EQUITY RESEARCH - COMPANY REPORT

SAPPE SAPPE TB

THAILAND / FOOD & BEVERAGE

HOLD

UNCHANGED

 TARGET PRICE
 THB40.00

 CLOSE
 THB35.25

 UP/DOWNSIDE
 +13.5%

 PRIOR TP
 THB40.00

 CHANGE IN TP
 UNCHANGED

 TP vs CONSENSUS
 +17.1%

2Q recovery looks strong, 3Q unclear

- 2Q25E performance is not concerning, with both revenue and profit projected to recover q-q.
- Destocking in EU eased faster than expected, but concerns in the US and Middle East remain.
- We prefer to wait for clearer visibility before revisiting rating.

2Q25E revenue recovers q-q across all regions

We expect 2Q25 total revenue to recover by 25% q-q, supported by a rebound in orders across all regions. To elaborate, the destocking issue in the UK and France was resolved in 2Q25 – sooner than previously anticipated – partly due to unusually hot weather. Revenues in the Americas and Middle East should recover q-q after sharply declining in 1Q25. Meanwhile, revenue from Indonesia and South Korea will likely be flat to slightly lower q-q due to weak consumption. However, we estimate total revenue to drop 29% y-y due to a high base last year, particularly in the EU.

Stronger THB pressures gross margin slightly

Despite lower raw material costs, especially sugar, the impact is unlikely to offset the stronger THB (+2.2% q-q, +9.4% y-y). As a result, we expect the 2Q25 gross margin to decline to 45% from 46% in 1Q25. We assume total expenses to fall y-y due to the absence of global presenter expenses, though they may rise q-q due to seasonality. This year, SAPPE is refocusing on localized marketing in each country to better target consumers and use marketing budgets more efficiently. We forecast 2Q25 net profit at THB270m (+21% q-q, -34% y-y).

US and Middle East remain key regions to monitor

Assuming in-line results, SAPPE's 1H25 net profit would account for 50% of our full-year estimate. Revenue from the EU should continue to recover in 3Q25 due to the high season. However, we have a more conservative view on US orders (which account for 5% of total revenue) amid the potential imposition of a 36% tariff. Negotiations with trade partners are ongoing. Initially, the tariff burden may be passed on via higher retail prices, as current Mogu Mogu prices in the US remain 10–20% below competitors. Aside from that, we have concerns about the Middle East due to regional conflict.

Maintain HOLD call with unchanged TP of THB40

We maintain our 2025E net profit at THB995m (-21% y-y). Management still targets a revenue decline of -10% to -20% y-y this year but is continuing with the new factory expansion, scheduled for completion in 1H26, which will increase production capacity by 25–30%. Although we are becoming more optimistic about the recovery in the EU, we prefer to wait for clearer visibility on US and Middle East impacts in 3Q25 before revisiting our rating. For now, we maintain a HOLD call with an unchanged TP of THB40.

KEY STOCK DATA

| YE Dec (THB m) | 2024 | 2025E | 2026E | 2027E |
|----------------------|--------|--------|--------|--------|
| Revenue | 6,775 | 6,136 | 6,603 | 7,035 |
| Net profit | 1,253 | 995 | 1,168 | 1,256 |
| EPS (THB) | 4.06 | 3.23 | 3.79 | 4.08 |
| vs Consensus (%) | - | (4.1) | 3.9 | 8.1 |
| EBITDA | 1,785 | 1,515 | 1,762 | 1,895 |
| Recurring net profit | 1,233 | 995 | 1,168 | 1,256 |
| Core EPS (THB) | 4.00 | 3.23 | 3.79 | 4.08 |
| Chg. In EPS est. (%) | - | - | - | - |
| EPS growth (%) | 13.7 | (19.3) | 17.4 | 7.5 |
| Core P/E (x) | 8.8 | 10.9 | 9.3 | 8.7 |
| Dividend yield (%) | 8.6 | 6.9 | 8.1 | 8.7 |
| EV/EBITDA (x) | 5.2 | 6.5 | 5.6 | 5.1 |
| Price/book (x) | 2.5 | 2.4 | 2.2 | 2.1 |
| Net debt/Equity (%) | (38.4) | (24.4) | (22.0) | (24.2) |
| ROE (%) | 30.0 | 22.1 | 24.5 | 24.8 |



| Share price performance | 1 Month | 3 Month | 12 Month | | |
|--------------------------------|----------------------------|---------|------------|--|--|
| Absolute (%) | 23.7 | (4.1) | (62.9) | | |
| Relative to country (%) | 21.5 | (5.3) | (56.8) | | |
| Mkt cap (USD m) | | | 335 | | |
| 3m avg. daily turnover (USD m) | | | 0.9 | | |
| Free float (%) | | | 25 | | |
| Major shareholder | Ruckariyapong Family (65%) | | | | |
| 12m high/low (THB) | | 9 | 8.00/27.50 | | |
| Issued shares (m) | | | 308.29 | | |

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

SAPPE is a leader in the Thai functional drink market. It has been exporting to overseas markets over the past ten years with product champions like Mogu Mogu and Aloe Vera. Those products received such favorable responses that it resulted in continued increases in the export sales mix. According to the latest data in 2023, exports stood at 81% of total revenue, with solid growth in all key markets, such as Asia (Indonesia, the Philippines, and South Korea), Europe (France and the UK), the US, and the Middle East.

Company profile

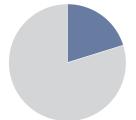
SAPPE manufactures and distributes healthy food and beverages, with Mogu Mogu, fruit juice with nata de coco, as its first beverage in 2001. Later, it expanded product lines and brands, including Beauti Drink, Aloe Vera, and Preaw Coffee. In 2016, SAPPE invested in All Coco coconut juice. In 2019, it partnered with Danone to set up Danone Sappe Beverage to introduce beverages under the B'LUE brand.

www.sappe.com



■ Domestic revenue - 20.2 %

Overseas revenue - 79.8 %

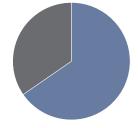


Source: Sappe

Major shareholders

Ruckariyapong Family - 65.4 %

■ Others - 34.6 %



Source: Sappe

Catalysts

Potential catalysts for SAPPE's earnings growth in 2025 include 1) overseas market growth, especially new or low-base markets, such as France, the UK, the US, India, and the Middle East; 2) successful new products; 3) lower plastic pellet costs; and 4) capacity expansion.

Risks to our call

Downside and upside risks to our P/E-based TP include 1) lower or higher purchasing power; 2) higher or lower raw material and packaging costs; 3) baht strength or weakness; and 4) increased or decreased competition and product infringement.

Event calendar

| Date | Event |
|----------------|--|
| 13 August 2025 | 2Q25 results announcement |
| 21 August 2025 | 2Q25 opportunity day and analyst meeting |

Key assumptions

| | 2025E | 2026E | 2027E |
|--------------------------|-------|-------|-------|
| Domestic revenue (THB m) | 1,300 | 1,430 | 1,512 |
| Overseas revenue (THB m) | 4,836 | 5,173 | 5,523 |
| Total revenue (THB m) | 6,136 | 6,603 | 7,035 |
| Total revenue growth (%) | (9.4) | 7.6 | 6.5 |
| Gross margin (%) | 45.0 | 45.8 | 46.0 |
| SG&A to sale (%) | 28.0 | 27.0 | 27.0 |
| | | | |

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in revenue, we estimate 2025 net profit will rise by 0.8%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit will rise by 2.9%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A, we estimate 2025 net profit will fall by 2.8%, and vice versa, all else being equal.

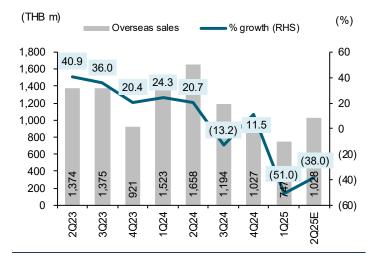
Source: FSSIA estimates

Exhibit 1: SAPPE – 2Q25 earnings preview

| | 2Q24 | 3Q24 | 4Q24 | 1Q25 | 2Q25E | Cha | nge | 2024 | 2025E | Change | % 1H25E |
|------------------------------|---------|---------|---------|---------|---------|--------|--------|---------|---------|--------|----------|
| | (THB m) | (q-q%) | (y-y%) | (THB m) | (THB m) | (y-y%) | to 2025E |
| Sales | 1,996 | 1,566 | 1,377 | 1,142 | 1,428 | 25.0 | (28.5) | 6,775 | 6,136 | (9.4) | 41.9 |
| Cost of sales | 1,056 | 846 | 739 | 617 | 785 | 27.3 | (25.7) | 3,632 | 3,375 | (7.1) | 41.5 |
| Gross profit | 940 | 720 | 638 | 526 | 643 | 22.3 | (31.6) | 3,144 | 2,761 | (12.2) | 42.3 |
| SG&A | 499 | 422 | 475 | 289 | 357 | 23.6 | (28.4) | 1,854 | 1,718 | (7.3) | 37.6 |
| Operating profit | 505 | 367 | 221 | 273 | 331 | 21.0 | (34.5) | 1,548 | 1,227 | (20.7) | 49.2 |
| Other income | 64 | 69 | 57 | 37 | 45 | 23.3 | (29.9) | 258 | 184 | (28.7) | 44.3 |
| Interest expense | 0.53 | 0.50 | 0.46 | 0.44 | 0.44 | 0.0 | (16.8) | 2 | 3 | 32.6 | 32.4 |
| Tax expense | 104 | 73 | 31 | 48 | 56 | 17.3 | (46.2) | 298 | 221 | (25.8) | 47.1 |
| Profit (loss) sharing | (1) | (0) | (3) | 0 | 0 | nm | nm | (1) | 4 | nm | nm |
| Reported net profit | 411 | 300 | 189 | 224 | 270 | 20.7 | (34.3) | 1,253 | 995 | (20.6) | 49.6 |
| Core profit | 399 | 289 | 180 | 221 | 270 | 22.2 | (32.4) | 1,233 | 995 | (19.3) | 49.3 |
| Key ratios (%) | | | | | | (ppt) | (ppt) | | | | |
| Gross margin | 47.1 | 46.0 | 46.4 | 46.0 | 45.0 | (1.0) | (2.1) | 46.4 | 45.0 | (1.4) | |
| SG&A to sales | 25.0 | 26.9 | 34.5 | 25.3 | 25.0 | (0.3) | 0.0 | 27.4 | 28.0 | 0.6 | |
| Operating margin | 25.3 | 23.4 | 16.1 | 23.9 | 23.2 | (0.8) | (2.2) | 22.8 | 20.0 | (2.8) | |
| Net margin | 20.6 | 19.2 | 13.7 | 19.6 | 18.9 | (0.7) | (1.7) | 18.5 | 16.2 | (2.3) | |
| Core margin | 20.0 | 18.4 | 13.1 | 19.3 | 18.9 | (0.4) | (1.1) | 18.2 | 16.2 | (2.0) | |
| Operating statistics (THB m) | | | | | | | | | | | |
| Domestic revenue | 338 | 372 | 350 | 395 | 400 | 1.2 | 18.4 | 1,369 | 1,300 | (5.0) | 61.2 |
| Overseas revenue | 1,658 | 1,194 | 1,027 | 747 | 1,028 | 37.6 | (38.0) | 5,407 | 4,836 | (10.6) | 36.7 |
| Asia | 669 | 586 | 545 | 455 | 502 | 10.5 | (24.9) | 2,527 | 2,274 | (10.0) | 42.1 |
| Europe | 508 | 282 | 102 | 113 | 173 | 52.6 | (66.0) | 1,260 | 920 | (27.0) | 31.0 |
| America | 127 | 138 | 91 | 58 | 98 | 68.4 | (22.8) | 447 | 470 | 5.0 | 33.3 |
| Middle East and others | 355 | 188 | 289 | 122 | 255 | 108.6 | (28.1) | 1,172 | 1,172 | 0.0 | 32.2 |
| FX rate (THB/USD) | 36.7 | 34.8 | 34.0 | 34.0 | 33.3 | (2.2) | (9.4) | 35.1 | 33.0 | (6.0) | |
| Revenue contribution (%) | | | | | | | | | | | |
| Domestic revenue | 16.9 | 23.8 | 25.4 | 34.6 | 28.0 | (6.6) | 11.1 | 20.2 | 21.2 | 1.0 | |
| Overseas revenue | 83.1 | 76.2 | 74.6 | 65.4 | 72.0 | 6.6 | (11.1) | 79.8 | 78.8 | (1.0) | |

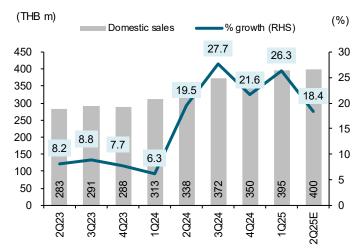
Sources: SAPPE, FSSIA estimates

Exhibit 2: Quarterly overseas revenue and growth



Sources: SAPPE, FSSIA estimates

Exhibit 3: Quarterly domestic revenue and growth



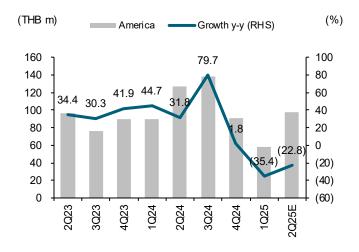
Sources: SAPPE, FSSIA estimates

Exhibit 4: Quarterly Asia revenue and growth



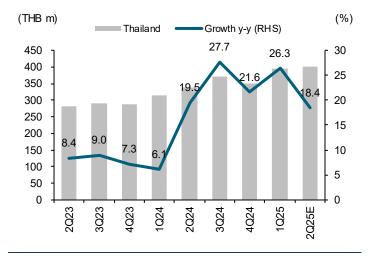
Sources: SAPPE, FSSIA estimates

Exhibit 6: Quarterly America revenue and growth



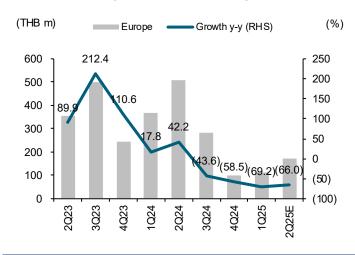
Sources: SAPPE, FSSIA estimates

Exhibit 8: Quarterly Thailand revenue and growth



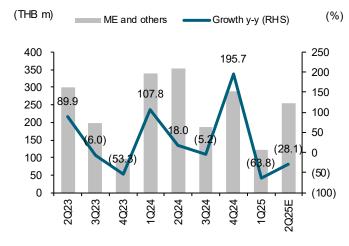
Sources: SAPPE, FSSIA estimates

Exhibit 5: Quarterly Europe revenue and growth



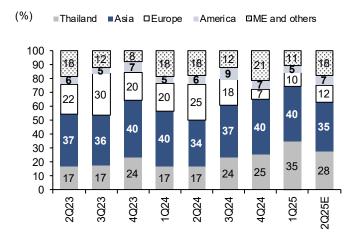
Sources: SAPPE, FSSIA estimates

Exhibit 7: Quarterly Middle East and others revenue and growth



Sources: SAPPE, FSSIA estimates

Exhibit 9: Quarterly revenue breakdown by destination



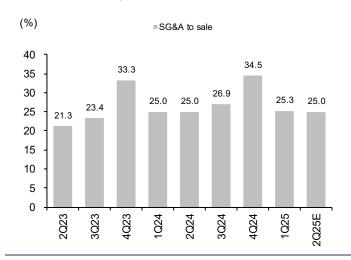
Sources: SAPPE, FSSIA estimates

Exhibit 10: Quarterly total revenue and growth



Sources: SAPPE, FSSIA estimates

Exhibit 12: Quarterly SG&A to sales



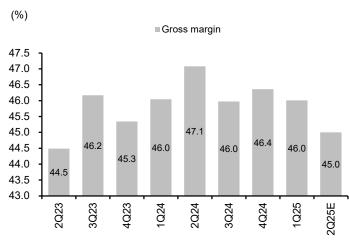
Sources: SAPPE, FSSIA estimates

Exhibit 14: Historical P/E band



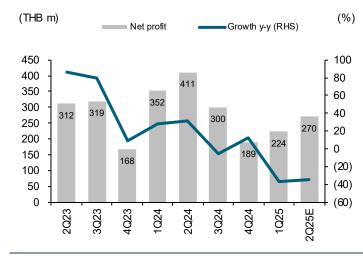
Sources: Bloomberg; FSSIA estimates

Exhibit 11: Quarterly gross margin



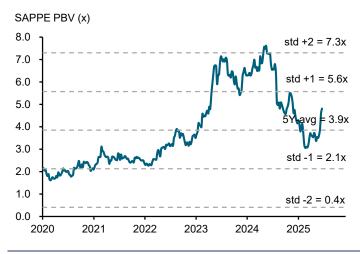
Sources: SAPPE, FSSIA estimates

Exhibit 13: Quarterly net profit and growth



Sources: SAPPE, FSSIA estimates

Exhibit 15: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Financial Statements

Sappe

| Profit and Loss (THB m) Year Ending Dec | 2023 | 2024 | 2025E | 2026E | 2027E |
|---|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Revenue | | | | | |
| Cost of goods sold | 6,053 | 6,775 | 6,136 | 6,603 | 7,035 |
| Gross profit | (3,341) 2,711 | (3,632) 3,144 | (3,375) 2,761 | (3,579) 3,024 | (3,799) 3,236 |
| Other operating income | 146 | 258 | 184 | 198 | 211 |
| Operating moone Operating costs | (1,499) | (1,854) | (1,718) | (1,783) | (1,899) |
| Operating EBITDA | 1,536 | 1,785 | 1,515 | 1,762 | 1,895 |
| Depreciation | (178) | (237) | (287) | (322) | (347) |
| Goodwill amortisation | 0 | 0 | 0 | 0 | (347) |
| Operating EBIT | 1,358 | 1,548 | 1,227 | 1,440 | 1,548 |
| Net financing costs | (3) | (2) | (3) | (3) | (3) |
| Associates | (20) | (1) | 4 | 4 | 4 |
| Recurring non-operating income | (20) | (1) | 4 | 4 | 4 |
| Non-recurring items | (10) | 19 | 0 | 0 | 0 |
| Profit before tax | 1,325 | 1,564 | 1,228 | 1,441 | 1,549 |
| Tax | (275) | (298) | (221) | (259) | (279) |
| Profit after tax | 1,051 | 1,266 | 1,007 | 1,181 | 1,270 |
| Minority interests | 24 | (13) | (12) | (13) | (14) |
| Preferred dividends | 0 | 0 | 0 | 0 | 0 |
| Other items | - | - | - | - | - |
| Reported net profit | 1,074 | 1,253 | 995 | 1,168 | 1,256 |
| Non-recurring items & goodwill (net) | 10 | (19) | 0 | 0 | 0 |
| Recurring net profit | 1,085 | 1,233 | 995 | 1,168 | 1,256 |
| Per share (THB) | | | | | |
| Recurring EPS * | 3.52 | 4.00 | 3.23 | 3.79 | 4.08 |
| Reported EPS | 3.48 | 4.06 | 3.23 | 3.79 | 4.08 |
| DPS | 2.18 | 3.05 | 2.42 | 2.84 | 3.06 |
| Diluted shares (used to calculate per share data) | 308 | 308 | 308 | 308 | 308 |
| Growth | | | | | |
| Revenue (%) | 32.5 | 11.9 | (9.4) | 7.6 | 6.5 |
| Operating EBITDA (%) | 51.0 | 16.2 | (15.1) | 16.3 | 7.6 |
| Operating EBIT (%) | 63.6 | 13.9 | (20.7) | 17.3 | 7.5 |
| Recurring EPS (%) | 63.1 | 13.7 | (19.3) | 17.4 | 7.5 |
| Reported EPS (%) | 64.5 | 16.6 | (20.6) | 17.4 | 7.5 |
| Operating performance | | | | | |
| Gross margin inc. depreciation (%) | 44.8 | 46.4 | 45.0 | 45.8 | 46.0 |
| Gross margin exc. depreciation (%) | 47.7 | 49.9 | 49.7 | 50.7 | 50.9 |
| Operating EBITDA margin (%) | 25.4 | 26.3 | 24.7 | 26.7 | 26.9 |
| Operating EBIT margin (%) | 22.4 | 22.8 | 20.0 | 21.8 | 22.0 |
| Net margin (%) | 17.9 | 18.2 | 16.2 | 17.7 | 17.9 |
| Effective tax rate (%) | 20.7 | 19.0 | 18.0 | 18.0 | 18.0 |
| Dividend payout on recurring profit (%) | 62.0 | 76.2 | 75.0 | 75.0 | 75.0 |
| Interest cover (X) | 524.4 | 753.6 | 452.6 | 512.6 | 533.0 |
| Inventory days | 50.9 | 36.1 | 38.4 | 48.0 | 48.1 |
| Debtor days | 19.7 | 19.3 | 21.6 | 19.3 | 19.4 |
| Creditor days | 28.9 | 25.3 | 22.7 | 21.4 | 21.4 |
| Operating ROIC (%) | 96.7 | 65.5 | 33.0 | 32.4 | 32.6 |
| ROIC (%) | 73.7 | 56.4 | 30.0 | 29.7 | 30.0 |
| ROE (%) | 30.7 | 30.0 | 22.1 | 24.5 | 24.8 |
| ROA (%) | 20.8 | 21.5 | 16.8 | 18.9 | 19.1 |
| * Pre-exceptional, pre-goodwill and fully diluted | | | | | |
| Revenue by Division (THB m) | 2023 | 2024 | 2025E | 2026E | 2027E |
| Domestic revenue | 1,156 | 1,369 | 1,300 | 1,430 | 1,512 |
| | , | | | | |

Sources: Sappe; FSSIA estimates

Financial Statements

Sappe

| Cash Flow (THB m) Year Ending Dec | 2023 | 2024 | 2025E | 2026E | 2027E |
|--|----------------------|----------------|----------------------|--------------|--------------------|
| Recurring net profit | 1,085 | 1,233 | 995 | 1,168 | 1,256 |
| Depreciation | 178 | 237 | 287 | 322 | 347 |
| Associates & minorities | 20 | 1 | (4) | (4) | (4) |
| Other non-cash items | (24) | 20 | 68 | 11 | 11 |
| Change in working capital | 581 | (245) | (279) | 26 | 22 |
| Cash flow from operations | 1,840 | 1,247 | 1,067 | 1,523 | 1,632 |
| Capex - maintenance | - | - | - | - | |
| Capex - new investment | (935) | (1,319) | (854) | (700) | (500) |
| Net acquisitions & disposals | 4 | (19) | 0 | 0 | 0 |
| Other investments (net) | (1) | 25 | (17) | (5) | (4) |
| Cash flow from investing | (931) | (1,314) | (871) | (705) | (504) |
| Dividends paid | (521) | (701) | (746) | (876) | (942) |
| Equity finance | 0 | 0 | 0 | 0 | 0 |
| Debt finance | (2) 18 | 1 11 | 33 | 3 7 | 3 6 |
| Other financing cash flows | | | (7) | | |
| Cash flow from financing Non-recurring cash flows | (506) | (689) | (720) | (866) | (933) |
| Other adjustments | 0 | 0 | 0 | 0 | 0 |
| Net other adjustments | 0 | 0 | 0 | 0 | 0 |
| Novement in cash | 403 | (756) | (523) | (48) | 195 |
| Free cash flow to firm (FCFF) | 911.11 | (65.34) | 199.31 | 820.96 | 1,130.80 |
| Free cash flow to equity (FCFE) | 924.28 | (55.33) | 222.92 | 828.15 | 1,137.36 |
| | 02.1.20 | (00.00) | 222.02 | 020.10 | ., |
| Per share (THB) | | (0.0.) | 2.0- | | |
| FCFF per share | 2.96 | (0.21) | 0.65 | 2.66 | 3.67 |
| FCFE per share Recurring cash flow per share | 3.00 4.08 | (0.18) 4.84 | 0.72 4.37 | 2.69 4.86 | 3.69 5.22 |
| vecuring cash now per share | 4.00 | 4:04 | 4.57 | 4.00 | 5.22 |
| Balance Sheet (THB m) Year Ending Dec | 2023 | 2024 | 2025E | 2026E | 2027E |
| Tangible fixed assets (gross) | 3,121 | 4,467 | 5,467 | 6,167 | 6,667 |
| Less: Accumulated depreciation | (1,403) | (1,544) | (1,832) | (2,154) | (2,501) |
| Tangible fixed assets (net) | 1,718 | 2,923 | 3,635 | 4,013 | 4,166 |
| ntangible fixed assets (net) | 124 | 143 | 143 | 143 | 143 |
| Long-term financial assets | - | - | - | - | |
| nvest. in associates & subsidiaries | 140 | 113 | 117 | 121 | 125 |
| Cash & equivalents | 2,532 | 1,775 | 1,252 | 1,204 | 1,399 |
| A/C receivable | 642 | 602 | 376 | 402 | 425 |
| nventories | 438 | 234 | 416 | 441 | 468 |
| Other current assets | 45 | 86 | 61 | 66 | 70 |
| Current assets | 3,656 | 2,698 | 2,106 | 2,113 | 2,363 |
| Other assets | 43 | 44 | 61 | 66 | 70 |
| Total assets | 5,680 | 5,921 | 6,063 | 6,456 | 6,868 |
| Common equity | 3,818 | 4,392 | 4,614 | 4,906 | 5,220 |
| Minorities etc. | 78 | 99 | 166 | 177 | 188 |
| Total shareholders' equity | 3,896 | 4,491 | 4,780 | 5,083 | 5,408 |
| Long term debt | 49 | 39 | 51 | 54 | 57 |
| Other long-term liabilities | 88 | 99 | 92 | 99 | 106 |
| Long-term liabilities | 137 | 138 | 143 | 153 | 163 |
| A/C payable | 271 | 200 | 185 | 196 | 208 |
| Short term debt | 21 | 13 | 34 | 34 | 34 |
| Other current liabilities | 1,356 | 1,079 | 920 | 991 | 1,055 |
| Current liabilities | 1,647 | 1,292 | 1,139 | 1,221 | 1,297 |
| Total liabilities and shareholders' equity | 5,680 | 5,921 | 6,063 | 6,456 | 6,868 |
| Net working capital | (502) | (357) | (252) | (278) | (299 |
| nvested capital Includes convertibles and preferred stock which is beir | 1,522 | 2,866 | 3,705 | 4,066 | 4,205 |
| includes convertibles and preferred stock which is beli | ig treated as debt | | | | |
| Per share (THB) | | | | | |
| Book value per share | 12.38 | 14.25 | 14.97 | 15.91 | 16.93 |
| Tangible book value per share | 11.98 | 13.78 | 14.50 | 15.45 | 16.47 |
| Financial strength | | | | | |
| Net debt/equity (%) | (63.2) | (38.4) | (24.4) | (22.0) | (24.2) |
| Net debt/total assets (%) | (43.3) | (29.1) | (19.3) | (17.3) | (19.0 |
| Current ratio (x) | 2.2 | 2.1 | 1.8 | 1.7 | 1.8 |
| CF interest cover (x) | 729.4 | 617.1 | 396.8 | 543.7 | 563.3 |
| √aluation | 2023 | 2024 | 2025E | 2026E | 2027E |
| Recurring P/E (x) * | 10.0 | 8.8 | 10.9 | 9.3 | 8.7 |
| Recurring P/E (x) * Recurring P/E @ target price (x) * | 10.0 11.4 | 8.8 10.0 | 10.9 12.4 | 9.3 10.6 | 8. <i>i</i> 9.8 |
| Recurring P/E @ target price (x) " Reported P/E (x) | 11. 4 10.1 | 10.0 8.7 | 1 2.4 10.9 | 9.3 | 9.8 8.7 |
| • | | | | | |
| Dividend yield (%) | 6.2 | 8.6 | 6.9 | 8.1 | 8.7 |
| Price/book (x) | 2.8 | 2.5 | 2.4 | 2.2 | 2. |
| Price/tangible book (x) | 2.9 | 2.6 | 2.4 | 2.3 | 2. |
| EV/EBITDA (x) ** | 5.5 | 5.2 | 6.5 | 5.6 | 5.1 |
| EV/EBITDA @ target price (x) ** | 6.5 | 6.0 | 7.5 | 6.5 | 5.9 |
| EV/invested capital (x) | 5.6 | 3.2 | 2.7 | 2.4 | 2.3 |

Sources: Sappe; FSSIA estimates

SAPPE PCL (SAPPE TB)



Exhibit 16: FSSIA ESG score implication

35.25 /100

| Rating | Score | Implication |
|--------|---------|--|
| **** | >79-100 | Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability. |
| **** | >59-79 | A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers. |
| *** | >39-59 | Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually. |
| ** | >19-39 | Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable. |
| * | 1-19 | The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC. |

Source: FSSIA estimates

Exhibit 17: ESG – peer comparison

| | FSSIA | | | Domestic | c ratings | | | Global ratings | | | | | | Bloomberg | |
|----------|--------------|------|------------|-------------------|-------------|--------------|-----------|-------------------------|-------------|------|---------|-----------|---------------|--------------|---------------------|
| | ESG score | DJSI | SET ESG | SET ESG Rating | CG score | AGM level | Thai CAC | Morningstar ESG risk | ESG Book | MSCI | Moody's | Refinitiv | S&P Global | ESG score | Disclosure score |
| SET100 | 69.20 | 5.34 | 4.40 | 4.40 | 4.76 | 4.65 | 3.84 | Medium | 51.76 | BBB | 20.87 | 58.72 | 63.91 | 3.72 | 28.17 |
| Coverage | 67.12 | 5.11 | 4.15 | 4.17 | 4.83 | 4.71 | 3.53 | Medium | 52.04 | BB | 16.97 | 56.85 | 62.09 | 3.40 | 31.94 |
| CBG | 51.54 | | Υ | Υ | 4.00 | 4.00 | Declared | High | 59.58 | В | | 33.28 | 56.00 | 2.12 | |
| SAPPE | 35.25 | | Y | Y | 4.00 | 5.00 | Certified | Medium | | | | | | | |
| OSP | 61.48 | | Y | Y | 5.00 | 4.00 | Declared | Medium | 68.64 | BBB | | 63.08 | 51.00 | 3.00 | 63.65 |
| TACC | 15.00 | | | | 5.00 | 5.00 | | | | | | | | | |
| ICHI | 43.67 | | Υ | Y | 5.00 | 5.00 | Certified | High | 61.36 | | | | 18.00 | | |

 $Sources: \underline{\textbf{SETTRADE.com}}; \ \textbf{FSSIA's compilation}$

Exhibit 18: ESG disclosure from the company's one report

| FY ending Dec 31 | FY 2022 | FY ending Dec 31 | FY 2022 |
|---|---------|---|------------|
| Environmental | | Governance | |
| Climate change policy | Yes | Board size / Independent directors (ID) / Female | 10 / 5 / 3 |
| Climate change opportunities discussed | | No. of board meetings for the year / % attendance | 8 / 96.75% |
| GHG scope 2 location-based policy | Yes | Company conducts board evaluations | Yes |
| Biodiversity policy | | Number of non-executive directors on board | 6 |
| Energy efficiency policy | Yes | Director share ownership guidelines | No |
| Electricity used | Yes | Board age limit | No |
| Fuel used - crude oil/diesel | | Age of the youngest / oldest director | 44 / 79 |
| Waste reduction policy | Yes | Number of executives / female | 5/2 |
| Water policy | Yes | Executive share ownership guidelines | No |
| Water consumption | | Size of audit committee / ID | 4/4 |
| Social | | Audit committee meetings | 4 |
| Human rights policy | Yes | Audit committee meeting attendance (%) | 100 |
| Policy against child labor | Yes | Size of compensation committee | |
| Quality assurance and recall policy | Yes | Number of compensation committee meetings | |
| Consumer data protection policy | Yes | Compensation committee meeting attendance (%) | |
| Equal opportunity policy | Yes | Size of nomination committee / ID | - |
| Gender pay gap breakout | | Number of nomination committee meetings | |
| Pct women in workforce | 55 | Nomination committee meeting attendance (%) | |
| Business ethics policy | Yes | Board compensation (THB m) | 4.1 |
| Anti-bribery ethics policy | Yes | Auditor fee (THB m) | 3.13 |
| Health and safety policy | Yes | (P&L Corporation Co., Ltd.) | |
| Lost time incident rate - employees | | | |
| Training policy | Yes | | |
| Fair remuneration policy | Yes | | |
| Number of employees - CSR | | | |
| Total hours spent by firm - employee training | | | |
| Social supply chain management | | | |

 $Source: FSSIA's\ compilation$

Disclaimer for ESG scoring

| | | • | | | | | | | | | | |
|---|--|--|--|---|---|--|---|--|--|---|--|--|
| ESG score | Methodolog | ју | | | | Rating | | | | | | |
| The Dow Jones Sustainability Indices (DJSI) By S&P Global | process bas from the ann | ed on the con nual S&P Glob | npanies' Total S | Sustainability ustainability | emponent selection Scores resulting Assessment (CSA). Ire selected for | Sustainability A ESG Score of le | ssessment (C ess than 45% o ny are disquali | ne annual S&P C SA) for DJSI. Co of the S&P Glob fied. The constitu verse. | mpanies with al ESG Score | an S&P Global of the highest | | |
| SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET) | managing be Candidates 1) no irregul float of >150 up capital. S 70%; 2) inde wrongdoing | usiness with to must pass the ar trading of the shareholders come key disque ependent direct related to CG | ransparency in preemptive cri he board memb s, and combined ualifying criteria ctors and free fl , social & enviro | Governance, teria, with two pers and exect holding mura include: 1) oat violation; onmental imp | nd Social issues by updated annually. o crucial conditions: cutives; and 2) free st be >15% of paid-CG score of below 3) executives' pacts; 4) equity in in the last 5 years. | To be eligible for <u>SETESG inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETESG Index</u> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks. | | | | | | |
| CG Score by Thai Institute of Directors Association (Thai IOD) | annually by Thailand (SI | the Thai IOD, | | om the Stock | | Good (80-89), 3 and not rated for equitable treatn | B for Good (70- or scores below nent of shareh 5%); 4) disclos | ories: 5 for Excell -79), 2 for Fair (6 v 50. Weightings olders (weight 2 sure & transpare | 60-69), 1 for P s include: 1) th 5% combined | ass (60-69), the rights; 2) and (3); 3) the role of | | |
| AGM level By Thai Investors Association (TIA) with support from the SEC | treatment ar transparent out of five th criteria cove date (45%), circulation of s exercised. The and verifiability | e incorporated and sufficientle CG compor r AGM proced and after the sufficient informate second assessiv; and 3) openned | to which shareholders' rights and equitable rorated into business operations and information is ciently disclosed. All form important elements of two mponents to be evaluated annually. The assessment rocedures before the meeting (45%), at the meeting the meeting (10%). (The first assesses 1) advance formation for voting; and 2) facilitating how voting rights can be issesses 1) the ease of attending meetings: 2) transparency penness for Q&A. The third involves the meeting minutes that in issues, resolutions and voting results.) | | | | | | | | | |
| Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC) | establishme policies. The (Companies of Declaration of Certification, in managers and | nt of key conting the Certification feciding to become intent to kick of the control of the cont | rols, and the mo is good for thre me a CAC certified f an 18-month dea | onitoring and e years. d member start adline to submit e of policy and d | by submitting a t the CAC Checklist for control, training of | The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements. | | | | | | |
| Morningstar Sustainalytics | based on an risk is unma regulatory filin | assessment naged. Source gs, news and ot | of how much of s to be reviewed i her media, NGO r | f a company's include corpora reports/website | Il company score s exposure to ESG te publications and s, multi-sector dback on draft ESG | | | score is the sum higher ESG risk Medium | | ed risk. The | | |
| | | uality & peer rev | | 0.00, 10000, 100 | asaon on aran 200 | 0-10 | 10-20 | 20-30 | 30-40 | 40+ | | |
| ESG Book | positioned to the principle helps explai over-weighti | o outperform o of financial m n future risk-a | nateriality includ djusted perform ith higher mate | rm. The meth ling informati nance. Mater | are better nodology considers on that significantly iality is applied by palancing these | The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance. | | | | | | |
| MSCI | | | | | agement of financially reir exposure to ESG ris | | | | | nethodology to | | |
| | AAA AA | 8.571-10.00 7.143-8.570 | Lea | ader: | leading its industry in ma | anaging the most si | gnificant ESG ris | ks and opportunitie | es | | | |
| | Α | 5.714-7.14 | 2 | | | | | | | | | |
| | BBB | 4.286-5.71 | 3 Ave | erage: | a mixed or unexceptiona industry peers | ai track record of ma | inaging the most | significant ESG ris | sks and opportu | nities relative to | | |
| | ВВ | 2.857-4.28 | | | | | | | | | | |
| | В | 1.429-2.850 | Lag | gard: | lagging its industry base | ed on its high expos | ure and failure to | manage significan | t ESG risks | | | |
| | CCC | 0 000-1 429 | | | | | | | | | | |
| Mondy's ESG | Moody's ass | 0.000-1.428 | | omnanies tal | ce into account ESC of | hiectives in the d | efinition and in | nnlementation of | their stratem | nolicies It | | |
| Moody's ESG solutions | Moody's ass | sesses the deg | gree to which co | factors into | te into account ESG of tts business model and dium to long term. | | | | | | | |
| | Moody's ass believes tha create susta Designed to based on pu | sesses the dect t a company in inable value for transparently iblicly availabl | gree to which contegrating ESG or shareholders and objectively e and auditable | factors into its over the me measure a data. The so | its business model and | G performance, of 100 on relative E | forming its pe commitment ar SG performan | ers is better posi nd effectiveness ce and insufficie | across 10 mant degree of to | gate risks and in themes, | | |
| solutions Refinitiv ESG | Moody's ass believes tha create susta Designed to based on pu reporting ma | sesses the dec t a company in inable value for transparently iblicly available aterial ESG da obal ESG Sco | gree to which or ntegrating ESG or shareholders and objectively e and auditable ata publicly. (Sco ore is a relative | factors into a over the me was a data. The so ore ratings are score measure | its business model and edium to long term. company's relative ESc core ranges from 0 to 2 | G performance, of 100 on relative E satisfactory; >50 to premance on and | forming its pe commitment and SG performand of 75 = good; and management of | nd effectiveness ce and insufficie 1 > 75 to 100 = exce | across 10 mand across 10 mand degree of the lent.) | gate risks and nin themes, ransparency in | | |
| Refinitiv ESG rating | Moody's ass believes tha create susta Designed to based on pu reporting ma | sesses the dec t a company in inable value for transparently iblicly available aterial ESG da obal ESG Sco | gree to which contegrating ESG or shareholders and objectively e and auditable at a publicly. (Scotter is a relative nin the same incomberg scotte is base | factors into a sover the me a data. The so ore ratings are score measudustry classification on Bloomb | its business model and addition to long term. company's relative ESt core ranges from 0 to 20 to 25 = poor; >25 to 50 = tring a company's perfective. | G performance, 100 on relative E = satisfactory; >50 to premance on and 100 ges from 0 to 100 regated Environnancial materiality. | commitment at SG performan or 75 = good; and management of the control of the control of the control of the core is a | ers is better posi nd effectiveness ce and insufficie 1>75 to 100 = exce of ESG risks, opp and Governance weighted gener | across 10 mant degree of to the portunities, are (ESG) perfor ralized mean (| in themes, ransparency in d impacts | | |

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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History of change in investment rating and/or target price



| Date | Rating | Target price | Date | Rating | Target price | Date | Rating | Target price |
|--|--------------------------|----------------------------------|--|--------------------------|------------------------------------|---|--------------------|-------------------------|
| 09-Mar-2023 05-Apr-2023 23-May-2023 11-Jul-2023 | BUY BUY BUY BUY | 62.00 68.00 88.00 96.50 | 21-Dec-2023 21-May-2024 19-Aug-2024 07-Oct-2024 | BUY BUY BUY BUY | 108.00 115.00 92.00 80.00 | 28-Nov-2024 16-Jan-2025 07-Mar-2025 | BUY BUY HOLD | 97.00 83.00 40.00 |

Sureeporn Teewasuwet started covering this stock from 09-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

| Company | Ticker | Price | Rating | Valuation & Risks |
|---------|----------|-----------|--------|---|
| Sappe | SAPPE TB | THB 35.25 | HOLD | Downside and upside risks to our P/E-based TP include 1) lower or higher purchasing power, 2) higher or lower raw material and packaging costs, 3) Baht strength or weakness, and 4) increased or decreased competition and product infringement. |

Source: FSSIA estimates

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Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 14-Jul-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.