

7 MARCH 2025

EQUITY RESEARCH – ANALYST MEETING

**OSOTSPA** **OSP TB**  
THAILAND / FOOD & BEVERAGE

**FINANSIA**  
FSS INTERNATIONAL INVESTMENT ADVISORY

FSSIA ESG rating ★★★★★

**BUY**  
UNCHANGED

## Key takeaways from analyst meeting

TARGET PRICE THB24.00  
CLOSE THB15.70  
UP/DOWNSIDE +52.9%  
TP vs CONSENSUS +21.0%

### Highlights

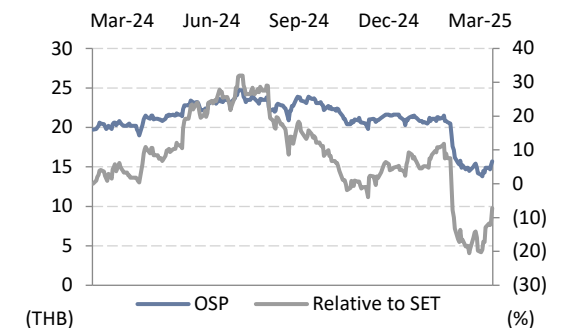
- Management targets 2025 total revenue growth of 5-8% y-y. Potential key drivers are 1) personal care growing at a double-digit rate; 2) overseas double-digit growth rate; and 3) domestic beverages growth target of 5% y-y.
- For domestic energy drinks, OSP aims for 3-5% y-y growth, with a target to increase its market share by 2-5% by the end of 2025, up from 45.8% at the end of 2024. The market share target for its THB10 product is to double from 10% in 2024, while the market share for its THB12 product may slightly decline from 35% in 2024.
- They provided that 1QTD domestic energy drink revenue (sales in) was slightly down y-y due to stock management, but sales out at stores were still growing well. However, there has been some cannibalization, especially with the M150-blue (THB10) and the M150-gold cap (THB12) destocking. Overall, the situation is still going according to plan, with its market share in January improving by 20bps m-m.
- Currently, OSP has fully distributed yellow-cap M150 (THB10) to major agents (100%) and more than 50% to smaller retail stores. By the end of March, the distribution is expected to exceed 80%.
- The company targets a stable gross margin for 2025 at 37.3%, even though they have locked in raw material prices at a lower cost. The margin will see pressure from its product mix. They also target 2025 SG&A to sales to be stable at 24%, close to 2024 (extra items excluded).

### Comments

- In the short term, we expect 1Q25 net profit to grow q-q and slightly decline y-y. Although domestic energy drink revenue may weaken y-y, other businesses are performing well, especially overseas, entering a high season. Also, personal care would continue to grow y-y.
- So far, both the strategy and figures are relatively stable. However, we still need to monitor its market share and profit trends.
- We have a more positive view of the domestic energy drink target, which is not overly aggressive. The revenue growth target is modest, while the gross margin should decrease because its THB10 product has a lower margin than THB12. However, the gross profit in absolute terms may still grow.
- The significant drop in its share price reflects concerns that the 2025 strategy may not succeed as expected. While we still need to monitor results, the share price is trading at a PE of 16x, which looks attractive for long-term investment.

### KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	27,069	28,460	29,417	30,408
Net profit	1,638	3,022	3,125	3,240
EPS (THB)	0.55	1.01	1.04	1.08
vs Consensus (%)	-	-	(2.3)	(4.1)
EBITDA	4,953	5,198	5,387	5,580
Recurring net profit	3,038	3,022	3,125	3,240
Core EPS (THB)	1.01	1.01	1.04	1.08
EPS growth (%)	39.7	(0.5)	3.4	3.7
Core P/E (x)	15.5	15.6	15.1	14.6
Dividend yield (%)	3.8	5.8	6.0	6.2
EV/EBITDA (x)	9.7	8.8	8.5	8.2
Price/book (x)	3.0	2.9	2.9	2.8
Net debt/Equity (%)	2.8	(8.9)	(8.6)	(8.3)
ROE (%)	19.1	19.2	19.3	19.7



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	5.3	(25.9)	(16.7)
Relative to country (%)	12.9	(10.0)	(4.3)
Mkt cap (USD m)	1,428		
3m avg. daily turnover (USD m)	7.8		
Free float (%)	52		
Major shareholder	Osathanugrah Family (39%)		
12m high/low (THB)	25.00/13.50		
Issued shares (m)	3,003.75		

Sources: Bloomberg consensus; FSSIA estimates



**Sureeporn Teewasuwet**

Fundamental Investment Analyst on Securities; License no. 040694  
sureeporn.t@fssia.com, +66 2646 9972

## Exhibit 1: Maintain assumptions for OSP

	Actual	Forecast				Growth		
	2024 (THB m)	2025E (THB m)	2026E (THB m)	2027E (THB m)		2025E (%)	2026E (%)	2027E (%)
Total revenue	27,069	28,460	29,417	30,408		5.1	3.4	3.4
Costs	16,966	17,930	18,533	19,157		5.7	3.4	3.4
Gross profit	10,103	10,530	10,884	11,251		4.2	3.4	3.4
SG&A expense	6,952	7,172	7,413	7,663		3.2	3.4	3.4
Interest expense	118	123	125	119		5.1	1.6	(5.4)
Profit sharing	208	231	238	246		10.8	3.4	3.4
Reported net profit	1,638	3,022	3,125	3,240		84.5	3.4	3.7
Core profit	3,038	3,022	3,125	3,240		(0.5)	3.4	3.7

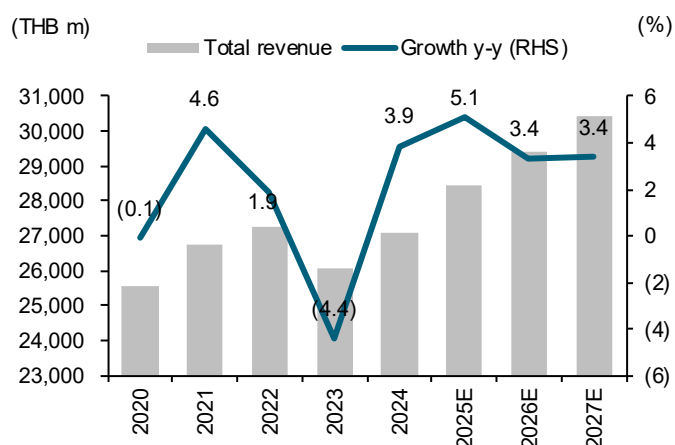
Key ratios (%)								
Total revenue growth	3.9	5.1	3.4	3.4				
Net profit growth	(31.8)	84.5	3.4	3.7				
Core profit growth	39.7	(0.5)	3.4	3.7				
Gross margin	37.3	37.0	37.0	37.0	(0.3)	0.0	0.0	0.0
SG&A to sales	25.7	25.2	25.2	25.2	(0.5)	0.0	0.0	0.0
Net margin	6.1	10.6	10.6	10.7	4.6	0.0	0.0	0.0
Core margin	11.2	10.6	10.6	10.7	(0.6)	0.0	0.0	0.0

Operating statistics (THB m)								
Beverage revenue	22,154	23,299	23,998	24,717	5.2	3.0	3.0	
Personal care revenue	2,804	2,944	3,092	3,246	5.0	5.0	5.0	
Others revenue	2,111	2,217	2,328	2,444	5.0	5.0	5.0	

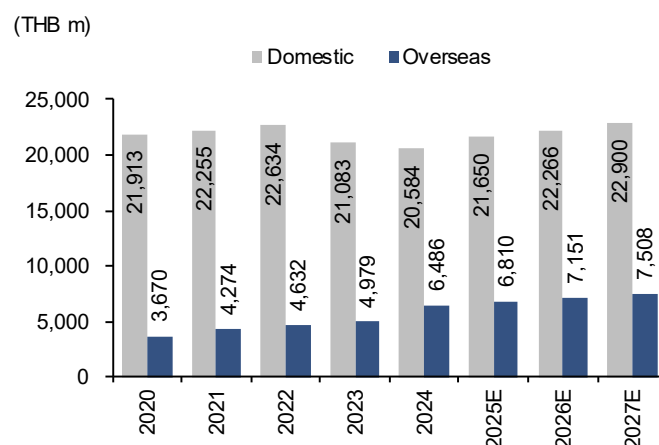
Source: FSSIA estimates

## Exhibit 2: Total revenue and growth

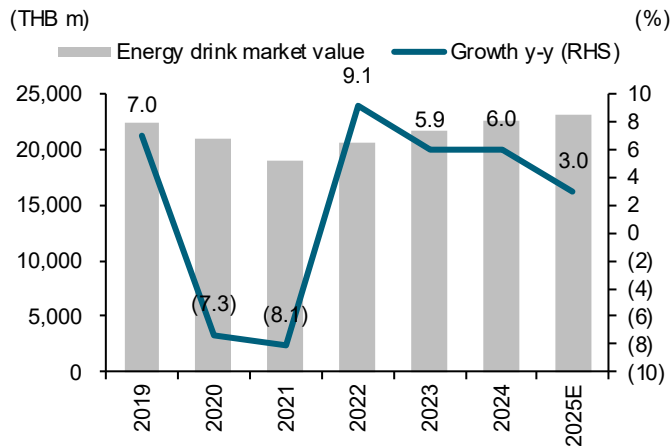


Sources: OSP; FSSIA estimates

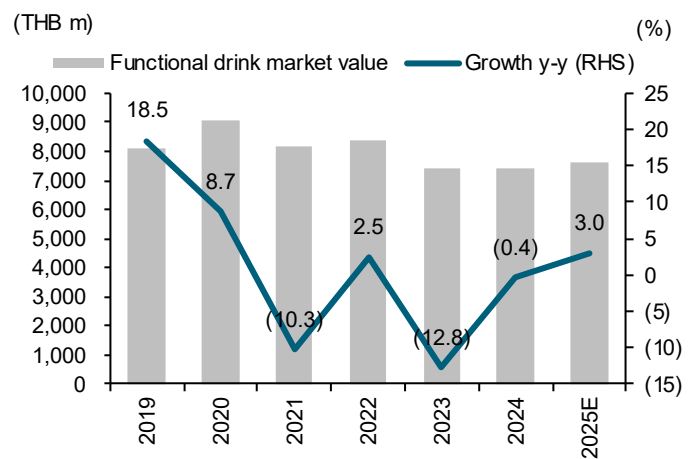
## Exhibit 3: Revenue from domestic and overseas



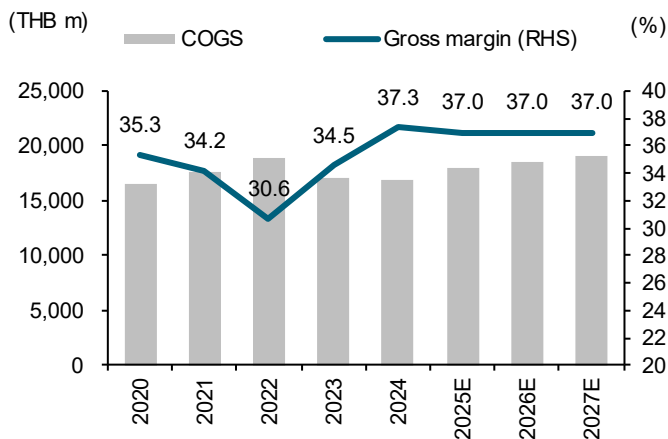
Sources: OSP; FSSIA estimates

**Exhibit 4: Energy drink market value and growth**

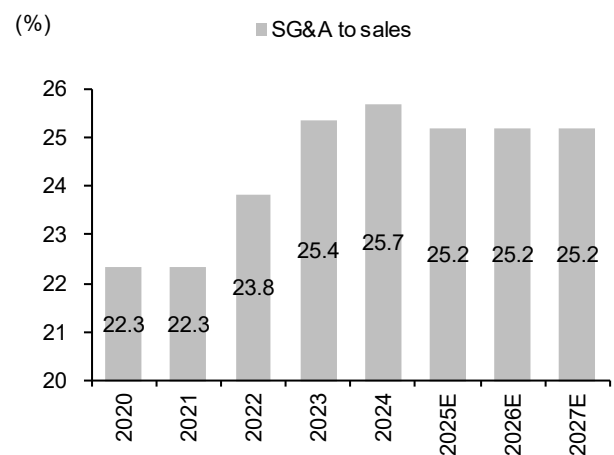
Sources: OSP; FSSIA estimates

**Exhibit 5: Functional drink market value and growth**

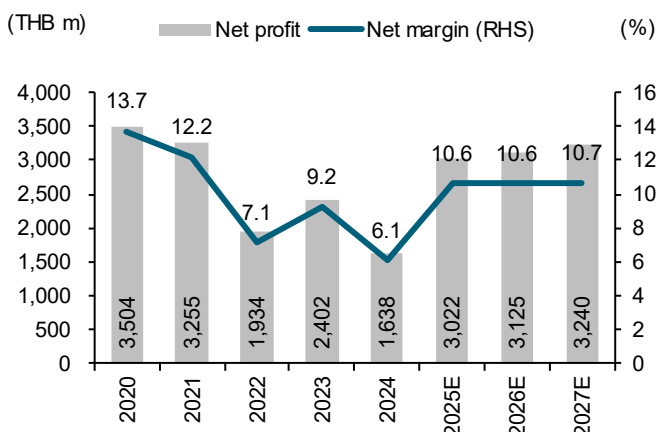
Sources: OSP; FSSIA estimates

**Exhibit 6: Gross margin**

Sources: OSP; FSSIA estimates

**Exhibit 7: SG&A expense**

Sources: OSP; FSSIA estimates

**Exhibit 8: Net profit and net margin**

Sources: OSP; FSSIA estimates

**Exhibit 9: Historical P/E band**

Sources: Bloomberg; FSSIA estimates

## Financial Statements

### Osotspa

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	26,062	27,069	28,460	29,417	30,408
Cost of goods sold	(17,059)	(16,966)	(17,930)	(18,533)	(19,157)
<b>Gross profit</b>	<b>9,003</b>	<b>10,103</b>	<b>10,530</b>	<b>10,884</b>	<b>11,251</b>
Other operating income	197	314	285	294	304
Operating costs	(6,610)	(6,952)	(7,172)	(7,413)	(7,663)
<b>Operating EBITDA</b>	<b>4,137</b>	<b>4,953</b>	<b>5,198</b>	<b>5,387</b>	<b>5,580</b>
Depreciation	(1,548)	(1,488)	(1,555)	(1,621)	(1,688)
Goodwill amortisation	0	0	0	0	0
<b>Operating EBIT</b>	<b>2,589</b>	<b>3,465</b>	<b>3,643</b>	<b>3,765</b>	<b>3,892</b>
Net financing costs	(108)	(118)	(123)	(125)	(119)
Associates	146	208	231	238	246
Recurring non-operating income	146	208	231	238	246
Non-recurring items	227	(1,400)	0	0	0
<b>Profit before tax</b>	<b>2,854</b>	<b>2,156</b>	<b>3,750</b>	<b>3,878</b>	<b>4,020</b>
Tax	(431)	(398)	(600)	(621)	(643)
<b>Profit after tax</b>	<b>2,423</b>	<b>1,758</b>	<b>3,150</b>	<b>3,258</b>	<b>3,377</b>
Minority interests	(21)	(120)	(128)	(132)	(137)
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
<b>Reported net profit</b>	<b>2,402</b>	<b>1,638</b>	<b>3,022</b>	<b>3,125</b>	<b>3,240</b>
<b>Non-recurring items &amp; goodwill (net)</b>	<b>(227)</b>	<b>1,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recurring net profit</b>	<b>2,175</b>	<b>3,038</b>	<b>3,022</b>	<b>3,125</b>	<b>3,240</b>
<b>Per share (THB)</b>					
Recurring EPS *	0.72	1.01	1.01	1.04	1.08
Reported EPS	0.80	0.55	1.01	1.04	1.08
DPS	1.65	0.60	0.91	0.94	0.97
Diluted shares (used to calculate per share data)	3,004	3,004	3,004	3,004	3,004
<b>Growth</b>					
Revenue (%)	(4.4)	3.9	5.1	3.4	3.4
Operating EBITDA (%)	13.5	19.7	4.9	3.6	3.6
Operating EBIT (%)	26.5	33.8	5.1	3.4	3.4
Recurring EPS (%)	13.7	39.7	(0.5)	3.4	3.7
Reported EPS (%)	24.2	(31.8)	84.5	3.4	3.7
<b>Operating performance</b>					
Gross margin inc. depreciation (%)	34.5	37.3	37.0	37.0	37.0
Gross margin exc. depreciation (%)	40.5	42.8	42.5	42.5	42.6
Operating EBITDA margin (%)	15.9	18.3	18.3	18.3	18.4
Operating EBIT margin (%)	9.9	12.8	12.8	12.8	12.8
Net margin (%)	8.3	11.2	10.6	10.6	10.7
Effective tax rate (%)	15.1	18.5	16.0	16.0	16.0
Dividend payout on recurring profit (%)	227.8	59.3	90.0	90.0	90.0
Interest cover (X)	25.4	31.3	31.4	31.9	34.9
Inventory days	79.7	86.3	71.3	59.3	59.3
Debtor days	59.1	63.3	58.2	51.6	51.6
Creditor days	54.0	61.1	59.1	48.5	48.5
Operating ROIC (%)	12.9	18.2	20.4	20.3	20.1
ROIC (%)	11.4	17.3	19.8	20.2	20.4
ROE (%)	12.5	19.1	19.2	19.3	19.7
ROA (%)	9.0	13.4	13.6	14.0	14.2

\* Pre exceptional, pre-goodwill and fully diluted

Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Beverage	21,130	22,154	23,299	23,998	24,717
Personal care	2,486	2,804	2,944	3,092	3,246
Other (OEM)	2,446	2,111	2,217	2,328	2,444

Sources: Osotspa; FSSIA estimates

## Financial Statements

### Osotspa

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	2,175	3,038	3,022	3,125	3,240
Depreciation	1,548	1,488	1,555	1,621	1,688
Associates & minorities	48	(93)	(358)	(221)	(229)
Other non-cash items	-	1,400	0	0	0
Change in working capital	(1,072)	49	958	(253)	(266)
<b>Cash flow from operations</b>	<b>2,699</b>	<b>5,882</b>	<b>5,177</b>	<b>4,272</b>	<b>4,433</b>
Capex - maintenance	(3,102)	(1,199)	(1,589)	(2,023)	(2,023)
Capex - new investment	-	-	-	-	-
Net acquisitions & disposals	-	-	-	-	-
Other investments (net)	2,740	(702)	579	522	444
<b>Cash flow from investing</b>	<b>(362)</b>	<b>(1,901)</b>	<b>(1,010)</b>	<b>(1,501)</b>	<b>(1,579)</b>
Dividends paid	(2,585)	(2,253)	(2,720)	(2,813)	(2,916)
Equity finance	0	0	0	0	0
Debt finance	892	533	(1,186)	(86)	(86)
Other financing cash flows	(392)	(9)	428	32	33
<b>Cash flow from financing</b>	<b>(2,084)</b>	<b>(1,730)</b>	<b>(3,477)</b>	<b>(2,867)</b>	<b>(2,969)</b>
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
<b>Net other adjustments</b>	<b>0</b>	<b>(1,400)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Movement in cash</b>	<b>253</b>	<b>851</b>	<b>690</b>	<b>(96)</b>	<b>(115)</b>
Free cash flow to firm (FCFF)	2,444.79	4,097.97	4,290.93	2,896.56	2,972.80
Free cash flow to equity (FCFE)	2,837.30	3,103.74	3,409.84	2,716.73	2,800.82
<b>Per share (THB)</b>					
FCFF per share	0.81	1.36	1.43	0.96	0.99
FCFE per share	0.94	1.03	1.14	0.90	0.93
Recurring cash flow per share	1.26	1.94	1.40	1.51	1.56
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Tangible fixed assets (gross)	28,149	27,689	29,689	31,689	33,689
Less: Accumulated depreciation	(15,130)	(16,371)	(16,817)	(18,439)	(20,127)
<b>Tangible fixed assets (net)</b>	<b>13,019</b>	<b>11,318</b>	<b>12,872</b>	<b>13,250</b>	<b>13,562</b>
<b>Intangible fixed assets (net)</b>	<b>267</b>	<b>226</b>	<b>226</b>	<b>226</b>	<b>226</b>
Long-term financial assets	-	-	-	-	-
Invest. in associates & subsidiaries	1,387	939	800	600	400
Cash & equivalents	1,339	2,190	2,880	2,784	2,669
A/C receivable	4,390	4,993	4,089	4,230	4,375
Inventories	3,627	3,696	2,702	2,793	2,887
Other current assets	21	313	142	265	395
<b>Current assets</b>	<b>9,376</b>	<b>11,192</b>	<b>9,813</b>	<b>10,071</b>	<b>10,326</b>
Other assets	352	352	142	59	61
<b>Total assets</b>	<b>24,402</b>	<b>24,026</b>	<b>23,852</b>	<b>24,206</b>	<b>24,574</b>
Common equity	16,326	15,493	16,006	16,319	16,643
Minorities etc.	184	299	172	189	206
<b>Total shareholders' equity</b>	<b>16,510</b>	<b>15,792</b>	<b>16,178</b>	<b>16,508</b>	<b>16,849</b>
Long term debt	520	639	589	539	489
Other long-term liabilities	520	511	939	971	1,003
<b>Long-term liabilities</b>	<b>1,040</b>	<b>1,150</b>	<b>1,528</b>	<b>1,509</b>	<b>1,492</b>
A/C payable	4,467	6,059	5,176	5,251	5,328
Short term debt	2,168	1,992	856	820	784
Other current liabilities	216	142	114	118	122
<b>Current liabilities</b>	<b>6,852</b>	<b>8,193</b>	<b>6,146</b>	<b>6,188</b>	<b>6,233</b>
<b>Total liabilities and shareholders' equity</b>	<b>24,402</b>	<b>25,135</b>	<b>23,852</b>	<b>24,206</b>	<b>24,574</b>
Net working capital	3,354	2,801	1,643	1,919	2,208
Invested capital	18,379	15,635	15,682	16,053	16,456
* Includes convertibles and preferred stock which is being treated as debt					
<b>Per share (THB)</b>					
Book value per share	5.44	5.16	5.33	5.43	5.54
Tangible book value per share	5.35	5.08	5.25	5.36	5.47
<b>Financial strength</b>					
Net debt/equity (%)	8.2	2.8	(8.9)	(8.6)	(8.3)
Net debt/total assets (%)	5.5	1.8	(6.0)	(5.9)	(5.7)
Current ratio (x)	1.4	1.4	1.6	1.6	1.7
CF interest cover (x)	27.3	27.4	28.6	22.7	24.6
Valuation	2023	2024	2025E	2026E	2027E
<b>Recurring P/E (x) *</b>	<b>21.7</b>	<b>15.5</b>	<b>15.6</b>	<b>15.1</b>	<b>14.6</b>
<b>Recurring P/E @ target price (x) *</b>	<b>33.1</b>	<b>23.7</b>	<b>23.9</b>	<b>23.1</b>	<b>22.3</b>
Reported P/E (x)	19.6	28.8	15.6	15.1	14.6
Dividend yield (%)	10.5	3.8	5.8	6.0	6.2
Price/book (x)	2.9	3.0	2.9	2.9	2.8
Price/tangible book (x)	2.9	3.1	3.0	2.9	2.9
EV/EBITDA (x) **	11.8	9.7	8.8	8.5	8.2
EV/EBITDA @ target price (x) **	17.8	14.7	13.6	13.2	12.7
EV/invested capital (x)	2.6	3.1	2.9	2.9	2.8
* Pre-exceptional, pre-goodwill and fully diluted    ** EBITDA includes associate income and recurring non-operating income					

Sources: Osotspa; FSSIA estimates

# Osotspa PCL (OSP TB)

FSSIA ESG rating

★★★★

Exhibit 10: FSSIA ESG score implication

61.48 /100

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★★	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 11: ESG – peer comparison

	FSSIA ESG score	Domestic ratings						Global ratings					Bloomberg		
		DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
CBG	51.54	--	Y	Y	4.00	4.00	Declared	High	59.58	B	--	33.28	56.00	2.12	--
ICHI	43.67	--	Y	Y	5.00	5.00	Certified	High	61.36	--	--	--	18.00	--	--
OSP	61.48	--	Y	Y	5.00	4.00	Declared	Medium	68.64	BBB	--	63.08	51.00	3.00	63.65
SAPPE	35.25	--	Y	Y	4.00	5.00	Certified	Medium	--	--	--	--	--	--	--
TACC	15.00	--	--	--	5.00	5.00	--	--	--	--	--	--	--	--	--

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 12: ESG score by Bloomberg

FY ending Dec 31	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	1.58	2.89	2.91	3.18	3.00
BESG environmental pillar score	0.67	2.96	2.83	3.25	3.18
BESG social pillar score	0.84	1.57	1.78	1.76	1.77
BESG governance pillar score	4.15	4.38	4.36	4.77	4.18
ESG disclosure score	40.25	52.25	60.06	64.77	63.65
Environmental disclosure score	13.38	36.18	50.56	51.40	48.02
Social disclosure score	26.69	39.36	48.46	55.47	55.47
Governance disclosure score	80.52	81.10	81.10	87.36	87.36
Environmental					
Emissions reduction initiatives	No	Yes	Yes	Yes	Yes
Climate change policy	No	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No
Risks of climate change discussed	No	No	No	No	No
GHG scope 1	—	125	151	157	141
GHG scope 2 location-based	—	90	91	85	95
GHG Scope 3	—	—	—	—	—
Carbon per unit of production	0	0	0	0	0
Biodiversity policy	No	No	No	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes
Total energy consumption	—	839	913	922	917
Renewable energy use	28	50	32	36	40
Electricity used	—	148	158	170	187
Fuel used - natural gas	—	60,675	67,626	70,172	68,074

Sources: Bloomberg; FSSIA's compilation

**Exhibit 13: ESG score by Bloomberg (cont.)**

FY ending Dec 31	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes	Yes
Hazardous waste	—	0	1	1	1
Total waste	—	8	13	11	12
Waste recycled	—	—	—	—	—
Waste sent to landfills	—	—	—	—	—
Environmental supply chain management	No	No	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes
Water consumption	3,031	3,109	3,077	3,117	—
<b>Social</b>					
Human rights policy	Yes	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	Yes	Yes	Yes	Yes
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	No	No
Pct women in workforce	—	—	42	43	57
Pct disabled in workforce	—	—	—	—	—
Business ethics policy	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	0	0	0	0	0
Total recordable incident rate - employees	—	0	0	1	0
Training policy	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No
Number of employees – CSR	3,656	3,590	3,792	3,620	3,542
Employee turnover pct	—	—	9	14	19
Total hours spent by firm - employee training	—	30,731	36,451	40,333	57,881
Social supply chain management	No	No	Yes	Yes	Yes
<b>Governance</b>					
<b>Board size</b>	<b>15</b>	<b>15</b>	<b>15</b>	<b>17</b>	<b>17</b>
<b>No. of independent directors (ID)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>6</b>	<b>6</b>
No. of women on board	4	4	5	5	5
No. of non-executive directors on board	11	11	10	12	12
Company conducts board evaluations	No	Yes	Yes	Yes	Yes
No. of board meetings for the year	12	12	13	12	13
Board meeting attendance pct	89	91	89	99	94
Board duration (years)	3	3	3	3	3
Director share ownership guidelines	No	No	No	No	No
Age of the youngest director	45	46	47	48	34
Age of the oldest director	86	87	88	89	90
<b>No. of executives / company managers</b>	<b>6</b>	<b>13</b>	<b>5</b>	<b>5</b>	<b>5</b>
No. of female executives	2	5	2	2	2
Executive share ownership guidelines	No	No	No	No	No
<b>Size of audit committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of ID on audit committee	3	3	3	3	3
Audit committee meetings	10	8	9	8	8
Audit meeting attendance %	97	100	100	100	96
<b>Size of compensation committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of ID on compensation committee	2	2	2	2	2
No. of compensation committee meetings	8	9	11	15	6
Compensation meeting attendance %	100	100	100	100	100
<b>Size of nomination committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of nomination committee meetings	8	9	11	15	6
Nomination meeting attendance %	100	100	100	100	100
<b>Sustainability governance</b>					
Verification type	No	No	No	No	No

Sources: Bloomberg; FSSIA's compilation



## Disclaimer for ESG scoring

ESG score	Methodology	Rating																				
The Dow Jones Sustainability Indices ( <a href="#">DJSI</a> ) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.																				
SET ESG Ratings List ( <a href="#">SETESG</a> ) by The Stock Exchange of Thailand ( <a href="#">SET</a> )	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for <b>SETESG inclusion</b> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <b>SETESG Index</b> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.																				
<b>CG Score</b> by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).																				
<b>AGM level</b> By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). <i>(The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&amp;A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)</i>	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.																				
<a href="#">Thai CAC</a> By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. <i>(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)</i>	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.																				
<a href="#">Morningstar Sustainalytics</a>	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. <i>Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality &amp; peer reviews.</i>	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. <table><tr><th>NEGL</th><th>Low</th><th>Medium</th><th>High</th><th>Severe</th></tr><tr><td>0-10</td><td>10-20</td><td>20-30</td><td>30-40</td><td>40+</td></tr></table>	NEGL	Low	Medium	High	Severe	0-10	10-20	20-30	30-40	40+										
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0-10	10-20	20-30	30-40	40+																		
<a href="#">ESG Book</a>	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.																				
<a href="#">MSCI</a>	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. <table><tr><td><b>AAA</b></td><td>8.571-10.000</td><td rowspan="3"><b>Leader:</b></td><td rowspan="3">leading its industry in managing the most significant ESG risks and opportunities</td></tr><tr><td><b>AA</b></td><td>7.143-8.570</td></tr><tr><td><b>A</b></td><td>5.714-7.142</td></tr><tr><td><b>BBB</b></td><td>4.286-5.713</td><td rowspan="3"><b>Average:</b></td><td rowspan="3">a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers</td></tr><tr><td><b>BB</b></td><td>2.857-4.285</td></tr><tr><td><b>B</b></td><td>1.429-2.856</td></tr><tr><td><b>CCC</b></td><td>0.000-1.428</td><td><b>Laggard:</b></td><td>lagging its industry based on its high exposure and failure to manage significant ESG risks</td></tr></table>	<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities	<b>AA</b>	7.143-8.570	<b>A</b>	5.714-7.142	<b>BBB</b>	4.286-5.713	<b>Average:</b>	a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers	<b>BB</b>	2.857-4.285	<b>B</b>	1.429-2.856	<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks	
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<a href="#">Moody's ESG solutions</a>	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.																					
<a href="#">Refinitiv ESG rating</a>	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. <i>(Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.)</i>																					
<a href="#">S&amp;P Global</a>	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.																					
<b>Bloomberg</b>	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.																				
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.																				

[Rating](#) regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "**CG Score**"; 2) "**AGM Level**"; 3) "**Thai CAC**"; and 4) **THSI**. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation



GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

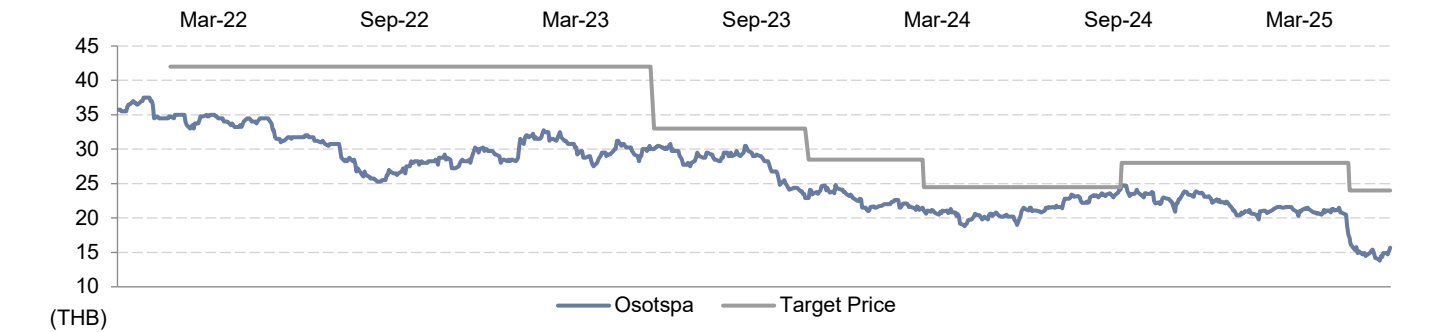
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History of change in investment rating and/or target price

Osotspa (OSP TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
21-Apr-2022	BUY	42.00	20-Oct-2023	BUY	28.50	17-Jul-2024	BUY	28.00
09-Jun-2023	BUY	33.00	29-Jan-2024	BUY	24.50	29-Jan-2025	BUY	24.00

Sureeporn Teewasuwet started covering this stock from 09-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Osotspa	OSP TB	THB 15.70	BUY	Downside risks to our P/E-based TP include 1) a slower-than-expected consumption recovery; 2) higher-than-expected competition; 3) high volatility in energy costs; and 4) changing legal policies both in Thailand and Myanmar.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 06-Mar-2025 unless otherwise stated.

## RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

**BUY (B).** The upside is 10% or more.

**HOLD (H).** The upside or downside is less than 10%.

**REDUCE (R).** The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Industry Recommendations

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

### Country (Strategy) Recommendations

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.