EQUITY RESEARCH - ANALYST MEETING

R&B FOOD SUPPLY THAILAND / FOOD & BEVERAGE

Key takeaways from analyst meeting

RBF TB

Highlights

- Management sets 2025 revenue growth target of 10-15% y-y, with domestic growth of 8-10% y-y and overseas growth exceeding 20%. Indonesia, Vietnam, and India should exhibit robust growth, with a revenue target for India at THB150m (+70% y-y). By segment, growth would be strong in food coating, while flavor is developing a large project for a customer. If successful, it may support domestic revenue to grow at a double-digit rate.
- The 10-15% revenue target already includes THB50m-60m/year from Pakistan. However, it does not include new customers in Russia since CBG would only record modest revenue from Russia in 1Q25 after they have not received any sizable orders due to ongoing product testing. If successful, they may begin in 2H25. We will continue to monitor this closely.
- RBF targets a 2025 gross margin of 36.1%, up from 35.2% in 2024. Several factors would drive this. They include 1) the operation of its Indian factory, starting in late 2Q25, which will shift production of orders from Thailand to India, which will, in turn, help reduce raw material and transportation costs, 2) a change in the product mix in its food coating segment to increase higher-margin products, and 3) a higher proportion of overseas revenue, which will support the gross margin, as overseas margins are higher than domestic ones.

Comments

- We have a slightly positive outlook from the meeting. The overall situation seems to align with our previous estimates. Preliminary, we expect a 1Q25 net profit of cTHB135m-140m, continuing to grow q-q before a return to y-y growth in 2Q25 from a low base in 2Q24, which was the first quarter without spot orders from Chinese customers.
- We expect overseas revenue (excluding China) to continue growing in 2025, especially in Indonesia, where RBF aims to break even this year and utilize loss carryforwards for tax benefits. Vietnam, which broke even in 4Q24, should generate higher profits in 2025, with higher revenue growth from India in 2H25.
- In addition, RBF is preparing to operate a new factory in Ayutthaya between 3Q-4Q25 to expand its flavor and syrup lines. Although it will incur a depreciation of cTHB30m/year, the company will benefit from a four-year tax exemption from the BOI, valued at cTHB100m/year, which should more than offset the depreciation.
- For our 2025 revenue assumptions, we expect growth of 8.9% y-y and a gross margin of 35.8%, below the company's target. Therefore, we maintain our 2025E net profit of THB610m (+19% y-y) and keep our TP unchanged at THB6.7.

UNCHANGED TARGET PRICE THB6.70 CLOSE THB5.05 UP/DOWNSIDE +32.7%

TP vs CONSENSUS

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	4,391	4,780	5,280	5,777
Net profit	513	610	696	780
EPS (THB)	0.26	0.31	0.35	0.39
vs Consensus (%)	-	5.4	5.1	-
EBITDA	875	1,071	1,230	1,387
Recurring net profit	500	610	696	780
Core EPS (THB)	0.25	0.31	0.35	0.39
EPS growth (%)	(25.0)	22.1	14.0	12.1
Core P/E (x)	20.2	16.6	14.5	13.0
Dividend yield (%)	3.5	3.6	3.8	4.2
EV/EBITDA (x)	10.8	9.2	8.0	7.1
Price/book (x)	2.0	2.0	1.8	1.7
Net debt/Equity (%)	(12.9)	(5.3)	(4.6)	(5.5)
ROE (%)	10.2	12.1	13.1	13.8



3m avg. daily turnover (USD	9 m) 1.0
Free float (%)	28
Major shareholder	Ratanapoompinyo Familly (62%)
12m high/low (THB)	12.00/4.62
Issued shares (m)	2.000.00

Sources: Bloomberg consensus; FSSIA estimates



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+13.9%

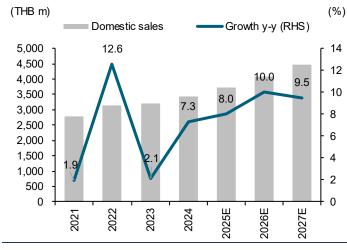
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Exhibit 1: Key assumptions for RBF (maintained)

	Actual		Current			Growth		
	2023	2024	2025E	2026E	2027E	2025E	2026E	2027E
	(THB m)	(%)	(%)	(%)				
Total revenue (THB m)	4,421	4,391	4,780	5,280	5,777	8.9	10.5	9.4
Costs	2,760	2,844	3,069	3,369	3,669	7.9	9.8	8.9
Gross profit	1,661	1,547	1,711	1,911	2,109	10.6	11.7	10.3
SG&A expenses	842	949	980	1,082	1,184	3.2	10.5	9.4
Interest expense	11	11	12	14	15	11.3	11.8	10.5
Tax expense	157	107	134	153	171	25.5	14.0	12.1
Reported net profit	649	513	610	696	780	19.0	14.0	12.1
Core profit	666	500	610	696	780	22.1	14.0	12.1
Key ratios (%)								
Total revenue growth	11.6	(0.7)	8.9	10.5	9.4			
Net profit growth	34.6	(21.0)	19.0	14.0	12.1			
Core profit growth	45.0	(25.0)	22.1	14.0	12.1			
Gross margin	37.6	35.2	35.8	36.2	36.5	0.6	0.4	0.3
SG&A to sales	19.0	21.6	20.5	20.5	20.5	(1.1)	0.0	0.0
Net margin	14.7	11.7	12.8	13.2	13.5	1.1	0.4	0.3
Core margin	15.1	11.4	12.8	13.2	13.5	1.4	0.4	0.3
Operating statistics (THB m)								
Domestic revenue	3,211	3,446	3,722	4,094	4,483	8.0	10.0	9.5
Overseas revenue	1,210	945	1,058	1,186	1,294	12.0	12.1	9.1
Domestic revenue proportion (%)	72.6	78.5	77.9	77.5	77.6	(0.6)	(0.3)	0.1
Overseas revenue proportion (%)	27.4	21.5	22.1	22.5	22.4	0.6	0.3	(0.1)

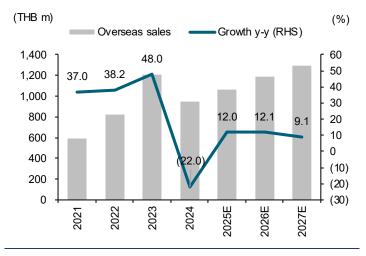
Source: FSSIA estimates

Exhibit 2: Revenue from domestic and growth



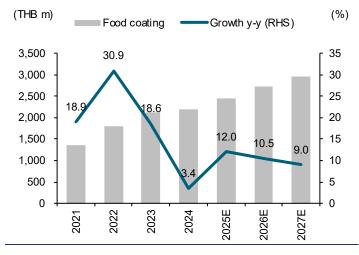
Sources: RBF, FSSIA estimates

Exhibit 3: Revenue from overseas and growth



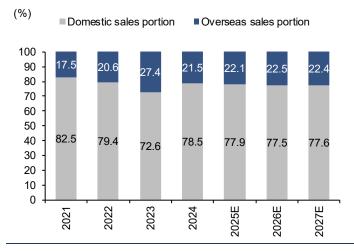
Sources: RBF, FSSIA estimates





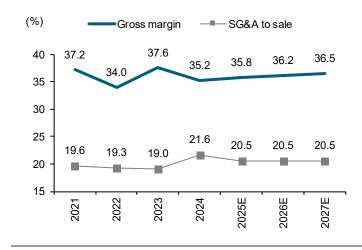
Sources: RBF, FSSIA estimates





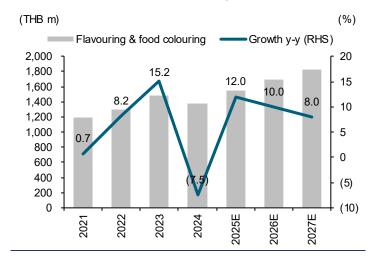
Sources: RBF, FSSIA estimates

Exhibit 8: Gross margin and SG&A to sales



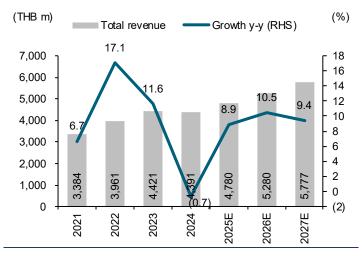
Sources: RBF, FSSIA estimates

Exhibit 5: Revenue from flavour and growth



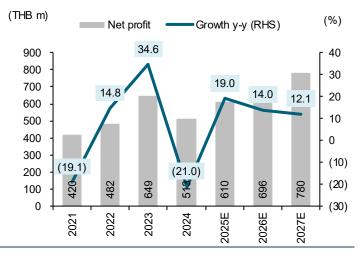
Sources: RBF, FSSIA estimates

Exhibit 7: Total revenue and growth



Sources: RBF, FSSIA estimates

Exhibit 9: Net profit and growth



Sources: RBF, FSSIA estimates

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14 MARCH 2025

Financial Statements

R&B Food Supply

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	4,421	4,391	4,780	5,280	5,777
Cost of goods sold	(2,760)	(2,844)	(3,069)	(3,369)	(3,669)
Gross profit	1,661	1,547	1,711	1,911	2,109
Other operating income	8	15	17	18	20
Operating costs	(842)	(949)	(980)	(1,082)	(1,184)
Operating EBITDA	1,068	875	1,071	1,230	1,387
Depreciation	(240)	(262)	(322)	(382)	(442)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	827	613	748	847	945
Net financing costs	(11)	(11)	(12)	(14)	(15)
Associates	7	5	10	16	23
Recurring non-operating income	7	5	10	16	23
Non-recurring items	(17)	13	0	0	0
Profit before tax	806	620	745	850	952
Гах	(157)	(107)	(134)	(153)	(171)
Profit after tax	649	513	611	697	781
Minority interests	0	0	(1)	(1)	(1)
Preferred dividends	0	0	0	0	0
Other items	-	_	_	_	_
Reported net profit	649	513	610	696	780
Non-recurring items & goodwill (net)	17	(13)	0	0	0
Recurring net profit	666	500	610	696	780
Per share (THB)					
Recurring EPS *	0.33	0.25	0.31	0.35	0.39
Reported EPS	0.32	0.26	0.31	0.35	0.39
DPS	0.18	0.18	0.18	0.19	0.21
Diluted shares (used to calculate per share data)	2,000	2,000	2,000	2,000	2,000
Growth	2,000	2,000	2,000	2,000	2,000
Revenue (%)	11.6	(0.7)	8.9	10.5	9.4
	32.0	(0.7)	22.3	14.9	9.4 12.8
Operating EBITDA (%)	40.2	(18.0)			12.0
Operating EBIT (%)		(26.0)	22.1	13.3	
Recurring EPS (%)	45.0 34.6	(25.0)	22.1 19.0	14.0	12.1 12.1
Reported EPS (%)	34.0	(21.0)	19.0	14.0	12.1
Operating performance	07.0	05.0	05.0	00.0	00.5
Gross margin inc. depreciation (%)	37.6	35.2	35.8	36.2	36.5
Gross margin exc. depreciation (%)	43.0	41.2	42.5	43.4	44.2
Operating EBITDA margin (%)	24.1	19.9	22.4	23.3	24.0
Operating EBIT margin (%)	18.7	13.9	15.7	16.1	16.4
Net margin (%)	15.1	11.4	12.8	13.2	13.5
Effective tax rate (%)	19.5	17.3	18.0	18.0	18.0
Dividend payout on recurring profit (%)	52.6	70.0	60.0	55.0	55.0
nterest cover (X)	76.0	55.8	61.5	62.7	63.6
nventory days	174.2	162.4	168.7	183.2	185.4
Debtor days	84.3	87.6	85.5	85.7	86.1
Creditor days	79.6	78.2	74.6	75.5	76.3
Operating ROIC (%)	17.4	12.3	(3.5)	(22.8)	(24.9)
ROIC (%)	16.4	11.5	(3.2)	(20.1)	(21.2)
ROE (%)	14.5	10.2	12.1	13.1	13.8
ROA (%)	12.3	8.8	10.2	10.8	11.4
Pre exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Domestic	3,211	3,446	3,722	4,094	4,483

Sources: R&B Food Supply; FSSIA estimates

Financial Statements

R&B Food Supply Cash Flow (THB m) Year Ending Dec Recurring net profit Depreciation Associates & minorities Other non-cash items

Depreciation	240	202	522	302	442
Associates & minorities	(7)	(5)	(10)	(16)	(23)
Other non-cash items	(6)	(1)	9	2	2
Change in working capital	25	26	(379)	(204)	(203)
Cash flow from operations	918	782	554	860	998
Capex - maintenance	-	-	-	-	-
Capex - new investment	(459)	(458)	(332)	(300)	(300)
Net acquisitions & disposals	-	-	-	-	-
Other investments (net)	(34)	(58)	(227)	(208)	(208)
Cash flow from investing	(493)	(515)	(559)	(508)	(508)
Dividends paid	(200)	(350)	(366)	(383)	(429)
Equity finance	0	0	0	0	0
Debt finance	24	1	(23)	(11)	(12)
Other financing cash flows	4	0	9	7	7
Cash flow from financing	(171)	(350)	(380)	(386)	(433)
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
Net other adjustments	0	0	0	0	0
Movement in cash	254	(83)	(385)	(34)	57
Free cash flow to firm (FCFF)	435.73	277.82	7.28	365.83	504.93
Free cash flow to equity (FCFE)	453.51	267.19	(18.80)	348.56	485.67
Per share (THB)					
FCFF per share	0.22	0.14	0.00	0.18	0.25
FCFE per share	0.23	0.13	(0.01)	0.17	0.24
Recurring cash flow per share	0.45	0.38	0.47	0.53	0.60

2023

666

240

2024

500

262

2025E

610

322

2026E

696

382

2027E

780

442

Recurring cash now per share	0.45	0.38	0.47	0.55	0.00
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
angible fixed assets (gross)	3,525	3,919	4,219	4,519	4,819
Less: Accumulated depreciation	(1,269)	(1,499)	(1,821)	(2,204)	(2,646)
angible fixed assets (net)	2,256	2,420	2,398	2,315	2,173
ntangible fixed assets (net)	5	7	 11	11	
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	214	282	492	708	931
Cash & equivalents	921	838	453	419	476
A/C receivable	1,045	1,062	1,179	1,302	1,425
nventories	1,188	1,110	1,429	1,569	1,709
Other current assets	64	37	53	58	64
Current assets	3,219	3,046	3,114	3,348	3,673
Other assets	55	54	76	84	92
lotal assets	5,750	5,810	6,091	6,467	6,880
Common equity	4,819	4,950	5,162	5,475	5,826
Ainorities etc.	4,013	16	26	27	29
Fotal shareholders' equity	4,836	4,967	5,188	5,503	5,856
Long term debt	185	176	165	153	141
Other long-term liabilities	63	63	72	79	87
_ong-term liabilities	247	239	237	233	228
-	571	239 534	589	233 646	704
VC payable Short term debt	21	23	11	12	12
Dther current liabilities	74	23 47	67	74	81
				74	796
Current liabilities	666	605	666		
Fotal liabilities and shareholders' equity	5,750	5,810	6,091	6,467	6,880
Net working capital	1,652	1,626	2,005	2,209	2,412
nvested capital	4,183	4,390	4,982	5,328	5,620
Includes convertibles and preferred stock which is bein	ng treated as debt				
Per share (THB)	0.44	0.40	0.50	0.74	
Book value per share	2.41	2.48	2.58	2.74	2.91
Tangible book value per share	2.41	2.47	2.58	2.73	2.91
Financial strength					
Net debt/equity (%)	(14.8)	(12.9)	(5.3)	(4.6)	(5.5)
Vet debt/total assets (%)	(12.4)	(11.0)	(4.6)	(3.9)	(4.7)
Current ratio (x)	4.8	5.0	4.7	4.6	4.6
CF interest cover (x)	84.1	66.4	26.4	48.1	52.6
/aluation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	15.2	20.2	16.6	14.5	13.0
Recurring P/E @ target price (x) *	20.1	26.8	22.0	19.3	17.2
Reported P/E (x)	15.6	19.7	16.6	14.5	13.0
Dividend yield (%)	3.5	3.5	3.6	3.8	4.2
Price/book (x)	2.1	2.0	2.0	1.8	1.7
Price/tangible book (x)	2.1	2.0	2.0	1.8	1.7
EV/EBITDA (x) **	8.8	10.8	9.2	8.0	7.1
EV/EBITDA @ target price (x) **	11.9	14.6	12.3	10.7	9.4
EV/invested capital (x)	2.2	2.2	2.0	1.9	1.7
	ITDA includes associate i				

Sources: R&B Food Supply; FSSIA estimates

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Disclaimer for ESG scoring

ESG score	Methodolog	У			Rating				
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process base from the ann Only the top- inclusion.	ed on the com ual S&P Glob ranked comp	transparent, rules-based npanies' Total Sustainabili pal Corporate Sustainabili nanies within each industr	lity Scores resulting ity Assessment (CSA). y are selected for	scoring company are disqualified. The constituents of the DJSI indices ar selected from the Eligible Universe.				
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing bu Candidates r 1) no irregula float of >150 up capital. So 70%; 2) inde wrongdoing r	siness with tr nust pass the ar trading of th shareholders ome key disq pendent direc elated to CG	ponsibility in Environmenta cansparency in Governan e preemptive criteria, with the board members and e. s, and combined holding r ualifying criteria include: ctors and free float violation , social & environmental i earnings in red for > 3 yes	ce, updated annually. two crucial conditions: xecutives; and 2) free nust be >15% of paid- 1) CG score of below on; 3) executives' impacts; 4) equity in	minimum of 50% for each indicator, unless the company is a part of D. during the assessment year. The scoring will be fairly weighted agains nature of the relevant industry and materiality.				
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by t	he Thai IOD, T). The resul	th in sustainable developr with support from the Sto ts are from the perspectiv s.	ock Exchange of	Good (80-89), 3 and not rated for equitable treatm	8 for Good (70 or scores below nent of shareh 5%); 4) disclo	ories: 5 for Excell -79), 2 for Fair (6 w 50. Weightings olders (weight 25 sure & transpare	0-69), 1 for P include: 1) th % combined	ass (60-69), ne rights; 2) and); 3) the role of
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a circulation of si exercised. The and verifiability	e incorporated and sufficientl e CG compor AGM proced and after the ufficient information second assess c and 3) openne	which shareholders' rights d into business operations y disclosed. All form impo- nents to be evaluated ann dures before the meeting meeting (10%). (The first a stion for voting; and 2) facilitad ses 1) the ease of attending m ses for Q&A. The third involve ves, resolutions and voting reso	s and information is ortant elements of two nually. The assessment (45%), at the meeting ssesses 1) advance ting how voting rights can be neetings; 2) transparency is the meeting minutes that			four categories: (80-89), and not		
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmer policies. The (Companies de Declaration of Certification, in managers and	t of key contr Certification eciding to becom Intent to kick offic Inding risk ass employees, est	Checklist include corrupti rols, and the monitoring a is good for three years. me a CAC certified member si f an 18-month deadline to sub sessment, in place of policy and tablishment of whistleblowing ull stakeholders.)	and developing of tart by submitting a pmit the CAC Checklist for nd control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.				
<u>Morningstar</u> Sustainalytics	based on an risk is unmar regulatory filing	assessment aged. Source is, news and ot	isk rating provides an ove of how much of a compar s to be reviewed include corp her media, NGO reports/webs	ny's exposure to ESG porate publications and sites, multi-sector	more risk is unr	nanaged, the	score is the sum higher ESG risk i	s scored.	
	information, co reports, and qu		ck, ESG controversies, issuer views.	feedback on draft ESG	NEGL Low Medium High Severation 0-10 10-20 20-30 30-40 40+				
ESG Book	positioned to the principle helps explair	outperform o of financial m future risk-a ng features w	sustainable companies th over the long term. The m nateriality including inform djusted performance. Ma ith higher materiality and erly basis.	ethodology considers ation that significantly teriality is applied by	The total ESG scores using m	score is calcul ateriality-base	ated as a weighte d weights. The so dicating better pe	ed sum of the core is scaled	features
<u>MSCI</u>			measure a company's ma nd laggards according to						nethodology to
	AAA AA	8.571-10.00 7.143-8.570	Leader:	leading its industry in m	anaging the most si	gnificant ESG ris	sks and opportunitie	s	
	A BBB BB	5.714-7.142 4.286-5.713 2.857-4.285	3 Average:	a mixed or unexception industry peers	al track record of ma	anaging the mos	t significant ESG ris	ks and opportu	nities relative to
	B 1.429-2.856 CCC 0.000-1.428 Laggard: lagging its industry based on its high exposure and failure to manage significant ESG risks								
<u>Moody's ESG</u> solutions	Moody's ass believes that	esses the dec a company in	gree to which companies ntegrating ESG factors in or shareholders over the	to its business model and					
Refinitiv ESG rating	based on pu	blicly available	and objectively measure e and auditable data. The ata publicly. <i>(Score ratings a</i>	e score ranges from 0 to	100 on relative E	SG performan	ce and insufficier	nt degree of t	
S&P Global			ore is a relative score mean nin the same industry clas				of ESG risks, opp	ortunities, ar	id impacts
Bloomberg	compared to its peers within the same industry classification. The score ranges from 0 to 100. ESG Score Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Dilles Centre where the weighted are determined by the pille priority reprint reprint weighted generalized mean (power mean)								
	of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best. ESG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.								

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings. Source: FSSIA's compilation

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History of change in investment rating and/or target price



Sureeporn Teewasuwet started covering this stock from 20-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
R&B Food Supply	RBF TB	THB 5.05	BUY	Downside risks to our P/E-based TP include 1) a slower-than-expected consumption recovery; 2) high volatility in raw material costs; 3) a stronger THB than expected; and 4) a slower-than-expected India expansion.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 13-Mar-2025 unless otherwise stated.



RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

