EQUITY RESEARCH - RESULTS FLASH





TARGET PRICE

UP/DOWNSIDE

TP vs CONSENSUS



SC ASSET CORPORATION

THAILAND / PROPERTY DEVELOPMENT



THB2.40

THB2.04

+17.6%

-7.7%

1Q25 results at first glance

กำไร 1Q25 ไม่สดใสตามคาด

Highlights

- SC รายงานกำไรสุทธิ 1Q25 อยู่ที่ 112 ลบ. (-77% q-q, -39% y-y) ใกล้เคียงกับที่เรา คาด หากหักรายการพิเศษใน 4Q24 กำไรปกติลดลง 53% q-q และ 39% y-y เป็นระดับ ต่ำที่สุดในรอบ 8 ปี
- กำไรหดตัวจากยอดโอนที่ลดลงเหลือ 2.2 พันลบ. (-59% q-q, -40% y-y) แบ่งเป็น แนวราบ 90% และคอนโด 10% โดยมีปัจจัยกดดันจากยอดโอนแนวราบ 2 พันลบ. (-58% q-q, -26% y-y) เนื่องจากเปิดตัวโครงการใหม่น้อยลงและการรับรู้ Backlog ไปได้ ช้า ส่วนยอดโอนคอนโดลดลงเหลือ 232 ลบ. (-68% q-q, -77% y-y) เนื่องจากไม่มี โครงการสร้างเสร็จใหม่
- อัตรากำไรขั้นต้นการขายอสังหาฯปรับขึ้นเป็น 31.3% (เทียบกับ 22.2% ใน 4Q24 และ
 29% ใน 1Q24) สูงที่สุดใน 6 ไตรมาส หนุนจากการควบคุมตันทุนอย่างมีประสิทธิภาพ และการทำโปรโมชั่นราคาที่ลดลง
- รายได้จากค่าเช่าเพิ่มอย่างมีนัยเป็น 166 ลบ. (+67% q-q, +273% y-y) จากการทยอย
 เปิดดำเนินงานธุรกิจคลังสินค้าและโรงแรม
- แม้ว่าบริษัทเน้นควบคุมค่าใช้จ่ายได้ดีสะท้อนตัวเลขลดลงทั้ง q-q และ y-y แต่รายได้ที่ ลดลงในอัตราที่สูงกว่าทำให้สัดส่วนค่าใช้จ่ายการขายและบริหารต่อรายได้เพิ่มขึ้นเป็น 26.2% จาก 19% ใน 4Q24 และ 23.6% ใน 1Q24 ขณะที่ตันทุนทางการเงินสูงขึ้นเป็น 103 ลบ. (+13% q-q, +7% y-y) จากการกู้ยืมเพิ่มเพื่อรองรับการขยายธุรกิจใหม่
- ส่วนแบ่งจาก JV พลิกเป็นขาดทุน 38 ลบ. (เทียบกับกำไร 77 ลบ. ใน 4Q24 และ 26
 ลบ. ใน 1Q24) จากค่าใช้จ่ายที่สูงขึ้นจากการเปิดตัวโครงการคอนโดใหม่

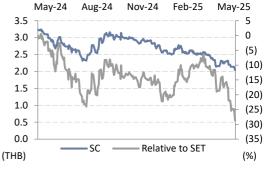
Outlook

- กำไรปกติ 1Q25 คิดเป็นเพียง 8% ของประมาณการทั้งปีของเราที่ 1.4 พันลบ. (+11% y-y) เราคาดว่ากำไร 2Q25 จะลดลงต่อเนื่อง y-y แต่ทยอยพื้นตัว q-q หนุนจากการ เปิดตัวโครงการแนวราบใหม่เพิ่มขึ้นรวม 6 โครงการ มูลค่ารวม 8พันลบ.ใน 2Q25 (เทียบกับ 1 โครงการ มูลค่า 2.4 พันลบ.ใน 1Q25)
- SC มี Backlog อยู่ที่ 19 พันลบ. ณ สิ้น 1Q25 โดยคาดรับรู้ 8 พันลบ.ในปีนี้ ซึ่งรองรับ 57% ของประมาณการยอดโอนปี 2025 ของเรา อย่างไรก็ดี ภาพรวมยังไม่สดใสโดยมี ปัจจัยกดดันจากอุปสงค์ชะลอตัวในตลาดอสังหาฯจากความไม่แน่นอนทางเศรษฐกิจ ผลกระทบจากเหตุแผ่นดินไหว และการแข่งขันที่รุนแรงโดยเฉพาะในกลุ่ม Luxury เราจึง คงคำแนะนำถือ ราคาเป้าหมาย 2.4 บาท แนะนำรอติดตามการฟื้นตัวที่ชัดเจนก่อน

KEY STOCK DATA

SC TB

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	20,302	18,355	21,103	21,180
Net profit	1,706	1,425	1,886	1,948
EPS (THB)	0.40	0.33	0.44	0.46
vs Consensus (%)	-	(12.7)	(1.3)	(5.2)
EBITDA	1,970	2,251	2,909	2,895
Recurring net profit	1,283	1,425	1,886	1,948
Core EPS (THB)	0.30	0.33	0.44	0.46
EPS growth (%)	(48.8)	11.1	32.3	3.3
Core P/E (x)	6.8	6.1	4.6	4.5
Dividend yield (%)	7.8	6.5	8.6	8.9
EV/EBITDA (x)	21.0	18.7	14.1	13.9
Price/book (x)	0.4	0.4	0.3	0.3
Net debt/Equity (%)	135.4	133.0	123.2	114.9
ROE (%)	5.4	5.8	7.4	7.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(5.6)	(19.0)	(41.0)
Relative to country (%)	(12.4)	(15.4)	(33.3)
Mkt cap (USD m)			263
3m avg. daily turnover (USD m)			0.2
Free float (%)			39
Major shareholder	Shi	nawatra Fa	mily (64%)
12m high/low (THB)			3.50/2.00
Issued shares (m)			4,222.62

Sources: Bloomberg consensus; FSSIA estimates



Thanyatorn Songwutti

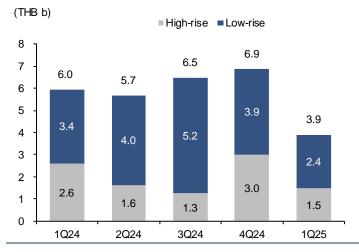
Fundamental Investment Analyst on Securities; License no. 101203 thanyatorn.s@fssia.com, +66 2646 9963

Exhibit 1: SC - 1Q25 results summary

	1Q24	2Q24	3Q24	4Q24	1Q25	CI	Change	
	(THB m)	(q-q%)	(y-y%)					
Total revenue	4,010	4,640	5,804	5,849	2,671	(54.3)	(33.4)	
Cost of sales	2,747	3,220	4,081	4,407	1,706	(61.3)	(37.9)	
Gross profit	1,263	1,420	1,722	1,442	964	(33.1)	(23.7)	
SG&A	948	992	1,053	1,109	701	(36.8)	(26.1)	
Operating profit	315	428	669	333	263	(21.0)	(16.5)	
Interest expense	97	90	102	91	103	13.5	6.6	
Tax	68	82	76	105	35	(66.2)	(48.3)	
Associates	26	77	(9)	77	(38)	na	na	
Reported net profit	183	531	506	486	112	(76.9)	(38.5)	
Normalised profit	183	355	506	240	112	(53.3)	(38.5)	
Key ratios (%)	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	
Property gross margin	29.0	28.2	27.7	22.2	31.3	9.1	2.3	
Gross margin	31.5	30.6	29.7	24.7	36.1	11.5	4.6	
SG&A to sales	23.6	21.4	18.2	19.0	26.2	7.3	2.6	
Operating margin	7.9	9.2	11.5	5.7	9.9	4.2	2.0	
Net profit margin	4.6	11.5	8.7	8.3	4.2	(4.1)	(0.4)	
Normalised profit margin	4.6	7.6	8.7	4.1	4.2	0.1	(0.4)	
Operating statistics	(THB m)	(q-q%)	(y-y%)					
Property transfers	3,704	4,313	5,461	5,477	2,230	(59.3)	(39.8)	
Low-rise	2,711	4,112	4,777	4,753	1,998	(58.0)	(26.3)	
High-rise	993	201	683	724	232	(68.0)	(76.7)	

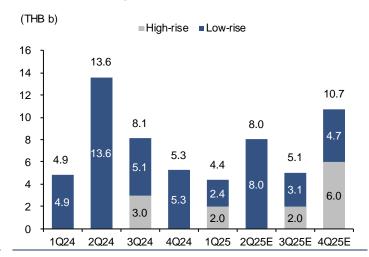
Sources: SC; FSSIA's compilation

Exhibit 2: Quarterly presales



Sources: SC; FSSIA's compilation

Exhibit 3: Quarterly new launches



Sources: SC; FSSIA's compilation

Financial Statements

SC Asset Corporation

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	24,487	20,302	18,355	21,103	21,180
Cost of goods sold	(16,601)	(14,455)	(12,393)	(14,206)	(14,247)
Gross profit	7,887	5,847	5,962	6,897	6,934
Other operating income	99	99	100	100	100
Operating costs	(4,456)	(4,102)	(3,927)	(4,210)	(4,267)
Operating EBITDA	3,650	1,970	2,251	2,909	2,895
Depreciation	(120)	(127)	(116)	(122)	(128)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	3,529	1,844	2,135	2,787	2,767
Net financing costs	(383)	(379)	(412)	(407)	(401)
Associates	54	172	94	48	123
Recurring non-operating income	54	172	94	48	123
Non-recurring items	(20)	422	0	0	0
Profit before tax	3,181	2,059	1,816	2,429	2,489
Tax	(656)	(331)	(362)	(524)	(521)
Profit after tax	2,525	1,728	1,454	1,905	1,969
Minority interests	(43)	(22)	(29)	(18)	(21)
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	2,482	1,706	1,425	1,886	1,948
Non-recurring items & goodwill (net)	20	(422)	0	0	0
Recurring net profit	2,502	1,283	1,425	1,886	1,948
Per share (THB)					
Recurring EPS *	0.59	0.30	0.33	0.44	0.46
Reported EPS	0.58	0.40	0.33	0.44	0.46
DPS	0.24	0.16	0.13	0.18	0.18
Diluted shares (used to calculate per share data)	4,273	4,277	4,277	4,277	4,277
Growth					
Revenue (%)	13.5	(17.1)	(9.6)	15.0	0.4
Operating EBITDA (%)	5.7	(46.0)	14.2	29.2	(0.5)
Operating EBIT (%)	5.0	(47.8)	15.8	30.6	(0.7)
Recurring EPS (%)	(4.8)	(48.8)	11.1	32.3	3.3
Reported EPS (%)	(4.0)	(31.4)	(16.4)	32.3	3.3
Operating performance					
Gross margin inc. depreciation (%)	32.2	28.8	32.5	32.7	32.7
Gross margin exc. depreciation (%)	32.7	29.4	33.1	33.3	33.3
Operating EBITDA margin (%)	14.9	9.7	12.3	13.8	13.7
Operating EBIT margin (%)	14.4	9.1	11.6	13.2	13.1
Net margin (%)	10.2	6.3	7.8	8.9	9.2
Effective tax rate (%)	20.6	16.1	19.9	21.6	20.9
Dividend payout on recurring profit (%)	41.0	53.3	40.0	40.0	40.0
Interest cover (X)	9.4	5.3	5.4	7.0	7.2
Inventory days	982.6	1,209.2	1,457.5	1,284.3	1,290.7
Debtor days	2.2	5.9	6.7	3.4	3.6
Creditor days	36.1	61.4	77.9	51.1	54.7
Operating ROIC (%)	6.7	3.3	3.7	4.8	(1.2)
ROIC (%)	5.4	2.8	3.0	3.8	(1.0)
ROE (%)	11.1	5.4	5.8	7.4	7.3
ROA (%)	4.7	2.5	2.7	3.3	2.8
* Pre exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Project sales	23,370	18,955	16,887	19,594	19,629
Rental and services	977	1,069	1,175	1,211	1,247
Consulting and management	140	279	293	298	304

Sources: SC Asset Corporation; FSSIA estimates

Financial Statements

SC Asset Corporation

SC Asset Corporation					
Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	2,502	1,283	1,425	1,886	1,948
Depreciation	120	127	116	122	128
Associates & minorities	-	-	-	-	-
Other non-cash items	-	-	-	-	-
Change in working capital	(4,805)	(751)	(1,297)	34	(315)
Cash flow from operations	(2,182)	659	245	2,042	1,761
Capex - maintenance	(0.007)	-	(240)	(000)	(040)
Capex - new investment	(2,027)	-	(310)	(260)	(219)
Net acquisitions & disposals Other investments (net)	-	(1,294)	-	-	-
Cash flow from investing	(2,027)	(1,294)	(310)	(260)	(219)
Dividends paid	(1,087)	(476)	(570)	(755)	(779)
Equity finance	127	35	29	18	21
Debt finance	5,067	361	423	(500)	(500)
Other financing cash flows	-	-	-	-	-
Cash flow from financing	4,107	(79)	(118)	(1,236)	(1,258)
Non-recurring cash flows Other adjustments	0	0	0	0	0
Net other adjustments	0	0	0	0	0
Movement in cash	(102)	(714)	(183)	546	284
Free cash flow to firm (FCFF)	(3,827.36)	(256.01)	347.15	2,188.40	1,942.28
Free cash flow to equity (FCFE)	857.09	(273.81)	357.93	1,281.86	1,041.65
Por chare (TUP)					
Per share (THB) FCFF per share	(0.91)	(0.06)	0.08	0.52	0.46
FCFF per share FCFE per share	0.91)	(0.06)	0.08	0.52	0.46
Recurring cash flow per share	0.61	0.33	0.36	0.47	0.49
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
	2,302				
Tangible fixed assets (gross) Less: Accumulated depreciation	(453)	1,381 (270)	1,450 (290)	1,523 (305)	1,599 (320)
Tangible fixed assets (net)	1,849	1,111	1,160	1,218	1,279
Intangible fixed assets (net)	127	142	142	142	142
Long-term financial assets	231	231	349	401	402
Invest. in associates & subsidiaries	10,353	12,244	12,272	12,300	12,329
Cash & equivalents	2,038	1,323	1,140	1,686	1,969
A/C receivable	171	490	184	211	212
Inventories Other current coacts	46,246	48,687	49,366	49,748	50,106
Other current assets Current assets	1,957 50,411	2,439 52,939	1,836 52,525	1,899 53,544	1,906 54,194
Other assets	916	590	512	512	512
Total assets	63,888	67,258	66,960	68,118	68,858
Common equity	23,228	24,048	24,903	26,035	27,204
Minorities etc.	24	47	76	94	115
Total shareholders' equity	23,252	24,095	24,979	26,129	27,319
Long term debt	15,584	18,800	18,572	18,240	17,909
Other long-term liabilities Long-term liabilities	1,885	1,946 20,746	1,836	2,005 20,245	2,012
A/C payable	17,468 1,419	3,403	20,407 1,836	2,110	19,921 2,118
Short term debt	17,995	15,140	15,792	15,623	15,455
Other current liabilities	3,753	3,874	3,946	4,010	4,045
Current liabilities	23,167	22,417	21,574	21,743	21,618
Total liabilities and shareholders' equity	63,888	67,258	66,960	68,118	68,858
Net working capital	43,202	44,340	45,604	45,739	46,061
Invested capital	56,678	58,658	60,038	60,312	60,725
* Includes convertibles and preferred stock which is being	treated as debt				
Per share (THB)					
Book value per share	5.44	5.62	5.82	6.09	6.36
Tangible book value per share	5.41	5.59	5.79	6.05	6.33
Financial strength					
Net debt/equity (%)	135.7	135.4	133.0	123.2	114.9
Net debt/total assets (%)	49.4	48.5	49.6	47.2	45.6
Current ratio (x) CF interest cover (x)	2.2	2.4	2.4 2.6	2.5 4.8	2.5 4.1
Of filterest cover (x)	2.2	0.3			7.1
Valuation	8.5	0.3		20205	20075
Valuation	8.5 2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	8.5 2023 3.5	2024 6.8	2025E 6.1	4.6	4.5
Recurring P/E (x) * Recurring P/E @ target price (x) *	8.5 2023 3.5 4.1	2024 6.8 8.0	2025E 6.1 7.2	4.6 5.4	4.5 5.3
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x)	8.5 2023 3.5 4.1 3.5	2024 6.8 8.0 5.1	2025E 6.1 7.2 6.1	4.6 5.4 4.6	4.5 5.3 4.5
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%)	8.5 2023 3.5 4.1 3.5 11.8	2024 6.8 8.0 5.1 7.8	2025E 6.1 7.2 6.1 6.5	4.6 5.4 4.6 8.6	4.5 5.3 4.5 8.9
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x)	8.5 2023 3.5 4.1 3.5 11.8 0.4	2024 6.8 8.0 5.1 7.8 0.4	2025E 6.1 7.2 6.1 6.5 0.4	4.6 5.4 4.6 8.6 0.3	4.5 5.3 4.5 8.9 0.3
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%)	8.5 2023 3.5 4.1 3.5 11.8	2024 6.8 8.0 5.1 7.8	2025E 6.1 7.2 6.1 6.5	4.6 5.4 4.6 8.6	4.5 5.3 4.5 8.9
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x)	8.5 2023 3.5 4.1 3.5 11.8 0.4 0.4	2024 6.8 8.0 5.1 7.8 0.4 0.4	2025E 6.1 7.2 6.1 6.5 0.4 0.4	4.6 5.4 4.6 8.6 0.3 0.3	4.5 5.3 4.5 8.9 0.3 0.3
Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x) EV/EBITDA (x) **	8.5 2023 3.5 4.1 3.5 11.8 0.4 0.4 11.0	2024 6.8 8.0 5.1 7.8 0.4 0.4 21.0	2025E 6.1 7.2 6.1 6.5 0.4 0.4 18.7	4.6 5.4 4.6 8.6 0.3 0.3 14.1	4.5 5.3 4.5 8.9 0.3 0.3 13.9

Sources: SC Asset Corporation; FSSIA estimates

SC Asset Corp PCL (SC TB)



Exhibit 4: FSSIA ESG score implication

60.14 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 5: ESG – peer comparison

	FSSIA			Domestic	ratings			Global ratings						Bloomberg	
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
AP	53.36		Υ	Y	5.00	5.00	Certified	Low	43.30			16.91	24.00	1.89	34.26
ASW	27.00		Y	Y	5.00	4.00	Declared								
BRI	16.00				4.00	4.00	Declared								
NOBLE	30.88		Υ	Y	5.00	5.00	Certified						7.00		
ORI	53.22		Υ	Y	5.00	5.00	Certified	Medium	41.33			48.60		3.82	52.01
sc	60.14		Υ	Y	5.00	4.00	Certified	Low	45.20			70.85	25.00	2.34	42.60
SIRI	66.14		Y	Y	5.00	5.00	Certified	Low	43.82	Α		57.85	23.00	3.00	61.14
SPALI	59.80		Y	Y	5.00	5.00	Certified	Low	52.93	BB		36.30	24.00	2.19	42.36

 $Sources: \underline{\textbf{SETTRADE.com}}; \textbf{FSSIA's compilation}$

Exhibit 6: ESG score by Bloomberg

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	_	_	_	_	_	2.66	2.34
BESG environmental pillar score	_	_	_	_	_	1.70	1.14
BESG social pillar score	_	_	_	_	_	3.67	2.51
BESG governance pillar score	_	_	_	_	_	3.80	4.29
ESG disclosure score	_	_	_	32.63	33.83	44.32	42.60
Environmental disclosure score	_	_	_	1.75	1.75	18.79	15.95
Social disclosure score	_	_	_	14.87	18.47	32.95	30.62
Governance disclosure score	_	_	_	81.10	81.10	81.10	81.10
Environmental							
Emissions reduction initiatives	No	No	No	No	No	Yes	Yes
Climate change policy	No						
Climate change opportunities discussed	No						
Risks of climate change discussed	No	No	No	No	No	Yes	Yes
GHG scope 1	_	_	_	_	_	0	_
GHG scope 2 location-based	_	_	_	_	_	12	_
GHG Scope 3	_	_	_	_	_	_	_
Carbon per unit of production	_	_	_	_	_	_	_
Biodiversity policy	No						
Energy efficiency policy	No	No	No	Yes	Yes	Yes	Yes
Total energy consumption	_	_	_	_	_	_	_
Renewable energy use	_	_	_	_	_	_	_
Electricity used	_	_	_	_	_	_	_
Fuel used - natural gas	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 7: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 202
Fuel used - crude oil/diesel	No	No	No	No	No	No	N
Waste reduction policy	No	No	No	Yes	Yes	Yes	Ye
Hazardous waste	_	_	_	_	_	_	-
Total waste	_	_	_	_	_	_	-
Waste recycled	_	_	_	_	_	_	-
Waste sent to landfills	_	_	_	_	_	_	-
Environmental supply chain management	No	No	No	No	No	No	N
Water policy	No	No	No	Yes	Yes	Yes	Ye
Water consumption	_	_	_	_	_	_	-
Social							
Human rights policy	No	No	No	Yes	Yes	Yes	Υe
Policy against child labor	No	No	No	Yes	Yes	Yes	Ye
Quality assurance and recall policy	No	No	No	No	No	No	N
Consumer data protection policy	No	No	No	No	Yes	Yes	Ye
Equal opportunity policy	No	No	No	Yes	Yes	Yes	Ye
Gender pay gap breakout	No	No	No	No	No	No	N
Pct women in workforce	_	_	_	_	_	47	
Pct disabled in workforce	_	_	_	_	_	1	
Business ethics policy	No	No	No	Yes	Yes	Yes	Y
Anti-bribery ethics policy	No	No	No	Yes	Yes	Yes	Y
Health and safety policy	No	No	No	Yes	Yes	Yes	Y
Lost time incident rate - employees	_	_	_	_	_	0	
Total recordable incident rate - employees	_	_	_	_	_	_	
Training policy	No	No	No	Yes	Yes	Yes	Y
Fair remuneration policy	No	No	No	Yes	Yes	Yes	Υ
Number of employees – CSR	_	_	_	877	923	1,033	1,2
Employee turnover pct	_	_	_	_	_	11	
Total hours spent by firm - employee training	_	_	_	18,038	13,819	17,698	19,1
Social supply chain management	No	No	No	No	No	No	1
Governance							
Board size	_	_	_	9	9	9	
No. of independent directors (ID)	_	_	_	6	6	6	
No. of women on board	_	_	_	1	1	1	
No. of non-executive directors on board	_	_	_	7	7	7	
Company conducts board evaluations	No	No	No	Yes	Yes	Yes	Υ
No. of board meetings for the year	_	_	_	7	8	7	•
Board meeting attendance pct	_	_	_	92	99	100	1
Board duration (years)	_	_	_	3	3	3	
Director share ownership guidelines	No	No	No	No	No	No	ı
Age of the youngest director	_	_	_	40	41	42	
Age of the oldest director	_	_	_	75	76	77	
No. of executives / company managers	_	_	_	12	20	21	
No. of female executives				4	6	7	
Executive share ownership guidelines	No	No	No	No	No	, No	1
Size of audit committee	-	_	_	3	3	3	
No. of ID on audit committee	_	_	_	3	3	3	
Audit committee meetings	_	_	_	9	10	9	
Audit meeting attendance %	_	_	_	100	100	100	1
5	_	_	_	3	3	3	
Size of compensation committee	_	_	_				
No. of ID on compensation committee	_	_	_	3	3	3	
No. of compensation committee meetings	_	_	_	2	2	2	
Compensation meeting attendance %	_	_	_	100	100	100	1
Size of nomination committee	_	_	_	3	3	3	
No. of nomination committee meetings	_	_	_	2	2	2	
Nomination meeting attendance %	_	_	_	100	100	100	1
Sustainability governance							

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	у			Rating					
The Dow			ansparent, rules-based	component selection		nd invited to th	ne annual S&P G	Hobal Corpora	ate	
Jones			anies' Total Sustainabil				SA) for DJSI. Co			
Sustainability			l Corporate Sustainabili		ESG Score of le	ss than 45%	of the S&P Globa	al ESG Score	of the highest	
ndices (<u>DJSI</u>)	, ,	ranked compar	nies within each industr	y are selected for			fied. The constitu	uents of the D	JSI indices ar	
By S&P Global	inclusion.				selected from th	ie Eligible Uni	verse.			
SET ESG		•	sibility in Environmenta	•			clusion, verified			
Ratings List SETESG)			nsparency in Governan preemptive criteria, with		minimum of 50% for each indicator, unless the company is a part of DJS during the assessment year. The scoring will be fairly weighted against					
y The Stock			board members and e		nature of the relevant industry and materiality.					
xchange of			and combined holding r		· · · · · · · · · · · · · · · · · · ·					
hailand			alifying criteria include:		, .		35b (~USD150b)			
SET)			ors and free float violations ocial & environmental i				ital for at least 9 apitalisation-weig			
			rnings in red for > 3 year				and no cap for i			
CG Score	An indicator	of CG strength	in sustainable developr	ment, measured	Scores are rate	d in six catego	ries: 5 for Excel	lent (90-100),	4 for Very	
by Thai			ith support from the Sto				-79), 2 for Fair (6			
Institute of	,	,	are from the perspective	ve of a third party, not			v 50. Weightings	,	• ,	
Directors Association	an evaluation	n of operations.	•				olders (weight 25 sure & transpare			
(Thai IOD)					responsibilities	, . ,		, (,,,		
AGM level	It quantifies t	he extent to wh	nich shareholders' rights	s and equitable	The scores are	classified into	four categories:	5 for Excellen	nt (100), 4 for	
By Thai		•	into business operations		Very Good (90-	99), 3 for Fair	(80-89), and not	rated for scor	res below 79.	
Investors			disclosed. All form important							
Association (TIA) with			res before the meeting	nually. The assessment (45%) at the meeting						
support from			eeting (10%). (The first a							
the SEC			on for voting; and 2) facilitat s 1) the ease of attending n	ting how voting rights can be						
	and verifiability	; and 3) opennes	s for Q&A. The third involve	es the meeting minutes that						
			s, resolutions and voting res							
Thai CAC			hecklist include corrupti				d by a committe			
By Thai Private Sector			ls, and the monitoring a good for three years.	and developing of	passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in					
Collective	(Companies de	eciding to become	e a CAC certified member s		professionalism					
Action Against			an 18-month deadline to sub ssment, in place of policy a							
Corruption (CAC)	managers and	employees, estab	blishment of whistleblowing							
		of policies to all	•							
<u>Morningstar</u>		alytics' ESG risl	k rating provides an ove	erall company score	A company's ES	G risk rating	score is the sum	of unmanage	d risk. The	
		accomment of	how much of a compa				higher ESC rick	io ocorod		
<u>Sustainalytics</u>			how much of a compai to be reviewed include corp	ny's exposure to ESG			higher ESG risk	is scored.		
Sustainalytics	risk is unmar regulatory filing	naged. Sources t gs, news and othe	to be reviewed include corp er media, NGO reports/web	ny's exposure to ESG porate publications and sites, multi-sector	more risk is unn	nanaged, the	_		Severe	
<u>Sustainalytics</u>	risk is unmar regulatory filing information, co	naged. Sources t gs, news and othe	to be reviewed include corp er media, NGO reports/web ESG controversies, issuer	ny's exposure to ESG porate publications and sites, multi-sector		Low	Medium	High 30-40	Severe 40+	
	risk is unmar regulatory filing information, co reports, and qu	naged. Sources to gs, news and othe mpany feedback, uality & peer revie	to be reviewed include corper media, NGO reports/web ESG controversies, issuer ws.	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG	more risk is unn NEGL 0-10	Low 10-20	Medium 20-30	High 30-40	40+	
	risk is unmar regulatory filing information, co reports, and qu	naged. Sources to gs, news and othe mpany feedback, uality & peer revie ore identifies su	to be reviewed include corp er media, NGO reports/web ESG controversies, issuer	ny's exposure to ESG corate publications and sites, multi-sector feedback on draft ESG	NEGL 0-10	Low 10-20 core is calcula	Medium	High 30-40 ed sum of the	40+ features	
	risk is unmar regulatory filing information, co reports, and qu The ESG sco positioned to the principle	naged. Sources to gs, news and other mpany feedback, vality & peer revie ore identifies sure outperform over of financial mate	to be reviewed include corporate media, NGO reports/web. ESG controversies, issuer ws. ustainable companies the rethe long term. The meteriality including inform	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG that are better tethodology considers nation that significantly	NEGL 0-10 The total ESG s scores using ma	Low 10-20 core is calculateriality-base	Medium 20-30 ated as a weight	High 30-40 ed sum of the core is scaled	40+ features	
	risk is unmar regulatory filing information, co reports, and qu The ESG scc positioned to the principle helps explair	naged. Sources in a special part of the specia	to be reviewed include corpor media, NGO reports/web. ESG controversies, issuer ws. Justainable companies the the long term. The meteriality including informusted performance. Ma	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG mat are better pethodology considers pation that significantly iteriality is applied by	NEGL 0-10 The total ESG s scores using ma	Low 10-20 core is calculateriality-base	Medium 20-30 ated as a weighted weights. The s	High 30-40 ed sum of the core is scaled	40+ features	
	risk is unmar regulatory filing information, co reports, and qu The ESG sco positioned to the principle helps explair over-weightir	naged. Sources in a special part of the specia	to be reviewed include corper media, NGO reports/web. ESG controversies, issuer ws. ustainable companies the er the long term. The meriality including inform usted performance. Man higher materiality and	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG mat are better pethodology considers pation that significantly iteriality is applied by	NEGL 0-10 The total ESG s scores using ma	Low 10-20 core is calculateriality-base	Medium 20-30 ated as a weighted weights. The s	High 30-40 ed sum of the core is scaled	40+ features	
ESG Book	risk is unmar regulatory filing information, co reports, and qu The ESG scc positioned to the principle helps explair over-weightir weights on a	naged. Sources in sp. news and other sps. news and other mpany feedback, allify & peer revie outperform over of financial mata future risk-adjag features with rolling quarterl	to be reviewed include corpor media, NGO reports/web. ESG controversies, issuer ws. Instainable companies the rethe long term. The meteriality including informusted performance. Man higher materiality and basis.	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG nat are better nethodology considers nation that significantly iteriality is applied by rebalancing these	MEGL 0-10 The total ESG s scores using mand 100 with high	Low 10-20 core is calculateriality-base there scores in	Medium 20-30 ated as a weight d weights. The s dicating better p	High 30-40 ed sum of the core is scaled erformance.	40+ features l between 0	
ESG Book	risk is unmar regulatory filing information, co reports, and qu The ESG scc positioned to the principle helps explair over-weightir weights on a	naged. Sources in sp. news and other mpany feedback, allity & peer revieure identifies sure outperform out financial materials. The second of financial materials future risk-adjug features with rolling quarterlatings aim to miss.	to be reviewed include corper media, NGO reports/web. ESG controversies, issuer ws. Instainable companies the er the long term. The er the long term. The usted performance. Ma in higher materiality and by basis. Interest the companies of the	ny's exposure to ESG porate publications and sites, multi-sector feedback on draft ESG mat are better pethodology considers pation that significantly iteriality is applied by	NEGL 0-10 The total ESG s scores using ma and 100 with higher than the second	Low 10-20 core is calculateriality-base pher scores in	Medium 20-30 ated as a weight d weights. The s dicating better p	High 30-40 ed sum of the core is scaled erformance.	40+ features l between 0	
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Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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Thanyatorn Songwutti FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
12-Jan-2023 31-Oct-2023 29-Apr-2024	BUY BUY HOLD	5.00 4.40 3.80	03-Jul-2024 25-Sep-2024 16-Dec-2024	HOLD HOLD BUY	3.00 3.20 3.20	07-Feb-2025 02-May-2025	HOLD HOLD	2.80 2.40

Thanyatorn Songwutti started covering this stock from 12-Jan-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
SC Asset Corporation	SC TB	THB 2.04	HOLD	Downside and upside risks to our P/E-based TP include 1) a weaker or stronger-than-expected take-up rate, 2) lower or higher-than-expected new launches, 3) slower or faster-than-expected economy and purchasing power recovery, 4) higher or lower-than-expected rejection and cancellation rates, and 5) higher or lower-than-expected competition.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 14-May-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.