

# STARFLEX SFLEX TB

THAILAND / PACKAGING

## BUY

UNCHANGED

## 2Q25 results at first glance

TARGET PRICE	THB3.90
CLOSE	THB3.02
UP/DOWNSIDE	+29.1%
TP vs CONSENSUS	-1.0%

### Core profit hit by low season and stronger baht

#### Highlights

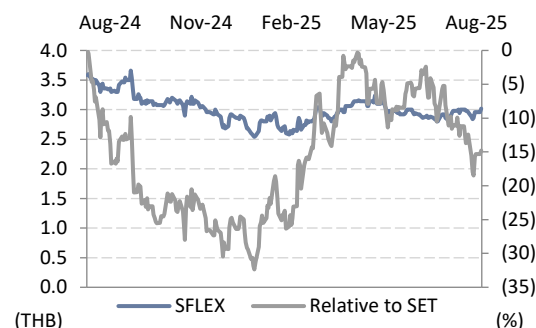
- SFLEX posted a 2Q25 core profit of THB54m (-16% q-q, -17% y-y), 6% below expectations, ending its two-year streak of consecutive record highs.
- The q-q drop was driven by seasonality, a stronger baht, and a lower-than-expected profit contribution from its Vietnam associate.
- While underlying performance remained solid, revenue fell 5% q-q (+3% y-y) due to the low season, while gross margin softened. The rapid baht appreciation reduced the share of profit from Vietnam's Starprint to THB4m—higher q-q but down 23% y-y—despite Starprint's strong operating results.
- 1H25 core profit was THB118m (-7% y-y), pressured by higher SG&A expenses and weaker contributions from Starprint due to the stronger baht.
- The company announced an interim dividend of THB0.12 per share (4% yield), with the XD on 27 Aug 2025.

#### Outlook

- The 1H25 core profit accounted for 44% of our full-year forecast. We expect 2H25 earnings to improve on seasonality and higher sales volumes, although the clear downtrend in oil prices may lead to price negotiations from customers.
- We maintain our BUY rating on SFLEX given its solid fundamentals and attractive valuation at only 9.2x 2025E P/E.
- The share buyback program concluded on 11 July 2025, with 23.9m shares repurchased at an average price of THB2.94 per share. Per regulations, the repurchased shares can be sold after three months and within three years.

#### KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	1,869	1,975	2,077	2,167
Net profit	281	271	276	288
EPS (THB)	0.34	0.33	0.34	0.35
vs Consensus (%)	-	(3.5)	(11.7)	(7.9)
EBITDA	359	348	374	392
Recurring net profit	278	271	276	288
Core EPS (THB)	0.34	0.33	0.34	0.35
EPS growth (%)	53.2	(2.6)	2.1	4.0
Core P/E (x)	8.9	9.2	9.0	8.6
Dividend yield (%)	4.4	4.4	4.5	4.6
EV/EBITDA (x)	8.6	8.9	8.2	7.8
Price/book (x)	2.2	2.2	2.1	2.1
Net debt/Equity (%)	54.5	53.8	51.1	49.1
ROE (%)	25.9	23.6	23.9	24.6



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	5.6	(5.6)	(16.1)
Relative to country (%)	(7.3)	(10.3)	(14.8)
Mkt cap (USD m)	70		
3m avg. daily turnover (USD m)	0.2		
Free float (%)	0		
Major shareholder	Mr. Printhorn Apithanasriwong (24%)		
12m high/low (THB)	3.94/2.28		
Issued shares (m)	820.01		

Sources: Bloomberg consensus; FSSIA estimates


**Jitra Amornthum**

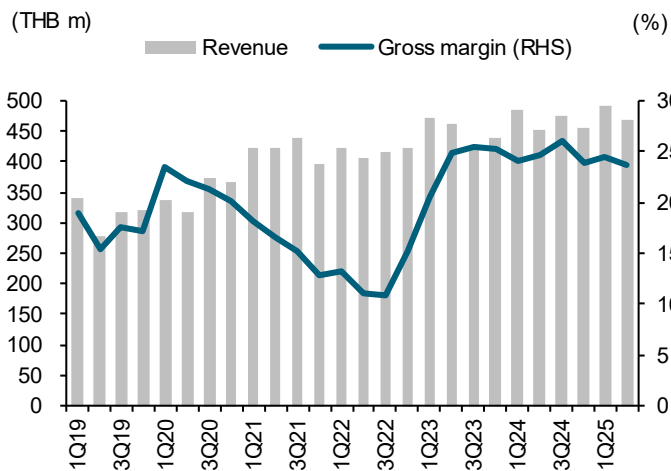
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**Exhibit 1: SFLEX – 2Q25 results summary**

Year to Dec 31	2Q24	3Q24	4Q24	1Q25	2Q25	Change		1H24	1H25	Change	% of
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)	2025E
Sales	452	476	455	492	468	(4.8)	3.4	937	960	2.4	48.6
Cost of sales	(341)	(352)	(347)	(371)	(357)	(3.8)	4.9	(709)	(728)	2.8	48.6
Gross profit	112	124	109	121	111	(8.1)	(1.1)	229	231	1.2	48.6
Other income	5	7	9	5	5	4.0	(3.3)	11	10	(11.2)	50.0
Operating costs	(47)	(55)	(39)	(53)	(62)	15.6	31.8	(102)	(115)	13.4	53.4
Operating profit	70	76	79	72	54	(25.0)	(23.2)	138	126	(8.8)	44.9
Operating EBITDA	87	92	98	90	71	(21.4)	(18.6)	172	161	(6.3)	46.3
Interest expense	(10)	(8)	(8)	(8)	(8)	2.1	(19.0)	(18)	(16)	(13.2)	55.7
Associates	5	10	6	2	4	138.0	(22.9)	8	6	(26.2)	27.5
<b>Reported net profit</b>	<b>65</b>	<b>75</b>	<b>77</b>	<b>65</b>	<b>53</b>	<b>(18.4)</b>	<b>(18.5)</b>	<b>129</b>	<b>118</b>	<b>(8.1)</b>	<b>43.7</b>
<b>Core profit</b>	<b>65</b>	<b>76</b>	<b>74</b>	<b>64</b>	<b>54</b>	<b>(16.3)</b>	<b>(16.8)</b>	<b>128</b>	<b>118</b>	<b>(7.3)</b>	<b>43.7</b>
Reported EPS (THB)	0.083	0.097	0.093	0.083	0.069	(16.9)	(16.9)	0.157	0.144	(8.1)	43.7
Core EPS (THB)	0.079	0.093	0.090	0.079	0.066	(16.3)	(16.8)	0.156	0.144	(7.3)	43.7
<b>Key Ratios</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(ppt)</b>	<b>(ppt)</b>	<b>(%)</b>	<b>(%)</b>	<b>(ppt)</b>	
Gross margin	24.7	26.1	23.9	24.5	23.7	(0.8)	(1.1)	24.4	24.1	(0.3)	
SG&A / Sales	10.4	11.5	8.5	10.9	13.2	2.3	2.8	10.8	12.0	1.2	
Operating margin	15.6	15.9	17.8	14.8	11.4	(3.4)	(4.2)	14.7	13.1	(1.6)	
EBITDA margin	19.2	19.3	21.6	18.3	15.1	(3.2)	(4.1)	18.3	16.8	(1.5)	
Core profit margin	14.3	16.0	16.3	13.1	11.5	(1.6)	(2.8)	13.6	12.3	(1.3)	

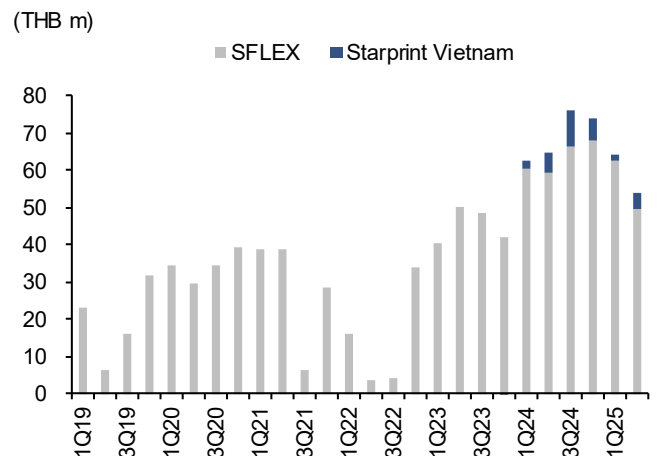
Sources: SFLEX, FSSIA estimates

**Exhibit 2: Revenue and gross margin**



Sources: SFLEX, FSSIA's compilation

**Exhibit 3: Equity income and SFLEX's core profit**



Sources: SFLEX, FSSIA's compilation

## Financial Statements

### Starflex

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	1,795	1,869	1,975	2,077	2,167
Cost of goods sold	(1,365)	(1,408)	(1,499)	(1,575)	(1,641)
<b>Gross profit</b>	<b>430</b>	<b>461</b>	<b>476</b>	<b>502</b>	<b>525</b>
Other operating income	23	27	20	22	22
Operating costs	(223)	(195)	(216)	(219)	(226)
<b>Operating EBITDA</b>	<b>288</b>	<b>359</b>	<b>348</b>	<b>374</b>	<b>392</b>
Depreciation	(58)	(66)	(68)	(70)	(71)
Goodwill amortisation	0	0	0	0	0
<b>Operating EBIT</b>	<b>230</b>	<b>293</b>	<b>280</b>	<b>304</b>	<b>321</b>
Net financing costs	(10)	(35)	(28)	(29)	(27)
Associates	0	24	21	29	32
Recurring non-operating income	0	24	21	29	32
Non-recurring items	3	3	0	0	0
<b>Profit before tax</b>	<b>223</b>	<b>285</b>	<b>273</b>	<b>304</b>	<b>326</b>
Tax	(39)	(4)	(3)	(28)	(38)
<b>Profit after tax</b>	<b>184</b>	<b>281</b>	<b>271</b>	<b>276</b>	<b>288</b>
Minority interests	0	0	0	0	0
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
<b>Reported net profit</b>	<b>184</b>	<b>281</b>	<b>271</b>	<b>276</b>	<b>288</b>
<b>Non-recurring items &amp; goodwill (net)</b>	<b>(3)</b>	<b>(3)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recurring net profit</b>	<b>181</b>	<b>278</b>	<b>271</b>	<b>276</b>	<b>288</b>
<b>Per share (THB)</b>					
Recurring EPS *	0.22	0.34	0.33	0.34	0.35
Reported EPS	0.22	0.34	0.33	0.34	0.35
DPS	0.09	0.13	0.13	0.13	0.14
Diluted shares (used to calculate per share data)	820	820	820	820	820
<b>Growth</b>					
Revenue (%)	7.5	4.1	5.7	5.1	4.3
Operating EBITDA (%)	132.7	24.6	(3.1)	7.4	4.8
Operating EBIT (%)	241.6	27.4	(4.4)	8.6	5.4
Recurring EPS (%)	231.2	53.2	(2.6)	2.1	4.0
Reported EPS (%)	234.6	52.4	(3.6)	2.1	4.0
<b>Operating performance</b>					
Gross margin inc. depreciation (%)	24.0	24.7	24.1	24.2	24.3
Gross margin exc. depreciation (%)	27.2	28.2	27.5	27.5	27.5
Operating EBITDA margin (%)	16.1	19.2	17.6	18.0	18.1
Operating EBIT margin (%)	12.8	15.7	14.2	14.6	14.8
Net margin (%)	10.1	14.9	13.7	13.3	13.3
Effective tax rate (%)	17.4	1.4	0.9	9.2	11.7
Dividend payout on recurring profit (%)	40.7	39.3	40.0	40.0	40.0
Interest cover (X)	23.7	9.0	10.6	11.6	13.0
Inventory days	92.1	98.6	101.3	92.4	85.0
Debtor days	59.5	62.3	60.3	60.6	60.3
Creditor days	83.9	85.8	80.5	79.7	77.5
Operating ROIC (%)	17.4	24.2	21.7	21.6	22.1
ROIC (%)	13.5	18.2	16.4	16.5	16.9
ROE (%)	18.3	25.9	23.6	23.9	24.6
ROA (%)	10.4	14.8	13.5	13.6	13.9
* Pre exceptional, pre-goodwill and fully diluted					
<b>Revenue by Division (THB m)</b>					
Non-food packaging	1,418	1,402	1,481	1,557	1,625
Food packaging	353	460	486	511	533
Others	24	7	8	8	9

Sources: Starflex; FSSIA estimates

## Financial Statements

### Starflex

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	181	278	271	276	288
Depreciation	58	66	68	70	71
Associates & minorities	0	0	0	0	0
Other non-cash items	-	-	(96)	(128)	(105)
Change in working capital	(43)	(96)	7	23	(12)
<b>Cash flow from operations</b>	<b>197</b>	<b>248</b>	<b>250</b>	<b>241</b>	<b>241</b>
Capex - maintenance	-	-	-	-	-
Capex - new investment	-	(129)	(116)	(116)	(109)
Net acquisitions & disposals	(460)	-	-	-	-
Other investments (net)	-	-	-	-	-
<b>Cash flow from investing</b>	<b>(460)</b>	<b>(129)</b>	<b>(116)</b>	<b>(116)</b>	<b>(109)</b>
Dividends paid	(59)	(82)	(108)	(111)	(115)
Equity finance	(100)	(50)	0	0	0
Debt finance	346	26	(13)	(10)	(5)
Other financing cash flows	-	-	-	-	2
<b>Cash flow from financing</b>	<b>187</b>	<b>(107)</b>	<b>(121)</b>	<b>(121)</b>	<b>(118)</b>
Non-recurring cash flows	-	-	-	-	-
Other adjustments	28	0	2	2	0
<b>Net other adjustments</b>	<b>28</b>	<b>(31)</b>	<b>2</b>	<b>2</b>	<b>0</b>
<b>Movement in cash</b>	<b>(48)</b>	<b>(19)</b>	<b>15</b>	<b>5</b>	<b>14</b>
Free cash flow to firm (FCFF)	(252.93)	153.78	162.49	153.54	159.12
Free cash flow to equity (FCFE)	111.57	113.47	122.94	116.01	129.26

#### Per share (THB)

FCFF per share	(0.31)	0.19	0.20	0.19	0.19
FCFE per share	0.14	0.14	0.15	0.14	0.16
Recurring cash flow per share	0.29	0.42	0.30	0.27	0.31

Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Tangible fixed assets (gross)	1,141	1,244	1,314	1,379	1,444
Less: Accumulated depreciation	(365)	(413)	(481)	(550)	(621)
<b>Tangible fixed assets (net)</b>	<b>776</b>	<b>832</b>	<b>834</b>	<b>829</b>	<b>823</b>
<b>Intangible fixed assets (net)</b>	<b>40</b>	<b>28</b>	<b>24</b>	<b>25</b>	<b>25</b>
Long-term financial assets	-	-	-	-	-
Invest. in associates & subsidiaries	408	492	502	512	512
Cash & equivalents	81	62	77	83	98
A/C receivable	322	316	337	353	363
Inventories	326	398	396	366	365
Other current assets	27	40	42	44	47
<b>Current assets</b>	<b>756</b>	<b>817</b>	<b>852</b>	<b>847</b>	<b>873</b>
Other assets	62	18	18	18	18
<b>Total assets</b>	<b>2,042</b>	<b>2,187</b>	<b>2,230</b>	<b>2,230</b>	<b>2,251</b>
Common equity	1,001	1,140	1,149	1,160	1,176
Minorities etc.	0	0	0	0	0
<b>Total shareholders' equity</b>	<b>1,001</b>	<b>1,140</b>	<b>1,149</b>	<b>1,160</b>	<b>1,176</b>
Long term debt	168	352	339	328	324
Other long-term liabilities	46	57	58	60	62
<b>Long-term liabilities</b>	<b>215</b>	<b>409</b>	<b>397</b>	<b>389</b>	<b>386</b>
A/C payable	331	306	326	332	335
Short term debt	480	332	356	348	352
Other current liabilities	16	0	2	2	2
<b>Current liabilities</b>	<b>827</b>	<b>638</b>	<b>683</b>	<b>681</b>	<b>689</b>
<b>Total liabilities and shareholders' equity</b>	<b>2,042</b>	<b>2,187</b>	<b>2,230</b>	<b>2,230</b>	<b>2,251</b>
Net working capital	328	449	447	430	438
Invested capital	1,615	1,819	1,825	1,814	1,816

\* Includes convertibles and preferred stock which is being treated as debt

#### Per share (THB)

Book value per share	1.22	1.39	1.40	1.42	1.43
Tangible book value per share	1.17	1.36	1.37	1.38	1.40

#### Financial strength

Net debt/equity (%)	56.7	54.5	53.8	51.1	49.1
Net debt/total assets (%)	27.8	28.4	27.7	26.6	25.7
Current ratio (x)	0.9	1.3	1.2	1.2	1.3
CF interest cover (x)	12.5	7.9	9.4	9.1	9.8

Valuation	2023	2024	2025E	2026E	2027E
<b>Recurring P/E (x) *</b>	<b>13.7</b>	<b>8.9</b>	<b>9.2</b>	<b>9.0</b>	<b>8.6</b>
<b>Recurring P/E @ target price (x) *</b>	<b>17.6</b>	<b>11.5</b>	<b>11.8</b>	<b>11.6</b>	<b>11.1</b>
Reported P/E (x)	13.4	8.8	9.2	9.0	8.6
Dividend yield (%)	3.0	4.4	4.4	4.5	4.6
Price/book (x)	2.5	2.2	2.2	2.1	2.1
Price/tangible book (x)	2.6	2.2	2.2	2.2	2.2
EV/EBITDA (x) **	10.6	8.6	8.9	8.2	7.8
EV/EBITDA @ target price (x) **	13.1	10.6	11.0	10.1	9.6
EV/invested capital (x)	1.9	1.7	1.7	1.7	1.7

\* Pre-exceptional, pre-goodwill and fully diluted \*\* EBITDA includes associate income and recurring non-operating income

Sources: Starflex; FSSIA estimates

# Starflex PCL (SFLEX TB)

**FSSIA ESG rating**
**n/a**

## Exhibit 4: FSSIA ESG score implication

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

## Exhibit 5: ESG – peer comparison

	FSSIA ESG score	Domestic ratings						Global ratings					Bloomberg		
		DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	67.71	5.69	4.38	4.05	4.77	4.43	4.02	Medium	57.34	BBB	22.70	60.82	67.31	1.19	35.34
Coverage	66.17	5.16	4.33	3.94	4.81	4.43	3.83	Medium	56.41	BBB	18.92	59.20	65.82	1.38	35.46
SFLEX	17.00	--	--	--	4.00	3.00	Certified	--	--	--	--	--	--	--	--
AJ	32.11	--	--	AAA	5.00	4.00	Certified	--	--	--	--	64.91	--	--	--
BGC	33.87	--	Y	AA	5.00	5.00	Certified	--	--	--	--	30.97	--	--	--
CSC	28.92	--	--	BBB	5.00	5.00	Certified	--	--	--	--	31.33	--	--	--
PJW	18.00	--	--	A	4.00	4.00	--	--	--	--	--	--	--	--	--

Sources: [SETTRADE.com](https://www.settrade.com); FSSIA's compilation

## Exhibit 6: ESG disclosure from the company's one report

FY ending Dec 31	FY 2023	FY ending Dec 31	FY 2023
<b>Environmental</b>		<b>Governance</b>	
Climate change policy	Yes	<b>Board size / Independent directors (ID) / Female</b>	<b>9 / 5 / 0</b>
Climate change opportunities discussed	Yes	No. of board meetings for the year / % attendance	5 / 100%
GHG scope 2 location-based policy	Yes	Company conducts board evaluations	Yes
Biodiversity policy	Yes	Number of non-executive directors on board	5
Energy efficiency policy	Yes	Director share ownership guidelines	No
Electricity used	Yes	Board age limit	No
Fuel used - crude oil/diesel	--	Age of the youngest / oldest director	56 / 81
Waste reduction policy	Yes	Number of executives / female	6 / 0
Water policy	Yes	Executive share ownership guidelines	No
Water consumption	Yes	<b>Size of audit committee / ID</b>	<b>3 / 3</b>
<b>Social</b>		Audit committee meetings	8
Human rights policy	Yes	Audit committee meeting attendance (%)	100
Policy against child labor	--	<b>Size of compensation committee</b>	<b>3 / 2</b>
Quality assurance and recall policy	Yes	Number of compensation committee meetings	3
Consumer data protection policy	Yes	Compensation committee meeting attendance (%)	100
Equal opportunity policy	Yes	<b>Size of nomination committee / ID</b>	<b>3 / 2</b>
Gender pay gap breakout	--	Number of nomination committee meetings	3
Pct women in workforce	41.2	Nomination committee meeting attendance (%)	100
Business ethics policy	Yes	Board compensation (THB m)	6.12
Anti-bribery ethics policy	Yes	Auditor fee (THB m)	2.1
Health and safety policy	Yes	<i>(EY OFFICE LIMITED)</i>	
Lost time incident rate - employees	--		
Training policy	Yes		
Fair remuneration policy	Yes		
Number of employees - CSR	--		
Total hours spent by firm - employee training	--		
Social supply chain management	Yes		

Source: FSSIA's compilation

## Disclaimer for ESG scoring

ESG score	Methodology	Rating																			
The Dow Jones Sustainability Indices (DJSI) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.																			
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for <b>SETESG inclusion</b> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <b>SETESG Index</b> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.																			
CG Score by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).																			
AGM level By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). <i>(The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&amp;A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)</i>	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.																			
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. <i>(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)</i>	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.																			
Morningstar Sustainalytics	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. <i>Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality &amp; peer reviews.</i>	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. <table border="1" style="margin-top: 10px;"> <thead> <tr> <th>NEGL</th> <th>Low</th> <th>Medium</th> <th>High</th> <th>Severe</th> </tr> </thead> <tbody> <tr> <td>0-10</td> <td>10-20</td> <td>20-30</td> <td>30-40</td> <td>40+</td> </tr> </tbody> </table>	NEGL	Low	Medium	High	Severe	0-10	10-20	20-30	30-40	40+									
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ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.																			
MSCI	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. <table border="1" style="margin-top: 10px;"> <tbody> <tr> <td><b>AAA</b></td> <td>8.571-10.000</td> <td rowspan="3"><b>Leader:</b></td> <td rowspan="3">leading its industry in managing the most significant ESG risks and opportunities</td> </tr> <tr> <td><b>AA</b></td> <td>7.143-8.570</td> </tr> <tr> <td><b>A</b></td> <td>5.714-7.142</td> </tr> <tr> <td><b>BBB</b></td> <td>4.286-5.713</td> <td rowspan="3"><b>Average:</b></td> <td rowspan="3">a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers</td> </tr> <tr> <td><b>BB</b></td> <td>2.857-4.285</td> </tr> <tr> <td><b>B</b></td> <td>1.429-2.856</td> </tr> <tr> <td><b>CCC</b></td> <td>0.000-1.428</td> <td><b>Laggard:</b></td> <td>lagging its industry based on its high exposure and failure to manage significant ESG risks</td> </tr> </tbody> </table>	<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities	<b>AA</b>	7.143-8.570	<b>A</b>	5.714-7.142	<b>BBB</b>	4.286-5.713	<b>Average:</b>	a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers	<b>BB</b>	2.857-4.285	<b>B</b>	1.429-2.856	<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks
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Moody's ESG solutions	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.																				
Refinitiv ESG rating	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. <i>(Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.)</i>																				
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.																				
Bloomberg	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.																			
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.																			

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

## GENERAL DISCLAIMER

### ANALYST(S) CERTIFICATION

Jitra Amornthum FSS International Investment Advisory Securities Co., Ltd

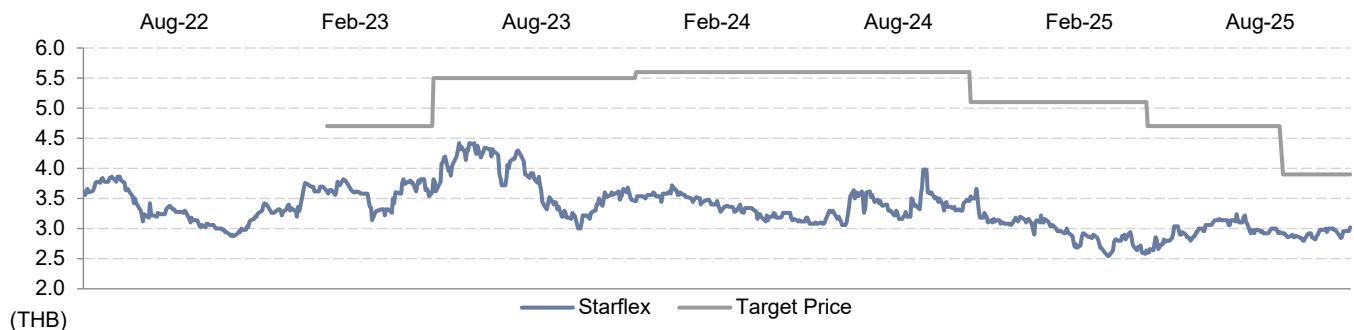
The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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### History of change in investment rating and/or target price

#### Starflex (SFLEX TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
10-Mar-2023	BUY	4.70	04-Dec-2023	BUY	5.60	18-Feb-2025	BUY	4.70
12-Jun-2023	BUY	5.50	18-Sep-2024	BUY	5.10	13-Jun-2025	BUY	3.90

Jitra Amornthum started covering this stock from 10-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Starflex	SFLEX TB	THB 3.02	BUY	Downside risks to our P/E-based TP include 1) a sharp rise in crude oil prices; 2) rising inflation pressuring consumers' purchasing power; and 3) baht depreciation.

Source: FSSIA estimates

### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 13-Aug-2025 unless otherwise stated.

## RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

**BUY (B).** The upside is 10% or more.

**HOLD (H).** The upside or downside is less than 10%.

**REDUCE (R).** The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Industry Recommendations

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

### Country (Strategy) Recommendations

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.