FINANSIA FSS INTERNATIONAL INVESTMENT ADVISORY

EQUITIES RESEARCH - SECTOR REPORT

The reports on Charoen Pokphand Foods (CPF TB) and GFPT (GFPT TB) are being republished for reference purposes. No changes have been made to the reports from their original dates of publication.

Thailand Foods

ราคาเนื้อสัตว์น่าจะยังดีอย่างน้อยจนถึง 3Q25

- คาดกำไร 1Q25 ของกลุ่มเนื้อสัตว์จะออกมาสดใส (+47% q-q, +466% y-y) จากราคาเนื้อสัตว์ที่ดีกว่าคาดซึ่งทำให้เราปรับเพิ่ม ประมาณการกำไรสุทธิปี 2025 ของเราขึ้น 45% เป็นโต 16%
- ภาษีนำเข้าของสหรัฐฯ ไม่กระทบกลุ่มเนื้อสัตว์โดยตรงแต่การนำเข้าหมูจากสหรัฐฯ อาจสร้างบรรยากาศเชิงลบ แม้ว่าความ เป็นไปได้จะมีต่ำเรายังจำเป็นต้องจับตาดูในอนาคต
- ปรับเพิ่มน้ำหนักเป็นมากกว่าตลาดโดยมี BTG เป็นหุ้นเด่น

ราคาหมูใน 1H25 ดีกว่าคาด

ราคาเนื้อสัตว์พื้นตัวดีกว่าคาด YTD ทั้งนี้ราคาหมูเฉลี่ยในช่วงดังกล่าวอยู่ที่ 80-82 บาท/กก. (+19% y-y) ในไทยและ VND65,000/กก. (+22% y-y) ในเวียดนามโดยได้ปัจจัยผลักดันจากอุปทานที่ลดลงจากปัญหาโรคระบาดและความเสียหายจากน้ำท่วมใน 4Q24 ในขณะ ที่ราคาไก่ไทยยังทรงตัวอยู่ที่ 40 บาท/กก. ราคาหมูจีนกลับยังไม่ฟื้นตัวและอยู่ต่ำกว่าที่เราคาดซึ่งทำให้เราปรับสมมติฐานราคาหมูในปี 2025 ของเราโดยปรับขึ้น 7% ในไทยและปรับลด 3% ในจีน แม้ว่าต้นทุนวัตถุดิบจะยังทรงตัวในระดับต่ำ เราปรับลดสมมติฐานราคา กากถั่วเหลืองลง 18% แต่ปรับเพิ่มประมาณการราคาข้าวโพดขึ้น 5% ทั้งหมดทำให้เราปรับเพิ่มประมาณการกำไรสุทธิปี 2025 ของ กลุ่มเนื้อสัตว์ขึ้น 45% เป็นโต 16% y-y นำโดย BTG (+62% y-y) TFG (+33%) และ CPF (+12%) ในขณะที่ประมาณการตัวเลขการ เติบโตของเราสำหรับ GFPT ยังคงเดิมที่ 24% y-y

มีข่าวว่ารัฐบาลได้ตัดสินใจไม่นำเข้าหมูหรือเครื่องในสัตว์

การขึ้นภาษีนำเข้าของสหรัฐฯ ไม่กระทบกลุ่มเนื้อสัตว์โดยตรงเนื่องจากสหรัฐฯ ไม่ได้เป็นคู่ค้าหรือคู่แข่งของผลิตภัณฑ์เนื้อสัตว์ไทย อย่างไรก็ดีส่วนหนึ่งของการเจรจาการค้าระหว่างไทย - สหรัฐฯ ที่กำลังดำเนินอยู่เกี่ยวข้องกับการนำเข้าสินค้าเกษตรเพิ่มเติมจาก สหรัฐฯ ถ้าสินค้าดังกล่าวเป็นข้าวโพดหรือกากถั่วเหลือง กรณีดังกล่าวจะเป็นประโยชน์ต่อเกษตรที่ทำปศุสัตว์ อย่างไรก็ดีถ้าเป็นการ นำเข้าหมูจากสหรัฐฯ กรณีดังกล่าวอาจส่งผลกระทบเชิงลบต่อราคาหมูในประเทศ ทั้งนี้ CPF BTG และ TFG ได้รับประมาณ 17% ของรายได้รวมจากธุรกิจหมูไทย จากการศึกษาความเป็นไปได้เราพบว่าถ้าราคาหมูไทยลดลง 10% จะกระทบกำไรสุทธิประมาณ 5% อย่างไรก็ดีเราเชื่อว่าความเป็นไปได้มีต่ำเนื่องจากมีการใช้ Ractopamine ในหมูจากสหรัฐฯ ซึ่งเป็นสารต้องห้ามในไทยและมีการ คัดค้านอย่างรุนแรงจากเกษตรกรผู้เลี้ยงหมู ในส่วนของการนำเข้าเครื่องในสัตว์เพื่อผลิตอาหารสัตว์เลี้ยง ถ้ามีการควบคุมอย่าง เหมาะสมและใช้ต้องตรงตามวัตถุประสงค์ ปัจจัยดังกล่าวน่าจะมีผลกระทบจำกัดต่อราคาหมูไทย อย่างไรก็ดีมีข่าวเมื่อวันที่ 12 เม.ย. 25 ว่ารัฐบาลได้ตัดสินใจไม่นำเข้าหมูหรือเครื่องในจากต่างประเทศ

เพิ่มน้ำหนักเป็นมากกว่าตลาด

จากราคาเนื้อสัตว์ที่ดีเกินคาดและแนวโน้มกำไรที่อยู่ในเกณฑ์ดีใน 1H25 (ซึ่งอาจต่อเนื่องไปใน 3Q25) เราแนะนำซื้อหุ้นทั้ง 4 บริษัทใน กลุ่มฯ โดยมี BTG เป็นหุ้นเด่นของเราจากเหตุผล 5 ประการประกอบด้วย 1) การเติบโตของกำไรปี 2025 ซึ่งคาดว่าจะสูงที่สุด 2) สถานะทางการเงินที่อยู่ในเกณฑ์ดีโดยมีสัดส่วนหนี้ต่อส่วนผู้ถือหุ้นและหนี้มีดอกเบี้ยต่อส่วนผู้ถือหุ้นที่ 1.25x และ 0.75x ตามลำดับ 3) การได้เข้า the SET ESG Index เป็นครั้งแรกด้วยอันดับความน่าเชื่อถือสูงที่สุดที่ AAA 4) ราคาที่เคลื่อนไหวต่ำกว่ากลุ่มฯ โดยมี ผลตอบแทน -21.7% ในปี 2024 และ -1.1% YTD และ 5) Valuation ในระดับที่น่าสนใจโดยมีการซื้อขายในปัจจุบันที่ 9.3x P/E ต่ำ กว่าค่าเฉลี่ยในอดีต

FSSIA recommendations

Company	BBG code	ahara prias	Ra	ting	Target Price				
Company	DDG code	share price	Current	Previous	Current	Previous	%change	Up/downside	
Betagro	BTG TB	18.90	BUY	-	27.00	24.00	+12.50%	+42.9%	
Thai Foods Group	TFG TB	4.68	BUY	-	5.30	4.10	+29.27%	+13.2%	
Charoen Pokphand Foods	CPF TB	25.25	BUY	-	30.00	-	-	+18.8%	
GFPT	GFPT TB	8.85	BUY	-	12.50	-	-	+41.2%	

Note: Priced at close of business 11/04/2025. Share prices and TPs are in listing currency



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Investment thesis

We have upgraded our rating of the meat sector to Overweight, supported by strong meat prices and solid profit momentum in 1H25, which may carry through to 3Q25.

We have raised our 2025E net profit of the meat sector by 45% to THB31.6b (+16% y-y) to reflect higher Thai swine prices and better-than-expected gross margin in the meat sector.

After the revisions, we project BTG's 2025E net profit to post the highest growth in the group at 62% y-y, followed by TFG at 33% y-y, and CPF at 12% y-y. GFPT is the only one we expect to see a profit decline due to the high base in 2024.

The SET recently released its 2024 ESG ratings, with BTG being selected for the first time, receiving an AAA rating equal to CPF. TFG had its rating upgraded to AA (from A), while the SET removed GFPT from its ESG list due to issues with public ESG disclosure. However, we believe that GFPT will keep addressing this and requalify in the next round.

Although we recommend BUY on all four companies in the meat sector, we select BTG as our top pick, probably through 3Q25.

Catalyst

- Higher meat prices in 2025;
- Declining raw material prices;
- A consumption recovery;
- Growth in Thailand's chicken export volume;

Risk to our call

- Lower-than-expected meat prices;
- Higher-than-expected raw material prices;
- A slower-than-expected consumption recovery;
- A minimum wage hike and labor shortage.
- The risk of importing pork from the US.

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Raise 2025 profit forecast for meat sector by 45%1	1
Upgrade meat sector to overweight, with BTG as our top pick1	
Company report	
BETAGRO (BTG TB, BUY, TP THB27.00)	
THAI FOODS GROUP (TFG TB, BUY, TP THB5.30)	
CHAROEN POKPHAND FOODS (CPF TB, BUY, TP THB30.00))
GFPT (GFPT TB, BUY, TP THB12.50)	

Event Calendar

Date	Event
May 2025	1Q25 results announcement
May 2025	1Q25 analyst meeting
August 2025	2Q25 results announcement
August 2025	2Q25 analyst meeting

Meat sector's 1Q25 profit would be higher than previously expected

We expect 1Q25 net profit of the meat sector at THB 9.4b (+47% q-q, +466% y-y), supported by higher meat prices, led by Thai swine (+12% q-q, +19% y-y), Vietnam swine (+8% q-q, +22% y-y), and Thai chicken (+6% q-q, -1% y-y). Meanwhile, the average price of raw materials remains low or slightly decreased. In particular, soybean meal dropped 11% q-q and 24% y-y, while corn increased 9% q-q and flat y-y. Therefore, we expect both revenue and gross margins to grow in 1Q25.

Although 1Q25 average Chinese swine price declined by 9.2% q-q and flat y-y, which may affect CPF's business in this segment, we believe it will not result in significant losses since raw material prices are also decreasing. In addition, CPF's strong operations in Thailand and Vietnam will help support growth. Therefore, we expect CPF's 1Q25 profit to continue growing.

Although BTG does not have operations in Vietnam, its business in Thailand remains strong and will start recognizing income from its Singapore egg business. It would help boost the 1Q25 profit to reach THB1.2b, setting a new high for the past nine quarters.

TFG looks the strongest in the group for 1Q25 performance because it does not have operations in China. Meanwhile, its businesses in Thailand and Vietnam continued to recover well, and the retail shop segment would contribute to growth. Therefore, we expect TFG's 1Q25 net profit to exceed THB1.2b as well.

Finally, although GFPT does not have a swine business, it has been benefiting from recoveries in live chicken and chicken carcass prices since January. Aside from that, raw material prices have slightly decreased, and we expect its profit sharing from McKey and GFN to recover strongly q-q since they should not have significant one-time expenses like in 4Q24. Thus, we expect GFPT's 1Q25 profit to rebound sharply q-q and remain stable or slightly increase y-y, despite a relatively high base last year.

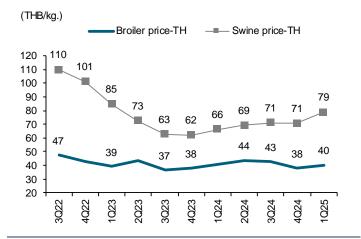
Assuming in-line 1Q25 results, it will account for 39% of our previous 2025 estimate. As a result, we have increased our profit forecast for the meat sector in this report.

Exhibit 1: Meat sector – 1Q25 earnings preview

		_	•								
	1Q24	2Q24	3Q24	4Q24	1Q25E	Char	ıge	2024	2025E	Change	% 1Q25E
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	to 2025E				
CPF	1,152	6,924	7,309	4,173	6,531	56.5	466.9	19,558	21,855	11.7	29.9
BTG	(124)	627	979	990	1,205	21.7	nm	2,466	3,991	61.8	30.2
TFG	174	855	1,260	855	1,237	44.7	612.1	3,144	4,179	32.9	29.6
GFPT	466	583	542	383	464	21.1	(0.4)	2,070	1,564	(24.4)	29.7
Total	1,668	8,989	10,090	6,401	9,437	47.4	465.9	27,238	31,589	16.0	29.9

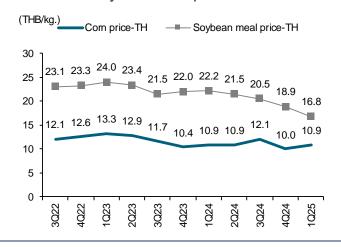
Source: FSSIA estimates

Exhibit 2: Quarterly domestic meat prices



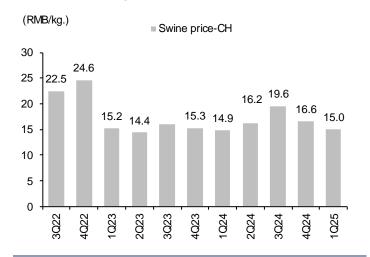
Source: CPF, FSSIA's compilation

Exhibit 3: Quarterly raw material prices



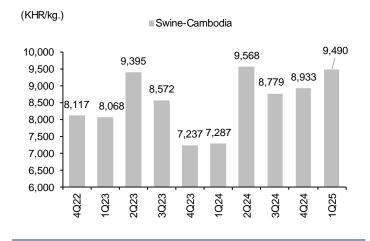
Source: CPF, FSSIA's compilation

Exhibit 4: Quarterly China swine prices



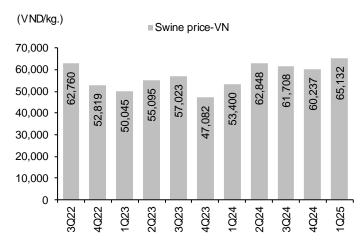
Sources: Bloomberg, CPF, FSSIA's compilation

Exhibit 6: Quarterly Cambodian swine prices



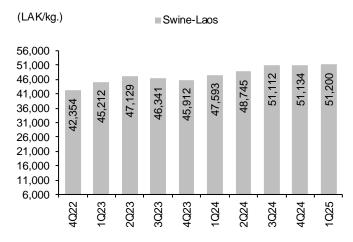
Source: CPF, FSSIA's compilation

Exhibit 5: Quarterly Vietnam swine prices



Source: CPF, FSSIA's compilation

Exhibit 7: Quarterly Laos swine prices



Source: CPF, FSSIA's compilation

Expect 2025 Thai swine production to decrease y-y

The Office of Agricultural Economics (OAE) forecast that Thai swine production in 2025 would total 21.37 million head, dropping 1.6% y-y from 21.72 million head in 2024. Reducing the production capacity of major producers by lowering the number of breeding sows should contribute to the weakness. However, after further investigation and data tracking, it appears that part of the decrease in production should also come from disease outbreaks and flooding in 4Q24, which caused some damage to production. Currently, farmers have returned to maintaining the usual number of breeding sows.

Since the fattening period for swine takes about 180 days, we assume that Thai swine prices will remain stable at a high level of THB80-82/kg during 1H25. After that, we will monitor the production entering the market and consumer demand.

However, we have increased our 2025 Thai swine price assumption by 7% to THB75/kg from the previous THB70/kg, based on the current price of THB80/kg. We maintain a conservative view on swine prices in 2H25. This price assumption remains below the outlook of operators such as CPF, BTG, and TFG, who estimate that the average swine price in 2025 will not fall below THB80/kg.

Exhibit 8: Thai swine production and farm gate prices

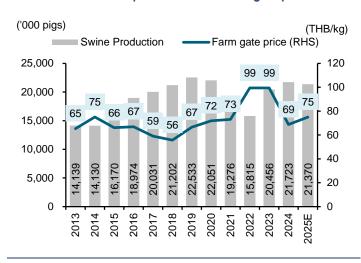
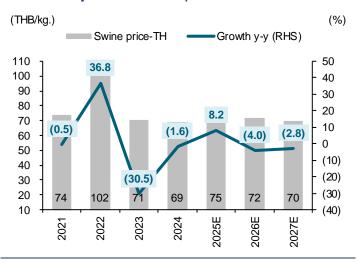


Exhibit 9: Projected Thai swine prices



Sources: OAE, CPF, FSSIA estimates

Sources: FSSIA estimates

No impact from the Earthquake in Myanmar

All four companies in the meat sector have no livestock farms or production bases in Myanmar. Their factories in Thailand are safe, undamaged, and continue to operate as usual. The proportion of export revenue to Myanmar is relatively small, with none of the companies in the group earning more than 1% of their total revenue from Myanmar. Therefore, we conclude that the earthquake in Myanmar does not affect the meat group.

Thailand and U.S. are not major trading partners in the meat product sector

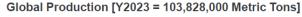
Thailand ranks as the 7th largest chicken producer, accounting for 3.4% of global chicken production, and the 4th largest chicken exporter, with 8.5% of global chicken exports. Thailand's crucial markets are Japan (40% of Thai chicken export value in 2024), the UK (17%), the EU (14%), and China (9%).

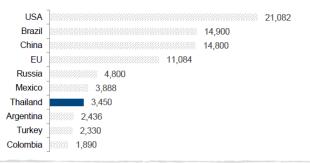
However, Thailand's pork exports are relatively small at only about 7,000 tonnes/yr, just 0.4% of the country's total pork production. Thai pork exports are mainly processed and chilled pork (70:30), with an annual export value of only THB1.2b and major markets including Japan, China, Cambodia, and Myanmar.

Meanwhile, the U.S. is one of the world's largest chicken and pork producers—much larger than Thailand. It is the world's top pork exporter, accounting for 32% of global pork exports, followed by the EU (29%), Brazil (14%), and Canada (14%). The U.S. also ranks first in global chicken production, accounting for 21% of global output. However, it consumes around 86% domestically, leaving only 14% for export.

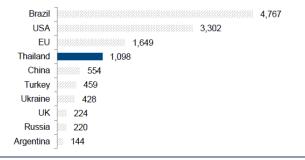
We can conclude that the U.S. is neither a key competitor nor a major trading partner of Thailand in the meat export market. However, in recent years, the U.S. has attempted to negotiate with Thailand to allow imports of U.S. pork. These efforts have faced legal restrictions due to Thailand's ban on ractopamine, a feed additive commonly used in U.S. pork production, actively supported by Thai swine farmers and consumers.

Exhibit 10: Global broiler meat market

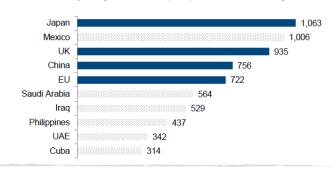




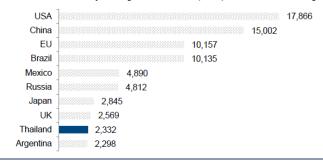
Global Export [Y2023 = 13,530,000 Metric Tons]



Global Import [Y2023 = 11,215,000 Metric Tons]

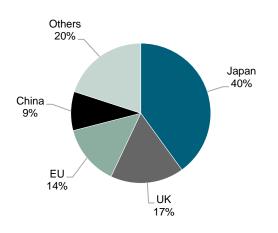


Global Consumption [Y2023 = 101,503,000 Metric Tons]



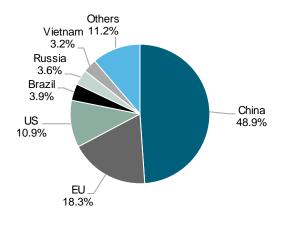
Source: GFPT's presentation (USDA)

Exhibit 11: Thai chicken exports by destination in 2024



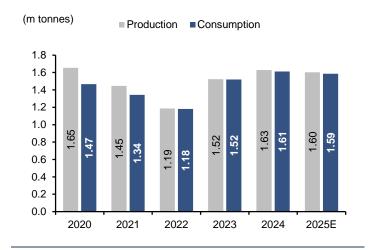
Sources: GFPT's 2024 presentation

Exhibit 13: Global pork producers by country in 2024



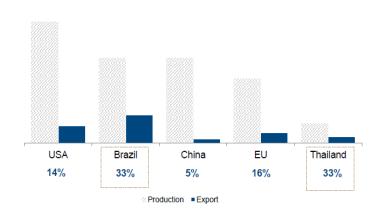
Sources: OAE, FSSIA's compilation

Exhibit 15: Thai pork production and consumption



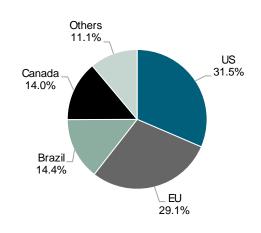
Sources: OAE, FSSIA's compilation

Exhibit 12: Chicken meat production and export by countries in 2024



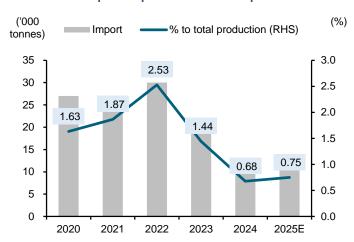
Sources: GFPT's 2024 presentation (USDA and Thai Broiler Processing Exporters Assoc.)

Exhibit 14: Global pork exporters by country in 2024



Sources: OAE, FSSIA's compilation

Exhibit 16: Thai pork import and % to total production



Sources: OAE, FSSIA's compilation

The issue of pork imports from U.S. has created a negative sentiment, but the likelihood is low.

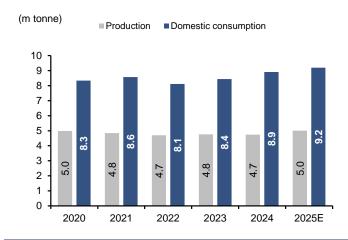
Under the Trump 2.0 administration, there has been an increase in trade tariffs on many countries worldwide, including Thailand, which faced an import tariff from the U.S. as high as 37% (announced on 2 April 2025). However, it does not affect the meat sector since most companies in the group (CPF, BTG, TFG, GFPT) hardly export to the US—except for CPF, which exports aquatic products to the U.S., accounting for only 0.3% of its total revenue.

Subsequently, on 9 April 2025, Trump announced a reduction in import tariffs to 10% and postponed further tariff increases for 90 days for countries (initially around 75) that did not retaliate and instead sent representatives to negotiate with the U.S. Thailand should meet these conditions and benefit from the postponement.

Nevertheless, Thailand has begun exploring trade negotiations to address the tariff issue. One approach under consideration is increasing imports from the U.S., including agricultural products (such as feed corn or soybeans), pork offal, and energy products. If an agreement is reached to import feed corn from the U.S., it would be a positive development for the meat sector. Thailand has an annual corn production of c5 million and an annual demand of c9 million tonnes, creating a shortfall, partially met through imports from Myanmar and alternative ingredients like wheat.

The U.S. is the world's top corn producer and exporter, accounting for 31% of global production and exports. CPF's management has indicated that the cost of corn imported from the U.S. is currently about THB1/kg cheaper than domestic produce.

Exhibit 17: Thai corn production and consumption



Sources: OAE, FSSIA's compilation

Exhibit 19: Major global corn producer in 2024/25

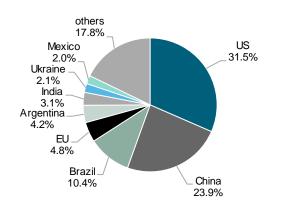
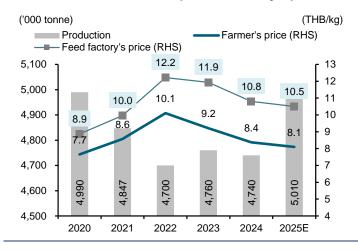
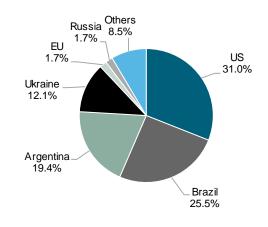


Exhibit 18: Thai corn farmer's price and factory's price



Sources: OAE, FSSIA's compilation

Exhibit 20: Major global corn exporter in 2024/25



Sources: OAE, USDA, FSSIA's compilation

Sources: OAE, USDA, FSSIA's compilation

Thailand produces very little soybeans annually at only 18,500 tonnes, just 0.5% of annual demand. Therefore, it primarily relies on imports, bringing in as much as 3.7 million tonnes each year, mostly from Brazil, Argentina, and the U.S.—the top three global soybean producers and exporters, which together account for c80% of global soybean output.

Exhibit 21: Thai soybean production and consumption

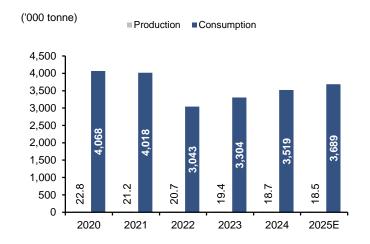
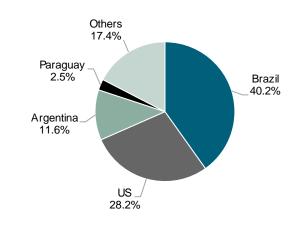


Exhibit 22: Major global soybean producers in 2024/25



Sources: OAE, FSSIA's compilation

Sources: USDA, FSSIA's compilation

Exhibit 23: Major global soybean importers in 2024/25

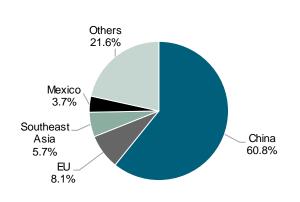
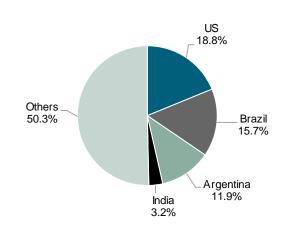


Exhibit 24: Major global soybean meal producers in 2024/25

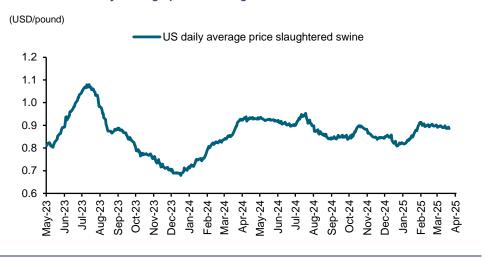


Sources: USDA, FSSIA's compilation

Sources: USDA, FSSIA's compilation

Finally, the issue of importing pork from the U.S.—if it were to materialize—would negatively impact Thailand's domestic swine farming industry. U.S. farm-gate swine prices are currently at USD0.88/pound, or roughly THB66.5/kg (based on an exchange rate of THB34/USD), which is lower than Thai farm-gate swine prices of THB80–82/kg. Even when factoring in shipping costs, U.S. pork could still be cheaper, increasing pork supply in Thailand and potentially pushing domestic prices down, creating tougher competition for Thai swine farmers.

Exhibit 25: U.S. daily average price of slaughtered swine



Sources: Bloomberg, FSSIA's compilation

Regarding the issue of allowing pork offal imports for use in pet food – although this may have less impact on overall pork or pork part prices and the domestic supply of offal is currently insufficient to meet consumption demand, if imports exceed domestic demand or if there is a failure to ensure that they are used exclusively for pet food, it could still lead to a decline in pork prices.

According to FSSIA, if U.S. pork imports cause Thai swine prices to drop by 10% to THB68/kg from our current assumption of THB75/kg, it could impact the net profit of the meat sector (CPF, BTG, TFG) by c5%.

However, the risk of U.S. pork imports remains low due to the need to amend the laws that ban ractopamine, a feed additive used in U.S. pork production. Any policy shift would impact many stakeholders—including large, medium, and small-scale farmers, as well as consumers. Although there was news on 12 April 25 that the government has decided not to import pork or offal, this issue requires ongoing monitoring.

Exhibit 26: Impact on 2025E net profit in the case of a 10% decrease in Thai swine price

	2025E Thai swine co	ntribution	2025E Thai s	wine price	Impact to 2025E NP	2025 Target price		
	to farm and food revenue to total revenue		FSSIA's assumption	decrease by 10%	After swine price -10%	Current	After swine price -10%	
	(%)	(%)	(THB/kg)	(THB/kg)	(%)	(THB)	(THB)	
CPF	50	12	75	68	(4.8)	30.0	28.2	
BTG	37	24	75	68	(7.3)	27.0	25.0	
TFG	21	15	75	68	(5.7)	5.3	5.0	
Total			75	68	(5.0)			

Raise 2025 profit forecast for meat sector by 45%

We still have a positive outlook for 2Q25. It should remain bright q-q, supported by consistently high meat prices in April. In particular, Thai swine prices climbed to THB86/kg, while Thai chicken remained stable at THB40/kg. Although Vietnam swine prices slightly declined q-q, they were still high at VND65,000–68,000/kg, while Chinese swine prices remained low, staying at the breakeven cost of production.

However, CPF management indicated that Chinese swine prices may rebound toward the end of 2Q25 as raw material costs in China have started to rise—possibly linked to ongoing trade tensions with the U.S. If this price increase materializes, it would be a positive for CPF's performance. Currently, we use a conservative assumption for Chinese swine prices at RMB15.5/kg (revised down from RMB16/kg), with an expected recovery in 2H25.

Similarly, we maintain our assumptions for Vietnam swine at VND60,000/kg and Thai chicken at THB40/kg. However, we have increased our Thai pork price assumption to THB75/kg. This leads to a 45% upward revision in our 2025E net profit for the meat sector to THB31.6b (+16% y-y), led by CPF (+56%), BTG: (+44%), and TFG (+24%). We maintain our forecast for GFPT at THB1.56b (-24% y-y), as there is no strong price catalyst for chicken in 2025 compared to swine.

After the revisions, we project BTG's 2025 net profit to post the highest growth in the group at 62% y-y, followed by TFG at 33% y-y, and CPF at 12% y-y. GFPT is the only one we expect to see a profit decline due to the high base in 2024.

Exhibit 27: Changes in 2025-27 net profit forecast for meat sector

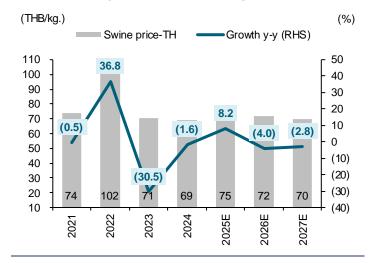
		Current			Previous		Change			
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E	
	(THB m)	(THB m)	(%)	(%)	(%)					
CPF	21,855	22,410	23,446	14,053	15,168	16,596	55.5	47.7	41.3	
BTG	3,991	4,230	4,523	2,768	2,869	3,008	44.2	47.4	50.4	
TFG	4,179	4,433	4,611	3,373	3,731	3,939	23.9	18.8	17.1	
GFPT	1,564	1,661	1,779	1,564	1,661	1,779	0.0	0.0	0.0	
Total	31,589	32,734	34,359	21,758	23,429	25,322	45.2	39.7	35.7	

Source: FSSIA estimates

Exhibit 28: Changes in keys assumptions for meat sector

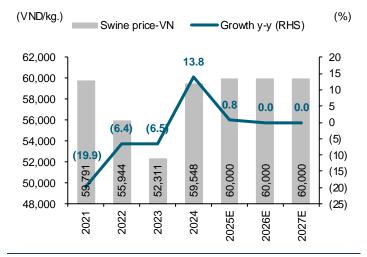
		Current			Previous		Change			
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E	
	(THB m)	(THB m)	(%)	(%)	(%)					
TH-Chicken (THB)	40	40	40	40	40	40	0.0	0.0	0.0	
TH-Swine (THB)	75	72	70	70	70	70	7.1	2.9	0.0	
CH-Swine (RMB)	16	16	16	16	16	16	(3.1)	0.0	0.0	
VN-Swine (VND)	60,000	60,000	60,000	60,000	55,000	55,000	0.0	9.1	9.1	
Cambodia-Swine (KHR)	9,000	8,500	8,500	8,400	8,200	8,200	7.1	3.7	3.7	
TH-Corn (THB)	10.5	10.5	10.5	10.0	10.0	10.0	5.0	5.0	5.0	
TH-Soybean meal (THB)	16.0	17.0	18.0	19.5	19.0	18.0	(17.9)	(10.5)	0.0	

Exhibit 29: Yearly Thai swine price and growth



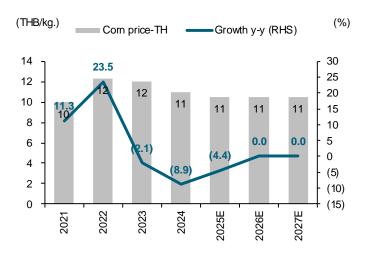
Source: FSSIA estimates

Exhibit 31: Yearly Vietnam swine price and growth



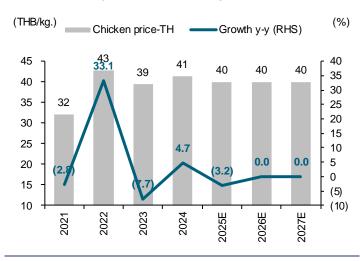
Source: FSSIA estimates

Exhibit 33: Yearly corn price and growth



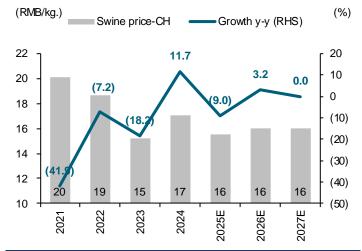
Source: FSSIA estimates

Exhibit 30: Yearly chicken price and growth



Source: FSSIA estimates

Exhibit 32: Yearly China swine price and growth



Source: FSSIA estimates

Exhibit 34: Yearly soybean meal price and growth

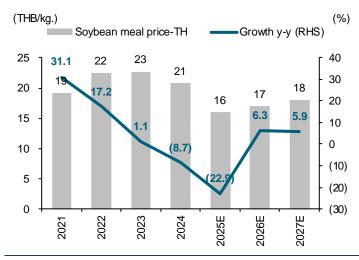
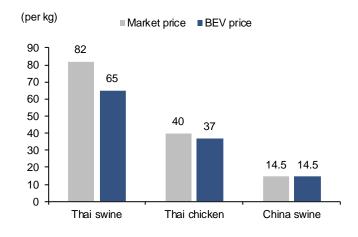
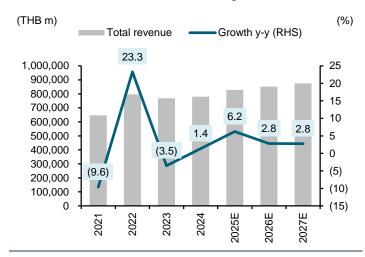


Exhibit 35: Market price vs the breakeven price of Thai swine, Thai chicken and China swine in 1Q25



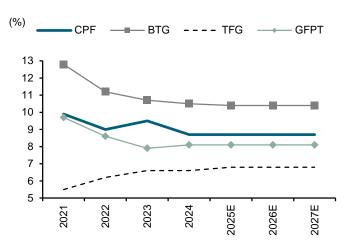
Sources: CPF, TFG, GFPT, FSSIA's compilation

Exhibit 37: Sector's total revenue and growth



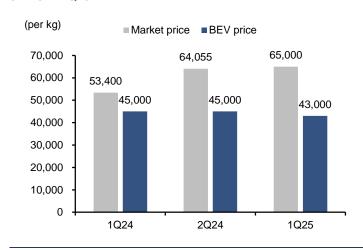
Source: FSSIA estimates

Exhibit 39: Sector's SG&A to sales



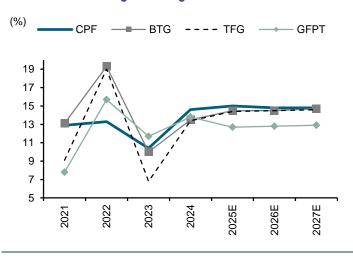
Source: FSSIA estimates

Exhibit 36: Market price and the breakeven price of Vietnam swine in 1Q25



Sources: CPF, TFG, FSSIA's compilation

Exhibit 38: Sector's gross margin



Source: FSSIA estimates

Exhibit 40: Sector's net profit and growth

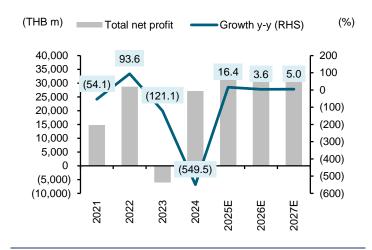


Exhibit 41: Meat sector – 2025-27 operations forecast

		Actual			Forecast			Growth	
	2022	2023	2024	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)
Total revenue	797,368	769,316	779,775	828,289	851,522	875,119	6.2	2.8	2.8
CPF	614,197	585,844	580,747	616,173	633,426	649,261	6.1	2.8	2.5
BTG	112,626	108,638	114,232	123,826	126,628	132,325	8.4	2.3	4.5
TFG	52,323	55,871	65,482	69,517	71,831	73,032	6.2	3.3	1.7
GFPT	18,222	18,963	19,314	18,773	19,637	20,501	(2.8)	4.6	4.4
Reported net profit	28,676	(6,038)	27,142	31,589	32,734	34,358	16.4	3.6	5.0
CPF	13,970	(5,207)	19,558	21,855	22,410	23,446	11.7	2.5	4.6
BTG	7,938	(1,398)	2,466	3,991	4,230	4,523	61.8	6.0	6.9
TFG	4,724	(810)	3,144	4,179	4,433	4,611	32.9	6.1	4.0
GFPT	2,044	1,377	1,974	1,564	1,661	1,779	(20.8)	6.2	7.1
0.11	2,011	1,017	1,071	1,001	1,001	1,170	(20.0)	0.2	
Core profit	23,550	(22,513)	26,911	31,589	32,734	34,358	17.4	3.6	5.0
CPF	8,623	(21,999)	19,039	21,855	22,410	23,446	14.8	2.5	4.6
BTG	7,477	(1,310)	2,377	3,991	4,230	4,523	67.9	6.0	6.9
TFG	5,379	(496)	3,618	4,179	4,433	4,611	15.5	6.1	4.0
GFPT	2,071	1,292	1,877	1,564	1,661	1,779	(16.7)	6.2	7.1
Key ratios (%)									
Gross margin									
CPF	13.3	10.4	14.6	15.0	14.8	14.8	0.4	(0.2)	0.0
BTG	19.3	10.0	13.5	14.5	14.5	14.7	1.0	0.0	0.2
TFG	19.0	6.8	13.4	14.4	14.5	14.6	1.0	0.1	0.1
GFPT	15.7	11.7	13.8	12.7	12.8	12.9	(1.1)	0.1	0.1
SG&A to sales									
CPF	9.0	9.5	8.7	8.7	8.7	8.7	0.0	0.0	0.0
BTG	11.2	10.7	10.5	10.4	10.4	10.4	(0.1)	0.0	0.0
TFG	6.2	6.6	6.6	6.8	6.8	6.8	0.2	0.0	0.0
GFPT	8.6	7.9	8.1	8.1	8.1	8.1	0.0	0.0	0.0
Net margin									
CPF	2.3	(0.9)	3.4	3.5	3.5	3.6	0.1	0.0	0.1
BTG	7.0	(1.3)	2.2	3.2	3.3	3.4	1.0	0.1	0.1
TFG	9.0	(1.5)	4.8	6.0	6.2	6.3	1.2	0.2	0.1
GFPT	11.2	7.3	10.2	8.3	8.5	8.7	(1.9)	0.2	0.2
Core margin									
CPF	1.4	(3.8)	3.3	3.5	3.5	3.6	0.2	0.0	0.1
BTG	6.6	(1.2)	2.1	3.2	3.3	3.4	1.1	0.1	0.1
TFG	10.3	(0.9)	5.5	6.0	6.2	6.3	0.5	0.2	0.1
GFPT	11.4	6.8	9.7	8.3	8.5	8.7	(1.4)	0.2	0.2

Upgrade meat sector to overweight, with BTG as our top pick

We have upgraded our rating of the meat sector to Overweight, supported by strong meat prices and solid profit momentum in 1H25, which may carry through to 3Q25. As a result, we have raised our 2025 target price for meat producers as follows: CPF-raised to THB30 (from THB28), BTG-raised to THB27 (from THB24), TFG-raised to THB5.3 (from THB4.10), and GFPT-maintained at THB12.5

We assign a target PE of 12–13x for CPF and BTG, higher than GFPT at 10x and TFG at 8.5x, which remains the lowest in the group due to ongoing concerns about the high proportion of shares used as margin collateral—around 43% of total shares. However, management is gradually reducing this ratio, which is a positive signal worth monitoring.

We also maintain a positive ESG outlook for the meat sector. According to FSSIA's ESG scoring:

- CPF scores the highest at 80.1
- BTG at 59.71
- GFPT at 40.94
- TFG has the lowest score at 35.1

The SET recently released its 2024 ESG ratings, with BTG being selected for the first time, receiving an AAA rating equal to CPF. TFG had its rating upgraded to AA (from A), while the SET removed GFPT from its ESG list due to issues with public ESG disclosure. However, we believe that GFPT will keep addressing this and requalify in the next round.

Although we recommend BUY on all four companies in the meat sector, we select BTG as our top pick, based on the following reasons:

- 1. Strongest expected 2025 net profit growth in the meat sector at 62% y-y.
- Strong financial position, with estimated end-2025 D/E and IBD/E ratios at 1.25x and 0.75x, respectively — the lowest in the group after GFPT.
- 3. Inclusion in the SET ESG Index for the first time with the highest AAA rating
- Underperforming stock within the sector, with a return of -21.7% in 2024 and -1.1% YTD.
- 5. Attractive valuation, currently trading at a 2025E P/E of 9.3x, below its historical average.

We believe BTG offers the best risk-reward profile in the sector at this point.

Exhibit 42: ESG – peer comparison

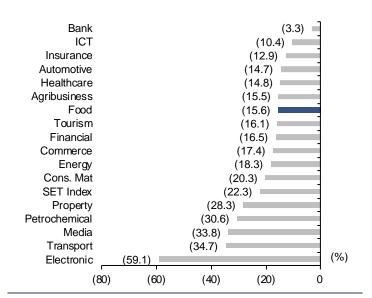
	FSSIA		Domestic ratings						Global ratings						Bloomberg		
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score		
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35		
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11		
BTG	59.71		Υ	AAA	5.00	4.00	Certified	High		BBB				3.68	57.48		
CPF	80.10	Υ	Y	AAA	5.00	5.00	Certified	Medium	70.60	BB	44.00	62.05	85.00	4.43	67.93		
GFPT	40.94				5.00	5.00	Certified	High				62.92	24.00	4.22	58.07		
TFG	35.10		Y	AA	5.00	5.00	Certified	Severe				40.78					

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 43: 2024 sector return performance

Electronic 65.4 **ICT** 32.4 Media 10.9 Agribusiness 8.1 Bank 4.4 Insurance 4.2 SET Index (1.1)Transport (2.0)(5.9) Food Commerce (8.4) Financial (12.3)Tourism (13.0)Energy (13.7)Property (15.0)Healthcare (16.0)Petrochemical (22.3)Automotive (28.8)(%) Cons. Mat (33.7)(60) (10)40 90

Exhibit 44: YTD sector return performance



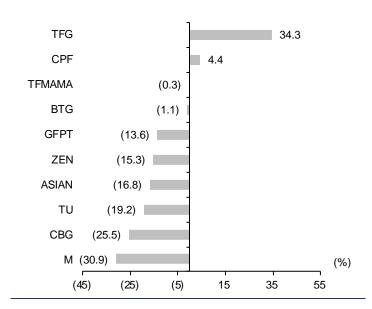
Sources: SET, FSSIA's compilation

Exhibit 45: 2024 food return performance

CPF 16.3 **ASIAN** 15.8 CBG (4.8) **TFMAMA** (8.5) **TFG** (11.5) TU (13.3) **GFPT** (17.0) **BTG** (21.7) ZEN (21.7)(%) (38.1)M (50)(40)(30)(20)(10)0 10 20

Sources: SET, FSSIA's compilation

Exhibit 46: YTD food return performance



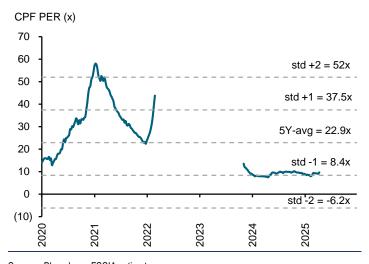
Sources: SET, FSSIA's compilation

Sources: SET, FSSIA's compilation

Exhibit 47: Peer comparison as of 11 April 2025

Company	BBG	Rec	S	hare price		Market	PI	E	RC)E	PB	V	- EV/EB	SITDA-
			Current	Target	Upside	Сар	25E	26E	25E	26E	25E	26E	25E	26E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Charoen pokphand foods	CPF TB	BUY	25.25	30.00	19	6,204	9.7	9.5	8.7	8.5	0.8	0.8	9.2	9.0
Betagro	BTG TB	BUY	18.90	27.00	43	1,090	9.5	8.9	14.1	13.7	1.2	1.1	5.0	4.3
Thaifoods group	TFG TB	BUY	4.68	5.30	13	789	7.6	7.1	23.4	22.0	1.6	1.5	4.7	4.3
GFPT	GFPT TB	BUY	8.85	12.50	41	331	7.1	6.7	7.8	7.9	0.5	0.5	4.2	3.5
Average						8,414	8.5	8.1	13.5	13.0	1.1	1.0	5.8	5.3

Exhibit 48: CPF's historical P/E band



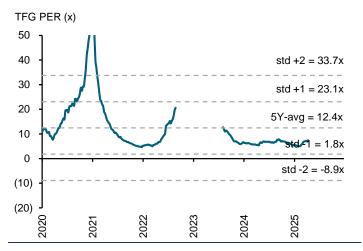
Sources: Bloomberg, FSSIA estimates

Exhibit 50: BTG's historical P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 52: TFG's historical P/E band



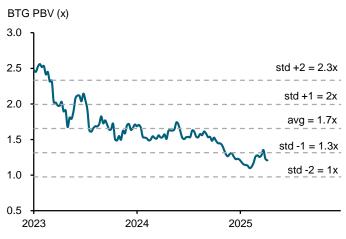
Sources: Bloomberg, FSSIA estimates

Exhibit 49: CPF's historical P/BV band



Sources: Bloomberg, FSSIA estimates

Exhibit 51: BTG's historical P/BV band



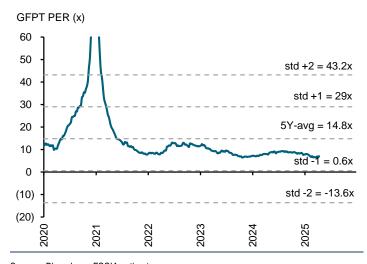
Sources: Bloomberg, FSSIA estimates

Exhibit 53: TFG's historical P/BV band



Sources: Bloomberg, FSSIA estimates

Exhibit 54: GFPT's historical P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 55: GFPT's historical P/BV band



Sources: Bloomberg, FSSIA estimates

EQUITY RESEARCH - COMPANY REPORT

BETAGRO BTG TB

THAILAND / FOOD & BEVERAGE

So far so good

- 1Q25 profit outlook is strong and could account for 40% of our previous full-year forecast.
- The overall meat prices have remained strong in 2Q25, both in Thailand and Cambodia.
- Povising up our 2025E profit to grow 62% year and TD to THR27

Expect strong profit in 1Q25 due to higher meat prices

We initially expect a 1Q25 net profit of THB1.25b (+26% q-q, a reversal from a loss in 1Q24), driven by higher meat prices, led by Thai swine (+12% q-q, +19% y-y), Thai chicken (+6% q-q, -1% y-y), and Cambodian swine (+6% q-q, +30% y-y). Meanwhile, raw material prices remain low, so we anticipate growth in both revenue and the gross margin, which should continue to improve from 4Q24. There is a high chance of exceeding the upper range of BTG's target of 15%. Assuming an in-line 1Q25 profit, it would account for nearly half of our previous profit forecast.

2Q25 meat prices remain strong

The overall meat prices have remained strong in 2Q25, both in Thailand and Cambodia. The Thai swine price in April has continued to rise to THB86/kg (+6% m-m, +9% q-q), while Thai chicken remains high at THB40/kg and soybean meal prices have continued to decrease to THB15.2/kg (-9% q-q). As the export season begins, BTG has already pre-sold chicken for export, covering 3Q25, with an export revenue growth target of no less than 15% y-y for 2025. In addition, there has been an expansion of higher-value and lower-volatility channels, such as food services, both in Thailand and abroad.

Revising up 2025E net profit to grow 62% y-y

We have raised our 2025-27E net profit by 44-47% to grow by 62%/6%/7%, respectively. We have revised our 2025 average Thai swine price assumption to THB75/kg (from THB70/kg) and Cambodian swine to KHR9,000/kg (from KHR8,400/kg), while also increasing our gross margin estimate to 14.5% from 13.2%, reflecting the higher-than-expected meat prices and overall costs remaining low. The new gross margin assumption is still within management's conservative target range of 13.5-15%.

Maintain BUY with a higher TP to THB27

We raise our TP to THB27 (from THB24), based on a P/E of 13x (in line with the historical average). The current stock price is trading at just 10x 2025E P/E, while meat prices and profits remain strong. Moreover, with no export revenue from the US, BTG is unaffected by US tariffs. Although news of pork imports from the US might negatively impact stock sentiment, we believe the likelihood of this happening is quite low.









UNCHANG

TARGET PRICE	THB27.00
CLOSE	THB18.90
UP/DOWNSIDE	+42.9%
PRIOR TP	THB24.00
CHANGE IN TP	+12.5%
TP vs CONSENSUS	+13.2%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	114,232	123,826	126,628	132,325
Net profit	2,466	3,991	4,230	4,523
EPS (THB)	1.28	2.07	2.19	2.34
vs Consensus (%)	-	13.2	15.8	5.1
EBITDA	9,005	11,123	11,702	12,677
Recurring net profit	2,377	3,991	4,230	4,523
Core EPS (THB)	1.19	2.00	2.12	2.26
Chg. In EPS est. (%)	-	50.1	46.6	45.1
EPS growth (%)	nm	67.9	6.0	6.9
Core P/E (x)	15.9	9.5	8.9	8.4
Dividend yield (%)	2.6	4.4	4.6	5.0
EV/EBITDA (x)	6.8	5.0	4.3	3.7
Price/book (x)	1.3	1.2	1.1	1.0
Net debt/Equity (%)	91.0	64.2	42.1	28.0
ROE (%)	9.1	14.1	13.7	13.4



Share price performan	ce	1 Month	3 Month	12 Month
Absolute (%)		(5.0)	5.0	(16.4)
Relative to country (%)		(0.1)	27.3	3.5
Mkt cap (USD m)				1,090
3m avg. daily turnover	(USD m)			1.0
Free float (%)				37
Major shareholder	Betagro	Holding Co	mpany Lim	ited (38%)
12m high/low (THB)			2	5.50/16.30
Issued shares (m)				1,934.80

Sources: Bloomberg consensus; FSSIA estimates



Sureeporn Teewasuwet

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Investment thesis

BTG operates a fully integrated food business covering the entire production chain from upstream, mid-stream to downstream. Its production and distribution bases are located in every region of Thailand, and it exports its products to overseas markets. BTG also produces in neighboring countries such as Cambodia, Laos, and Myanmar.

The company has diversified to six distribution channels which consist of Betagro branches, modern trade, traditional trade, food services, industrial customers (OEM business), and the export market (more than 20 countries). The company has strong brand recognition under the well-known BETAGRO brand, S-Pure for hygienic fresh meat, Perfecta, etc.

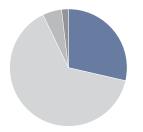
Company profile

Established in 1967 and listed on the SET in 2022, BTG operates a full range of agro-industry businesses from upstream animal feed, pig and chicken farms, animal health products and supplements, meat processing, and food production to pet products. At the end of 2024, BTG generated revenue from Food & Protein (64.3% of total revenue), followed by Agro (28.6%), International (5.3%) and Pets (1.9%).

www.betagro.com

Principal activities (revenue, 2024)

- Agro 28.6 %
- Food and protein 64.3 %
- International 5.3 %
- Pet segment 1.9 %



Source: Betagro

Major shareholders

- Betagro Holding Company Limited - 37.7 %
- TAE HK Investment Limited 20.7 %
- Taepaisitphongse Family 6.5 %
- Others 35.1 %



Source: Betagro

Catalysts

Potential catalysts for BTG's 2025 earnings growth are 1) sales volume growth in line with a purchasing power and tourism recovery; 2) meat price increases; 3) flat or declining feed costs; and 4) an international business recovery.

Risks to our call

Downside risks to our P/E-based TP include 1) a slower-than-expected purchasing power recovery; 2) a slower-than-expected meat price increase; 3) a slower-than-expected decrease in feed costs; and 4) a stronger-than-expected THB.

Event calendar

Date	Event
May 2025	1Q25 results announcement

Key assumptions

	2025E	2026E	2027E
Broiler price-TH (THB)	40.0	40.0	40.0
Swine price-TH (THB)	75.0	72.0	70.0
Swine price-Cambodia (KHR)	9,000	8,500	8,500
Total revenue growth (%)	8.4	2.3	4.5
Gross margin (%)	14.5	14.5	14.7
SG&A to sales (%)	10.4	10.4	10.4

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in revenue, we estimate 2025 net profit to rise by 3.1%, and vice versa, all else being equal.
- For every 0.1% increase in GPM, we estimate 2025 net profit to rise by 4.2%, and vice versa, all else being equal.
- For every 0.1% increase in SG&A to sales, we estimate 2025 net profit to fall by 2.9%, and vice versa, all else being equal.

Exhibit 56: BTG's 2025 targets

2025 Target

➤ Sales Growth 3 - 7%

➤ %Gross Profit Margin 13.5 - 15%

➤ %SG&A to Sales 10 - 11%

➤ CAPEX 4,800 MB

2025 Key Strategies



International Expansion



Product & Channel Mix Optimization



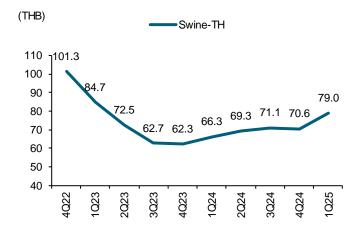
Cost Transformation

Source: BTG's 2024 presentation

Exhibit 57: Changes in key assumptions for BTG

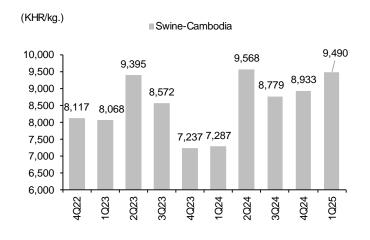
		Current		Previous			Change		
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)
Total revenue	123,826	126,628	132,325	122,344	124,682	130,404	1.2	1.6	1.5
Cost of sales	105,871	108,267	112,873	106,195	108,224	112,930	(0.3)	0.0	(0.1)
Gross profit	17,955	18,361	19,452	16,149	16,458	17,474	11.2	11.6	11.3
SG&A expenses	12,878	13,169	13,762	12,724	12,967	13,562	1.2	1.6	1.5
Operating profit	5,671	5,800	6,325	4,013	4,090	4,538	41.3	41.8	39.4
Interest expense	841	673	840	709	662	944	18.5	1.7	(11.1)
Reported net profit	3,991	4,230	4,523	2,768	2,869	3,008	44.2	47.4	50.4
Core profit	3,991	4,230	4,523	2,768	2,869	3,008	44.2	47.4	50.4
Key ratios (%)									
Total revenue growth	8.4	2.3	4.5	7.0	1.9	4.6			
Net profit growth	61.8	6.0	6.9	11.9	3.7	4.8			
Core profit growth	67.9	6.0	6.9	17.7	3.7	4.8			
Gross margin	14.5	14.5	14.7	13.2	13.2	13.4	1.3	1.3	1.3
SG&A to sales	10.4	10.4	10.4	10.4	10.4	10.4	0.0	0.0	0.0
Operating margin	4.6	4.6	4.8	3.3	3.3	3.5	1.3	1.3	1.3
Net margin	3.2	3.3	3.4	2.3	2.3	2.3	1.0	1.0	1.1
Core margin	3.2	3.3	3.4	2.3	2.3	2.3	1.0	1.0	1.1
Key assumptions									
Revenue breakdown (THB m)									
Agrobusiness	34,645	36,377	38,196	34,531	36,258	38,071	0.3	0.3	0.3
Food & protein business	80,568	81,399	84,868	79,198	79,038	82,420	1.7	3.0	3.0
International business	6,331	6,455	6,745	6,523	6,561	6,858	(2.9)	(1.6)	(1.7)
Pet business	2,282	2,396	2,516	2,093	2,825	3,055	9.0	(15.2)	(17.6)
Price									
Broiler price-TH (THB/kg.)	40.0	40.0	40.0	40.0	40.0	40.0	0.0	0.0	0.0
Swine price-TH (THB/kg.)	75.0	72.0	70.0	70.0	70.0	70.0	7.1	2.9	0.0
Swine price-Cambodia (KHR/kg.)	9,000	8,500	8,500	8,400	8,200	8,200	7.1	3.7	3.7
Corn price-TH (THB/kg.)	10.5	10.5	10.5	10.0	10.0	10.0	5.0	5.0	5.0
Soybean meal price-TH (THB/kg.)	16.0	17.0	18.0	19.5	19.0	18.0	(17.9)	(10.5)	0.0

Exhibit 58: Quarterly Thai swine price



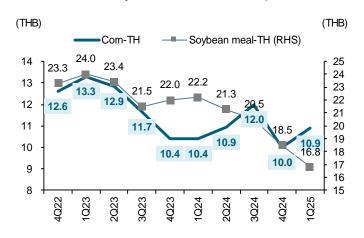
Sources: CPF, OAE, MOC, FSSIA estimates

Exhibit 60: Quarterly Cambodian swine price



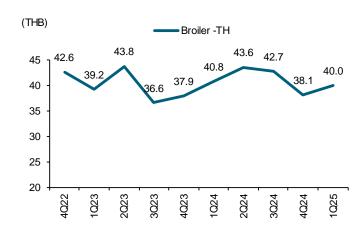
Source: CPF, FSSIA's compilation

Exhibit 62: Quarterly domestic raw material prices



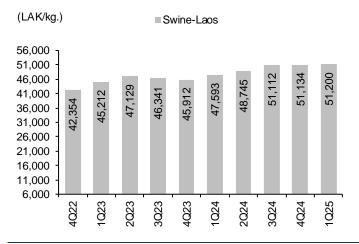
Sources: BTG, FSSIA estimates

Exhibit 59: Quarterly Thai chicken price



Sources: CPF, OAE, MOC, FSSIA estimates

Exhibit 61: Quarterly Laos swine price



Source: CPF, FSSIA's compilation

Exhibit 63: Quarterly net profit

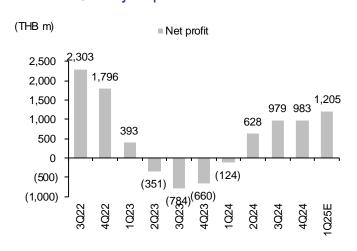
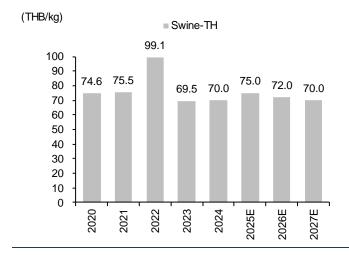
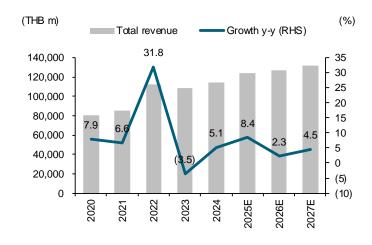


Exhibit 64: Yearly Thai swine price



Sources: FSSIA estimates

Exhibit 66: Yearly total revenue and growth



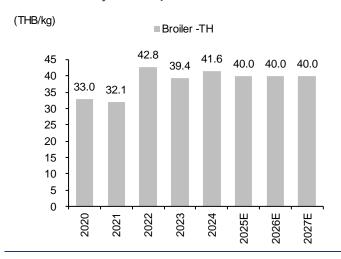
Sources: BTG, FSSIA estimates

Exhibit 68: Yearly gross margin and SG&A to sales



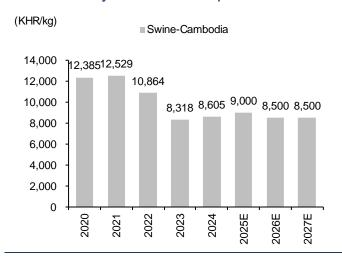
Sources: BTG, FSSIA estimates

Exhibit 65: Yearly chicken price



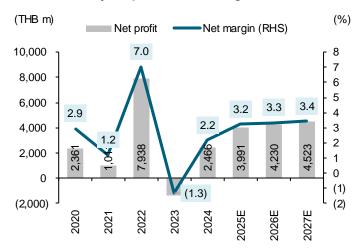
Sources: FSSIA estimates

Exhibit 67: Yearly Cambodian swine price



Sources: CPF, FSSIA estimates

Exhibit 69: Yearly net profit and net margin



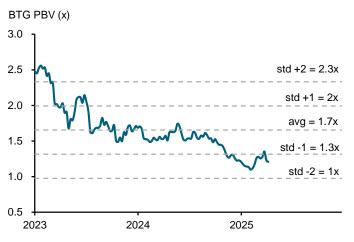
Sources: BTG, FSSIA estimates

Exhibit 70: BTG's historical P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 71: BTG's historical P/BV band



Sources: Bloomberg, FSSIA estimates

Financial Statements

Betagro

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	108,638	114,232	123,826	126,628	132,325
Cost of goods sold	(97,800)	(98,831)	(105,871)	(108,267)	(112,873)
Gross profit	10,838	15,401	17,955	18,361	19,452
Other operating income	493	622	594	608	635
Operating costs	(11,579)	(11,990)	(12,878)	(13,169)	(13,762)
Operating EBITDA	4,319	9,005	11,123	11,702	12,677
Depreciation	(4,568)	(4,972)	(5,452)	(5,902)	(6,352)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	(248)	4,033	5,671	5,800	6,325
Net financing costs	(673)	(802)	(841)	(673)	(840)
Associates	102	157	173	177	185
Recurring non-operating income	102	157	173	177	185
Non-recurring items	(88)	89	0	0	0
Profit before tax	(906)	3,476	5,004	5,304	5,671
Tax	(457)	(976)	(1,001)	(1,061)	(1,134)
Profit after tax	(1,364)	2,500	4,003	4,243	4,537
Minority interests	(35)	(34)	(12)	(13)	(13)
Preferred dividends	(33)	(34)	(12)	(13)	(13)
Other items	-	-	-	-	-
Reported net profit	(1,398)	2,466	3,991	4,230	4,523
Non-recurring items & goodwill (net)	(1,398)	•	3,991	4,230	4,525
		(89)			
Recurring net profit Per share (THB)	(1,310)	2,377	3,991	4,230	4,523
Recurring EPS *	(0.66)	1.19	2.00	2.12	2.26
Reported EPS		1.28	2.07	2.19	2.34
DPS	(0.73)			0.88	0.94
Diluted shares (used to calculate per share data)	0.25 2,000	0.50 2,000	0.83 2,000	2,000	2,000
Growth	2,000	2,000	2,000	2,000	2,000
Revenue (%)	(2.5)	5.1	8.4	2.3	4.5
	(3.5)	108.5	23.5		
Operating EBITDA (%)	(69.2)			5.2	8.3
Operating EBIT (%)	nm	nm	40.6	2.3	9.1
Recurring EPS (%)	nm	nm	67.9	6.0	6.9
Reported EPS (%)	nm	nm	61.8	6.0	6.9
Operating performance	10.0	40.5			
Gross margin inc. depreciation (%)	10.0	13.5	14.5	14.5	14.7
Gross margin exc. depreciation (%)	14.2	17.8	18.9	19.2	19.5
Operating EBITDA margin (%)	4.0	7.9	9.0	9.2	9.6
Operating EBIT margin (%)	(0.2)	3.5	4.6	4.6	4.8
Net margin (%)	(1.2)	2.1	3.2	3.3	3.4
Effective tax rate (%)	(50.2)	28.1	20.0	20.0	20.0
Dividend payout on recurring profit (%)	(38.2)	42.1	41.5	41.5	41.5
Interest cover (X)	(0.2)	5.2	7.0	8.9	7.8
Inventory days	52.5	53.3	51.5	47.1	46.7
Debtor days	21.0	21.4	20.1	19.8	19.6
Creditor days	22.0	20.0	22.3	26.1	26.0
Operating ROIC (%)	(0.4)	7.0	9.9	10.3	11.6
ROIC (%)	(0.2)	6.5	9.1	9.5	10.6
ROE (%)	(4.9)	9.1	14.1	13.7	13.4
ROA (%)	(1.2)	4.8	7.2	7.2	7.8
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Agro	32,242	32,653	34,645	36,377	38,196
Agro Food and protein	32,242 68,417	32,653 73,444	34,645 80,568	36,377 81,399	38,196 84,868
Agro Food and protein International					

Sources: Betagro; FSSIA estimates

Financial Statements

Betagro

Recurring par grout 1,110 2,277 3,521 4,230 4,520 6,520 6,525	Betagro					
Deprecation	Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Deprecation	Recurring net profit	(1.310)	2.377	3.991	4.230	4.523
Associates A minoritien (170) (172)	• .	, , ,				6,352
Change in working capital Capex - maintenance (7.889) (5.977) (4.922) (4.000) (4.500) Capex - maintenance (7.889) (5.989) (4.989) (4.989) (4.500) Capex - maintenance (7.889) (5.989) (4.989) (4.989) (4.989) (4.500) Cash flow from investing (7.828) (5.989) (4.989) (4.989) (4.989) (4.989) (4.989) Cash flow from investing (7.828) (5.989) (4.989) (4.989) (4.989) (4.989) Cash flow from investing (7.828) (5.989) (4.989) (4.989) (4.989) (4.989) Cash flow from financing (8.907) (2.884) (8.137) (5.911) (4.989) (4.989) Cash flow from financing (8.907) (2.884) (8.137) (5.911) (4.989) (4.989) Cash flow from financing (8.907) (2.884) (8.137) (5.911) (4.918) Cash flow from financing (8.907) (2.884) (8.137) (5.911) (4.918) (4.91	Associates & minorities					(174)
Cash from from operations 4,353 4,081 13,268 9,916 9,877 Cappes - reanimenance (7,889) (6,977) (1,822) (1,000) (1,000) (2,000) (2,000) (2,000) (2,000) (2,000) (2,000) (2,000) (2,000) (3,000) (4,000	Other non-cash items	(88)	23	0	0	0
Capez - maintenance (7,886) (5,977) (4,222) (4,000) (4,500) (2,500) (2,500) (2,500) (2,500) (2,500) (2,500) (2,500) (2,500) (2,500) (2,500) (4	Change in working capital		(3,171)	3,943	(45)	(832)
Capes - new investment	Cash flow from operations	·			•	9,870
Net acqualations & disposals	•					
Cites Cite		0	U	U	Ü	0
Cash flow from investing (7,826) (5,839) (4,839) (3,675) (4,348) (1,8075) (1,809)		(240)	383	(71)	325	157
Dividence 1,020	* *	, ,		, ,		
Debt finance	Dividends paid					(1,809)
Other financing cash flows	Equity finance	0	Ó	0	0	0
Cash flow from financing (907) 2,854 (8,137) (5,411) (4,115) (0,110) (1,00) (0,	Debt finance	880	3,152	(5,591)	(4,408)	(2,448)
Non-steuring cash flows Not other adjustments 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Other financing cash flows					142
Other adjustments 0	_	(907)	2,854	(8,137)	(5,411)	(4,115)
Net other adjustments (A. 38) (A. 38) (A. 38) (A. 38) (A. 38) (A. 32) (A. 37) (A. 38) (A. 38) (A. 32) (A. 38) (A. 38)	•	-	-	-	-	-
Movement in cash (4,380) 1,322 237 830 1,417 Fice cash flow to firm (FCFF) (2,800.24) (730.28) 9,213.85 6,914.35 6,386.65 6,386.65 Fice cash flow to equity (FCFE) (2,459.50) 1,936.43 1,936.95 2,522.10 3,220.57 7,2						0
Fine cash flow to firm (FCFF) (2, 800.24) (730.28) 9,213.82 (8,314.35 (8,366.65) (730.28) 9,213.82 (8,314.35 (8,366.65) (2,459.50) 1,336.43 (1,368.43) 1,336.95 (2,522.10) 3,220.51 (730.28) (1,459.50) 1,336.43 (1,368.43) 1,336.95 (2,522.10) 3,220.51 (730.28) (1,459.50) 1,336.43 (1,368.43) 1,336.95 (2,522.10) 3,220.51 (730.28) (1,459.50) 1,306.10,0 1,30 1,30 1,46 (8,366.45) 1,30 1,46 (8,366.45) 1,30 1,46 (8,366.45) 1,30 1,46 (8,366.45) 1,30 1,46 (8,366.45) 1,30 1,30 1,30 1,30 1,30 1,30 1,30 1,30	•					1,411
Por share (THB) FOFF per share (1.49) FOFF per share (1.27) 1.00 1.00 1.30 1.86 Recurring cash flow per share (1.27) 1.00 3.75 4.83 5.16 5.55 Balance Sheet (THB m) Year Ending Dec 2023 2024 2025E 2026E 2027E Less: Accumulated depreciation (27.072) (28.155) (29.281) (30.453) (31.671 Tangible fixed assets (gross) 5.54,47 5.715 7.15 7.15 Tangible fixed assets (net) 26.45 23.832 28.805 28.403 23.955 Intangible fixed assets (net) 786 715 715 715 715 715 716 100-glorin financial assets 1.454 1.396 1.317 1.320 1.322 Cash & aquivalents 4.7480 7.731 7.404 7.572 7.911 Inventiories 1.2,115 15,295 13,093 13,348 10,815 Current assets 9.770 9.487 10,525 10,384 10,815 10	Free cash flow to firm (FCFF)	• • • •				6,365.62
FCFF per share FCFE p	Free cash flow to equity (FCFE)	(2,459.50)	1,936.43	1,936.95	2,522.10	3,220.51
FCFF per share FCFE p	Per chare (THR)					
FCFE par share 1.27		(1.45)	(0.38)	4 76	3 57	3 20
Recurring cash flow per share	•	, ,	, ,			1.66
Tangible fixed assets (gross) 53,417 51,787 56,086 55,856 55,222 Loss: Accumulated depreciation (27,072) (28,155) (29,281) (30,453) (31,671 frangible fixed assets (net) 26,345 23,632 26,805 25,403 23,575 fitangible fixed assets (net) 786 715 715 715 715 715 715 715 715 715 715	Recurring cash flow per share					5.55
Tangible fixed assets (gross) 53,417 51,787 56,086 55,856 55,222 Loss: Accumulated depreciation (27,072) (28,155) (29,281) (30,453) (31,671 frangible fixed assets (net) 26,345 23,632 26,805 25,403 23,575 fitangible fixed assets (net) 786 715 715 715 715 715 715 715 715 715 715	Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Lass: Accumulated depreciation (27,072) (28,155) (29,281) (30,453) (31,877 angible fixed assets (net) 26,345 23,632 26,805 25,403 23,555 intangible fixed assets (net) 766 715 715 715 715 715 715 715 715 715 715						
Tanglibe fixed assets (net)	,,					
Intangible fixed assets (net)	·					
Invest. in associates & subsidiaries 1.454 1.396 1.317 1.320 1.320 Cash & equivalents 1.561 2.882 3.119 3.949 5.366 A/C receivable 7.480 7.731 7.404 7.572 7.911 Inventories 12.115 15.295 13.053 13.348 13.918 10.055 Current assets 9.570 9.487 10.525 10.384 10.855 Current assets 30.726 35.396 34.101 35.252 38.035 Current assets 30.726 35.396 34.101 35.252 38.035 Current assets 62.501 64.289 66.411 66.012 66.977 Common equity 25.134 27.094 29.392 32.400 35.118 Minorities etc. 178 194 248 253 266 Total shareholders' equity 25.312 27.288 29.610 32.654 35.375 Curge m debt 0.9690 10.389 9.889 5.566 4.536 Curgerm liabilities 12.694 13.711 12.366 8.722 7.944 Caryable 14.878 17,322 12.231 12.156 13.622 Short term debt 14.878 17,322 18.233 19.655 Total liabilities 24.494 27,115 24.436 24.637 23.656 Total liabilities and shareholders' equity 62.501 68.114 66.611 66.612 66.977 18.823 19.655 Invested capital 51,324 51,637 380 397 118.33 31,4 31 31 31 41 41 41 41 41 41 41 41 41 41 41 41 41	Intangible fixed assets (net)	·				715
Cash & equivalents 1,561 2,882 3,119 3,949 5,866 A/C receivable 7,480 7,731 7,404 7,572 7,912 Inventories 12,115 15,295 13,053 13,348 13,916 Other current assets 9,570 9,487 10,525 10,384 10,852 Other current assets 30,726 35,396 34,101 35,252 38,038 Other assets 31,90 3,151 3,473 3,322 3,44 Total assets 62,501 64,289 66,411 66,012 66,975 Common equity 25,134 27,994 29,362 32,400 35,115 Minorities etc. 178 194 248 253 265 Total shareholders' equity 25,112 27,288 29,610 32,654 35,615 Long-term liabilities 3,004 3,332 2,477 3,166 3,300 Lorg-term liabilities 12,699 13,711 12,366 8,722 7,944 <td>Long-term financial assets</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td>	Long-term financial assets	-	-	-	-	-
A/C receivable 7,480 7,731 7,404 7,572 7,912	Invest. in associates & subsidiaries	1,454	1,396	1,317	1,320	1,326
Inventories	Cash & equivalents					5,360
Other current assets 9,570 9,487 10,525 10,384 10,855 Current assets 30,726 35,396 34,101 35,252 36,035 Current assets 3,190 3,151 3,473 3,252 38,035 Total assets 62,501 64,289 66,411 66,012 66,972 Common equity 25,134 27,094 29,362 32,400 35,115 Minorities etc. 178 194 248 253 32,650 Total shareholders' equity 25,132 27,288 29,610 32,654 35,375 Clong term debt 9,690 10,389 9,889 5,556 4,638 Cloner Inabilities 3,004 3,322 2,477 3,166 3,300 Long-term liabilities 3,004 3,322 2,477 3,166 3,300 Long-term liabilities 41,478 13,711 12,366 8,722 7,346 (AC) payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,622 Cloher current liabilities 324 314 371 336 39; Current liabilities and shareholders' equity 62,501 68,114 66,411 66,012 69,375 Clotal liabilities and shareholders' equity 62,501 68,114 66,411 66,012 69,375 Includes convertibles and preferred stock which is being treated as debt						
Current assets 30,726 35,396 34,101 35,252 38,035 Other assets 3,190 3,151 3,473 3,322 3,344 Total assets 62,501 64,289 66,411 66,012 66,972 Common equity 25,134 27,094 29,362 32,400 35,118 Minorities etc. 178 194 248 253 265 Total shareholders' equity 25,512 27,288 29,610 32,654 35,375 Long term debt 9,690 10,389 9,889 5,556 4,633 Under long-term liabilities 3,004 3,322 2,477 3,166 3,300 Long-term liabilities 12,694 13,711 12,366 8,722 7,846 A/C payable 9,293 9,479 11,833 12,101 12,625 Short term debt 1,4878 17,322 12,231 12,166 10,622 Other current liabilities 24,494 27,115 24,343 3,71 30						
Other assets 3,190 3,151 3,473 3,322 3,345 Total assets 62,501 64,289 66,411 66,012 69,375 Common equity 25,134 27,094 29,362 32,000 35,115 Minorities etc. 178 194 248 253 266 Total shareholders' equity 25,312 27,288 29,610 32,654 35,375 Total shareholders' equity 25,312 27,288 29,610 32,654 35,375 Cong term debt 9,690 10,389 9,889 5,556 4,633 Other long-term liabilities 3,004 3,322 2,477 3,166 3,300 Long-term liabilities 12,694 13,711 12,366 8,722 7,846 ACC payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,876 17,322 12,231 12,156 10,625 Other current liabilities 324,494 27,115 24,436 24,637 396 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 19,549 12,720 18,777 18,777 18,777 18,777 18,777 18,777 18,777 18,						
Total assets 62,501 64,289 66,411 66,012 66,975 Common equity 25,134 27,094 29,362 32,400 35,115 Minorities etc. 178 194 248 253 266 Total shareholders' equity 25,312 27,288 29,610 32,654 35,375 Long term debt 9,690 10,389 9,889 5,556 4,636 Chery-term liabilities 3,004 3,322 2,477 3,166 3,300 Long-term liabilities 12,694 13,711 12,366 8,722 7,944 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Other current liabilities 24,494 27,115 24,436 24,637 23,656 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 <td< td=""><td></td><td>·</td><td></td><td></td><td>•</td><td>-</td></td<>		·			•	-
Common equity 25,134 27,094 29,362 32,400 35,115 Minorities etc. 178 194 248 253 265 265 Total shareholders' equity 25,312 27,288 29,610 32,654 35,375 Chang term debt 9,690 10,389 9,889 5,556 4,638 31,375 Chang-term liabilities 3,004 3,322 2,477 3,166 3,300 Cher long-term liabilities 12,694 13,711 12,366 8,722 7,944 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Other current liabilities 324 314 371 380 399 Current liabilities 324 314 371 380 399 Current liabilities 424,94 27,115 24,366 24,637 23,656 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,656 Invested capital 19,549 22,720 18,777 18,823 19,656 Invested capital 19,549 22,720 18,777 18,823 19,656 Invested capital 19,549 22,720 14,85 16,42 17,85 Invested capital 19,549 21,720 14,85 16,42 17,85 Invested capital 19,549 22,720 14,85 16,42 17,85 Invested Capital 19,549 22,720 14,85 16,42 17,85 Invested Capital 19,549 21,740 14,85 16,42 17,85 Invested Capital 19,549 22,720 14,85 16,42 17,85 Invested Capital 19,549 21,740 14,85 16,42 17,85 Invested Capital 19,549 21,74	Total assets					66,975
Total shareholders' equity 25,312 27,288 29,610 32,654 35,375 Long term debt 9,690 10,389 9,889 5,566 4,638 Other long-term liabilities 3,004 3,322 2,477 3,166 3,306 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Other current liabilities 324 314 371 380 397 Current liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 19,549 22,720 18,777	Common equity	·			•	35,115
Long term debt 9,690 10,389 9,889 5,556 4,636 Other long-term liabilities 3,004 3,322 2,477 3,166 3,306 Long-term liabilities 12,694 13,711 12,366 8,722 7,944 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Cother current liabilities 24,494 374 371 380 397 Current liabilities 24,494 27,115 24,436 24,637 23,650 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,972 Net working capital 19,549 22,720 18,777 18,823 19,655 Net working capital 51,324 51,613 51,088 49,582 48,591 Net work alue per share 13,03 14,04 15,22 16,79 18,22 17,035 Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/equity (%) 36.8 38.6 28.6 20.8 14.6 Current ratio (x) 1.3 1.3 1.3 1.4 1.4 1.4 1.4 1.5 Current ratio (x) (2.7) 3.4 3.3 4.7 4.6 Net debt/equity (%) (2.7) 3.4 3.3 3.7 4.7 4.6 Net debt/equity (%) (2.7) 3.7 4.6 Net debt/equity (%) (2.7) 3.7 4.6 Net debt/equity (%) (2.7) 3.7 4.6 Net debt/eq	Minorities etc.	178	194	248	253	265
Other long-term liabilities 3,004 3,322 2,477 3,166 3,306 Long-term liabilities 12,694 13,711 12,366 8,722 7,946 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Other current liabilities 324 314 371 380 393 Current liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,978 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 51,324 51,613 51,088 49,582 48,593 Per share (THB) 8 8 7,944 1,445 1,622 1,679 1,823 Book value per share 13.03 14,04 15.22 16.79 1,823 Tangible book value per share 12,62 13,67 14,85 16,42 17,33 Financial strength 18 <th< td=""><td>Total shareholders' equity</td><td>25,312</td><td>27,288</td><td>29,610</td><td>32,654</td><td>35,379</td></th<>	Total shareholders' equity	25,312	27,288	29,610	32,654	35,379
Long-term liabilities 12,694 13,711 12,366 8,722 7,946 A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,6262 Other current liabilities 324 314 371 380 397 Current liabilities 24,494 27,115 24,436 24,637 23,656 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 51,324 51,613 51,088 49,582 48,591 *Includes convertibles and preferred stock which is being treated as debt Per share (THB) Book value per share 13,03 14,04 15,22 16,79 18,267 Tangible book value per share 12,62 13,67 14,85 16,42 17,85 Financial strength Net debt/equity (%) 90,9 91,0 64,2 42,1 28,6 Net debt/total assets (%) 36,8 38,6 28,6 20,8 14,6 Current ratio (x) 1,3 1,3 1,4 4,4 1,4 1,6 CF interest cover (x) (2,7) 3,4 3,3 4,7 4,6 Valuation 2023 2024 2025 2026 2027 Recurring P/E (x)* (28,8) 15,9 9,5 8,9 8,4 Recurring P/E (x)* (28,8) 15,9 9,5 8,9 8,4 Recurring P/E (x)* (26,1) 14,8 9,1 8,6 8,6 8,5 0,0 14,6 5,6 Price/book (x) 1,5 1,3 1,2 1,1 1,0 Price/book (x) 1,5 1,3 1,2 1,1 1,1 1,0 Price/book (x) 1,5 1,3 1,2 1,1 1,1 1,0 Price/cook (x) 1,5 1,3 1,2 1,1 1,1 1,0 Price/book (x) 1,5 1,4 1,3 1,2 1,1 1,1 1,0 EV/EBITDA @ target price (x)** 17,4 8,6 6,4 5,6 4,4 5,6	Long term debt					
A/C payable 9,293 9,479 11,833 12,101 12,627 Short term debt 14,878 17,322 12,231 12,156 10,626 Other current liabilities 324 314 371 380 397 Current liabilities 24,494 27,115 24,436 24,637 23,655 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 51,324 51,613 51,088 49,582 48,591 *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and preferred stock which is being treated as debt *Includes convertibles and shareholders' equity at 18,055 *Includes convertible and shareholders' equity at 18,055 *Includes convertible and shareholders' equity at 18,055 *Includes convertible and shareholders' equity at 18,055 *Includes convertibles and shareholders' equity at 18,055 *Includes convertibles and						3,308
Short term debt	_					
Other current liabilities 324 314 371 380 397 Current liabilities 24,494 27,115 24,436 24,637 23,657 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 51,324 51,613 51,088 49,582 48,591 * Includes convertibles and preferred stock which is being treated as debt * Includes convertibles and preferred stock which is being treated as debt * Per share (THB) Book value per share 13.03 14.04 15.22 16.79 18.20 Tangible book value per share 13.03 14.04 15.22 16.79 18.20 Tangible book value per share 19.69 91.0 64.2 42.1 28.0 Timacial strength 90.9 91.0 64.2 42.1 28.0 Net debt/quity (%) 90.9 91.0 64.2 42.1 28.0 Value debt/quity (%) 36.8 38.6 28.6 20.8 14.8	. ,					
Current liabilities 24,494 27,115 24,436 24,637 23,650 Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital 19,549 22,720 18,777 18,823 19,655 Invested capital 51,324 51,613 51,088 49,582 48,591 * Includes convertibles and preferred stock which is being treated as debt * Includes convertibles and preferred stock which is being treated as debt * Per share (THB) Book value per share 13.03 14.04 15.22 16.79 18.20 Tangible book value per share 12.62 13.67 14.85 16.42 17.83 * Financial strength Net debt/equity (%) 90.9 91.0 64.2 42.1 28.6 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024						397
Total liabilities and shareholders' equity 62,501 68,114 66,411 66,012 66,975 Net working capital Invested Capital In	Current liabilities					23,650
Invested capital 51,324 51,613 51,088 49,582 48,591 *Includes convertibles and preferred stock which is being treated as debt Per share (THB) Book value per share 13.03 14.04 15.22 16.79 18.20 17.83	Total liabilities and shareholders' equity				66,012	66,975
* Includes convertibles and preferred stock which is being treated as debt * Per share (THB) Book value per share 13.03 14.04 15.22 16.79 18.20 Tangible book value per share 12.62 13.67 14.85 16.42 17.83 * Financial strength Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 * Current ratio (x) 1.3 1.3 1.4 1.4 1.4 1.6 * CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 * Valuation 2023 2024 2025E 2026E 2027E * Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 * Recurring P/E @ target price (x) * (41.2) 22.7 13.5 12.8 11.5 * Reported P/E (x) (26.1) 14.8 9.1 8.6 8.1 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 * Price/book (x) 1.5 1.3 1.2 1.1 1.0 * EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.4 * EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.5	Net working capital	19,549	22,720	18,777	18,823	19,655
Per share (THB) Book value per share 13.03 14.04 15.22 16.79 18.20 17.83 17.85 16.42 17.85 17.8	Invested capital		51,613	51,088	49,582	48,591
Book value per share 13.03 14.04 15.22 16.79 18.20 Tangible book value per share 12.62 13.67 14.85 16.42 17.83 Financial strength Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) 1.3 1.3 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x)* (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x)* (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) (28.1) 14.8 9.1 3.6 8.5 Reported P/E (x) (26.1) 14.8 9.1 3.6	* Includes convertibles and preferred stock which is be	eing treated as debt				
Tangible book value per share 12.62 13.67 14.85 16.42 17.83 Financial strength Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) 1.3 1.3 1.4 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x)* (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x)* (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.5 Dividend yield (%) 1.3 2.6 4.4 4.6 5.5 Price/book (x) 1.5 1.3 1.2 1.1 EV/EBITDA (x)** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA (a target price (x) ** 17.4 8.6 6.4 5.6 4.8	Per share (THB)					
Financial strength Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) 1.3 1.3 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E @ target price (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.6 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.6 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (w) *** 13.8 6.8 5.0 4.8 4.5 <	Book value per share					18.20
Net debt/equity (%) 90.9 91.0 64.2 42.1 28.0 Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) 1.3 1.3 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.6 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.6 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) *** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA (a) target price (x) ** 17.4 8.6 6.4 5.6 4.5	Tangible book value per share	12.62	13.67	14.85	16.42	17.83
Net debt/total assets (%) 36.8 38.6 28.6 20.8 14.8 Current ratio (x) 1.3 1.3 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x)* (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (atring the target price (x)* (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.5 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.6 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) *** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.5	•					
Current ratio (x) 1.3 1.3 1.4 1.4 1.4 1.6 CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.6 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) *** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) *** 17.4 8.6 6.4 5.6 4.5	Net debt/equity (%)					28.0
CF interest cover (x) (2.7) 3.4 3.3 4.7 4.8 Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.7 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.5 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.5	* *					14.8
Valuation 2023 2024 2025E 2026E 2027E Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E @ target price (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.1 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.5						1.6 4.8
Recurring P/E (x) * (28.8) 15.9 9.5 8.9 8.4 Recurring P/E @ target price (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.7 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) *** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) *** 17.4 8.6 6.4 5.6 4.5						
Recurring P/E @ target price (x) * (41.2) 22.7 13.5 12.8 11.5 Reported P/E (x) (26.1) 14.8 9.1 8.6 8.1 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) *** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.8						
Reported P/E (x) (26.1) 14.8 9.1 8.6 8.1 Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.9	• , ,					
Dividend yield (%) 1.3 2.6 4.4 4.6 5.0 Price/book (x) 1.5 1.3 1.2 1.1 1.0 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.9						8.1
Price/book (x) 1.5 1.3 1.2 1.1 1.6 Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.8						5.0
Price/tangible book (x) 1.5 1.4 1.3 1.2 1.1 EV/EBITDA (x) ** 13.8 6.8 5.0 4.3 3.7 EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.5						1.0
EV/EBITDA @ target price (x) ** 17.4 8.6 6.4 5.6 4.9	* *					1.1
	EV/EBITDA (x) **					3.7
EV/invested capital (x) 1.2 1.2 1.1 1.0 1.0	EV/EBITDA @ target price (x) **					4.9
* Pre-exceptional, pre-goodwill and fully diluted	EV/invested capital (x)					1.0

Sources: Betagro; FSSIA estimates

BETAGRO PCL (BTG TB)



Exhibit 72: FSSIA ESG score implication

59.71 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 73: ESG – peer comparison

	FSSIA			Domestic	ratings -					Glo	bal ratings	;		BI	oomberg
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11
BTG	59.71		Υ	AAA	5.00	4.00	Certified	High		BBB				3.68	57.48
CPF	80.10	Y	Y	AAA	5.00	5.00	Certified	Medium	70.60	BB	44.00	62.05	85.00	4.43	67.93
GFPT	40.94				5.00	5.00	Certified	High				62.92	24.00	4.22	58.07
TU	82.00	Υ	Υ	Α	5.00	5.00	Certified	High	64.42	Α	41.00	74.01	85.00	3.43	77.68
TFG	35.10		Y	AA	5.00	5.00	Certified	Severe				40.78			

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 74: ESG score by Bloomberg

FY ending Dec 31	FY 2022	FY 2023
ESG financial materiality scores - ESG score	2.96	3.68
BESG environmental pillar score	1.86	3.29
BESG social pillar score	2.99	3.26
BESG governance pillar score	5.14	5.14
ESG disclosure score	50.31	57.48
Environmental disclosure score	34.94	49.65
Social disclosure score	39.78	41.60
Governance disclosure score	76.10	81.10
Environmental		
Emissions reduction initiatives	No	Yes
Climate change policy	Yes	Yes
Climate change opportunities discussed	No	No
Risks of climate change discussed	Yes	Yes
GHG scope 1	234	204
GHG scope 2 location-based	214	217
GHG Scope 3	_	_
Carbon per unit of production	0	0
Biodiversity policy	No	No
Energy efficiency policy	Yes	Yes
Total energy consumption	1,065	1,072
Renewable energy use	73	163
Electricity used	416	421
Fuel used - natural gas	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 75: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2022	FY 20:
Fuel used - crude oil/diesel	No	1
Waste reduction policy	Yes	Y
Hazardous waste	1	
Total waste	204	2
Waste recycled	9	
Waste sent to landfills	9	
Environmental supply chain management	No	Y
Water policy	Yes	Y
Water consumption	7,837	9,0
Social		
Human rights policy	Yes	Υ
Policy against child labor	Yes	Y
Quality assurance and recall policy	Yes	Υ
Consumer data protection policy	No	Y
Equal opportunity policy	Yes	Y
Gender pay gap breakout	Yes	Y
Pct women in workforce	54	
Pct disabled in workforce	1	
Business ethics policy	Yes)
Anti-bribery ethics policy	Yes	`
Health and safety policy	Yes	`
Lost time incident rate - employees	1	
Total recordable incident rate - employees	1	
Training policy	Yes	,
Fair remuneration policy	No	
Number of employees – CSR	33,652	33,
Employee turnover pct	51	55,
Total hours spent by firm - employee training	121,820	358,
Social supply chain management	No	000,
Sovernance	NO	
Board size	11	
lo. of independent directors (ID)	5	
No. of women on board	5	
No. of non-executive directors on board	8	
		,
Company conducts board evaluations	Yes	
No. of board meetings for the year	14	
Board meeting attendance pct	99	
Board duration (years)	3	
Director share ownership guidelines	No	
age of the youngest director	-	
ge of the oldest director	_	
lo. of executives / company managers	10	
No. of female executives	2	
Executive share ownership guidelines	No	
ize of audit committee	3	
No. of ID on audit committee	3	
Audit committee meetings	8	
Audit meeting attendance %	96	
ize of compensation committee	3	
No. of ID on compensation committee	2	
No. of compensation committee meetings	6	
Compensation meeting attendance %	100	
ize of nomination committee	3	
No. of nomination committee meetings	6	
Nomination meeting attendance %	100	
sustainability governance		
Verification type	No	

Sources: Bloomberg; FSSIA's compilation

EQUITY RESEARCH - COMPANY REPORT

THAI FOODS GROUP

THAILAND / FOOD & BEVERAGE



UNCHANGED

TARGET PRICE THB5.30 **CLOSE THB4.68 UP/DOWNSIDE** +13.2% PRIOR TP **THB4.10 CHANGE IN TP** +29.3% TP vs CONSENSUS +1.0%

NANS

Bright outlook for all businesses

- Expect 1Q25 net profit to jump by 45% q-q and 612% y-y, due to higher meat prices and lower raw material prices.
- Management targets 2025 revenue growth of 10-15% y-y, supported by strong sales volumes and positive meat price outlook.
- Maintain RLIV with higher TD to THRE 2 and high dividend yield

Aiming for strong growth in volumes and meat prices

Management targets 2025 revenue growth of 10-15% v-v, driven by the retail shop business, with a target of 50% growth through plans to open 200 new branches, achieving SSSG of 15% y-y. In addition, the goal is to increase swine and chicken sales volumes by 25% and 5% y-y, respectively. They project the 2025 average meat price outlook to remain positive throughout the year, with Thai swine prices staying above THB80/kg (+15% y-y), Thai chicken prices stable at THB40-42/kg, and Vietnam swine at VND65,000/kg (+9% v-v). On the cost side, raw material prices are expected to decrease by 5% y-y, and if raw materials are imported from the US, it will be even more positive for the cost of livestock farming.

Higher meat prices support growth in 1Q25

We expect 1Q25 net profit to grow strongly by 45% q-q and 612% y-y, driven by higher meat prices. Thai swine (+12% q-q, +19% y-y) and Vietnam swine (+8% q-q, +22% y-y) prices have risen significantly. TFG does not have operations in China, and overall raw material costs are still soft, which should support a continued improvement in gross margins. In addition, the fullquarter recognition of revenue from Thai Foods Fresh Market's new branches in 4Q24 should offset the negative impact from the GMT, leading to a net profit increase to cTHB1.2b in 1Q25.

Revising up our 2025-27 net profit forecast

Given the continued strength in Thai and Vietnam swine prices, TFG's profit outlook should remain positive in 2Q25. As a result, we have raised our 2025-27E net profit by 17-24%, expecting growth of 33%/6%/4%, respectively. Assuming in-line 1Q25 results, it would account for 30% of our full-year estimate, indicating that our new profit estimate remains conservative. Since TFG has no export revenue from the US, it is not directly impacted by US tariffs. Despite the negative sentiment surrounding pork imports from the US, we believe the risk of such events occurring is relatively low.

Maintain BUY with higher TP to THB5.3

We raise our TP to THB5.3 (from THB4.1), maintaining a target P/E of 8.5x. While we are positive on the SET ESG rating of AA, we remain cautious about the high proportion of shares used as collateral for margin accounts, which stands at about 43.8% of total shares (as of February 2025). However, management is aware of the market's concerns and is gradually reducing this proportion in the future. We maintain BUY, as the stock currently trades at a 2025E P/E of only 7.6x, with an expected annual dividend yield of c8%.

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	65,482	69,517	71,831	73,032
Net profit	3,144	4,179	4,433	4,611
EPS (THB)	0.51	0.62	0.66	0.68
vs Consensus (%)	-	2.1	(1.2)	(12.8)
EBITDA	10,157	11,205	11,691	12,115
Recurring net profit	3,618	4,179	4,433	4,611
Core EPS (THB)	0.59	0.62	0.66	0.68
Chg. In EPS est. (%)	-	23.9	18.8	17.0
EPS growth (%)	nm	5.6	6.1	4.0
Core P/E (x)	8.0	7.6	7.1	6.9
Dividend yield (%)	6.4	7.3	7.7	8.0
EV/EBITDA (x)	4.5	4.7	4.3	4.0
Price/book (x)	1.8	1.6	1.5	1.4
Net debt/Equity (%)	102.7	106.6	89.2	75.3
ROE (%)	24.0	23.4	22.0	21.0



Share price performance	1 Month	3 Month	12 Month		
Absolute (%)	10.4	40.1	40.1		
Relative to country (%)	16.1	69.8	73.4		
Mkt cap (USD m)			789		
3m avg. daily turnover (USD m)			1.1		
Free float (%)			16		
Major shareholder	New Star Victor Co Ltd (32%)				
12m high/low (THB)			4.84/3.02		
Issued shares (m)			5,810.82		

Sources: Bloomberg consensus: FSSIA estimates



Sureeporn Teewasuwet

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Investment thesis

TFG is one of Thailand's top three chicken processors and live pig farmers, with a daily production capacity of 500,000 chickens and a monthly supply of over 100,000 hogs.

We maintain a conservative outlook on meat prices in 2025 due to increased production volumes and the continuous decline in raw material prices, meaning that any price increases will largely depend on demand. However, we expect that the expansion of branches and revenue for Thai Foods Fresh Market will help reduce the volatility of the upstream business' performance, and this should become more beneficial in the future.

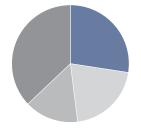
Company profile

Thai Foods Group (TFG) was established in 1987 by Mr. Winai Teawsomboonkij, who currently serves as CEO. It started from a chicken farm in Lopburi before expanding to a vertically integrated food producer specializing in chicken and swine production, with operations in Thailand and Vietnam. Also, it expanded more into downstream businesses by entering the retail market through retail shops. In 2024, the revenue mix from poultry, swine, retail, and feed was 27%/21%/37%/15%, respectively.

www.tfg.co.th

Principal activities (revenue, 2024)

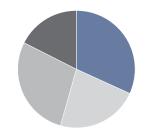
- Poultry 27.4 %
- Swine 20.6 %
- Feed 14.9 %
- Retail Shop and other 37.1 %



Source: Thai Foods Group

Major shareholders

- New Star Victor Co Ltd 31.8 %
- Teawsomboonkij Family 22.6 %
- BNP Paribas Hong Kong Branch 28.1 %
- Others 17.5 %



Source: Thai Foods Group

Catalysts

Potential catalysts for TFG's earnings growth in 2025 are 1) revenue growth driven by sales volumes; 2) higher-than-expected meat prices; 3) declining raw material costs; and 4) its new Thai Foods Fresh Market store expansion.

Risks to our call

Downside and upside risks to our P/E-based TP are 1) a slower or faster-than-expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB.

Event calendar

Date	Event
May 2025	1Q25 results announcement

Key assumptions

	2025E	2026E	2027E
Total Sales Growth (%)	6.2	3.3	1.7
Gross Margin (%)	14.4	14.5	14.6
SG&A to sales (%)	6.8	6.8	6.8

Source: FSSIA estimates

Earnings sensitivity

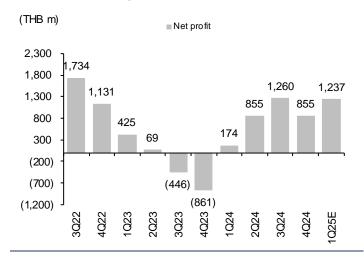
- For every 1% increase in revenue, we estimate 2025 net profit to rise by 1.2%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 5.1%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A, we estimate 2025 net profit to fall by 4.7%, and vice versa, all else being equal.

Exhibit 76: Changes in key assumptions for TFG

		Current		Previous				Change	
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)
Total revenue	69,517	71,831	73,032	68,520	71,424	73,032	1.5	0.6	0.0
Costs	59,479	61,415	62,370	59,544	61,925	63,231	(0.1)	(0.8)	(1.4)
Gross profit	10,038	10,415	10,663	8,976	9,499	9,801	11.8	9.6	8.8
SG&A expenses	4,727	4,884	4,966	4,659	4,857	4,966	1.5	0.6	0.0
Reported net profit	4,179	4,433	4,611	3,373	3,731	3,939	23.9	18.8	17.0
Core profit	4,179	4,433	4,611	3,373	3,731	3,939	23.9	18.8	17.0
Key ratios (%)									
Total revenue growth (%)	6.2	3.3	1.7	4.6	4.2	2.3			
Net profit growth (%)	32.9	6.1	4.0	7.3	10.6	5.6			
Core profit growth (%)	15.5	6.1	4.0	(6.8)	10.6	5.6			
Gross margin	14.4	14.5	14.6	13.1	13.3	13.4	1.3	1.2	1.2
SG&A to sales	6.8	6.8	6.8	6.8	6.8	6.8	0.0	0.0	0.0
Net margin	6.0	6.2	6.3	4.9	5.2	5.4	1.1	0.9	0.9
Core margin	6.0	6.2	6.3	4.9	5.2	5.4	1.1	0.9	0.9
Operating statistics (THB/kg)									
TFG's chicken ASP	55.7	56.0	56.3	55.7	56.0	56.3	0.0	0.0	0.0
TFG's swine ASP	75.0	72.0	70.0	70.0	70.0	70.0	7.1	2.9	0.0
Vietnam swine price (VND/kg)	60,000	60,000	60,000	60,000	60,000	60,000	0.0	0.0	0.0
Corn	11.0	10.5	10.0	11.0	10.5	10.0	0.0	0.0	0.0
Soybean meal	20.0	19.0	18.0	20.0	19.0	18.0	0.0	0.0	0.0
Retail shop stores (no.)	501	581	661	501	581	661	0.0	0.0	0.0
Retail shop sales (THB m)	25,995	27,934	28,574	25,995	27,934	28,574	0.0	0.0	0.0

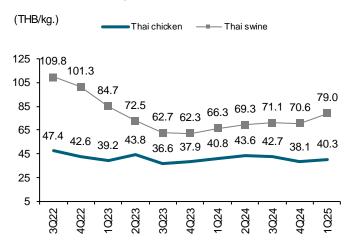
Source: FSSIA estimates

Exhibit 77: Quarterly net profit



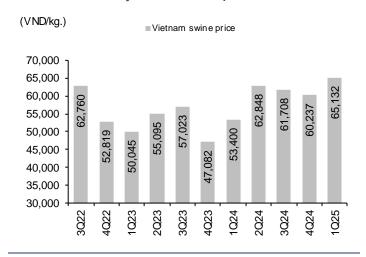
Sources: TFG, FSSIA estimates

Exhibit 78: Quarterly domestic meat prices



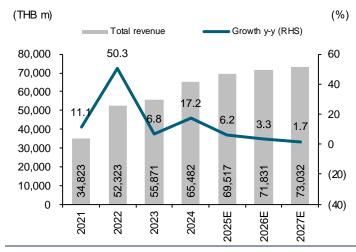
Sources: TFG, CPF, FSSIA estimates

Exhibit 79: Quarterly Vietnam swine price



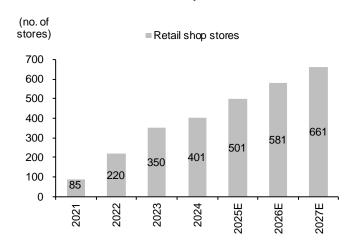
Sources: CPF, FSSIA's compilation

Exhibit 81: Yearly total revenue and growth



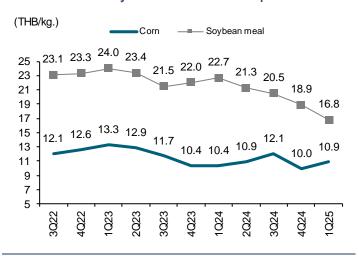
Sources: TFG, FSSIA estimates

Exhibit 83: Number of retail shops



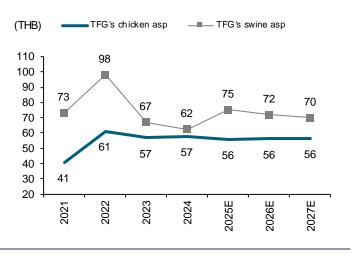
Sources: TFG, FSSIA estimates

Exhibit 80: Quarterly domestic raw material prices



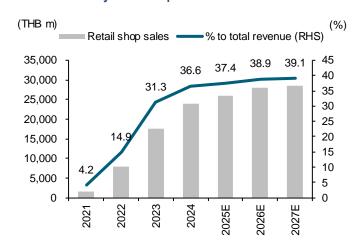
Sources: CPF, OAE, DIT, FSSIA estimates

Exhibit 82: TFG's yearly meat prices



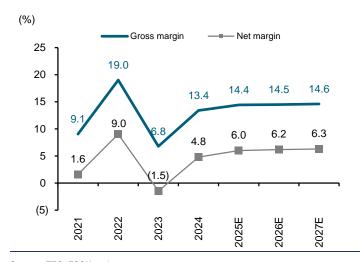
Sources: TFG, FSSIA estimates

Exhibit 84: Yearly retail shop revenue



Sources: TFG, FSSIA estimates

Exhibit 85: Gross margin and net margin



Sources: TFG, FSSIA estimates

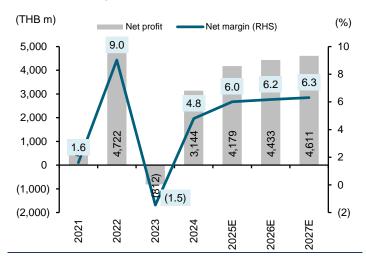
Exhibit 87: Securities pledged in margin accounts by SET (as Exhibit 88: TFG – historical P/E band of Feb 2025)

Source: Excluding Stock Dividend and newly issued share which have not been listed in SET.

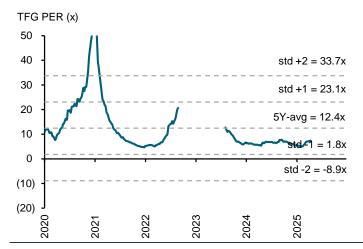
Ranking	Security	Number of shares pledged in margin accounts (shares)	Number of shares pledged in the margin account comparing with paid-up shares (%)	% Free float
1	TFG	2,543,140,566.49	43.77	17.35
2	ACE	2,101,292,190.84	20.65	22.48
3	XPG	1,427,014,209.30	13.34	64.28
4	SUPER	1,371,440,666.67	5.02	63.45
5	втс	1,003,975,585.37	9.30	39.77
6	BLAND	1,002,086,043.48	5.78	72.01
7	SIRI	903,528,101.80	5.20	76.34
8	TPIPL	859,152,011.11	4.54	34.15
9	RABBIT	848,548,444.44	11.34	71.71
10	AQUA	800,745,321.43	14.02	49.17

Sources: SET, FSSIA's compilation

Exhibit 86: Yearly net profit



Sources: TFG, FSSIA estimates



Sources: Bloomberg, FSSIA estimates

Financial Statements

Thai Foods Group

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	55,871	65,482	69,517	71,831	73,032
Cost of goods sold	(52,086)	(56,706)	(59,479)	(61,415)	(62,370)
Gross profit	3,785	8,775	10,038	10,415	10,663
Other operating income	453	525	487	503	511
Operating costs	(3,678)	(4,350)	(4,727)	(4,884)	(4,966)
Operating EBITDA	5,287	10,157	11,205	11,691	12,115
Depreciation	(4,727)	(5,207)	(5,407)	(5,657)	(5,907)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	560	4,950	5,798	6,034	6,208
Net financing costs	(1,120)	(1,007)	(1,052)	(1,012)	(985)
Associates	(20)	(31)	(24)	(14)	(15)
Recurring non-operating income	(20)	(31)	(24)	(14)	(15)
Non-recurring items	(313)	(474)	0	0	0
Profit before tax	(893)	3,438	4,721	5,007	5,208
Tax	77	(319)	(569)	(603)	(627)
Profit after tax	(816)	3,118	4,152	4,404	4,581
Minority interests	3	26	28	29	29
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	(812)	3,144	4,179	4,433	4,611
Non-recurring items & goodwill (net)	313	474	0	0	0
Recurring net profit	(499)	3,618	4,179	4,433	4,611
Per share (THB)					
Recurring EPS *	(0.09)	0.59	0.62	0.66	0.68
Reported EPS	(0.14)	0.51	0.62	0.66	0.68
DPS	0.03	0.30	0.34	0.36	0.38
Diluted shares (used to calculate per share data)	5,811	6,168	6,749	6,749	6,750
Growth					
Revenue (%)	6.8	17.2	6.2	3.3	1.7
Operating EBITDA (%)	(49.3)	92.1	10.3	4.3	3.6
Operating EBIT (%)	(92.1)	784.5	17.1	4.1	2.9
Recurring EPS (%)	nm	nm	5.6	6.1	4.0
Reported EPS (%)	nm	nm	21.5	6.1	4.0
Operating performance					
Gross margin inc. depreciation (%)	6.8	13.4	14.4	14.5	14.6
Gross margin exc. depreciation (%)	15.2	21.4	22.2	22.4	22.7
Operating EBITDA margin (%)	9.5	15.5	16.1	16.3	16.6
Operating EBIT margin (%)	1.0	7.6	8.3	8.4	8.5
Net margin (%)	(0.9)	5.5	6.0	6.2	6.3
Effective tax rate (%)	8.7	9.3	12.1	12.0	12.0
Dividend payout on recurring profit (%)	(34.9)	51.1	55.0	55.0	55.0
Interest cover (X)	0.5	4.9	5.5	5.9	6.3
Inventory days	53.7	43.8	48.4	59.6	60.3
Debtor days	22.6	17.8	18.9	21.6	21.8
Creditor days	43.6	43.4	43.8	48.8	49.3
Operating ROIC (%)	1.4	13.4	15.5	15.1	15.6
ROIC (%)	1.1	10.9	12.4	11.9	12.2
ROE (%)	(3.4)	24.0	23.4	22.0	21.0
ROA (%)	0.8	9.4	10.3	10.2	10.3
* Pre-exceptional, pre-goodwill and fully diluted		-		-	
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Poultry	17,421	17,954	18,098	18,478	18,848
Swine	11,349	13,503	14,958	14,646	14,524
Feed	9,397	9,754	10,163	10,468	10,782
Retail Shop and other	17,704	9,754 24,271	26,298	28,238	28,878
Sources: Thai Foods Group: FSSIA estimates	17,704	<u></u>	20,200	20,200	20,070

Sources: Thai Foods Group; FSSIA estimates

Financial Statements

Thai Foods Group

ash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027
ecurring net profit	(499)	3,618	4,179	4,433	4,61
epreciation	4,727	5,207	5,407	5,657	5,90
ssociates & minorities	20	31	24	14	1
ther non-cash items	82 1,722	497 1,642	23 (5,561)	13 (484)	1 (980
hange in working capital ash flow from operations	6,051	10,995	4,073	9,634	9,56
apex - maintenance	(4,438)	(4,335)	(5,633)	(5,272)	(5,627
apex - new investment	-	-	-	-	(-,-
et acquisitions & disposals	(19)	16	37	0	
ther investments (net)	(2,566)	434	(1,842)	(246)	(135
ash flow from investing	(7,023)	(3,885)	(7,438)	(5,518)	(5,762
ividends paid	(1,812)	(494)	(2,299)	(2,438)	(2,536
quity finance	862	0	939	0	
ebt finance	1,970 78	(3,108) 29	(133) 127	(869) 23	(59- 1
ther financing cash flows ash flow from financing	1,098	(3,573)	(1,367)	(3,284)	(3,11
on-recurring cash flows	-	(3,373)	(1,307)	(3,204)	(3,11
ther adjustments	600	711	979	57	31
et other adjustments	600	711	979	57	31
lovement in cash	726	4,248	(3,753)	889	99
ree cash flow to firm (FCFF)	148.46	8,117.64	(2,312.45)	5,128.86	4,789.2
ree cash flow to equity (FCFE)	1,676.36	4,742.09	(2,392.44)	3,327.63	3,534.1
er share (THB)					
CFF per share	0.03	1.40	(0.40)	0.88	0.8
CFE per share	0.29	0.82	(0.41)	0.57	0.6
ecurring cash flow per share	0.75	1.52	1.43	1.50	1.5
alance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027
angible fixed assets (gross)	27,597	29,182	32,182	35,182	38,18
ess: Accumulated depreciation	(6,934)	(10,311)	(14,718)	(18,375)	(22,28
angible fixed assets (net)	20,663	18,871	17,464	16,807	15,90
tangible fixed assets (net)	232	215	179	179	1
ong-term financial assets	-	-	-	-	
vest. in associates & subsidiaries	1,092	1,383	1,383	1,383	1,3
ash & equivalents	1,819	6,066	2,314	3,203	4,2
C receivable	3,398	2,994	4,190	4,330	4,4
ventories	6,971 7,096	5,375 6,720	8,963 9,037	9,254	9,3
ther current assets urrent assets	7,096 19,284	6,720 21,155	9,037 24,503	9,338 26,125	10,2 28,2
ther assets	5,875	4,524	6,952	7,183	7,3
otal assets	47,146	46,149	50,481	51,677	52,9
ommon equity	13,681	16,448	19,248	21,043	22,8
inorities etc.	15	51	50	49	
otal shareholders' equity	13,696	16,499	19,298	21,092	22,8
ong term debt	10,106	8,567	10,211	10,556	10,8
ther long-term liabilities	540	568	695	718	7:
ong-term liabilities	10,646	9,135	10,906	11,274	11,6
C payable	6,584	5,653	7,333	7,572	7,6
nort term debt ther current liabilities	15,998 222	14,444 418	12,666 278	11,452 287	10,5 2
urrent liabilities	22,804	20,515	20,277	287 19,311	∠ 18,5
otal liabilities and shareholders' equity	47,146	46,149	50,481	51,677	52,9
et working capital	10,659	9,018	14,579	15,063	16,0
vested capital	38,521	34,012	40,556	40,615	40,8
ncludes convertibles and preferred stock which is bei	ng treated as debt				
er share (THB)					
ook value per share	2.35	2.67	2.85	3.12	3.
ingible book value per share	2.31	2.63	2.83	3.09	3.
nancial strength					
et debt/equity (%)	177.3	102.7	106.6	89.2	75
et debt/total assets (%)	51.5	36.7	40.7	36.4	32
urrent ratio (x)	0.8	1.0	1.2	1.4	1
interest cover (x)	2.5	5.7	(1.3)	4.3	
luation	2023	2024	2025E	2026E	202
ecurring P/E (x) *	(54.5)	8.0	7.6	7.1	(
ecurring P/E @ target price (x) *	(61.7)	9.0	8.6	8.1	7
eported P/E (x)	(33.5)	9.2	7.6	7.1	6
vidend yield (%)	0.6	6.4	7.3	7.7	8
ice/book (x)	2.0	1.8	1.6	1.5	1
ice/tangible book (x)	2.0	1.8	1.7	1.5	1
//EBITDA (x) ** //EBITDA @ target price (x) **	9.7 10.4	4.5 4.9	4.7 5.0	4.3 4.7	2
//EBITDA @ target price (x) == //invested capital (x)	10.4	4.9 1.3	5.0 1.3	4. <i>7</i> 1.2	1
//IIIVOOLOU OUPILUI (A)	1.3	1.3	1.3	1.4	ı

Sources: Thai Foods Group; FSSIA estimates

Thai Foods Group PCL (TFG TB)

FSSIA ESG rating

n/a

Exhibit 89: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

Exhibit 90: ESG – peer comparison

	FSSIA	Domestic ratings					Global ratings					Bloomberg			
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11
BTG	59.71		Υ	AAA	5.00	4.00	Certified	High		BBB				3.68	57.48
CPF	80.10	Υ	Υ	AAA	5.00	5.00	Certified	Medium	70.60	BB	44.00	62.05	85.00	4.43	67.93
GFPT	40.94				5.00	5.00	Certified	High				62.92	24.00	4.22	58.07
TU	82.00	Y	Υ	Α	5.00	5.00	Certified	High	64.42	Α	41.00	74.01	85.00	3.43	77.68
TFG	35.10		Υ	AA	5.00	5.00	Certified	Severe				40.78			

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 91: ESG disclosure from the company's one report

FY ending Dec 31	FY 2022	FY 2023
Environmental		
Climate change policy	Yes	Yes
Climate change opportunities discussed		
GHG scope 2 location-based policy	Yes	Yes
Biodiversity policy	Yes	Yes
Energy efficiency policy	Yes	Yes
Electricity used		
Fuel used - crude oil/diesel		35.69
Waste reduction policy	Yes	Yes
Water policy	Yes	Yes
Water consumption		Yes
Social		
Human rights policy	Yes	Yes
Policy against child labor	Yes	Yes
Quality assurance and recall policy	Yes	Yes
Consumer data protection policy		
Equal opportunity policy	Yes	Yes
Gender pay gap breakout		
Pct women in workforce	52.66	54.44
Business ethics policy	Yes	Yes
Anti-bribery ethics policy	Yes	Yes
Health and safety policy	Yes	Yes
Lost time incident rate - employees		
Training policy	Yes	Yes
Fair remuneration policy	Yes	Yes
Number of employees - CSR		
Total hours spent by firm - employee training		
Social supply chain management	Yes	Yes

FY ending Dec 31	FY 2022	FY 2023
Governance		
Board size / Independent directors (ID) / Female	9/6/1	9/6/1
No. of board meetings for the year / % attendance	7 / 100%	6 / 100%
Company conducts board evaluations	Yes	Yes
Number of non-executive directors on board	6	6
Director share ownership guidelines	No	No
Board age limit	No	No
Age of the youngest / oldest director	38 / 74	39 / 77
Number of executives / female	10 / 2	7 / 1
Executive share ownership guidelines	No	No
Size of audit committee / ID	3/3	3/3
Audit committee meetings	5	5
Audit committee meeting attendance (%)	100	100
Size of compensation committee	3/2	3/2
Number of compensation committee meetings	2	2
Compensation committee meeting attendance (%)	100	100
Size of nomination committee / ID	3/2	3/2
Number of nomination committee meetings	2	2
Nomination committee meeting attendance (%)	100	100
Board compensation (THB m)	10.68	12.06
Auditor fee (THB m)	2.42	2.55
(KPMG Phoomchai Audit Co., Ltd.)		

Source: FSSIA's compilation

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FINANSIA

EQUITY RESEARCH - COMPANY REPORT



FSSIA ESG rating



CHAROEN POKPHAND FOODS

THAILAND / FOOD & BEVERAGE

This report is being republished for reference purposes. No changes have been made to the report from its original date of publication.

1H profit likely better than thought

- 1Q25 net profit recovery should be higher than previously anticipated.
- The direct impact of US tariffs should be limited, but CPF remains focused on its cautious strategy within the global economic volatility.
- Raise 2025E profit to grow 12% v-v and new TP to THB30.

Thailand and Vietnam to support 1Q25 profit

We expect a 1Q25 net profit of THB6.5b (+57% q-q, +5.7x y-y), showing a higher recovery than previously forecasted. Given persistently weak Chinese swine prices, the average in 1Q25 was only RMB15/kg (-9.2% q-q, flat y-y). However, the increase in Thai swine prices (+12% q-q, +19% y-y), Thai chicken (+6% q-q, -1% y-y), and Vietnam swine (+8% q-q, +22% y-y) should help offset it. With consistently stable overall demand and no significant improvement, we project 1Q25 total revenue to grow by 1% q-q and 7% y-y.

Higher meat and lower raw material prices

We anticipate 1Q25 gross margin to remain strong at 15.9%, up from 15.7% in 4Q24 and 12% in 1Q24. The main drivers should come from 1) higher meat prices, 2) lower raw material costs, and 3) positive results from continuous production efficiency improvements, which began showing benefits last year. In addition, they should also help SG&A expenses, keeping them under control. However, we project profit sharing to drop q-q, particularly from the Chinese swine business and CPALL following a weak season.

The direct impact of US tariffs should be limited

CPF operates production facilities in 17 countries worldwide, many of which face US tariffs, including Thailand. However, exports to the US from Thailand represent only 0.3% of total revenue. Most of its overseas business involves production and sales in those countries, with minimal exports to the US. Despite that, CPF has adopted a more cautious strategy, given the global economic volatility from Trump's tariffs, focusing on liquidity management within the organization. We view this strategy positively.

Increase 2025E net profit and TP to THB30

We have raised our 2025E net profit to THB21.9b (+11.7% y-y) from THB14b. Assuming an in-line 1Q25 profit, it accounts for 30% of our full-year forecast. Although our new profit estimate remains conservative, we maintain a cautious view for 2H25, especially regarding global economic volatility. We have also increased our TP to THB 30 (based on a 12x PE target). Regarding potential US pork imports, we believe the likelihood of this happening is very low. Instead, it is more likely that Thailand will allow imports of corn and soybeans from the US, which would be positive for the meat sector.

CPF TB

BUY

UNCHANGED

TARGET PRICE THB30.00
CLOSE THB23.70
UP/DOWNSIDE +26.6%
PRIOR TP THB28.00
CHANGE IN TP +7.1%
TP vs CONSENSUS +1.4%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	580,747	616,173	633,426	649,261
Net profit	19,558	21,855	22,410	23,446
EPS (THB)	2.32	2.60	2.66	2.79
vs Consensus (%)	-	10.7	2.6	(11.8)
EBITDA	71,662	76,853	77,752	79,791
Recurring net profit	19,039	21,855	22,410	23,446
Core EPS (THB)	2.26	2.60	2.66	2.79
Chg. In EPS est. (%)	-	41.2	34.8	30.0
EPS growth (%)	nm	14.8	2.5	4.6
Core P/E (x)	10.5	9.1	8.9	8.5
Dividend yield (%)	4.5	5.5	5.6	5.9
EV/EBITDA (x)	9.9	9.1	8.8	8.4
Price/book (x)	0.8	0.8	0.7	0.7
Net debt/Equity (%)	157.4	130.7	120.0	110.3
ROE (%)	7.8	8.7	8.5	8.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(1.3)	3.5	31.7
Relative to country (%)	1.0	23.4	55.9
Mkt cap (USD m)			5,705
3m avg. daily turnover (USD m)			10.2
Free float (%)			46
Major shareholder	Charoen Po	okphand Gr	oup (37%)
12m high/low (THB)		2	6.00/17.60
Issued shares (m)			8,413.57

Sources: Bloomberg consensus; FSSIA estimates



Sureeporn Teewasuwet

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Charoen Pokphand Foods CPF TB Sureeporn Teewasuwet

Investment thesis

CPF operates an integrated agro-industrial and food business under its "Kitchen of the World" vision for sustainable growth. The company owns production bases through investments and joint ventures in 17 countries and exports to over 50 countries. Since CPF starts from upstream, especially farming, which is highly volatile in line with meat prices and feed costs, its annual performance fluctuates sharply. CPF reported a significant turnaround in profit in 2024. Meanwhile, we have a more optimistic outlook for the 2025 meat price trend due to robust meat price recoveries in Thailand and Vietnam in 1Q25. In addition, CPF's management guided that Chinese swine prices may recover from 2Q25 onward due to stronger demand.

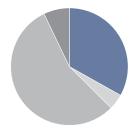
Company profile

Established in 1978 and listed on the Stock Exchange of Thailand in 1987, CPF operates a vertically integrated agro-industrial and food business, from upstream to downstream, covering livestock and aquaculture such as swine, broilers, layers, ducks, shrimp, and fish. As of end-2024, CPF generated revenue from three units, namely Feed, Farm, and Food, with a revenue mix of 23%/55%/22%, respectively.

www.cpfworldwide.com

Principal activities (revenue, 2024)

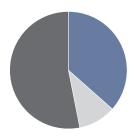
- Thailand livestock 33.1 %
- Thailand aquatic 4.3 %
- Overseas livestock 55.5 %
- Overseas aquatic 7.1 %



Source: Charoen Pokphand Foods

Major shareholders

- Charoen Pokphand Group 36.5
- UBS AG London Branch 10.4 %
- Others 53.1 %



Source: Charoen Pokphand Foods

Catalysts

Potential drivers for CPF's earnings growth in 2025 are 1) sales volume growth after demand increases; 2) higher meat prices; 3) flat or declining feed costs; and 4) a better-than-expected recovery of overseas associates and subsidiaries.

Risks to our call

Downside risks to our P/E-based TP include 1) slow purchasing power, 2) a slower-than-expected meat price recovery, 3) higher feed costs, 4) Baht strength, and 5) a minimum wage increase and labor shortages.

Event calendar

Date	Event
14 May 2025	1Q25 results announcement
15 May 2025	1Q25 analyst meeting

Key assumptions

	2025E	2026E	2027E
Broiler price-TH (THB)	40.0	40.0	40.0
Swine price-TH (THB)	75.0	72.0	70.0
Swine price-VN (VND)	60,000	60,000	60,000
Total revenue growth (%)	6.1	2.8	2.5
Gross margin (%)	15.0	14.8	14.8
SG&A to sales (%)	8.7	8.7	8.7

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in 2025 revenue, we estimate net profit to rise by 4%, and vice versa, all else being equal.
- For every 0.1% increase in 2025 GPM, we estimate net profit to rise by 3.5%, and vice versa, all else being equal.
- For every 0.1% increase in 2025 SG&A to sales, we estimate net profit to fall by 4.4%, and vice versa, all else being equal.

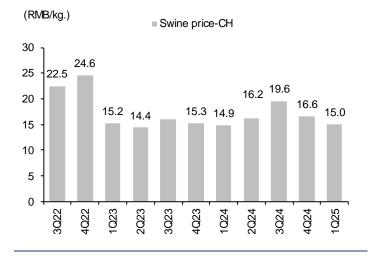
Source: FSSIA estimates

Exhibit 92: CPF – 1Q25 earnings preview

	1Q24	2Q24	3Q24	4Q24	1Q25E	Cha	nge	2024	2025E	Change	% 1Q25E
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	to 2025E				
Sales	140,037	149,498	142,703	148,509	150,260	1.2	7.3	580,747	616,173	6.1	24.4
Cost of sales	123,228	126,484	120,756	125,236	126,369	0.9	2.5	495,704	523,747	5.7	24.1
Gross profit	16,809	23,013	21,947	23,274	23,891	2.7	42.1	85,043	92,426	8.7	25.8
SG&A	12,178	12,760	12,624	12,873	13,073	1.6	7.3	50,434	53,607	6.3	24.4
Operating profit	5,297	10,953	10,428	10,785	11,369	5.4	114.6	37,463	41,653	11.2	27.3
Interest expense	6,182	6,276	6,031	6,086	6,055	(0.5)	(2.1)	24,575	24,496	(0.3)	24.7
Tax expense	550	2,046	1,059	2,018	1,983	(1.7)	260.2	5,673	6,946	22.5	28.5
Profit (loss) sharing	1,792	3,352	3,655	3,900	3,250	(16.7)	81.4	12,699	12,567	(1.0)	25.9
Biological gain (loss)	464	1,427	734	(263)	0	nm	nm	2,362	0	nm	nm
Other gain (loss)	330	135	28	201	0	nm	nm	(1,844)	0	nm	nm
Reported net profit	1,152	6,924	7,309	4,173	6,531	56.5	466.9	19,558	21,855	11.7	29.9
Core profit	358	5,595	6,547	6,540	6,531	(0.1)	1,725.8	19,039	21,855	14.8	29.9
Key Ratios (%)						(ppt)	(ppt)				
Gross margin	12.0	15.4	15.4	15.7	15.9	0.2	3.9	14.6	15.0	0.4	
SG&A to sales	8.7	8.5	8.8	8.7	8.7	0.0	0.0	8.7	8.7	0.0	
Operating margin	3.8	7.3	7.3	7.3	7.6	0.3	3.8	6.5	6.8	0.3	
Net margin	0.8	4.6	5.1	2.8	4.3	1.5	3.5	3.4	3.5	0.2	
Core margin	0.3	3.7	4.6	4.4	4.3	(0.1)	4.1	3.3	3.5	0.3	
Operating statistics (THB/kg)											
Broiler price-TH	40.8	43.6	42.7	38.1	40.3	5.9	(1.2)	41.3	40.0	(3.2)	
Swine price-TH	66.3	69.3	71.1	70.6	79.0	11.9	19.1	69.3	75.0	8.2	
Corn price-TH	10.9	10.9	12.1	10.0	10.9	8.7	(0.3)	11.0	10.5	(4.4)	
Soybean meal price-TH	22.2	21.5	20.5	18.9	16.8	(11.2)	(24.2)	20.8	16.0	(22.9)	
Swine price-VN (VND/kg.)	53,400	62,848	61,708	60,237	65,132	8.1	22.0	59,548	60,000	0.8	
Swine price-CH (RMB/kg.)	14.9	16.2	19.6	16.6	15.0	(9.2)	0.9	16.8	15.5	(7.8)	

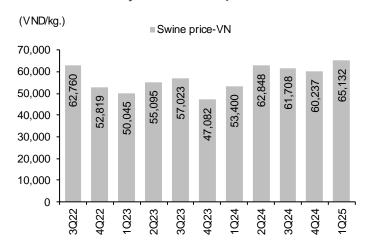
Sources: CPF, FSSIA estimates

Exhibit 93: Quarterly China swine prices



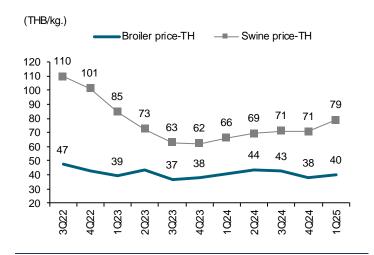
Sources: Bloomberg, CPF, FSSIA's compilation

Exhibit 94: Quarterly Vietnam swine prices



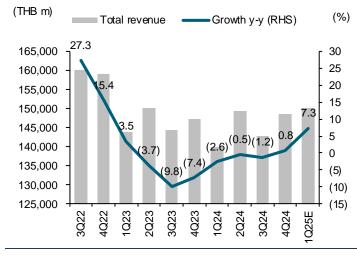
Source: CPF, FSSIA's compilation

Exhibit 95: Quarterly domestic meat prices



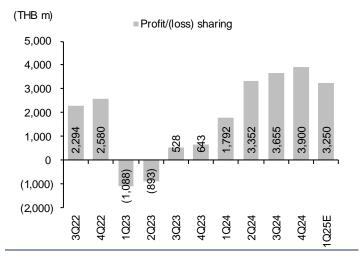
Source: CPF, FSSIA's compilation

Exhibit 97: Quarterly total revenue and growth



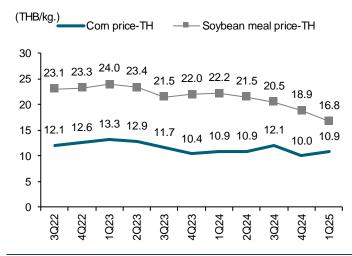
Sources: CPF, FSSIA estimates

Exhibit 99: Quarterly share of profit/(loss)



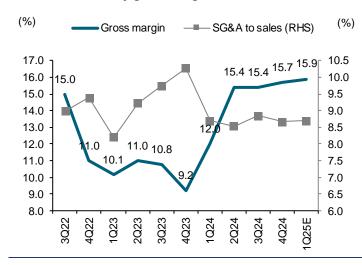
Sources: CPF, FSSIA estimates

Exhibit 96: Quarterly raw material prices



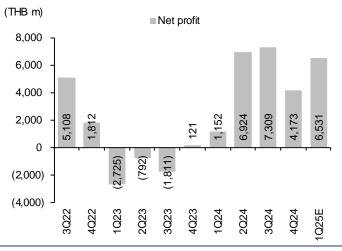
Source: CPF, FSSIA's compilation

Exhibit 98: Quarterly gross margin and SG&A to sales



Sources: CPF, FSSIA estimates

Exhibit 100: Quarterly net profit



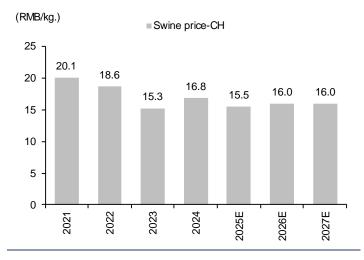
Sources: CPF, FSSIA estimates

Exhibit 101: Changes in key assumptions for CPF

		Current			Previous			- Change	
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(THB m)	(%)	(%)	(%)				
Total revenue	616,173	633,426	649,261	591,654	608,220	623,426	4.1	4.1	4.1
Cost of sales	523,747	539,679	553,171	511,781	526,110	539,263	2.3	2.6	2.6
Gross profit	92,426	93,747	96,091	79,873	82,110	84,162	15.7	14.2	14.2
SG&A expenses	53,607	55,108	56,486	51,474	52,915	54,238	4.1	4.1	4.1
Operating profit	41,653	41,553	42,592	31,653	32,540	33,353	31.6	27.7	27.7
Other income	2,834	2,914	2,987	3,254	3,345	3,429	(12.9)	(12.9)	(12.9)
Interest expense	24,496	24,214	23,932	25,184	25,212	24,246	(2.7)	(4.0)	(1.3)
Profit (loss) sharing	12,567	13,241	13,411	12,575	13,249	13,411	(0.1)	(0.1)	0.0
- CPALL	9,332	10,506	10,661	9,332	10,506	10,661	0.0	0.0	0.0
Reported net profit	21,855	22,410	23,446	14,053	15,168	16,596	55.5	47.7	41.3
Core profit	21,855	22,410	23,446	14,053	15,168	16,596	55.5	47.7	41.3
Key ratios (%)									
Total revenue growth	6.1	2.8	2.5	4.2	2.8	2.5			
Net profit growth	11.7	2.5	4.6	(25.7)	7.9	9.4			
Core profit growth	14.8	2.5	4.6	(12.3)	7.9	9.4			
Gross margin	15.0	14.8	14.8	13.5	13.5	13.5	1.5	1.3	1.3
SG&A to sales	8.7	8.7	8.7	8.7	8.7	8.7	0.0	0.0	0.0
Operating margin	6.8	6.6	6.6	5.4	5.4	5.4	1.4	1.2	1.2
Net margin	3.5	3.5	3.6	2.4	2.5	2.7	1.2	1.0	0.9
Core margin	3.5	3.5	3.6	2.4	2.5	2.7	1.2	1.0	0.9
Price									
Broiler price-TH (THB/kg.)	40.0	40.0	40.0	40.0	40.0	40.0	0.0	0.0	0.0
Swine price-TH (THB/kg.)	75.0	72.0	70.0	70.0	70.0	70.0	7.1	2.9	0.0
Shrimp price-70 unit (THB/kg.)	135.0	135.0	135.0	135.0	135.0	135.0	0.0	0.0	0.0
Corn price-TH (THB/kg.)	10.5	10.5	10.5	10.0	10.0	10.0	5.0	5.0	5.0
Soybean meal price-TH (THB/kg.)	16.0	17.0	18.0	19.5	19.0	18.0	(17.9)	(10.5)	0.0
Swine price-VN (VND)	60,000	60,000	60,000	60,000	55,000	55,000	0.0	9.1	9.1
Swine price-CH (RMB)	15.5	16.0	16.0	16.0	16.0	16.0	(3.1)	0.0	0.0

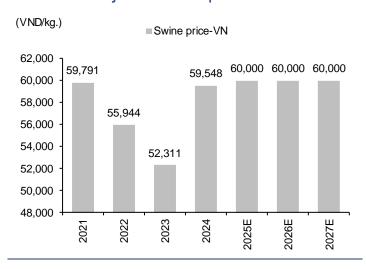
Source: FSSIA estimates

Exhibit 102: Yearly China swine prices



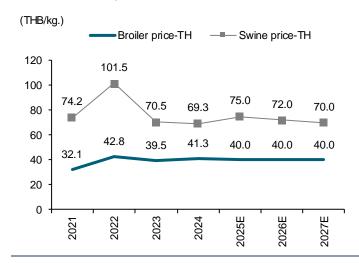
Sources: CPF, FSSIA estimates

Exhibit 103: Yearly Vietnam swine prices



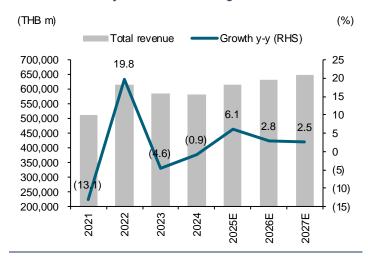
Sources: CPF, FSSIA estimates

Exhibit 104: Yearly domestic meat prices



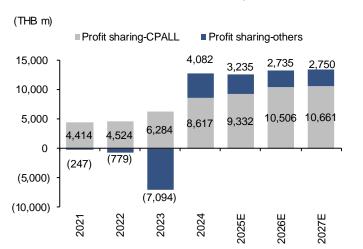
Sources: CPF, FSSIA estimates

Exhibit 106: Yearly total revenue and growth



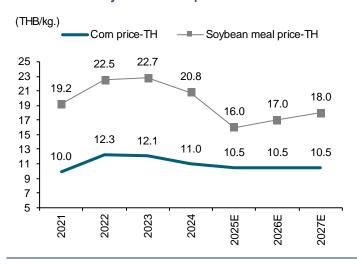
Sources: CPF, FSSIA estimates

Exhibit 108: Share of profit breakdown by CPALL and others



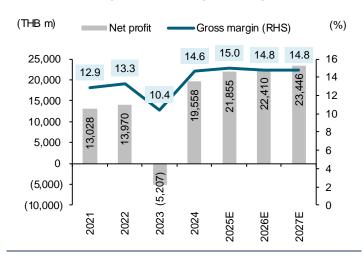
Sources: CPF, FSSIA estimates

Exhibit 105: Yearly raw material prices



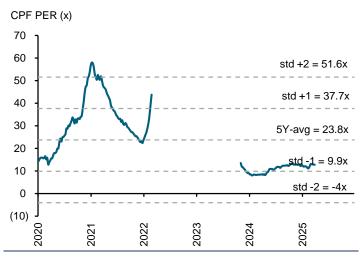
Sources: CPF, FSSIA estimates

Exhibit 107: Yearly net profit and gross margin



Sources: CPF, FSSIA estimates

Exhibit 109: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Financial Statements

Charoen Pokphand Foods

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	585,844	580,747	616,173	633,426	649,261
Cost of goods sold	(524,643)	(495,704)	(523,747)	(539,679)	(553,171)
Gross profit	61,201	85,043	92,426	93,747	96,091
Other operating income	1,110	2,854	2,834	2,914	2,987
Operating costs	(55,875)	(50,434)	(53,607)	(55,108)	(56,486)
Operating EBITDA	39,667	71,662	76,853	77,752	79,791
Depreciation	(33,232)	(34,200)	(35,200)	(36,200)	(37,200)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	6,435	37,463	41,653	41,553	42,592
Net financing costs	(24,348)	(22,708)	(22,646)	(22,409)	(22,198)
Associates	(810)	12,699	12,567	13,241	13,411
Recurring non-operating income	(810)	12,699	12,567	13,241	13,411
Non-recurring items	16,792	519	0	0	0
Profit before tax	(1,931)	27,972	31,575	32,385	33,805
Tax	(600)	(5,673)	(6,946)	(7,125)	(7,437)
Profit after tax	(2,531)	22,299	24,628	25,260	26,368
Minority interests	(2,676)	(2,741)	(2,773)	(2,850)	(2,922)
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	(5,207)	19,558	21,855	22,410	23,446
Non-recurring items & goodwill (net)	(16,792)	(519)	0	0	0
Recurring net profit	(22,000)	19,039	21,855	22,410	23,446
Per share (THB)					
Recurring EPS *	(2.61)	2.26	2.60	2.66	2.79
Reported EPS	(0.62)	2.32	2.60	2.66	2.79
DPS	0.00	1.06	1.30	1.33	1.39
Diluted shares (used to calculate per share data)	8,414	8,414	8,414	8,414	8,414
Growth					
Revenue (%)	(4.6)	(0.9)	6.1	2.8	2.5
Operating EBITDA (%)	(37.1)	80.7	7.2	1.2	2.6
Operating EBIT (%)	(79.1)	482.2	11.2	(0.2)	2.5
Recurring EPS (%)	nm	nm	14.8	2.5	4.6
Reported EPS (%)	nm	nm	11.7	2.5	4.6
Operating performance					
Gross margin inc. depreciation (%)	10.4	14.6	15.0	14.8	14.8
Gross margin exc. depreciation (%)	16.1	20.5	20.7	20.5	20.5
Operating EBITDA margin (%)	6.8	12.3	12.5	12.3	12.3
Operating EBIT margin (%)	1.1	6.5	6.8	6.6	6.6
Net margin (%)	(3.8)	3.3	3.5	3.5	3.6
Effective tax rate (%)	(31.1)	20.3	22.0	22.0	22.0
Dividend payout on recurring profit (%)	-	46.8	50.0	50.0	50.0
Interest cover (X)	0.2	2.2	2.4	2.4	2.5
Inventory days	56.7	53.1	51.0	52.8	53.0
Debtor days	26.7	26.1	24.8	25.1	25.2
Creditor days	32.5	28.2	27.0	27.5	27.5
Operating ROIC (%)	1.2	7.3	8.5	8.8	9.3
ROIC (%)	0.6	5.1	5.5	5.6	5.7
ROE (%)	(8.9)	7.8	8.7	8.5	8.5
ROA (%)	0.0	4.5	4.9	4.8	4.9
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Thailand livestock	193,310	192,384	202,196	208,666	214,926
Thailand aquatic	27,945	24,932	25,431	26,194	26,979
Overseas livestock	316,296	322,064	346,352	355,106	362,592

Sources: Charoen Pokphand Foods; FSSIA estimates

Financial Statements

Charoen Pokphand Foods

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	(22,000)	19,039	21,855	22,410	23,446
Depreciation	33,232	34,200	35,200	36,200	37,200
ssociates & minorities	-	(0.770)	-	(0.707)	(0.077)
Other non-cash items	3,360	(8,770)	10,141	(9,707)	(9,877)
Change in working capital Cash flow from operations	(3,219)	13,251 57,719	(3,020) 64,176	(3,149)	(2,816)
Capex - maintenance	11,373 (25,883)	(39,520)	(19,743)	45,753 (20,000)	47,952 (20,000)
Capex - new investment	(20,000)	(55,520)	(10,740)	(20,000)	(20,000)
let acquisitions & disposals	2,796	2,307	0	0	0
Other investments (net)	8,051	3,549	285	(604)	(554)
ash flow from investing	(15,035)	(33,664)	(19,457)	(20,604)	(20,554)
Dividends paid	(13,027)	(1,720)	(10,389)	(11,205)	(11,723)
quity finance	1,371	(3)	4	Ó	Ó
Debt finance	(2,424)	(22,281)	(30,096)	(5,320)	(5,320)
Other financing cash flows	9,783	2,319	(528)	3,310	776
Cash flow from financing	(4,298)	(21,685)	(41,009)	(13,215)	(16,267)
lon-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
let other adjustments	0	0	0	0	0
Novement in cash	(7,960)	2,371	3,709	11,934	11,131
ree cash flow to firm (FCFF)	21,844.06	48,630.88	69,214.36	49,363.15	51,330.08
ree cash flow to equity (FCFE)	3,696.24	4,094.00	14,094.72	23,139.27	22,854.03
Per share (THB)					
-CFF per share	2.60	5.78	8.23	5.87	6.10
FCFE per share	0.44	0.49	1.68	2.75	2.72
Recurring cash flow per share	1.73	5.29	7.99	5.81	6.03
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Fangible fixed assets (gross) Less: Accumulated depreciation	333,873 (33,232)	326,168 (34,200)	311,968 (35,200)	296,769 (36,200)	280,569 (37,200)
Fangible fixed assets (net)	300,641	291,968	276,769	260,569	243,370
ntangible fixed assets (net)	73,428	71,121	71,121	71,121	71,121
Long-term financial assets	-				,
nvest. in associates & subsidiaries	272,548	283,542	296,109	309,350	322,761
Cash & equivalents	28,255	30,625	34,335	46,269	57,400
VC receivable	42,351	40,674	43,014	44,218	45,324
nventories	69,508	64,771	71,746	73,929	75,777
Other current assets	69,002	63,989	61,617	63,343	64,926
Current assets	209,116	200,060	210,712	227,759	243,427
Other assets	31,485	30,033	29,466	30,070	30,624
Total assets	887,218	876,724	884,177	898,869	911,303
Common equity	239,416	246,041	257,487	268,692	280,415
Minorities etc.	45,617	47,183	69,891	73,425	76,959
Total shareholders' equity	285,033	293,224	327,378	342,117	357,374
ong term debt	316,785	291,911	289,211	286,511	283,811
Other long-term liabilities	25,936	28,256	27,728	31,038	31,814
ong-term liabilities	342,722	320,167	316,939	317,549	315,625
VC payable	36,527	34,840	37,308	38,443	39,404
Short term debt	198,326	200,372	172,976	170,356	167,736
Other current liabilities	24,610	28,122	29,576	30,404	31,165
Current liabilities	259,463	263,334	239,860	239,203	238,304
Fotal liabilities and shareholders' equity Net working capital	887,218 110,724	876,724	884,177	898,869	911,303
nvested capital	119,724 797,826	106,473 783,137	109,493 782,958	112,642 783,753	115,458 783,335
Includes convertibles and preferred stock which is be	•	700,107	702,000	700,700	700,000
<u> </u>					
Per share (THB)	60.40	00.01	00.00	04.04	20.55
Book value per share	28.46	29.24	30.60	31.94	33.33
Fangible book value per share Financial strength	19.73	20.79	22.15	23.48	24.88
•	470.0	157 4	100.7	100.0	440.0
let debt/equity (%)	170.8	157.4	130.7	120.0	110.3
Net debt/total assets (%) Current ratio (x)	54.9	52.7	48.4	45.7 1.0	43.3
current ratio (x) CF interest cover (x)	0.8 1.2	0.8 1.2	0.9 1.6	1.0 2.0	1.0 2.0
√aluation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	(9.1)	10.5	9.1	8.9	8.5
Recurring P/E @ target price (x) *	(11.5)	13.3	11.5	11.3	10.8
Reported P/E (x)	(38.3)	10.2	9.1	8.9	8.5
Dividend yield (%)	-	4.5	5.5	5.6	5.9
Price/book (x)	0.8	0.8	0.8	0.7	0.7
Price/tangible book (x)	1.2	1.1	1.1	1.0	1.0
EV/EBITDA (x) **	18.5	9.9	9.1	8.8	8.4
EV/EBITDA @ target price (x) **	19.8 0.9	10.6 0.9	9.8 0.9	9.5 0.9	9.1 0.9
EV/invested capital (x)					

Sources: Charoen Pokphand Foods; FSSIA estimates

Charoen Pokphand Foods PCL (CPF TB)



Exhibit 110: FSSIA ESG score implication

80.10 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 111: ESG – peer comparison

	FSSIA		Domestic ratings					Global ratings						Bloomberg	
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11
BTG	59.71		Y	AAA	5.00	4.00	Certified	High		BBB				3.68	57.48
CPF	80.10	Υ	Y	AAA	5.00	5.00	Certified	Medium	70.60	BB	44.00	62.05	85.00	4.43	67.93
GFPT	40.94				5.00	5.00	Certified	High				62.92	24.00	4.22	58.07
TU	82.00	Υ	Υ	Α	5.00	5.00	Certified	High	64.42	Α	41.00	74.01	85.00	3.43	77.68
TFG	35.10		Y	AA	5.00	5.00	Certified	Severe				40.78			

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

Exhibit 112: ESG score by Bloomberg

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
ESG financial materiality scores - ESG score	2.57	2.01	2.32	4.20	3.82	4.48	4.67	4.43
BESG environmental pillar score	2.50	1.35	1.44	5.60	4.55	5.58	5.72	5.12
BESG social pillar score	1.77	1.49	2.38	3.05	2.82	3.26	3.46	3.55
BESG governance pillar score	3.59	3.67	3.65	3.68	3.94	4.38	4.61	4.46
ESG disclosure score	51.20	46.05	46.05	55.11	52.85	60.28	63.87	67.93
Environmental disclosure score	35.00	17.97	17.97	41.53	38.15	51.98	53.70	65.51
Social disclosure score	31.11	32.68	32.68	36.31	32.92	38.88	47.94	48.34
Governance disclosure score	87.36	87.36	87.36	87.36	87.36	89.86	89.86	89.86
Environmental								
Emissions reduction initiatives	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No	No	No	Yes
Risks of climate change discussed	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
GHG scope 1	240	_	_	250	238	222	288	262
GHG scope 2 location-based	670	_	_	590	647	596	1,203	1,199
GHG Scope 3	_	_	_	_	3,565	4,132	4,412	11,377
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total energy consumption	2,664	_	_	3,072	2,296	2,284	3,373	3,312
Renewable energy use	550	_	_	800	_	853	1,503	1,564
Electricity used	1,211	_	_	_	1,353	1,395	2,243	2,267
Fuel used - natural gas	_	_	_	36,310	1,315,790	1,221,200	1,503,630	1,403,530

Sources: Bloomberg; FSSIA's compilation

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Exhibit 113: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 202
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	N
Waste reduction policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Hazardous waste	1	_	_	_	1	1	1	
Total waste	440	_	_	920	463	456	636	55
Waste recycled	_	_	_	27	_	25	42	4
Waste sent to landfills	_	_	_	_	_	42.54	73.89	27.2
Environmental supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Water consumption	_	_	_	_	6,670	6,032.59	10,685.90	10,129.0
Social								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Policy against child labor	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Quality assurance and recall policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Gender pay gap breakout	No	No	No	No	No	No	No	Ye
Pct women in workforce	51	51	52	52	42	44.46	44.56	44.8
Pct disabled in workforce	_	1	1	1	_	0.56	0.69	0.
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Υ
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Y
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Y
Lost time incident rate - employees	_	_	_	0	0	0.38	1.00	0.
Total recordable incident rate - employees	_	_	_	_	_	_	_	0.
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Y
Fair remuneration policy	No	No	No	No	No	No	No	1
Number of employees – CSR	66,087	71,131	72,319	73,941	71,318	128,548.00	135,284.00	135,446.
Employee turnover pct	19	18	20	34	_	13.28	10.98	14.
Total hours spent by firm - employee training	985,230	1,138,100	1,012,470	887,292	2,781,400	1,331,690.00	1,772,550.00	4,991,190.
Social supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Υ.
Governance								-
Board size	15	15	15	15	15	15	15	
No. of independent directors (ID)	5	5	5	5	5	6	5	
No. of women on board	2	2	2	2	2	2	2	
No. of non-executive directors on board	10	10	10	9	9	9	10	
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Y
No. of board meetings for the year	11	9	7	7	13	11	9	
Board meeting attendance pct	96	87	96	94	96	99	99	,
Board duration (years)	3	3	3	3	3	3	3	
Director share ownership guidelines	No	No	No	No	No	No	No	1
Age of the youngest director	61	62	63	58	53	53	53	
Age of the oldest director	80	82	83	81	82	76	76	
No. of executives / company managers	14	17	7	11	9	27	31	;
No. of female executives	2	2	1	2	2	4	7	
Executive share ownership guidelines		No	No	No	No	No No	, No	
Size of audit committee	No 4	1NO 4	NO 4	1NO 4	NO 4	1NO 4	NO 4	1
No. of ID on audit committee	4			4		4	4	
	10	4 8	4 9	9	4 10	11	8	
Audit committee meetings								,
Audit meeting attendance %	95	91	94	100	98	100	100	(
Size of compensation committee	3	3	3	4	4	4	4	
No. of ID on compensation committee	2	2	2	2	2	2	2	
No. of compensation committee meetings	3	2	2	2	3	3	3	
Compensation meeting attendance %	100	100	100	100	92	100	100	1
Size of nomination committee	3	3	3	4	4	4	4	
No. of nomination committee meetings	3	2	2	2	3	3	3	
Nomination meeting attendance %	100	100	100	100	92	100	100	1
Sustainability governance								
Verification type	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Y

Sources: Bloomberg; FSSIA's compilation

EQUITY RESEARCH - COMPANY REPORT

GFPT GFPT TB

THAILAND / AGRIBUSINESS

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Stock price is undervalued

- GFPT's share price has dropped by 20% in the past two months, and is trading at a 2025E P/E of only 6.6x.
- We expect 1Q25 profit to rebound strongly q-q.
- There are several positive factors good chicken prices, lower raw material prices, and the recovery of profit sharing.

Valuation has become very low – the lowest in the meat sector

GFPT's stock price has decreased by 20% over the past two months due to the slowdown in 4Q24 earnings and the failure to be selected for the SET ESG index in 2024. This has resulted in the stock currently trading at a 2025E P/E of only 6.6x, calculated based on our rather conservative EPS forecast. This represents the lowest valuation in the meat sector and is too low for GFPT compared to its historical average P/E of 15x. In the short term, we project 1Q25 profit to recover strongly, driven by higher domestic chicken prices and a return to normal profit-sharing from joint ventures. We also expect strong earnings in 2Q25 because the current chicken prices remain favorable and the export season is beginning.

Expect 1Q25 profit to rebound strongly q-q

We forecast a 1Q25 net profit of THB464m (+21% q-q, flat y-y) on higher domestic chicken prices since January. The average live chicken and chicken carcass prices have risen 7.3% q-q and 28% q-q, respectively. Meanwhile, soybean meal prices have decreased (-8.5% q-q, -21% y-y), offsetting the rise in corn prices (+9% q-q, +5.8% y-y). Thus, we expect the 1Q25 gross margin to improve to 13.7% from 12.8% in 4Q24 and 12.6% in 1Q24. We also anticipate profit-sharing from McKey to return to a normal level at THB135m from THB82m in 4Q24, along with GFN, which should report better profits from higher domestic chicken prices.

Export volumes are still in line with our assumptions

We expect the 1Q25 export volume to be 8,700 tonnes (-11% q-q), as 4Q24 exports were unusually high. However, it would increase by 5% y-y, which is a good start to the year and accounts for 24% of our 2025E export volume. The trend is likely to improve further in 2Q-3Q25, as it is the high season for exports, but we do not expect volumes to exceed those of 2Q-3Q24. Achieving similar volumes would still be an improvement over our expectations.

But the overall situation looks better than our projections

Assuming in-line results, 1Q25 earnings would account for 29.7% of our full-year estimate. The earnings outlook for 2Q25 remains positive, similar to 1Q25, due to the high chicken prices. This is a better situation than our assumptions. However, we will need to monitor chicken prices and export volumes in 2H25. For now, we maintain our 2025E net profit at THB1.56b (-21% y-y) and TP at THB12.5 (based on a P/E of 10x).



BUY

UNCHANGED

TARGET PRICE THB12.50
CLOSE THB8.25
UP/DOWNSIDE +51.5%
PRIOR TP THB12.50
CHANGE IN TP UNCHANGED
TP vs CONSENSUS +1.6%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	19,314	18,773	19,637	20,501
Net profit	2,070	1,564	1,661	1,779
EPS (THB)	1.65	1.25	1.32	1.42
vs Consensus (%)	-	(14.0)	(12.9)	(10.6)
EBITDA	3,115	2,941	3,090	3,206
Recurring net profit	2,033	1,564	1,661	1,779
Core EPS (THB)	1.62	1.25	1.32	1.42
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	47.7	(23.1)	6.2	7.1
Core P/E (x)	5.1	6.6	6.2	5.8
Dividend yield (%)	2.5	3.8	4.0	4.3
EV/EBITDA (x)	4.2	3.9	3.3	2.5
Price/book (x)	0.5	0.5	0.5	0.4
Net debt/Equity (%)	13.7	5.0	(1.6)	(10.2)
ROE (%)	11.0	7.8	7.9	7.9



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(11.3)	(17.1)	(32.4)
Relative to country (%)	(4.7)	(1.1)	(19.9)
Mkt cap (USD m)			308
3m avg. daily turnover (USD m)			0.7
Free float (%)			58
Major shareholder	Sirimongko	olkasem Fa	mily (52%)
12m high/low (THB)			13.40/8.05
Issued shares (m)			1,253.82

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

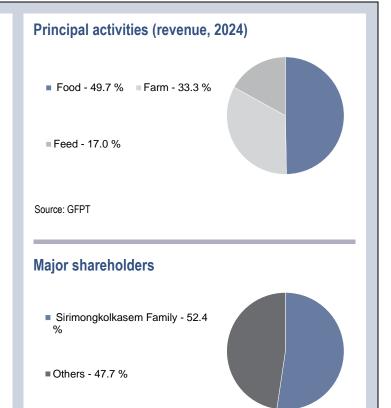
GFPT is doubling the capacity of its slaughterhouse from 150,000 to 300,000 chickens per day. It should begin operating from 2H24 onward, partly to cope with the processing capacity expansion of its associate McKey. GFPT is also preparing to expand its processing plant to cope with export growth since it currently runs at a 100% utilization rate.

The situation for chicken exports in 2024 was quite positive, supporting the export volumes of GFPT and its associates, such as GFN and McKey. However, we have relatively conservative assumptions for our 2025 net profit forecast, partly because we have started seeing price decreases in live chicken and chicken carcasses. We will also need to monitor the chicken price trends.

Company profile

GFPT operates a vertical, fully integrated poultry business covering feed production, grandparent farms, breeder farms, broiler farms, the production and distribution of chicken meat, cooked chicken products, and other chicken-related products under its own and customers' brands for both domestic and export markets. In 2022, GFPT had a chicken processing capacity of 150,000 tonnes/year and a cooked chicken product capacity of 30,000 tonnes/year.

www.gfpt.co.th



Catalysts

Potential catalysts for GFPT's earnings growth in 2025 are 1) chicken export volume growth; 2) a higher-than-expected chicken price; 3) the operation of a new slaughterhouse; and 4) lower raw material costs.

Risks to our call

Downside and upside risks to our P/E-based TP include 1) a slower or faster-than-expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB; and 4) a minimum wage increase and/or a labor shortage.

Event calendar

Date	Event
May 2025	1Q25 results announcement

Key assumptions

Source: GFPT

	2025E	2026E	2027E
Live chicken price (THB/kg)	40.0	40.0	40.0
Chicken carcass price (THB/kg)	13.0	13.0	13.0
Total sales growth (%)	(2.8)	4.6	4.4
Gross margin (%)	12.7	12.8	12.9
SG&A to sales (%)	8.1	8.1	8.1

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in revenue, we estimate 2025 net profit to rise by 0.8%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 4.1%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A, we estimate 2025 net profit to fall by 3.8%, and vice versa, all else being equal.

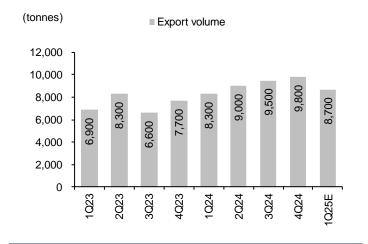
Source: FSSIA estimates

Exhibit 114: GFPT – 1Q25 earnings preview

	1Q24	2Q24	3Q24	4Q24	1Q25E	Cha	nge	2024	2025E	Change	% 1Q25E
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	to 2025E				
Sales	4,527	4,839	5,051	4,898	4,766	(2.7)	5.3	19,314	18,773	(2.8)	25.4
Cost of sales	3,959	4,149	4,266	4,271	4,113	(3.7)	3.9	16,645	16,389	(1.5)	25.1
Gross profit	568	689	785	627	653	4.2	14.9	2,669	2,384	(10.7)	27.4
SG&A	369	384	413	404	376	(6.8)	2.0	1,570	1,521	(3.1)	24.8
Operating profit	199	305	372	223	276	24.1	38.8	1,099	864	(21.4)	32.0
Profit sharing	232	278	206	119	215	81.4	(7.2)	834	694	(16.8)	31.0
McKey	141	141	150	82	135	64.9	(4.0)	513	529	3.0	25.5
GFN	91	137	57	37	80	118.3	(12.1)	321	299	(7.0)	26.8
Interest expense	29	31	31	28	28	1.2	(4.7)	119	128	7.5	21.8
Tax expense	51	69	66	80	82	3.2	61.2	266	181	(32.0)	45.5
Other gain (loss)	25	21	(22)	72	0	nm	nm	96	0	nm	nm
Reported net profit	466	583	542	383	464	21.2	(0.4)	1,974	1,564	(20.8)	29.7
Core profit	441	562	564	311	464	49.3	5.3	1,877	1,564	(16.7)	29.7
Key ratios (%)						(ppt)	(ppt)				
Gross margin	12.6	14.2	15.5	12.8	13.7	0.9	1.1	13.8	12.7	(1.1)	
SG&A to sales	8.2	7.9	8.2	8.2	7.9	(0.3)	(0.3)	8.1	8.1	(0.0)	
Operating margin	4.4	6.3	7.4	4.5	5.8	1.3	1.4	5.7	4.6	(1.1)	
Net margin	10.3	12.1	10.7	7.8	9.7	1.9	(0.6)	10.2	8.3	(1.9)	
Core margin	9.7	11.6	11.2	6.3	9.7	3.4	0.0	9.7	8.3	(1.4)	
Operating statistics (THB/kg)											
Live chicken	42.5	44.0	43.0	38.2	41.0	7.3	(3.5)	42.1	40.0	(5.0)	
Chicken carcass	16.5	16.0	14.5	12.5	16.0	28.0	(3.0)	14.4	13.0	(9.7)	
Chicken export price (USD/tonne)	4,350	4,300	4,400	4,400	4,400	0.0	1.1	4,450	4,300	(3.4)	
Corn	10.4	11.1	11.8	10.1	11.0	8.9	5.8	10.9	10.0	(8.3)	
Soybean meal	21.4	20.7	19.3	18.5	16.9	(8.5)	(20.9)	19.7	19.5	(1.0)	

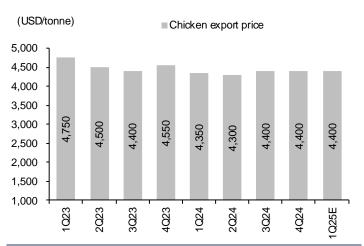
Sources: GFPT, FSSIA estimates

Exhibit 115: Quarterly chicken export volumes



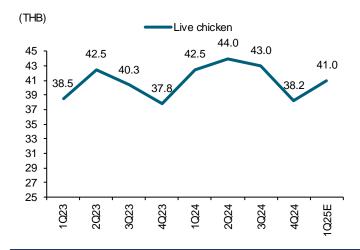
Sources: GFPT, FSSIA estimates

Exhibit 116: Quarterly chicken export prices



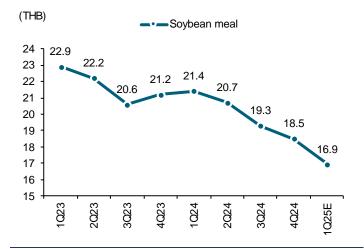
Sources: GFPT, FSSIA estimates

Exhibit 117: Quarterly domestic chicken prices (THB/kg)



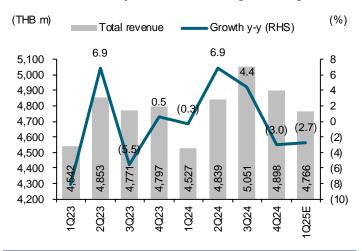
Sources: GFPT, FSSIA estimates

Exhibit 119: Quarterly soybean meal prices (THB/kg)



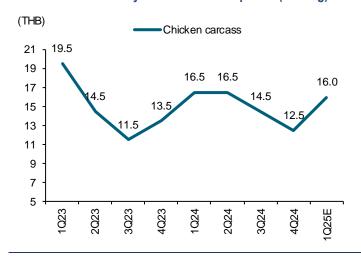
Sources: GFPT, FSSIA estimates

Exhibit 121: Quarterly total revenue and gross margin



Sources: GFPT, FSSIA estimates

Exhibit 118: Quarterly chicken carcass prices (THB/kg)



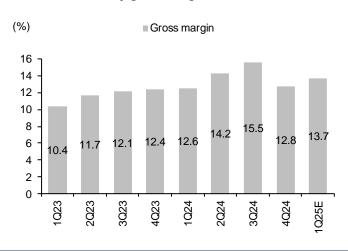
Sources: GFPT, FSSIA estimates

Exhibit 120: Quarterly corn prices (THB/kg)



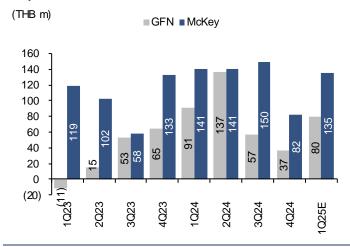
Sources: GFPT, FSSIA estimates

Exhibit 122: Quarterly gross margin



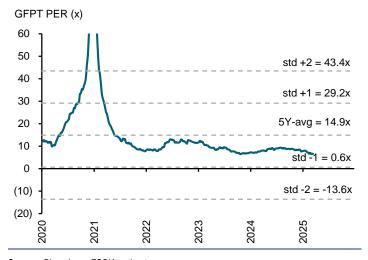
Sources: GFPT, FSSIA estimates

Exhibit 123: Quarterly profit sharing from associate companies



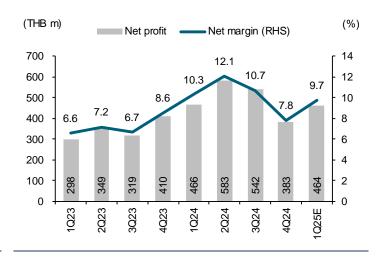
Sources: GFPT, FSSIA estimates

Exhibit 125: Historical P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 124: Quarterly net profit and net margin



Sources: GFPT, FSSIA estimates

Exhibit 126: Historical P/BV band



Sources: Bloomberg, FSSIA estimates

Financial Statements

GFPT

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	18,963	19,314	18,773	19,637	20,501
Cost of goods sold	(16,749)	(16,645)	(16,389)	(17,123)	(17,856)
Gross profit	2,213	2,669	2,384	2,514	2,645
Other operating income	349	342	329	344	349
Operating costs	(1,495)	(1,570)	(1,521)	(1,591)	(1,661)
Operating EBITDA	2,577	3,115	2,941	3,090	3,206
Depreciation	(1,511)	(1,674)	(1,749)	(1,824)	(1,874)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	1,067	1,441	1,192	1,267	1,333
Net financing costs	4	(61)	(128)	(125)	(122)
Associates	535	834	694	727	788
Recurring non-operating income	505	872	694	727	788
Non-recurring items	0	38	0	0	0
Profit before tax	1,575	2,291	1,758	1,868	1,999
Tax	(192)	(266)	(181)	(194)	(206)
Profit after tax	1,383	2,025	1,577	1,674	1,793
Minority interests	(6)	(13)	(13)	(14)	(14)
Preferred dividends	-	-	-	-	-
Other items	-	59	0	0	0
Reported net profit	1,377	2,070	1,564	1,661	1,779
Non-recurring items & goodwill (net)	0	(38)	0	0	0
Recurring net profit	1,377	2,033	1,564	1,661	1,779
Per share (THB)					
Recurring EPS *	1.10	1.62	1.25	1.32	1.42
Reported EPS	1.10	1.65	1.25	1.32	1.42
DPS	0.16	0.21	0.31	0.33	0.35
Diluted shares (used to calculate per share data)	1,254	1,254	1,254	1,254	1,254
Growth			/a a		
Revenue (%)	4.1	1.9	(2.8)	4.6	4.4
Operating EBITDA (%)	(13.3)	20.9	(5.6)	5.1	3.8
Operating EBIT (%)	(35.4)	35.1	(17.3)	6.2	5.2
Recurring EPS (%)	(32.7)	47.7	(23.1)	6.2	7.1
Reported EPS (%)	(32.7)	50.4	(24.5)	6.2	7.1
Operating performance Gross margin inc. depreciation (%)	11.7	12.0	12.7	12.8	12.9
	19.6	13.8 22.5	22.0	22.1	22.0
Gross margin exc. depreciation (%) Operating EBITDA margin (%)	13.6	16.1	15.7	15.7	15.6
Operating EBIT margin (%) Net margin (%)	5.6 7.3	7.5 10.5	6.4 8.3	6.4 8.5	6.5 8.7
5 , ,	7.3 12.2	11.6	10.3	10.4	10.3
Effective tax rate (%) Dividend payout on recurring profit (%)	14.6	13.0	25.0	25.0	25.0
Interest cover (X)	(391.6)	38.1	25.0 14.7	25.0 15.9	25.0 17.4
Inventory days	85.8	89.5	85.6	82.1	82.1
Debtor days	19.9	20.1	20.4	19.6	19.6
Creditor days	31.8	33.3	28.8	27.4	27.4
Operating ROIC (%)	5.3	7.0	5.7	6.2	6.7
ROIC (%)	5.9	8.3	6.7	7.2	7.8
ROE (%)	8.1	11.0	7.8	7.9	7.9
ROA (%)	5.7	8.1	6.3	6.6	6.9
* Pre-exceptional, pre-goodwill and fully diluted	5		0.0	0.0	5.0
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
, , ,					
Food Farm	9,107 6,566	9,604 6.435	10,132	10,689 6,863	11,277 7,074
Feed	3,306	6,435 3,275	6,612 3,380	3,495	7,074 3,621
Courses: CEDT: ESSIA actimates	3,300	3,213	3,300	J,48J	3,021

Sources: GFPT; FSSIA estimates

Financial Statements

GFPT

911 1					
Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	1,377	2,033	1,564	1,661	1,779
Depreciation	1,511	1,674	1,749	1,824	1,874
Associates & minorities	(535)	(834)	(694)	(727)	(788)
Other non-cash items	(144)	(21)	0	0	(
Change in working capital	23	(93)	361	(157)	(156)
Cash flow from operations	2,231	2,758	2,979	2,601	2,708
Capex - maintenance	(2,651)	(2,411)	(1,484)	(1,542)	(1,042)
Capex - new investment	-	-	-	-	•
Net acquisitions & disposals	-	-	-	-	•
Other investments (net) Cash flow from investing	(2,651)	(2,411)	(1,484)	(1,542)	(1,042)
Dividends paid	(251)	(232)	(391)	(1, 342) (415)	(445)
Equity finance	(231)	(232)	(391)	(413)	(445)
Debt finance	1,016	422	(272)	(17)	44
Other financing cash flows	6	13	(3)	(3)	(3
Cash flow from financing	772	203	(666)	(435)	(403
Non-recurring cash flows			-	-	(
Other adjustments	0	0	0	0	(
Net other adjustments	0	(59)	0	0	Ċ
Movement in cash	352	491	829	624	1,263
Free cash flow to firm (FCFF)	(310.00)	466.56	1,623.97	1,184.20	1,787.92
Free cash flow to equity (FCFE)	602.26	723.04	1,220.38	1,039.17	1,707.20
Per share (THB)					
FCFF per share	(0.25)	0.37	1.30	0.94	1.43
FCFE per share	0.48	0.58	0.97	0.83	1.36
Recurring cash flow per share	1.76	2.27	2.09	2.20	2.28
Salance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Fangible fixed assets (gross)	23,142	24,467	26,215	28,039	29,913
Less: Accumulated depreciation	(10,617)	(11,283)	(13,280)	(15,427)	(18,174
Tangible fixed assets (net)	12,525	13,184	12,935	12,612	11,738
ntangible fixed assets (net)	58	49	50	51	52
ong-term financial assets	4 774	4 920	4 920	4 920	4 00
nvest. in associates & subsidiaries	4,774 1,610	4,839	4,839	4,839	4,839
Cash & equivalents VC receivable	1,057	2,101 1,071	2,931 1,029	3,555 1,076	4,817 1,123
nventories	3,840	3,500	3,368	3,518	3,669
Other current assets	591	673	563	589	61
Current assets	7,098	7,345	7,890	8,738	10,22
Other assets	877	899	882	923	96
Total assets	25,333	26,317	26,597	27,164	27,81
Common equity	17,605	19,347	20,520	21,765	23,09
Minorities etc.	133	146	143	140	13
Total shareholders' equity	17,738	19,493	20,662	21,905	23,23
ong term debt	3,373	3,792	2,573	1,956	1,33
Other long-term liabilities	686	461	469	491	513
ong-term liabilities	4,058	4,253	3,042	2,447	1,85
A/C payable	1,545	1,191	1,123	1,173	1,22
Short term debt	1,798	972	1,395	1,246	1,097
Other current liabilities	193	408	375	393	410
Current liabilities	3,536	2,571	2,893	2,812	2,73
Total liabilities and shareholders' equity	25,333	26,317	26,597	27,164	27,818
Net working capital	3,750	3,645	3,461	3,618	3,77
nvested capital	21,985	22,617	22,169	22,043	21,368
Includes convertibles and preferred stock which is be	eing treated as debt				
Per share (THB)					
Book value per share	14.04	15.43	16.37	17.36	18.4
angible book value per share	13.99	15.39	16.33	17.32	18.3
inancial strength					
Net debt/equity (%)	20.1	13.7	5.0	(1.6)	(10.2
let debt/total assets (%)	14.1	10.1	3.9	(1.3)	(8.6)
Current ratio (x)	2.0	2.9	2.7	3.1	3.
CF interest cover (x)	(149.1)	12.9	10.5	9.3	15.0
/aluation	2023	2024	2025E	2026E	2027
Recurring P/E (x) *	7.5	5.1	6.6	6.2	5.
Recurring P/E @ target price (x) *	11.4	7.7	10.0	9.4	8.
Reported P/E (x)	7.5	5.0	6.6	6.2	5.
Dividend yield (%)	1.9	2.5	3.8	4.0	4.
rice/book (x)	0.6	0.5	0.5	0.5	0.
Price/tangible book (x)	0.6	0.5	0.5	0.5	0.
EV/EBITDA (x) **	5.4	4.2	3.9	3.3	2.
	7.5	5.9	5.7	5.0	4.
: v/EBITDA @ target price (x)					
EV/EBITDA @ target price (x) ** EV/invested capital (x)	0.6	0.6	0.5	0.5	0.4

Sources: GFPT; FSSIA estimates

Thailand Foods Sureeporn Teewasuwet

GFPT (GFPT TB)



Exhibit 127: FSSIA ESG score implication

40.94 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 128: ESG – peer comparison

	FSSIA			Domestic	ratings Bloomberg						oomberg				
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.20	5.83	4.61	4.25	4.61	4.21	3.95	Medium	53.02	BBB	24.44	60.65	67.96	2.33	35.35
Coverage	64.39	4.92	4.71	4.23	4.44	4.07	3.65	Medium	49.86	BB	18.30	53.38	63.50	2.45	35.11
BTG	59.71		Υ	AAA	5.00	4.00	Certified	High		BBB				3.68	57.48
CPF	80.10	Υ	Y	AAA	5.00	5.00	Certified	Medium	70.60	BB	44.00	62.05	85.00	4.43	67.93
GFPT	40.94				5.00	5.00	Certified	High				62.92	24.00	4.22	58.07
TU	82.00	Υ	Y	Α	5.00	5.00	Certified	High	64.42	Α	41.00	74.01	85.00	3.43	77.68
TFG	35.10		Υ	AA	5.00	5.00	Certified	Severe				40.78			

 $Sources: \underline{SETTRADE.com}; FSSIA's \ compilation$

Exhibit 129: ESG score by Bloomberg

FY ending Dec 31	FY 2021	FY 2022	FY 2023
ESG financial materiality scores - ESG score	3.06	3.32	4.22
BESG environmental pillar score	2.18	2.73	3.88
BESG social pillar score	3.36	3.42	4.58
BESG governance pillar score	4.20	4.22	4.19
ESG disclosure score	54.93	58.07	58.07
Environmental disclosure score	44.79	54.21	54.21
Social disclosure score	36.31	36.31	36.31
Governance disclosure score	83.59	83.59	83.59
Environmental			
Emissions reduction initiatives	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No
Risks of climate change discussed	Yes	Yes	Yes
GHG scope 1	_	21	18
GHG scope 2 location-based	_	31	32
GHG Scope 3	_	358	383
Carbon per unit of production	_	_	_
Biodiversity policy	No	No	No
Energy efficiency policy	Yes	Yes	Yes
Total energy consumption	_	118	114
Renewable energy use	_	_	_
Electricity used	63	63	64
Fuel used - natural gas	_	176,666	4,602

Sources: Bloomberg; FSSIA's compilation

Thailand Foods Sureeporn Teewasuwet

Exhibit 130: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2021	FY 2022	FY 2023
Fuel used - crude oil/diesel	No	No	No
Waste reduction policy	Yes	Yes	Yes
Hazardous waste	0	0	(
Total waste	22	21	22
Waste recycled	_	_	_
Waste sent to landfills	_	_	_
Environmental supply chain management	Yes	Yes	Yes
Water policy	Yes	Yes	Yes
Water consumption	_	_	_
Social			
Human rights policy	Yes	Yes	Ye
Policy against child labor	Yes	Yes	Ye
Quality assurance and recall policy	Yes	Yes	Ye
Consumer data protection policy	Yes	Yes	Ye
Equal opportunity policy	Yes	Yes	Ye
Gender pay gap breakout	No	No	N
Pct women in workforce	54	54	5
Pct disabled in workforce	2	2	
Business ethics policy	Yes	Yes	Ye
Anti-bribery ethics policy	Yes	Yes	Ye
Health and safety policy	Yes	Yes	Ye
Lost time incident rate - employees	2	2	
Total recordable incident rate - employees	_	_	_
Training policy	Yes	Yes	Υe
Fair remuneration policy	No	No	N
Number of employees – CSR	4,906	5,367	5,52
Employee turnover pct	3	21	5,5-
Total hours spent by firm - employee training	490,610	719,841	890,95
Social supply chain management	Yes	Yes	Ye
Governance			
Board size	9	9	
No. of independent directors (ID)	3	3	
No. of women on board	2	2	
No. of non-executive directors on board	6	6	
Company conducts board evaluations	Yes	Yes	Υe
No. of board meetings for the year	9	9	
Board meeting attendance pct	100	99	7
Board duration (years)	3	3	
Director share ownership guidelines	No	No	N
Age of the youngest director	51	52	5
Age of the oldest director	81	82	8
No. of executives / company managers	10	10	1
No. of female executives	4	4	'
Executive share ownership guidelines	No	No	N
Size of audit committee	3	3	IN
No. of ID on audit committee	3	3	
	4	4	
Audit committee meetings			4.0
Audit meeting attendance %	100	100	10
Size of compensation committee	5	5	
	3	3	
No. of ID on compensation committee	2	2	
No. of compensation committee meetings			
No. of compensation committee meetings Compensation meeting attendance %	100	100	10
No. of compensation committee meetings Compensation meeting attendance % Size of nomination committee	100 5	5	10
No. of compensation committee meetings Compensation meeting attendance % Size of nomination committee No. of nomination committee meetings	100 5 2	5 2	
No. of compensation committee meetings Compensation meeting attendance % Size of nomination committee	100 5	5	10

Sources: Bloomberg; FSSIA's compilation

Thailand Foods

Disclaimer for ESG scoring

ESG score	Methodology				Rating				
The Dow Jones Sustainability Indices (DJSI) By S&P Global	The DJSI World approcess based on from the annual Sc	the companies' 1 &P Global Corpo	Total Sustainability	Assessment (CSA).	Be a member ar Sustainability As ESG Score of le scoring compan selected from th	ssessment (CS ss than 45% o y are disqualif	SA) for DJSI. Co of the S&P Globa ied. The constitu	mpanies with al ESG Score	an S&P Globa of the highest
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing busines Candidates must p 1) no irregular trac float of >150 share up capital. Some k 70%; 2) independe wrongdoing related	ss with transparer cass the preempt ding of the board eholders, and cor key disqualifying ent directors and d to CG, social &	ncy in Governance, ive criteria, with two members and exemplined holding mucriteria include: 1) free float violation; environmental impersive criteria include: 1) free float violation;		To be eligible for minimum of 50% during the assess nature of the release. The second of the second	for each indicated for each indicated for each industry is extended for lization > THB of paid-up capits a market cape	cator, unless the he scoring will be and materiality. om the SET ES(55) (~USD150b) tal for at least 9 upitalisation-weight	e company is a pe fairly weight G Ratings cor; 2) free float out of 12 morth out of index, c	a part of DJSI nted against the npanies whose >20%; and 3) nths. The ap 5%
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by the Th	nai IOD, with supp he results are fro	oort from the Stock	velopment, measured se Stock Exchange of pective of a third party, not and not rated for scores below 50. Weightings include: 1) the rights; equitable treatment of shareholders (weight 25% combined); 3) the r stakeholders (25%); 4) disclosure & transparency (15%); and 5) boa responsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are inco transparent and st out of five the CG criteria cover AGM date (45%), and a circulation of sufficier exercised. The secor and verifiability; and t	rporated into bus ufficiently disclose components to b M procedures befofter the meeting (nt information for void assesses 1) the e 3) openness for Q&A	e evaluated annua ore the meeting (45 10%). (The first asso ting; and 2) facilitating tease of attending mee	and information is ant elements of two illy. The assessment 5%), at the meeting asses 1) advance how voting rights can be tings; 2) transparency the meeting minutes that	The scores are of Very Good (90-s				
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishment of k policies. The Certi (Companies deciding Declaration of Intent Certification, including	tey controls, and a fication is good for to become a CAC of to kick off an 18-mog risk assessment, it byees, establishmen	certified member start inth deadline to submi in place of policy and it t of whistleblowing cha	developing of by submitting a it the CAC Checklist for control, training of	The document w passed Checklis approvals whose professionalism	t will move for e members are	granting certifice twelve highly r	ation by the C	CAC Council
Morningstar Sustainalytics	based on an asses	ssment of how m	provides an overal uch of a company' iewed include corpora NGO reports/website	s exposure to ESG ate publications and	A company's ES more risk is unm				ed risk. The
		y feedback, ESG co.	ntroversies, issuer fee		NEGL 0-10	Low 10-20	Medium 20-30	High 30-40	Severe 40+
ESG Book	positioned to outpo the principle of fina helps explain futur	erform over the lo ancial materiality re risk-adjusted p atures with higher	including informati erformance. Mater materiality and rel	nodology considers on that significantly iality is applied by	The total ESG s scores using ma and 100 with high	teriality-based	d weights. The s	core is scaled	
MSCI				agement of financially eir exposure to ESG ris					nethodology to
		571-10.000	Leader:	leading its industry in m	anaging the most sig	nificant ESG risk	ks and opportunitie	s	
		143-8.570							
		714-7.142 286-5.713	Average:	a mixed or unexception	al track record of ma	naging the most	significant ESG ris	ks and opportur	nities relative to
		857-4.285	Avolugo.	industry peers					
		429-2.856							
		000-1.428	Laggard:	lagging its industry base	ed on its high exposu	re and failure to	manage significan	t ESG risks	
Moody's ESG solutions	believes that a cor	mpany integrating	ESG factors into	ke into account ESG of its business model and edium to long term.					
Refinitiv ESG rating	based on publicly	available and aud	ditable data. The se	company's relative ES core ranges from 0 to 0 to 25 = poor; >25 to 50 =	100 on relative ES	G performand	e and insufficier	nt degree of ti	
S&P Global				uring a company's perfection. The score range			of ESG risks, opp	oortunities, an	d impacts
Bloomberg	ESG Score	score is	based on Bloomb	ng the company's aggreerg's view of ESG finate weights are determin	ncial materiality.	The score is a	weighted gener	alized mean (power mean)
							_		

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
08-May-2023 15-May-2023 19-Oct-2023	BUY HOLD HOLD	25.30 25.30 23.00	28-Feb-2024 13-Aug-2024 21-Oct-2024	BUY HOLD HOLD	25.00 23.00 23.50	19-Nov-2024 05-Feb-2025	BUY BUY	22.00 24.00

Sureeporn Teewasuwet started covering this stock from 08-May-2023

Price and TP are in local currency

Source: FSSIA estimates

Thai Foods Group (TFG TB) Apr-22 Oct-22 Apr-23 Oct-23 Apr-24 Oct-24 Apr-25 8 7 6 5 4 3 Thai Foods Group Target Price (THB) Rating Date Rating Target price Date Target price Date Rating Target price 03-Feb-2023 BUY 8.00 26-Apr-2024 BUY 4.80 19-Nov-2024 BUY 4.60 HOLD BUY 08-May-2023 5.20 BUY 5.90 06-Feb-2025 4.10 22-Aug-2024 HOLD 27-Nov-2023 31-Oct-2024 5.20

Sureeporn Teewasuwet started covering this stock from 03-Feb-2023

Price and TP are in local currency

Source: FSSIA estimates

Charoen Pokphand Foods (CPF TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
05-May-2022 23-Sep-2022 08-May-2023 09-Oct-2023	HOLD BUY HOLD HOLD	28.00 35.00 22.30 22.00	13-Dec-2023 24-Jan-2024 18-Apr-2024 20-May-2024	BUY HOLD BUY BUY	22.00 20.00 20.00 25.00	08-Jul-2024 04-Apr-2025	BUY BUY	28.00 30.00

Sureeporn Teewasuwet started covering this stock from 08-May-2023

Price and TP are in local currency

Source: FSSIA estimates



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
03-Feb-2023 08-May-2023 03-Jul-2023	BUY BUY BUY	18.00 12.40 15.20	18-Oct-2023 21-Jun-2024 18-Jul-2024	BUY BUY BUY	14.20 15.00 17.00	25-Oct-2024 10-Jan-2025	HOLD BUY	12.50 12.50

Sureeporn Teewasuwet started covering this stock from 03-Feb-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Betagro	BTG TB	THB 18.90	BUY	Downside risks to our P/E-based TP include 1) a slower-than-expected purchasing power recovery; 2) a slower-than-expected meat price increase; 3) a slower-than-expected decrease in feed costs; and 4) a stronger-than-expected THB.
Thai Foods Group	TFG TB	THB 4.68	BUY	Downside and upside risks to our P/E-based TP are 1) a slower or faster-than-expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB.
Charoen Pokphand Foods	CPF TB	THB 25.25	BUY	Downside risks to our P/E-based TP include 1) slow purchasing power, 2) a slower-than- expected meat price recovery, 3) higher feed costs, 4) Baht strength, and 5) a minimum wage increase and labor shortages.
GFPT	GFPT TB	THB 8.85	BUY	Downside and upside risks to our P/E-based TP include 1) a slower or faster-than- expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB; and 4) a minimum wage increase and/or a labour shortage.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 11-Apr-2025 unless otherwise stated.

Thailand Foods Sureeporn Teewasuwet

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.