EQUITY RESEARCH - COMPANY REPORT

ICHITAN GROUP

ICHI TB

THAILAND / FOOD & BEVERAGE



Key highlights are OEM and NPD

- The weather started to warm up in March, and OEM customer orders should return fully in 2Q25.
- We maintain our 2025E profit with slight growth due to the high base.
- The share price is trading at a P/E of only 12x, with a 2025 dividend yield of 9%.

Key growth drivers come from non-tea and OEM

ICHI set its 2025 revenue target at THB9.5b (+10.5% y-y), with tea segment growth at 5.5% y-y, non-tea growth at 17.2% y-y, and strong OEM growth at 7.7x y-y. This year's highlight is set to be the recovery of OEM customers, with the return of an existing customer, the If brand, which will resume orders in March 2025. The company guided that 2025 OEM revenue would recover to THB400m from THB52m in 2024, while its customer has secured coconut raw materials. Aside from that, there is a new customer, TKN, which will start production in 2Q25.

Launching new product to conquer the market

For the RTD green tea market in 2025, management expects growth of c3-7% y-y, in line with our view that growth should slow after a strong 15.8% CAGR over the past three years. However, ICHI plans to outperform the market by introducing more new flavors and a new 1-liter size, which will be available at 7-Eleven starting in April. Aside from that, the company recently launched Tan Power energy drinks, available in Lotus and Makro, and is set to launch in 7-Eleven in May.

Hot weather and OEM to support the recovery

ICHI targets a 2025 gross margin of 25.7%, close to the 2024 level, despite operating a new production line starting in mid-February, which will increase depreciation by THB30m/year (impacting the gross margin by 0.3%). However, raw material costs have decreased, with plastic prices down by 3-5% y-y and sugar prices down by 7-8% y-y. In the short term, January-February revenue may slow slightly y-y due to cooler weather, which could result in 1Q25 profit being flat or slightly down y-y. However, in March, the weather began to warm up, and the company has begun recognizing OEM revenue of THB50m, with an additional THB180m in 2Q25. Therefore, we expect the net profit to recover in 2Q25.

Upgrade to BUY with the same TP of THB16

We maintain our 2025E net profit at THB1.39b (+6% y-y). The land sale plan is expected to be completed and may realize a profit in 2Q-3Q25, with the buyer already starting construction of the factory. The share price has fallen by 20% over the past four months and is trading at a P/E of only 12x. The 2H24 DPS is THB0.5/shr (yield 4%), with the XD date on 7 March, and we expect a 2025 dividend yield of 9% (excluding profits from land sales).



TARGET PRICE THB16.00 **CLOSE** THB13.10 **UP/DOWNSIDE** +22.1% **PRIOR TP** THB16.00 **UNCHANGED CHANGE IN TP** TP vs CONSENSUS +1.8%

FROM HOLD

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	8,594	9,097	9,564	9,898
Net profit	1,306	1,389	1,475	1,543
EPS (THB)	1.00	1.07	1.13	1.19
vs Consensus (%)	-	-	5.8	4.4
EBITDA	2,269	2,329	2,451	2,550
Recurring net profit	1,343	1,389	1,475	1,543
Core EPS (THB)	1.03	1.07	1.13	1.19
Chg. In EPS est. (%)	-	0.0	0.0	0.3
EPS growth (%)	22.0	3.4	6.2	4.6
Core P/E (x)	12.7	12.3	11.5	11.0
Dividend yield (%)	8.4	9.0	9.5	10.0
EV/EBITDA (x)	7.1	6.9	6.5	6.2
Price/book (x)	3.0	3.1	3.1	3.2
Net debt/Equity (%)	(14.9)	(18.3)	(20.9)	(24.1)
ROE (%)	23.2	24.6	26.8	28.8



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	4.8	(10.9)	(26.8)
Relative to country (%)	11.7	7.1	(17.6)
Mkt cap (USD m)			506
3m avg. daily turnover (USD m)			1.8
Free float (%)			53
Major shareholder	Passako	rnnatee Fa	mily (42%)
12m high/low (THB)		1	8.70/12.00
Issued shares (m)			1,300.00

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

ICHI manufactures and distributes ICHITAN ready-to-drink green tea, "Yen Yen" herbal drink, and green tea with chewy coconut cubes named "ICHITAN Chew Chew", along with other beverages. In 2023, 91.7% of ICHI's revenue came from domestic sales, with overseas sales accounting for just 8.3%. ICHI's factory is located in Rojana Industrial Park, Ayutthaya. It has seven bottle production lines and two UHT box product lines with a total capacity of 1,500 million bottles and 200 million boxes p.a. ICHI plans to increase its capacity to 1,700 million bottles in 1Q25.

Company profile

Ichitan Group manufactures its own-branded beverages and sells ready-to-drink green tea beverages, herbal drinks, and low-sugar ready-to-drink tea beverages to the local market and CLMV. In 2014, ICHI engaged in a joint venture with the Indonesian company PT Atri Pasifik to produce and sell its products in Indonesia.

www.ichitangroup.com

Principal activities (revenue, 2024)

Ready-to-drink green tea - 69.8 %



Non-tea and others - 30.2 %

Source: Ichitan Group

Major shareholders

■ Passakornnatee Family - 41.6 %



■ Others - 58.4 %

Source: Ichitan Group

Catalysts

Potential catalysts for ICHI's earnings growth in 2025 are 1) revenue growth, driven by rising sales volumes; 2) declining packaging costs; 3) successful new product launches; and 4) successful original equipment manufacturer (OEM) customer products.

Risks to our call

Downside risks to our P/E-based TP would be 1) a slower-than-expected consumption recovery; 2) high volatility in packaging costs; and 3) increased competition and government policy changes such as excise taxes for sugary drinks.

Event calendar

Date	Event
May 2025	1Q25 results announcement

Key assumptions

	2025E	2026E	2027E
Domestic revenue (THB m)	8,648	9,101	9,421
Overseas revenue (THB m)	449	463	477
Total revenue (THB m)	9,097	9,564	9,898
Total revenue growth (%)	5.8	5.1	3.5
Gross margin (%)	25.0	25.2	25.4
SG&A to sales (%)	6.5	6.5	6.5

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in revenue, we estimate 2025 net profit to rise by 1%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 3.8%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A to sales, we estimate 2025 net profit to fall by 2%, and vice versa, all else being equal.

Source: FSSIA estimates

Exhibit 1: NPD launch in Mar 2025 (THB15/bottle)



Source: ICHI's 2024 presentation

Exhibit 3: NPD launch in Mar 2025 (THB30/bottle)



Source: ICHI's 2024 presentation

Exhibit 2: NPD launch in May 2025 (THB15/bottle)



Source: ICHI's 2024 presentation

Exhibit 4: NPD launch in Mar 2025 (THB20/bottle)



Source: ICHI's 2024 presentation

Exhibit 5: Big Size – NPD launch in Mar-Apr 2025 (THB30/bottle)



Business Outlook

Market Strategies in FY25



Focus Value for money



6. ICHITAN Akaline Water 1 litter. RSP 30 Baht: Launch on 27 Mar FY25

7. ICHITAN Green Tea 840 ml.

RSP 30 Baht: Launch on 24 Apr. FY25

"SCALE UP without compromising Product Quality"





Source: ICHI's 2024 presentation

Exhibit 6: OEM customer

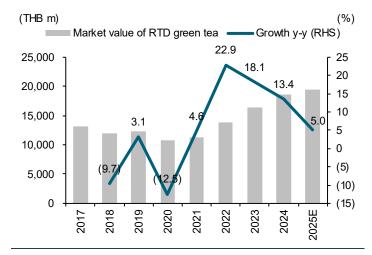
OEM Strategic Partner: IF Natural Coconut Water



Ichitan OEM is capable to produce up to 3,000,000 cartons in FY25. We have plan to produce up to 300,000 cartons per month.

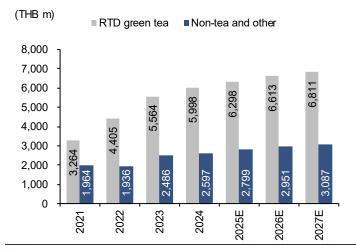
Source: ICHI's 2024 presentation

Exhibit 8: RTD green tea market value and growth



Sources: ICHI, FSSIA estimates

Exhibit 10: Revenue breakdown by tea and non-tea



Sources: ICHI: FSSIA estimates

Exhibit 7: OEM customer



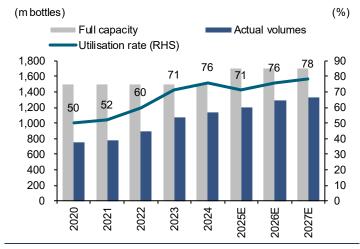
OEM New Client Partner: TAOKAENOI New Product

- New Co-operations
- New Category
- New Market



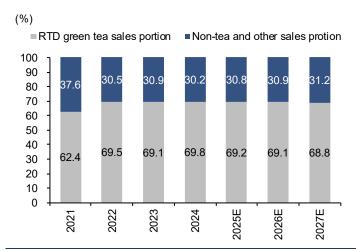
Source: ICHI's 2024 presentation

Exhibit 9: Capacity and utilisation rate



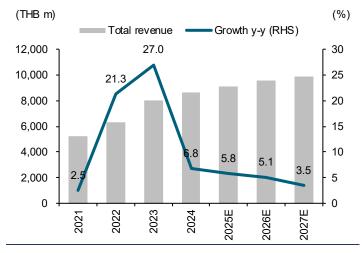
Sources: ICHI; FSSIA estimates

Exhibit 11: Revenue contribution by tea and non-tea



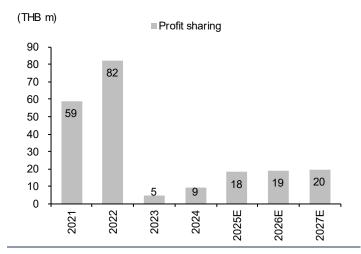
Sources: ICHI: FSSIA estimates

Exhibit 12: Total revenue and growth



Sources: ICHI; FSSIA estimates

Exhibit 14: Profit sharing from associate company



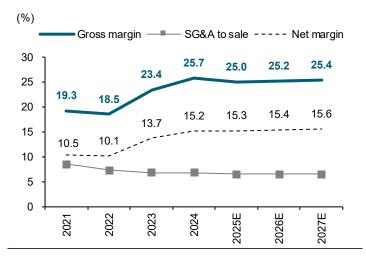
Sources: ICHI; FSSIA estimates

Exhibit 16: Historical P/E band



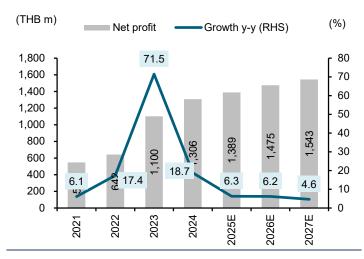
Sources: Bloomberg, FSSIA estimates

Exhibit 13: Gross margin and SG&A to sales



Sources: ICHI; FSSIA estimates

Exhibit 15: Net profit and growth



Sources: ICHI; FSSIA estimates

Exhibit 17: Historical dividend yield



Sources: Bloomberg, FSSIA estimates

Financial Statements

Ichitan Group

Revenue	Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Grose profit 1,887 2,212 2,274 2,410 2,514 Operating piconce 35 44 36 38 40 Operating EBTDA 1,942 2,689 1,939 1,610 1,625 1,640 Operating EBTDA 1,942 2,689 1,610 1,625 1,640 Goodwill amorisation 0 0 0 0 0 0 Operating EBTD 1,372 1,674 1,719 1,827 1,910 Not financing costs 5 9 18 19 20 Recurring non-operating income 5 9 18 19 20 Recurring non-operating income 0 (37) 0	Revenue	8,050	8,594	9,097	9,564	9,898
Chebr operating income	Cost of goods sold	(6,163)	(6,382)	(6,823)	(7,154)	(7,384)
Operating Datin Coperating Datin	Gross profit	1,887	2,212	2,274	2,410	2,514
Depending BHTDA	Other operating income	35	44	36	38	40
Depreciation	Operating costs	(550)	(582)	(591)	(622)	(643)
Coording BBIT 1,372 1,674 1,719 1,227 1,910 Net financing costs (2) (2) (2) (2) (2) (2) Associates 5 9 18 19 20 Recurring non-perating income 5 9 18 19 20 Non-recurring items 0 (37) 0 0 0 0 Profit before tax 1,375 1,646 1,736 1,844 1,928 Tax (275) (339) (347) (389) (385) Tax (275) (339) (347) (389) (385) Tox (275) (339) (347) (389) (385) Profit after tax 1,100 1,306 1,389 1,475 1,543 Minority interests 0 0 0 0 0 Preferred dividends 0 0 0 0 0 Other items 1 0 1,306 1,389 1,475 1,543 Minority interests 0 0 0 0 0 Preferred dividends 0 0 0 0 0 Preferred dividends 1,100 1,306 1,389 1,475 1,543 Reported net profit 1,100 1,306 1,389 1,475 1,543 Preferred dividends 0 0 0 0 0 Recurring preferred dividends 1,100 1,306 1,389 1,475 1,543 Recurring preferred 1,100 1,306 1,308 1,475 1,543 Recurring preferred 1,100 1,306 1,308 1,475 1,543 Recurring preferred 1,100 1,306 1,307 1,13 1,19 Recurring preferred 1,100 1,306 1,307 1,13 1,19 Reported EPS 0,85 1,00 1,00 1,00 1,30 1,30 Diluted shares (used to calculate per share data) 1,300 1,300 1,300 1,300 1,300 Recurring preferred 2,20 3,4 6,2 4,6 Recurring EPS (%) 2,10 4,6 Recurring PPS (%) 3,10 4,6 Recur	Operating EBITDA	1,942	2,269	2,329	2,451	2,550
Operating EBIT 1,372 1,874 1,719 1,827 1,910 Net financing costs (2) (3) (347) (368)	Depreciation	(570)	(595)	(610)	(625)	(640)
Net financing costs	Goodwill amortisation	0	0	0	0	0
Associates 5 9 18 19 20 Recurring non-operating income 55 9 18 19 20 Non-recurring items 00 (37) 0 0 0 Tax (275) (339) (347) (368) (368) Profit after tax 1,100 1,306 1,388 1,475 1,543 Minority interests 0 0 0 0 0 0 Preferred dividends 0 0 0 0 0 0 Other items 1 1,00 1,306 1,388 1,475 1,543 Reported the profit 1,10 1,306 1,389 1,475 1,543 Personare (THS) 1 0 0 0 0 0 0 0 Recurring EPS 0.85 1.00 1.01 1.17 1.13 1.19 DPS 1.00 1.00 1.01 1.17 1.25 1.30 <t< td=""><td>Operating EBIT</td><td>1,372</td><td>1,674</td><td>1,719</td><td>1,827</td><td>1,910</td></t<>	Operating EBIT	1,372	1,674	1,719	1,827	1,910
Recurring pon-operating income 5 9 18 19 19 19 19 19 19	Net financing costs	(2)	(2)	(2)	(2)	(2)
Non-recurring Items	Associates	5	9	18	19	20
Profit before tax 1,375 1,546 1,756 1,844 1,928 Profit after tax 1,100 1,306 1,399 1,475 1,543 Minority interests 0 0 0 0 0 Preferred dividends 0 0 0 0 0 Other lems 1	Recurring non-operating income	5	9	18	19	20
Tax (275) (339) (347) (389) (385) Profit after tax 1,100 1,308 1,388 1,475 1,543 Minority interests 0 0 0 0 0 0 Prefered dividends 0 0 0 0 0 0 Reported net profit 1,100 1,306 1,389 1,475 1,543 Non-recurring items & goodwill (net) 0 37 0 0 0 0 Recurring EPS 0.85 1,03 1,07 1,13 1,19 Recurring EPS 0.85 1,00 1,07 1,13 1,19 PPS 1.00 1,10 1,17 1,25 1,30 DPS 1.00 1,10 1,17 1,25 1,30 DPS 1.00 1,00 1,17 1,25 1,30 OPER 1.00 1,00 1,00 1,00 1,13 1,19 Recurring EPS 2.0 2.0 <td>Non-recurring items</td> <td>0</td> <td>(37)</td> <td>0</td> <td>0</td> <td>0</td>	Non-recurring items	0	(37)	0	0	0
Profit after tax 1,100 1,306 1,389 1,476 1,584 Minority interests 0	Profit before tax	1,375	1,646	1,736	1,844	1,928
Minority interests 0 0 0 0 0 Preferred dividends 0 0 0 0 Cher Items - - - - Reported net profit 1,100 1,306 1,389 1,475 1,543 Non-recurring tems & goodwill (net) 1,100 1,343 1,389 1,475 1,543 Pershare (THB)	Tax	(275)	(339)	(347)	(369)	(385)
Preferred dividends 0 0 0 0 0 0 0 0 1 0 1 0 1 0 1	Profit after tax	1,100	1,306	1,389	1,475	1,543
Other items - <t< td=""><td>Minority interests</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	Minority interests	0	0	0	0	0
Reported net profit 1,100 1,306 1,389 1,475 1,584 Non-recurring items & goodwill (net) 0 37 0 0 0 Recurring retroff 1,100 1,343 1,389 1,475 1,543 Per share (THB) 2 0.85 1.03 1.07 1.13 1.19 Reported EPS 0.85 1.03 1.07 1.13 1.19 DPS 1.00 1.10 1.17 1.25 1.30 DII del shares (used to calculate per share data) 1,300	Preferred dividends	0	0	0	0	0
Non-recurring items & goodwill (net) 0 37 0 0 0 Recurring net profit 1,100 1,343 1,389 1,475 1,543 Per share (THB) 1 1,100 1,103 1,107 1,113 1,119 Reported EPS 0.85 1,03 1,07 1,13 1,19 Per share (HBP) 0.85 1,03 1,00 1,07 1,13 1,19 Reported EPS 0.85 1,00 1,07 1,13 1,19 Possing EBTDR 0.81 1,00	Other items	-	-	-	-	-
Recurring ner profit 1,100 1,343 1,389 1,475 1,584 Per share (THB) 0.85 1.03 1.07 1.13 1.19 Reported EPS 0.85 1.00 1.07 1.13 1.19 DPS 1.00 1.10 1.17 1.25 1.30 Diluted shares (used to calculate per share data) 1.300 1	Reported net profit	1,100	1,306	1,389	1,475	1,543
Per share (THB) Recurring EPS *	Non-recurring items & goodwill (net)	0	37	0	0	0
Reported EPS 0.85 1.03 1.07 1.13 1.19	Recurring net profit	1,100	1,343	1,389	1,475	1,543
Reported EPS 0.85 1.00 1.07 1.13 1.19 DPS 1.00 1.10 1.17 1.25 1.30 DIUted shares (used to calculate per share data) 1,300	, ,					
DPS 1.00 1.10 1.17 1.25 1.30 Dilute shares (used to calculate per share data) 1,300	9					
Diluted shares (used to calculate per share data) 1,300	·					
Growth 27.0 6.8 5.8 5.1 3.5 Operating EBITDA (%) 49.8 16.8 2.6 5.3 4.0 Operating EBIT (%) 89.1 22.0 2.7 6.2 4.6 Recurring EPS (%) 69.1 22.0 3.4 6.2 4.6 Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Operating performance Userating performance Gross margin inc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1						
Revenue (%) 27.0 6.8 5.8 5.1 3.5	,	1,300	1,300	1,300	1,300	1,300
Operating EBITDA (%) 49.8 16.8 2.6 5.3 4.0 Operating EBIT (%) 89.1 22.0 2.7 6.2 4.6 Recurring EPS (%) 69.1 22.0 3.4 6.2 4.6 Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Operating performance Use of Consumary in C. depreciation (%) 23.4 25.7 25.0 25.2 25.4 Gross margin ex. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBIT margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Inventory days 35.8 35.8 35.8 43.7 43.0 42.8 43.1 Debtor days	Growth					
Operating EBIT (%) 89.1 22.0 2.7 6.2 4.6 Recurring EPS (%) 69.1 22.0 3.4 6.2 4.6 Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Operating performance Gross margin inc. depreciation (%) 23.4 25.7 25.0 25.2 25.4 Gross margin exc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 53.2 54.9	Revenue (%)	27.0	6.8	5.8	5.1	3.5
Recurring EPS (%) 69.1 22.0 3.4 6.2 4.6 Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Operating performance Gross margin inc. depreciation (%) 23.4 25.7 25.0 25.2 25.4 Gross margin exc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5	Operating EBITDA (%)	49.8	16.8	2.6	5.3	4.0
Reported EPS (%) 71.5 18.7 6.3 6.2 4.6 Coperating performance Series margin inc. depreciation (%) 23.4 25.7 25.0 25.2 25.4 25.5	Operating EBIT (%)	89.1	22.0	2.7	6.2	4.6
Operating performance Gross margin inc. depreciation (%) 23.4 25.7 25.0 25.2 25.4 Gross margin exc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROE (%) 18.3 23.2 <td< td=""><td>Recurring EPS (%)</td><td>69.1</td><td>22.0</td><td>3.4</td><td>6.2</td><td>4.6</td></td<>	Recurring EPS (%)	69.1	22.0	3.4	6.2	4.6
Gross margin inc. depreciation (%) 23.4 25.7 25.0 25.2 25.4 Gross margin exc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8	Reported EPS (%)	71.5	18.7	6.3	6.2	4.6
Gross margin exc. depreciation (%) 30.5 32.7 31.7 31.7 31.9 Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROE (Operating performance					
Operating EBITDA margin (%) 24.1 26.4 25.6 25.6 25.8 Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.0 20.0 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exception	Gross margin inc. depreciation (%)	23.4	25.7	25.0	25.2	25.4
Operating EBIT margin (%) 17.0 19.5 18.9 19.1 19.3 Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.2 20.2 20.3 20.2 20.2 20.3 20.2 20.2 20.2 20.3 20.2 20.2 <td>Gross margin exc. depreciation (%)</td> <td>30.5</td> <td>32.7</td> <td>31.7</td> <td>31.7</td> <td>31.9</td>	Gross margin exc. depreciation (%)	30.5	32.7	31.7	31.7	31.9
Net margin (%) 13.7 15.6 15.3 15.4 15.6 Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 <td< td=""><td>Operating EBITDA margin (%)</td><td>24.1</td><td>26.4</td><td>25.6</td><td>25.6</td><td>25.8</td></td<>	Operating EBITDA margin (%)	24.1	26.4	25.6	25.6	25.8
Effective tax rate (%) 20.0 20.6 20.0 20.0 20.0 Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	Operating EBIT margin (%)	17.0	19.5	18.9	19.1	
Dividend payout on recurring profit (%) 118.1 106.5 110.0 109.9 109.9 Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	Net margin (%)	13.7	15.6	15.3	15.4	15.6
Interest cover (X) 752.0 1,108.4 965.3 971.5 965.0 Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	Effective tax rate (%)	20.0	20.6		20.0	
Inventory days 35.8 38.7 43.0 42.8 43.1 Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087						
Debtor days 61.1 62.8 62.4 63.4 63.9 Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	,					
Creditor days 53.2 54.9 52.5 53.5 53.9 Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	• •					
Operating ROIC (%) 22.4 28.8 30.6 34.6 38.7 ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	-					
ROIC (%) 20.9 27.2 29.2 33.0 36.8 ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	•					
ROE (%) 18.3 23.2 24.6 26.8 28.8 ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087						
ROA (%) 15.1 18.8 19.7 21.1 22.3 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087	• •					
* Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087						
Revenue by Division (THB m) 2023 2024 2025E 2026E 2027E Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087		15.1	18.8	19.7	21.1	22.3
Ready-to-drink green tea 5,564 5,998 6,298 6,613 6,811 Non-tea and others 2,486 2,597 2,799 2,951 3,087						
Non-tea and others 2,486 2,597 2,799 2,951 3,087	Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
	,					
		2,486	2,597	2,799	2,951	3,087

Sources: Ichitan Group; FSSIA estimates

Financial Statements

Ichitan Group

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	1,100	1,343	1,389	1,475	1,543
Depreciation	570	595	610	625	640
associates & minorities	(5)	(9)	(18)	(19)	(20)
Other non-cash items	- (050)	- (000)	-	- (22)	
change in working capital	(252)	(202)	(96)	(66)	(47)
ash flow from operations apex - maintenance	1,413	1,726	1,884	2,015	2,115
apex - maintenance	0	(382)	(221)	(300)	(301)
et acquisitions & disposals	-	(502)	(221)	(500)	(001)
Other investments (net)	78	48	37	18	19
Cash flow from investing	78	(334)	(184)	(282)	(282)
Dividends paid	(1,430)	(1,430)	(1,527)	(1,622)	(1,695)
quity finance	0	0	Ó	Ó	C
Debt finance	(6)	(17)	19	0	C
Other financing cash flows	6	2	(3)	2	2
Cash flow from financing	(1,431)	(1,444)	(1,512)	(1,619)	(1,693)
lon-recurring cash flows	-	-	-	-	
Other adjustments	165	0	0	0	C
let other adjustments	165	0	0	(1)	(2)
Novement in cash	225	(52)	189	113	138
ree cash flow to firm (FCFF)	1,492.92	1,393.83	1,702.44	1,735.16	1,835.55
ree cash flow to equity (FCFE)	1,655.48	1,377.85	1,716.13	1,734.59	1,833.22
er share (THB)					
CFF per share	1.15	1.07	1.31	1.33	1.41
CFE per share	1.27	1.06	1.32	1.33	1.41
Recurring cash flow per share	1.28	1.48	1.52	1.60	1.66
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
angible fixed assets (gross) ess: Accumulated depreciation	8,951 (5,337)	9,309 (5,949)	9,609 (6,558)	9,909 (7,183)	10,209 (7,822)
angible fixed assets (net)	3,614	3,360	3,051	2,726	2,387
ntangible fixed assets (net)	8	6	10	10	10
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	225	250	225	225	225
Cash & equivalents	960	908	1,097	1,210	1,348
√C receivable	1,533	1,592	1,650	1,733	1,794
nventories	511	717	748	784	809
Other current assets	239	231	246	258	267
Current assets	3,243	3,449	3,740	3,985	4,218
Other assets	114	16	18	19	20
otal assets	7,205	7,081	7,044	6,965	6,860
Common equity	5,842	5,711	5,581	5,433	5,279
finorities etc.	0	0	0	0	(
otal shareholders' equity	5,842	5,711	5,581	5,433	5,279
ong term debt	55	39	60	60	60
Other long-term liabilities	46	49	45	48	49
ong-term liabilities	102	88	105	108	109
VC payable	890	852	935	980	1,011
Short term debt	17	16	14	14	14
Other current liabilities	355	415	409	430	44
Current liabilities	1,262 7,205	1,283 7,081	1,358	1,424 6 965	1,471 6,860
otal liabilities and shareholders' equity let working capital	7,205 1,038	7,081 1,274	7,044 1,299	6,965 1,365	1,413
net working capital Invested capital	1,038 5,000	1,274 4,907	1,299 4,603	1,365 4,345	4,05
Includes convertibles and preferred stock which is beir		4,507	4,003	4,040	4,05
<u>. </u>					
er share (THB)	4.40	4.00	4.00	4.40	
look value per share angible book value per share	4.49 4.49	4.39	4.29	4.18 4.17	4.06 4.05
	4.49	4.39	4.29	4.17	4.05
inancial strength	(45.0)	(44.0)	(40.0)	(00.0)	/04 4
let debt/equity (%)	(15.2)	(14.9)	(18.3)	(20.9)	(24.1
let debt/total assets (%)	(12.3)	(12.0)	(14.5)	(16.3)	(18.6
Current ratio (x) CF interest cover (x)	2.6 905.1	2.7 1,159.7	2.8 1,077.1	2.8 1,071.8	2.9 1,068.
aluation	2023	2024	2025E	2026E	20271
ecurring P/E (x) *	15.5	12.7	12.3	11.5	11.
ecurring P/E @ target price (x) *	18.9	15.5	15.0	14.1	13.
Reported P/E (x)	15.5	13.0	12.3	11.5	11.
ividend yield (%)	7.6	8.4	9.0	9.5	10.
rice/book (x)	2.9	3.0	3.1	3.1	3.
rice/tangible book (x)	2.9	3.0	3.1	3.1	3.
EV/EBITDA (x) **	8.3	7.1	6.9	6.5	6.2
EV/EBITDA @ target price (x) ** EV/invested capital (x)	10.3 3.2	8.8 3.3	8.5 3.5	8.0 3.7	7.3 3.9

Sources: Ichitan Group; FSSIA estimates

ICHITAN GROUP PCL (ICHI TB)



Exhibit 18: FSSIA ESG score implication

43.67 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

Exhibit 19: ESG – peer comparison

	FSSIA			Domestic	c ratings			Global ratings					Bloomberg		
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
CBG	51.54		Υ	Y	4.00	4.00	Declared	High	59.58	В		33.28	56.00	2.12	
SAPPE	35.25		Υ	Y	4.00	5.00	Certified	Medium				-			
OSP	61.48		Y	Y	5.00	4.00	Declared	Medium	68.64	BBB		63.08	51.00	3.00	63.65
TACC	15.00				5.00	5.00									
ICHI	43.67		Y	Y	5.00	5.00	Certified	High	61.36				18.00		

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 20: ESG disclosure from the company's one report

FY ending Dec 31	FY 2022	FY ending Dec 31	FY 2022
Environmental		Governance	
Climate change policy	Yes	Board size / Independent directors (ID) / Female	9/3/2
Climate change opportunities discussed		No. of board meetings for the year / % attendance	7 / 100%
GHG scope 2 location-based policy	Yes	Company conducts board evaluations	Yes
Biodiversity policy		Number of non-executive directors on board	3
Energy efficiency policy	Yes	Director share ownership guidelines	No
Electricity used	Yes	Board age limit	No
Fuel used - crude oil/diesel		Age of the youngest / oldest director	47 / 72
Waste reduction policy	Yes	Number of executives / female	6 / 1
Water policy		Executive share ownership guidelines	No
Water consumption		Size of audit committee / ID	3/3
Social		Audit committee meetings	4
Human rights policy	Yes	Audit committee meeting attendance (%)	100
Policy against child labor	Yes	Size of compensation committee	3/2
Quality assurance and recall policy	Yes	Number of compensation committee meetings	3
Consumer data protection policy		Compensation committee meeting attendance (%)	100
Equal opportunity policy	Yes	Size of nomination committee / ID	3/2
Gender pay gap breakout		Number of nomination committee meetings	3
Pct women in workforce	Yes	Nomination committee meeting attendance (%)	100
Business ethics policy	Yes	Board compensation (THB m)	8.615
Anti-bribery ethics policy	Yes	Auditor fee (THB m)	3.00
Health and safety policy	Yes	(KPMG Phoomchai Audit Company Limited)	
Lost time incident rate - employees			
Training policy	Yes		
Fair remuneration policy	Yes		
Number of employees - CSR			
Total hours spent by firm - employee training			
Social supply chain management	Yes		

 $Source: FSSIA \hbox{'s compilation}$

Disclaimer for ESG scoring

ESG score	Methodolog	у			Rating					
The Dow Jones Sustainability Indices (<u>DJSI)</u> By S&P Global	process bas from the and Only the top inclusion.	sed on the com nual S&P Glob -ranked comp	transparent, rules-based ipanies' Total Sustainabilit al Corporate Sustainabilit anies within each industry	ty Scores resulting y Assessment (CSA). r are selected for	Sustainability A ESG Score of le	ssessment (C ess than 45% on are disquali	ne annual S&P (SA) for DJSI. Co of the S&P Glob fied. The constituterse.	mpanies with al ESG Score	an S&P Globa of the highest	
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing b Candidates 1) no irregul float of >150 up capital. S 70%; 2) inde wrongdoing	usiness with tr must pass the ar trading of th shareholders some key disque ependent direct related to CG,	ensibility in Environmental ansparency in Governanc preemptive criteria, with the board members and expanded and combined holding mulalifying criteria include: 1 ctors and free float violatio, social & environmental internings in red for > 3 year	e, updated annually. wo crucial conditions: ecutives; and 2) free iust be >15% of paid-) CG score of below n; 3) executives' npacts; 4) equity in	minimum of 500 during the asset nature of the research 1) market capit liquidity >0.5% SETTHSI Index	% for each indi ssment year. levant industry is extended fi alization > THE of paid-up cap is a market ca	clusion, verified cator, unless the The scoring will I or and materiality own the SET ES 356 (~USD150b ital for at least 9 apitalisation-weigh and no cap for I ocator.	e company is a be fairly weigh G Ratings con); 2) free float out of 12 mor ghted index, c	a part of DJSI ated against the apanies whose >20%; and 3) aths. The ap 5%	
CG Score by Thai institute of Directors Association Thai IOD)	annually by Thailand (Sl	the Thai IOD,	h in sustainable developm with support from the Stor ts are from the perspective s.	ck Exchange of	Good (80-89), 3 and not rated for equitable treatn	3 for Good (70- or scores below nent of shareh 5%); 4) disclos	ories: 5 for Excel 1-79), 2 for Fair (6 1-79), 2 for Fair (6 1-79), 2 for Fair (7 1-79), 2 for Fair (8 1-79), 2 for Fair (8 1-	60-69), 1 for P s include: 1) th 5% combined)	ass (60-69), te rights; 2) an); 3) the role of	
AGM level By Thai nvestors Association (TIA) with support from the SEC	treatment at transparent out of five th criteria cove date (45%), circulation of exercised. The and verifiabilit	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two but of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). (The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)								
Thai CAC By Thai Private Sector Collective Action Against Corruption CAC)	establishme policies. The (Companies of Declaration of Certification, is managers and	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. (Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)								
Morningstar Sustainalytics	based on ar risk is unma	n assessment of naged. Sources	sk rating provides an over of how much of a compan s to be reviewed include corpo	y's exposure to ESG prate publications and			score is the sum nigher ESG risk		ed risk. The	
	information, c		her media, NGO reports/websi k, ESG controversies, issuer fo iews.		NEGL	Low	Medium	High	Severe	
					0-10	10-20	20-30	30-40	40+	
<u>SG Book</u>	positioned to the principle helps explai over-weight	o outperform o of financial m n future risk-ad	sustainable companies that ever the long term. The me atteriality including informat djusted performance. Mate th higher materiality and really basis.	ethodology considers ation that significantly eriality is applied by	scores using m	ateriality-base	ated as a weight d weights. The s dicating better p	core is scaled		
<u>ISCI</u>			measure a company's mand laggards according to t						nethodology to	
	AAA	8.571-10.00	0							
	AA	7.143-8.570	Leader:	leading its industry in m	anaging the most si	gnificant ESG ris	ks and opportunitie	es		
	Α	5.714-7.142	2							
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	al track record of ma	anaging the most	significant ESG ris	sks and opportur	nities relative to	
	ВВ	2.857-4.285	5	,, -						
	В	1.429-2.856	Laggard:	lagging its industry base	ad on its high aveca	ure and failure to	manage significan	nt ESG ricks		
	ccc	0.000-1.428		agging its industry base	on its high expos	uro ariu ialiure lu	manaye siyiilical	IL LOG HSKS		
loody's ESG	•		gree to which companies to		,		•	0,	•	
<u>colutions</u>			ntegrating ESG factors into or shareholders over the n		d relatively outpe	rtorming its pe	ers is better pos	itioned to mitio	gate risks and	
Refinitiv ESG ating	based on pu	ıblicly available	and objectively measure a e and auditable data. The ta publicly. (Score ratings ar	score ranges from 0 to	100 on relative E	SG performan	ce and insufficie	nt degree of tr		
S&P Global			re is a relative score meas in the same industry class				of ESG risks, op	portunities, an	d impacts	
Bloomberg	ESG Score		Bloomberg score evalua score is based on Bloom of Pillar Scores, where the	nberg's view of ESG fina	ıncial materiality.	The score is a	weighted gener	ralized mean (power mean)	
	E00 D: 1	of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best. ESG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.								

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
21-Mar-2023	BUY	14.00	19-Sep-2023	BUY	19.00	18-Oct-2024	BUY	21.00
17-May-2023	BUY	15.70	27-Feb-2024	BUY	21.00	27-Nov-2024	BUY	19.20
15-Jun-2023	HOLD	15.70	11-Jul-2024	BUY	19.00	14-Jan-2025	HOLD	16.00

Sureeporn Teewasuwet started covering this stock from 21-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
lchitan Group	ICHI TB	THB 13.10	BUY	Downside risks to our P/E-based TP would be 1) a slower-than-expected consumption recovery; 2) high volatility in packaging costs; and 3) increased competition and government policy changes such as excise taxes for sugary drinks.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 05-Mar-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.