5 NOVEMBER 2025

EQUITY RESEARCH - ANALYST MEETING

KRUNG THAI BANK KTB TB

THAILAND / BANKING

FINANSIA
FSS INTERNATIONAL INVESTMENT ADVISORY

FSSIA ESG rating ★★★★

BUY

UNCHANGED

Key takeaways from analyst meeting

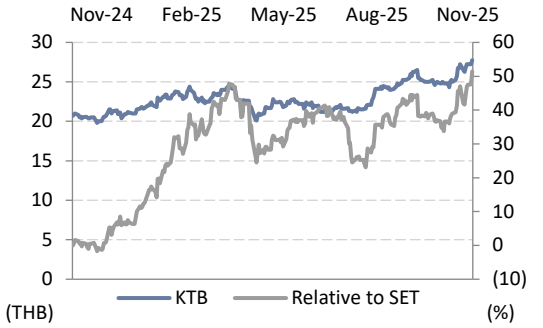
TARGET PRICE	THB29.00
CLOSE	THB27.75
UP/DOWNSIDE	+4.5%
TP vs CONSENSUS	-1.8%

Highlights

- **Neutral tone with focus on capital management.** We have Neutral tone from KTB's 3Q25 analyst meeting, with most discussions centered on its capital management strategy. With a strong CET1 ratio of 19%, management reiterated its conservative approach. The CFO denied the possibility of a special DPS but indicated that an increase in the dividend payout ratio from 50% and a share buyback program remain possible.
- Regarding interim DPS of THB0.43 (ex-date at 11 Nov) , management noted this has been a consistent request from the investment community and confirmed that interim DPS payments will continue in line with sector practice, though no details were provided on the split between interim and final DPS.
- **Loan growth recovery expected in 4Q25.** KTB's loans contracted 3% YTD due to early repayments by major corporate borrowers. For 4Q25, management expects disbursements from corporate, government-related, and retail mortgage loans to help narrow the contraction and bring full-year loan growth close to flat y-y. The key downside risks remain pricing discipline versus risk-return trade-offs and potential early repayments.
- **NIM to stabilize despite mild pressure.** KTB expects full-year NIM around 2.85%, slightly below FSSIA's forecast of 2.9%. The bank aims to stabilize NIM through repricing of fixed deposits (20% of total funding), continued CASA inflows from government and state-owned enterprises or SOEs, and gradual retail loan expansion via mortgages and home equity loans.
- **Asset quality solid; credit cost likely to decline.** Asset quality remains well-controlled, with no segment of concern. Management is targeting a higher share of SME and retail loans to support cross-selling opportunities, though near-term conditions remain challenging. We expect credit cost in 4Q25 to decline q-q from 109bp in 3Q25, reflecting improving asset quality.
- The strong non-NII in 3Q25 was mainly driven by KTB's Global Markets unit, with gains across bonds, FX, interest rate swaps, and cross-currency swaps. These gains may soften in 4Q25 but should remain healthy.
- Fees from the Paotang platform remain below 5% of total fee income, even with co-payment schemes. However, KTB continues to view data monetization and digital ecosystem development as long-term growth opportunities.
- We maintain our BUY rating and TP of THB29, reaffirming KTB as our top pick in the Thai banking sector.

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Operating profit	59,255	62,929	60,382	59,957
Net profit	43,856	46,568	44,682	44,368
EPS (THB)	3.14	3.33	3.20	3.17
vs Consensus (%)	-	(0.8)	0.0	(3.9)
Recurring net profit	43,856	46,568	44,682	44,368
Core EPS (THB)	3.14	3.33	3.20	3.17
EPS growth (%)	19.8	6.2	(4.0)	(0.7)
Core P/E (x)	8.8	8.3	8.7	8.7
Dividend yield (%)	5.6	5.9	5.6	5.6
Price/book (x)	0.9	0.8	0.8	0.8
ROE (%)	10.4	10.2	9.3	8.8
ROA (%)	1.3	1.3	1.2	1.2



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	11.0	25.6	34.7
Relative to country (%)	10.6	18.9	51.8
Mkt cap (USD m)			11,921
3m avg. daily turnover (USD m)			39.7
Free float (%)			45
Major shareholder			FIDF (55%)
12m high/low (THB)			27.75/19.70
Issued shares (m)			13,976

Sources: Bloomberg consensus; FSSIA estimates

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Exhibit 1: KTB – 3Q25 results summary

Profit and loss	3Q24	4Q24	1Q25	2Q25	3Q25	--------- Change --------		9M25	% of
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(y-y%)	(q-q%)	(THB m)	25E
Interest income	41,528	41,224	38,672	37,502	36,337	(12.5)	(3.1)	112,511	75.5
Interest expense	11,643	11,612	10,829	10,605	10,465	(10.1)	(1.3)	31,899	77.7
Net interest income	**29,885**	**29,613**	**27,843**	**26,897**	**25,871**	**(13.4)**	**(3.8)**	**80,612**	**74.7**
Non-interest income	11,254	9,296	12,444	13,274	16,655	48.0	25.5	42,373	75.2
Operating income	41,139	38,909	40,287	40,171	42,527	3.4	5.9	122,985	74.8
Operating expenses	17,193	17,417	16,292	16,974	16,031	(6.8)	(5.6)	49,297	71.9
Pre-provisioning profits (PPOP)	**23,946**	**21,493**	**23,995**	**23,197**	**26,496**	**10.6**	**14.2**	**73,688**	**76.9**
Provisioning expenses	8,312	6,725	8,223	8,239	7,202	(13.4)	(12.6)	23,665	72.1
Pre-tax profit	15,634	14,768	15,772	14,957	19,294	23.4	29.0	50,023	79.5
Income tax	2,958	2,805	3,177	2,828	3,647	23.3	29.0	9,651	76.7
Reported net profit	**11,690**	**10,990**	**11,714**	**11,122**	**14,620**	**25.1**	**31.5**	**37,456**	**80.4**

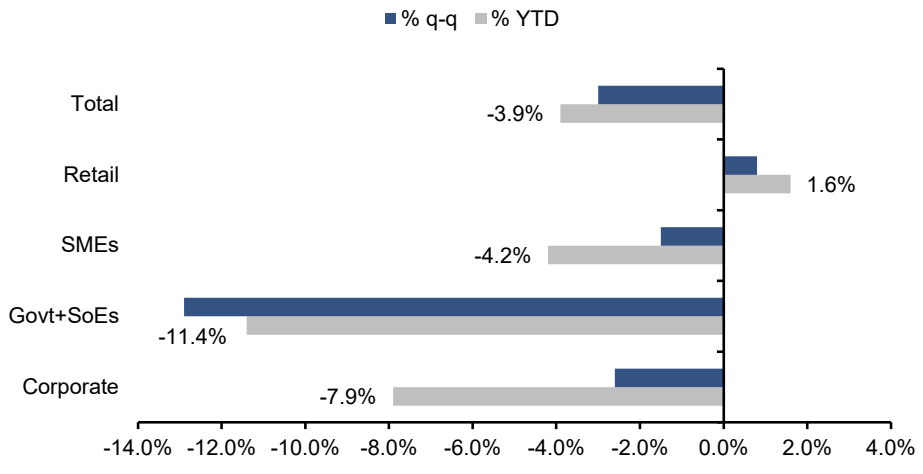
Sources: KTB, FSSIA's compilation

Exhibit 2: KTB – 3Q25 key drivers and ratios

Key drivers and ratios	3Q24	4Q24	1Q25	2Q25	3Q25	---------- Change ----------	
% unless stated otherwise	(%)	(%)	(%)	(%)	(%)	(y-y, ppt)	(q-q, ppt)
Gross loan growth (% q-q)	0.15	5.22	(1.31)	0.36	(3.01)		
Deposits growth (% q-q)	(0.24)	3.29	0.76	0.18	0.36		
Yield on receivables	4.73	4.66	4.31	4.14	3.98	(0.75)	(0.16)
Cost of funds	1.53	1.51	1.38	1.34	1.32	(0.21)	(0.02)
Net interest margin	3.41	3.35	3.10	2.97	2.83	(0.57)	(0.13)
Cost-to-income ratio	41.79	44.76	40.44	42.25	37.70	(4.10)	(4.56)
ROA	1.27	1.19	1.25	1.18	1.53	0.26	0.36
ROE	11.12	10.12	10.50	9.91	12.90	1.78	2.99
LDR	96.99	98.80	96.77	96.94	93.68	(3.31)	(3.26)
LDR+borrowing	92.25	94.23	92.27	92.46	89.35	(2.90)	(3.11)
CET 1	18.95	18.82	19.12	19.28	19.78	0.83	0.50
Total CAR	20.97	20.83	21.14	21.28	21.78	0.81	0.50
NPL ratio	3.83	3.52	3.57	3.54	3.52	(0.32)	(0.03)
NPL coverage	184.09	188.58	187.73	194.14	206.62	22.52	12.48
Credit cost	1.30	1.02	1.23	1.24	1.09	(0.20)	(0.14)
Non-interest income to total income	27.4	23.9	30.9	33.0	39.2	11.81	6.12
Tax rate	18.9	19.0	20.1	18.9	18.9	(0.02)	(0.00)

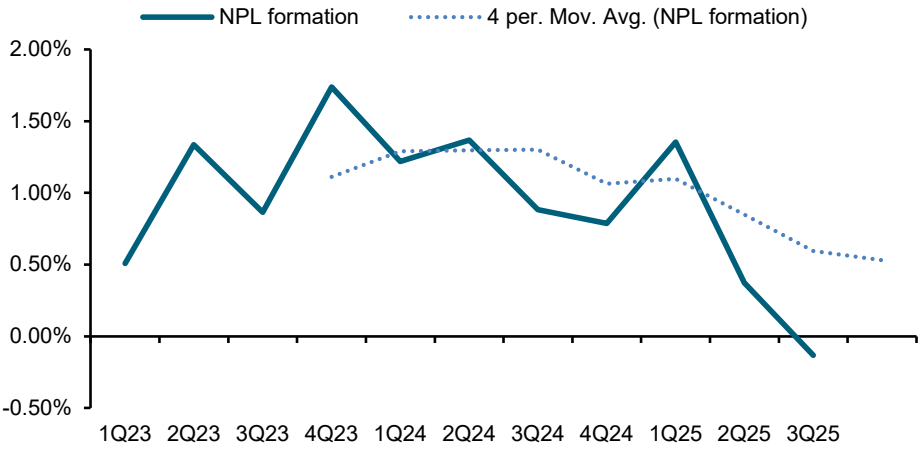
Sources: KTB, FSSIA's compilation

Exhibit 3: KTB's loan growth by segment



Sources: KTB, FSSIA's compilation

Exhibit 4: KTB's NPL formation rate



Sources: KTB, FSSIA's compilation

Financial Statements

Krung Thai Bank

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Interest Income	152,369	165,105	149,013	151,974	154,173
Interest expense	(38,949)	(45,990)	(41,034)	(41,321)	(41,565)
Net interest income	113,419	119,115	107,979	110,653	112,607
Net fees & commission	20,872	22,282	23,483	24,747	26,077
Foreign exchange trading income	5,178	4,703	5,408	5,679	5,963
Securities trading income	195	891	909	927	945
Dividend income	319	384	396	408	420
Other income	9,481	11,727	26,187	17,164	14,357
Non interest income	36,046	39,988	56,383	48,924	47,763
Total income	149,465	159,102	164,362	159,577	160,370
Staff costs	(26,133)	(27,374)	(26,826)	(26,290)	(26,290)
Other operating costs	(36,024)	(41,404)	(41,765)	(42,129)	(42,608)
Operating costs	(62,157)	(68,778)	(68,591)	(68,419)	(68,898)
Pre provision operating profit	87,309	90,324	95,771	91,159	91,473
Expected credit loss	(37,085)	(31,070)	(32,842)	(30,777)	(31,516)
Other provisions	-	-	-	-	-
Operating profit	50,223	59,255	62,929	60,382	59,957
Recurring non operating income	0	0	0	0	-
Associates	-	-	-	-	-
Goodwill amortization	-	-	-	-	-
Non recurring items	-	-	-	-	-
Profit before tax	50,223	59,255	62,929	60,382	59,957
Tax	(9,902)	(11,576)	(12,586)	(12,076)	(11,991)
Profit after tax	40,321	47,679	50,343	48,305	47,966
Non-controlling interest	(3,705)	(3,823)	(3,776)	(3,623)	(3,597)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	36,616	43,856	46,568	44,682	44,368
Non recurring items & goodwill (net)	-	-	-	-	-
Recurring net profit	36,616	43,856	46,568	44,682	44,368
Per share (THB)					
Recurring EPS *	2.62	3.14	3.33	3.20	3.17
Reported EPS	2.62	3.14	3.33	3.20	3.17
DPS	0.87	1.55	1.63	1.57	1.56
Growth					
Net interest income (%)	25.5	5.0	(9.3)	2.5	1.8
Non interest income (%)	3.0	10.9	41.0	(13.2)	(2.4)
Pre provision operating profit (%)	23.6	3.5	6.0	(4.8)	0.3
Operating profit (%)	8.5	18.0	6.2	(4.0)	(0.7)
Reported net profit (%)	8.7	19.8	6.2	(4.0)	(0.7)
Recurring EPS (%)	8.7	19.8	6.2	(4.0)	(0.7)
Reported EPS (%)	8.7	19.8	6.2	(4.0)	(0.7)
Income Breakdown					
Net interest income (%)	75.9	74.9	65.7	69.3	70.2
Net fees & commission (%)	14.0	14.0	14.3	15.5	16.3
Foreign exchange trading income (%)	3.5	3.0	3.3	3.6	3.7
Securities trading income (%)	0.1	0.6	0.6	0.6	0.6
Dividend income (%)	0.2	0.2	0.2	0.3	0.3
Other income (%)	6.3	7.4	15.9	10.8	9.0
Operating performance					
Gross interest yield (%)	4.38	4.63	4.10	4.08	4.05
Cost of funds (%)	1.28	1.48	1.30	1.28	1.26
Net interest spread (%)	3.10	3.15	2.80	2.80	2.79
Net interest margin (%)	3.3	3.3	3.0	3.0	3.0
Cost/income(%)	41.6	43.2	41.7	42.9	43.0
Cost/assets(%)	1.7	1.9	1.8	1.8	1.7
Effective tax rate (%)	19.7	19.5	20.0	20.0	20.0
Dividend payout on recurring profit (%)	33.1	49.3	49.0	49.0	49.0
ROE (%)	9.4	10.4	10.2	9.3	8.8
ROE - COE (%)	(0.6)	0.4	0.2	(0.7)	(1.2)
ROA (%)	1.1	1.3	1.3	1.2	1.2
RORWA (%)	2.0	2.4	2.5	2.3	2.3

* Pre-exceptional, pre-goodwill and fully diluted

Sources: Krung Thai Bank; FSSIA estimates

Financial Statements

Krung Thai Bank

Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Gross customer loans	2,576,516	2,698,611	2,757,813	2,824,001	2,891,777
Allowance for expected credit loss	(173,317)	(173,879)	(177,163)	(180,241)	(183,392)
interest in suspense	22,909	24,343	24,825	25,139	25,742
Net customer loans	**2,426,108**	**2,549,075**	**2,605,475**	**2,668,899**	**2,734,126**
Bank loans	701,162	534,775	561,514	561,514	561,514
Government securities	-	-	-	-	-
Trading securities	-	-	-	-	-
Investment securities	263,708	351,085	365,129	379,734	394,923
Cash & equivalents	55,626	56,889	57,209	71,991	85,864
Other interesting assets	-	-	-	-	-
Tangible fixed assets	31,064	29,237	29,822	30,419	31,027
Associates	13,533	19,866	20,264	20,669	21,082
Goodwill	23,226	22,918	22,918	22,918	22,918
Other intangible assets	-	-	-	-	-
Other assets	163,274	180,338	180,900	181,474	182,059
Total assets	**3,677,700**	**3,744,184**	**3,843,231**	**3,937,617**	**4,033,514**
Customer deposits	2,646,872	2,731,344	2,802,359	2,869,616	2,938,487
Bank deposits	282,696	255,872	258,431	261,015	263,625
Other interest bearing liabilities	160,839	132,464	132,464	132,464	132,464
Non interest bearing liabilities	166,447	160,117	161,326	162,557	163,809
Hybrid Capital	-	-	-	-	-
Total liabilities	**3,256,853**	**3,279,797**	**3,354,580**	**3,425,651**	**3,498,385**
Share capital	72,005	72,005	72,005	72,005	72,005
Reserves	330,371	371,833	396,098	419,412	442,576
Total equity	**402,376**	**443,838**	**468,103**	**491,417**	**514,581**
Non-controlling interest	18,470	20,549	20,549	20,549	20,549
Total liabilities & equity	**3,677,700**	**3,744,184**	**3,843,231**	**3,937,617**	**4,033,514**
Supplementary items					
Risk weighted assets (RWA)	2,037,273	2,008,361	2,052,506	2,101,558	2,151,995
Average interest earning assets	3,481,109	3,562,928	3,634,464	3,724,852	3,806,731
Average interest bearing liabilities	3,054,457	3,105,044	3,156,467	3,228,175	3,298,835
CET 1 capital	355,554	377,999	399,455	420,043	440,486
Total capital	420,514	418,316	439,772	460,360	480,803
Gross non performing loans (NPL)	99,407	95,065	99,929	101,583	103,271
Per share (THB)					
Book value per share	28.79	31.76	33.49	35.16	36.82
Tangible book value per share	27.13	30.12	31.85	33.52	35.18
Growth					
Gross customer loans	(0.6)	4.7	2.2	2.4	2.4
Average interest earning assets	1.5	2.4	2.0	2.5	2.2
Total asset (%)	2.4	1.8	2.6	2.5	2.4
Risk weighted assets (%)	(0.7)	(1.4)	2.2	2.4	2.4
Customer deposits (%)	2.2	3.2	2.6	2.4	2.4
Leverage & capital measures					
Customer loan/deposits (%)	91.7	93.3	93.0	93.0	93.0
Equity/assets (%)	10.9	11.9	12.2	12.5	12.8
Tangible equity/assets (%)	10.3	11.2	11.6	11.9	12.2
RWA/assets (%)	55.4	53.6	53.4	53.4	53.4
CET 1 CAR (%)	17.5	18.8	19.5	20.0	20.5
Total CAR (%)	20.6	20.8	21.4	21.9	22.3
Asset Quality (FSSIA's calculation)					
Change in NPL (%)	(1.7)	(4.4)	5.1	1.7	1.7
NPL/gross loans (%)	3.9	3.5	3.6	3.6	3.6
Allowance for ECL/gross loans (%)	6.7	6.4	6.4	6.4	6.3
Allowance for ECL/NPL (%)	174.4	182.9	177.3	177.4	177.6

Valuation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	10.6	8.8	8.3	8.7	8.7
Recurring P/E @ target price (x) *	11.1	9.2	8.7	9.1	9.1
Reported P/E (x)	10.6	8.8	8.3	8.7	8.7
Dividend yield (%)	3.1	5.6	5.9	5.6	5.6
Price/book (x)	1.0	0.9	0.8	0.8	0.8
Price/tangible book (x)	1.0	0.9	0.9	0.8	0.8
Price/tangible book @ target price (x)	1.1	1.0	0.9	0.9	0.8

* Pre-exceptional, pre-goodwill and fully diluted

Sources: Krung Thai Bank; FSSIA estimates

Krung Thai Bank PCL (KTB TB)

FSSIA ESG rating

★★★★

63.10 /100

Exhibit 5: FSSIA ESG score implication

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★	>59-79	**A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.**
★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 6: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg	
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
BBL	62.08	--	Y	Y	5.00	5.00	Certified	Medium	54.70	--	29.00	58.68	67.00	2.19	60.06
KBANK	84.17	Y	Y	Y	5.00	5.00	Certified	Medium	62.19	AA	46.00	73.83	83.00	4.05	59.77
KTB	63.10	--	Y	Y	5.00	5.00	Certified	Medium	53.59	BBB	34.00	64.64	64.00	2.12	61.33
SCB	62.57	Y	Y	Y	5.00	4.00	--	High	--	A	--	--	86.00	3.43	--
KKP	62.96	--	Y	Y	5.00	5.00	Certified	Medium	52.81	BBB	--	77.56	26.00	2.18	45.90
TISCO	61.17	--	Y	Y	5.00	5.00	Certified	Medium	61.41	--	--	66.13	29.00	3.57	44.21
TTB	63.69	--	Y	Y	5.00	5.00	Certified	Medium	53.98	--	36.00	56.17	71.00	3.20	52.96

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 7: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	**1.36**	**1.75**	**1.82**	**1.72**	**2.13**	**2.07**	**2.14**	**2.12**
BESG environmental pillar score	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
BESG social pillar score	1.18	1.88	1.95	1.92	2.63	2.65	2.72	2.63
BESG governance pillar score	3.69	4.06	4.28	3.83	4.34	4.03	4.18	4.28
ESG disclosure score	**38.85**	**41.85**	**42.19**	**42.19**	**53.35**	**55.27**	**56.12**	**61.33**
Environmental disclosure score	6.74	8.46	8.46	8.46	34.46	38.63	38.63	39.47
Social disclosure score	28.57	29.56	30.59	30.59	38.12	39.69	42.26	57.07
Governance disclosure score	81.10	87.36	87.36	87.36	87.36	87.36	87.36	87.36
Environmental								
Emissions reduction initiatives	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No	No	No	No
Risks of climate change discussed	No	No	No	No	No	No	No	No
GHG scope 1	—	—	—	—	14	14	12	15
GHG scope 2 location-based	7	135	128	60	53	50	45	42
GHG Scope 3	—	—	—	—	26	28	27	43
Carbon per unit of production	—	—	—	—	—	—	—	—
Biodiversity policy	No	No	No	No	No	No	No	Yes
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total energy consumption	—	—	—	—	211	203	180	174
Renewable energy use	—	—	—	—	0	0	0	0
Electricity used	—	232	219	103	105	100	90	84
Fuel used - natural gas	—	—	—	—	—	—	—	—

Sources: Bloomberg; FSSIA's compilation

Exhibit 8: ESG score by Bloomberg *(cont.)*

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	No	No	No	No	No	Yes	Yes	Yes
Hazardous waste	—	—	—	—	—	0	0	0
Total waste	—	—	—	—	3	4	3	3
Waste recycled	—	—	—	—	—	—	—	—
Waste sent to landfills	—	—	—	—	—	—	—	—
Environmental supply chain management	No	No	No	No	Yes	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	—	—	—	—	170	147	121	119
Social								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	No	No	No	No	No	No	No
Consumer data protection policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	No	No	No	No	No
Pct women in workforce	69	69	69	70	70	70	70	71
Pct disabled in workforce	—	—	—	—	—	—	—	—
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	0	0	0	0	0	0	0	0
Total recordable incident rate - employees	0	0	0	0	0	0	0	0
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No	No	No	No
Number of employees – CSR	24,057	23,611	22,417	21,606	21,133	20,262	18,937	17,157
Employee turnover pct	—	—	—	—	7	5	9	12
Total hours spent by firm - employee training	2,742,500	1,726,760	1,693,780	1,591,920	1,507,460	2,322,770	2,102,850	1,350,850
Social supply chain management	No	No	No	No	Yes	Yes	Yes	Yes
Governance								
Board size	**12**	**12**	**12**	**12**	**11**	**12**	**12**	**12**
No. of independent directors (ID)	**4**	**6**	**6**	**6**	**5**	**6**	**6**	**6**
No. of women on board	0	1	1	1	2	2	2	2
No. of non-executive directors on board	9	11	11	11	10	8	8	11
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of board meetings for the year	28	27	27	24	27	26	23	22
Board meeting attendance pct	93	96	92	84	94	97	100	96
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No	No	No	No	No	No	No	No
Age of the youngest director	51	44	45	47	48	49	49	50
Age of the oldest director	61	62	63	64	64	65	66	67
No. of executives / company managers	**21**	**20**	**20**	**20**	**19**	**21**	**19**	**22**
No. of female executives	7	4	5	4	3	3	3	3
Executive share ownership guidelines	No	No	No	No	No	No	No	No
Size of audit committee	**3**	**4**	**4**	**3**	**3**	**3**	**3**	**3**
No. of ID on audit committee	3	4	4	3	3	3	3	3
Audit committee meetings	19	26	25	22	20	22	19	26
Audit meeting attendance %	91	96	95	95	98	100	98	98
Size of compensation committee	**4**	**3**	**3**	**3**	**2**	**3**	**3**	**3**
No. of ID on compensation committee	3	2	3	2	1	2	2	2
No. of compensation committee meetings	20	19	17	17	21	20	15	15
Compensation meeting attendance %	95	95	90	92	94	100	100	100
Size of nomination committee	**4**	**3**	**3**	**3**	**2**	**3**	**3**	**3**
No. of nomination committee meetings	20	19	17	17	21	20	15	15
Nomination meeting attendance %	95	95	90	92	94	100	100	100
Sustainability governance								
Verification type	No	No	No	No	No	No	No	No

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodology	Rating
The Dow Jones Sustainability Indices (DJSI) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for **SETESG inclusion**, verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. **SETESG Index** is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.
CG Score by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).
AGM level By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). (*The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)*	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. *(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)*	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.
Morningstar Sustainalytics	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. *Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality & peer reviews.*	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. NEGL: 0-10 / Low: 10-20 / Medium: 20-30 / High: 30-40 / Severe: 40+
ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.
MSCI	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. AAA 8.571-10.000 AA 7.143-8.570 A 5.714-7.142 BBB 4.286-5.713 BB 2.857-4.285 B 1.429-2.856 CCC 0.000-1.428	**Leader:** leading its industry in managing the most significant ESG risks and opportunities **Average:** a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers **Laggard:** lagging its industry based on its high exposure and failure to manage significant ESG risks
Moody's ESG solutions	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.	
Refinitiv ESG rating	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. *(Score ratings are 0 to 25 = poor; >25 to 50 = satisfactory; >50 to 75 = good; and >75 to 100 = excellent.)*	
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.	
Bloomberg	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "**CG Score**"; 2) "**AGM Level**"; 3) "**Thai CAC**"; and 4) ""**SETESG**" The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

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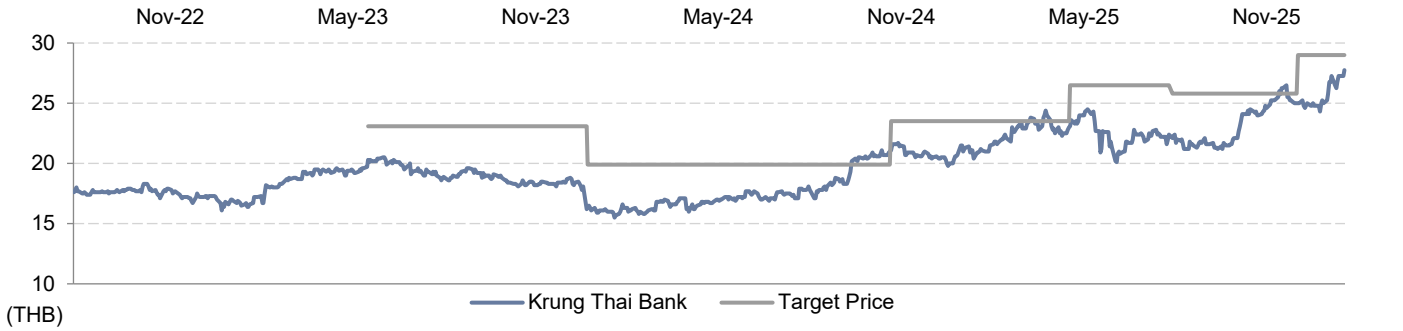
History of change in investment rating and/or target price

Krung Thai Bank (KTB TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
17-Jul-2023	BUY	23.10	09-Oct-2024	BUY	23.50	24-Sep-2025	BUY	29.00
22-Jan-2024	HOLD	19.90	12-Mar-2025	BUY	26.50			
25-Mar-2024	BUY	19.90	06-Jun-2025	BUY	25.80			

Nathapol Pongsukcharoenkul started covering this stock from 12-Mar-2025

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Krung Thai Bank	KTB TB	THB 27.75	BUY	Downside risks to our GGM-based TP are 1) prolonged economic sluggishness affecting loan growth and asset quality; and 2) the impact of new regulations from the Bank of Thailand.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 04-Nov-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.
HOLD (H). The upside or downside is less than 10%.
REDUCE (R). The downside is 10% or more.
Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.
Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.
Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.