**EQUITY RESEARCH - COMPANY REPORT** 



# BANGKOK CHAIN HOSPITAL

**BCH TB** 

THAILAND / HEALTH CARE SERVICES

# Kuwaiti patient risk priced in

- Expect 4Q24 profit to drop by 58% y-y to THB182m due to one-off items related to SSO.
- Middle East patient revenue has declined and reached a new base, suggesting limited downside if Kuwaiti patients do not return.
- Maintain BUY with a new DCF-TP of THB20/shr.

## 4Q24 to be hit by one-off items from SSO of up to THB160m

We expect revenue to decline by 6% y-y, dragged by 16-18% y-y lower SSO revenue following cTHB160m revenue reversal of high-cost care treatments (AdjRW>2) after a payment cut to THB8,000/RW from THB12,000/RW for treatments during July to Dec-24. We also expect cash patient revenue to decline by 2% y-y this quarter, pressured by a slowdown in Kuwaiti patient revenue (accounting for 6% of total revenue in 2023). Thus, we estimate profit to fall 58% y-y to THB182m in 4Q24.

## International patient revenue should resume upward trend in 2025

Middle East (ME) patient revenue sharply declined from THB200-300m/quarter (9% revenue contribution) in 2023 to cTHB100m in 2Q-3Q24 (3% revenue contribution). Hence, we believe there is unlikely any further downside from the decline in Kuwaiti patient revenue. It should represent the baseline in 2025. Therefore, we expect ME patient revenue of cTHB420m (-11% y-y) in 2025. Meanwhile, non-ME patient revenue is on an upward trend, growing from THB1.0b in 2023 to THB1.2b in 2024E, and we expect it to increase further by 10% to THB1.3b in 2025. Thus, international patient revenue should grow by 3-5% to THB1.8b.

### Healthy growth to resume in 2025

We expect 2025 profit to jump 29% y-y to THB1.6b in the absence of the SSO revenue reversal totaling cTHB241m (THB81m in 2Q24 and cTHB160m in 4Q24) since the SSO changed its payment scheme to be fixed at THB12,000/RW effective Jan-25. Additional drivers would be a smaller loss from three new hospitals (from cTHB200m in 2024E to cTHB80-120m 2025E) and strong self-pay patients with 6-8% revenue growth.

## Share prices reflect a low chance of Kuwaiti patients returning

We decreased our 2024-26E core profit by 4-12% to reflect the cut in the SSO's payment for high-cost care in 2024 and a slowdown in Thai self-pay patients following an anticipated economic downturn in 2025-26. We derive a new 2025 DCF-based TP of THB20/shr. BCH traded at an attractive 22x 2025E P/E (vs 5-year average of 26x). Moreover, the market has already factored in a low probability of Kuwaiti patients returning, suggesting limited downside risk. Thus, any news of the Kuwaiti government resuming patient referrals to Thailand would serve as a positive surprise for the stock.

# BUY

#### UNCHANGED

TARGET PRICE	THB20.00
CLOSE	THB14.30
UP/DOWNSIDE	+39.9%
PRIOR TP	THB21.00
CHANGE IN TP	-4.8%
TP vs CONSENSUS	-0.6%

### **KEY STOCK DATA**

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	11,729	11,815	12,773	13,723
Net profit	1,406	1,231	1,587	1,784
EPS (THB)	0.56	0.49	0.64	0.72
vs Consensus (%)	-	(15.1)	(5.3)	(4.8)
EBITDA	2,802	2,611	3,117	3,417
Recurring net profit	1,406	1,231	1,587	1,784
Core EPS (THB)	0.56	0.49	0.64	0.72
Chg. In EPS est. (%)	-	(11.8)	(2.0)	(4.4)
EPS growth (%)	(53.7)	(12.4)	28.9	12.4
Core P/E (x)	25.4	29.0	22.5	20.0
Dividend yield (%)	3.5	2.4	1.9	2.4
EV/EBITDA (x)	12.9	13.6	11.1	9.8
Price/book (x)	2.8	2.8	2.6	2.4
Net debt/Equity (%)	(4.4)	(8.7)	(15.5)	(21.6)
ROE (%)	11.2	9.6	11.8	12.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(6.5)	(16.9)	(36.2)
Relative to country (%)	(2.0)	(9.9)	(34.4)
Mkt cap (USD m)			1,058
3m avg. daily turnover (USD m)			3.8
Free float (%)			44
Major shareholder	Chalerr	m Harnpha	nich (33%)
12m high/low (THB)		2	3.80/14.10
Issued shares (m)			2,493.75

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

BCH is a leading service provider under the Social Security Office (SSO) scheme. BCH received a large SSO quota of 314k in 2024. This should lead to more registered members numbering around 100k for BCH over 2024-26.

In 2020-21, BCH opened three new hospitals, which continue to share a loss. However, their operations are improving, and all should turn profitable by 2025-26, leading to better EBITDA and an improved NPM.

Revenue from international patients slowed down in 2024 due to a decline in Kuwaiti patient revenue. We expect revenue growth to resume in 2025, driven by CLMV patients, with the scope of an upside if the Kuwaiti government resumes patient referrals to Thailand.

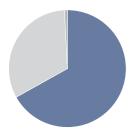
## Company profile

The company operates its businesses as a group, providing healthcare services to both cash patients and patients under the social security scheme.

www.bangkokchainhospital.com

## Principal activities (revenue, 2023)

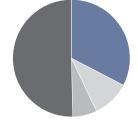
- Cash patient revenue 68.0 %
- SSO patient revenue 32.8 %
- NHSO patient revenue (0.8) %



Source: Bangkok Chain Hospital

## **Major shareholders**

- Chalerm Harnphanich 32.6 %
- Thai NVDR 10.3 %
- Somporn Harnphanich 6.7 %
- Others 50.4 %



Source: Bangkok Chain Hospital

# **Catalysts**

Key potential growth drivers include 1) more SSO-registered members; 2) increased demand from medical tourists; and 3) an improved EBITDA margin, led by new hospitals.

#### Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.

## **Event calendar**

Date	Event
Feb 2025	4Q24 results announcement

## **Key assumptions**

	2024E	2025E	2026E
	(%)	(%)	(%)
SSO volume growth	1	6	5
SSO revenue / patient growth	(1)	5	4
OPD volume growth	0	4	4
OPD revenue / patient growth	9	2	2
IPD volume growth	(1)	3	3
IPD revenue / patient growth	(9)	4	4

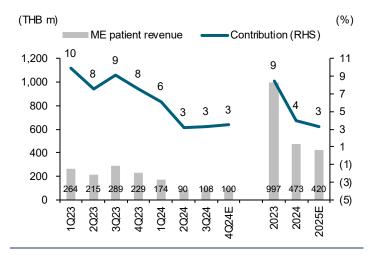
Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in patient volume, we project 2025 earnings would rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2025 earnings would rise by 5%, and vice versa, all else being equal.

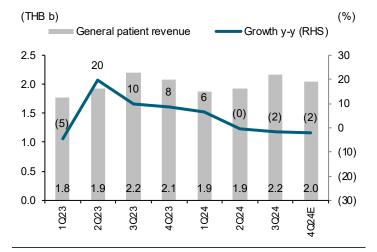
Source: FSSIA estimates

## Exhibit 1: Middle East (ME) patient revenue



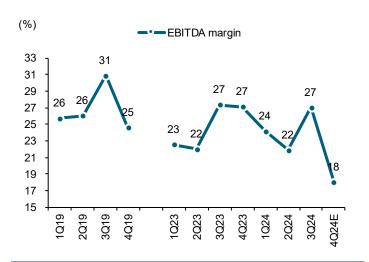
Sources: BCH; FSSIA estimates

## **Exhibit 3: General patient revenue**



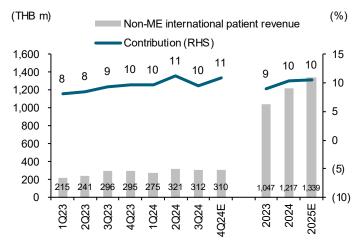
Sources: BCH; FSSIA estimates

## **Exhibit 5: EBITDA margin**



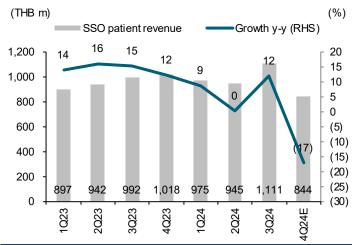
Sources: BCH; FSSIA estimates

**Exhibit 2: Non-ME international patient revenue** 



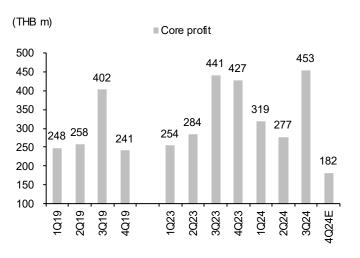
Sources: BCH; FSSIA estimates

## Exhibit 4: SSO revenue, quarterly



Sources: BCH; FSSIA estimates

## Exhibit 6: Core profit



Sources: BCH; FSSIA estimates

Exhibit 7: BCH - 4Q24 results preview

	4Q23	1Q24	2Q24	3Q24	4Q24E	Cha	nge	2023	2024E	Chg
	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %				
Sales	3,032	2,844	2,857	3,261	2,857	(12)	(6)	11,729	11,815	
COGS (incl. depreciation)	(2,094)	(2,044)	(2,112)	(2,238)	(2,200)	(2)	5	(8,116)	(8,590)	
Gross profit	938	801	744	1,023	657	(36)	(30)	3,613	3,226	(11
SG&A	(392)	(376)	(388)	(417)	(423)	1	8	(1,755)	(1,595)	(9
Operating profit	547	425	356	607	234	(61)	(57)	1,859	1,630	(12
Net other income	40	23	28	24	28	16	(31)	119	106	(11
Interest expense	(13)	(11)	(13)	(15)	(15)	0	18	(95)	(53)	(45
Pretax profit	574	437	372	615	247	(60)	(57)	1,882	1,684	(11
Income Tax	(114)	(87)	(70)	(122)	(49)	(59)	(57)	(405)	(337)	(17
Associates	(0)	0	(0)	(0)	0	(100)	(100)	1	1	n/a
Minority interest	(32)	(31)	(25)	(40)	(16)	(60)	(51)	(73)	(117)	6
Core profit	427	319	277	453	182	(60)	(58)	1,406	1,231	(12
Extraordinaries, GW & FX	0	0	0	0	0	, ,	` ,	•	,	•
Reported net profit	427	319	277	453	182	(60)	(58)	1,406	1,231	(12
Outstanding shares (m)	2,494	2,494	2,494	2,494	2,494	0	0	2,494	2,494	(
Core EPS (THB)	0.17	0.13	0.11	0.18	0.07	(60)	(58)	0.56	0.49	(12
EPS (THB)	0.17	0.13	0.11	0.18	0.07	(60)	(58)	0.56	0.49	(12
COGS (excl. depreciation)	1,858	1,803	1,871	1,987	1,947	(2)	5	7,172	7,609	
Depreciation	236	240	242	251	253	1	8	944	981	
EBITDA	823	688	626	882	516	(42)	(37)	2,922	2,717	(7
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppi
Gross margin	31	28	26	31	23	(8)	(8)	31	27	(4
SG&A/Revenue	13	13	14	13	15	2	2	15	14	(1
EBITDA margin	27	24	22	27	18	(9)	(9)	24	22	(2
Net profit margin	14	11	10	14	6	(8)	(8)	12	10	(2
Operating stats	(y-y %)	(y-y %)	(y-y %)	(y-y %)						
Cash-OPD revenue growth	8	14	9	11						
Cash-OPD volume growth	10	10	(8)	(3)						
Cash-OPD revenue per head growth	0	3	18	14						
Cash-IPD revenue growth	9	(1)	(13)	(14)						
Cash-IPD volume growth	23	5	(1)	(11)						
Cash-IPD revenue per head growth	(5)	(6)	(12)	(4)						
SSO revenue growth	12	9	0	12						
SSO registered member ('000)	1,014	1,015	1,017	1,021						
` ,	0	0	0	1,021						
SSO registered member growth				1						

Sources: BCH; FSSIA estimates

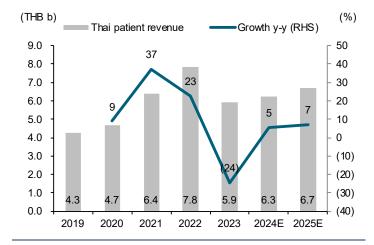
**Exhibit 8: Forecast revisions** 

		Current			- Previous		% Change		
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E
SSO registered members ('000)	1,023	1,084	1,138	1,033	1,115	1,204	(1.0)	(2.8)	(5.5)
SSO revenue per head (THB)	3,783	3,973	4,131	3,802	3,916	4,034	(0.5)	1.4	2.4
Cash-OPD visits per day (no.)	3,013	3,133	3,258	3,193	3,385	3,588	(5.7)	(7.4)	(9.2)
Cash-OPD revenue per head (THB)	3,992	4,072	4,153	3,809	3,923	4,041	4.8	3.8	2.8
Cash-IPD admissions per day (no.)	130	134	138	134	136	139	(2.9)	(2.0)	(1.0)
Cash-IPD revenue per head (THB)	75,165	78,172	81,299	75,991	79,791	83,780	(1.1)	(2.0)	(3.0)
Revenue (THB m)	11,815	12,773	13,723	12,071	13,183	14,400	(2.1)	(3.1)	(4.7)
EBITDA margin (%)	22.1	24.4	24.9	23.3	23.9	24.4	(1.2)	0.5	0.5
Core profit (THB m)	1,231	1,587	1,784	1,397	1,621	1,865	(11.8)	(2.0)	(4.4)

Note: Change of items in percentage terms are represented in ppt change

Source: FSSIA estimates

## Exhibit 9: Thai general patient revenue



Sources: BCH; FSSIA estimates

# Exhibit 11: SSO revenue, yearly



Sources: BCH; FSSIA estimates

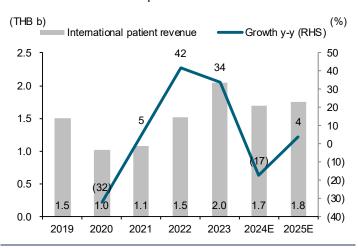
## Exhibit 13: DCF-derived TP

(%)	Cost of debt assumptions
3.0	Pre-tax cost of debt
8.0	Marginal tax rate
1.0	
10.6	Net cost of debt, Kd
70.0	Weight applied
8.4	
	3.0 8.0 1.0 10.6 70.0

DCF valuation estimate	(THB b)	(THB/share)	Comments
NPV	18.6	7.5	WACC 8.4%, Risk-free rate 3%, Risk premium 8%
Terminal value	30.2	12.1	Terminal growth 3%
Cash & liquid assets	3.7	1.5	At end-2025E
Investments	0.0	0.0	At end-2025E
Debt	(1.4)	(0.6)	At end-2025E
Minorities	(1.2)	(0.5)	At end-2025E
Residual ordinary equity	50.0	20.0	

Source: FSSIA estimates

## Exhibit 10: International patient revenue



Sources: BCH; FSSIA estimates

## Exhibit 12: EBITDA margin



(%) 4.0 20.0

3.2 30.0

Sources: BCH; FSSIA estimates

## Exhibit 14: Historical P/E band

#### BCH PER (x) 45 std + 2 = 40.6x40 +1 = 33.2x 35 30 5Y-avg = 25.7x 25 std -1 = 18.2x20 15 std -2 = 10.8x10 5 0 2025 -2022 2023 2024 2021

Sources: Bloomberg; FSSIA estimates

Exhibit 15: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 16: Peer comparisons as of 30 Jan 2025

Company	BBG	Rec		Share price	·	Market	PI	E	RC	)E	PE	3V	EV/ EE	BITDA
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	23.90	36.50	52.7	11,265	23.8	21.5	16.4	17.1	3.8	3.6	14.6	13.3
Bumrungrad Hospital	BH TB	HOLD	176.50	285.00	61.5	4,162	18.3	17.7	29.7	26.9	5.0	4.5	12.2	11.4
Bangkok Chain Hospital	BCH TB	BUY	14.30	20.00	39.9	1,058	29.0	22.5	9.6	11.8	2.8	2.6	13.6	11.1
Chularat Hospital	CHG TB	BUY	2.18	3.40	56.0	711	23.3	19.0	13.4	15.6	3.1	2.8	12.6	10.6
Patrangsit Healthcare Group	PHG TB	BUY	15.00	21.00	40.0	133	15.5	13.7	14.3	15.1	2.1	2.0	7.3	6.6
Praram 9 Hospital	PR9 TB	BUY	22.50	30.00	33.3	525	24.6	21.7	13.5	14.1	3.2	2.9	13.8	11.9
Thonburi Healthcare Group	THG TB	HOLD	14.00	40.00	185.7	352	23.7	14.8	4.9	7.6	1.2	1.1	10.8	8.9
Ramkhamhaeng Hospital	RAM TB	BUY	21.30	44.00	106.6	758	15.3	13.0	8.9	10.0	1.3	1.3	20.6	16.3
Srivichai Vejvivat	VIH TB	BUY	8.00	15.00	87.5	153	14.8	12.9	10.3	10.5	1.4	1.3	6.0	7.4
Rajthanee Hospital	RJH TB	n/a	19.40	n/a	n/a	167	10.8	11.6	25.7	22.7	2.7	2.6	9.4	9.2
Ekachai Medical Care	EKH TB	n/a	6.55	n/a	n/a	163	16.2	16.5	12.4	12.4	2.0	2.0	10.0	9.7
Thailand average						19,447	19.6	16.8	14.5	14.9	2.6	2.4	11.9	10.6
Regional														
Ramsay Health Care	RHC AU	n/a	33.74	n/a	n/a	4,840	27.1	25.7	6.5	6.4	1.6	1.5	8.8	8.4
Ihh Healthcare Bhd	IHH SP	n/a	2.19	n/a	n/a	14,244	33.0	31.0	6.9	6.7	2.1	2.0	13.9	12.8
Ryman Healthcare	RYM NZ	n/a	4.36	n/a	n/a	1,695	10.9	18.8	7.0	3.8	0.6	0.7	15.7	19.4
Apollo Hospitals Enterprise	APHS IN	n/a	6,825	n/a	n/a	11,331	105.9	67.0	14.1	19.0	14.1	12.1	42.9	33.0
Kpj Healthcare Berhad	KPJ MK	n/a	2.23	n/a	n/a	2,229	32.9	28.4	12.3	13.3	4.0	3.7	14.8	13.6
Raffles Medical Group	RFMD SP	n/a	0.83	n/a	n/a	1,145	23.2	21.4	6.5	6.7	1.5	1.4	10.8	10.2
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,480	n/a	n/a	2,122	30.7	27.7	18.9	19.0	5.2	4.8	18.7	16.8
Aier Eye Hospital Group	300015 CH	n/a	12.33	n/a	n/a	15,874	30.6	27.0	18.0	18.0	5.3	4.6	18.3	16.2
Regional average						53,478	36.8	30.9	11.3	11.6	4.3	3.9	18.0	16.3
Overall average						72,925	26.8	22.7	13.1	13.5	3.3	3.0	14.5	13.0

Sources: Bloomberg; FSSIA estimates

# **Financial Statements**

Bangkok Chain Hospital

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	18,827	11,729	11,815	12,773	13,723
Cost of goods sold	(12,772)	(8,116)	(8,590)	(9,011)	(9,616)
Gross profit	6,055	3,613	3,226	3,761	4,108
Other operating income	-	-	-	-	-
Operating costs	(1,946)	(1,755)	(1,595)	(1,673)	(1,770)
Operating EBITDA	5,059	2,802	2,611	3,117	3,417
Depreciation	(950)	(944)	(981)	(1,028)	(1,080)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	4,109	1,859	1,630	2,088	2,337
Net financing costs	(148)	(77)	(37)	(37)	(29)
Associates	0	1	1	1	1
Recurring non-operating income	84	102	92	96	101
Non-recurring items	0	0	0	0	0
Profit before tax	4,046	1,883	1,685	2,148	2,409
Тах	(888)	(405)	(337)	(429)	(482)
Profit after tax	3,157	1,479	1,348	1,718	1,928
Minority interests	(118)	(73)	(117)	(131)	(144)
Preferred dividends	-	-	-	-	
Other items	-	-	-	-	
Reported net profit	3,039	1,406	1,231	1,587	1,784
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	3,039	1,406	1,231	1,587	1,784
Per share (THB)					
Recurring EPS *	1.22	0.56	0.49	0.64	0.72
Reported EPS	1.22	0.56	0.49	0.64	0.72
DPS	1.40	0.50	0.35	0.27	0.35
Diluted shares (used to calculate per share data)	2,494	2,494	2,494	2,494	2,494
Growth					
Revenue (%)	(12.0)	(37.7)	0.7	8.1	7.4
Operating EBITDA (%)	(50.6)	(44.6)	(6.8)	19.4	9.6
Operating EBIT (%)	(56.2)	(54.8)	(12.3)	28.1	11.9
Recurring EPS (%)	(55.6)	(53.7)	(12.4)	28.9	12.4
Reported EPS (%)	(55.6)	(53.7)	(12.4)	28.9	12.4
Operating performance					
Gross margin inc. depreciation (%)	32.2	30.8	27.3	29.4	29.9
Gross margin exc. depreciation (%)	37.2	38.9	35.6	37.5	37.8
Operating EBITDA margin (%)	26.9	23.9	22.1	24.4	24.9
Operating EBIT margin (%)	21.8	15.8	13.8	16.3	17.0
Net margin (%)	16.1	12.0	10.4	12.4	13.0
Effective tax rate (%)	22.0	21.5	20.0	20.0	20.0
Dividend payout on recurring profit (%)	114.9	88.7	70.9	42.7	48.9
Interest cover (X)	28.4	25.4	46.0	58.9	82.8
Inventory days	12.3	17.0	15.1	15.2	15.1
Debtor days	49.3	37.0	25.9	24.0	22.3
Creditor days	41.0	67.9	67.6	68.0	67.4
Operating ROIC (%)	21.4	10.9	10.4	13.5	15.3
ROIC (%)	21.0	10.9	10.5	13.4	15.2
ROE (%)	23.9	11.2	9.6	11.8	12.5
ROA (%)	14.2	8.2	7.7	9.4	9.9
* Pre-exceptional, pre-goodwill and fully diluted					3.0
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Cash patient revenue	9,372	7,976	7,947	8,467	9,022
	5,512	1,510	1,541	0,407	5,022
SSO patient revenue	3,371	3,850	3,868	4,306	4,702

Sources: Bangkok Chain Hospital; FSSIA estimates

# **Financial Statements**

Bangkok Chain Hospital

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	3,039	1,406	1,231	1,587	1,784
Depreciation	950	944	981	1,028	1,080
Associates & minorities	-	-	-	-	-
Other non-cash items	24	114	110	131	144
Change in working capital	1,459	1,563	60 <b>2,383</b>	5 <b>2,751</b>	32
Cash flow from operations Capex - maintenance	<b>5,471</b> (984)	<b>4,027</b> (896)	(820)	(894)	<b>3,039</b> (961)
Capex - new investment	(304)	(030)	(020)	(054)	(301)
let acquisitions & disposals	2	4	0	0	0
Other investments (net)	-	-	-	-	-
Cash flow from investing	(982)	(892)	(820)	(894)	(961)
Dividends paid	(3,491)	(1,247)	(873)	(677)	(873)
Equity finance	0	0	0	0	0
Debt finance	(3,153)	(2,310)	(200)	0	(70)
Other financing cash flows	(462)	(32)	(64)	(72)	(79)
cash flow from financing Ion-recurring cash flows	(7,106)	(3,590)	(1,137)	(749)	(952)
Other adjustments	0	0	0	0	0
let other adjustments	Ŏ	Ŏ	Ŏ	Ŏ	0
Novement in cash	(2,616)	(455)	425	1,108	1.126
Free cash flow to firm (FCFF)	4,645.31	3,230.18	1,614.58	1,912.48	2,133.46
ree cash flow to equity (FCFE)	875.07	791.94	1,297.83	1,785.44	1,999.22
Per share (THB)					
CFF per share	1.86	1.30	0.65	0.77	0.86
CFE per share	0.35	0.32	0.52	0.72	0.80
Recurring cash flow per share	1.61	0.99	0.93	1.10	1.21
Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
•					
angible fixed assets (gross) ess: Accumulated depreciation	20,274 (7,992)	20,884 (8,639)	21,711 (9,620)	22,605 (10,648)	23,565 (11,728)
angible fixed assets (net)	12,282	12,244	12,091	11,956	11,837
ntangible fixed assets (net)	425	440	440	440	440
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	32	28	28	28	28
Cash & equivalents	2,640	2,185	2,610	3,718	4,844
VC receivable	1,539	839	839	839	839
nventories	362	306	324	340	364
Other current assets	2,294	1,513	1,524	1,647	1,770
Current assets	6,835	4,843	5,298	6,545	7,817
Other assets	223	176	176	176	176
Total assets	19,796	17,731	18,032	19,145	20,298
Common equity	12,445	12,594	12,953	13,863	14,773
Minorities etc. Fotal shareholders' equity	1,065 <b>13,510</b>	1,110 <b>13,704</b>	1,163 <b>14,116</b>	1,222 <b>15,085</b>	1,287 <b>16,060</b>
ong term debt	3,888	1,497	1,297	1,297	1,297
Other long-term liabilities	163	187	187	187	187
ong-term liabilities	4,051	1,684	1,484	1,484	1,484
VC payable	1,300	1,368	1,451	1,522	1,628
Short term debt	0	81	81	81	81
Other current liabilities	935	894	900	973	1,046
Current liabilities	2,235	2,342	2,432	2,576	2,754
Total liabilities and shareholders' equity	19,796	17,731	18,032	19,145	20,298
Net working capital	1,959	396	336	331	300
nvested capital Includes convertibles and preferred stock which is bein	14,921	13,284	13,070	12,931	12,781
<u> </u>	ug treated as debt				
Per share (THB)					
Book value per share	4.99	5.05	5.19	5.56	5.92
angible book value per share	4.82	4.87	5.02	5.38	5.75
Financial strength	0.0	(4.4)	(0.7)	(45.5)	/04.00
let debt/equity (%)	9.2 6.3	(4.4)	(8.7)	(15.5)	(21.6)
Net debt/total assets (%) Current ratio (x)	6.3 3.1	(3.4) 2.1	(6.8) 2.2	(12.2) 2.5	(17.1) 2.8
CF interest cover (x)	6.9	11.3	35.7	49.1	68.9
/aluation	2022	2023	2024E	2025E	2026E
Recurring P/E (x) *	11.7	25.4	29.0	22.5	20.0
Recurring P/E (x) ** Recurring P/E @ target price (x) *	11.7	25.4 35.5	29.0 40.5	22.5 31.4	28.0
Reported P/E (x)	11.7	25.4	29.0	22.5	20.0
Dividend yield (%)	9.8	3.5	2.4	1.9	2.4
	2.9	2.8	2.8	2.6	2.4
Price/book (x)					
Price/book (x) Price/tangible book (x)	3.0	2.9	2.8	2.7	2.5
	3.0 7.5	2.9 12.9	13.6	11.1	
Price/tangible book (x)					2.5 9.8 14.0

Sources: Bangkok Chain Hospital; FSSIA estimates

# **Bangkok Chain Hospital PCL (BCH TB)**

FSSIA ESG rating

★ ★ ★

## Exhibit 17: FSSIA ESG score implication

39.71 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

# Exhibit 18: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg		
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
BCH	39.71				4.00	5.00	Certified	High	48.21			27.19	18.00	3.52	47.60	
BDMS	74.00	Υ	Y	Y	5.00	4.00		Medium	61.06	AA	34.00	59.83	72.00	3.45	58.92	
ВН	51.21				4.00	4.00		Medium	64.29	Α	29.00	59.03	27.00	5.08	47.79	
CHG	38.25				4.00	5.00		High	55.35			59.57	21.00	2.34	50.24	
PR9	54.08		Y	Y	5.00	5.00	Certified	High	71.12			62.39		2.43	37.90	
PRINC	18.00				4.00	4.00	Certified									
RAM	11.75				3.00			High								
THG	18.75				5.00	5.00		High								
VIBHA	20.88				4.00	3.00	Declared	High					17.00			

Sources: SETTRADE.com; FSSIA's compilation

# Exhibit 19: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	0.56	0.71	0.75	0.72	0.80	0.85	2.36	3.52
BESG environmental pillar score	0.00	0.00	0.00	0.00	0.38	0.38	2.96	4.63
BESG social pillar score	0.00	0.22	0.22	0.22	0.22	0.22	1.70	3.47
BESG governance pillar score	2.35	2.41	2.62	2.50	2.41	2.63	3.19	2.91
ESG disclosure score	18.06	19.81	19.81	19.81	20.08	20.08	31.27	47.60
Environmental disclosure score	0.00	0.42	0.42	0.42	1.24	1.24	20.57	46.18
Social disclosure score	3.17	10.52	10.52	10.52	10.52	10.52	18.53	41.96
Governance disclosure score	50.87	48.37	48.37	48.37	48.37	48.37	54.64	54.64
Environmental								
Emissions reduction initiatives	No	No	No	No	Yes	Yes	Yes	Yes
Climate change policy	No	No	No	No	No	No	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No							
GHG scope 1	_	_	_	_	_	_	1	2
GHG scope 2 location-based	_	_	_	_	_	_	5	6
GHG Scope 3	_	_	_	_	_	_	_	_
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	No							
Energy efficiency policy	No	Yes						
Total energy consumption	_	_	_	_	_	_	10	12
Renewable energy use	_	_	_	_	_	_	_	_
Electricity used	_	_	_	_	_	_	10	12
Fuel used - natural gas	_	_	_	_	_	_	_	_

 $Sources: Bloomberg; FSSIA's \ compilation$ 

Exhibit 20: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 202
Fuel used - crude oil/diesel	No	N						
Waste reduction policy	No	No	No	No	Yes	Yes	Yes	Ye
Hazardous waste	_	_	_	_	_	_	_	
Total waste	_	_	_	_	_	_	_	
Waste recycled	_	_	_	_	_	_	_	
Waste sent to landfills	_	_	_	_	_	_	_	
Environmental supply chain management	No	Ye						
Water policy	No	No	No	No	No	No	Yes	Ye
Water consumption	_	_	_	_	_	_	_	-
Social								
Human rights policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Policy against child labor	No	Ye						
Quality assurance and recall policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Ye
Consumer data protection policy	No	N						
Equal opportunity policy	Yes	Ye						
Gender pay gap breakout	No	N						
Pct women in workforce	_	_	_	_	_	_	_	7
Pct disabled in workforce	_	_	_	_	_	_	_	
Business ethics policy	Yes	Υe						
Anti-bribery ethics policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Υe
Health and safety policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Υe
Lost time incident rate - employees	_	_	_	_	_	_	0	
Total recordable incident rate - employees	_	_	_	_	_	_	0	
Training policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Υe
Fair remuneration policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Υe
Number of employees – CSR	_	_	_	_	_	_	8,597	8,87
Employee turnover pct	_	_	_	_	_	_	_	2
Total hours spent by firm - employee training	_	_	_	_	_	_	_	54,70
Social supply chain management	No	Yes	Yes	Yes	Yes	Yes	Yes	Υe
Governance								
Board size	10	10	10	12	12	12	12	1
No. of independent directors (ID)	4	4	4	4	4	4	4	
No. of women on board	3	3	3	4	4	3	3	
No. of non-executive directors on board	5	5	5	5	5	5	5	
Company conducts board evaluations	Yes	Υe						
No. of board meetings for the year	6	5	6	5	5	6	6	
Board meeting attendance pct	93	94	90	96	100	99	94	g
Board duration (years)	_	_	_	_	_	_	_	
Director share ownership guidelines	No	N						
Age of the youngest director	28	29	30	29	30	31	32	3
Age of the oldest director	72	73	74	75	76	77	78	7
No. of executives / company managers	5	5	5	5	5	7	7	
No. of female executives	1	_	_	_	_	_	_	_
Executive share ownership guidelines	No	N						
Size of audit committee	3	3	3	3	3	3	3	•
No. of ID on audit committee	3	3	3	3	3	3	3	
Audit committee meetings	4	4	5	5	5	5	5	
Audit meeting attendance %	100	92	100	93	100	100	93	10
Size of compensation committee	0	0	0	0	0	0	0	
No. of ID on compensation committee	J	U	U	U	U	U	U	
•	_	_	_	_	_	_	_	
No. of compensation committee meetings	_	_	_	_	_	_	_	-
Compensation meeting attendance %	_	_	_	_	_	_	_	•
Size of nomination committee	0	0	0	0	0	0	0	
No. of nomination committee meetings	_	_	_	_	_	_	_	
Nomination meeting attendance %	_	_		_	_	_	_	
Sustainability governance								

Sources: Bloomberg; FSSIA's compilation

# **Disclaimer for ESG scoring**

ESG score	Methodolog	ly .			Rating						
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process bas from the anr Only the top inclusion.	ed on the comp nual S&P Global -ranked compar	ansparent, rules-based anies' Total Sustainabili Corporate Sustainabilii nies within each industry	ity Scores resulting ty Assessment (CSA). y are selected for	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing by Candidates 1) no irregul- float of >150 up capital. S 70%; 2) inde- wrongdoing	usiness with trar must pass the p ar trading of the shareholders, a ome key disqua ependent director related to CG, s	sibility in Environmental nsparency in Governan reemptive criteria, with board members and ex and combined holding in lilfying criteria include: 1 ors and free float violation social & environmental in rnings in red for > 3 year	ce, updated annually. two crucial conditions: xecutives; and 2) free nust be >15% of paid- 1) CG score of below on; 3) executives' mpacts; 4) equity in	To be eligible for <u>SETESG inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETESG Index</u> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
CG Score by Thai nstitute of Directors Association (Thai IOD)	annually by Thailand (SE	the Thai IOD, w	in sustainable developn ith support from the Sto are from the perspectiv	ck Exchange of	Good (80-89), and not rated for equitable treatr	3 for Good (70 or scores belo nent of shareh (5%); 4) disclo	ories: 5 for Excel 0-79), 2 for Fair (6 w 50. Weightings nolders (weight 2 osure & transpare	60-69), 1 for P include: 1) th 5% combined	ass (60-69), ne rights; 2) and ); 3) the role of		
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent out of five th criteria cove date (45%), circulation of s exercised. The and verifiability	e incorporated in and sufficiently of e CG componer of AGM procedure and after the metallicities assesses of and 3) openness of a sufficient information of the sufficient information of	ich shareholders' rights nto business operations disclosed. All form impo- nts to be evaluated anni- res before the meeting ( eeting (10%). (The first as in for voting; and 2) facilitatis a 1) the ease of attending m is for Q&A. The third involve b, resolutions and voting res	s and information is ortant elements of two ually. The assessment (45%), at the meeting ssesses 1) advance ing how voting rights can be leetings; 2) transparency s the meeting minutes that	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.						
Fhai CAC By Thai Private Sector Collective Action Against Corruption CAC)	establishme policies. The (Companies d Declaration of Certification, in managers and	nt of key control c Certification is eciding to become Intent to kick off an	necklist include corruptions, and the monitoring all good for three years. a CAC certified member stin 18-month deadline to substant, in place of policy are distincted in the substant of whistleblowing stakeholders.)	nd developing of  art by submitting a  mit the CAC Checklist for  nd control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	based on an risk is unma regulatory filing	assessment of naged. Sources to gs, news and other	rating provides an ove how much of a compar o be reviewed include corpor r media, NGO reports/webs	ny's exposure to ESG orate publications and sites, multi-sector	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored.  NEGL Low Medium High Severe						
		ompany feedback, uality & peer reviev	ESG controversies, issuer i ws.	feedback on draft ESG	0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to the principle helps explain over-weighti	o outperform ove of financial mat n future risk-adju	stainable companies the rest the long term. The meriality including informates usted performance. Mathigher materiality and by basis.	ethodology considers ation that significantly teriality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
MSCI				anagement of financially their exposure to ESG ris					nethodology to		
	AAA	8.571-10.000									
	AA	7.143-8.570	Leader:	leading its industry in m	anaging the most s	gnificant ESG ri	sks and opportunitie	es			
	Α	5.714-7.142									
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	nal track record of managing the most significant ESG risks and opportunities relative to						
	ВВ	2.857-4.285		7.							
	В	1.429-2.856	Laggard:	lagging its industry been	ad on its high aveca	ure and failure t	o manage significan	t ESG ricks			
	CCC	0.000-1.428	Layyaru.		sed on its high exposure and failure to manage significant ESG risks						
Moody's ESG solutions	believes that	t a company inte		take into account ESG o to its business model and medium to long term.							
Refinitiv ESG rating	based on pu	blicly available	and auditable data. The	a company's relative ES score ranges from 0 to re 0 to 25 = poor; >25 to 50	100 on relative E	SG performar	nce and insufficie	nt degree of t			
S&P Global				suring a company's perfesification. The score ran			of ESG risks, op	portunities, ar	id impacts		
Bloomberg	ESG Score	:	score is based on Bloor	ating the company's agg mberg's view of ESG fina the weights are determin	ncial materiality.	The score is	a weighted gene	alized mean (	(power mean)		
	of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.  ESG Disclosure Score  Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.										

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

### **GENERAL DISCLAIMER**

## ANALYST(S) CERTIFICATION

#### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Chain Hospital	ВСН ТВ	THB 14.30	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Bangkok Dusit Medical Services	BDMS TB	THB 23.90	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	вн тв	THB 176.50	HOLD	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin. Upside risks include the return of Kuwaiti patients with the potential to gain more market share if only three hospitals are in the approved list (from 17-20 hospitals previously).
Chularat Hospital	CHG TB	THB 2.18	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Patrangsit Healthcare Group	PHG TB	THB 15.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 22.50	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 14.00	HOLD	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units. Downside risks include 1) regulatory risks from drug prices and medical bill controls; and 2) a slowdown in international patients due to economic concerns.
Ramkhamhaeng Hospital	RAM TB	THB 21.30	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.
Srivichaivejvivat	VIH TB	THB 8.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 30-Jan-2025 unless otherwise stated.

### RECOMMENDATION STRUCTURE

## Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

## **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.