EQUITY RESEARCH - COMPANY REPORT

DELTA TB

NAN





THAILAND / ELECTRONIC COMPONENT

คดีฟ้องร้องจะจบลงใน 2Q25

- คาดว่าบริษัทฯ จะรับรู้รายการพิเศษ 3 รายการใน 2Q25 โดยเฉพาะผลขาดทุนอย่างมี นัยสำคัญจากคดีความที่จบไปแล้ว
- อย่างไรก็ดีเราคาดว่ารายได้และกำไรปกติจะโตดีจากความต้องการ AI ที่ดีต่อเนื่อง
- แม้ว่าเราจะชอบ DELTA แต่ Valuation ยังแพง

ความต้องการ AI ยังดี รายได้ 2Q25 อาจทำสถิติสูงสุดใหม่

เราคาดว่ารายได้รวม 2Q25 อาจทำสถิติสูงสุดใหม่ที่ USD1.34พันล้าน (+7.5% q-q, +19% yy) แม้ว่ากลุ่ม EV จะอ่อนแออย่างต่อเนื่องโดยเฉพาะในตลาดสหรัฐฯ ที่อำนาจในการซื้อของ ผู้บริโภคยังอ่อนแอและได้รับแรงกดดันเพิ่มจากภาษีนำเข้ารถยนต์ 25% ที่ทรัมป์เรียกเก็บ _ อย่างไรก็ดีเราเชื่อว่าปัจจัยดังกล่าวจะชดเชยได้จากแนวโน้มคำสั่งซื้อที่อยู่ในเกณฑ์ดีของกลุ่ม AI ที่ความต้องการยังอยู่ในเกณฑ์ดี นอกจากนี้กลุ่มดังกล่าวยังมีอัตรากำไรขั้นต้นสูงซึ่งทำให้เรา คาดกำไรปกติ 2Q25 อยู่ที่ 5.9พัน ลบ. (+19% q-q, ทรงตัว y-y) ดีกว่าที่เคยไว้ก่อนหน้า

กำไรสุทธิ 2Q25 น่าจะได้รับแรงกดดันจาก 3 รายการพิเศษ

ใน 2Q25 กำไรสุทธิน่าจะได้รับผลกระทบเชิงลบจาก 3 รายการพิเศษประกอบด้วย 1) ผล ขาดทุนจากอัตราแลกเปลี่ยนจากการตีราคาสินค้าคงคลังตามราคาตลาด; 2) สำรองสินค้าคง คลังจากรายได้ที่เกี่ยวข้องกับ EV ที่อ่อนแอ; และ 3) ต้นทุนทางด้านกฎหมายจากคดีสิทธิบัตรที่ Vicor Corporation (US) เป็นผู้ฟ้องร้องในปี 2023 ทั้งนี้คดีดังกล่าวมีการฟ้องร้องเป็น 2 คดี – คดีแรกฟ้องที่คณะกรรมาธิการการค้าระหว่างประเทศของสหรัฐฯ ซึ่งตัดสินให้ DELTA แพ้ใน เดือน ก.พ. 25 บริษัทฯ ยังไม่ได้รับรู้ผลขาดทุนดังกล่าวไว้ในงบ[ี]ทางเงิน คดีที่สองในเท็กซัสจบ ลงด้วยการยุติข้อพิพาทโดย Vicor ตกลงที่จะถอนฟ้อง เราคาดว่าบริษัทฯ จะรับรู้ต้นทุนของ ข้อตกลงดังกล่าวทั้งหมดใน 2Q25

ความเสียหายจากคดีอาจกระทบเงินสดแต่ปลดล๊อคความกังวล

แม้ว่าจะไม่รู้มูลค่าที่แน่นอนของการยุติข้อพิพาทดังกล่าวจากข้อตกลงที่จะไม่เปิดเผย รายละเอียดของทั้งสองฝ่าย เรามองว่าความคืบหน้าดังกล่าวเป็นบวกเนื่องจาก 1) คดีจบเร็ว กว่าคาดซึ่งช่วยลดความกังวลของตลาด 2) สัดส่วนของข้อตกลงยุติข้อพิพาทที่ Delta Taiwan ็จะรับสูงกว่าของ Delta Thailand และ 3) ต้นทุนในการยุติข้อพิพาทน่าจะต่ำกว่าในกรณีที่เลือก พิจารณาคดีอย่างต่อเนื่องจนจบกระบวนความ ดังนั้นกำไรสุทธิ 2Q25 จึงอาจลดลงทั้ง q-q และ y-y จากรายการพิเศษ

Valuation ยังแพง แนะนำซื้อเก็งกำไรสำหรับนักลงทุนที่สามารถรับความเสี่ยง

จากการดำเนินงานหลักที่ดีกว่าคาดเราปรับเพิ่มประมาณการกำไรปกติปี 2025 ขึ้น 14% เป็น 22.4พัน ลบ. (+11% y-y) และปรับเพิ่มราคาเป้าหมายของเราเป็น 72 บาท (40x P/E) ในขณะ ที่เรามีมุมมองเป็นบวกเกี่ยวกับแนวโน้มกำไรปกติและคดีความที่สิ้นสุดลงใน 2Q25 Valuation ในปัจจุบันกลับสูงถึง 58x 2025E P/E และ 51x 2026E P/E เมื่อพิจารณาถึงปัจจัยพื้นฐานของ หุ้นเราคงคำแนะนำ REDUCE อย่างไรก็ดีจากมุมมองทางกลยุทธิ์เราแนะนำซื้อเก็งกำไรระยะ สั้นสำหรับนักลงทุนที่สามารถรับความเสี่ยงสูง

TARGET PRICE	THB72.00
CLOSE	THB105.00
UP/DOWNSIDE	-31.4%
PRIOR TP	THB55.00
CHANGE IN TP	+30.9%
TP vs CONSENSUS	-1.3%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	164,733	177,044	203,698	233,310
Net profit	18,939	22,431	25,558	29,081
EPS (THB)	1.52	1.80	2.05	2.33
vs Consensus (%)	-	13.1	10.4	11.9
EBITDA	27,723	32,991	37,052	41,682
Recurring net profit	20,164	22,431	25,558	29,081
Core EPS (THB)	1.62	1.80	2.05	2.33
Chg. In EPS est. (%)	-	14.3	14.1	14.2
EPS growth (%)	17.2	11.2	13.9	13.8
Core P/E (x)	65.0	58.4	51.2	45.0
Dividend yield (%)	0.4	0.5	0.6	0.7
EV/EBITDA (x)	46.7	39.4	34.8	30.8
Price/book (x)	16.4	13.6	11.6	9.8
Net debt/Equity (%)	(17.8)	(11.4)	(16.8)	(19.5)
ROE (%)	27.3	25.4	24.4	23.6



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(2.8)	50.0	25.0
Relative to country (%)	3.2	60.5	48.9
Mkt cap (USD m)			40,105
3m avg. daily turnover (USD m)			61.2
Free float (%)			0

Major shareholder Delta Electronics International (Singapore) Pte

12n	n high/low (THB)	173.50/51.25
Issu	ued shares (m)	12,473.82

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

We have a more cautious outlook on the growth trend in 2025 after seeing signs of a slowdown in the EV segment. DELTA has revised down its EV growth target to single-digit growth in 2025, while the data center segment is expected to grow by 10% y-y, and the AI segment is likely to continue its strong growth.

In addition, the rising fees paid to Delta Taiwan have grown faster than revenue, with the likelihood of further increases after the fee adjustment in 4Q24. DELTA guided that its new rate for non-Al products would increase to 10% of revenue, while Al products are being charged at a rate higher than 10%. Aside from that, DELTA will face a higher GMT tax rate at 12-15% starting in 1Q25, compared to 2.4% in 2024.

Company profile

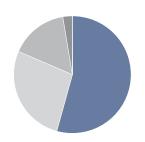
DELTA is an electronics manufacturer and exporter of power supplies and electronic components comprising cooling fans, EMI filters, and solenoids. Key power management products consist of switching power supplies, EV chargers, DC-DC converters, and solar inverters. Its operations cover regions such as Asia, Europe, and South America. In 2024, its revenue contribution came mainly from power electronics at 54.3%, with mobility/infrastructure/automation at 27.2%/15.9%/2.6%, respectively.

www.deltathailand.com

Principal activities (revenue, 2024)

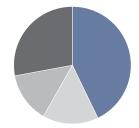
- Power electronics 54.3 %
- Mobility 27.2 %
- Infrastructure 15.9 %
- Automation 2.6 %
- Others 0.0 %





Major shareholders

- Delta Electronics International (Singapore) Pte Ltd - 42.9 %
- Delta International Holding Limited 15.4 %
- Delta Electronics Inc. 13.9 %
- Others 27.9 %



Source: Delta Electronics

Catalysts

Potential catalysts for DELTA's earnings growth in 2025 are 1) purchase order growth from EV power supporting a capacity expansion; 2) a recovery in data centers and fans; 3) lower raw material costs and an absence of inventory provisions; and 4) successful market expansion.

Risks to our call

Upside risks to our P/E-based TP include 1) higher-than-expected global EV and Al-related sales growth; 2) a sooner-than-expected decrease in raw material costs; and 3) a weaker-than-expected THB.

Event calendar

Date	Event
25 July 2025	2Q25 results announcement
29 July 2025	2Q25 analyst meeting

Key assumptions

	2025E	2026E	2027E
Power electronics (USD m)	3,179	3,830	4,520
Mobility (USD m)	1,248	1,310	1,415
Infrastructure (USD m)	804	885	973
Automation (USD m)	131	144	158
Total revenue (USD m)	5,365	6,173	7,070
Gross margin (%)	26.2	25.9	26.1

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in USD revenue, we estimate 2025 net profit to rise by 0.9%, and vice versa, all else being equal.
- For every THB1/USD increase, we estimate 2025 net profit to fall by 6.5%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 3.4%, and vice versa, all else being equal.
- For every 0.2% increase in SG&A, we estimate 2025 net profit to fall by 1.8%, and vice versa, all else being equal.

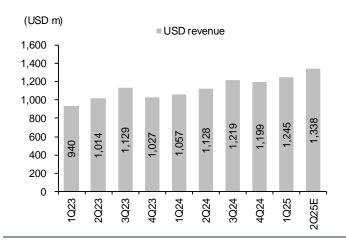
Source: FSSIA estimates

Exhibit 1: DELTA – 2Q25 earnings preview

	2Q24	3Q24	4Q24	1Q25	2Q25E	Cha	nge	2024	2025E	Change	% 1H25E
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	to 2025E				
Sales	41,772	43,225	41,747	42,736	44,501	4.1	6.5	164,733	177,044	7.5	49.3
Cost of sales	30,550	31,298	31,368	31,809	32,486	2.1	6.3	123,233	130,658	6.0	49.2
Gross profit	11,222	11,927	10,379	10,927	12,015	10.0	7.1	41,500	46,385	11.8	49.5
SG&A	5,403	5,938	6,160	5,227	5,296	1.3	(2.0)	21,753	21,599	(0.7)	48.7
Operating profit	5,819	5,989	4,219	5,700	6,720	17.9	15.5	19,747	24,786	25.5	50.1
Interest expense	22	29	81	18	25	35.2	13.0	167	117	(30.2)	37.3
Tax expense	153	139	249	784	849	8.3	454.5	654	3,204	390.0	51.0
Other gain (Loss)	631	(285)	(2078)	503	0	nm	nm	(1225)	0	nm	nm
Reported net profit	6,565	5,911	2,155	5,488	5,945	8.3	(9.4)	18,939	22,431	18.4	51.0
Core profit	5,934	6,196	4,233	4,985	5,945	19.3	0.2	20,164	22,431	11.2	48.7
Key Ratios (%)						(ppt)	(ppt)			(ppt)	
Gross margin (adjusted)	26.9	27.6	24.9	25.6	27.0	1.4	0.1	25.2	26.2	1.0	
SG&A to sales (adjusted)	12.9	13.7	14.8	12.2	11.9	(0.3)	(1.0)	13.2	12.2	(1.0)	
Operating margin	13.9	13.9	10.1	13.3	15.1	1.8	1.2	12.0	14.0	2.0	
Net margin	15.7	13.7	5.2	12.8	13.4	0.5	(2.4)	11.5	12.7	1.2	
Core margin	14.2	14.3	10.1	11.7	13.4	1.7	(0.8)	12.2	12.7	0.4	
Operating Statistics											
THB total revenue (THB m)	41,772	43,225	41,747	42,736	44,501	4.1	6.5	164,733	177,044	7.5	24.1
FX rate (THB/USD)	36.6	35.5	34.0	34.0	33.3	(2.1)	(9.2)	35.3	33.0	0.9	305.9
USD total revenue (USD m)	1,128	1,219	1,199	1,245	1,338	7.5	18.7	4,604	5,365	16.5	23.2

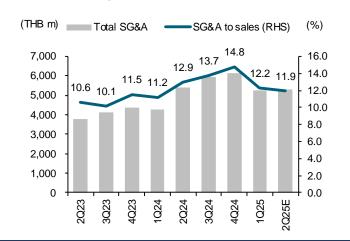
Sources: DELTA, FSSIA estimates

Exhibit 2: Quarterly USD revenue



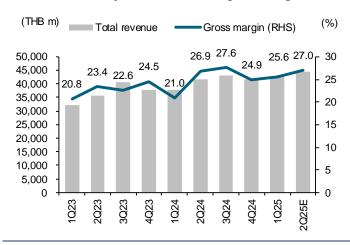
Sources: DELTA, FSSIA estimates

Exhibit 4: Quarterly SG&A expenses



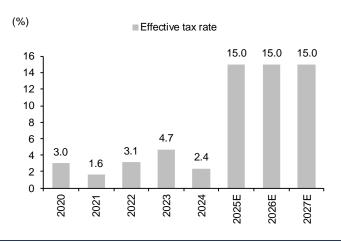
Sources: DELTA, FSSIA estimates

Exhibit 3: Quarterly THB revenue and gross margin



Sources: DELTA, FSSIA estimates

Exhibit 5: Effective tax rate (GMT impact)



Sources: DELTA, FSSIA estimates

Exhibit 6: Quarterly core profit

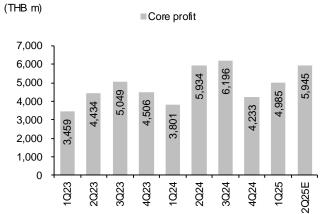
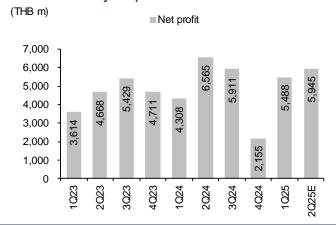


Exhibit 7: Quarterly net profit



Sources: DELTA, FSSIA estimates

Sources: DELTA, FSSIA estimates

Exhibit 8: Changes in key assumptions for DELTA

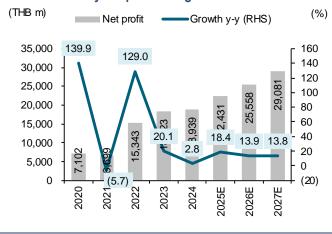
		Current			- Previous				
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(THB m)	(%)	(%)	(%)				
Total sales value (THB m)	177,044	203,698	233,310	174,556	197,705	223,283	1.4	3.0	4.5
Costs	130,658	150,940	172,416	130,219	147,290	166,123	0.3	2.5	3.8
Gross profit	46,385	52,758	60,894	44,337	50,415	57,160	4.6	4.6	6.5
SG&A expense	21,599	25,055	29,397	22,518	25,504	28,804	(4.1)	(1.8)	2.1
Interest expense	117	104	108	117	130	155	0.0	(19.8)	(30.4)
Reported net profit	22,431	25,558	29,081	19,619	22,392	25,473	14.3	14.1	14.2
Core profit	22,431	25,558	29,081	19,619	22,392	25,473	14.3	14.1	14.2
Key Ratios (%)									
Total revenue growth	7.5	15.1	14.5	6.0	13.3	12.9	1.5	1.8	1.6
Net profit growth	18.4	13.9	13.8	3.6	14.1	13.8	14.9	(0.2)	0.0
Core profit growth	11.2	13.9	13.8	(2.7)	14.1	13.8	13.9	(0.2)	0.0
Gross margin	26.2	25.9	26.1	25.4	25.5	25.6	0.8	0.4	0.5
SG&A to sales	12.2	12.3	12.6	12.9	12.9	12.9	(0.7)	(0.6)	(0.3)
Net margin	12.7	12.5	12.5	11.2	11.3	11.4	1.4	1.2	1.1
Core margin	12.7	12.5	12.5	11.2	11.3	11.4	1.4	1.2	1.1
Effective tax rate	12.5	12.5	12.5	15.0	15.0	15.0	(2.5)	(2.5)	(2.5)
Operating Statistics									
Total revenue (USD m)	5,365	6,173	7,070	5,290	5,991	6,766	1.4	3.0	4.5
FX rate (THB/USD)	33.0	33.0	33.0	33.0	33.0	33.0	0.0	0.0	0.0
Power electronics (USD m)	3,179	3,830	4,520	3,004	3,505	4,031	5.8	9.3	12.1
Infrastructure (USD m)	804	885	973	804	883	972	0.0	0.2	0.1
Automation (USD m)	131	144	158	131	144	158	0.0	0.0	0.0

Source: FSSIA estimates

Exhibit 9: Yearly USD revenue and growth



Exhibit 10: Yearly net profit and growth



Sources: DELTA; FSSIA estimates

Sources: DELTA; FSSIA estimates

Exhibit 11: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 13: Peers comparison as of 25 June 2025

Company	BBG	Rec	S	hare price		Market	P	E	R	DE	PI	BV	- EV/E	BITDA -
			Current	Target	Upside	Сар	25E	26E	25E	26E	25E	26E	25E	26E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Delta Electronics (Thailand)*	DELTA TB	REDUCE	105.00	72.00	(31)	40,105	58.4	51.2	25.4	24.4	13.6	11.6	39.4	34.8
KCE Electronics*	KCE TB	HOLD	17.20	20.00	16	623	15.3	11.5	9.5	12.4	1.4	1.4	7.7	6.5
Hana Microelectronics*	HANA TB	HOLD	19.50	22.00	13	529	16.0	12.0	3.9	5.1	0.6	0.6	2.3	2.0
SVI	SVI TB	n/a	5.95	n/a	n/a	392	12.6	11.3	13.1	13.4	1.6	1.4	8.8	8.0
Cal-Comp Electronics	CCET TB	n/a	5.60	n/a	n/a	1,775	18.8	15.9	11.7	12.8	2.1	2.0	9.43	8.59
Thailand average						43,424	24.2	20.4	12.7	13.6	3.9	3.4	13.5	12.0
Regional														
Delta Electronics (Taiwan)	2308 TT	n/a	420.00	n/a	n/a	37,543	23.8	20.4	17.8	18.5	4.1	3.7	12.2	10.7
China Leadshine Technology	002979 CH	n/a	44.72	n/a	n/a	1,882	49.1	39.6	16.4	18.3	8.1	7.1	39.5	31.3
Suplet Power	300593 CH	n/a	12.84	n/a	n/a	987	42.8	27.2	n/a	n/a	2.7	2.5	31.5	18.7
Polycab India	POLYCAB IN	n/a	6,441.00	n/a	n/a	11,258	50.4	40.5	21.2	22.0	10.0	8.3	34.2	27.8
Qingdao Yunlu Advanced	688190 CH	n/a	89.39	n/a	n/a	1,515	25.0	21.6	15.2	15.6	3.81	3.35	19.86	17.22
TDG Holdings	600330 CH	n/a	7.12	n/a	n/a	1,224	32.3	27.3	3.0	3.4	1.1	1.0	13.6	11.9
Shenzhen Megmeet Electrical	002851 CH	n/a	49.18	n/a	n/a	3,698	35.7	26.6	12.1	14.3	4.3	3.7	26.8	20.6
Nexans	NEX FP	n/a	100.50	n/a	n/a	5,143	13.9	12.5	16.8	16.5	2.2	1.9	6.4	6.0
Furukawa Electric	5801 JP	n/a	7,126.00	n/a	n/a	3,490	17.5	14.1	8.8	10.3	1.4	1.4	9.6	8.8
Regional average						66,741	32.3	25.5	13.9	14.9	4.2	3.7	21.5	17.0
Global														
Nvidia	NVDA US	n/a	154.31	n/a	n/a	3,765,164	53.1	35.6	100.8	84.4	41.4	25.6	42.4	29.7
Advanced Micro Devices	AMD US	n/a	143.40	n/a	n/a	232,509	36.4	24.7	8.4	11.6	3.9	3.7	32.9	22.8
Apple	AAPL US	n/a	201.56	n/a	n/a	3,010,465	28.1	26.3	186.0	210.3	51.5	47.3	21.1	19.8
Microsoft	MSFT US	n/a	492.27	n/a	n/a	3,658,818	36.7	32.4	31.8	29.0	10.7	8.5	23.2	20.4
Meta Platforms	META US	n/a	708.68	n/a	n/a	1,781,853	25.8	23.0	30.1	27.0	7.7	6.1	18.3	15.1
Global average						12,448,810	36.0	28.4	71.4	72.5	23.0	18.2	27.6	21.6
Overall average						12,558,975	31.1	24.9	29.6	30.5	9.1	7.4	21.0	16.9

Sources: Bloomberg; FSSIA estimates

Financial Statements

Delta Electronics

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	146,371	164,733	177,044	203,698	233,310
Cost of goods sold	(112,881)	(123,233)	(130,658)	(150,940)	(172,416)
Gross profit	33,491	41,500	46,385	52,758	60,894
Other operating income	758	1,260	1,416	1,630	1,866
Operating costs	(15,865)	(21,775)	(22,049)	(25,074)	(29,417)
Operating EBITDA	22,992	27,723	32,991	37,052	41,682
Depreciation	(4,608)	(6,738)	(7,238)	(7,738)	(8,338)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	18,384	20,985	25,752	29,313	33,344
Net financing costs	(109)	(167)	(117)	(104)	(108)
Associates	0	0	0	0	0
Recurring non-operating income	0	0	0	0	0
Non-recurring items	1,221	(1,225)	0	0	0
Profit before tax	19,496	19,593	25,636	29,209	33,236
Tax	(1,073)	(654)	(3,204)	(3,651)	(4,154)
Profit after tax	18,423	18,939	22,431	25,558	29,081
Minority interests	0	0	0	0	0
Preferred dividends	0	0	0	0	0
Other items	- -	- -	- -	- -	-
Reported net profit	18,423	18,939	22,431	25,558	29,081
Non-recurring items & goodwill (net)	(1,221)	1,225	0	0	0
Recurring net profit	17,201	20,164	22,431	25,558	29,081
Per share (THB)	·		,	•	<u> </u>
Recurring EPS *	1.38	1.62	1.80	2.05	2.33
Reported EPS	1.48	1.52	1.80	2.05	2.33
DPS	0.45	0.46	0.54	0.61	0.70
Diluted shares (used to calculate per share data)	12,474	12,474	12,474	12,474	12,474
Growth	,	,	,	,	·
Revenue (%)	23.5	12.5	7.5	15.1	14.5
Operating EBITDA (%)	26.1	20.6	19.0	12.3	12.5
Operating EBIT (%)	22.1	14.1	22.7	13.8	13.7
Recurring EPS (%)	18.1	17.2	11.2	13.9	13.8
Reported EPS (%)	20.1	2.8	18.4	13.9	13.8
Operating performance	20.1	2.0	10.1	10.0	10.0
Gross margin inc. depreciation (%)	22.9	25.2	26.2	25.9	26.1
					29.7
Gross margin exc. depreciation (%)	26.0	29.3	30.3	29.7	
Operating EBIT margin (%)	15.7	16.8	18.6	18.2	17.9
Operating EBIT margin (%)	12.6	12.7	14.5	14.4	14.3
Net margin (%)	11.8	12.2	12.7	12.5	12.5
Effective tax rate (%)	5.5	3.3	12.5	12.5	12.5
Dividend payout on recurring profit (%)	32.6	28.5	30.0	30.0	30.0
Interest cover (X)	168.1	125.7	220.9	281.0	309.0
Inventory days	97.4	101.0	99.8	98.3	101.2
Debtor days	76.5	73.3	73.9	74.8	74.9
Creditor days	105.0	106.4	100.6	88.5	88.7
Operating ROIC (%)	26.3	25.5	27.1	26.2	26.5
ROIC (%)	25.3	24.6	26.1	25.2	25.4
ROE (%)	28.1	27.3	25.4	24.4	23.6
ROA (%) * Pre-exceptional, pre-goodwill and fully diluted	17.4	17.6	17.4	17.4	17.0
7	2022	.0004	20255	20205	20275
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Power electronics	78,167	89,445	104,901	126,405	149,158
Mobility	42,123	44,774	41,184	43,243	46,703
Infrastructure	22,105	26,191	26,535	29,189	32,108
Automation	3,830	4,255	4,320	4,752	5,227

Sources: Delta Electronics; FSSIA estimates

Financial Statements

Delta Electronics

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	17,201	20,164	22,431	25,558	29,081
Depreciation	4,608	6,738	7,238	7,738	8,338
Associates & minorities	(5.40)	(050)	-	-	-
Other non-cash items Change in working capital	(546) (10,111)	(959) 5,406	0 (15,210)	0 (6,664)	0 (9,737)
Cash flow from operations	11,152	31,349	14,459	26,632	27,683
Capex - maintenance		-	-	-	-
Capex - new investment	(11,633)	(14,717)	(10,000)	(10,000)	(12,000)
let acquisitions & disposals	-	-	-	-	-
Other investments (net)	(595)	(7)	(1,090)	(400)	(444)
Cash flow from investing	(12,227)	(14,724)	(11,090)	(10,400)	(12,444)
Dividends paid	(5,188)	(5,603)	(6,729)	(7,667)	(8,724)
Equity finance	0	0	0	0	0
Debt finance	3,568 (376)	(780) (932)	330 758	235 (1,000)	445 0
Other financing cash flows Cash flow from financing	(1,996)	(7,316)	(5,641)	(8,433)	(8,279)
Non-recurring cash flows	(1,550)	(7,510)	(3,041)	(0,433)	(0,273)
Other adjustments	546	0	0	0	0
let other adjustments	546	(1,225)	0	0	0
Movement in cash	(2,525)	8,084	(2,272)	7,799	6,959
Free cash flow to firm (FCFF)	(965.85)	16,791.54	3,485.47	16,336.41	15,346.77
ree cash flow to equity (FCFE)	2,663.13	13,687.00	4,457.09	15,466.89	15,683.88
Per share (THB)					
FCFF per share	(80.0)	1.35	0.28	1.31	1.23
FCFE per share	0.21	1.10	0.36	1.24	1.26
Recurring cash flow per share	1.70	2.08	2.38	2.67	3.00
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Tangible fixed assets (gross)	47,866	61,044	71,044	81,044	93,044
Less: Accumulated depreciation	(17,659)	(22,858)	(30,097)	(37,835)	(46,173)
Tangible fixed assets (net)	30,207	38,186	40,947	43,209	46,871
ntangible fixed assets (net)	591	571	629	629	629
ong-term financial assets nvest. in associates & subsidiaries	236	186	186	186	186
Cash & equivalents	7,617	15,701	13,429	21,228	28,188
VC receivable	33,237	32,906	38,804	44,646	51,136
nventories	32,747	31,697	35,797	41,354	49,599
Other current assets	1,965	2,227	3,541	4,074	4,666
Current assets	75,566	82,532	91,570	111,302	133,589
Other assets	1,545	1,622	2,656	3,055	3,500
Total assets	108,145	123,097	135,988	158,381	184,774
Common equity	67,539	79,942	96,402	113,293	133,650
Minorities etc.	0	0	0	0	0
Total shareholders' equity	67,539	79,942	96,402	113,293	133,650
Long term debt Other long-term liabilities	969 3,461	1,211 3,817	1,131 3,187	1,051 3,667	971 4.200
Long-term liabilities	4,431	5,028	4,318	4, 718	5,171
A/C payable	32,096	35,793	32,217	37,218	42,514
Short term debt	2,607	245	1,280	1,115	1,107
Other current liabilities	1,472	2,089	1,770	2,037	2,333
Current liabilities	36,176	38,127	35,268	40,370	45,954
Total liabilities and shareholders' equity	108,145	123,097	135,988	158,381	184,774
Net working capital	34,380	28,949	44,154	50,819	60,555
nvested capital Includes convertibles and preferred stock which is bei	66,959	69,514	88,572	97,897	111,740
<u> </u>	ng treated as debt				
Per share (THB)	F 44	C 44	7.70	0.00	40.74
Book value per share	5.41 5.37	6.41 6.36	7.73 7.68	9.08 9.03	10.71 10.66
Fangible book value per share Financial strength	5.37	0.30	7.00	9.03	10.00
•	(6.0)	(17.0)	(11.4)	(16.0)	(10 E)
let debt/equity (%) let debt/total assets (%)	(6.0) (3.7)	(17.8) (11.6)	(11.4) (8.1)	(16.8) (12.0)	(19.5) (14.1)
Current ratio (x)	2.1	2.2	2.6	2.8	2.9
CF interest cover (x)	131.7	171.1	125.0	245.2	257.6
/aluation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	76.1	65.0	58.4	51.2	45.0
Recurring P/E @ target price (x) *	52.2	44.5	40.0	35.1	30.9
Reported P/E (x)	71.1	69.2	58.4	51.2	45.0
Dividend yield (%)	0.4	0.4	0.5	0.6	0.7
Price/book (x)	19.4	16.4	13.6	11.6	9.8
Price/tangible book (x)	19.6	16.5	13.7	11.6	9.8
EV/EBITDA (x) **	56.8	46.7	39.4	34.8	30.8
* *					
EV/EBITDA @ target price (x) ** EV/invested capital (x)	38.9 19.5	31.9 18.6	26.9 14.7	23.7 13.2	20.9 11.5

Sources: Delta Electronics; FSSIA estimates

Delta Electronics Thailand (DELTA TB)



Exhibit 14: FSSIA ESG score implication

80.05 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 15: ESG – peer comparison

	FSSIA	Domestic ratings				Global ratings						Bloomberg			
	ESG score	DJSI	SET ESG	SET ESG Rating		AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global		Disclosure score
SET100	68.42	5.72	4.39	4.54	4.76	4.43	4.02	Medium	57.06	BBB	22.81	61.26	67.56	1.22	35.11
Coverage	66.06	4.94	4.20	4.40	4.82	4.46	3.88	Medium	54.14	BB	18.11	57.41	66.38	1.36	36.75
DELTA	80.05	Υ	Υ	Α	5.00	4.00	Certified	Low	70.14	AA		83.69	79.00		
HANA	58.59		Y	AA	5.00	5.00	Certified	Negligible	62.50	BBB		59.86	28.00	1.77	38.09
KCE	52.42			Α	5.00	5.00	Certified	Medium	64.70			52.50	24.00	2.35	56.17

 $Sources: \underline{SETTRADE.com}; FSSIA's compilation$

Exhibit 16: ESG score by Bloomberg

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
ESG financial materiality scores - ESG score	3.63	3.92	4.13	4.06	4.24	4.03	4.21	_
BESG environmental pillar score	4.68	5.12	5.75	5.33	5.80	5.25	5.77	_
BESG social pillar score	2.72	2.72	2.72	2.72	2.72	2.72	2.72	_
BESG governance pillar score	3.27	3.71	3.65	3.90	3.94	3.91	3.89	_
ESG disclosure score	63.10	63.96	60.99	65.87	67.09	68.34	74.97	_
Environmental disclosure score	63.03	65.00	63.03	63.03	69.86	70.52	77.68	_
Social disclosure score	38.82	39.42	32.47	47.13	43.95	47.07	59.82	_
Governance disclosure score	87.36	87.36	87.36	87.36	87.36	87.36	87.36	_
Environmental								
Emissions reduction initiatives	Yes							
Climate change policy	Yes							
Climate change opportunities discussed	No	No	No	No	No	Yes	Yes	Yes
Risks of climate change discussed	No	No	No	No	No	Yes	Yes	Yes
GHG scope 1	0	0	0	0	1	1	2	3
GHG scope 2 location-based	41	40	39	42	40	51	62	73
GHG Scope 3	28	19	46	40	82	127	189	172
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	Yes							
Energy efficiency policy	Yes							
Total energy consumption	80	80	92	84	80	102	104	216
Renewable energy use	0	3	7	9	10	10	13	64
Electricity used	78	79	92	80	80	91	97	149
Fuel used - natural gas	_	_	_	_	196	233	201	187

Sources: Bloomberg; FSSIA's compilation

Exhibit 17: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Hazardous waste	0	0	0	0	0	0	0	0
Total waste	2	2	2	3	6	8	6	9
Waste recycled	2	2	2	3	4	4	5	8
Waste sent to landfills	0	0	0	0	0	0	0	0
Environmental supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	_	_	_	_	434	445	226	293
Social								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Quality assurance and recall policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	Yes	Yes	Yes	Yes	Yes
Pct women in workforce	80	75	71	71	65	69	71	73
Pct disabled in workforce	_	_	_	_	_	_	_	C
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	_	_	_	0	_	0	0	
Total recordable incident rate - employees	1	0	0	1	0	_	_	(
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No	No	No	No
Number of employees – CSR	9,764	10,691	11,088	11,297	13,852	16,951	20,022	27,607
Employee turnover pct	11		- 11,000	7	6	7	3	12
Total hours spent by firm - employee training	96,865	115,161	128,431	168,455	678,748	1,017,000	918,317	1,333,420
Social supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Governance	100	100	100	100	100	100	100	100
Board size	8	8	9	9	9	9	9	9
No. of independent directors (ID)	3	3	4	4	4	4	4	3
No. of women on board	0	0	1	1	1	1	1	2
No. of non-executive directors on board	6	6	7	6	6	6	6	5
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of board meetings for the year	5	6	6	6	5	5	6	8
Board meeting attendance pct	97	93	96	100	100	98	98	100
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No No	No	No	No	No	No No	No	No.
Age of the youngest director	53	54	55	52	53	54	61	54
Age of the oldest director	71	72	73	73	73	74	75	76
No. of executives / company managers	5	5	, s 5	7.5 5	73 3	4	4	
No. of female executives	1	1	1	0	0	1	1	2
Executive share ownership guidelines Size of audit committee	No 3	No 3	No 3	No 3	No 3	No 3	No 3	No
					3	3		3
No. of ID on audit committee	3	3	3	3	3	3	3	3
Audit committee meetings	4	4	4	4	4	4	4	4.00
Audit meeting attendance %	90	92	100	100	100	100	100	100
Size of compensation committee	5	3	3	3	3	3	3	3
No. of ID on compensation committee	3	2	2	2	2	2	2	2
No. of compensation committee meetings	4	4	4	4	5	5	6	
Compensation meeting attendance %	91	83	83	100	93	100	94	100
Size of nomination committee	5	3	3	3	3	3	3	3
No. of nomination committee meetings	4	4	4	4	5	5	6	5
Nomination meeting attendance %	91	83	83	100	93	100	94	100
Sustainability governance								
Verification type	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	V			Rating						
The Dow		-	ansparent, rules-based	component selection		nd invited to th	ne annual S&P G	Global Corpora	ate		
Jones			anies' Total Sustainabili		Sustainability A						
Sustainability	from the ann	ual S&P Global	Corporate Sustainabilit	ty Assessment (CSA).	ESG Score of le	ss than 45%	of the S&P Globa	al ESG Score	of the highes		
ndices (DJSI)		ranked compan	ies within each industry	y are selected for	scoring compan			uents of the D	JSI indices ar		
By S&P Global	inclusion.				selected from th						
SET ESG		•	sibility in Environmental	•	To be eligible for						
Ratings List SETESG)			sparency in Governand reemptive criteria, with				icator, unless the				
by The Stock			board members and ex		during the assessment year. The scoring will be fairly weighted against t nature of the relevant industry and materiality.						
xchange of			and combined holding n		SETESG Index is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5%						
hailand			lifying criteria include: 1								
<u>SET</u>)			rs and free float violatio								
			ocial & environmental in rnings in red for > 3 yea		quarterly weight at maximum, and no cap for number of stocks.						
CG Score	-		n sustainable developn		Scores are rate	•					
by Thai			th support from the Sto				-79), 2 for Fair (6				
Institute of	,	,	are from the perspectiv	e of a third party, not			v 50. Weightings	,	• ,		
Directors	an evaluation	n of operations.			equitable treatm						
Association (Thai IOD)					stakeholders (2) responsibilities	, , ,	sure & transpare	ency (15%); an	id 5) board		
AGM level	It guantifies t	the extent to whi	ich shareholders' rights	and aquitable		,	four actorories:	F for Eveeller	+ (100) 1 for		
By Thai			nto business operations	•	The scores are Very Good (90-		(80-89), and not				
nvestors		•	disclosed. All form impo		,	,,	(),				
Association			nts to be evaluated ann	•							
(TIA) with support from			es before the meeting (eeting (10%). (<i>The first a</i> :		9						
the SEC				ing how voting rights can be							
			1) the ease of attending m								
			for Q&A. The third involve , resolutions and voting res								
Thai CAC	The core ele	ments of the Ch	ecklist include corruption	on risk assessment,	The document v	vill be reviewe	d by a committe	e of nine profe	essionals. A		
By Thai			s, and the monitoring a		passed Checklis						
Private Sector			good for three years.		approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Collective Action Against			a CAC certified member st n 18-month deadline to sub		professionalism	and ethical a	chievements.				
Corruption			sment, in place of policy ar								
(CAC)		l employees, estab n of policies to all s	lishment of whistleblowing takeholders)	channels, and							
Morningstar Morningstar		-	rating provides an ove	rall company score	A company's ES	G risk rating	score is the sum	of unmanage	d risk The		
Sustainalytics			how much of a compar				higher ESG risk		d fisit. The		
					IIIOIG IISK IS UIIII	ianagoa, ino i					
			be reviewed include corp		more non 15 unii	idilagoa, ilio i	· ·				
	regulatory filing	gs, news and other	o be reviewed include corpo r media, NGO reports/webs ESG controversies, issuer	sites, multi-sector	NEGL NEGL	Low	Medium	High	Severe		
	regulatory filing information, co	gs, news and other	r media, NGO reports/webs ESG controversies, issuer i	sites, multi-sector		-	_	High 30-40	Severe 40+		
ESG Book	regulatory filing information, co reports, and qu	gs, news and other ompany feedback, i uality & peer review	r media, NGO reports/webs ESG controversies, issuer i vs.	sites, multi-sector feedback on draft ESG	NEGL 0-10	Low 10-20	Medium 20-30	30-40	40+		
ESG Book	regulatory filing information, correports, and quality. The ESG scorpositioned to	gs, news and other impany feedback, in uality & peer review ore identifies sus o outperform ove	r media, NGO reports/webs ESG controversies, issuer is vs. stainable companies the er the long term. The me	sites, multi-sector feedback on draft ESG at are better ethodology considers	NEGL	Low 10-20 core is calcula	Medium 20-30 ated as a weight	30-40 ed sum of the	40+ features		
ESG Book	regulatory filing information, coreports, and quality. The ESG scopositioned to the principle	gs, news and other ompany feedback, u uality & peer review ore identifies sus o outperform ove of financial mate	r media, NGO reports/webs ESG controversies, issuer is vs. stainable companies the er the long term. The me eriality including informa	at are better ethodology considers ation that significantly	NEGL 0-10 The total ESG s scores using ma	Low 10-20 core is calcula ateriality-base	Medium 20-30 ated as a weight	30-40 ed sum of the core is scaled	40+ features		
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Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

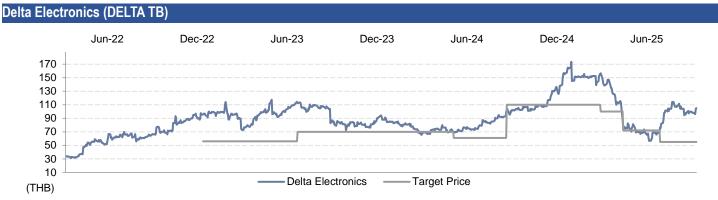
Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
17-Feb-2023 02-Aug-2023 29-Apr-2024	REDUCE REDUCE REDUCE	56.00 70.00 61.00	30-Jul-2024 09-Jan-2025 17-Feb-2025	HOLD HOLD REDUCE	110.00 100.00 72.00	22-Apr-2025	REDUCE	55.00

Sureeporn Teewasuwet started covering this stock from 17-Feb-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Delta Electronics	DELTA TB	THB 105.00	REDUCE	Upside risks to our P/E-based TP include 1) higher-than-expected global EV and Al-related sales growth; 2) a sooner-than-expected decrease in raw material costs; and 3) a weaker-than-expected THB.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 25-Jun-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.