for ECL/NPL (%)	151.4	152.2	147.4	148.5	148.9
<b>Valuation</b>					
Recurring P/E (x) *	10.5	10.4	9.5	10.8	10.1
Recurring P/E @ target price (x) *	11.1	11.0	10.1	11.5	10.7
Reported P/E (x)	10.5	10.4	9.5	10.8	10.1
Dividend yield (%)	5.8	6.1	6.4	6.4	6.6
Price/book (x)	0.9	0.9	0.8	0.8	0.8
Price/tangible book (x)	1.0	1.0	1.0	0.9	0.9
Price/tangible book @ target price (x)	1.1	1.0	1.0	1.0	1.0

\* Pre-exceptional, pre-goodwill and fully diluted

Sources: TMBThanachart Bank ; FSSIA estimates

# TMBThanachart Bank PCL (TTB TB)

**FSSIA ESG rating**

★★★★

**75.32 /100**

## Exhibit 11: FSSIA ESG score implication

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★★	<b>&gt;59-79</b>	<b>A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.</b>
★★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

## Exhibit 12: ESG – peer comparison

	FSSIA ESG score	Domestic ratings						Global ratings						Bloomberg	
		DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
BBL	65.45	--	Y	AAA	5.00	4.00	Certified	Medium	61.30	--	41.00	63.89	75.00	3.45	59.82
KBANK	81.09	Y	Y	AAA	5.00	5.00	Certified	Low	69.78	AA	48.00	76.99	86.00	--	--
KTB	68.62	--	Y	AAA	5.00	4.00	Certified	Low	58.56	A	36.00	63.38	76.00	--	65.32
SCB	75.10	Y	Y	AAA	5.00	4.00	Certified	Medium	58.91	A	--	70.50	88.00	--	--
KKP	63.34	--	Y	AAA	5.00	5.00	Certified	Medium	58.94	BBB	--	71.86	38.00	2.40	55.28
TISCO	64.02	--	Y	AAA	5.00	5.00	Certified	Medium	63.02	--	--	68.68	39.00	4.29	51.18
TTB	75.32	--	Y	AAA	5.00	5.00	Certified	Low	61.16	A	39.00	53.52	87.00	5.25	56.55

Sources: SETTRADE.com; FSSIA's compilation

## Exhibit 13: ESG score by Bloomberg

FY ending Dec 31	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
<b>ESG financial materiality scores - ESG score</b>	<b>1.92</b>	<b>2.14</b>	<b>2.82</b>	<b>3.02</b>	<b>3.16</b>	<b>3.94</b>	<b>4.90</b>	<b>5.25</b>
BESG environmental pillar score	0.08	0.08	0.38	0.68	0.82	1.28	1.51	2.10
BESG social pillar score	2.23	2.65	4.29	4.17	4.18	5.91	8.45	8.35
BESG governance pillar score	3.99	4.15	3.63	4.13	4.44	4.08	3.83	4.35
<b>ESG disclosure score</b>	<b>43.27</b>	<b>43.64</b>	<b>46.86</b>	<b>50.40</b>	<b>49.27</b>	<b>56.60</b>	<b>56.60</b>	<b>56.55</b>
Environmental disclosure score	17.43	17.76	21.14	22.86	19.48	47.69	47.69	49.11
Social disclosure score	31.14	31.92	31.92	40.84	40.84	34.64	34.64	33.07
Governance disclosure score	81.10	81.10	87.36	87.36	87.36	87.36	87.36	87.36
<b>Environmental</b>								
Emissions reduction initiatives	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No	No	No	No
Risks of climate change discussed	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
GHG scope 1	0	0	1	1	0	3	3	3
GHG scope 2 location-based	29	27	28	15	22	22	31	28
GHG Scope 3	1	0	0	0	0	0	1	1
Carbon per unit of production	—	—	—	—	—	—	—	—
Biodiversity policy	No	No	No	No	No	No	No	No
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total energy consumption	42	39	57	32	46	59	75	70
Renewable energy use	—	—	—	—	—	2	2	2
Electricity used	42	37	57	31	45	11	61	56
Fuel used - natural gas	—	—	—	—	—	—	—	—

Sources: Bloomberg; FSSIA's compilation

**Exhibit 14: ESG score by Bloomberg (cont.)**

FY ending Dec 31	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Hazardous waste	—	—	—	—	—	0	0	0
Total waste	0	0	0	0	0	0	0	0
Waste recycled	0	0	0	0	0	0	0	0
Waste sent to landfills	—	—	—	—	—	0	0	0
Environmental supply chain management	No	No	No	No	No	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	255	154	208	181	—	46	91	80
<b>Social</b>								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	No	No	No	No	No	No	No	No
Quality assurance and recall policy	No	No	No	No	No	No	No	No
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	Yes	Yes	Yes	Yes	Yes
Pct women in workforce	71	71	71	69	69	68	69	68
Pct disabled in workforce	—	—	—	—	—	—	—	—
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	—	—	—	0	0	0	0	0
Total recordable incident rate - employees	—	—	—	—	—	—	—	—
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No	No	No	No
Number of employees – CSR	8,547	8,373	8,135	8,838	15,102	14,620	15,320	14,529
Employee turnover pct	31	35	27	14	16	23	19	16
Total hours spent by firm - employee training	273,504	318,174	284,725	132,570	694,692	891,820	597,480	624,747
Social supply chain management	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
<b>Governance</b>								
<b>Board size</b>	<b>12</b>	<b>12</b>	<b>13</b>	<b>13</b>	<b>14</b>	<b>14</b>	<b>14</b>	<b>14</b>
<b>No. of independent directors (ID)</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
No. of women on board	0	1	0	1	2	3	3	3
No. of non-executive directors on board	11	11	8	8	13	13	13	13
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of board meetings for the year	16	14	17	16	19	15	15	17
Board meeting attendance pct	88	93	92	95	99	100	99	97
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No	No	No	No	No	No	No	No
Age of the youngest director	57	48	48	49	50	51	52	53
Age of the oldest director	73	74	69	70	71	72	73	74
<b>No. of executives / company managers</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>11</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>10</b>
No. of female executives	1	2	3	4	5	5	5	4
Executive share ownership guidelines	No	No	No	No	No	No	No	No
<b>Size of audit committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of ID on audit committee	3	3	3	3	3	3	3	3
Audit committee meetings	12	12	15	25	13	13	14	14
Audit meeting attendance %	94	94	91	98	100	100	100	98
<b>Size of compensation committee</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
No. of ID on compensation committee	2	2	1	2	2	2	2	2
No. of compensation committee meetings	14	14	13	12	12	12	12	12
Compensation meeting attendance %	94	89	97	95	97	97	97	100
<b>Size of nomination committee</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
No. of nomination committee meetings	14	14	13	12	12	12	12	12
Nomination meeting attendance %	94	89	97	95	97	97	97	100
<b>Sustainability governance</b>								
Verification type	No	No	Yes	Yes	Yes	Yes	Yes	Yes

Sources: Bloomberg; FSSIA's compilation

## Disclaimer for ESG scoring

ESG score	Methodology	Rating																			
The Dow Jones Sustainability Indices (DJSI) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.																			
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for <b>SETESG inclusion</b> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <b>SETESG Index</b> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.																			
CG Score by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).																			
AGM level By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). <i>(The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&amp;A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)</i>	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.																			
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. <i>(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)</i>	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.																			
Morningstar Sustainalytics	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. <i>Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality &amp; peer reviews.</i>	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. <table border="1" style="margin-top: 10px;"> <thead> <tr> <th>NEGL</th> <th>Low</th> <th>Medium</th> <th>High</th> <th>Severe</th> </tr> </thead> <tbody> <tr> <td>0-10</td> <td>10-20</td> <td>20-30</td> <td>30-40</td> <td>40+</td> </tr> </tbody> </table>	NEGL	Low	Medium	High	Severe	0-10	10-20	20-30	30-40	40+									
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ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.																			
MSCI	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. <table border="1" style="margin-top: 10px;"> <tbody> <tr> <td><b>AAA</b></td> <td>8.571-10.000</td> <td rowspan="3"><b>Leader:</b></td> <td rowspan="3">leading its industry in managing the most significant ESG risks and opportunities</td> </tr> <tr> <td><b>AA</b></td> <td>7.143-8.570</td> </tr> <tr> <td><b>A</b></td> <td>5.714-7.142</td> </tr> <tr> <td><b>BBB</b></td> <td>4.286-5.713</td> <td rowspan="3"><b>Average:</b></td> <td rowspan="3">a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers</td> </tr> <tr> <td><b>BB</b></td> <td>2.857-4.285</td> </tr> <tr> <td><b>B</b></td> <td>1.429-2.856</td> </tr> <tr> <td><b>CCC</b></td> <td>0.000-1.428</td> <td><b>Laggard:</b></td> <td>lagging its industry based on its high exposure and failure to manage significant ESG risks</td> </tr> </tbody> </table>	<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities	<b>AA</b>	7.143-8.570	<b>A</b>	5.714-7.142	<b>BBB</b>	4.286-5.713	<b>Average:</b>	a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers	<b>BB</b>	2.857-4.285	<b>B</b>	1.429-2.856	<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks
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Moody's ESG solutions	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.																				
Refinitiv ESG rating	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. <i>(Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.)</i>																				
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.																				
Bloomberg	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.																			
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.																			

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) "SETESG". The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

**GENERAL DISCLAIMER**

**ANALYST(S) CERTIFICATION**

Usanee Liurut, CISA FSS International Investment Advisory Securities Co., Ltd

Finansia Syrus Securities Public Company Limited and FSS International Investment Advisory Securities Company Limited are subsidiaries of Finansia X Public Company Limited, with shared directors or executives.

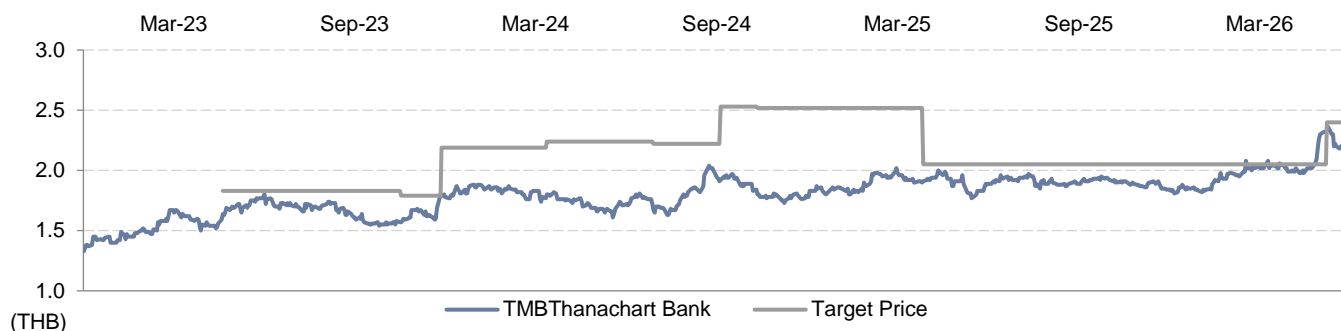
The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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**History of change in investment rating and/or target price**

**TMBThanachart Bank (TTB TB)**



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
17-Jul-2023	BUY	1.83	22-Apr-2024	BUY	2.24	21-Oct-2024	BUY	2.52
18-Dec-2023	HOLD	1.79	23-Jul-2024	BUY	2.22	13-Mar-2025	HOLD	2.05
22-Jan-2024	BUY	2.19	19-Sep-2024	BUY	2.53	25-Feb-2026	HOLD	2.40

Usanee Liurut, CISA started covering this stock from 25-Feb-2026

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
TMBThanachart Bank	TTB TB	THB 2.26	HOLD	Downside risks to our GGM-based TP are 1) prolonged economic sluggishness affecting loan growth and asset quality; and 2) the impact of new regulations from the Bank of Thailand. Upside risks are 1) a recovery in domestic car sales, which will support the bank's loan growth, and 2) an increase in the ceiling on auto hire-purchase lending rates.

Source: FSSIA estimates

**Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 18-Mar-2026 unless otherwise stated.

## RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

**BUY (B).** The upside is 10% or more.

**HOLD (H).** The upside or downside is less than 10%.

**REDUCE (R).** The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Industry Recommendations

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

### Country (Strategy) Recommendations

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.