EQUITY RESEARCH - RESULTS FLASH







HOME PRODUCT CENTER

THAILAND / COMMERCE

HMPRO TB

TARGET PRICE CLOSE **THB8.15 UP/DOWNSIDE** +62.0% **PRIOR TP** THB13.20 **CHANGE IN TP** UNCHANGED

TP vs CONSENSUS

+14.6%

4Q24 results at first glance

HMPRO รายงานกำไรสุทธิ 4Q24 ใกล้เคียงกับที่เราคาด; SSSG ของ HomePro ในช่วง 1QTD ยังอ่อนแอ

Highlights

- HMPRO รายงานกำไรสุทธิ 4Q24 อยู่ที่ 1.73พัน ลบ. (+20% q-q, +3% y-y) ใกล้เคียง กับที่เราและตลาดคาด ตัวเลขสูงขึ้น q-q จากปัจจัยด้านฤดูกาลและสูงขึ้น y-y จากอัตรา กำไรขั้นต้นที่สูงขึ้น
- ยอดขายใน 4Q24 ยังทรงตัวจากอัตราการเติบโตของยอดขายสาขาเดิม (SSSG) ของ HMPRO ที่ติดลบเล็กน้อยที่ประมาณ 0.5% จากความต้องการของผู้บริโภคที่ฟื้นตัวช้า และการก่อสร้างถนนใกล้เคียงสาขาราชพฤกษ์ อย่างไรก็ดี MegaHome รายงาน SSSG อยู่ที่ 4.5% และมีปัจจัยหนุนจากการขยายสาขา
- รายได้ค่าเช่าลดลง 6% y-y จากการเปลี่ยนจากที่เคยจัดงาน HomePro Expo และ HomePro Fair เป็นงาน HomePro Super Expo ภายในห้าง
- อัตรากำไรขั้นต้นใน 4Q24 เพิ่มขึ้น 40bps y-y จากสัดส่วนยอดขายสินค้า Private brand ที่สูงขึ้นของทั้ง HomePro และ MegaHome สัดส่วนค่าใช้จ่ายการขายและบริหารต่อ ยอดขายยังทรงตัวที่ 20.8%
- กำไรสุทธิในปี 2024 อยู่ที่ 6.5พัน ลบ. (+1% y-y) ใกล้เคียงคาด
- HMPRO ประกาศจ่ายเงินปันผลต่อหุ้น 0.43 บาท หลังหักเงินปันผลระหว่างกาลที่ 0.18 บาท/หุ้นบริษัทฯ จะจ่ายเงินปันผลที่เหลืออีก 0.25 บาท/หุ้นสำหรับผลประกอบการในช่วง ครึ่งหลังของปีคิดเป็นผลตอบแทนอยู่ที่ 3% โดยจะขึ้น XD ในวันที่ 22 เม.ย.

Outlook

SSSG ในช่วง 1QTD ของ HomePro ยังอ่อนแอโดยติดลบประมาณ 3-4% ในขณะที่ SSSG ของ MegaHome ยังเป็นบวกที่ประมาณ 1-2%

KEY STOCK DATA

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	72,577	76,903	81,296	85,882
Net profit	6,504	6,934	7,330	7,776
EPS (THB)	0.49	0.53	0.56	0.59
vs Consensus (%)	-	6.0	5.1	1.0
EBITDA	12,234	13,038	13,795	14,636
Recurring net profit	6,504	6,934	7,330	7,776
Core EPS (THB)	0.49	0.53	0.56	0.59
Chg. In EPS est. (%)	nm	0.0	0.0	nm
EPS growth (%)	1.0	6.6	5.7	6.1
Core P/E (x)	16.5	15.5	14.6	13.8
Dividend yield (%)	5.3	5.6	5.9	6.3
EV/EBITDA (x)	9.7	9.1	8.6	8.1
Price/book (x)	4.0	3.9	3.7	3.6
Net debt/Equity (%)	41.3	41.1	39.7	38.0
ROE (%)	24.8	25.4	26.0	26.7



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(8.4)	(17.7)	(25.9)
Relative to country (%)	2.8	(1.5)	(14.1)
Mkt cap (USD m)			3,178
3m avg. daily turnover (USD m)			7.0
Free float (%)			42
Major shareholder		Land & Hou	ıses (30%)
12m high/low (THB)			11.60/7.65
Issued shares (m)			13,151.12

Sources: Bloomberg consensus; FSSIA estimates



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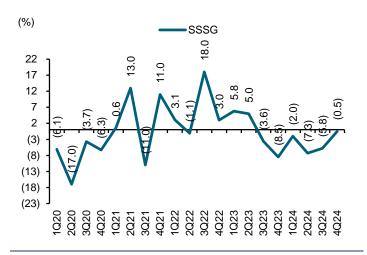
PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Exhibit 1: HMPRO – 4Q24 results summary

YE Dec 31	4Q23	1Q24	2Q24	3Q24	4Q24	Char	ıge	2023	2024	Change
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)				
Total revenue	18,177	18,788	18,535	17,013	18,241	7	0	72,822	72,577	(0.3
Retail sales	16,881	17,664	17,398	15,930	16,960	6	0	68,283	67,952	(0.5
Rental and service income	507	451	458	467	478	2	(6)	1,882	1,854	(1.5
Other income	788	673	679	615	803	30	2	2,656	2,770	4.3
Gross profit	5,717	5,563	5,501	5,192	5,776	11	1	21,918	22,032	0.3
Operating costs	(3,507)	(3,273)	(3,339)	(3,203)	(3,525)	10	1	(13,401)	(13,340)	(0.5
Operating profit	2,210	2,289	2,162	1,989	2,251	13	2	8,516	8,691	2.
Other income (expense)	13	8	22	(36)	68	(288)	415	28	62	123.
Interest expense	(166)	(158)	(162)	(180)	(188)	5	13	(567)	(688)	21.
Profit before tax	2,058	2,140	2,022	1,773	2,131	20	4	7,975	8,065	1.
Tax	(380)	(427)	(401)	(331)	(404)	22	6	(1,533)	(1,562)	1.
Reported net profit	1,677	1,713	1,622	1,442	1,727	20	3	6,442	6,504	1.
Recurring net profit	1,677	1,713	1,622	1,442	1,727	20	3	6,442	6,504	1.
EPS (THB)	0.13	0.13	0.12	0.11	0.13	20	3	0.49	0.49	1.
Recurring EPS (THB)	0.13	0.13	0.12	0.11	0.13	20	3	0.49	0.49	1.
Key ratios (%)	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppi
Retail sales margin	27.3	26.2	26.3	27.1	27.8	0.7	0.4	26.6	26.8	0
Rental margin	61.9	56.4	55.1	57.1	55.2	(1.9)	(6.7)	58.2	56.0	(2.2
Operating margin	13.1	13.0	12.4	12.5	13.3	0.8	0.2	12.5	12.8	0.
Recurring net margin	9.2	9.1	8.7	8.5	9.5	1.0	0.2	8.8	9.0	0.
SG&A / sales	20.8	18.5	19.2	20.1	20.8	0.7	0.0	19.6	19.6	0.
Operating statistics										
SSSG (%)										
HomePro	(8.5)	(2.0)	(7.3)	(5.8)	(0.5)			(0.5)	(4.0)	
MegaHome	(7.0)	(4.0)	(1.3)	(3.9)	4.5			(3.0)	(1.0)	
HomePro-Malaysia	(2.0)	1.0	(10.4)	(1.4)	n/a			(3.0)	n/a	
Number of stores (no.)	128	128	130	133	136			128	136	
Home Pro	89	89	90	92	94			89	94	
Home Pro S	5	5	5	5	5			5	5	
Mega Home	27	27	28	29	30			27	30	
Home Pro Malaysia	7	7	7	7	7			7	7	

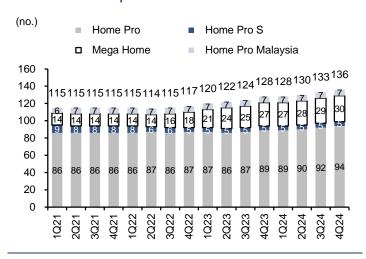
Sources: HMPRO; FSSIA estimates

Exhibit 2: HMPRO's SSSG



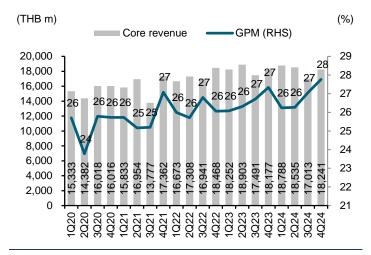
Sources: HMPRO; FSSIA estimates

Exhibit 3: Store expansion



Sources: HMPRO; FSSIA estimates

Exhibit 4: Quarterly revenue and GPM



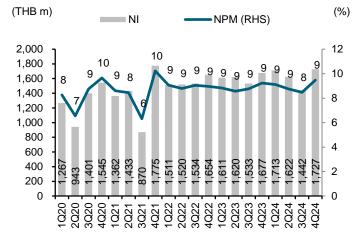
Sources: HMPRO; FSSIA estimates

Exhibit 6: Rolling one-year forward P/E band



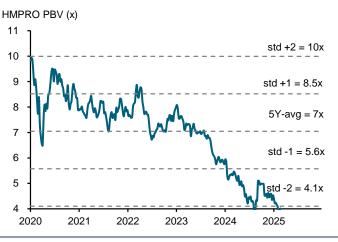
Sources: Bloomberg; FSSIA estimates

Exhibit 5: Quarterly net profit and NPM



Sources: HMPRO; FSSIA estimates

Exhibit 7: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 8: Commerce peers as of 25 February 2025

Company	BBG	Rec	S	hare price	;	Market	P	E	R	0E	PE	3V	- EV/ EE	BITDA -
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Consumer Staple														
CP All	CPALL TB	BUY	49.25	83.00	69	13,116	17.5	15.9	21.3	20.8	3.8	3.4	17.2	15.7
CP Axtra	CPAXT TB	BUY	27.00	34.00	26	8,347	26.0	21.9	3.7	4.3	0.9	0.9	9.9	8.8
Berli Jucker	BJC TB	BUY	22.50	31.00	38	2,673	19.6	17.2	3.8	4.4	8.0	0.7	11.3	11.1
Consumer Staple average						25,425	21.9	19.0	9.6	10.0	2.0	1.8	13.0	11.9
Consumer Discretionary								•			•			
Com7	COM7 TB	BUY	22.00	30.00	36	1,536	16.0	15.4	39.4	36.6	6.0	5.3	11.9	10.5
Central Retail Corp	CRC TB	BUY	32.75	42.00	28	5,856	23.1	21.1	12.2	12.4	2.7	2.5	9.5	9.1
Home Improvement														
Index Living Mall	ILM TB	BUY	14.40	17.00	18	216	9.6	9.0	12.4	12.8	1.2	1.1	6.1	5.7
Home Product Center	HMPRO TB	BUY	8.15	13.20	62	3,178	16.5	15.5	24.8	25.4	4.0	3.9	9.7	9.1
Siam Global House	GLOBAL TB	HOLD	8.00	9.70	21	1,234	17.5	16.4	9.9	10.3	1.7	1.6	14.3	13.8
Dohome	DOHOME TB	BUY	7.25	9.50	31	694	34.7	26.4	5.4	6.9	1.8	1.8	16.7	14.9
Home Improvement avg.						5,321	19.6	16.8	13.1	13.9	2.2	2.1	11.7	10.9
Consumer Discretionary avg.						12,713	19.6	17.3	17.4	17.4	2.9	2.7	11.4	10.5
Total average						38,138	20.1	17.6	14.8	14.9	2.5	2.4	11.8	11.0

Source: FSSIA estimates

Financial Statements

Home Product Center

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	72,822	72,577	76,903	81,296	85,882
Cost of goods sold	(50,904)	(50,545)	(53,530)	(56,576)	(59,750)
Gross profit	21,918	22,032	23,373	24,720	26,132
Other operating income	-	-	-	-	-
Operating costs	(13,401)	(13,340)	(14,070)	(14,917)	(15,754)
Operating EBITDA	11,948	12,234	13,038	13,795	14,636
Depreciation	(3,431)	(3,543)	(3,735)	(3,992)	(4,258)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	8,516	8,691	9,303	9,803	10,379
Net financing costs	(540)	(626)	(635) 0	(640) 0	(658)
Associates	(1)	1 0	(1)		0 (1)
Recurring non-operating income	(3)	0	0	(1) 0	(1)
Non-recurring items Profit before tax	7,974	8,066	8,668	9,162	9,720
Tax	(1,533)	(1,562)	(1,734)	(1,832)	(1,944)
Profit after tax	6,442	6,504	6,934	7,330	7,776
Minority interests	0	0	0	0	0
Preferred dividends	0	0	0	0	0
Other items	0	0	0	0	0
Reported net profit	6,442	6,504	6,934	7,330	7,776
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	6,442	6,504	6,934	7,330	7,776
Per share (THB)					
Recurring EPS *	0.49	0.49	0.53	0.56	0.59
Reported EPS	0.49	0.49	0.53	0.56	0.59
OPS .	0.40	0.43	0.46	0.48	0.51
Diluted shares (used to calculate per share data)	13,151	13,151	13,151	13,151	13,151
Growth					
Revenue (%)	4.9	(0.3)	6.0	5.7	5.6
Operating EBITDA (%)	6.3	2.4	6.6	5.8	6.1
Operating EBIT (%)	5.3	2.1	7.0	5.4	5.9
Recurring EPS (%)	3.6	1.0	6.6	5.7	6.1
Reported EPS (%)	3.6	1.0	6.6	5.7	6.1
Operating performance			00.4	00.4	20.4
Gross margin inc. depreciation (%)	30.1	30.4	30.4	30.4	30.4
Gross margin exc. depreciation (%)	34.8	35.2	35.2	35.3	35.4
Operating EBITDA margin (%)	16.4	16.9	17.0	17.0	17.0
Operating EBIT margin (%)	11.7	12.0	12.1	12.1	12.1 9.1
Net margin (%)	8.8 19.2	9.0 19.4	9.0 20.0	9.0 20.0	20.0
Effective tax rate (%) Dividend payout on recurring profit (%)	81.7	87.0	87.0	87.0	20.0 87.0
nterest cover (X)	15.8	13.9	14.7	15.3	15.8
nventory days	106.1	112.1	112.7	113.4	114.1
Debtor days	10.5	10.4	9.8	9.8	9.8
Creditor days	119.3	119.1	116.7	117.0	117.3
Operating ROIC (%)	24.1	23.0	23.6	24.4	25.4
ROIC (%)	15.9	15.4	15.8	16.1	16.6
ROE (%)	25.9	24.8	25.4	26.0	26.7
ROA (%)	10.2	10.1	10.4	10.4	10.6
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Sales	68,283	67,952	72,094	76,315	80,724
Rental and service	1,882	1,854	1,963	2,078	2,198
	1,002	1,007	1,500	2,010	2,130

Sources: Home Product Center; FSSIA estimates

Financial Statements

Home Product Center

Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Recurring net profit	6,442	6,504	6,934	7,330	7,776
Depreciation	3,431	3,543	3,735	3,992	4,258
Associates & minorities	1	(1)	0	0	0
Other non-cash items	(000)	(504)	(4.45)	(4.50)	(4.04)
Change in working capital Cash flow from operations	(968) 8,906	(594) 9,452	(145) 10,524	(153)	(164) 11,870
Capex - maintenance	0,906	9,452	0	11,169 0	11,670
Capex - new investment	(5,142)	(4,304)	(4,434)	(4,567)	(4,704)
Net acquisitions & disposals	30	119	48	178	116
Other investments (net)	(23)	680	(403)	(409)	(427)
Cash flow from investing	(5,135)	(3,505)	(4,789)	(4,797)	(5,015)
Dividends paid	(5,260)	(5,655)	(6,029)	(6,373)	(6,761)
Equity finance	0	Ó	Ó	Ó	Ó
Debt finance	2,499	(1,167)	1,955	362	285
Other financing cash flows	0	0	0	0	0
Cash flow from financing	(2,762)	(6,822)	(4,074)	(6,011)	(6,476)
Non-recurring cash flows	0	0	0	0	0
Other adjustments	0	0	0	0	0
Net other adjustments	0	0	0	0	0
Movement in cash	1,009	(876)	1,661	361	379
Free cash flow to firm (FCFF)	4,338.47	6,633.81	6,401.35	7,048.57	7,551.61
Free cash flow to equity (FCFE)	6,269.72	4,779.23	7,690.20	6,734.13	7,140.17
Per share (THB)					
FCFF per share	0.33	0.50	0.49	0.54	0.57
FCFE per share	0.48	0.36	0.58	0.51	0.54
Recurring cash flow per share	0.75	0.76	0.81	0.86	0.92
Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Fangible fixed assets (gross)	59,722	63,013	67,447	72,013	76,717
Less: Accumulated depreciation	(28,543)	(31,072)	(34,807)	(38,799)	(43,057)
Tangible fixed assets (net)	31,179	31,941	32,639	33,214	33,659
ntangible fixed assets (net)	0	0	0	0	0
Long-term financial assets	0	0	0	0	0
nvest. in associates & subsidiaries	0	0	0	0	0
Cash & equivalents	6,429	5,554	7,214	7,575	7,954
A/C receivable	2,115	2,008	2,128	2,249	2,376
nventories	13,965	14,900	15,853	16,832	17,859
Other current assets	150	188	199	211	223
Current assets	22,659	22,650	25,395	26,868	28,412
Other assets	15,210	15,075	15,973	16,886	17,838
Total assets	69,048	69,665	74,007	76,967	79,909
Common equity	25,559	26,802	27,707	28,663	29,678
Minorities etc.	0	0	0	0	0
Total shareholders' equity	25,559	26,802	27,707	28,663	29,678
Long term debt	11,743	8,597	11,001	11,215	11,384
Other long-term liabilities	8,167	8,316	8,812	9,316	9,841
Long-term liabilities	19,910	16,913	19,813	20,531	21,225
A/C payable Short term debt	15,225	15,459	16,386 7,500	17,334	18,323
Snort term debt Other current liabilities	6,060 2,294	8,038 2,451	7,590 2,510	7,738 2,700	7,854 2,828
Current liabilities	23,579	25,949	26,486	27,772	29,005
Fotal liabilities and shareholders' equity	69,047	69,664	74,007	76,966	79,909
Net working capital	(1,289)	(814)	(716)	(742)	(693)
nvested capital	45,100	46,201	47,896	49,358	50,804
Includes convertibles and preferred stock which is bei		.0,20	,000	10,000	00,00
Por chara (THP)					
Per share (THB)	4.04	2.04	2 4 4	2.49	0.00
Book value per share	1.94 1.94	2.04 2.04	2.11	2.18 2.18	2.26 2.26
Tangible book value per share Financial strength	1.94	∠.∪4	2.11	2.10	2.20
	44.5	44.0	44.4	20.7	20.0
Vet debt/equity (%)	44.5 16.5	41.3 15.0	41.1 15.4	39.7	38.0
Net debt/total assets (%) Current ratio (x)	16.5	15.9	15.4	14.8	14.1
CF interest cover (x)	1.0 22.1	0.9 15.5	1.0 20.1	1.0 18.7	1.0 19.0
√aluation	2023	2024	2025E	2026E	2027E
Recurring P/E (x) *	16.6	16.5	15.5	14.6	13.8
Recurring P/E @ target price (x) *	26.9	26.7	25.0	23.7	22.3
Reported P/E (x)	16.6	16.5	15.5	14.6	13.8
Dividend yield (%)	4.9	5.3	5.6	5.9	6.3
Price/book (x)	4.2	4.0	3.9	3.7	3.6
Price/tangible book (x)	4.2	4.0	3.9	3.7	3.6
EV/EBITDA (x) **	9.9	9.7	9.1	8.6	8.1
EV/EBITDA @ target price (x) **	15.5 2.6	15.1 2.6	14.2 2.5	13.4 2.4	12.6 2.3
EV/invested capital (x)					

Sources: Home Product Center; FSSIA estimates

Home Product Center PCL (HMPRO TB)

FSSIA ESG rating

★ ★ ★ ★

Exhibit 9: FSSIA ESG score implication

87.20 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 10: ESG – peer comparison

	FSSIA			Domestic	c ratings					Glo	bal ratings	;		BI	oomberg
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
DOHOME	42.34				5.00	5.00	Declared	Medium	37.50			37.19	20.00	4.17	46.91
GLOBAL	59.18		Υ	Y	5.00	5.00	Declared	Low	53.10			36.48	41.00	3.24	52.38
HMPRO	87.20	Y	Υ	Y	5.00	5.00	Certified	Low	66.54	AA	37.00	65.78	81.00	5.36	62.59
ILM	20.00				5.00	5.00	Certified								
MEGA	54.48		Υ	Y	4.00	4.00	Declared	Medium	66.56			58.59	24.00	2.39	

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

Exhibit 11: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	2.33	2.48	3.72	3.82	3.88	3.90	4.43	5.36
BESG environmental pillar score	0.72	0.90	1.00	1.21	1.16	1.36	2.58	4.21
BESG social pillar score	3.21	3.22	7.34	7.42	7.72	7.47	7.70	8.17
BESG governance pillar score	3.47	3.69	3.92	3.83	3.85	3.82	3.62	4.08
ESG disclosure score	49.20	49.20	53.02	53.90	58.58	59.11	60.32	62.59
Environmental disclosure score	28.39	28.39	39.08	41.71	41.71	41.71	41.71	45.15
Social disclosure score	35.49	35.49	36.28	36.28	50.33	51.93	55.56	58.95
Governance disclosure score	83.59	83.59	83.59	83.59	83.59	83.59	83.59	83.59
Environmental								
Emissions reduction initiatives	Yes							
Climate change policy	No	No	No	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No	No	No	Yes	Yes	Yes	Yes	Yes
GHG scope 1	1	1	1	1	0	0	0	0
GHG scope 2 location-based	91	85	92	84	85	63	64	71
GHG Scope 3	23	23	23	27	28	27	26	26
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	Yes							
Energy efficiency policy	Yes							
Total energy consumption	_	_	_	_	_	_	_	198
Renewable energy use	_	_	_	_	_	_	_	51
Electricity used	159	158	158	144	147	112	136	146
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 12: ESG score by Bloomberg (cont.)

Fuel used - crude oil/diesel Waste reduction policy Hazardous waste Total waste Waste recycled Waste sent to landfills Environmental supply chain management Water policy Water policy Water policy Water consumption Social Human rights policy Policy against child labor Cousumer data protection policy Fequal opportunity policy Gender pay gap breakout Pct women in workforce Anti-bribery ethics policy Health and safety policy Anti-bribery ethics policy Fair remuneration policy Fair of management No Covernance Board size No. of independent directors (ID) No. of women on board No. of onon-executive directors on board Space of the yolicy of the year Board meeting attendance pct Board duration (years) No. of female executives Executive share ownership guidelines No. of policy on audit committee Adult committee meetings No. of ID on audit committee No. of on Do a mount committee No. of onon-exacutive meetings No. of ID on compensation committee No. of ono policy share meetings No. of ID on compensation committee No. of oponensation committee No. of oponensation committee No. of compensation committee meetings No. of ID on compensation committee meetings	Yes Yes Yes Yes Yes No Yes Yes No Yes Yes Yes	Yes Yes Yes Yes Yes Yes Yes No Yes Yes No	No Yes 2 2 0 Yes Yes 895 Yes Yes No	No Yes 2 2 0 Yes Yes 934	No Yes 1 1 0 Yes Yes 712	No Yes 2 2 0 Yes Yes	No Yes 2 2 0 Yes
Hazardous waste Total waste Waste recycled Waste sent to landfills Environmental supply chain management Water policy Water policy Water consumption Social Human rights policy Policy against child labor Quality assurance and recall policy Regulary against child labor Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Pct disabled in workforce Halth and safety policy Health and safety policy Fair remuneration policy Fair remuneration policy Fair remuneration policy No Number of employees — CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year Board duration (years) Size of audit committee No. of female executives Executive share ownership guidelines No. of for executives / company managers No. of floon compensation committee No. of ID on compensation committee No. of ID on compensation committee	Yes Yes Yes Yes Yes Yes No Yes Yes No Yes Yes	2 2 Yes Yes 858 Yes Yes No Yes Yes	2 2 0 Yes Yes 895 Yes Yes No	2 2 0 Yes Yes 934	1 1 0 Yes Yes	2 2 0 Yes	
Total waste — Waste recycled — Waste sent to landfills — Environmental supply chain management Yes Water policy Yes Water consumption 931 Social Human rights policy Yes Policy against child labor Yes Quality assurance and recall policy Yes Quality assurance and recall policy Yes Cuality assurance and recall policy Yes Equal opportunity policy Yes Equal opportunity policy Yes Equal opportunity policy Yes Equal opportunity policy Yes Gender pay gap breakout No Pct women in workforce 46 Pct disabled in workforce 1 Business ethics policy Yes Pct disabled in workforce 1 Business ethics policy Yes Health and safety policy Yes Lost time incident rate - employees 0 Total hour sepent policy No Fair remu	Yes Yes 872 Yes Yes No Yes Yes No 47 1 Yes	Yes Yes Yes Yes Yes Yes Yes Yes Yes	2 0 Yes Yes 895 Yes Yes	2 0 Yes Yes 934 Yes	1 0 Yes Yes	2 0 Yes Yes	2 0 Yes
Waste recycled Waste sent to landfills Environmental supply chain management Water policy Yes Water consumption Social Human rights policy Policy against child labor Quality assurance and recall policy No Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Hatished in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Yes Lost time incident rate - employees Training policy Fair remuneration policy Fair remuneration policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of onon-executive directors on board No. of board meetings for the year Board meeting attendance pct Board duration (years) Size of audit committee No. of lo on audit committee No. of lo on audit committee No. of lo on compensation committee No. of ID on compensation committee No. of ID on compensation committee	Yes Yes 872 Yes Yes No Yes Yes No 47 1 Yes	Yes Yes Yes Yes Yes Yes Yes Yes Yes	2 0 Yes Yes 895 Yes Yes	2 0 Yes Yes 934 Yes	1 0 Yes Yes	2 0 Yes Yes	2 0 Yes
Waste sent to landfills Environmental supply chain management Water policy Water consumption Social Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Anti-bribery ethics policy Lost time incident rate - employees Training policy Fair remuneration policy Fair remuneration policy No Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of women on board No. of hoard meetings for the year Board duration (years) Director share ownership guidelines No. of bead meetings for the year Age of the oldest director No. of executives I company managers No. of board meetings for the year No. of fonelae executives Executive share ownership guidelines No. of secutives I company managers No. of pon audit committee No. of ID on audit committee No. of ID on audit committee No. of lo or compensation committee No. of ID on compensation committee	Yes Yes 872 Yes Yes No Yes Yes No 47 1 Yes	Yes Yes 858 Yes Yes No Yes Yes	0 Yes Yes 895 Yes Yes	0 Yes Yes 934 Yes	0 Yes Yes	0 Yes Yes	0 Yes
Environmental supply chain management Water policy Water consumption Social Human rights policy Policy against child labor Quality assurance and recall policy Fequal opportunity policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Training policy Training policy Fair remuneration policy No Number of employees – CSR Fair remuneration policy No Number of employees – CSR Social supply chain management No. of women on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of lon audit committee No. of ID on compensation committee No. of ID on compensation committee No. of ID on compensation committee	Yes Yes 872 Yes Yes No Yes Yes No 47 1 Yes	Yes Yes 858 Yes Yes No Yes Yes	Yes Yes 895 Yes Yes	Yes Yes 934 Yes	Yes Yes	Yes Yes	Yes
Water policy Yes Water consumption 931 Social Human rights policy Yes Policy against child labor Yes Quality assurance and recall policy No Consumer data protection policy Yes Equal opportunity policy Yes Gender pay gap breakout No Pct women in workforce 46 Pct disabled in workforce 46 Pct disabled in workforce 1 Business ethics policy Yes Health and safety policy Yes Health and safety policy Yes Lost time incident rate - employees 0 Total recordable incident rate - employees 0 Total recordable incident rate - employees - Fair remuneration policy Yes Fair remuneration policy Yes Fair remuneration policy Yes Fair remuneration policy No Number of employees - CSR 9,280 Employee turnover pct 23 Total hours spent by firm - employee training 640,876 Social supply chain management No <td>Yes 872 Yes Yes No Yes Yes No 47 1</td> <td>Yes 858 Yes Yes No Yes Yes</td> <td>Yes 895 Yes Yes</td> <td>Yes 934 Yes</td> <td>Yes</td> <td>Yes</td> <td></td>	Yes 872 Yes Yes No Yes Yes No 47 1	Yes 858 Yes Yes No Yes Yes	Yes 895 Yes Yes	Yes 934 Yes	Yes	Yes	
Water consumption 931 Social Human rights policy Yes Policy against child labor Yes Quality assurance and recall policy Yes Consumer data protection policy Yes Equal opportunity policy Yes Gender pay gap breakout No Pct women in workforce 46 Pct disabled in workforce 1 Business ethics policy Yes Anti-bribery ethics policy Yes Health and safety policy Yes Lost time incident rate - employees 0 Total recordable incident rate - employees — Training policy Yes Fair remuneration policy No Number of employees – CSR 9,280 Employee turnover pct 23 Total hours spent by firm - employee training 640,876 Social supply chain management No Moor independent directors (ID) 4 No. of independent directors (ID) 4 No. of women on board 1 No. of women on board 1 No. of board meetings for the	Yes Yes No Yes Yes No 47 1 Yes	Yes Yes No Yes Yes	Yes Yes No	934 Yes			
Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Pct disabled in workforce Anti-bribery ethics policy Health and safety policy Cost time incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of mon-executive directors on board No. of women on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on compensation committee Size of compensation committee No. of ID on compensation committee No. of ID on compensation committee 1 company conduct meetings No. of ID on compensation committee No. of ID on compensation committee	Yes Yes No Yes Yes No 47 1 Yes	Yes Yes No Yes Yes	Yes Yes No	Yes	712	<u> </u>	Yes
Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Anti-bribery ethics policy Health and safety policy Yes Lost time incident rate - employees Training policy Yes Fair remuneration policy Number of employees — CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of women on board No. of women on board No. of board meetings for the year Board meeting attendance pct Board duration (years) Director share ownership guidelines No. of executives / company managers No. of ID on audit committee No. of ID on compensation committee Size of compensation committee No. of ID on compensation committee No. of ID on compensation committee Red Red No. of Inde pensation committee No. of ID on compensation committee No. of ID on compensation committee	Yes No Yes Yes No 47 1 Yes	Yes No Yes Yes	Yes No			840	898
Policy against child labor Quality assurance and recall policy No Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in exployees Pair remuneration policy No Intal recordable incident rate - employees Pair remuneration policy Number of employees – CSR Pct	Yes No Yes Yes No 47 1 Yes	Yes No Yes Yes	Yes No				
Quality assurance and recall policy No Consumer data protection policy Yes Equal opportunity policy Yes Gender pay gap breakout No Pct women in workforce 46 Pct disabled in workforce 1 Business ethics policy Yes Anti-bribery ethics policy Yes Health and safety policy Yes Lost time incident rate - employees 0 Total recordable incident rate - employees - Training policy Yes Fair remuneration policy No Number of employees - CSR 9,280 Employee turnover pct 23 Total hours spent by firm - employee training 640,876 Social supply chain management No Governance Board size 12 No. of independent directors (ID) 4 No. of women on board 1 No. of women on board 1 No. of women on board 1 No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years)	No Yes Yes No 47 1 Yes	No Yes Yes	No	\/	Yes	Yes	Yes
Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Yes Lost time incident rate - employees Total recordable incident rate - employees Training policy Number of employees – CSR Employee turnover pct Social supply chain management No Covernance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of hoard meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of lD on audit committee No. Size of compensation committee No. of ID on compensation committee No. of ID on compensation committee No. of ID on compensation committee	Yes Yes No 47 1 Yes	Yes Yes		Yes	Yes	Yes	Yes
Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fes Fair remuneration policy Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of lo n audit committee No. of ID on audit committee No. of ID on compensation committee	Yes No 47 1 Yes	Yes		No	No	No	No
Gender pay gap breakout Pct women in workforce Pct disabled in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Yes Anti-bribery ethics policy Yes Health and safety policy Lost time incident rate - employees Cost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy Number of employees – CSR Papaso Employee turnover pct Total hours spent by firm - employee training Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No Age of the youngest director No. of executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee No. of ID on audit committee No. of ID on compensation committee	No 47 1 Yes		Yes	Yes	Yes	Yes	Yes
Pct women in workforce	47 1 Yes	No	Yes	Yes	Yes	Yes	Yes
Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Yes Health and safety policy Yes Lost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy No Number of employees – CSR Fair remuneration policy No Number of employees – CSR Fair remover pct Total hours spent by firm - employee training Social supply chain management No Covernance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of lD on audit committee No. of ID on compensation committee No. of ID on compensation committee	1 Yes		No	Yes	Yes	Yes	No
Business ethics policy Anti-bribery ethics policy Yes Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy No Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee No. of ID on acompensation committee 1 Suth Age of the policy Size of compensation committee	Yes	49	51	52	49	50	50
Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy No Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee No. of ID on compensation committee No. of ID on compensation committee 10 No. of Independent directors No. of lD on compensation committee No. of lD on compensation committee		1	1	1	1	1	1
Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Tompany conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers Total hours spent by firm - employee training 640,876 Social supply chain management No. of independent directors (ID) Ano. of women on board Ano. of women on board Tompany conducts board evaluations Yes No. of board meetings for the year Board meeting attendance pct Board duration (years) Total recovery director Age of the youngest director Age of the oldest director No. of executives / company managers Executive share ownership guidelines No Size of audit committee Audit committee Audit committee Audit meeting attendance % 100 Size of compensation committee 1	V	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Yes Fair remuneration policy Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Tompany conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers Total hours spent by firm - employee training 640,876 Social supply chain management No. of independent directors (ID) Ano. of women on board Ano. of women on board Tompany conducts board evaluations Yes No. of board meetings for the year Board meeting attendance pct Board duration (years) Total recovery director Age of the youngest director Age of the oldest director No. of executives / company managers Executive share ownership guidelines No Size of audit committee Audit committee Audit committee Audit meeting attendance % 100 Size of compensation committee 1	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees — Total recordable incident rate - employees — Training policy Yes Fair remuneration policy No Number of employees — CSR 9,280 Employee turnover pct 23 Total hours spent by firm - employee training 640,876 Social supply chain management No Governance Board size 12 No. of independent directors (ID) 4 No. of women on board 11 Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 70 No. of executives / company managers 17 No. of female executives Executives Age of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 1	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total recordable incident rate - employees Training policy Yes Fair remuneration policy Number of employees – CSR Employee turnover pct 23 Total hours spent by firm - employee training Social supply chain management No Governance Board size 12 No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee Audit meeting attendance % No. of ID on acompensation committee 1 No. of ID on compensation committee 1 No. of ID on compensation committee 1	0	0	0	0	0	0	0
Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Social supply chain management No Governance Board size No. of independent directors (ID) No. of non-executive directors on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of for audit committee Aduit committee meetings Audit meeting attendance % No. of ID on compensation committee No. of ID on compensation committee 1 Size of compensation committee 1	_	_	_	_	_	_	_
Fair remuneration policy Number of employees – CSR Employee turnover pct 23 Total hours spent by firm - employee training Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. Age of the youngest director No. of executives Executive share ownership guidelines No Size of audit committee Audit meeting attendance % No. of ID on audit committee No. of ID on compensation committee 1 No. of ID on compensation committee 1 No. of ID on compensation committee 1	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Number of employees – CSR Employee turnover pct 23 Total hours spent by firm - employee training Social supply chain management No Governance Board size 12 No. of independent directors (ID) No. of women on board No. of non-executive directors on board 11 Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No Age of the youngest director No. of executives / company managers Town of female executives Executive share ownership guidelines No Size of audit committee No Audit committee meetings Audit meeting attendance % 10 Size of compensation committee 11 No. of ID on compensation committee 11	No	No	No	No	No	No	Yes
Employee turnover pct Total hours spent by firm - employee training Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee Audit committee meetings No Size of compensation committee No Size of compensation committee No. of ID on compensation committee	9,238	8,172	8,221	8,351	10,771	10,601	11,359
Total hours spent by firm - employee training Social supply chain management No Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Tompany conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No Age of the youngest director No. of executives / company managers Executive share ownership guidelines No Size of audit committee Audit committee meetings No Size of compensation committee No I 2 Roard meeting attendance % No Size of compensation committee 1	24	20	18	20	20	17	20
Social supply chain management Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board No. of board meetings for the year No. of board meetings for the year Board duration (years) Director share ownership guidelines No. Age of the youngest director No. of executives / company managers Executives / company managers No. of female executives Executive share ownership guidelines No Size of audit committee Audit committee meetings Audit meeting attendance % No. of ID on compensation committee 12 No. of ID on compensation committee 13 No. of ID on compensation committee 14 No. of ID on compensation committee	713,543	398,140	407,186	449,534	240,193	251,456	353,151
Governance Board size 12 No. of independent directors (ID) 4 No. of women on board 1 No. of women on board 11 Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 1 No. of ID on compensation committee 1	No	Yes	Yes	Yes	Yes	Yes	Yes
No. of independent directors (ID) 4 No. of women on board 1 No. of non-executive directors on board 11 Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1							
No. of women on board 1 No. of non-executive directors on board 11 Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	12	11	11	11	11	11	12
No. of women on board 1 No. of non-executive directors on board 11 Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	4	4	4	4	4	4	4
No. of non-executive directors on board Company conducts board evaluations Yes No. of board meetings for the year Board meeting attendance pct Board duration (years) Board duration (years) Director share ownership guidelines No Age of the youngest director Age of the oldest director No. of executives / company managers To No. of female executives Executive share ownership guidelines No Size of audit committee No. of ID on audit committee Audit meeting attendance % 100 Size of compensation committee 1	1	1	1	1	1	1	1
Company conducts board evaluations Yes No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	11	10	10	9	9	9	10
No. of board meetings for the year 12 Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Board meeting attendance pct 95 Board duration (years) 3 Director share ownership guidelines No Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	12	12	12	12	14	12	12
Board duration (years) Director share ownership guidelines Age of the youngest director Age of the oldest director No. of executives / company managers No. of female executives Executive share ownership guidelines No. of ID on audit committee Audit committee meetings Audit meeting attendance % No. of ID on compensation committee 1 3 No. of ID on compensation committee 1 3 No. of ID on compensation committee 1	96	97	95	98	99	98	99
Director share ownership guidelines Age of the youngest director Age of the oldest director No. of executives / company managers No. of female executives Executive share ownership guidelines No. Size of audit committee No. of ID on audit committee Audit committee meetings Audit meeting attendance % No. of ID on compensation committee 1	3	3	3	3	3	3	3
Age of the youngest director 40 Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	No	No	No	No	No	No	No
Age of the oldest director 70 No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	41	42	43	44	45	46	47
No. of executives / company managers 17 No. of female executives 8 Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	71	72	73	74	75	76	77
No. of female executives Executive share ownership guidelines No. Size of audit committee No. of ID on audit committee Audit committee meetings Audit meeting attendance % 100 Size of compensation committee No. of ID on compensation committee 1	16	17	19	18	21	25	24
Executive share ownership guidelines No Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1		10	11	13	14	14	13
Size of audit committee 3 No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	a	No	No	No	No	No	No
No. of ID on audit committee 3 Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	9 No	3	3	3	3	3	3
Audit committee meetings 12 Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	No	3	3	3	3	3	
Audit meeting attendance % 100 Size of compensation committee 3 No. of ID on compensation committee 1	No 3	3 12	3 12	3 12	3 12	3 12	3 12
Size of compensation committee 3 No. of ID on compensation committee 1	No 3 3						
No. of ID on compensation committee 1	No 3 3 12	100 3	100 3	97 3	100 3	100 3	100 3
·	No 3 3 12 97						
	No 3 3 12 97 3		1	1	1	1	1
-	No 3 3 12 97 3 1	1	2	2	2	2	4
Compensation meeting attendance % 100	No 3 3 12 97 3 1	2	100	100	100	100	100
Size of nomination committee 3	No 3 3 12 97 3 1 2 100	2 100	3	3	3	3	3
No. of nomination committee meetings 3	No 3 3 12 97 3 1 2 100 3	2 100 3	2	2	2	2	4
Nomination meeting attendance % 100	No 3 3 12 97 3 1 2 100 3 2	2 100 3 2			100	100	100
Sustainability governance Verification type No	No 3 3 12 97 3 1 2 100 3	2 100 3	100	100			

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	у			Rating				
The Dow Jones Sustainability Indices (<u>DJSI)</u> By S&P Global	process base from the ann	ed on the comunication	transparent, rules-based opanies' Total Sustainabilit al Corporate Sustainabilit anies within each industry	ty Scores resulting y Assessment (CSA).	Be a member a Sustainability A ESG Score of le scoring compar selected from th	ssessment (Co ss than 45% o y are disqualit	SA) for DJSI. Co of the S&P Glob ied. The constit	mpanies with al ESG Score	an S&P Globa of the highest
SET ESG Ratings List SETESG) by The Stock Exchange of Thailand	managing bu Candidates r 1) no irregula float of >150 up capital. So 70%; 2) inde wrongdoing r	isiness with tranust pass the ar trading of the shareholders ome key disquenched to CG,	nsibility in Environmental ansparency in Governanc preemptive criteria, with t e board members and ex and combined holding m ualifying criteria include: 1 tors and free float violatio social & environmental in arnings in red for > 3 year	e, updated annually. wo crucial conditions: ecutives; and 2) free just be >15% of paid-) CG score of below n; 3) executives' npacts; 4) equity in	To be eligible for minimum of 50% during the asse nature of the rel SETESG Index 1) market capita liquidity >0.5% of SETTHSI Index quarterly weight	6 for each indissment year. Tevant industry is extended fullization > THE price of paid-up cap is a market ca	cator, unless the cator, unless the feet scoring will be and materiality from the SET ES abb (~USD150b ital for at least 9 apitalisation-weight	e company is a be fairly weight. G Ratings core; 2) free float out of 12 more ghted index, c	a part of DJSI ted against the npanies whose >20%; and 3) hths. The ap 5%
CG Score by Thai institute of Directors Association Thai IOD)	annually by t Thailand (SE	he Thai IOD,	h in sustainable developm with support from the Stor is are from the perspective s.	ck Exchange of	Scores are rate Good (80-89), 3 and not rated for equitable treatm stakeholders (2 responsibilities	for Good (70- r scores below ent of shareh 5%); 4) disclos	79), 2 for Fair (6 v 50. Weightings olders (weight 2	60-69), 1 for P s include: 1) th 5% combined	ass (60-69), e rights; 2) an); 3) the role of
AGM level By Thai nvestors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a circulation of st exercised. The and verifiability	e incorporated and sufficiently e CG compon AGM proced and after the r ufficient informa second assess (; and 3) openne	which shareholders' rights I into business operations y disclosed. All form impoolents to be evaluated annuures before the meeting (meeting (10%). (The first as ition for voting; and 2) facilitatiness 1) the ease of attending wiss for Q&A. The third involves es, resolutions and voting rest	and information is rtant elements of two ually. The assessment 45%), at the meeting sesses 1) advance on how voting rights can be petings; 2) transparency is the meeting minutes that	The scores are Very Good (90-				
Final CAC By Thai Private Sector Collective Action Against Corruption CAC)	establishmer policies. The (Companies de Declaration of Certification, in managers and	nt of key control Certification is eciding to become the kick off including risk assets.	Checklist include corruption ols, and the monitoring are sood for three years. The a CAC certified member steen an 18-month deadline to subsessment, in place of policy and ablishment of whistleblowing of a stakeholders.)	art by submitting a mit the CAC Checklist for d control, training of	The document v passed Checkli approvals whos professionalism	st will move fo e members ar	r granting certific e twelve highly i	cation by the 0	CAC Council
Morningstar Sustainalytics	based on an risk is unmar	assessment on aged. Sources	sk rating provides an over of how much of a compan of to be reviewed include corpor or media, NGO reports/websi	y's exposure to ESG orate publications and	A company's ES more risk is unn				d risk. The
	information, co		k, ESG controversies, issuer f		NEGL	Low	Medium	High	Severe
SG Book			sustainable companies that	at are better	0-10 The total ESG s	10-20	20-30	30-40	40+
ESG BOOK	positioned to the principle helps explain over-weightin	outperform of of financial mand future risk-ac	ver the long term. The me ateriality including informa djusted performance. Mate th higher materiality and r	ethodology considers ation that significantly eriality is applied by	scores using mand 100 with high	ateriality-base	d weights. The s	core is scaled	
<u>MSCI</u>			measure a company's mand laggards according to t						nethodology to
	AAA	8.571-10.000	0 Leader:	leading its industry in m	anaging the most si	mificant ESC ric	ke and apportunitie	06	
	AA	7.143-8.570		reading its industry in in	anaging the most sig	griiilearit 200 ris	ks and opportunite		
	Α	5.714-7.142	!	a mixed or unexception	al track record of ma	naging the most	significant ESC ris	ske and apportur	nitios rolativo to
	BBB	4.286-5.713	-	industry peers	ar track record or me	naging the most	significant 200 no	ska aria opportar	illes relative to
	ВВ	2.857-4.285							
	B	1.429-2.856 0.000-1.428	Laggard:	lagging its industry base	ed on its high exposi	ire and failure to	manage significar	nt ESG risks	
Moody's ESG				aka inta account ESC -	bioativas in the d	finition and in	nlomontation at	thoir strata	policies It
olutions	believes that	a company in	ree to which companies to tegrating ESG factors into or shareholders over the n	o its business model and					
Refinitiv ESG rating	based on pul	blicly available	and objectively measure a e and auditable data. The ta publicly. (Score ratings ar	score ranges from 0 to	100 on relative Es	G performan	ce and insufficie	nt degree of ti	,
S&P Global			re is a relative score measin the same industry class				of ESG risks, op	portunities, an	d impacts
Bloomberg	ESG Score		Bloomberg score evalua score is based on Bloom of Pillar Scores, where the	nberg's view of ESG fina	ancial materiality.	The score is a	weighted gener	ralized mean (power mean)
			,	-		. 3	0	,	

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

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Thada Jiracharoenying FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
26-Apr-2022 04-Oct-2023	BUY BUY	18.30 16.00	30-Jan-2024 22-Oct-2024	BUY BUY	13.60 13.20	-	-	-

Thada Jiracharoenying started covering this stock from 24-Jul-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Home Product Center	HMPRO TB	THB 8.15	BUY	Key downside risks to our DCF-based TP include: 1) lower-than-expected SSSG; 2) slower-than-expected recovery in domestic consumption and tourist arrivals, and 3) operating losses from overseas units.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 25-Feb-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

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