EQUITY RESEARCH - COMPANY REPORT



BUMRUNGRAD HOSPITAL BH TB

THAILAND / HEALTH CARE SERVICES

BUY

FROM HOL

TARGET PRICE THB220.00
CLOSE THB187.50
UP/DOWNSIDE +17.3%
PRIOR TP THB285.00
CHANGE IN TP -22.8%
TP vs CONSENSUS -11.6%

Time to reassess valuation

- คาดกำไรปกติ 4Q24 จะโต 4% y-y เป็น 1.77พัน ลบ.
- มูลค่าหลักทรัพย์ตามราคาตลาดของ BH ลดลง 72พัน ลบ. ซึ่งน่าจะสะท้อนกำไรที่คาด ว่าจะลดลง 400-500 ลบ. ต่อปีจากผู้ป่วยชาวคูเวตที่หายไปและผลกระทบจากค่าใช้จ่าย สำรอง (ถ้ามี) เรียบร้อยแล้ว
- ปรับเพิ่มคำแนะนำเป็นซื้อที่ราคาเป้าหมาย 220 บาท (DCF)

คาดรายได้จะลดลงและอัตรากำไรจะปรับตัวดีขึ้นใน 4Q24

เราคาดว่ารายได้จะลดลง 3% y-y ใน 4Q24 (ค่อนข้างใกล้เคียงกับประมาณการของผู้บริหารที่ ระหว่าง -3% ถึงทรงตัว y-y) รายได้ผู้ป่วยต่างชาติน่าจะลดลง 5% y-y โดยมีปัจจัยกดดันจาก การชะลอตัวของรายได้ผู้ป่วยชาวคูเวตและ UAE ในขณะที่รายได้ผู้ป่วยชาวไทยน่าจะค่อนข้าง ทรงตัว y-y เราคาดว่า EBITDA margin จะปรับตัวดีขึ้นเล็กน้อยเป็น 37% (เทียบกับ 36% ใน 4Q23) จากการควบคุมต้นทุนที่ดีขึ้นและการปรับราคาค่ารักษาพยาบาลเฉลี่ย 3% ในปี 2024 ดังนั้นเราจึงคาดว่ากำไรปกติจะสูงขึ้น 4% y-y เป็น 1.77พัน ลบ.

รายได้ผู้ป่วยชาวตะวันออกกลาง (ME) จะกลับสู่ระดับปกติในปี 2025

เราคาดว่ารายได้จากผู้ป่วย ME จะลดลง 10% จาก 6.8พัน ลบ. ในปี 2023 (สัดส่วนรายได้ 27%) เป็น 6.1พัน ลบ. (สัดส่วนรายได้ 24%) ในปี 2024 ซึ่งน่าจะกลายเป็นฐานรายได้ใหม่ในปี 2025 ดังนั้นเราจึงสรุปได้ว่าผู้ป่วยชาวคูเวตที่หายไปและการชะลอตัวของผู้ป่วยชาว UAE ซึ่งจะ ทำให้รายได้ลดลงประมาณ 1.0พัน ลบ. อาจหมายถึงกำไรที่จะลดลง 400-500 ลบ. อย่างไรก็ดี ราคาหุ้นของ BH ได้ปรับตัวลดลงแรงถึง 33% จากจุดสูงสุดที่ 278 บาท/หุ้นซึ่งทำให้เสียมูลค่า หลักทรัพย์ตามราคาตลาด 72พัน ลบ. ในช่วง 4 เดือนที่ผ่านมา เราคิดว่าตัวเลขที่ลดลงดังกล่าว ไม่สมเหตุสมผลเมื่อพิจารณาจากกำไรที่ลดลง 400-500 ลบ. ต่อปี ทั้งนี้เราคาดว่ารายได้ผู้ป่วย ต่างชาติจะสูงขึ้น 2% ในปี 2025 โดยมีปัจจัยผลักดันจากรายได้ผู้ป่วยต่างชาติที่ไม่ได้มาจาก ME (+6-7% ในช่วงปี 2024-25E) เป็นหลัก

บัญชีลูกหนึ้ของผู้ป่วยชาวคูเวตไม่ใช่ประเด็นสำคัญที่น่ากังวล

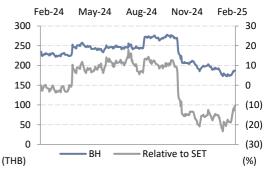
บัญชีลูกหนี้ของผู้ป่วยชาวคูเวตเป็นอีกหนึ่งประเด็นที่น่ากังวลโดยบริษัทฯ อาจต้องตั้งสำรอง หลังรัฐบาลคูเวตอาจเลื่อนการชำระเงินออกไป แม้ว่า BH จะไม่ได้เปิดเผยตัวเลขบัญชีลูกหนี้ที่ แท้จริงออกมา เราคาดว่าตัวเลขอาจอยู่ที่ไม่เกิน 10-15% (จากสัดส่วนรายได้ผู้ป่วยชาวคูเวตที่ 5% ในปี 2023) ของบัญชีลูกหนี้คงค้างที่ 4.0พัน ลบ. ณ สิ้นไตรมาส 3Q24 หรือ 400-600 ลบ. ดังนั้นเราจึงมองว่าสำรอง (ถ้ามี) จะไม่ใช่ประเด็นสำคัญที่ต้องกังวลเมื่อเทียบกับมูลค่า หลักทรัพย์ตามราคาตลาดของ BH ที่ลดลง

ปรับเพิ่มคำแนะนำเป็นซื้อ อัตราส่วนความเสี่ยงต่อผลตอบแทนกำลังเป็นบวก

เราคงประมาณการกำไรปี 2024 ของเราและปรับลดประมาณการกำไรปี 2025-26 ลง 1% ซึ่ง ทำให้ได้ราคาเป้าหมายปี 2025 ใหม่ที่ 220 บาท (DCF) เราปรับเพิ่มคำแนะนำสำหรับ BH เป็น ซื้อเนื่องจากเราเชื่อว่าราคาหุ้นในปัจจุบันได้สะท้อนข่าวร้ายเกือบทั้งหมดไปแล้ว ทั้งนี้เราคาดว่า กำไรปี 2025 จะโต 3% เป็น 7.9พัน ลบ. ถ้ารัฐบาลคูเวตกลับมาอนุญาตให้ส่งต่อผู้ป่วยมารักษา ในประเทศไทยอีกครั้งจะเป็นปัจจัยบวกต่อกำไรและราคาหุ้นของบริษัทฯ

KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	25,376	25,552	26,316	27,776
Net profit	7,006	7,667	7,906	8,082
EPS (THB)	8.80	9.63	9.93	10.16
vs Consensus (%)	-	2.0	2.6	2.2
EBITDA	9,509	10,246	10,618	11,065
Recurring net profit	6,918	7,667	7,906	8,082
Core EPS (THB)	8.69	9.63	9.93	10.16
Chg. In EPS est. (%)	-	0.0	(0.5)	(1.6)
EPS growth (%)	40.0	10.8	3.1	2.2
Core P/E (x)	21.6	19.5	18.9	18.5
Dividend yield (%)	2.0	2.4	3.1	3.2
EV/EBITDA (x)	14.6	13.2	12.5	11.6
Price/book (x)	6.3	5.4	4.8	4.3
Net debt/Equity (%)	(44.2)	(50.7)	(54.8)	(59.5)
ROE (%)	31.8	29.7	26.8	24.6



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(2.8)	(9.4)	(22.5)
Relative to country (%)	5.4	4.7	(13.4)
Mkt cap (USD m)			4,434
3m avg. daily turnover (USD m)			24.2
Free float (%)			65
Major shareholder		Thai N\	/DR (13%)
12m high/low (THB)		284	.00/171.50
Issued shares (m)			922.70

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

We think BH's operations are on an upward trend. International patient revenue should continue to improve on the back of normalized strong demand for medical tourism.

BH's EBITDA margin should be on an upward trend since its hospitals have started to reduce their medical discount rate. Plus, international patients, which usually command a higher EBITDA margin than Thai patients, are beginning to recover in terms of volume.

However, the absence of Kuwaiti patients from the government cutting the guarantee of payment (GOP) for its citizens to seek treatments overseas has pressured revenue growth in 2024. BH is likely to be one of the approved hospitals selected by the Kuwaiti government, in our view. This should be finalized by 2025.

Company profile

BH is a leading private hospital (580 licensed beds) in the premium segment.

www.bumrungrad.com

Principal activities (revenue, 2023)

- Thai patient revenue 32.9 %
- International patient revenue 66.8
- Other revenue 0.3 %



Source: Bumrungrad Hospital

Major shareholders

- Thai NVDR 12.9 %
- Bangkok Insurance 11.2 %
- UOB Kay Hian (Hong Kong) 9.1
- % ■ Bangkok Bank - 6.7 %
- Others 60.0 %

Source: Bumrungrad Hospital

Catalysts

Key growth drivers include 1) a new market including patients from Saudi Arabia and China; 2) the new hospital in Phuket, which will unlock growth from the standalone model; and 3) the vital life business (Wellness), which has a high margin compared to traditional healthcare.

Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.

Event calendar

Date	Event
Feb 2025	4Q24 results announcement

Key assumptions

	2024E	2025E	2026E
	(%)	(%)	(%)
OPD volume growth	0	0	3
OPD revenue / patient growth	1	3	3
IPD volume growth	0	0	3
IPD revenue / patient growth	0	3	3

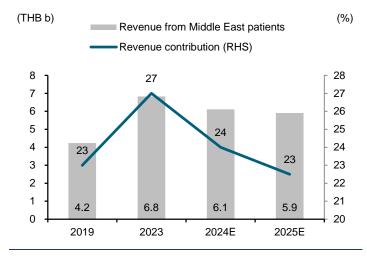
Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2025 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2025 earnings to rise by 4%, and vice versa, all else being equal.

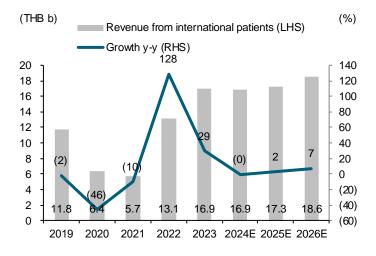
Source: FSSIA estimates

Exhibit 1: Middle East patient revenue



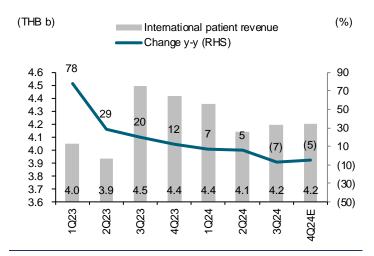
Sources: BH; FSSIA estimates

Exhibit 3: International patient revenue



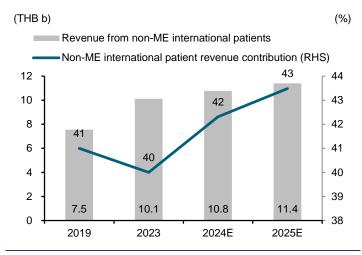
Sources: BH; FSSIA estimates

Exhibit 5: International patient revenue, quarterly



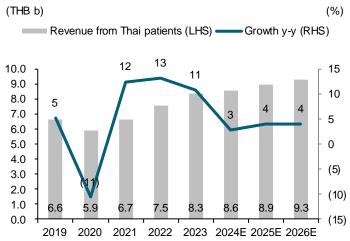
Sources: BH; FSSIA estimates

Exhibit 2: Non-Middle East international patient revenue



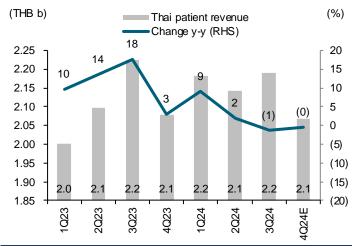
Sources: BH; FSSIA estimates

Exhibit 4: Thai patient revenue



Sources: BH; FSSIA estimates

Exhibit 6: Thai patient revenue, quarterly



Sources: BH; FSSIA estimates

Exhibit 7: EBITDA margin, quarterly

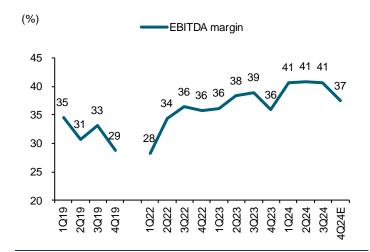
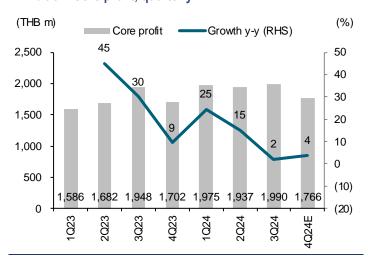


Exhibit 8: Core profit, quarterly



Sources: BH; FSSIA estimates

Sources: BH; FSSIA estimates

Exhibit 9: BH – 4Q24 results preview

	4Q23	1Q24	2Q24	3Q24	4Q24E	Cha	nge	2024E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %)				
Sales	6,516	6,537	6,303	6,405	6,295	(2)	(3)	25,552	1
COGS (incl. depreciation)	(3,332)	(3,146)	(3,008)	(3,089)	(3,065)	(1)	(8)	(12,312)	(5)
Gross profit	3,184	3,391	3,294	3,316	3,229	(3)	1	13,240	6
SG&A	(1,140)	(1,020)	(1,007)	(1,003)	(1,163)	16	2	(4,190)	0
Operating profit	2,044	2,371	2,288	2,313	2,066	(11)	1	9,049	9
Net other income	29	29	28	41	30	(27)	3	127	15
Interest income	49	61	79	74	74	0	51	285	102
Interest expense	(1)	(2)	(2)	(2)	(2)	0	91	(8)	243
Pretax profit	2,121	2,459	2,393	2,426	2,168	(11)	2	9,453	11
Income Tax	(408)	(469)	(432)	(424)	(390)	(8)	(4)	(1,724)	9
Share gain/loss from JV	(0)	(0)	(0)	(0)	0				
Share gain/loss from associates	(0)	(0)	(0)	(0)	0			(1)	5
Minority interest	(11)	(15)	(24)	(12)	(11)	(4)	3	(61)	25
Core profit	1,702	1,975	1,937	1,990	1,766	(11)	4	7,667	11
Extraordinaries, GW & FX	19	10	(5)	(34)	0			0	
Reported net profit	1,721	1,985	1,932	1,955	1,766	(10)	3	7,667	9
Outstanding shares (m)	796	796	796	796	796	0	0	796	0
Core EPS (THB)	2.14	2.48	2.43	2.50	2.22	(11)	4	9.63	11
EPS (THB)	2.16	2.49	2.43	2.46	2.22	(10)	3	9.63	9
COGS (excl. depreciation)	3,058	2,879	2,742	2,820	2,797	(1)	(9)	11,243	(5)
Depreciation	274	267	267	269	269	0	(2)	1,069	(3)
EBITDA	2,348	2,667	2,582	2,623	2,365	(10)	1	10,246	8
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(ppt)
Gross margin	49	52	52	52	51	(0)	2	52	3
SG&A/Revenue	17	16	16	16	18	3	1	16	(0)
EBITDA margin	36	41	41	41	37	(3)	2	40	3
Net profit margin	26	30	31	31	28	(2)	2	30	2
Operating stats	(y-y %)								
Hospital revenue growth	9	8	4	(5)	(3)				
OPD revenue growth	2	8	9	0	0				
IPD revenue growth	16	8	0	0	0				
International patient revenue growth	12	7	5	(7)	(5)				
Thai patient revenue growth	3	9	2	(1)	(0)				

Sources: BH; FSSIA estimates

Exhibit 10: Changes in key assumptions

		Current			Previous			Change		
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E	
	(THB b)	(THB b)	(%)	(%)	(%)					
OPD patient revenue	12.5	12.9	13.7	12.5	13.0	13.8	0.0	(1.0)	(1.0)	
IPD patient revenue	13.0	13.3	14.0	13.0	13.6	14.4	(0.6)	(1.6)	(2.5)	
Thai patient revenue	8.6	8.9	9.3	8.6	9.0	9.3	(0.4)	(0.4)	(0.4)	
International patient revenue	16.9	17.3	18.4	16.9	17.6	18.9	(0.3)	(1.7)	(2.5)	
Revenue	25.6	26.3	27.8	25.6	26.7	28.3	(0.3)	(1.3)	(1.8)	
EBITDA margin (%)	40.1	40.3	39.8	40.6	40.6	40.1	(0.5)	(0.2)	(0.2)	
Core profit	7.7	7.9	8.1	7.7	7.9	8.2	0.0	(0.5)	(1.6)	

Note: Change of items in percentage terms are represented in ppt change

Source: FSSIA estimates

Exhibit 11: DCF valuation

Cost of equity assumptions	(%)	Cost of debt assumptions	(%)
Risk-free rate	3.0	Pre-tax cost of debt	3.5
Market risk premium	8.0	Marginal tax rate	20.0
Stock beta	0.7		
Cost of equity, Ke	8.6	Net cost of debt, Kd	2.8
Weight applied	87.0	Weight applied	13.0

WACC 7.8

DCF valuation estimate	(THB b)	(THB/share)	Comments
NPV	61.8	66.9	WACC 7.8%, Risk-free rate 3%, Risk premium 8%
Terminal value	124.3	134.7	Terminal growth 3%
Cash & liquid assets	17.4	18.9	At end-2025E
Investments	0.0	0.0	At end-2025E
Debt	(0.1)	(0.1)	At end-2025E
Minorities	(0.4)	(0.5)	At end-2025E
Residual ordinary equity	203.0	220.0	

Source: FSSIA estimates

Exhibit 12: One-year forward rolling P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 13: One-year forward rolling P/BV band BH PBV (x)



Sources: Bloomberg; FSSIA estimates

Exhibit 14: Peer comparisons as of 21 Feb 2025

Company	BBG	Rec	:	Share price	·	Market	PI	E	RC	E	PE	sv	EV/ EB	ITDA
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	23.30	36.50	56.7	11,015	23.2	21.0	16.4	17.1	3.7	3.5	14.3	13.0
Bumrungrad Hospital	BH TB	BUY	187.50	220.00	17.3	4,434	19.5	18.9	29.7	26.8	5.4	4.8	13.2	12.5
Bangkok Chain Hospital	BCH TB	BUY	15.60	20.00	28.2	1,157	31.6	24.5	9.6	11.8	3.0	2.8	14.9	12.1
Chularat Hospital	CHG TB	BUY	2.28	3.40	49.1	746	24.4	19.9	13.4	15.6	3.2	3.0	13.2	11.1
Patrangsit Healthcare Group	PHG TB	BUY	14.00	21.00	50.0	125	14.5	12.8	14.3	15.1	2.0	1.9	6.6	6.1
Praram 9 Hospital	PR9 TB	BUY	23.20	30.00	29.3	543	25.6	22.4	13.6	14.3	3.4	3.1	14.4	12.5
Thonburi Healthcare Group	THG TB	HOLD	13.40	40.00	198.5	338	22.7	14.2	4.9	7.6	1.1	1.1	10.5	8.7
Ramkhamhaeng Hospital	RAM TB	BUY	20.50	44.00	114.6	732	14.7	12.5	8.9	10.0	1.3	1.2	20.2	15.9
Srivichai Vejvivat	VIH TB	BUY	7.50	14.00	86.7	144	14.3	12.4	10.1	10.4	1.3	1.2	5.7	6.2
Rajthanee Hospital	RJH TB	n/a	18.60	n/a	n/a	159	10.7	11.8	25.7	22.7	2.6	2.4	9.6	9.3
Ekachai Medical Care	EKH TB	n/a	6.20	n/a	n/a	155	15.4	15.6	12.4	11.8	1.9	1.9	9.5	9.3
Thailand average						19,548	19.7	16.9	14.4	14.8	2.6	2.4	12.0	10.6
Regional														
Ramsay Health Care	RHC AU	n/a	34.30	n/a	n/a	5,033	27.6	26.1	6.5	6.1	1.6	1.6	8.8	8.6
Ihh Healthcare Bhd	IHH SP	n/a	2.18	n/a	n/a	14,319	32.7	31.0	6.9	6.7	2.1	2.0	13.9	12.8
Ryman Healthcare	RYM NZ	n/a	4.31	n/a	n/a	1,583	10.8	18.6	7.0	3.8	0.6	0.6	15.0	15.1
Apollo Hospitals Enterprise	APHS IN	n/a	6,318	n/a	n/a	10,364	96.9	62.3	14.1	18.9	12.9	11.1	39.5	31.1
Kpj Healthcare Berhad	KPJ MK	n/a	2.54	n/a	n/a	2,514	36.7	32.0	12.3	13.3	4.4	4.1	16.1	14.8
Raffles Medical Group	RFMD SP	n/a	0.83	n/a	n/a	1,224	24.4	22.6	6.6	7.0	1.6	1.5	11.5	10.9
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,430	n/a	n/a	2,083	30.2	27.3	18.8	18.8	5.2	4.7	18.4	16.6
Aier Eye Hospital Group	300015 CH	n/a	13.94	n/a	n/a	17,699	34.5	30.6	17.9	17.8	5.9	5.2	20.7	18.4
Regional average						54,819	36.7	31.3	11.3	11.5	4.3	3.8	18.0	16.0
Overall average						74,366	26.9	23.0	13.1	13.5	3.3	3.0	14.5	12.9

Sources: Bloomberg; FSSIA estimates

Financial Statements

Bumrungrad Hospital

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	20,721	25,376	25,552	26,316	27,776
Cost of goods sold	(11,099)	(12,895)	(12,312)	(12,657)	(13,543)
Gross profit	9,621	12,481	13,240	13,659	14,233
Other operating income	187	111	127	131	135
Operating costs	(3,798)	(4,180)	(4,190)	(4,289)	(4,583)
Operating EBITDA	7,127	9,509	10,246	10,618	11,065
Depreciation	(1,117)	(1,097)	(1,069)	(1,118)	(1,280)
Goodwill amortisation	-	-		-	-
Operating EBIT	6,010	8,412	9,177	9,500	9,785
Net financing costs	42	139	277	280	340
Associates	(1)	(1)	(1)	(1)	(1)
Recurring non-operating income	(1)	(1)	(1)	(1)	(1)
Non-recurring items	(3)	88	0	0	0 40.43E
Profit before tax Tax	6,049	8,638	9,452	9,779	10,125
Profit after tax	(1,072) 4,977	(1,583) 7,055	(1,724) 7,728	(1,809) 7,970	(1,974) 8,150
Minority interests	(39)	(49)	(61)	(65)	(68)
Preferred dividends	(55)	(43)	(01)	(00)	(00)
Other items	_	_	_	_	_
Reported net profit	4,938	7,006	7,667	7,906	8,082
Non-recurring items & goodwill (net)	3	(88)	0	0	0
Recurring net profit	4,941	6,918	7,667	7,906	8,082
Per share (THB)					
Recurring EPS *	6.21	8.69	9.63	9.93	10.16
Reported EPS	6.21	8.80	9.63	9.93	10.16
DPS	3.20	3.69	4.50	5.78	5.96
Diluted shares (used to calculate per share data)	796	796	796	796	796
Growth					
Revenue (%)	66.3	22.5	0.7	3.0	5.5
Operating EBITDA (%)	158.5	33.4	7.8	3.6	4.2
Operating EBIT (%)	281.0	40.0	9.1	3.5	3.0
Recurring EPS (%)	287.9	40.0	10.8	3.1	2.2
Reported EPS (%)	306.2	41.9	9.4	3.1	2.2
Operating performance					
Gross margin inc. depreciation (%)	46.4	49.2	51.8	51.9	51.2
Gross margin exc. depreciation (%)	51.8	53.5	56.0	56.2	55.8
Operating EBITDA margin (%)	34.4	37.5	40.1	40.3	39.8
Operating EBIT margin (%)	29.0	33.1	35.9	36.1	35.2
Net margin (%)	23.8	27.3	30.0	30.0	29.1
Effective tax rate (%)	17.7	18.5	18.2	18.5	19.5
Dividend payout on recurring profit (%)	51.5	42.5	46.7	58.2	58.7
nterest cover (X)	(141.7)	(60.7)	(33.2)	(33.9)	(28.7)
Inventory days	11.9	10.6	11.5	11.1	10.9
Debtor days	36.3	50.8	63.0	61.1	57.9
Creditor days	34.6	33.5	34.2	32.9	32.4
Operating ROIC (%)	40.6	52.9	53.6	53.7	54.2
ROIC (%)	39.1	51.0	51.6	51.8	52.2
ROE (%)	26.7	31.8	29.7	26.8	24.6
ROA (%) * Pre-exceptional, pre-goodwill and fully diluted	21.9	25.6	24.0	22.1	20.4
7 71 3					
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Thai patient revenue	7,536	8,348	8,581	8,925	9,282
International patient revenue	13,110	16,948	16,890	17,311	18,414
Other revenue	75	80	80	80	80

Sources: Bumrungrad Hospital; FSSIA estimates

Financial Statements

Bumrungrad Hospital

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	4,941	6,918	7,667	7,906	8,082
Depreciation	1,117	1,097	1,069	1,118	1,280
Associates & minorities	- 	-	-	-	-
Other non-cash items	26	(16)	61	65	68
Change in working capital	131	(1,021)	(14)	106	212
Cash flow from operations	6,216	6,978	8,784	9,194	9,642
Capex - maintenance Capex - new investment	(1,170)	(1,617)	(1,533)	(1,579)	(1,389)
let acquisitions & disposals	0	(12)	0	0	0
Other investments (net)	-	(12)	-	-	-
Cash flow from investing	(1,170)	(1,629)	(1,533)	(1,579)	(1,389)
Dividends paid	(2,543)	(2,938)	(3,581)	(4,600)	(4,743)
Equity finance	0	Ó	Ó	Ó	Ó
Debt finance	(8)	28	0	0	0
Other financing cash flows	(155)	31	0	0	0
Cash flow from financing	(2,705)	(2,880)	(3,581)	(4,600)	(4,743)
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
let other adjustments	0	0	0	0	0
Movement in cash	2,341	2,469	3,670	3,015	3,510
Free cash flow to firm (FCFF)	5,049.59	5,351.60	7,258.83	7,623.06	8,261.36
Free cash flow to equity (FCFE)	4,882.92	5,407.78	7,250.63	7,614.86	8,253.16
Per share (THB)					
FCFF per share	5.47	5.80	7.87	8.26	8.95
FCFE per share	5.29	5.86	7.86	8.25	8.94
Recurring cash flow per share	7.65	10.05	11.06	11.42	11.85
Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Cangible fixed accets (grace)	26.652	27.900	20.422	21 011	22 400
Fangible fixed assets (gross) Less: Accumulated depreciation	26,652 (14,236)	27,899 (14,921)	29,432 (15,990)	31,011 (17,108)	32,400 (18,388)
Tangible fixed assets (net)	12,416	12,978	13,442	13,903	14,012
ntangible fixed assets (net)	61	61	61	61	61
ong-term financial assets	-	-	-	-	-
nvest. in associates & subsidiaries	1	13	13	13	13
Cash & equivalents	8,276	10,745	14,415	17,430	20,940
VC receivable	2,658	4,408	4,408	4,408	4,408
nventories	326	362	345	354	377
Other current assets	159	169	170	175	185
Current assets	11,419	15,685	19,339	22,368	25,909
Other assets	362	475	475	475	475
Total assets	24,259	29,212	33,330	36,820	40,470
Common equity	19,705	23,801	27,887	31,193	34,531
Minorities etc.	300	297	358	422	490
Total shareholders' equity	20,005	24,098	28,245	31,615	35,021
Long term debt	63	91	91	91	91
Other long-term liabilities	799	856	856	856	856
Long-term liabilities	862	947	947	947	947
A/C payable	1,085	1,078	1,028	1,055	1,121
Short term debt Other current liabilities	0 2,306	0 3,089	0 3,110	0 3,203	0 3,381
Current liabilities	2,306 3,391	4,167	4,138	4,258	4,502
Total liabilities and shareholders' equity	24,259	29,212	33,330	36,820	40,470
let working capital	(249)	772	786	680	468
nvested capital	12,591	14,299	14,777	15,132	15,029
Includes convertibles and preferred stock which is be		,	,	,	,
Per share (THB)					
Book value per share	24.76	29.91	35.04	39.20	43.39
angible book value per share	24.69	29.83	34.97	39.12	43.39
Financial strength	21.00	20.00	01.01	00.12	10.02
let debt/equity (%)	(41.1)	(44.2)	(50.7)	(54.8)	(59.5)
Net debt/total assets (%)	(33.9)	(36.5)	(43.0)	(47.1)	(51.5)
Current ratio (x)	3.4	3.8	4.7	5.3	5.8
CF interest cover (x)	(114.1)	(38.0)	(25.2)	(26.2)	(23.2)
/aluation	2022	2023	2024E	2025E	2026E
Recurring P/E (x) *	30.2 35.4	21.6 25.3	19.5 22.8	18.9 22.1	18.5
Recurring P/E @ target price (x) *	35.4	25.3			21.7
Reported P/E (x)	30.2 1.7	21.3	19.5	18.9 3.1	18.5
Dividend yield (%) Price/book (x)	7.6	2.0 6.3	2.4 5.4	3.1 4.8	3.2 4.3
Price/tangible book (x)	7.6	6.3	5.4	4.8	4.3
EV/EBITDA (x) **	19.8	14.6	13.2	12.5	11.6
EV/EBITDA (x) EV/EBITDA @ target price (x) **	23.5	17.3	15.7	14.9	14.0
EV/invested capital (x)	11.2	9.7	9.2	8.7	8.6
			J	J.,	

Sources: Bumrungrad Hospital; FSSIA estimates

Bumrungrad Hospital PCL (BH TB)

FSSIA ESG rating

★ ★ ★

Exhibit 15: FSSIA ESG score implication

51.21 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 16: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
всн	39.71				4.00	5.00	Certified	High	48.21			27.19	18.00	3.52	47.60	
BDMS	74.00	Y	Y	Y	5.00	4.00		Medium	61.06	AA	34.00	59.83	72.00	3.45	58.92	
ВН	51.21				4.00	4.00		Medium	64.29	Α	29.00	59.03	27.00	5.08	47.79	
CHG	38.25				4.00	5.00		High	55.35			59.57	21.00	2.34	50.24	
PR9	54.08		Y	Y	5.00	5.00	Certified	High	71.12			62.39		2.43	37.90	
PRINC	18.00				4.00	4.00	Certified									
RAM	11.75				3.00			High								
THG	18.75				5.00	5.00		High								
VIBHA	20.88				4.00	3.00	Declared	High					17.00			

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 17: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	0.85	1.30	1.60	1.49	1.73	3.35	3.58	5.08
BESG environmental pillar score	0.00	1.75	1.75	1.75	1.75	3.21	3.73	3.73
BESG social pillar score	0.18	0.18	0.38	0.38	0.85	3.19	3.25	6.43
BESG governance pillar score	3.25	3.57	4.35	3.81	3.55	3.73	4.07	3.97
ESG disclosure score	31.24	32.94	35.78	35.78	36.40	47.68	47.79	47.79
Environmental disclosure score	0.42	5.53	8.91	8.91	9.76	35.43	35.76	35.76
Social disclosure score	12.03	12.03	17.17	17.17	18.20	26.39	26.39	26.39
Governance disclosure score	81.10	81.10	81.10	81.10	81.10	81.10	81.10	81.10
Environmental								
Emissions reduction initiatives	No	No	No	No	No	Yes	Yes	Yes
Climate change policy	No	No	No	No	No	Yes	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No	No	No	No	No	No	Yes	Yes
GHG scope 1	_	_	_	_	_	_	_	_
GHG scope 2 location-based	_	_	_	_	_	_	_	_
GHG Scope 3	_	_	_	_	_	_	_	_
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	No							
Energy efficiency policy	Yes							
Total energy consumption	_	0	0	0	0	0	0	0
Renewable energy use	_	_	_	_	_	_	_	_
Electricity used	_	_	_	_	_	_	_	_
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 18: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No							
Waste reduction policy	No	No	No	No	No	Yes	Yes	Yes
Hazardous waste	_	_	_	_	_	_	_	_
Total waste	_	_	_	_	_	_	_	_
Waste recycled	_	_	_	_	_	_	_	_
Waste sent to landfills	_	_	_	_	_	_	_	_
Environmental supply chain management	No	No	No	No	No	Yes	Yes	Yes
Water policy	No	No	No	No	Yes	Yes	Yes	Yes
Water consumption	_	_	_	_	_	_	_	_
Social								
Human rights policy	Yes							
Policy against child labor	No	No	No	No	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	No	No	No	No	Yes	Yes	Yes
Consumer data protection policy	No	No	No	No	No	Yes	Yes	Yes
Equal opportunity policy	Yes							
Gender pay gap breakout	No							
Pct women in workforce	_	_	_	_	_	_	_	_
Pct disabled in workforce	_	_	_	_	_	_	_	_
Business ethics policy	No	No	No	No	No	Yes	Yes	Yes
Anti-bribery ethics policy	Yes							
Health and safety policy	Yes							
Lost time incident rate - employees	_	_	_	_	_	_	_	_
Total recordable incident rate - employees	_	_	_	_	_	_	_	_
Training policy	Yes	Ye						
Fair remuneration policy	No							
Number of employees – CSR	_	_	3,984	3,980	4,088	3,782	3,455	4,219
Employee turnover pct	_	_	_	_	_	7	7	8
Total hours spent by firm - employee training	_	_	247,805	268,252	283,707	207,353	195,380	234,480
Social supply chain management	No	No	No	No	No	Yes	Yes	Yes
Governance								
Board size	11	11	11	11	10	10	11	11
No. of independent directors (ID)	4	4	4	4	4	4	5	!
No. of women on board	3	3	3	3	3	3	3	:
No. of non-executive directors on board	8	8	9	9	9	9	10	10
Company conducts board evaluations	Yes							
No. of board meetings for the year	5	4	6	4	4	7	4	4
Board meeting attendance pct	91	93	97	87	88	87	95	98
Board duration (years)	3	3	3	3	3	3	3	;
Director share ownership guidelines	No							
Age of the youngest director	42	43	49	50	51	52	27	28
Age of the oldest director	75	75	78	79	79	80	78	79
No. of executives / company managers	7	6	6	6	4	4	4	
No. of female executives	1	2	2	3	3	3	3	;
Executive share ownership guidelines	No							
Size of audit committee	3	3	3	3	3	3	4	4
No. of ID on audit committee	3	3	3	3	3	3	4	4
Audit committee meetings	4	4	4	5	5	4	4	4
Audit meeting attendance %	100	92	92	87	100	100	87	100
Size of compensation committee	3	3	3	3	3	3	3	;
No. of ID on compensation committee	1	1	1	1	1	1	1	
No. of compensation committee meetings	1	1	5	3	2	2	3	(
Compensation meeting attendance %	100	100	100	100	100	83	100	10
Size of nomination committee	3	3	3	3	3	3	3	
No. of nomination committee meetings	1	1	5	3	2	2	3	,
Nomination meeting attendance %	100	100	100	100	100	83	100	100
Sustainability governance	100	100	100	100	100		100	100

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	V			Rating							
The Dow	_		ransparent, rules-based	component selection		nd invited to th	ne annual S&P G	Slobal Corpora	ite			
Jones			panies' Total Sustainabil		Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global Corporate SWP Global Companies with an S&P Global Corporate SWP G							
Sustainability			l Corporate Sustainabili	ESG Score of less than 45% of the S&P Global ESG Score of the highest								
ndices (DJSI)	, ,	ranked compar	nies within each industry	y are selected for	scoring company are disqualified. The constituents of the DJSI indices are							
By S&P Global	inclusion.				selected from the Eligible Universe.							
ET ESG		•	sibility in Environmental	•			clusion, verified					
Ratings List			nsparency in Governand		minimum of 50% for each indicator, unless the company is a part of DJS							
SETESG) by The Stock			oreemptive criteria, with board members and ex		during the assessment year. The scoring will be fairly weighted against							
Exchange of			and combined holding n		nature of the relevant industry and materiality. SETESG Index is extended from the SET ESG Ratings companies who							
hailand			alifying criteria include: 1		1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3)							
SET)			ors and free float violation		liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The							
			social & environmental in ernings in red for > 3 yea				apitalisation-weig and no cap for r					
20.0				•	, , ,		<u>'</u>					
CG Score by Thai			in sustainable developn ith support from the Sto				ories: 5 for Excell -79), 2 for Fair (6					
Institute of			are from the perspective				v 50. Weightings					
Directors	an evaluation	of operations.					olders (weight 2					
Association					,	, . ,	sure & transpare	ncy (15%); an	d 5) board			
(Thai IOD)					responsibilities	, ,						
AGM level By Thai			nich shareholders' rights into business operations	•			four categories: (80-89), and not					
Investors		•	disclosed. All form impo		very Good (90-	99), 3 IOI I all	(60-69), and not	rated for Scor	es below 79.			
Association			nts to be evaluated ann									
TIA) with			res before the meeting (
support from			eeting (10%). (The first a									
he SEC			s 1) the ease of attending m	ing how voting rights can be eetings; 2) transparency								
	and verifiability	; and 3) opennes:	s for Q&A. The third involve s, resolutions and voting res	s the meeting minutes that								
Thai CAC			, ,		The decument	سندانية مطالان	al bu a committe	a of nina nuofe	vasionala A			
By Thai			hecklist include corruptions, and the monitoring a		The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.							
Private Sector			good for three years.	na aoroioping oi								
Collective			e a CAC certified member st									
Action Against			an 18-month deadline to sub ssment, in place of policy ar									
Corruption (CAC)			blishment of whistleblowing									
(6/10)	communication	of policies to all s	stakeholders.)									
<u>Morningstar</u>		alytics' ESG risk		score is the sum		d risk. The						
<u>Sustainalytics</u>			f how much of a compar to be reviewed include corp	•	more risk is unmanaged, the higher ESG risk is scored. NEGL Low Medium High Severe							
	regulatory filing	gs, news and othe	er media, NGO reports/webs	sites, multi-sector								
		iality & peer revie	ESG controversies, issuer ews.	leedback on drait LSG	0-10	10-20	20-30	30-40	40+			
ESG Book	The ESC and	ro identifies a	ustainable companies th	at are better								
					The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0							
			er the long term. The m	ethodology considers		ateriality-base	and 100 with higher scores indicating better performance.					
	positioned to the principle	outperform ove of financial mat	er the long term. The meteriality including information	ation that significantly	scores using ma			enomiance.				
	positioned to the principle helps explain	outperform ove of financial mat future risk-adje	er the long term. The meteriality including information in the meterial including information and the meterial including the meterial inc	ation that significantly teriality is applied by	scores using ma			enomiance.				
	positioned to the principle helps explain over-weightin	outperform over of financial mat future risk-adjung features with	er the long term. The materiality including informations for the materiality and higher materiality and	ation that significantly teriality is applied by	scores using ma			enormance.				
	positioned to the principle helps explain over-weightir weights on a	outperform over of financial mate of future risk-adjing features with rolling quarter!	er the long term. The meteriality including inform justed performance. Mat in higher materiality and ly basis.	ation that significantly teriality is applied by rebalancing these	scores using mand 100 with high	gher scores in	dicating better p		ethodology to			
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Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

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Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bumrungrad Hospital	ВН ТВ	THB 187.50	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Dusit Medical Services	BDMS TB	THB 23.30	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bangkok Chain Hospital	BCH TB	THB 15.60	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Chularat Hospital	CHG TB	THB 2.28	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Patrangsit Healthcare Group	PHG TB	THB 14.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 23.20	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 13.40	HOLD	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units. Downside risks include 1) regulatory risks from drug prices and medical bill controls; and 2) a slowdown in international patients due to economic concerns.
Ramkhamhaeng Hospital	RAM TB	THB 20.50	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.
Srivichaivejvivat	VIH TB	THB 7.50	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 21-Feb-2025 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.