EQUITY RESEARCH - COMPANY REPORT



INOUE RUBBER (THAILAND)

THAILAND / AUTOMOTIVE

HAILAND / AUTOMOTIVE

The situation remains difficult

IRC reported a net profit of only THB10m in 4QFY24, -93.4% q-q and -80.5% y-y, marking the lowest profit in the past nine quarters.

- Cut profit forecast by 10% and 8% in FY25-FY26, respectively, mainly from a downward revision in our sales revenue estimate.
- Cut TP to THB12.40 after lowering our target P/E to 11.5x.

4QFY24 profit marked the lowest profit in nine guarters

IRC reported a net profit of only THB10m in 4QFY24 (ended September 2024), -93.4% q-q and -80.5% y-y, marking the lowest profit in the past nine quarters. This was due to a decrease in the gross margin, which fell to just 10.1%, while SG&A expenses increased due to higher marketing expenditures. Although revenue improved from the previous quarter due to more working days, the profit significantly dropped by 93.4% q-q, as there was no dividend income of THB146m as in the previous quarter. The sharp decline in y-y profit was attributed to decreased revenue and higher marketing expenses.

Dividends were a crucial contributor to FY24

Excluding a THB146 dividend received from IRC's JV in Vietnam, its core profit for FY24 would be THB160m, +21.9% y-y, instead of growing 95.0% y-y as reported. The profit growth in FY24 was attributable to declines in commodity-linked raw materials rather than sales growth. Interestingly, the sales in FY24 dropped for the second consecutive year by 15.4% y-y, aligning with the industry's car sales.

The industry is limiting the company's growth

As Thailand's automotive industry looks dull, and we expect a swift recovery at the earliest in 2H25, we cut our profit forecast for IRC by 10% and 8% in FY25-FY26, respectively, mainly from a downward revision in our sales revenue assumption, both domestic and export. We expect the FY25 net profit to decrease 33.4% y-y, partly due to the substantial dividend received of THB146m, which may not recur. However, the FY26E net profit should recover 12.6% y-y in line with the industry.

Despite strong financial position, valuations are relatively high

We downgrade our rating to REDUCE after slashing our TP to THB12.40 from the previous THB15.00, following a reduction in our profit estimates and a lower target FY25E P/E of 11.5x, down from 17x due to slower growth and a sluggish industry outlook. However, our target P/E is higher than the industry average due to IRC's strong financial position. The company is debt-free, making it possible to pay consistent dividends at a high payout ratio of 50% of its profit for several consecutive years.

REDUCE

FROM HOLD

TARGET PRICE	THB12.40
CLOSE	THB14.00
UP/DOWNSIDE	-11.4%
PRIOR TP	THB15.00
CHANGE IN TP	-17.3%
TP vs CONSENSUS	_

KEY STOCK DATA

IRC TB

YE Sep (THB m)	2024	2025E	2026E	2027E
Revenue	4,581	4,794	5,115	5,337
Net profit	312	207	233	253
EPS (THB)	1.62	1.08	1.21	1.32
vs Consensus (%)	-	-	-	-
EBITDA	678	558	587	611
Recurring net profit	312	207	233	253
Core EPS (THB)	1.62	1.08	1.21	1.32
Chg. In EPS est. (%)	nm	1.4	13.0	nm
EPS growth (%)	95.0	(33.4)	12.6	8.4
Core P/E (x)	8.6	13.0	11.5	10.6
Dividend yield (%)	6.2	3.9	4.3	4.7
EV/EBITDA (x)	0.9	1.2	1.0	0.8
Price/book (x)	0.6	0.6	0.6	0.6
Net debt/Equity (%)	(49.4)	(47.7)	(48.9)	(50.1)
ROE (%)	7.7	5.0	5.5	5.8



Share price performance	1 Month	3 Month	12 Month			
Absolute (%)	(0.7)	3.7	2.2			
Relative to country (%)	1.0	(8.0)	0.3			
Mkt cap (USD m)			78			
3m avg. daily turnover (USD m)			0.0			
Free float (%)			24			
Major shareholder	Inoue Rubber Co Ltd (34%)					
12m high/low (THB)			14.50/9.10			
Issued shares (m)			192.21			

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

IRC reported a net profit of only THB10m in 4QFY24 (ended September 2024), -93.4% q-q and -80.5% y-y, marking the lowest profit in the past nine quarters. It resulted in FY24 net profit of THB312m, +95.0% y-y, largely from THB146m dividends received from its JV in Vietnam in 3QFY24.

As Thailand's automotive industry looks dull, and we expect a swift recovery at the earliest in 2H25, we cut our profit forecast for IRC by 10% and 8% in FY25-FY26, respectively, mainly from a downward revision in our sales revenue estimate. We expect the FY25 net profit to decrease 33.4% y-y, partly due to the substantial dividend received of THB146m, which may not recur.

Company profile

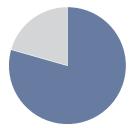
Inoue Rubber (Thailand) (IRC) was established by Inoue Rubber Co., Ltd. (Japan) and the Leeissaranukul family in 1969. IRC manufactures elastomer products for automotive and other industries, and motorcycle tires and tubes. The company has two plants in Rangsit, Pathumtani province, producing tires and tubes, and Ayutthaya province, producing automotive and industrial elastomers.

www.ircthailand.com

Principal activities (revenue, 2024)

■ Domestic sales - 79.4 %





Source: Inoue Rubber (Thailand)

Major shareholders

Inoue Rubber Co Ltd - 34.3 %

KK International Co Ltd - 25.3 %

■ Others - 40.4 %



Source: Inoue Rubber (Thailand)

Catalysts

Key potential catalysts include 1) stronger demand for cars and motorcycles in the region; 2) China's stimulus measures, which should boost the global economy; and 3) lower costs for raw materials.

Risks to our call

Upside risks to our P/E-based TP include 1) stronger demand from the automotive industry; 2) a sharp decrease in the price of crude oil; and 3) chip oversupply.

Event calendar

Date	Event
10 February 2025	Ex-dividend date of THB0.868 per share
February 2025	1QFY25 earnings announcement

Key assumptions

YE Sep	FY26E	FY27E	FY28E
	(THB m)	(THB m)	(THB m)
Domestic sales	3,897	4,158	4,339
Growth (%)	7.1	6.7	4.4
Exports	896	956	998
Growth (%)	(4.9)	6.7	4.3
Gross margin (%)	11.6	11.8	12.0
SG&A to sales (%)	8.2	8.0	8.0

Source: FSSIA estimates

Earnings sensitivity

- For every 0.5% change in its gross margin, we project IRC's FY25 net profit to change by 13%, all else being equal.
- For every 1% change in its SG&A to sales, we forecast IRC's FY25 net profit to change by 2%, all else being equal.

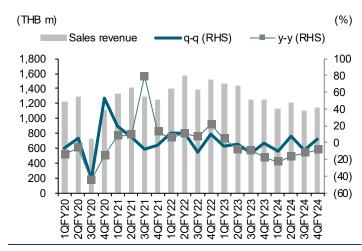
Source: FSSIA estimates

Exhibit 1: IRC - 4QFY24 earnings results

Year to Sep 30	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	Change	9
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q %)	(y-y %)
Sales	1,255	1,127	1,209	1,101	1,144	3.9	(8.8)
Cost of sales	(1,123)	(996)	(1,033)	(974)	(1,028)	5.6	(8.4)
Gross profit	132	131	176	127	116	(8.8)	(12.2)
Operating costs	(94)	(92) (90)	(90)	(98)	(98)	0.5	5.1
Operating profit	39	39	86	29	18	(39.7)	(54.4)
Operating EBITDA	143	139	172	266	101	(62.0)	(29.5)
Dividend & other income	17	17	21	163	15	(91.1)	(13.1)
Interest expense	(0)	(0)	(0)	(0)	(0)	14.4	(24.7)
Reported net profit	53	52	91	159	10	(93.4)	(80.5)
Reported EPS (THB)	0.27	0.26	0.47	0.83	1.83	120.5	585.3
Key Ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)
Gross margin	10.5	11.6	14.5	11.5	10.1	(1.4)	(0.4)
EBITDA margin	11.4	12.3	14.3	24.2	8.8	(15.3)	(2.6)
Core profit margin	4.3	4.6	7.5	14.4	0.9	(13.5)	(3.3)
SG&A / Sales	7.3	8.0	8.1	8.9	10.1	1.2	2.8

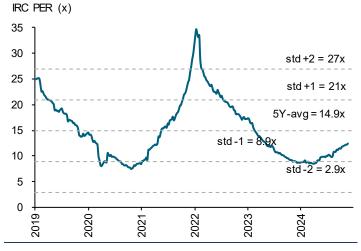
Sources: IRC, FSSIA's compilation

Exhibit 2: Revenue and growth



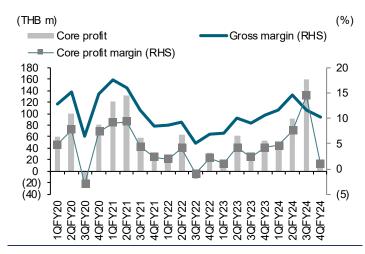
Sources: IRC, FSSIA's compilation

Exhibit 4: One-year rolling forward P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 3: Core profit and margins



Sources: IRC, FSSIA's compilation

Exhibit 5: One-year rolling forward P/BV band



Sources: Bloomberg, FSSIA estimates

Exhibit 6: Key changes in assumptions

		Current			Previous		Change			
	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	FY25E	FY26E	FY27E	
	(THB m)	(THB m)	(%)	(%)	(%)					
Total revenue	4,794	5,115	5,337	5,829	6,027	5,337	(17.8)	(15.1)	0.0	
Domestic sales	3,638	3,897	4,158	4660	4914	4158	(21.9)	(20.7)	0.0	
Export	943	896	956	1,169	1,113	956	(19.4)	(19.5)	0.0	
Gross profit	556	604	640	579	629	640	(3.9)	(4.0)	0.0	
SG&A	395	409	424	395	419	424	(0.1)	(2.4)	0.0	
EBITDA	558	587	611	547	570	611	2.1	2.9	0.0	
EBIT	244	275	298	232	258	298	4.9	6.3	0.0	
Core profit	207	233	253	230	253	253	(9.8)	(7.7)	0.0	
Margins	(%)	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(ppt)	
Gross margin	11.6	11.8	12.0	9.9	10.4	12.0	1.7	1.4	0.0	
EBITDA margin	11.6	11.5	11.4	8.9	8.7	11.4	2.7	2.8	0.0	
EBIT margin	5.1	5.4	5.6	3.8	3.9	5.6	1.3	1.4	0.0	
Core profit margin	4.3	4.6	4.7	4.0	4.2	4.7	0.3	0.4	0.0	

Sources: IRC, FSSIA estimates

Exhibit 7: Peer comparison as of 28 November 2024

Company name	BBG	Share	Target	Upside	Market	NPAT g	growth	PE		RC	E	PE	3V
	code	price	price		Сар.	24E	25E	24E	25E	24E	25E	24E	25E
		(LCY)	(LCY)	(%)	(USD m)	(%)	(%)	(x)	(x)	(%)	(%)	(x)	(x)
Thailand													
Aapico Hitech*	AH TB	18.20	29.00	59	178	(1.1)	7.1	4.1	3.8	14.0	13.7	0.5	0.5
Inoue Rubber (Thailand)*	IRC TB	14.00	12.40	(11)	78	95.0	(33.4)	8.6	13.0	7.7	5.0	0.6	0.6
Somboon Asvanx Technology*	SAT TB	11.00	13.60	24	136	(26.0)	9.0	6.5	5.9	8.7	9.2	0.6	0.5
Thai Stanly Electric*	STANLY TB	218.00	210.00	(4)	485	0.6	(27.8)	9.7	11.0	8.0	6.9	8.0	8.0
Eastern Polymer Group*	EPG TB	4.12	6.00	46	335	10.3	2.9	8.0	8.1	11.8	11.2	0.9	0.9
Panjawattana Plastic*	PJW TB	2.38	3.00	26	43	(25.3)	38.0	13.1	9.5	8.2	11.3	1.1	1.1
Thailand average					1,255	8.9	(0.7)	8.3	8.6	9.8	9.5	0.8	0.7
Global													
Asvance Auto Part	AAP US	44.44	n/a	n/a	2,655	(53.6)	677.6	206.7	25.7	0.2	3.7	1.1	1.0
AutoZone	AZO US	3,190.10	n/a	n/a	53,926	(1.1)	6.9	20.5	18.2	(57.5)	(71.2)	n/a	n/a
Bapcor Ltd	BAP AU	4.54	n/a	n/a	989	(163.3)	13.0	15.2	13.5	10.6	11.5	1.6	1.5
Genuine Parts	GPC US	126.87	n/a	n/a	17,640	(14.6)	2.8	15.6	14.9	23.0	22.8	3.7	3.4
LKQ Corp	LKQ US	39.13	n/a	n/a	10,172	(3.6)	2.7	11.4	10.7	11.4	14.3	1.6	1.5
Lumax Auto Technologies	LMAX IN	514.40	n/a	n/a	415	20.8	34.5	22.3	16.6	19.2	22.2	3.9	3.3
SJS Enterprises	SJS IN	1,243.15	n/a	n/a	461	41.6	19.7	31.6	26.5	19.0	19.3	5.8	4.8
Global average					86,257	(24.8)	108.2	46.2	18.0	3.7	3.2	2.9	2.6
Overall average					87,512	(9.3)	57.9	28.7	13.6	6.5	6.1	1.8	1.7

Sources: Bloomberg, *FSSIA estimates

Financial Statements

Inoue Rubber (Thailand)

Profit and Loss (THB m) Year Ending Sep	2023	2024	2025E	2026E	2027
Revenue	5,417	4,581	4,794	5,115	5,33
Cost of goods sold	(5,269)	(4,347)	(4,552)	(4,823)	(5,010
Gross profit	148	234	242	292	32
Other operating income	402	531	397	392	39
Operating costs	(380)	(402)	(395)	(409)	(424
Operating EBITDA	513	678	558	587	61
Depreciation	(343)	(316)	(314)	(312)	(313
Goodwill amortisation	0	0	0	0	(
Operating EBIT	170	362	244	275	298
Net financing costs	0	0	0	0	
Associates	0	0	0	0	(
Recurring non-operating income	0	0	0	0	
Non-recurring items	0	0	0	0	
Profit before tax	170	362	244	275	298
Гах	(10)	(51)	(37)	(41)	(45
Profit after tax	160	312	207	233	25
Minority interests	<u>-</u>	-	-	<u>-</u>	
Preferred dividends	_	-	-	_	
Other items	_	-	-	_	
Reported net profit	160	312	207	233	25
Non-recurring items & goodwill (net)	0	0	0	0	20
Recurring net profit	160	312	207	233	25:
	100	0.2	20.	200	
Per share (THB) Recurring EPS *	0.83	1.62	1.08	1.21	1.33
Reported EPS	0.83	1.62	1.08	1.21	1.3
DPS	0.42	0.87	0.54	0.61	0.60
Diluted shares (used to calculate per share data)	192	192	192	192	192
Growth	102	102	102	102	102
Revenue (%)	(7.9)	(15.4)	4.6	6.7	4.4
• •	6.2	32.3		5.1	4.
Operating EBITDA (%)			(17.8)		
Operating EBIT (%)	39.0	113.0	(32.7)	12.6	8.4
Recurring EPS (%)	51.2	95.0	(33.4)	12.6	8.4
Reported EPS (%)	51.2	95.0	(33.4)	12.6	8.4
Operating performance	0.7	F 4	5.0	F 7	
Gross margin inc. depreciation (%)	2.7	5.1	5.0	5.7	6.1
Gross margin exc. depreciation (%)	9.1	12.0	11.6	11.8	12.0
Operating EBITDA margin (%)	9.5	14.8	11.6	11.5	11.4
Operating EBIT margin (%)	3.1	7.9	5.1	5.4	5.0
Net margin (%)	2.9	6.8	4.3	4.6	4.1
Effective tax rate (%)	6.1	14.0	15.0	15.0	15.0
Dividend payout on recurring profit (%)	50.3	53.6	50.0	50.0	50.0
nterest cover (X)	4,349.5	13,003.3	6,443.6	7,253.6	7,865.
nventory days	54.8	57.7	55.4	54.1	53.7
Debtor days	64.4	64.0	57.3	55.8	55.4
Creditor days	72.0	70.4	65.7	64.0	64.
Operating ROIC (%)	5.9	13.5	9.4	(2.6)	(17.0
ROIC (%)	4.3	10.5	8.0	(2.2)	(14.4
ROE (%)	4.1	7.7	5.0	5.5	5.
ROA (%)	3.1	6.0	3.9	4.4	4.
r Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2023	2024	2025E	2026E	2027
Domestic sales	4,359	3,638	3,897	4,158	4,33
Export	1,058	943	896	956	998

Sources: Inoue Rubber (Thailand); FSSIA estimates

Financial Statements

Inoue Rubber (Thailand)

Inoue Rubber (Thailand)					
Cash Flow (THB m) Year Ending Sep	2023	2024	2025E	2026E	2027E
Recurring net profit	160	312	207	233	253
Depreciation	343	316	314	312	313
Associates & minorities	0	0	0	0	0
Other non-cash items	15	(144)	0	0	0
Change in working capital	19	71	(286)	(206)	(203)
Cash flow from operations Capex - maintenance	536	554	235	340	363
Capex - new investment	(227)	(247)	(202)	(205)	(207)
Net acquisitions & disposals	-	-	-	-	-
Other investments (net)	(4)	(686)	0	0	0
Cash flow from investing	(231)	(932)	(202)	(205)	(207)
Dividends paid	(56) 0	(80) 0	(104) 0	(117) 0	(127) 0
Equity finance Debt finance	0	0	0	0	0
Other financing cash flows	-	-	-	-	-
Cash flow from financing	(56)	(80)	(104)	(117)	(127)
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0 0	1,375 1,375	11 11	91 91	86 86
Net other adjustments Movement in cash	249	917	(60)	109	116
Free cash flow to firm (FCFF)	305.01	(378.14)	33.24	134.69	156.31
Free cash flow to equity (FCFE)	304.97	996.84	44.13	225.49	242.59
Per share (THB)					
FCFF per share	1.59	(1.97)	0.17	0.70	0.81
FCFE per share	1.59	5.19	0.23	1.17	1.26
Recurring cash flow per share	2.69	2.52	2.71	2.84	2.95
Balance Sheet (THB m) Year Ending Sep	2023	2024	2025E	2026E	2027E
Tangible fixed assets (gross)	7,081	7,153	7,449	7,746	8,046
Less: Accumulated depreciation	(5,558)	(5,692)	(6,006)	(6,318)	(6,631)
Tangible fixed assets (net)	1,523	1,461	1,443	1,428	1,415
Intangible fixed assets (net)	40	36	36	35	35
Long-term financial assets Invest. in associates & subsidiaries	566 108	45 123	45 123	45 123	45 123
Cash & equivalents	1,146	2,062	2,003	2,112	2,228
A/C receivable	863	742	763	800	820
Inventories	642	633	653	683	698
Other current assets	6	37	48	51	53
Current assets	2,657 139	3,474 141	3,468	3,647	3,799
Other assets Total assets	5,032	5,280	163 5,277	169 5,447	173 5,591
Common equity	3,929	4,173	4,196	4,316	4,445
Minorities etc.	0	0	0	0	0
Total shareholders' equity	3,929	4,173	4,196	4,316	4,445
Long term debt Other long-term liabilities	0	0	0	0	0
Long-term liabilities	298 299	307 307	273 273	271 271	261 261
A/C payable	795	760	766	816	836
Short term debt	0	0	0	0	1
Other current liabilities	9	40	42	44	46
Current liabilities	804	800	808	860	884
Total liabilities and shareholders' equity Net working capital	5,032 707	5,280 611	5,277 657	5,447 675	5,591 689
Invested capital	3,082	2,417	2,467	2,475	2,480
* Includes convertibles and preferred stock which is being	treated as debt				
Per share (THB)					
Book value per share	20.44	21.71	21.83	22.45	23.13
•	20.24	21.52	21.64	22.27	22.95
Tangible book value per share					
Financial strength					
Financial strength Net debt/equity (%)	(29.2)	(49.4)	(47.7)	(48.9)	(50.1)
Financial strength Net debt/equity (%) Net debt/total assets (%)	(22.8)	(39.1)	(37.9)	(38.8)	(39.8)
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x)	(22.8)	(39.1) 4.3	(37.9) 4.3	(38.8)	(39.8)
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x)	(22.8) 3.3 13,610.5	(39.1) 4.3 44,625.6	(37.9) 4.3 6,500.9	(38.8) 4.2 11,369.7	(39.8) 4.3 11,874.2
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation	(22.8) 3.3 13,610.5 2023	(39.1) 4.3 44,625.6 2024	(37.9) 4.3 6,500.9 2025E	(38.8) 4.2 11,369.7 2026E	(39.8) 4.3 11,874.2 2027E
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) *	(22.8) 3.3 13,610.5 2023 16.8	(39.1) 4.3 44,625.6 2024 8.6	(37.9) 4.3 6,500.9 2025E 13.0	(38.8) 4.2 11,369.7 2026E 11.5	(39.8) 4.3 11,874.2 2027E 10.6
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E @ target price (x) *	(22.8) 3.3 13,610.5 2023 16.8 14.9	(39.1) 4.3 44,625.6 2024 8.6 7.7	(37.9) 4.3 6,500.9 2025E 13.0 11.5	(38.8) 4.2 11,369.7 2026E 11.5 10.2	(39.8) 4.3 11,874.2 2027E 10.6 9.4
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x)	(22.8) 3.3 13,610.5 2023 16.8	(39.1) 4.3 44,625.6 2024 8.6	(37.9) 4.3 6,500.9 2025E 13.0	(38.8) 4.2 11,369.7 2026E 11.5	(39.8) 4.3 11,874.2 2027E 10.6
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E @ target price (x) *	(22.8) 3.3 13,610.5 2023 16.8 14.9 16.8	(39.1) 4.3 44,625.6 2024 8.6 7.7 8.6	(37.9) 4.3 6,500.9 2025E 13.0 11.5 13.0	(38.8) 4.2 11,369.7 2026E 11.5 10.2 11.5	(39.8) 4.3 11,874.2 2027E 10.6 9.4 10.6
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x)	(22.8) 3.3 13,610.5 2023 16.8 14.9 16.8 3.0 0.7 0.7	(39.1) 4.3 44,625.6 2024 8.6 7.7 8.6 6.2 0.6 0.7	(37.9) 4.3 6,500.9 2025E 13.0 11.5 13.0 3.9 0.6 0.6	(38.8) 4.2 11,369.7 2026E 11.5 10.2 11.5 4.3 0.6 0.6	(39.8) 4.3 11,874.2 2027E 10.6 9.4 10.6 4.7 0.6 0.6
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x) EV/EBITDA (x) **	(22.8) 3.3 13,610.5 2023 16.8 14.9 16.8 3.0 0.7 0.7 3.0	(39.1) 4.3 44,625.6 2024 8.6 7.7 8.6 6.2 0.6 0.7 0.9	(37.9) 4.3 6,500.9 2025E 13.0 11.5 13.0 3.9 0.6 0.6 1.2	(38.8) 4.2 11,369.7 2026E 11.5 10.2 11.5 4.3 0.6 0.6 1.0	(39.8) 4.3 11,874.2 2027E 10.6 9.4 10.6 4.7 0.6 0.6 0.8
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E (x) target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x) EV/EBITDA (x) ** EV/EBITDA @ target price (x) **	(22.8) 3.3 13,610.5 2023 16.8 14.9 16.8 3.0 0.7 0.7 3.0 2.4	(39.1) 4.3 44,625.6 2024 8.6 7.7 8.6 6.2 0.6 0.7 0.9	(37.9) 4.3 6,500.9 2025E 13.0 11.5 13.0 3.9 0.6 0.6 1.2 0.7	(38.8) 4.2 11,369.7 2026E 11.5 10.2 11.5 4.3 0.6 0.6 1.0	(39.8) 4.3 11,874.2 2027E 10.6 9.4 10.6 4.7 0.6 0.6 0.8 0.3
Financial strength Net debt/equity (%) Net debt/total assets (%) Current ratio (x) CF interest cover (x) Valuation Recurring P/E (x) * Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) EV/EBITDA (x) ** EV/EBITDA @ target price (x) ** EV/invested capital (x)	(22.8) 3.3 13,610.5 2023 16.8 14.9 16.8 3.0 0.7 0.7 3.0	(39.1) 4.3 44,625.6 2024 8.6 7.7 8.6 6.2 0.6 0.7 0.9 0.5 0.3	(37.9) 4.3 6,500.9 2025E 13.0 11.5 13.0 3.9 0.6 0.6 1.2 0.7	(38.8) 4.2 11,369.7 2026E 11.5 10.2 11.5 4.3 0.6 0.6 1.0 0.5	(39.8) 4.3 11,874.2 2027E 10.6 9.4 10.6 4.7 0.6 0.6 0.8

Sources: Inoue Rubber (Thailand); FSSIA estimates

INOUE RUBBER (THAILAND) (IRC TB)



Exhibit 8: FSSIA ESG score implication

26.17 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

Exhibit 9: ESG – peer comparison

	FSSIA	Domestic ratings					Global ratings						Bloomberg		
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	67.71	5.69	4.38	4.05	4.77	4.43	4.02	Medium	57.34	BBB	22.70	60.82	67.31	1.19	35.34
Coverage	66.17	5.16	4.33	3.94	4.81	4.43	3.83	Medium	56.41	BBB	18.92	59.20	65.82	1.38	35.46
AH	35.14		Υ	Α	5.00	4.00	Certified					30.05			47.73
IRC	26.17			Α	5.00	5.00						49.34			
SAT	43.39		Y	AA	5.00	5.00	Certified					55.29	29.00	-	57.08
STANLY	9.00				4.00										

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

Exhibit 10: ESG disclosure from the company's one report

FY ending Sep 30	FY 2023	FY ending Sep 30	FY 2023
Environmental		Governance	
Climate change policy	Yes	Board size / Independent directors (ID) / Female	11 / 4 / 4
Climate change opportunities discussed		No. of board meetings for the year / % attendance	7 / 98.57%
GHG scope 2 location-based policy	Yes	Company conducts board evaluations	Yes
Biodiversity policy		Number of non-executive directors on board	9
Energy efficiency policy	Yes	Director share ownership guidelines	No
Electricity used	Yes	Board age limit	No
Fuel used - crude oil/diesel		Age of the youngest / oldest director	56 / 94
Waste reduction policy	Yes	Number of executives / female	9/3
Water policy	Yes	Executive share ownership guidelines	No
Water consumption	1,685	Size of audit committee / ID	3/3
Social		Audit committee meetings	4
Human rights policy	Yes	Audit committee meeting attendance (%)	100
Policy against child labor	Yes	Size of compensation committee	
Quality assurance and recall policy	Yes	Number of compensation committee meetings	
Consumer data protection policy	Yes	Compensation committee meeting attendance (%)	
Equal opportunity policy	Yes	Size of nomination committee / ID	
Gender pay gap breakout		Number of nomination committee meetings	
Pct women in workforce	55.74	Nomination committee meeting attendance (%)	
Business ethics policy	Yes	Board compensation (THB m)	5.94
Anti-bribery ethics policy	Yes	Auditor fee (THB m)	1.88
Health and safety policy	Yes	(PricewaterhouseCoopers ABAS Ltd.)	
Lost time incident rate - employees			
Training policy	Yes		
Fair remuneration policy	Yes		
Number of employees - CSR			
Total hours spent by firm - employee training			
Social supply chain management	Yes		

Source: FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	ly				Rating					
The Dow Jones Sustainability ndices (DJSI) By S&P Global	process bas from the anr Only the top inclusion.	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.			Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	SET ESG quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paidup capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.			To be eligible for <u>SETESG inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETESG Index</u> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.							
CG Score by Thai nstitute of Directors Association (Thai IOD)	annually by Thailand (SE	the Thai IOD, wit	n sustainable developr th support from the Sto are from the perspectiv	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).							
AGM level By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). (The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)			The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.							
Fhai CAC By Thai Private Sector Collective Action Against Corruption CAC)	establishme policies. The (Companies d Declaration of Certification, in managers and	e core elements of the Checklist include corruption risk assessment, ablishment of key controls, and the monitoring and developing of icies. The Certification is good for three years. impanies deciding to become a CAC certified member start by submitting a claration of Intent to kick off an 18-month deadline to submit the CAC Checklist for tification, including risk assessment, in place of policy and control, training of magers and employees, establishment of whistleblowing channels, and immunication of policies to all stakeholders.)			The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	based on an risk is unma regulatory filing	ustainalytics' ESG risk rating provides an overall company score on an assessment of how much of a company's exposure to ESG unmanaged. Sources to be reviewed include corporate publications and ory filings, news and other media, NGO reports/websites, multi-sector					score is the sum higher ESG risk		ed risk. The		
		information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality & peer reviews.			NEGL 0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to the principle helps explain over-weighti	he ESG score identifies sustainable companies that are better ositioned to outperform over the long term. The methodology considers be principle of financial materiality including information that significantly elps explain future risk-adjusted performance. Materiality is applied by ver-weighting features with higher materiality and rebalancing these eights on a rolling quarterly basis.				The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.					
MSCI				anagement of financially their exposure to ESG ris					nethodology to		
	AAA	8.571-10.000	Landan								
	AA	7.143-8.570	Leader:	leading its industry in m	anaging the most s	ignilicant ESG n	sks and opportunitie	28			
	Α	5.714-7.142									
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	al track record of m	anaging the mos	st significant ESG ris	sks and opportu	nities relative to		
	ВВ	2.857-4.285		,,							
	В	1.429-2.856	Laggard:	lagging its industry base	ed on its high expos	ure and failure t	n manage significar	nt FSG risks			
	ccc	0.000-1.428	_uggaru.	Laggard. lagging its industry base		ed on its high exposure and failure to manage significant ESG risks					
Moody's ESG solutions	believes that	t a company inte		take into account ESG o to its business model and medium to long term.							
Refinitiv ESG rating	based on pu	blicly available a	and auditable data. The	a company's relative ES score ranges from 0 to re 0 to 25 = poor; >25 to 50	100 on relative E	SG performar	nce and insufficie	nt degree of t			
S&P Global				suring a company's perf sification. The score ran			of ESG risks, op	portunities, ar	nd impacts		
Bloomberg	ESG Score Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.										

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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Jitra Amornthum FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Inoue Rubber (Thailand)	IRC TB	THB 14.00	REDUCE	Upside risks to our P/E-based TP include 1) stronger demand from the automotive industry; 2) a sharp decrease in the price of crude oil; and 3) chip oversupply.
AAPICO Hitech	АН ТВ	THB 18.20	BUY	Key downside risks to our P/E-derived TP include lower-than-expected car production volumes and lower car sales in both Thailand and Malaysia, higher steel prices, semiconductor shortages, and exchange rate risk.
Somboon Advance Technology	SAT TB	THB 11.00	BUY	The key downside risks to our P/E-based TP are the domestic car manufacturing industry recovering slower than expected, a faster-than-expected adoption rate for electric vehicles in Thailand, higher raw material prices, and worse global demand for pickup trucks.
Thai Stanley Electric	STANLY TB	THB 218.00	HOLD	Downside risks to our P/E-based TP include 1) weak global automotive demand; 2) higher raw material prices and utility costs; 3) global semiconductor shortages; and 4) fluctuations in the THB.
Eastern Polymer Group	EPG TB	THB 4.12	BUY	Downside risks to our EV/EBITDA-based TP include 1) slow demand for pickup trucks and plastic packaging; 2) rising costs of oil-linked raw materials; 3) rising cost of funds; and 4) the fluctuation in foreign exchange rates.
Panjawattana Plastic	PJW TB	THB 2.38	BUY	Downside risks ต่อราคาเป้าหมายของเรา ได้แก่ 1) ราคาเม็ดพลาสติกปรับสูงขึ้นอย่างรวดเร็วโดยบริษัทไม่ สามารถปรับราคาขายได้ทัน 2) อัตราดอกเบี้ยเงินกู๊ปรับสูงขึ้น

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 28-Nov-2024 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.