**EQUITY RESEARCH - COMPANY REPORT** 



## **DELTA TB**







THAILAND / ELECTRONIC COMPONENT

# Not as good as expected

- Even excluding extra items, 4Q24 core profit was still below our estimate.
- We are concerned about the slowdown in EVs and the accelerating fees to Delta Taiwan.
- Cut 2025-27E net profit by 19-30% and lower TP to THB72.

## Extra items eroded net profit in 4Q24

DELTA reported a 4Q24 net profit only THB2.15b (-64% q-q, -54% y-y), which is 60% lower than our estimate. This is due to a large number of extra items amounting to THB3b (details on page 3). If we add back all extra items as DELTA provided, the core profit would be cTHB5.2b. However, in our opinion, some items are not considered one-time, hence we estimate its 4Q24 core profit at THB4.2b (-32% q-q, -6% y-y), which is not a positive result.

## 4Q24 core operations have weakened

Total revenue in both USD and THB decreased q-q due to seasonality and a drop in EV revenue. Although AI showed growth, it couldn't fully offset the declines in other segments. The reported gross margin was only 22.5%, but if extra items are added back, the actual gross margin would be 24.9%, down from 27.6% in 3Q24. The EV gross margin had the largest drop to 11.7%, the lowest in seven quarters. Expenses accelerated, and excluding the retroactive fees of THB884m, the fees paid to Delta Taiwan in 4Q24 amounted to THB2.59b, accounting for 6.2% of total revenue. This increased SG&A to sales to 14.8%, the highest in 14 quarters.

## Concerns about EVs and accelerating fees

Although Al is still showing a positive trend, the slowdown in the EV segment is more concerning than previously expected. In addition, the rising fees paid to Delta Taiwan have grown faster than revenue, causing the proportion of fees to total revenue for 2024 to rise to 6.2% from 3.8% in 2023, with the likelihood of further increases after the fee adjustment in 4Q24. Furthermore, DELTA will face a higher GMT tax rate of 15% starting in 1Q25, compared to 2.4% in 2024.

## Downgrade to REDUCE with lower TP to THB72

We have revised down 2025-27E net profit by 19-30%, expecting growth rates of 3.6%/14.1%/13.8%. We have reduced the target P/E to 45x (5-yr average) to reflect the reduced profit growth to a normal level of 10-15% per year. Moreover, the stock valuation for Al-related companies has been de-rated due to higher competition in the Al industry. Therefore, we cut our 2025 TP to THB72. DELTA announced a 2024 DPS of THB0.46/shr, implying a yield of only 0.4%.

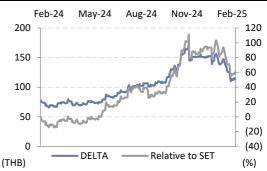
# REDUC

FROM HOLD

TARGET PRICE	THB72.00
CLOSE	THB113.00
UP/DOWNSIDE	-36.3%
PRIOR TP	THB100.00
CHANGE IN TP	-28.0%
TP vs CONSENSUS	-36.9%

#### **KEY STOCK DATA**

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	164,733	174,556	197,705	223,283
Net profit	18,939	19,619	22,392	25,473
EPS (THB)	1.52	1.57	1.80	2.04
vs Consensus (%)	-	(10.4)	(4.7)	(8.8)
EBITDA	27,723	30,436	34,212	38,362
Recurring net profit	20,164	19,619	22,392	25,473
Core EPS (THB)	1.62	1.57	1.80	2.04
Chg. In EPS est. (%)	nm	(19.2)	(28.1)	nm
EPS growth (%)	17.2	(2.7)	14.1	13.8
Core P/E (x)	69.9	71.8	62.9	55.3
Dividend yield (%)	0.4	0.4	0.5	0.5
EV/EBITDA (x)	50.3	45.9	40.7	36.0
Price/book (x)	17.6	14.9	12.7	10.8
Net debt/Equity (%)	(17.8)	(12.4)	(16.9)	(21.0)
ROE (%)	27.3	22.5	21.8	21.1



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(21.3)	(31.5)	43.0
Relative to country (%)	(17.0)	(21.9)	55.7
Mkt cap (USD m)			41,929
3m avg. daily turnover (USD m)			79.2
Free float (%)			0

Major shareholder Delta Electronics International (Singapore) Pte Ltd (43%)

12m high/low (THB)	173.50/63.25
Issued shares (m)	12,473.82

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

We have a more cautious outlook on the growth trend in 2025 after seeing signs of a slowdown in the EV segment. DELTA has revised down its EV growth target to single-digit growth in 2025, while the data center segment is expected to grow by 10% y-y, and the AI segment is likely to continue its strong growth.

In addition, the rising fees paid to Delta Taiwan have grown faster than revenue, with the likelihood of further increases after the fee adjustment in 4Q24. DELTA guided that its new rate for non-Al products would increase to 10% of revenue, while Al products are being charged at a rate higher than 10%. Aside from that, DELTA will face a higher GMT tax rate at 15% starting in 1Q25, compared to 2.4% in 2024.

## Company profile

DELTA is an electronics manufacturer and exporter of power supplies and electronic components comprising cooling fans, EMI filters, and solenoids. Key power management products consist of switching power supplies, EV chargers, DC-DC converters, and solar inverters. Its operations cover regions such as Asia, Europe, and South America. In 2024, its revenue contribution came mainly from power electronics at 54.3%, with mobility/infrastructure/automation at 27.2%/15.9%/2.6%, respectively.

www.deltathailand.com

## Principal activities (revenue, 2024)

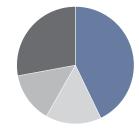
- Power electronics 54.3 %
- Mobility 27.2 %
- Infrastructure 15.9 %
- Automation 2.6 %
- Others 0.0 %



Source: Delta Electronics

## Major shareholders

- Delta Electronics International (Singapore) Pte Ltd - 42.9 %
- Delta International Holding Limited - 15.4 %
- Delta Electronics Inc. 13.9 %
- Others 27.9 %



Source: Delta Electronics

## **Catalysts**

Potential catalysts for DELTA's earnings growth in 2025 are 1) purchase order growth from EV power supporting a capacity expansion; 2) a recovery in data centers and fans; 3) lower raw material costs and an absence of inventory provisions; and 4) successful market expansion.

#### Risks to our call

Upside risks to our P/E-based TP include 1) higher-than-expected global EV sales growth; 2) a sooner-than-expected decrease in raw material costs; and 3) a weaker-than-expected THB.

## **Event calendar**

Date	Event
April 2025	1Q25 results announcement

## **Key assumptions**

	2025E	2026E	2025E
Power electronics (USD m)	3,004	3,505	4,031
Mobility (USD m)	1,348	1,456	1,601
Infrastructure (USD m)	804	883	972
Automation (USD m)	131	144	158
Total revenue (USD m)	5,290	5,991	6,766
Gross margin (%)	25.4	25.5	25.6

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in USD revenue, we estimate 2025 net profit to rise by 0.9%, and vice versa, all else being equal.
- For every THB1/USD increase, we estimate 2025 net profit to fall by 6.5%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 3.4%, and vice versa, all else being equal.
- For every 0.2% increase in SG&A, we estimate 2025 net profit to fall by 1.8%, and vice versa, all else being equal.

Source: FSSIA estimates

## Extra items eroded net profit in 4Q24; core operations weakened

DELTA reported a 4Q24 net profit of only THB2.15b (-64% q-q, -54% y-y), which is 60% lower than our estimate. This is due to a large number of extra items amounting to THB3b, including:

- 1) FX loss in COGS of USD13.3m (or THB452m);
- 2) FX loss from hedging and changes in the balance sheet of THB329m;
- 3) Compensation income for contract decommitment of THB436m;
- 4) Rebate to data center customers of USD6.8m (or THB231m);
- Warranty provision for defects in the Magnetics solution of USD16.2m (or THB551m);
- 6) Reversal of inventory provision of THB290m;
- 7) Legal consulting fees of THB1b;
- 8) Higher R&D expenses from a project in Germany;
- 9) An increase in technical service fees (to Delta Taiwan) for non-Al products, with retroactive charges of USD26m (or THB884m);
- 10) Additional tax from India of INR400m (or THB156m);
- 11) Compensation expenses for disputes with partners of THB141m.

If we add back all the items as provided by DELTA, the core profit would be cTHB5.2b. However, some items, such as the promotional rebates, R&D costs, legal consulting fees, and inventory provisions or reversals, are regular expenses for DELTA, hence we estimate its 4Q24 core profit would be at THB4.2b (-32% q-q, -6% y-y), which is not a positive result.

Total revenue in both USD and THB decreased q-q due to seasonality and a drop in EV revenue. Although AI showed growth, it couldn't fully offset the declines in other segments. Initially, AI the revenue contribution was expected to reach about 11% of total revenue in 4Q24. On a y-y basis, all segments grew except for EV sales in the US & Asia, which declined 3% q-q and 27% y-y, respectively.

The reported gross margin was only 22.5%, but if extra items are added back, the actual gross margin would be 24.9%, down from 27.6% in 3Q24. The EV gross margin had the largest drop to 11.7%, the lowest in seven quarters, and the fan segment also saw a significant drop.

Expenses continued to accelerate, including R&D and technical service fees at THB3.47b (8.3% of total revenue). Excluding the retroactive fees of THB884m, the fees paid to Delta Taiwan in 4Q24 were THB2.59b, accounting for 6.2% of total revenue, close to the previous quarter. SG&A to sales increased to 14.8%, the highest in 14 quarters.

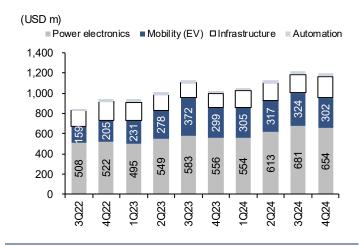
DELTA's 2024 net profit was at THB18.9b (+2.8% y-y), with core profit at THB20.1b (+17% y-y).

Exhibit 1: DELTA – 4Q24 results summary

	4Q23	1Q24	2Q24	3Q24	4Q24	Change		2023	2024	Change
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)				
Sales	37,759	37,989	41,772	43,225	41,747	(3.4)	10.6	146,371	164,733	12.5
Cost of sales	28,495	30,017	30,550	31,298	31,368	0.2	10.1	112,881	123,233	9.2
Gross profit	9,264	7,972	11,222	11,927	10,379	(13.0)	12.0	33,491	41,500	23.9
SG&A	4,353	4,252	5,403	5,938	6,160	3.7	41.5	15,483	21,753	40.5
Operating profit	4,911	3,720	5,819	5,989	4,219	(29.6)	(14.1)	18,008	19,747	9.7
Interest expense	28	34	22	29	81	176.2	189.9	109	167	52.7
Tax expense	506	113	153	139	249	78.8	(50.9)	1,073	654	(39.1)
Other gain (Loss)	205	507	631	(285)	(2078)	nm	nm	1,221	(1225)	nm
Reported net profit	4,711	4,308	6,565	5,911	2,155	(63.5)	(54.3)	18,423	18,939	2.8
Core profit	4,506	3,801	5,934	6,196	4,233	(31.7)	(6.1)	17,201	20,164	17.2
Key ratios (%)						(ppt)	(ppt)			(ppt)
Gross margin (adjusted)	24.5	21.0	26.9	27.6	24.9	(2.7)	0.3	22.9	25.2	2.3
SG&A to sales (adjusted)	11.5	11.2	12.9	13.7	14.8	1.0	3.2	10.6	13.2	2.6
Operating margin	13.0	9.8	13.9	13.9	10.1	(3.7)	(2.9)	12.3	12.0	(0.3)
Net margin	12.5	11.3	15.7	13.7	5.2	(8.5)	(7.3)	12.6	11.5	(1.1)
Core margin	11.9	10.0	14.2	14.3	10.1	(4.2)	(1.8)	11.8	12.2	0.5
Operating statistics										
THB total revenue (THB m)	37,759	37,989	41,772	43,225	41,747	(3.4)	10.6	146,371	164,733	12.5
USD total revenue (USD m)	1,027	1,057	1,128	1,219	1,199	(1.6)	16.7	4,109	4,604	12.0
Technical service fees (THB m)	2,376	1,799	2,269	2,745	2,589	(5.7)	9.0	5,595	10,286	83.8
% to sales	6.3	4.7	5.4	6.4	6.2	1.9	(0.1)	3.8	6.2	2.4
Revenue by segment (USD m)										
Power Electronics	556	554	613	681	654	(4.0)	17.6	2,183	2,503	14.7
Mobility	299	305	317	324	302	(6.6)	1.0	1,179	1,248	5.9
Infrastructure	145	169	170	182	210	15.4	44.8	633	731	15.5
Automation	25	27	27	32	32	0.0	28.0	110	119	8.2
Revenue by key product (USD m)										
EV power	299	305	317	324	302	(6.7)	1.0	1,179	1,248	5.8
- US & Asia	154	160	131	116	113	(2.8)	(26.6)	616	520	(15.5)
- Europe	145	145	186	208	189	(8.9)	30.1	564	728	29.1
Fan & Thermal management	81	91	91	103	95	(7.8)	17.2	368	380	3.2
India business	100	116	128	132	132	0.4	31.9	358	507	41.7
Gross margin by key product (%)										
EV power	14.9	12.1	17.4	15.6	11.7	(3.9)	(3.2)	14.3	14.3	0.0
Fan & Thermal management	18.8	23.3	31.3	29.5	22.6	(6.9)	3.8	18.5	26.7	8.2
India business	15.5	13.0	11.9	13.9	14.1	0.2	(1.4)	16.7	13.3	(3.4)

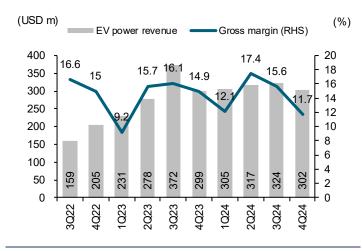
Sources: DELTA, FSSIA's compilation

Exhibit 2: Quarterly revenue breakdown by segment



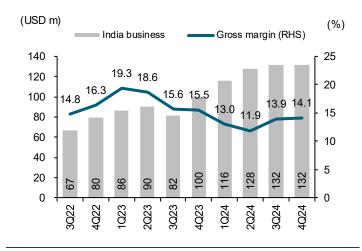
Sources: DELTA, FSSIA's compilation

Exhibit 3: Quarterly EV power revenue and gross margin



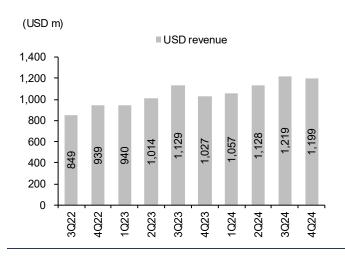
Sources: DELTA, FSSIA's compilation

Exhibit 4: Quarterly India business and gross margin



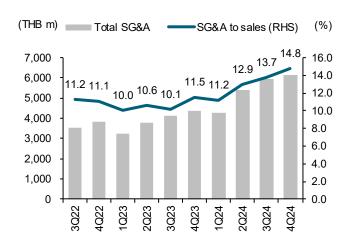
Sources: DELTA, FSSIA's compilation

**Exhibit 6: Quarterly USD revenue** 



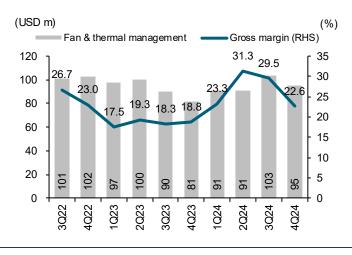
Sources: DELTA, FSSIA's compilation

## Exhibit 8: Quarterly SG&A to sales



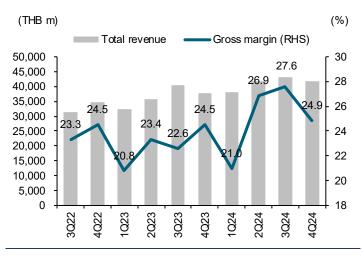
Sources: DELTA, FSSIA's compilation

Exhibit 5: Quarterly fan & thermal revenue and gross margin



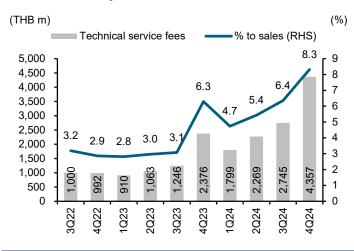
Sources: DELTA, FSSIA's compilation

Exhibit 7: Quarterly total revenue and gross margin



Sources: DELTA, FSSIA's compilation

Exhibit 9: Quarterly technical service fees to Delta Taiwan



Sources: DELTA, FSSIA's compilation

## Exhibit 10: Quarterly core profit

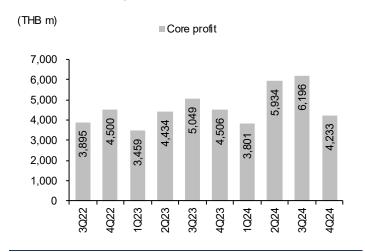
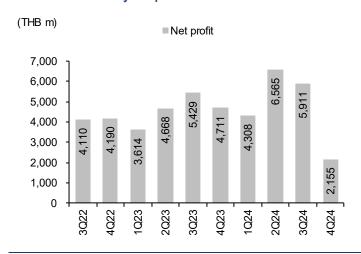


Exhibit 11: Quarterly net profit



Sources: DELTA, FSSIA's compilation

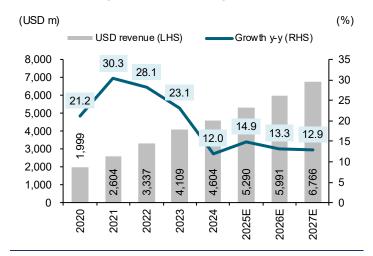
Sources: DELTA, FSSIA's compilation

**Exhibit 12: Changes in key assumptions for DELTA** 

		Current			- Previous		Change			
	2025E	2026E	2027E	2025E	2026E	2027E	2025E	2026E	2027E	
	(THB m)	(THB m)	(%)	(%)	(%)					
Total sales value (THB m)	174,556	197,705	223,283	197,770	249,940	287,431	(11.7)	(20.9)	(22.3)	
Costs	130,219	147,290	166,123	146,943	185,206	223,469	(11.4)	(20.5)	(25.7)	
Gross profit	44,337	50,415	57,160	50,827	64,735	78,642	(12.8)	(22.1)	(27.3)	
SG&A expense	22,518	25,504	28,804	23,732	29,993	36,253	(5.1)	(15.0)	(20.5)	
Interest expense	117	130	155	104	94	84	12.4	38.7	85.0	
Reported net profit	19,619	22,392	25,473	24,271	31,134	36,216	(19.2)	(28.1)	(29.7)	
Core profit	19,619	22,392	25,473	24,271	31,134	36,216	(19.2)	(28.1)	(29.7)	
Key ratios (%)										
Total revenue growth	6.0	13.3	12.9	19.6	26.4	15.0	(13.7)	(13.1)	(2.1)	
Net profit growth	3.6	14.1	13.8	9.5	28.3	16.3	(5.9)	(14.1)	(2.6)	
Core profit growth	(2.7)	14.1	13.8	10.3	28.3	16.3	(13.0)	(14.1)	(2.6)	
Gross margin	25.4	25.5	25.6	25.7	25.9	26.1	(0.3)	(0.4)	(0.5)	
SG&A to sales	12.9	12.9	12.9	12.0	12.0	12.0	0.9	0.9	0.9	
Net margin	11.2	11.3	11.4	12.3	12.5	12.6	(1.0)	(1.1)	(1.2)	
Core margin	11.2	11.3	11.4	12.3	12.5	12.6	(1.0)	(1.1)	(1.2)	
Effective tax rate	15.0	15.0	15.0	15.0	15.0	15.0	0.0	0.0	0.0	
Operating statistics										
Total revenue (USD m)	5,290	5,991	6,766	5,993	7,574	8,710	(11.7)	(20.9)	(22.3)	
FX rate (THB/USD)	33.0	33.0	33.0	33.0	33.0	33.0	0.0	0.0	0.0	
Power electronics (USD m)	3,004	3,505	4,031	3,637	4,910	5,647	(17.4)	(28.6)	(28.6)	
Infrastructure (USD m)	804	883	972	771	848	975	4.3	4.1	(0.3)	
Automation (USD m)	131	144	158	132	145	167	(0.8)	(0.8)	(5.1)	

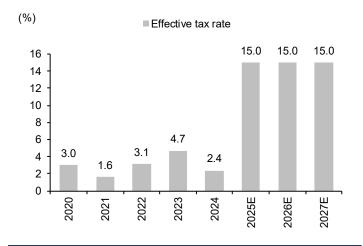
Source: FSSIA estimates

## Exhibit 13: Yearly USD revenue and growth



Sources: DELTA; FSSIA estimates

Exhibit 15: Yearly effective tax rate



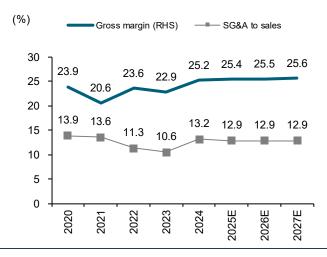
Sources: DELTA; FSSIA estimates

Exhibit 17: Historical P/E band



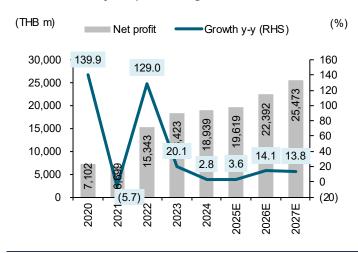
Sources: Bloomberg; FSSIA estimates

Exhibit 14: Yearly gross margin and SG&A to sales



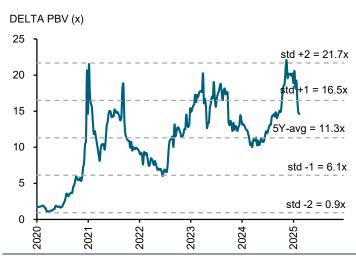
Sources: DELTA; FSSIA estimates

Exhibit 16: Yearly net profit and growth



Sources: DELTA; FSSIA estimates

Exhibit 18: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 19: Global peers comparison as of 14 Feb 2025

Company	BBG	Rec	St	nare price		Market	P	E	R0	DE	PE	3V	EV/EB	SITDA
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Delta Electronics (Thailand)*	DELTA TB	REDUCE	113.00	72.00	(36)	41,929	69.9	71.8	27.3	22.5	17.6	14.9	50.3	45.9
KCE Electronics*	KCE TB	BUY	20.80	33.00	59	731	14.1	12.6	12.5	13.6	1.7	1.7	7.9	7.3
Hana Microelectronics*	HANA TB	HOLD	22.10	32.00	45	582	17.0	11.7	3.9	5.5	0.7	0.6	4.0	3.0
SVI	SVI TB	n/a	7.15	n/a	n/a	456	12.0	11.7	18.0	16.0	2.0	1.8	9.3	9.2
Cal-Comp Electronics	CCET TB	n/a	7.55	n/a	n/a	2,338	26.5	22.2	11.0	12.3	2.9	2.8	12.62	11.28
Thailand average						46,037	27.9	26.0	14.6	14.0	5.0	4.4	16.8	15.4
Regional														
Delta Electronics (Taiwan)	2308 TT	n/a	401.00	n/a	n/a	32,034	26.6	21.6	17.1	19.0	4.6	4.1	13.7	11.8
China Leadshine Technology	002979 CH	n/a	40.69	n/a	n/a	1,720	71.4	50.2	14.9	17.0	8.8	8.2	49.7	40.6
Suplet Power	300593 CH	n/a	10.68	n/a	n/a	799	n/a	31.4	n/a	n/a	2.1	2.0	n/a	20.7
Polycab India	POLYCAB IN	n/a	5,416.25	n/a	n/a	9,402	47.9	42.6	22.8	21.1	10.2	8.4	33.1	28.5
Qingdao Yunlu Advanced	688190 CH	n/a	81.99	n/a	n/a	1,356	26.3	22.8	14.4	15.3	3.88	3.45	21.92	17.60
TDG Holdings	600330 CH	n/a	7.02	n/a	n/a	1,194	41.3	29.3	2.6	3.5	1.1	1.0	15.7	11.7
Shenzhen Megmeet Electrical	002851 CH	n/a	57.30	n/a	n/a	4,309	50.4	35.8	12.0	14.4	6.2	5.4	40.6	31.5
Nexans	NEX FP	n/a	94.75	n/a	n/a	4,356	13.1	12.4	17.8	17.1	2.2	2.0	6.4	6.1
Furukawa Electric	5801 JP	n/a	7,189.00	n/a	n/a	3,307	218.4	20.7	0.6	7.3	1.6	1.5	18.7	10.3
Regional average						58,476	61.9	29.7	12.8	14.3	4.5	4.0	25.0	19.9
Global														
Nvida	NVDA US	n/a	138.85	n/a	n/a	3,400,437	111.9	47.2	83.1	100.4	78.9	37.6	95.3	39.2
Advanced Micro Devices	AMD US	n/a	113.10	n/a	n/a	183,276	34.1	24.3	7.2	10.2	3.2	3.1	28.3	21.7
Tesla	TSLA US	n/a	355.84	n/a	n/a	1,144,565	146.9	123.6	11.7	12.2	16.5	14.5	74.1	62.3
Apple	AAPL US	n/a	244.60	n/a	n/a	3,674,399	36.5	33.4	156.0	174.3	59.0	53.4	27.0	25.4
Microsoft	MSFT US	n/a	408.43	n/a	n/a	3,036,261	34.6	31.0	35.9	31.0	11.3	8.9	23.4	19.9
Meta Platforms	META US	n/a	736.67	n/a	n/a	1,866,471	31.0	28.4	34.2	31.2	10.6	7.9	21.4	18.0
Global average						13,305,409	65.8	48.0	54.7	59.9	29.9	20.9	44.9	31.1
Overall average						13,409,922	54.2	34.2	26.5	28.6	12.3	9.2	29.1	22.1

Sources: Bloomberg; FSSIA estimates

## **Financial Statements**

Delta Electronics

Profit and Loss (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Revenue	146,371	164,733	174,556	197,705	223,283
Cost of goods sold	(112,881)	(123,233)	(130,219)	(147,290)	(166,123)
Gross profit	33,491	41,500	44,337	50,415	57,160
Other operating income	758	1,260	1,396	1,582	1,786
Operating costs	(15,865)	(21,775)	(22,536)	(25,523)	(28,823)
Operating EBITDA	22,992	27,723	30,436	34,212	38,362
Depreciation	(4,608)	(6,738)	(7,238)	(7,738)	(8,238)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	18,384	20,985	23,197	26,473	30,124
Net financing costs	(109)	(167)	(117)	(130)	(155)
Associates	Ô	Ô	Ô	Ô	0
Recurring non-operating income	0	0	0	0	0
Non-recurring items	1,221	(1,225)	0	0	0
Profit before tax	19,496	19,593	23,081	26,343	29,969
Tax	(1,073)	(654)	(3,462)	(3,952)	(4,495)
Profit after tax	18,423	18,939	19,619	22,392	25,473
Minority interests	0	0	0	0	0
Preferred dividends	0	0	0	0	0
Other items	-	_	-	-	-
Reported net profit	18,423	18,939	19,619	22,392	25,473
Non-recurring items & goodwill (net)	(1,221)	1,225	0	0	. 0
Recurring net profit	17,201	20,164	19,619	22,392	25,473
Per share (THB)	<u>.</u>				
Recurring EPS *	1.38	1.62	1.57	1.80	2.04
Reported EPS	1.48	1.52	1.57	1.80	2.04
DPS	0.45	0.46	0.47	0.54	0.61
Diluted shares (used to calculate per share data)	12,474	12,474	12,474	12,474	12,474
Growth					
Revenue (%)	23.5	12.5	6.0	13.3	12.9
Operating EBITDA (%)	26.1	20.6	9.8	12.4	12.1
Operating EBIT (%)	22.1	14.1	10.5	14.1	13.8
Recurring EPS (%)	18.1	17.2	(2.7)	14.1	13.8
Reported EPS (%)	20.1	2.8	3.6	14.1	13.8
Operating performance					
Gross margin inc. depreciation (%)	22.9	25.2	25.4	25.5	25.6
Gross margin exc. depreciation (%)	26.0	29.3	29.5	29.4	29.3
Operating EBITDA margin (%)	15.7	16.8	17.4	17.3	17.2
Operating EBIT margin (%)	12.6	12.7	13.3	13.4	13.5
Net margin (%)	11.8	12.2	11.2	11.3	11.4
Effective tax rate (%)	5.5	3.3	15.0	15.0	15.0
Dividend payout on recurring profit (%)	32.6	28.5	30.0	30.0	30.0
Interest cover (X)	168.1	125.7	199.0	203.6	194.3
Inventory days	97.4	101.0	97.3	97.1	101.9
Debtor days	76.5	73.3	74.4	75.3	75.4
Creditor days	105.0	106.4	100.8	89.5	89.3
Operating ROIC (%)	26.3	25.5	24.8	24.2	24.7
ROIC (%)	25.3	24.6	23.8	23.2	23.7
ROE (%)	28.1	27.3	22.5	21.8	21.1
ROA (%)	17.4	17.6	15.3	15.5	15.2
* Pre-exceptional, pre-goodwill and fully diluted	11.4	11.0	10.0	10.0	10.2
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027E
Power electronics					
	78,167	89,445	99,119	115,672	133,022
Mobility	42,123	44,774	44,479	48,037	52,841
Infrastructure	22,105	26,191	26,535	29,136	32,078
Automation	3,830	4,255	4,320	4,752	5,227

Sources: Delta Electronics; FSSIA estimates

## **Financial Statements**

Delta Electronics

Cigh Flore (FIRE m) Year Enring Dec         2024         2024         2024E         2026E         2026E         2027E           Deprecation         17,001         20,104         19,109         22,02         2.57           Object cases         1,000         0,738         7,736         0,238           Object can cash ilems         (546)         (569)         0         0         0           Chart from from operations         11,122         31,249         14,012         22,573         25,058           Cash from from operations         (11,633)         (14,717)         (10,000)         (10,000)         10           Cash from from operations         (11,633)         (14,717)         (10,000)	Delta Electronics					
Departmention	Cash Flow (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Associates A minoralities	Recurring net profit	17,201	20,164	19,619	22,392	25,473
Column   C	•	4,608	6,738	7,238	7,738	8,238
Change in working capital (10.111) 5.406 (12.244) (7.557) (8.583) Capitor *maintenance 1.11.552 (31.348) 14.012 (22.273 23.528) Capitor *maintenance 1.11.552 (14.777) (10.000		- (540)	(050)	-		-
Cash flow from operations         11,152         31,348         14,012         22,573         29,688           Cappes - rewintmentance         (11,633)         (14,777)         (10,000)         (10,000)         (10,000)           Obser investments (cety)         (80,53)         (17)         (11,033)         (10,777)         (10,000)           Ober investments (cety)         (80,53)         (17)         (11,033)         (10,347)         (10,000)           Cash flow from investing         (81,63)         (80,000)         (80,800)         (10,746)         (74,420)           Debt florations         3,588         (750)         684         73,33         73,33         73,33         73,33         75,000         1,000         1,000         1,000         1,000         2,000         1,000         1,000         2,000         1,000         1,000         2,000         1,000		, ,	. ,			
Capes - new investment (11,633) (14,717) (10,000) (10,000) (10,000) Nel acquisillorins & disposals (26,62) (17) (10,33) (24,77) (384) Cash flow from investing (12,227) (14,724) (11,033) (24,77) (10,384) Dividending paid (12,227) (14,724) (11,033) (19,347) (10,384) Dividending paid (15,188) (15,003) (15,003) (10,347) (10,384) Dividending paid (15,188) (15,003) (15,003) (10,347) (10,384) Dividending paid (15,188) (15,003) (15,003) (10,347) (10,384) Dividending paid (15,188) (15,003) (15,003) (13,003) (17,003) (17,003) Cash flow from financing (14,869) (13,003) (13,0	· · · · · · · · · · · · · · · · · · ·	,				
Note acqualations & disponents	•	-	-		,	,
Chear Investments (net)	Capex - new investment	(11,633)	(14,717)	(10,000)	(10,000)	(10,000)
Cash flow from investing	·	-	-	-	-	-
	• •	, ,		,	. ,	. ,
Equity finance	<u> </u>			,		
Debt financing cash flows	•				,	( , ,
Cash frow from financing         (1,986)         (7,316)         (4,492)         (4,985)         (5,860)           Other adjustments         546         0	• •	3,568	(780)	634	733	782
Non-reaging cash flows	Other financing cash flows	(376)	(932)	758	1,000	1,000
Other adjustments         546 (2,25) (0,00)         0	-	(1,996)	(7,316)	(4,493)	(4,985)	(5,860)
Not other adjustments	•	-	-	-	-	-
Movement in case in cere cash in flow for fire (FCFF)						
Free cash flow to firm (FCFF)	•					
Per share (THB)		. , ,	•			-
FCFF per share   CFFF	* *	, ,				
FCFF per share   CFFF	Per share (THR)					
FOEE par share   0.21	, ,	(0.08)	1.35	0.25	0.99	1 19
	·	, ,				
Tangible fixed assets (gross)						
Less: Accumulated depreciation (17,859) (22,858) (30,097) (37,835) (46,073) Intangible fixed assets (net) 30,207 38,186 40,947 43,209 44,971 Intangible fixed assets (net) 591 671 629 629 629 10ng-term financial assets (186 186 186 186 186 186 186 186 186 186	Balance Sheet (THB m) Year Ending Dec	2023	2024	2025E	2026E	2027E
Less: Accumulated depreciation (17,859) (22,858) (30,097) (37,835) (46,073) Intangible fixed assets (net) 30,207 38,186 40,947 43,209 44,971 Intangible fixed assets (net) 591 671 629 629 629 10ng-term financial assets (186 186 186 186 186 186 186 186 186 186	Tangible fixed assets (gross)	47.866	61.044	71.044	81.044	91.044
Tanglibe fixed assets (net)         30,207         38,186         40,947         43,209         44,971           Intangible fixed assets (net)         591         571         629         629         629           Long-term financial assets         236         186         186         186         186           Invest in associates & subsidiaries         7,617         15,701         14,167         21,409         30,223           AC receivable         33,237         32,906         38,259         43,333         46,939           Other converting the section of the section	,,					•
Long-term financial assestis         236         186         186         186         186           Invest. in associates & subsidiaries         -	•					
Invest in associates & subsidiaries   1	Intangible fixed assets (net)			629	629	629
Cash & equivalents         7,617         15,701         14,167         21,409         30,223           A/C receivable         33,237         32,906         38,259         43,333         48,939           Inventories         22,747         31,697         33,893         40,334         47,789           Other current assets         1,965         2,227         3,491         3,954         4,466           Current assets         1,545         1,622         2,618         2,966         3,349           Total assets         108,145         123,097         134,190         156,098         18,015           Common equity         67,539         79,942         94,433         111,108         129,939           Minorities etc.         0         0         0         0         0         0           Total shareholders' equity         67,539         79,942         94,433         111,108         129,939           Ung rem debt         969         1,211         1,131         1,061         1971           Other long-term liabilities         3,461         3,817         3,941         3,948         4,462           Shot term debt         2,607         2,45         1,20         1,63         1,992		236	186	186	186	186
AC receivable 33.237 3.906 38.259 43.333 48.939 Inventiories 32.747 31.697 33.893 43.334 48.939 Inventiories 32.747 31.697 33.893 40.354 47.789 47.789 47.789 32.727 3.491 3.954 4.466 Current assets 1.965 2.227 3.491 3.954 4.466 Current assets 15.645 16.622 2.618 2.966 3.3496 Total assets 15.645 16.622 2.618 2.966 3.3496 Total assets 15.645 16.622 2.618 2.966 3.3496 Total assets 168.145 123.997 134.190 156.038 180.550 Common equity 67.539 79.942 94.433 111.108 129.939 10.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		7.047	-	-	-	-
Inventories   32,747   31,897   33,893   40,354   47,789   10   10   10   10   10   10   10   1	·					,
Other current assets         1,965         2,227         3,491         3,954         4,466           Current assets         75,566         25,252         89,810         109,049         131,416           Other assets         1,545         1,622         2,618         2,966         3,347           Total assets         108,145         123,097         134,190         156,038         180,550           Common equity         67,539         79,942         94,433         111,108         129,939           Minorities etc.         0         0         0         0         0         0           Total shareholders' equity         67,539         79,942         94,433         111,108         129,939           Ung terr melbit         969         1211         1,131         1,05         97           Other long-term liabilities         3,461         3,817         3,491         3,954         4,66           Long-term liabilities         4,431         5,028         4,622         5,005         5,437           Other current liabilities         1,472         2,093         1,746         1,79         2,233           Chreen liabilities         36,176         33,127         33,134         39,925 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Other assets         1,545         1,622         2,618         2,966         3,349           Total assets         188,145         123,097         134,190         156,038         180,550           Common equity         67,539         79,942         94,433         111,108         129,939           Minorities etc.         0         0         0         0         0         0           Otal shareholders' equity         67,539         79,942         94,33         111,108         129,393           Long term debt         969         1,211         1,131         1,051         97           Other long-term liabilities         3,461         3,817         3,491         3,954         4,666           Long-term liabilities         4,431         5,028         4,622         5,005         5,437           AC payable         2,607         245         1,280         1,630         1,980           Other current liabilities         36,176         38,127         35,134         39,925         45,175           Other current liabilities and shareholders' equity         108,45         123,097         134,190         36,388         40,962           Shot worth working capital         4,320         28,949         41,788 <td>Other current assets</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Other current assets					
Total assets         108,145         123,097         134,190         156,038         180,550           Common equity         67,539         79,942         94,433         111,108         129,939           Minorities etc.         0         0         0         0         0         0           Total shareholders' equity         67,539         79,942         94,433         111,108         129,393           Long term debt         969         1,211         1,131         1,051         971           Other long-term liabilities         3,461         3,817         3,491         3,954         4,466           Long term debt         2,607         245         1,280         36,318         4,962           Short term debt         2,607         245         1,280         1,630         1,982           Other current liabilities         3,6176         38,127         3,514         3,9925         45,75           Total liabilities and shareholders' equity         18,8145         123,097         134,190         186,038         180,550           Net working capital         66,959         69,514         86,168         96,334         107,13           Invested capital         66,959         69,514         86,168	Current assets	75,566	82,532	89,810	109,049	131,416
Common equilty         67,539         79,942         94,433         111,108         129,939           Minorities etc.         0						
Minorities etc.         0         0         0         0         0         0           Total shareholders' equity         67,539         79,942         94,433         111,108         129,939           Long term debt         969         1,211         1,131         1,051         971           Other long-term liabilities         3,461         3,817         3,491         3,954         4,466           Long-term liabilities         4,431         5,028         4,622         5,005         5,437           A/C payable         32,096         35,793         32,109         36,318         40,982           Short term debt         2,607         245         1,280         1,630         1,980           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities and shareholders' equity         18,145         123,097         134,190         156,038         180,550           Net working capital         68,154         69,514         86,168         96,334         107,133           Includes convertibles and preferred stock which is being treated as debt         96         9,514         7,57         8,91         10,42           Preshare (THB)      <				•		
Total shareholders' equity         67,539         79,942         94,433         111,108         129,939           Long term debt         969         1,211         1,131         1,051         971           Other long-term liabilities         3,461         3,817         3,491         3,949         4,466           Long-term liabilities         4,431         5,028         4,622         5,005         5,437           A/C payable         32,096         35,793         32,109         36,318         40,962           Short term debt         2,607         245         1,280         1,633         1,996           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,335         57,999           Invested capital         36,959         69,514         86,168         96,334         107,133           **Includes convertibles and preferred stock which is being treated as debt         7.57         8.91         10,42           Total liabilities         3,436         2,59				,		
Long term debt         969         1,211         1,131         1,051         971           Other long-term liabilities         3,461         3,817         3,491         3,954         4,466           Long-term liabilities         4,431         5,028         4,622         5,005         5,437           A/C payable         32,096         35,793         32,109         36,318         40,962           Short term debt         2,607         245         1,280         1,630         1,980           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           Per share (THB)           Book value per share         5.41         6.41         7.57         8.91         10,42           Tangible book value per share         5.43         6.41         7.57         8.91         10,37           Financial Strength <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Long-term liabilities         4,431         5,028         4,622         5,005         5,437           A/C payable         32,096         35,793         32,109         36,318         40,962           Short term debt         2,607         245         1,276         1,630         1,980           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,555           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           For share (THB)         5,41         6,41         7,57         8,91         10,42           Tangible book value per share         5,37         6,36         7,52         8,86         10,37           Financial strength         (6,0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/dequity (%)         (6,0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/dequity (%)         (6,0)         (17.8) </td <td></td> <td>·</td> <td></td> <td></td> <td></td> <td>-</td>		·				-
A/C payable         32,096         35,793         32,109         36,318         40,962           Short term debt         2,607         245         1,280         1,630         1,980           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities         36,176         38,127         35,134         39,925         45,175           Total liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         49,345         107,133           * includes convertibles and preferred stock which is being treated as debt         **         **         **         107,133           **Per share (THB)**           Book value per share         5.41         6.41         7.57         8.91         10,42           Tangible book value per share         5.41         6.41         7.57         8.91         10,42           Total capital (HB)**         (6.00)         (17.8)         (12.4)         (16.9)         (21.0)           <	Other long-term liabilities	3,461	3,817	3,491	3,954	4,466
Short term debt         2,607         245         1,280         1,630         1,980           Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           The share (THB)           Book value per share         5.41         6.41         7.57         8.91         10,42           Tangible book value per share         5.37         6.36         7.52         8.86         10.37           Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/fotal assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Valuation         2023         2024         2025         2.6         2.7         2.9           GF interest cover (x)         31.9         69.9         71.8         62.9	Long-term liabilities	4,431	5,028	4,622	5,005	
Other current liabilities         1,472         2,089         1,746         1,977         2,233           Current liabilities         36,176         38,127         35,134         39,925         45,175           Total liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           **Includes convertibles and preferred stock which is being treated as debt           **Per share (THB)*           Book value per share         5.41         6.41         7.57         8.91         10,42           1 angible book value per share         5.41         6.41         7.57         8.91         10,42           1 angible book value per share         5.41         6.41         7.57         8.91         10,42           2 angible book value per share         5.41         6.41         7.57         8.91         10,42           **The colspan="4">**The colspan=	, ,					
Current liabilities         36,176         38,127         35,134         39,925         45,175           Total liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           Per share (THB)           Book value per share         5.41         6.41         7.57         8.91         10.42           Tangible book value per share         5.37         6.36         7.52         8.86         10.37           Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.5)           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         17						
Total liabilities and shareholders' equity         108,145         123,097         134,190         156,038         180,550           Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           Per share (THB)           Book value per share         5.41         6.41         7.57         8.91         10.42           Tangible book value per share         5.37         6.36         7.52         8.96         10.37           Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring PIE (x) *         81.9         89.9         71.8         62.9 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
Net working capital         34,380         28,949         41,788         49,345         57,999           Invested capital         66,959         69,514         86,168         96,334         107,133           * Includes convertibles and preferred stock which is being treated as debt           Per share (THB)           Book value per share         5.41         6.41         7.57         8.91         10.42           Tangible book value per share         5.37         6.36         7.52         8.86         10.37           Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x)*         81.9         69.9         71.8         62.9         55.3           Rec		•	•	•	•	,
* Includes convertibles and preferred stock which is being treated as debt  * Per share (THB)  Book value per share 5.41 6.41 7.57 8.91 10.42 Tangible book value per share 5.37 6.36 7.52 8.86 10.37  Financial strength  Net debt/equity (%) (6.0) (17.8) (12.4) (16.9) (21.0) Net debt/total assets (%) (3.7) (11.6) (8.8) (12.0) (15.1) Current ratio (x) 2.1 2.2 2.6 2.7 2.9 CF interest cover (x) 131.7 171.1 124.1 185.2 171.6  Valuation 2023 2024 2025E 2026E 2027E  Recurring P/E (x) 81.9 69.9 71.8 62.9 55.3  Recurring P/E @ target price (x) * 52.2 44.5 45.8 40.1 35.3  Reported P/E (x) 76.5 74.4 71.8 62.9 55.3  Dividend yield (%) 0.4 0.4 0.4 0.4 0.5 0.5  Price/book (x) 20.9 17.6 14.9 12.7 10.8  Price/book (x) 20.9 17.6 14.9 12.7 10.8  EV/EBITDA (x) ** 61.1 50.3 45.9 40.7 36.0  EV/EBITDA (g) target price (x) ** 38.9 31.9 29.1 25.7 22.7  EV/invested capital (x) 12.9						
Per share (THB)	Invested capital	66,959	69,514	86,168	96,334	107,133
Book value per share         5.41         6.41         7.57         8.91         10.42           Tangible book value per share         5.37         6.36         7.52         8.86         10.37           Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x)*         81.9         69.9         71.8         62.9         55.3           Recurring P/E (x)*         52.2         44.5         45.8         40.1         35.3           Recurring P/E (x)*         76.5         74.4         71.8         62.9         55.3           Recurring P/E (x)*         6.0         0.4         0.4         0.4         0.5         0.5           Price/book (x) <td>* Includes convertibles and preferred stock which is be</td> <td>ing treated as debt</td> <td></td> <td></td> <td></td> <td></td>	* Includes convertibles and preferred stock which is be	ing treated as debt				
Tangible book value per share         5.37         6.36         7.52         8.86         10.37           Financial strength         Valuation           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Recurring P/E (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           EV/EBITDA (x) **         61.1         50.3         45.9	Per share (THB)					
Financial strength           Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Recurring P/E (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9	Book value per share	5.41	6.41	7.57	8.91	10.42
Net debt/equity (%)         (6.0)         (17.8)         (12.4)         (16.9)         (21.0)           Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Recurring P/E (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/invested capital (x)	Tangible book value per share	5.37	6.36	7.52	8.86	10.37
Net debt/total assets (%)         (3.7)         (11.6)         (8.8)         (12.0)         (15.1)           Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Recurring P/E @ target price (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9	Financial strength					
Current ratio (x)         2.1         2.2         2.6         2.7         2.9           CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/EBITDA @ target price (x) **         38.9         31.9         29.1         25.7         22.7           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9						
CF interest cover (x)         131.7         171.1         124.1         185.2         171.6           Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Reported P/E (x)         0.4         0.4         0.4         0.5         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/EBITDA @ target price (x) **         38.9         31.9         29.1         25.7         22.7           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9	,					
Valuation         2023         2024         2025E         2026E         2027E           Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Reported P/E (x) triangle for five fix (x)         76.5         74.4         71.8         62.9         55.3           Reported P/E (x)         0.4         0.4         0.4         0.5         5.5           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/EBITDA @ target price (x) **         38.9         31.9         29.1         25.7         22.7           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9						
Recurring P/E (x) *         81.9         69.9         71.8         62.9         55.3           Recurring P/E @ target price (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/EBITDA @ target price (x) **         38.9         31.9         29.1         25.7         22.7           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9						
Recurring P/E @ target price (x) *         52.2         44.5         45.8         40.1         35.3           Reported P/E (x)         76.5         74.4         71.8         62.9         55.3           Dividend yield (%)         0.4         0.4         0.4         0.5         0.5           Price/book (x)         20.9         17.6         14.9         12.7         10.8           Price/tangible book (x)         21.1         17.8         15.0         12.8         10.9           EV/EBITDA (x) **         61.1         50.3         45.9         40.7         36.0           EV/EBITDA @ target price (x) **         38.9         31.9         29.1         25.7         22.7           EV/invested capital (x)         21.0         20.1         16.2         14.4         12.9						
Reported P/E (x)       76.5       74.4       71.8       62.9       55.3         Dividend yield (%)       0.4       0.4       0.4       0.5       0.5         Price/book (x)       20.9       17.6       14.9       12.7       10.8         Price/tangible book (x)       21.1       17.8       15.0       12.8       10.9         EV/EBITDA (x) **       61.1       50.3       45.9       40.7       36.0         EV/EBITDA @ target price (x) **       38.9       31.9       29.1       25.7       22.7         EV/invested capital (x)       21.0       20.1       16.2       14.4       12.9	• ,,					
Dividend yield (%)     0.4     0.4     0.4     0.4     0.5     0.5       Price/book (x)     20.9     17.6     14.9     12.7     10.8       Price/tangible book (x)     21.1     17.8     15.0     12.8     10.9       EV/EBITDA (x) **     61.1     50.3     45.9     40.7     36.0       EV/EBITDA @ target price (x) **     38.9     31.9     29.1     25.7     22.7       EV/invested capital (x)     21.0     20.1     16.2     14.4     12.9						
Price/book (x)     20.9     17.6     14.9     12.7     10.8       Price/tangible book (x)     21.1     17.8     15.0     12.8     10.9       EV/EBITDA (x) **     61.1     50.3     45.9     40.7     36.0       EV/EBITDA @ target price (x) **     38.9     31.9     29.1     25.7     22.7       EV/invested capital (x)     21.0     20.1     16.2     14.4     12.9	• • • • • • • • • • • • • • • • • • • •					
Price/tangible book (x)     21.1     17.8     15.0     12.8     10.9       EV/EBITDA (x) **     61.1     50.3     45.9     40.7     36.0       EV/EBITDA @ target price (x) **     38.9     31.9     29.1     25.7     22.7       EV/invested capital (x)     21.0     20.1     16.2     14.4     12.9						
EV/EBITDA @ target price (x) ** 38.9 31.9 29.1 25.7 22.7 EV/invested capital (x) 21.0 20.1 16.2 14.4 12.9						
EV/invested capital (x) 21.0 20.1 16.2 14.4 12.9	* *				40.7	36.0
	9 9 ,					
* Pre-exceptional, pre-goodwill and fully diluted	* * * * * * * * * * * * * * * * * * * *					12.9

Sources: Delta Electronics; FSSIA estimates

# **Delta Electronics Thailand (DELTA TB)**



## Exhibit 20: FSSIA ESG score implication

80.05 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

## Exhibit 21: ESG – peer comparison

	FSSIA			Domestic	ratings			Global ratings						Bloomberg	
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	68.42	5.72	4.39	4.54	4.76	4.43	4.02	Medium	57.06	BBB	22.81	61.26	67.56	1.22	35.11
Coverage	66.06	4.94	4.20	4.40	4.82	4.46	3.88	Medium	54.14	BB	18.11	57.41	66.38	1.36	36.75
DELTA	80.05	Υ	Υ	Α	5.00	4.00	Certified	Low	70.14	AA		83.69	79.00		
HANA	58.59		Y	AA	5.00	5.00	Certified	Negligible	62.50	BBB		59.86	28.00	1.77	38.09
KCE	52.42			Α	5.00	5.00	Certified	Medium	64.70			52.50	24.00	2.35	56.17

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

## Exhibit 22: ESG score by Bloomberg

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
ESG financial materiality scores - ESG score	3.63	3.92	4.13	4.06	4.24	4.03	4.21	_
BESG environmental pillar score	4.68	5.12	5.75	5.33	5.80	5.25	5.77	_
BESG social pillar score	2.72	2.72	2.72	2.72	2.72	2.72	2.72	_
BESG governance pillar score	3.27	3.71	3.65	3.90	3.94	3.91	3.89	_
ESG disclosure score	63.10	63.96	60.99	65.87	67.09	68.34	74.97	_
Environmental disclosure score	63.03	65.00	63.03	63.03	69.86	70.52	77.68	_
Social disclosure score	38.82	39.42	32.47	47.13	43.95	47.07	59.82	_
Governance disclosure score	87.36	87.36	87.36	87.36	87.36	87.36	87.36	_
Environmental								
Emissions reduction initiatives	Yes							
Climate change policy	Yes							
Climate change opportunities discussed	No	No	No	No	No	Yes	Yes	Yes
Risks of climate change discussed	No	No	No	No	No	Yes	Yes	Yes
GHG scope 1	0	0	0	0	1	1	2	3
GHG scope 2 location-based	41	40	39	42	40	51	62	73
GHG Scope 3	28	19	46	40	82	127	189	172
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	Yes							
Energy efficiency policy	Yes							
Total energy consumption	80	80	92	84	80	102	104	216
Renewable energy use	0	3	7	9	10	10	13	64
Electricity used	78	79	92	80	80	91	97	149
Fuel used - natural gas	_	_	_	_	196	233	201	187

Sources: Bloomberg; FSSIA's compilation

Exhibit 23: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Hazardous waste	0	0	0	0	0	0	0	(
Total waste	2	2	2	3	6	8	6	(
Waste recycled	2	2	2	3	4	4	5	8
Waste sent to landfills	0	0	0	0	0	0	0	(
Environmental supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	_	_	_	_	434	445	226	293
Social								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Quality assurance and recall policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Consumer data protection policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Gender pay gap breakout	No	No	No	Yes	Yes	Yes	Yes	Ye
Pct women in workforce	80	75	71	71	65	69	71	7
Pct disabled in workforce	_	_	_	_	_	_	_	
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Lost time incident rate - employees	_	_	_	0	_	0	0	
Total recordable incident rate - employees	1	0	0	1	0	_	_	
Training policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Fair remuneration policy	No	No	No	No	No	No	No	N
Number of employees – CSR	9,764	10,691	11,088	11,297	13,852	16,951	20,022	27,60
Employee turnover pct	11		_	7	6	7	3	1
Total hours spent by firm - employee training	96,865	115,161	128,431	168,455	678,748	1,017,000	918,317	1,333,42
Social supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Governance								
Board size	8	8	9	9	9	9	9	
No. of independent directors (ID)	3	3	4	4	4	4	4	
No. of women on board	0	0	1	1	1	1	1	
No. of non-executive directors on board	6	6	7	6	6	6	6	
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Υe
No. of board meetings for the year	5	6	6	6	5	5	6	
Board meeting attendance pct	97	93	96	100	100	98	98	10
Board duration (years)	3	3	3	3	3	3	3	
Director share ownership guidelines	No	No	No	No	No	No	No	N
Age of the youngest director	53	54	55	52	53	54	61	5
Age of the oldest director	71	72	73	73	73	74	75	7
No. of executives / company managers	5	5	5	5	3	4	4	
No. of female executives	1	1	1	0	0	1	1	
Executive share ownership guidelines	No	No	No	No	No	No	No	N
Size of audit committee	3	3	3	3	3	3	3	
No. of ID on audit committee	3	3	3	3	3	3	3	
Audit committee meetings	4	4	4	4	4	4	4	
Audit meeting attendance %	90	92	100	100	100	100	100	10
Size of compensation committee	5	3	3	3	3	3	3	
No. of ID on compensation committee	3	2	2	2	2	2	2	
No. of compensation committee meetings	4	4	4	4	5	5	6	
	91	83	83	100	93	100	94	10
Compensation meeting attendance %	9 i 5	3	3	3	93 <b>3</b>	3	3	10
Size of nomination committee	<b>5</b>	<b>3</b> 4	3 4	<b>3</b>				
No. of nomination committee meetings					5	5 100	6	
Nomination meeting attendance %	91	83	83	100	93	100	94	10
Sustainability governance								

Sources: Bloomberg; FSSIA's compilation

## **Disclaimer for ESG scoring**

ESG score	Methodolog	Jy			Rating						
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process bas from the anr Only the top inclusion.	ed on the compa nual S&P Global ( -ranked compani	es within each industr	ity Scores resulting ty Assessment (CSA). y are selected for	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing b Candidates 1) no irregul float of >150 up capital. S 70%; 2) inde wrongdoing	usiness with trans must pass the pro ar trading of the b shareholders, ar ome key disquali ependent director related to CG, so	ooard members and ex	ce, updated annually. two crucial conditions: kecutives; and 2) free nust be >15% of paid- 1) CG score of below on; 3) executives' mpacts; 4) equity in	To be eligible for <u>SETESG inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETESG Index</u> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
by Thai Institute of Directors Association (Thai IOD)	annually by Thailand (SI	the Thai IOD, witl	n sustainable developr h support from the Sto ure from the perspectiv	ck Exchange of	Good (80-89), and not rated for equitable treatr	B for Good (70 or scores belowent of shareh 5%); 4) disclo	ories: 5 for Excel 1-79), 2 for Fair (6 w 50. Weightings oolders (weight 2 sure & transpare	60-69), 1 for F s include: 1) th 5% combined	ass (60-69), ne rights; 2) and ); 3) the role of		
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent out of five th criteria cove date (45%), circulation of s exercised. The and verifiability	e incorporated in and sufficiently die CG component r AGM procedure and after the merupificient information e second assesses r; and 3) openness in an authorized in the second assesses r; and 3) openness in a second assesses r.	es before the meeting ( eting (10%). (The first a- for voting; and 2) facilitati 1) the ease of attending m	s and information is ortant elements of two ually. The assessment (45%), at the meeting ssesses 1) advance ing how voting rights can be leetings; 2) transparency s the meeting minutes that	be						
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishme policies. The (Companies of Declaration of Certification, in managers and	nt of key controls Certification is g eciding to become a Intent to kick off an ncluding risk assess	ment, in place of policy ar shment of whistleblowing	nd developing of  art by submitting a  mit the CAC Checklist for  nd control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	based on an risk is unma regulatory filin	assessment of haged. Sources to gs, news and other	rating provides an ove now much of a compar be reviewed include corporated in NGO reports/webs	ny's exposure to ESG orate publications and sites, multi-sector	more risk is uni	managed, the	score is the sum higher ESG risk	is scored.			
		ompany feedback, E uality & peer review:	SG controversies, issuer : s.	feedback on draft ESG	<b>NEGL</b> 0-10	Low 10-20	Medium 20-30	High 30-40	Severe 40+		
ESG Book	positioned to the principle helps explai over-weighti	o outperform over of financial mate n future risk-adjus	tainable companies the the long term. The mriality including inform sted performance. Mathigher materiality and basis.	ethodology considers ation that significantly teriality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
MSCI				anagement of financially their exposure to ESG ris					nethodology to		
	AAA	8.571-10.000	aggards according to	their exposure to Log his	sks and now wen	liley manage	those hisks relat	ive to peers.			
	AA	7.143-8.570	Leader:	leading its industry in ma	anaging the most s	gnificant ESG ris	sks and opportunitie	es			
	A	5.714-7.142									
	BBB	4.286-5.713	Average:		nal track record of managing the most significant ESG risks and opportunities relative to						
	BB	2.857-4.285	<b>3~·</b>	industry peers							
	В	1.429-2.856									
	ccc	0.000-1.428	Laggard:	lagging its industry base	sed on its high exposure and failure to manage significant ESG risks						
Moody's ESG			e to which companies	take into account ESG ol	biectives in the d	efinition and in	mplementation of	f their stratem	policies It		
solutions	believes tha create susta	t a company integ inable value for s	grating ESG factors int hareholders over the i	to its business model and medium to long term.	relatively outpe	rforming its pe	ers is better pos	itioned to miti	gate risks and		
Refinitiv ESG rating	based on pu	blicly available a	nd auditable data. The	a company's relative ES e score ranges from 0 to are 0 to 25 = poor; >25 to 50 =	100 on relative E	SG performan	ice and insufficie	nt degree of t			
S&P Global				suring a company's perfo sification. The score ran			of ESG risks, op	portunities, ar	nd impacts		
Bloomberg	ESG Score	S	core is based on Bloor		ncial materiality.	The score is a	a weighted gener	ralized mean	(power mean)		
		score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.  ESG Disclosure Score  Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of									

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

#### **GENERAL DISCLAIMER**

## ANALYST(S) CERTIFICATION

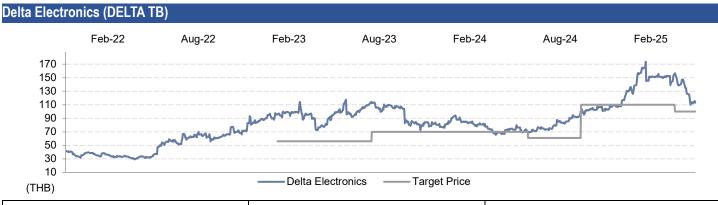
#### Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

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#### History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
17-Feb-2023 02-Aug-2023	REDUCE REDUCE	56.00 70.00	29-Apr-2024 30-Jul-2024	REDUCE HOLD	61.00 110.00	09-Jan-2025	HOLD	100.00

Sureeporn Teewasuwet started covering this stock from 17-Feb-2023

Price and TP are in local currency

Source: FSSIA estimates

## KCE Electronics (KCE TB)



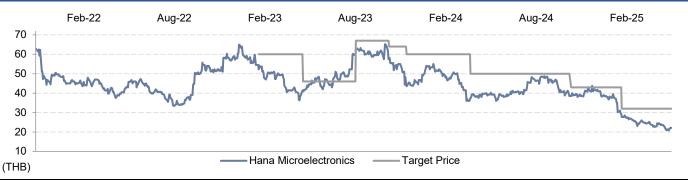
Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
09-Feb-2023 16-May-2023 10-Aug-2023	HOLD HOLD BUY	50.00 35.50 52.00	16-Oct-2023 14-Feb-2024 05-Jul-2024	HOLD HOLD BUY	60.00 43.00 50.00	19-Aug-2024 19-Nov-2024	BUY BUY	46.00 33.00

Sureeporn Teewasuwet started covering this stock from 09-Feb-2023

Price and TP are in local currency

Source: FSSIA estimates

## Hana Microelectronics (HANA TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
07-Mar-2023 22-May-2023 21-Aug-2023	HOLD BUY BUY	60.00 46.00 67.00	17-Oct-2023 16-Nov-2023 05-Mar-2024	BUY BUY BUY	64.00 60.00 50.00	23-Aug-2024 20-Nov-2024	BUY HOLD	43.00 32.00

Sureeporn Teewasuwet started covering this stock from 07-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Delta Electronics	DELTA TB	THB 113.00	REDUCE	Upside risks to our P/E-based TP include 1) higher-than-expected global EV sales growth; 2) a sooner-than-expected decrease in raw material costs; and 3) a weaker-than-expected THB.
KCE Electronics	KCE TB	THB 20.80	BUY	Downside risks to our P/E-based TP include 1) slower-than-expected global economic and car sales recoveries; 2) lower-than-expected decrease in raw material costs; 3) a weaker-than-expected in THB; and 4) a minimum wage increase or a labour shortage.
Hana Microelectronics	HANA TB	THB 22.10	HOLD	Downside and upside risks to our P/E-based TP include 1) a slower or faster-than- expected recovery in the global economy and purchasing power, 2) higher or lower-than- expected raw material costs, 3) the Baht strength or weakness, and 4) a higher minimum wage and labor shortages.

Source: FSSIA estimates

#### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 14-Feb-2025 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.