EQUITY RESEARCH - COMPANY REPORT

KRUNGTHAI CARD

THAILAND / FINANCE & SECURITIES

KTC TB

Quality earnings to continue

- KTC disclosed that the company will postpone the implementation and amortization booking of its core IT system to 1Q26 from 4Q25.
- We foresee upside risks from a higher dividend payout ratio and incremental profit from the insurance brokerage business.
- Reiterate BUY call for KTC and TP of THB32.

High IT cost deferred to 1Q26

At KTC's 2Q25 meeting, management disclosed that the company will postpone the implementation and amortization of its new core IT system from 4Q25 to 1Q26. The rationale is to avoid technical issues during the peak period of credit card transactions in 4Q. We view this delay as slightly positive, as it should lead to a lower cost-to-income ratio in 2025, before a slight increase in 2026E.

New business of insurance brokerage in 2026E

In August 2025, KTC's shareholders approved the company's expansion into the insurance brokerage business, driven by strong transaction volumes in this segment. KTC is currently preparing the systems and has applied for an insurance brokerage license from the Office of Insurance Commission (OIC). Management expects operations to begin in 1Q26. We view this as a potential incremental earnings driver. Though without concrete financial targets disclosed, we treat it as an upside risk at this stage, with crucial factors to monitor including the number of insurers partnering with KTC and the scale of workforce expansion.

Gaining market share with prudent asset quality

Despite the subdued economic outlook and weak purchasing power, KTC has continued to gain market share in the credit card business during 6M25, both in terms of spending and loan growth, driven by its strategy of targeting the high-income segment (monthly income THB30,000+). With this approach and a prudent new underwriting policy. KTC remains confident that asset quality will stay under control. We maintain our forecasts of a 6% credit cost and 1.95% NPL ratio for 2025-27E.

Forecast fine-tuned; reiterate BUY and TP of THB32

We have fine-tuned our earnings forecast to reflect the deferral of IT costs to 2026E and a lower loan growth rate of 1.3% for 2025E. We reiterate our BUY call on KTC with an unchanged target price of THB32, based on 1.86x 2025E P/BV. We also see potential upside to dividend yield (currently c5.0%) if the company raises its dividend payout ratio from the present 45%. Overall, we maintain our positive view on KTC, supported by an expected ROE of 17-19% for 2025-27E and an undemanding valuation of 1.7x 2025E P/BV.



FSSIA ESG rating



UNCHANGED

TARGET PRICE THB32.00 **CLOSE** THB28.75 **UP/DOWNSIDE** +11.3% THB32.00 **PRIOR TP CHANGE IN TP UNCHANGED** TP vs CONSENSUS -0.4%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Operating profit	9,040	9,375	9,560	10,332
Net profit	7,437	7,758	7,945	8,520
EPS (THB)	2.88	3.01	3.08	3.30
vs Consensus (%)	-	0.9	(1.1)	3.6
Recurring net profit	7,437	7,758	7,945	8,520
Core EPS (THB)	2.88	3.01	3.08	3.30
Chg. In EPS est. (%)	-	0.9	(1.0)	0.5
EPS growth (%)	1.9	4.3	2.4	7.2
Core P/E (x)	10.0	9.6	9.3	8.7
Dividend yield (%)	4.6	4.7	4.8	5.2
Price/book (x)	1.9	1.7	1.5	1.4
ROE (%)	19.7	18.5	17.1	16.7
ROA (%)	6.6	6.9	6.7	6.8



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	2.7	(22.8)	(32.0)
Relative to country (%)	2.2	(29.7)	(23.7)
Mkt cap (USD m)			2,294
3m avg. daily turnover (USD m)			54.2
Free float (%)			42
Major shareholder	K	rung Thai B	ank (49%)
12m high/low (THB)		5	2.25/21.80
Issued shares (m)			2,578

Sources: Bloomberg consensus; FSSIA estimates



Nathapol Pongsukcharoenkul

Fundamental Investment Analyst on Securities: License no. 049193 nathapol.p@fssia.com, +66 2646 9974

Peemapon Nunthakunatip

Research Assistant

Investment thesis

We rate KTC with a BUY call after the selling pressure among major shareholders in June 25.

Based on our fundamental analysis, we have factored in the downtrend in KTC's ROE to c16-17% for 2025-27E vs c30.6% in 2019, mainly due to a large accumulation of retained earnings (from strong net profit growth) but a moderate balance sheet expansion and dividend payout ratio (45%) over the years.

We are positive on KTC's market position, prudent asset quality with low credit cost, and a low NPL ratio. As a result, KTC has strong profitability via ROA generation of 6-7% for 2025-27E.

Company profile

As Krungthai Bank's consumer finance arm, KTC provides consumer financial products including credit cards, personal loans, auto-title loans, and leasing products.

www.ktc.co.th

Principal activities (revenue, 2024)

■ Net interest income - 56.6 %

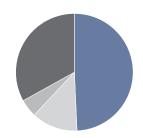




Source: Krungthai Card

Major shareholders

- Krung Thai Bank 49.3 %
- Mongkol Prakitchaiwatthana -12.7 %
- Chantana Jirattiphat 5.0 %
- Others 33.1 %



Source: Krungthai Card

Catalysts

- Improving consumer sentiment for higher credit card spending and loan growth.
- Better-than-expected income from bad debt recovery.
- Strong asset quality with a low charge-off rate and credit cost.
- Improvement of dividend payout ratio.

Risks to our call

Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than-expected policy rate; and 3) deteriorating asset quality.

Event calendar

Date	Event
Oct 2025	3Q25 results announcement
Nov 2025	Analyst meeting

Key assumptions

Key assumptions (%)	2025E	2026E	2027E
Loan growth	2.87	4.65	4.71
NIM	13.44	13.58	13.56
Cost-to-income ratio	39.17	39.52	39.11
Credit cost	6.05	6.03	6.03
NPL ratio	2.00	1.98	1.97
ROE	18.33	17.30	16.60

Source: FSSIA estimates

Earnings sensitivity

	2025E					
Loan growth (%)	±2ppt	0.87	2.87	4.87		
% change in net profit		(2.0)		2.0		
NIM (%)	±10bp	13.34	13.44	13.54		
% change in net profit		(1.5)	-	1.5		
Cost-to-income ratio (%)	±1ppt	38.17	39.17	40.17		
% change in net profit		3.4	-	(3.4)		
Credit cost (bp)	±10bp	595	605	615		
% change in net profit		1.5	-	(1.5)		

Source: FSSIA estimates

Exhibit 1: KTC - GGM-based 2025 TP

Gordon Growth Model (GGM)	
Risk-free rate	3.00%
Risk premium	7.00%
Beta	1.00
Cost of Equity	10.00%
Sustainable ROE	16.00%
Cost of Equity	10.00%
Medium-term growth (g)	3.00%
Derived P/BV multiple (x)	1.86
2025E BVPS (THB)	17.13
Derived target price (THB)	32.00

Source: FSSIA estimates

Exhibit 2: 2025-27E earnings revisions

	Revised forecast			Pr	revious forecas	st	Change			
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E	
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)	
Net interest income	14,894	15,647	16,561	15,051	15,784	16,498	-1.0%	-0.9%	0.4%	
Non-interest income	11,238	11,831	12,559	11,401	11,900	12,484	-1.4%	-0.6%	0.6%	
PPOP	16,099	16,506	17,705	16,092	16,744	17,647	0.0%	-1.4%	0.3%	
Loan loss provisions	6,724	6,945	7,372	6,777	7,010	7,338	-0.8%	-0.9%	0.5%	
Net profit	7,758	7,945	8,520	7,689	8,023	8,482	0.9%	-1.0%	0.5%	
Key ratio							(ppt)	(ppt)	(ppt)	
NIM (%)	13.40	13.59	13.55	13.44	13.58	13.56	(0.03)	0.01	(0.01)	
Cost to income (%)	38.39	39.93	39.20	39.17	39.52	39.11	(0.77)	0.41	0.09	
ROA (%)	6.91	6.81	6.88	6.80	6.81	6.88	0.11	(0.00)	0.00	
ROE (%)	18.48	17.13	16.68	18.33	17.30	16.60	0.15	(0.17)	0.08	
Credit cost (%)	6.05	6.03	6.03	6.05	6.03	6.03	0.00	0.00	0.00	
Loan growth (%)	1.27	5.96	6.33	2.87	4.65	4.71	(1.60)	1.31	1.62	
Net profit growth (%)	4.31	2.42	7.24	3.39	4.34	5.72	0.92	(1.92)	1.52	

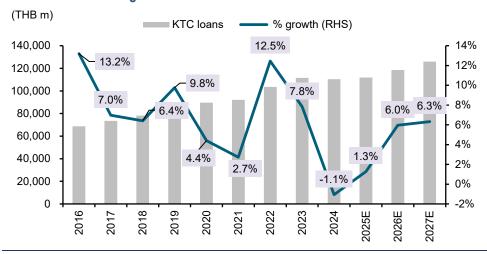
Source: FSSIA estimates

Exhibit 3: Scenario analysis for KTC's dividend payout ratio – possible to be higher than 45% (our base case) in order to manage ROE and capital base efficiently

	2025E	2026E	2027E	2025E	2026E	2027E
				Dividend yield (assu	ıming KTC's price	e at THB28)
	Payout at 45	5% (base ca	se)			
DPS (THB)	1.35	1.39	1.49	4.8%	5.0%	5.3%
ROE (%)	18.48	17.13	16.68			
	Payout at 60)%				
DPS (THB)	1.81	1.85	1.98	6.4%	6.6%	7.1%
ROE (%)	18.48	17.34	17.27			
	Payout at 80)%				
DPS (THB)	2.41	2.47	2.64	8.6%	8.8%	9.4%
ROE (%)	18.48	17.64	18.13			

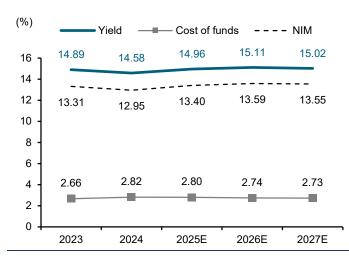
Sources: KTC, FSSIA estimates

Exhibit 4: KTC's loan growth



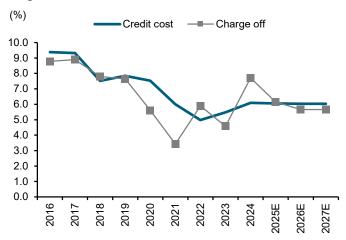
Sources: KTC, FSSIA estimates

Exhibit 5: Yield, cost of funds, and NIM



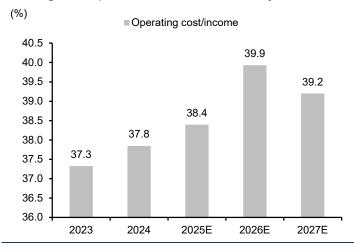
Sources: KTC, FSSIA estimates

Exhibit 7: Maintain forecast of prudent credit cost and charge-off rate for KTC at around 6%



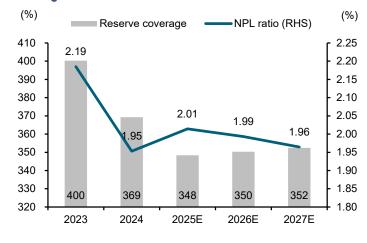
Sources: KTC, FSSIA estimates

Exhibit 6: Higher cost-to-income ratio with peak in 2026E following new implementation of new core IT system



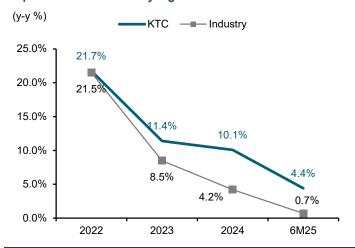
Sources: KTC, FSSIA estimates

Exhibit 8: Expect NPL ratio of around 2% and sufficient NPL coverage ratio of more than 350%



Sources: KTC, FSSIA estimates

Exhibit 9: Credit card spending growth: KTC has outperformed the industry's growth



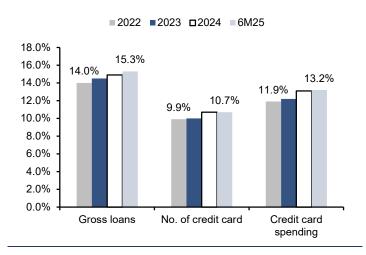
Sources: KTC, Bank of Thailand (BOT), FSSIA compilation

Exhibit 11: Base-case scenario

Ratios (%, ann)	2025E	2026E	2027E
Net interest margin	13.40	13.59	13.55
Operating cost/income	38.39	39.93	39.20
ROA	6.91	6.81	6.88
ROE	18.48	17.13	16.68
NPL ratio	2.01	1.99	1.96
Credit cost	6.05	6.03	6.03
Loan growth	1.27	5.96	6.33
Net profit (THB m)	7,758	7,945	8,520
BVPS (THB)	17.13	18.86	20.77
P/BV target multiples (x)	1.86		
Target price (THB)	32.00		

Sources: KTC, FSSIA estimates

Exhibit 10: KTC's market share in credit card industry



Sources: KTC, Bank of Thailand (BOT), FSSIA compilation

Exhibit 12: Worst-case scenario – if NIM drops and credit cost increases dramatically

Ratios (%, ann)	2025E	2026E	2027E
Net interest margin	12.45	12.43	12.34
Operating cost/income	40.86	41.10	40.14
ROA	5.27	5.24	5.37
ROE	14.52	14.10	14.16
NPL ratio	2.00	1.97	1.95
Credit cost	7.00	7.00	7.00
Loan growth	2.87	6.33	6.40
Net profit (THB m)	5,965	6,222	6,781
BVPS (THB)	16.43	17.81	19.35
P/BV target multiples (x)	1.57		
Target price (THB)	26.00		
Net profit downside from base case (%)	-23%	-22%	-20%

Sources: KTC, FSSIA estimates

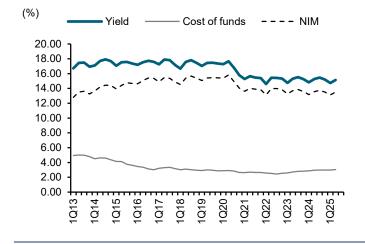
Exhibit 13: KTC – 2Q25 operating summary

Profit and loss	2Q24	3Q24	4Q24	1Q25	2Q25	Cha	nge	6M25	Change	% of 25E
	(THB m)	(y-y%)	(q-q%)	(THB m)	(y-y%)	(%)				
Interest income	4,004	4,075	4,102	3,992	4,023	0.5	0.8	8,015	0.04	47.7
Interest expense	448	453	454	439	432	(3.5)	(1.7)	872	(3.04)	49.8
Net interest income	3,556	3,622	3,647	3,552	3,591	1.0	1.1	7,143	0.43	47.5
Non-interest income	2,717	2,764	2,859	2,780	2,726	0.3	(2.0)	5,506	1.59	48.3
Non-interest expenses	2,359	2,460	2,435	2,400	2,386	1.2	(0.6)	4,786	1.24	46.2
Pre-provision profits	3,915	3,926	4,071	3,933	3,931	0.4	(0.0)	7,863	0.75	48.9
Provisioning expense	1,690	1,611	1,777	1,594	1,522	(10.0)	(4.5)	3,116	(7.65)	46.0
Profit before tax	2,224	2,314	2,294	2,339	2,409	8.3	3.0	4,747	7.14	51.0
Tax expense	469	470	471	570	616	31.3	8.1	1,186	26.71	62.7
Net profit	1,826	1,919	1,889	1,861	1,895	3.8	1.8	3,755	3.48	48.8

Key drivers and ratios	2Q24	3Q24	4Q24	1Q25	2Q25	Change		6M25	Change	
% unless stated otherwise	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(THB m)	(ppt)	
Gross loans (THB m)	105,155	105,511	110,435	106,372	106,388	0.01	0.00	106,388	1.17	
Yield on loans	15.26	15.47	15.19	14.73	15.13	(0.14)	0.40	14.93	(0.12)	
Cost of funds	2.95	2.97	2.98	2.98	3.04	0.08	0.06	3.01	0.10	
Net interest margin	13.56	13.75	13.51	13.11	13.50	(0.06)	0.39	13.31	(0.05)	
Cost-to-income ratio	37.60	38.52	37.42	37.90	37.77	0.17	(0.13)	37.84	0.11	
Credit cost	6.44	6.12	6.58	5.88	5.72	(0.72)	(0.16)	5.80	(0.53)	
NPL ratio	1.97	1.93	1.95	1.97	1.83	(0.13)	(0.14)	1.83	(0.13)	
NPL coverage	363.35	373.22	369.31	384.52	419.72	56.37	35.21	419.72	56.37	
ROE	19.87	20.75	19.43	18.27	18.52	(1.35)	0.26	18.40	(1.40)	
Debt to equity	197.90	178.21	178.76	157.82	163.99	(33.91)	6.16	163.99	(33.91)	

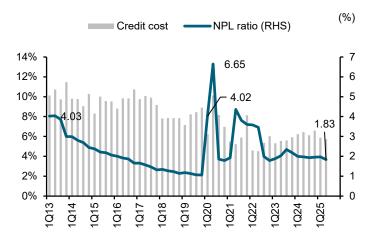
Sources: KTC, FSSIA compilation

Exhibit 14: Quarterly yield, cost of funds and NIM



 $Sources: KTC, \, FSSIA \, compilation$

Exhibit 15: Quarterly credit cost and NPL ratio



Sources: KTC, FSSIA compilation

Exhibit 16: KTC's top 10 shareholders – higher stake among institutional investors

No.	Top 40 Shareholders	Record Date as	at July 8,2025
NO.	Top 10 Shareholders	No. of Shares	%
1	Krungthai Bank Public Company Limited	1,270,908,500	49.30%
2	Thai NVDR Company Limited	274,979,699	10.67%
3	Mr. Mongkol Prakitchaiwattana	152,872,684	5.93%
4	KKP Capital Public Company Limited	89,172,700	3.46%
5	Vayupak Fund 1	37,002,600	1.44%
6	BBHISL Nominees Limited	35,777,600	1.39%
7	South East Asia UK (Type C) Nominees Limited	29,586,691	1.15%
8	Ms. Chantana Jirattitepat	28,700,100	1.11%
9	State Street Europe Limited	16,306,601	0.63%
10	UOB Kay Hian Pte Ltd A/C - RC	14,321,000	0.56%
	Total (Top 10 Shareholders)	1,949,628,175	75.62%
	No. of Shareholders	43,647	

Source: KTC

In late June 2025, there were two Big Lot transactions involving KTC shares. On 25 June 2025, a total of 129,204,600 shares were traded, followed by 243,262,200 shares on 30 June 2025, representing 5.01% and 9.45% of the company's registered capital, respectively. These transactions resulted in changes to the company's shareholding structure.

Exhibit 17: BOT's regulations for consumer loans - key factor for credit card is minimum repayment

	Credit card	Unsecured personal loans	Auto title loans (ATL)	Auto hire-purchase (HP)
Minimum income	THB 15,000 per month	No official requirements	n.a.	n.a.
		Industry norms : THB8,000-12,000 per month		
Maximum credit line	1.5x of monthly income (for <30K/mth)	1.5x of monthly income (for <30K/mth)	Based on auto value	Based on auto value
	3.0x of monthly income (for 30-50K/mth)	5.0x of monthly income (for > 30K/mth)	Industry norm loan-to- value (LTV): 40-80%	Industry norm loan-to-value (LTV): 80-90%
	5.0x of monthly income (for > 50K/mth)			
Maximum no. of cards per person	None	3 card issuers	n.a.	n.a.
		(for income below THB30K/mth)		
Maximum Interest rate and credit usage fees	16%	25%	24%	New car 10%, Used car 15%, Bike 23%
	Since Aug 2020	Since Aug 2020	Since Aug 2020	Since Jan 2023 by OCPB
				Will be revisited by BOT before Dec 2025
Minimum repayment per month	8% of amount due	3-5% of amount due	24 to 72 months	24 to 72 months
or loan duration	Will normalize to 10% in Jan 2026			

Sources: BOT, Office of Consumer Protection Board (OCPB), KTC, FSSIA's compilation

Exhibit 18: KTC – one-year perspective P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 19: KTC – one-year perspective P/BV band



Sources: Bloomberg, FSSIA estimates

Exhibit 20: Peer comparison, as of 4 Sep 2025

Company name	BBG	Rec	Share	Target	Up	P	'E	PE	8V	RC	DE	Div	yld
	code		price	price	side	25E	26E	25E	26E	25E	26E	25E	26E
			(LCY)	(LCY)	(%)	(x)	(x)	(x)	(x)	(%)	(%)	(x)	(x)
Auto title													
Muangthai Capital	мтс тв	BUY	40.50	56.00	38.3	12.1	10.3	2.0	1.7	17.6	17.6	1.2	1.4
Srisawad Corp	SAWAD TB	HOLD	27.50	25.50	(7.3)	9.5	8.8	1.2	1.1	13.5	13.2	4.7	5.1
Ngern Tid Lor	TIDLOR TB	BUY	20.10	21.00	4.5	11.9	10.4	1.7	1.5	15.3	15.5	1.3	1.4
Saksiam Leasing	SAK TB	BUY	3.84	5.28	37.5	8.5	7.5	1.2	1.1	14.4	15.0	4.9	5.6
Unsecured finance													
AEON Thana Sinsap (Thailand)	AEONTS TB	HOLD	112.00	142.00	26.8	8.7	8.0	1.0	0.9	11.9	12.1	4.9	5.3
Krungthai Card	KTC TB	BUY	28.75	32.00	11.3	9.6	9.3	1.7	1.5	18.5	17.1	4.7	4.8
Hire-purchase truck													
Asia Sermkij Leasing	ASK TB	REDUCE	7.65	5.90	(22.9)	25.5	15.3	0.5	0.5	3.2	3.4	2.0	3.3
Ratchthani Leasing	THANI TB	HOLD	1.75	1.41	(19.4)	12.0	11.1	0.8	0.8	6.7	7.0	4.2	4.5
AMCs													
Bangkok Commercial Asset Mgmt.	BAM TB	REDUCE	8.10	6.40	(21.0)	11.8	16.1	0.6	0.6	5.0	3.6	5.9	4.2
JMT Network services	JMT TB	HOLD	11.80	17.00	44.1	8.5	7.8	0.6	0.6	7.4	7.8	7.0	7.7
Chayo Group	CHAYO TB	BUY	2.16	4.00	85.2	5.1	4.4	0.6	0.5	11.8	12.1	2.9	3.4
Average						11.2	9.9	1.1	1.0	11.4	11.3	4.0	4.3

The Chairman of The Board of Directors of Finansia Syrus Securities PCL is also AEONTS's Director. Sources: Bloomberg, FSSIA estimates

Financial Statements

Krungthai Card

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027
nterest Income	12,742	16,188	16,630	17,401	18,36
nterest expense	(1,703)	(1,806)	(1,736)	(1,753)	(1,804
Net interest income	11,039	14,382	14,894	15,647	16,56
Net fees & commission	8,835	6,378	6,459	6,844	7,278
Foreign exchange trading income	-	-	-	-	
Securities trading income	-	-	-	-	
Dividend income	456	554	556	576	61
Other income	3,249	4,110	4,223	4,411	4,670
Non interest income	12,540	11,042	11,238	11,831	12,559
Total income	23,579	25,424	26,132	27,479	29,120
Staff costs	(8,801)	(9,622)	(10,033)	(10,973)	(11,415
Other operating costs	-	-	-	-	, ,
Operating costs	(8,801)	(9,622)	(10,033)	(10,973)	(11,415
Pre provision operating profit	14,779	15,802	16,099	16,506	17,70
Expected credit loss	(5,894)	(6,762)	(6,724)	(6,945)	(7,372
Other provisions	(0,00.)	(0,: 02)	(0,. 2.)	(0,0.0)	(,,0,2
Operating profit	8,885	9,040	9,375	9,560	10,33
	47	9,040		9,500	10,552
Recurring non operating income Associates	47 47	0	0	0	
ssociates Goodwill amortization	41	U		U	
	-	-	-	-	
Non recurring items	0	0	0	0	40.00
Profit before tax	8,932	9,040	9,375	9,560	10,33
-ax	(1,819)	(1,877)	(1,903)	(1,941)	(2,097
Profit after tax	7,113	7,162	7,472	7,620	8,23
Non-controlling interest	46	49	60	100	6
Preferred dividends	0	0	0	0	(
Other items	137	226	226	226	22
Reported net profit	7,295	7,437	7,758	7,945	8,520
Non recurring items & goodwill (net)	-	-	0	0	(
Recurring net profit	7,295	7,437	7,758	7,945	8,520
Per share (THB)					
Recurring EPS *	2.83	2.88	3.01	3.08	3.30
Reported EPS	2.83	2.88	3.01	3.08	3.30
)PS	1.27	1.32	1.35	1.39	1.4
Growth					
Net interest income (%)	10.5	30.3	3.6	5.1	5.8
Non interest income (%)	6.3	(11.9)	1.8	5.3	6.:
Pre provision operating profit (%)	8.2	6.9	1.9	2.5	7.
Operating profit (%)	1.0	1.7	3.7	2.0	8.
Reported net profit (%)	3.1	1.9	4.3	2.4	7.3
Recurring EPS (%)	3.1	1.9	4.3	2.4	7.:
Reported EPS (%)	3.1	1.9	4.3	2.4	7.:
ncome Breakdown	3.1	1.9	4.3	2.4	1
	40.0	50.0	57.0	50.0	50
Net interest income (%)	46.8	56.6	57.0	56.9	56.
let fees & commission (%)	37.5	25.1	24.7	24.9	25.
Foreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	- 	-	-	-	
Dividend income (%)	1.9	2.2	2.1	2.1	2.
Other income (%)	13.8	16.2	16.2	16.1	16.
perating performance					
Gross interest yield (%)	11.85	14.58	14.96	15.11	15.0
Cost of funds (%)	2.66	2.82	2.80	2.74	2.7
let interest spread (%)	9.19	11.76	12.16	12.37	12.2
let interest margin (%)	10.3	13.0	13.4	13.6	13.
Cost/income(%)	37.3	37.8	38.4	39.9	39.
Cost/assets(%)	8.2	8.6	8.9	9.4	9.
iffective tax rate (%)	20.4	20.8	20.3	20.3	20.
Dividend payout on recurring profit (%)	44.9	45.8	45.0	45.0	45.
ROE (%)	21.8	19.7	18.5	17.1	16.
ROE - COE (%)	11.8	9.7	8.5	7.1	6.
		J.1	0.0	7.1	0.
		6.6	6.0	67	۵
OO (%) OO (%) OORWA (%)	6.8	6.6	6.9	6.7	6.

Sources: Krungthai Card; FSSIA estimates

Financial Statements

Krungthai Card

· · · · · · · · · · · · · · · · · · ·					
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Gross customer loans	111,624	110,435	111,841	118,508	126,013
Allowance for expected credit loss	(9,763)	(7,966)	(7,849)	(8,275)	(8,725)
nterest in suspense	722	726	0	0	0
let customer loans	102,583	103,195	103,992	110,233	117,288
Bank loans	-	-	-	-	-
Sovernment securities	-	-	-	-	
rading securities	-	-	-	-	
nvestment securities	2	2	20	20	20
Cash & equivalents	5,344	3,063	2,581	2,678	2,844
Other interesting assets	-	-	-	-	
angible fixed assets	928	810	1,032	1,071	1,138
Associates	154	0	0	0	700
Goodwill	387	363	723	750	796
Other intangible assets Other assets	- 985	1,002	2,168	2,249	2,389
ottal assets	112,814				
	112,014	111,066	113,406	120,000	127,660
customer deposits	-	-	-	-	
tank deposits	66 404	61 000	- 60 104	- 65 020	66 303
on interest bearing liabilities	66,404 10,564	61,909	62,134 7,018	65,838 5.454	66,323
lon interest bearing liabilities	10,564	9,257	7,018	5,454	7,684
lybrid Capital	76,968	- 71 166	60 452	71 202	74 007
otal liabilities Share capital	•	71,166 2.578	69,152	71,292	74,007
onare capital Reserves	2,578 33,103	2,578 37,232	2,578 41,586	2,578 46,041	2,578 50,986
otal equity	35,682	37,232 39,810	41,586 44,165	46,041 48,619	50,986 53,56 4
Non-controlling interest	164	90	90	46,619 90	90
otal liabilities & equity	112,814	111,066	113,406	120,000	127,660
Supplementary items	112,014	111,000	113,400	120,000	121,000
tisk weighted assets (RWA)	n/a	n/a	n/a	n/a	n/a
verage interest earning assets	107,566	111,030	111,138	115,175	122,260
verage interest bearing liabilities	64,020	64,156	62,021	63,986	66,080
CET 1 capital	n/a	n/a	n/a	n/a	n/a
otal capital	0	0	0	0	(
Gross non performing loans (NPL)	2,439	2,157	2,253	2,362	2,476
Per share (THB)	2,400	2,107	2,200	2,502	2,470
	12.04	15 44	17.10	10.06	20.77
Book value per share	13.84 13.69	15.44 15.30	17.13 16.85	18.86 18.57	20.77 20.47
angible book value per share Growth	13.09	15.50	10.65	10.57	20.47
	7.0	(4.4)	4.0	0.0	0.0
Gross customer loans	7.8	(1.1)	1.3	6.0	6.3
verage interest earning assets	10.0	3.2	0.1	3.6	6.2
otal asset (%)	10.8	(1.5)	2.1	5.8	6.4
Risk weighted assets (%)	-	-	-	-	
Customer deposits (%)	-	-	-	-	
everage & capital measures					
Customer loan/deposits (%)	-	-	-	-	
Equity/assets (%)	31.6	35.8	38.9	40.5	42.0
angible equity/assets (%)	31.3	35.5	38.3	39.9	41.3
WA/assets (%)	-	-	-	-	
ET 1 CAR (%)	-	-	-	-	
otal CAR (%)	-	-	-	-	
asset Quality (FSSIA's calculation)					
Change in NPL (%)	32.2	(11.6)	4.4	4.9	4.8
IPL/gross loans (%)	2.2	2.0	2.0	2.0	2.0
llowance for ECL/gross loans (%)	8.7	7.2	7.0	7.0	6.9
llowance for ECL/NPL (%)	400.3	369.3	348.4	350.3	352.4
aluation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	10.2	10.0	9.6	9.3	8.7
	44.0		10.6	10.4	9.7
ecurring P/E @ target price (x) *	11.3	11.1	0.0	0.0	~ -
Recurring P/E @ target price (x) * Reported P/E (x)	10.2	10.0	9.6	9.3	8.7
ecurring P/E @ target price (x) * eported P/E (x) ividend yield (%)	10.2 4.4	10.0 4.6	4.7	4.8	5.2
Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x)	10.2 4.4 2.1	10.0 4.6 1.9	4.7 1.7	4.8 1.5	5.2 1.4
Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x) Price/tangible book @ target price (x)	10.2 4.4	10.0 4.6	4.7	4.8	5.2

Sources: Krungthai Card; FSSIA estimates

Krungthai Card PCL (KTC TB)

FSSIA ESG rating

★ ★ ★ ★

Exhibit 21: FSSIA ESG score implication

71.80 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 22: ESG – peer comparison

	FSSIA		Domestic ratings					Global ratings						Bloomberg	
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
AEONTS	33.86				4.00	3.00		Medium	40.10	BBB		27.64	17.00		
ктс	71.80	-	Y	Y	5.00	5.00	Certified	Low	57.22	Α		64.48	59.00	4.96	57.09
SAK	45.28		Y	Y	4.00	4.00	Certified	High	40.10			43.87		2.02	36.23
MTC	68.21		Y	Υ	5.00	5.00	Certified	Low	42.19	AA		58.09	42.00	3.31	
SAWAD	46.52		Υ	Υ	4.00	5.00		Medium	43.97	ВВ		20.18	13.00	1.93	40.04
TIDLOR	36.71				4.00	4.00	Certified	Medium	37.03			23.69	19.00	1.66	
SAWAD	46.52	-	Y	Υ	4.00	5.00		Medium	43.97	BB		20.18	13.00	1.93	40.04

 $Sources: \underline{\textbf{SETTRADE.com}}; \ \textbf{FSSIA's compilation}$

Exhibit 23: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	2.10	2.55	3.27	3.49	4.11	5.79	5.74	4.96
BESG environmental pillar score	0.00	2.90	3.74	4.41	3.84	3.95	3.64	3.88
BESG social pillar score	0.92	1.20	2.21	2.32	3.33	6.29	6.49	4.89
BESG governance pillar score	5.97	5.35	5.19	5.47	5.66	5.64	5.31	5.48
ESG disclosure score	35.95	37.11	41.95	49.07	49.92	58.07	56.76	57.09
Environmental disclosure score	0.91	4.38	10.90	27.88	27.88	33.77	29.84	31.80
Social disclosure score	25.70	25.70	33.71	38.12	40.69	59.28	59.28	58.28
Governance disclosure score	81.10	81.10	81.10	81.10	81.10	81.10	81.10	81.10
Environmental								
Emissions reduction initiatives	No	Yes						
Climate change policy	No	No	No	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No							
GHG scope 1	_	_	_	1	1	0	0	0
GHG scope 2 location-based	_	2	2	1	1	1	1	1
GHG Scope 3	_	_	0	0	0	0	0	0
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	No							
Energy efficiency policy	Yes							
Total energy consumption	_	_	_	_	_	_	_	_
Renewable energy use	_	_	_	_	_	_	_	_
Electricity used	_	3	3	2	2	2	2	3
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 24: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No							
Waste reduction policy	Yes							
Hazardous waste	_	_	_	_	_	0	_	_
Total waste	_	_	_	_	_	0	_	0
Waste recycled	_	_	_	_	_	0	0	0
Waste sent to landfills	_	_	_	_	_	_	_	_
Environmental supply chain management	No	No	No	Yes	Yes	Yes	Yes	Yes
Water policy	No	No	No	Yes	Yes	Yes	Yes	Yes
Water consumption		_	_		_			_
Social								
Human rights policy	Yes							
Policy against child labor	No	No	No	No	No	Yes	Yes	Yes
Quality assurance and recall policy	No							
Consumer data protection policy	Yes							
Equal opportunity policy	Yes							
Gender pay gap breakout	No							
Pct women in workforce	63	63	64	65	66	65	66	66
Pct disabled in workforce	_	_	_	_	_	1	1	1
Business ethics policy	Yes							
Anti-bribery ethics policy	Yes							
Health and safety policy	Yes							
Lost time incident rate - employees	_	_	_	0	0	0	0	0
Total recordable incident rate - employees	_	_	_	0	0	0	0	0
Training policy	Yes							
Fair remuneration policy	No	No	No	No	No	Yes	Yes	Yes
Number of employees – CSR	1,489	1,804	1,741	1,763	1,778	1,744	1,705	1,695
Employee turnover pct					14	9	10	17
Total hours spent by firm - employee training	47,082	50,425	56,709	39,980	72,732	83,151	99,420	108,744
Social supply chain management	No	No	No	Yes	Yes	Yes	Yes	Yes
Governance	_	_	_			_	_	
Board size	8	8	8	8	8	8	8	8
No. of independent directors (ID)	3	4	4	4	4	4	4	5
No. of women on board	4	2	2	2	2	2	2	1
No. of non-executive directors on board	7	7	7	7	7	7	7	7
Company conducts board evaluations	Yes							
No. of board meetings for the year	13	12	12	13	15	16	19	15
Board meeting attendance pct	96	92	96	96	87	95	96	98
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No							
Age of the youngest director	33	34	35	43	44	39	40	40
Age of the oldest director	63	64	65	66	65	66	67	68
No. of executives / company managers	15	13	13	14	10	11	13	12
No. of female executives	6	5	5	3	3	3	5	5
Executive share ownership guidelines	No							
Size of audit committee	3	3	3	3	3	3	3	3
No. of ID on audit committee	3	3	3	3	3	3	3	3
Audit committee meetings	7	6	8	12	11	11	12	13
Audit meeting attendance %	90	89	87	89	88	100	97	85
Size of compensation committee	3	3	3	3	3	3	3	3
No. of ID on compensation committee	1	1	1	1	1	1	1	2
No. of compensation committee meetings	6	7	9	8	10	7	7	8
Compensation meeting attendance %	89	92	100	100	86	100	94	96
Size of nomination committee	3	3	3	3	3	3	3	3
No. of nomination committee meetings	6	7	9	8	10	7	7	8
Nomination meeting attendance %	89	92	100	100	86	100	94	96
Sustainability governance								
Verification type	No							

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	У			Rating				
The Dow Jones Sustainability Indices (<u>DJSI</u>) By S&P Global	process base from the ann	ed on the com ual S&P Glob	transparent, rules-based panies' Total Sustainabili al Corporate Sustainabilit anies within each industry	ity Scores resulting ty Assessment (CSA).	Sustainability A ESG Score of I	ssessment (C ess than 45% ny are disquali	ne annual S&P (SA) for DJSI. Co of the S&P Glob fied. The constit verse.	mpanies with al ESG Score	an S&P Globa of the highest
SET ESG Ratings List SETESG) by The Stock Exchange of Thailand (SET)	managing bu Candidates r 1) no irregula float of >150 up capital. So 70%; 2) inde wrongdoing i	usiness with transt pass the part trading of the shareholders ome key disquardent directed to CG,	nsibility in Environmental ansparency in Governand preemptive criteria, with he board members and ex , and combined holding in Jalifying criteria include: 1 tors and free float violatic social & environmental in arnings in red for > 3 year	ce, updated annually. two crucial conditions: tecutives; and 2) free nust be >15% of paid- 1) CG score of below on; 3) executives' mpacts; 4) equity in	minimum of 50' during the assenature of the research 1) market capit liquidity >0.5% SETTHSI Index	% for each ind ssment year. levant industry is extended falization > THlof paid-up cap is a market c	clusion, verified icator, unless the The scoring will by and materiality orom the SET ES 35b (~USD150b oital for at least 9 apitalisation-weigh and no cap for	e company is a pe fairly weigh G Ratings cor (); 2) free float out of 12 more ghted index, c	a part of DJSI ated against the apanies whose >20%; and 3) aths. The ap 5%
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by t Thailand (SE	he Thai IOD,	h in sustainable developn with support from the Sto ts are from the perspectiv s.	ck Exchange of	Good (80-89), 3 and not rated for equitable treatr	B for Good (70 or scores below ment of shareh 5%); 4) disclo	ories: 5 for Excel -79), 2 for Fair (6 w 50. Weightings olders (weight 2 sure & transpare	60-69), 1 for P include: 1) th 5% combined	ass (60-69), le rights; 2) and); 3) the role of
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a circulation of si exercised. The and verifiability	e incorporated and sufficiently e CG compon AGM proced and after the r ufficient informa second assess (; and 3) openne	which shareholders' rights I into business operations y disclosed. All form impo ents to be evaluated annures before the meeting (10%). (The first at ition for voting; and 2) facilitation in the ease of attending mess for Q&A. The third involves, resolutions and voting res	s and information is retart elements of two ually. The assessment (45%), at the meeting assesses 1) advance ing how voting rights can be eetings; 2) transparency is the meeting minutes that			four categories: (80-89), and not		
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmer policies. The (Companies de Declaration of Certification, in managers and	nt of key contr Certification i eciding to becom Intent to kick off ecluding risk ass	Checklist include corruptions, and the monitoring as good for three years. The a CAC certified member stone a CAC certified member stone and 18-month deadline to subsessment, in place of policy and ablishment of whistleblowing at takeholders.)	nd developing of art by submitting a mit the CAC Checklist for ad control, training of	passed Checkli	st will move fo e members a	ed by a committe or granting certific re twelve highly i chievements.	cation by the 0	CAC Council
Morningstar Sustainalytics	based on an risk is unmar regulatory filing	assessment of naged. Sources gs, news and oth	sk rating provides an ove of how much of a compan of to be reviewed include corponer media, NGO reports/webs k, ESG controversies, issuer to	ny's exposure to ESG orate publications and ites, multi-sector			score is the sum higher ESG risk Medium		ed risk. The
		uality & peer rev			0-10	10-20	20-30	30-40	40+
ESG Book	positioned to the principle helps explair over-weightin	outperform o of financial m future risk-ad	sustainable companies the ver the long term. The me ateriality including information djusted performance. Mat th higher materiality and in thy basis.	ethodology considers ation that significantly eriality is applied by	scores using m	ateriality-base	ated as a weight d weights. The s dicating better p	core is scaled	
<u>MSCI</u>			measure a company's mand laggards according to						nethodology to
	AAA	8.571-10.00	0	·				·	
	AA	7.143-8.570	Leader:	leading its industry in ma	anaging the most si	gniticant ESG ris	sks and opportunitie	es	
	Α	5.714-7.142	2	a material de	al described in the second			der en t	
	BBB	4.286-5.713	Average:	a mixed or unexceptional industry peers	al track record of ma	inaging the mos	t significant ESG ris	sks and opportu	nities relative to
	ВВ	2.857-4.285							
	В	1.429-2.856	Laggard:	lagging its industry base	ed on its high expos	ure and failure to	manage significar	t ESG risks	
	ccc	0.000-1.428	3						
Moody's ESG solutions	believes that	a company ir	gree to which companies to tegrating ESG factors into or shareholders over the r	o its business model and					
Refinitiv ESG rating	based on pul	blicly available	and objectively measure e and auditable data. The ta publicly. <i>(Score ratings a</i>	score ranges from 0 to	100 on relative E	SG performan	ce and insufficie	nt degree of ti	
S&P Global			re is a relative score mea in the same industry clas				of ESG risks, op	portunities, an	d impacts
Bloomberg	ESG Score			ating the company's aggr nberg's view of ESG fina	ncial materiality.	The score is a	a weighted gener	alized mean (power mean)
				are troiginte are actorimi		, ,	3		

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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Nathapol Pongsukcharoenkul FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
12-Oct-2022	BUY	65.00	17-Apr-2024	HOLD	45.00	10-Oct-2024	HOLD	44.00
28-Nov-2023	HOLD	49.00	22-Apr-2024	HOLD	46.00	19-Nov-2024	HOLD	43.00
23-Feb-2024	HOLD	46.00	11-Jul-2024	HOLD	40.00	08-Jul-2025	BUY	32.00

Nathapol Pongsukcharoenkul started covering this stock from 08-Jul-2025

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Krungthai Card	КТС ТВ	THB 28.75	BUY	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 04-Sep-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.