

# SCG DECOR SCGD TB

THAILAND / CONSTRUCTION

## HOLD

UNCHANGED

## 2Q25 results at first glance

### In-line profit with strong GPM offsetting sales decline

#### Highlights

- SCGD reported a 2Q25 net profit of THB223m (+3% q-q, -22% y-y), in line with expectations. The q-q improvement came from a higher GPM, but the y-y drop was due to lower sales.
- We are impressed by the solid 2Q25 gross margin at 28.3%, up from 26.5% in 1Q25 and 27.3% in 2Q24, the highest level in five quarters. This was driven by reduced energy costs, as the company continued to accelerate its solar energy and biomass projects, and benefited from the appreciation of the baht.
- 2Q25 sales contracted by 3% q-q and 12% y-y to THB5.8b, primarily due to a decline in sales in Thailand (64% of total sales) on both q-q and y-y, pressured by a slowdown in the residential market and weak purchasing power.
- However, sales in Vietnam (23% of total sales) showed a q-q recovery trend, supported by government stimulus in the real estate sector. Sales in Indonesia (5% of total sales) increased both q-q and y-y from a low base, while sales in the Philippines (8% of total sales) softened due to seasonality.
- SG&A to sales increased due to business restructuring expenses, while interest expenses declined.

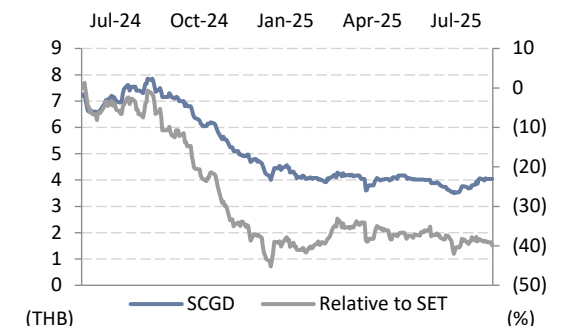
#### Outlook

- SCGD's 1H25 earnings were THB439m (-19% y-y), accounting for 45% of our full-year forecast. We expect a brighter outlook in 2H25 compared to 1H25, driven by sales growth in Vietnam following the property market recovery, which should help offset sluggish sales in Thailand. We estimate that the GPM could remain at a healthy level, similar to 2Q25, supported by additional cost-efficiency investment projects, including technology and machinery upgrades, as well as energy cost-saving projects. Also, the business restructuring, which was initiated in 4Q24 through the use of AI and digital systems, is expected to begin materializing.
- The company exports approximately 1.5% of total sales to Cambodia, which has been impacted by the border closure. In response, it has adjusted by increasing shipments from Vietnam.
- We maintain our 2025E core profit of THB973m (+7% y-y), while the key factor to monitor is the recovery of sales in Vietnam. We retain our TP of THB4.5 and HOLD rating. SCGD announced a 1H25 DPS of THB0.15 (payout ratio 56%), implying a yield of 3.7%. The stock's XD is on 8 Aug, and the dividend will be paid on 27 Aug 2025.

TARGET PRICE	THB4.50
CLOSE	THB4.04
UP/DOWNSIDE	+11.4%
TP vs CONSENSUS	-11.2%

#### KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	25,563	26,424	27,227	27,921
Net profit	810	973	1,021	1,056
EPS (THB)	0.49	0.59	0.62	0.64
vs Consensus (%)	-	(6.8)	(9.5)	(15.8)
EBITDA	2,694	2,886	3,031	3,167
Recurring net profit	908	973	1,021	1,056
Core EPS (THB)	0.55	0.59	0.62	0.64
EPS growth (%)	17.2	7.2	5.0	3.4
Core P/E (x)	7.3	6.9	6.5	6.3
Dividend yield (%)	5.0	5.0	5.4	5.5
EV/EBITDA (x)	6.6	6.4	6.1	5.9
Price/book (x)	0.3	0.3	0.3	0.3
Net debt/Equity (%)	46.7	47.8	46.7	45.4
ROE (%)	4.7	5.0	5.1	5.1



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	14.8	1.5	(45.4)
Relative to country (%)	1.4	(1.5)	(42.1)
Mkt cap (USD m)	205		
3m avg. daily turnover (USD m)	0.1		
Free float (%)	27		
Major shareholder	Thitisuriyarak Family (26%)		
12m high/low (THB)	7.95/3.48		
Issued shares (m)	1,210.90		

Sources: Bloomberg consensus; FSSIA estimate



**Thanyatorn Songwutti**

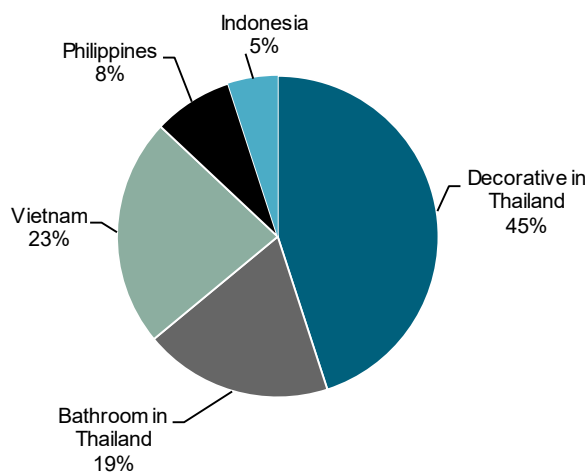
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## Exhibit 1: SCGD - 2Q25 results summary

	2Q24	3Q24	4Q24	1Q25	2Q25	Change	
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)
Sales revenue	6,566	6,235	5,978	5,960	5,770	(3.2)	(12.1)
Cost of Sales	4,774	4,613	4,393	4,378	4,138	(5.5)	(13.3)
Gross profit	1,792	1,622	1,585	1,582	1,632	3.2	(8.9)
SG&A	1,419	1,379	1,424	1,292	1,324	2.5	(6.7)
Operating profit	373	243	161	290	308	6.4	(17.4)
Other income	141	130	147	121	97	(20.0)	(31.3)
Interest Expense	130	119	113	107	103	(3.3)	(20.4)
Tax Expense	94	57	24	88	79	(9.2)	(15.3)
Minorities	8	8	(6)	1	1	57.1	(88.2)
Reported net profit	284	189	80	217	223	2.7	(21.6)
Core profit	284	189	178	217	223	2.7	(21.6)
<b>Key ratios (%)</b>						<b>(ppt)</b>	<b>(ppt)</b>
Gross margin	27.3	26.0	26.5	26.5	28.3	1.8	1.0
SG&A / Sales	21.6	22.1	23.8	21.7	22.9	1.3	1.3
Operating margin	5.7	3.9	2.7	4.9	5.3	0.5	(0.3)
Net margin	4.3	3.0	1.3	3.6	3.9	0.2	(0.5)
Norm margin	4.3	3.0	3.0	3.6	3.9	0.2	(0.5)

Sources: SCGD; FSSIA's compilation

## Exhibit 2: 2Q25 sales breakdown by country



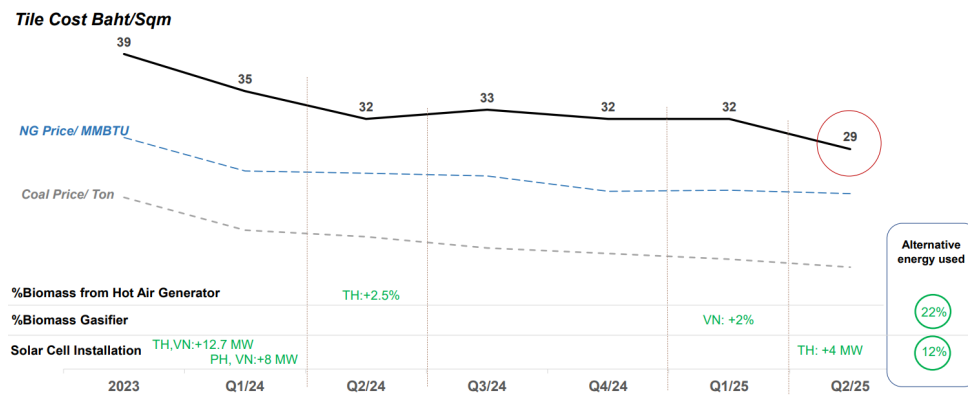
Source: SCGD

## Exhibit 3: Ceramic market demand

	Q1/2025 (Y-o-Y)	Q2/2025* (Y-o-Y)	Q2/2025* (Q-o-Q)	SCGD's capacity (M. Sqm)
Thailand	-11%	-9%	-11%	80
Vietnam	-4%	+0%	+20%	83
The Philippines	-10%	-11%	-8%	12.6
Indonesia	-6%	+7%	+9%	11.6

Source: SCGD

## Exhibit 4: Cost-saving projects to reduce tile costs



Source: SCGD

## Financial Statements

### SCG Decor

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	28,312	25,563	26,424	27,227	27,921
Cost of goods sold	(21,633)	(18,942)	(19,545)	(20,135)	(20,646)
<b>Gross profit</b>	<b>6,679</b>	<b>6,622</b>	<b>6,880</b>	<b>7,091</b>	<b>7,275</b>
Other operating income	-	-	-	-	-
Operating costs	(5,550)	(5,544)	(5,691)	(5,842)	(5,979)
<b>Operating EBITDA</b>	<b>2,669</b>	<b>2,694</b>	<b>2,886</b>	<b>3,031</b>	<b>3,167</b>
Depreciation	(1,540)	(1,617)	(1,698)	(1,782)	(1,872)
Goodwill amortisation	0	0	0	0	0
<b>Operating EBIT</b>	<b>1,129</b>	<b>1,077</b>	<b>1,188</b>	<b>1,249</b>	<b>1,296</b>
Net financing costs	(548)	(493)	(488)	(486)	(488)
Associates	1	4	4	4	4
Recurring non-operating income	630	581	574	574	574
Non-recurring items	(447)	(98)	0	0	0
<b>Profit before tax</b>	<b>764</b>	<b>1,068</b>	<b>1,274</b>	<b>1,336</b>	<b>1,382</b>
Tax	(290)	(249)	(292)	(307)	(317)
<b>Profit after tax</b>	<b>474</b>	<b>818</b>	<b>982</b>	<b>1,030</b>	<b>1,065</b>
Minority interests	(147)	(8)	(8)	(8)	(8)
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
<b>Reported net profit</b>	<b>328</b>	<b>810</b>	<b>973</b>	<b>1,021</b>	<b>1,056</b>
<b>Non-recurring items &amp; goodwill (net)</b>	<b>447</b>	<b>98</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recurring net profit</b>	<b>775</b>	<b>908</b>	<b>973</b>	<b>1,021</b>	<b>1,056</b>
<b>Per share (THB)</b>					
Recurring EPS *	0.47	0.55	0.59	0.62	0.64
Reported EPS	0.20	0.49	0.59	0.62	0.64
DPS	0.00	0.20	0.20	0.22	0.22
Diluted shares (used to calculate per share data)	1,650	1,650	1,650	1,650	1,650
<b>Growth</b>					
Revenue (%)	(19.6)	(9.7)	3.4	3.0	2.5
Operating EBITDA (%)	(2.6)	0.9	7.1	5.0	4.5
Operating EBIT (%)	17.8	(4.6)	10.3	5.1	3.7
Recurring EPS (%)	(94.9)	17.2	7.2	5.0	3.4
Reported EPS (%)	nm	147.1	20.1	5.0	3.4
<b>Operating performance</b>					
Gross margin inc. depreciation (%)	23.6	25.9	26.0	26.0	26.1
Gross margin exc. depreciation (%)	29.0	32.2	32.5	32.6	32.8
Operating EBITDA margin (%)	9.4	10.5	10.9	11.1	11.3
Operating EBIT margin (%)	4.0	4.2	4.5	4.6	4.6
Net margin (%)	2.7	3.6	3.7	3.8	3.8
Effective tax rate (%)	37.9	23.4	22.9	22.9	22.9
Dividend payout on recurring profit (%)	-	36.3	34.0	35.0	35.0
Interest cover (X)	3.2	3.4	3.6	3.7	3.8
Inventory days	142.7	154.1	145.5	144.0	144.7
Debtor days	61.3	58.6	55.2	57.5	57.7
Creditor days	69.6	77.4	77.1	80.0	80.4
Operating ROIC (%)	4.4	4.4	4.8	4.8	(1.2)
ROIC (%)	4.2	4.1	4.4	4.4	(1.1)
ROE (%)	4.4	4.7	5.0	5.1	5.1
ROA (%)	3.3	3.2	3.4	3.4	2.3

\* Pre exceptional, pre-goodwill and fully diluted

Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Decor Surfaces	21,794	19,725	20,318	20,867	21,327
Bathroom	5,238	5,234	5,472	5,693	5,894
Other	1,280	605	635	667	700

Sources: SCG Decor; FSSIA estimates

## Financial Statements

### SCG Decor

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	775	908	973	1,021	1,056
Depreciation	1,540	1,617	1,698	1,782	1,872
Associates & minorities	-	-	-	-	-
Other non-cash items	-	-	-	-	-
Change in working capital	1,214	991	(377)	(215)	(194)
<b>Cash flow from operations</b>	<b>3,528</b>	<b>3,515</b>	<b>2,293</b>	<b>2,589</b>	<b>2,734</b>
Capex - maintenance	-	-	-	-	-
Capex - new investment	-	(1,866)	(2,578)	(2,393)	(2,486)
Net acquisitions & disposals	(717)	-	-	-	-
Other investments (net)	-	-	-	-	-
<b>Cash flow from investing</b>	<b>(717)</b>	<b>(1,866)</b>	<b>(2,578)</b>	<b>(2,393)</b>	<b>(2,486)</b>
Dividends paid	(4,494)	(633)	(282)	(306)	(317)
Equity finance	6,207	(881)	8	8	8
Debt finance	(1,137)	(1,135)	492	(466)	35
Other financing cash flows	-	-	-	-	-
<b>Cash flow from financing</b>	<b>576</b>	<b>(2,649)</b>	<b>218</b>	<b>(764)</b>	<b>(273)</b>
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
<b>Net other adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Movement in cash</b>	<b>3,387</b>	<b>(1,000)</b>	<b>(67)</b>	<b>(568)</b>	<b>(25)</b>
Free cash flow to firm (FCFF)	3,358.91	2,142.03	203.07	682.24	735.83
Free cash flow to equity (FCFE)	1,674.29	514.38	206.74	(270.51)	283.53

#### Per share (THB)

FCFF per share	2.77	1.77	0.17	0.56	0.61
FCFE per share	1.38	0.42	0.17	(0.22)	0.23
Recurring cash flow per share	1.40	1.53	1.62	1.70	1.77

Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Tangible fixed assets (gross)	47,155	49,513	51,988	54,588	57,317
Less: Accumulated depreciation	(35,534)	(37,366)	(39,242)	(41,441)	(43,771)
<b>Tangible fixed assets (net)</b>	<b>11,621</b>	<b>12,147</b>	<b>12,747</b>	<b>13,147</b>	<b>13,547</b>
<b>Intangible fixed assets (net)</b>	<b>5,797</b>	<b>5,645</b>	<b>5,755</b>	<b>5,868</b>	<b>5,983</b>
Long-term financial assets	850	831	922	939	957
Invest. in associates & subsidiaries	5,076	4,971	5,050	5,131	5,213
Cash & equivalents	5,203	4,204	4,137	3,568	3,544
A/C receivable	4,449	3,760	4,228	4,356	4,467
Inventories	7,542	7,091	7,135	7,351	7,539
Other current assets	448	502	530	530	531
<b>Current assets</b>	<b>17,642</b>	<b>15,557</b>	<b>16,029</b>	<b>15,806</b>	<b>16,080</b>
Other assets	666	673	707	742	780
<b>Total assets</b>	<b>41,651</b>	<b>39,823</b>	<b>41,210</b>	<b>41,633</b>	<b>42,559</b>
Common equity	19,697	19,130	19,821	20,536	21,275
Minorities etc.	1,615	1,576	1,584	1,593	1,601
<b>Total shareholders' equity</b>	<b>21,312</b>	<b>20,706</b>	<b>21,405</b>	<b>22,129</b>	<b>22,877</b>
Long term debt	609	578	672	705	741
Other long-term liabilities	1,280	1,346	1,189	1,225	1,256
<b>Long-term liabilities</b>	<b>1,889</b>	<b>1,925</b>	<b>1,861</b>	<b>1,930</b>	<b>1,997</b>
A/C payable	3,768	3,578	3,964	4,084	4,188
Short term debt	14,395	13,292	13,690	13,190	13,190
Other current liabilities	286	324	291	299	307
<b>Current liabilities</b>	<b>18,450</b>	<b>17,193</b>	<b>17,944</b>	<b>17,573</b>	<b>17,685</b>
<b>Total liabilities and shareholders' equity</b>	<b>41,651</b>	<b>39,823</b>	<b>41,210</b>	<b>41,633</b>	<b>42,559</b>
Net working capital	8,384	7,452	7,638	7,854	8,042
Invested capital	32,393	31,718	32,819	33,681	34,520

\* Includes convertibles and preferred stock which is being treated as debt

#### Per share (THB)

Book value per share	11.94	11.59	12.01	12.45	12.89
Tangible book value per share	8.42	8.17	8.52	8.89	9.27

#### Financial strength

Net debt/equity (%)	46.0	46.7	47.8	46.7	45.4
Net debt/total assets (%)	23.5	24.3	24.8	24.8	24.4
Current ratio (x)	1.0	0.9	0.9	0.9	0.9
CF interest cover (x)	4.1	5.8	6.7	5.4	6.7

Valuation	2023	2024	2025E	2026E	2027E
<b>Recurring P/E (x) *</b>	<b>8.6</b>	<b>7.3</b>	<b>6.9</b>	<b>6.5</b>	<b>6.3</b>
<b>Recurring P/E @ target price (x) *</b>	<b>9.6</b>	<b>8.2</b>	<b>7.6</b>	<b>7.3</b>	<b>7.0</b>
Reported P/E (x)	20.3	8.2	6.9	6.5	6.3
Dividend yield (%)	-	5.0	5.0	5.4	5.5
Price/book (x)	0.3	0.3	0.3	0.3	0.3
Price/tangible book (x)	0.5	0.5	0.5	0.5	0.4
EV/EBITDA (x) **	6.8	6.6	6.4	6.1	5.9
EV/EBITDA @ target price (x) **	7.1	6.9	6.7	6.4	6.1
EV/invested capital (x)	0.6	0.6	0.6	0.6	0.5

\* Pre-exceptional, pre-goodwill and fully diluted \*\* EBITDA includes associate income and recurring non-operating income

Sources: SCG Decor; FSSIA estimates

# SCG Decor PCL (SCGD TB)

FSSIA ESG rating

n/a

## Exhibit 5: FSSIA ESG score implication

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★★	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
★★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

## Exhibit 6: ESG – peer comparison

	FSSIA ESG score	Domestic ratings						Global ratings						Bloomberg	
		DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	67.71	5.69	4.38	4.05	4.77	4.43	4.02	Medium	57.34	BBB	22.70	60.82	67.31	1.19	35.34
Coverage	66.17	5.16	4.33	3.94	4.81	4.43	3.83	Medium	56.41	BBB	18.92	59.20	65.82	1.38	35.46
EPG	60.89	--	Y	AA	5.00	--	Certified	Low	64.12	--	--	61.15	39.00	3.57	65.26
DCC	32.82	--	--	--	5.00	5.00	Certified	Medium	--	B	--	--	24.00	--	--
SCCC	52.83	--	Y	AA	5.00	5.00	Certified	Medium	--	--	--	57.96	35.00	3.31	69.44
SCGD	n/a	--	--	--	5.00	--	--	--	--	--	--	--	--	--	--
TASCO	51.58	--	--	--	5.00	5.00	Certified	Medium	65.99	--	--	63.27	51.00	--	55.96
TOA	52.85	--	Y	A	5.00	5.00	--	Medium	55.18	--	--	61.67	35.00	--	52.39

Sources: [SETTRADE.com](https://www.settrade.com); FSSIA's compilation

## Exhibit 7: ESG disclosure from the company's one report

FY ending Dec 31	FY 2023	FY ending Dec 31	FY 2023
<b>Environmental</b>		<b>Governance</b>	
Climate change policy	Yes	<b>Board size / Independent directors (ID) / Female</b>	<b>9 / 3 / 1</b>
Climate change opportunities discussed	Yes	No. of board meetings for the year / % attendance	11 / 99%
GHG scope 2 location-based policy	Yes	Company conducts board evaluations	Yes
Biodiversity policy	Yes	Number of non-executive directors on board	8
Energy efficiency policy	Yes	Director share ownership guidelines	No
Electricity used	Yes	Board age limit	No
Fuel used - crude oil/diesel	Yes	Age of the youngest / oldest director	52 / 71
Waste reduction policy	Yes	Number of executives / female	6 / 1
Water policy	Yes	Executive share ownership guidelines	No
Water consumption	Yes	<b>Size of audit committee / ID</b>	<b>3 / 3</b>
<b>Social</b>		Audit committee meetings	6
Human rights policy	Yes	Audit committee meeting attendance (%)	100
Policy against child labor	--	<b>Size of compensation committee</b>	<b>4 / 1</b>
Quality assurance and recall policy	Yes	Number of compensation committee meetings	3
Consumer data protection policy	Yes	Compensation committee meeting attendance (%)	100
Equal opportunity policy	Yes	<b>Size of nomination committee / ID</b>	<b>4 / 1</b>
Gender pay gap breakout	--	Number of nomination committee meetings	3
Pct women in workforce	27.28	Nomination committee meeting attendance (%)	100
Business ethics policy	Yes	Board compensation (THB m)	4.11
Anti-bribery ethics policy	Yes	Auditor fee (THB m)	3.15
Health and safety policy	Yes	<i>(KPMG PHOONCHAI AUDIT COMPANY LIMITED)</i>	
Lost time incident rate - employees	--		
Training policy	Yes		
Fair remuneration policy	Yes		
Number of employees - CSR	--		
Total hours spent by firm - employee training	--		
Social supply chain management	Yes		

Source: FSSIA's compilation

## Disclaimer for ESG scoring

ESG score	Methodology	Rating																			
The Dow Jones Sustainability Indices ( <a href="#">DJSI</a> ) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.																			
SET ESG Ratings List ( <a href="#">SETESG</a> ) by The Stock Exchange of Thailand ( <a href="#">SET</a> )	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for <b>SETESG inclusion</b> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <b>SETESG Index</b> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.																			
<b>CG Score</b> by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).																			
<b>AGM level</b> By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). <i>(The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&amp;A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)</i>	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.																			
<a href="#">Thai CAC</a> By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. <i>(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)</i>	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.																			
<a href="#">Morningstar Sustainabilitys</a>	The Sustainabilitys' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. <i>Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality &amp; peer reviews.</i>	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. <table><tr><th>NEGL</th><th>Low</th><th>Medium</th><th>High</th><th>Severe</th></tr><tr><td>0-10</td><td>10-20</td><td>20-30</td><td>30-40</td><td>40+</td></tr></table>	NEGL	Low	Medium	High	Severe	0-10	10-20	20-30	30-40	40+									
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<a href="#">ESG Book</a>	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.																			
<a href="#">MSCI</a>	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. <table><tr><td><b>AAA</b></td><td>8.571-10.000</td><td rowspan="3"><b>Leader:</b></td><td rowspan="3">leading its industry in managing the most significant ESG risks and opportunities</td></tr><tr><td><b>AA</b></td><td>7.143-8.570</td></tr><tr><td><b>A</b></td><td>5.714-7.142</td></tr><tr><td><b>BBB</b></td><td>4.286-5.713</td><td rowspan="3"><b>Average:</b></td><td rowspan="3">a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers</td></tr><tr><td><b>BB</b></td><td>2.857-4.285</td></tr><tr><td><b>B</b></td><td>1.429-2.856</td></tr><tr><td><b>CCC</b></td><td>0.000-1.428</td><td><b>Laggard:</b></td><td>lagging its industry based on its high exposure and failure to manage significant ESG risks</td></tr></table>	<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities	<b>AA</b>	7.143-8.570	<b>A</b>	5.714-7.142	<b>BBB</b>	4.286-5.713	<b>Average:</b>	a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers	<b>BB</b>	2.857-4.285	<b>B</b>	1.429-2.856	<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks
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<a href="#">Moody's ESG solutions</a>	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.																				
<a href="#">Refinitiv ESG rating</a>	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. <i>(Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.)</i>																				
<a href="#">S&amp;P Global</a>	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.																				
<b>Bloomberg</b>	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.																			
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.																			

[Rating](#) regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "**CG Score**"; 2) "**AGM Level**"; 3) "**Thai CAC**"; and 4) **THSI**. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation



GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Thanyatorn Songwutti FSS International Investment Advisory Securities Co., Ltd

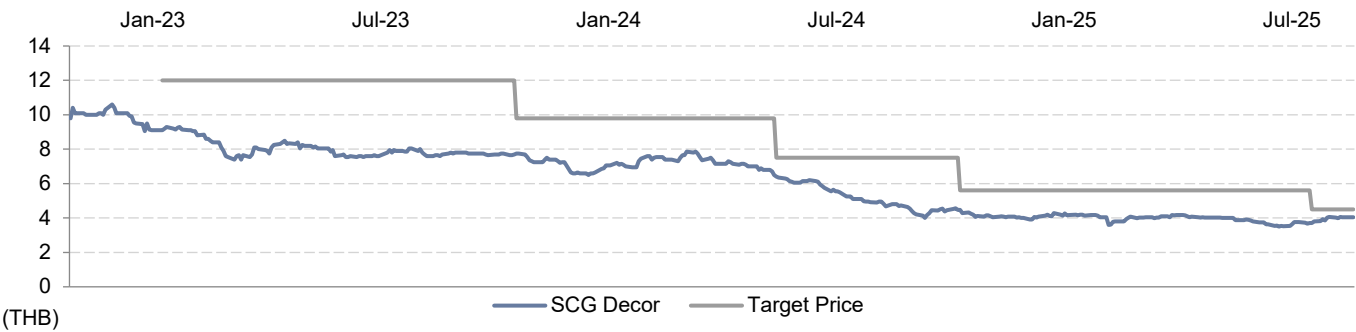
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History of change in investment rating and/or target price

SCG Decor (SCGD TB)



Thanyatorn Songwutti started covering this stock from 30-Jan-2024

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
SCG Decor	SCGD TB	THB 4.04	HOLD	Key downside risks to our DCF-based TP include 1) slower-than-expected economic and purchasing power recovery, 2) global uncertainties, 3) energy and raw material cost fluctuation, 4) an unsuccessful sanitary ware business in ASEAN, and 5) an additional impairment provision on its discontinued factory.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 29-Jul-2025 unless otherwise stated.

## RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

**BUY (B).** The upside is 10% or more.

**HOLD (H).** The upside or downside is less than 10%.

**REDUCE (R).** The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Industry Recommendations

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

### Country (Strategy) Recommendations

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.