**EQUITY RESEARCH - COMPANY REPORT** 

# STARFLEX SFLEX TB

THAILAND / PACKAGING

# **Decoupling from oil prices**

- Effective cost management helping to reduce profit volatility.
- Revise up our profit projections by 11%/9%/8% for 2024-26, respectively, on a brighter outlook.
- Maintain our BUY call and TP at THB5.10.

# Cost management is one of the keys to success

Cost management is a key factor for SFLEX's profitability. BOPP, BOPET film, polyester, and polypropylene are SFLEX's main raw materials used in the printing and laminating process. The prices of these raw materials vary in line with global oil prices. The record high gross margin of 26.1% in 3Q24 was not due to a decrease in crude oil prices, but rather the result of effective management. SFLEX has negotiated advance pricing agreements, improved machine efficiency and production processes, developed new raw material formulas to provide more options for material selection, and adjusted sales prices to reflect the increased costs.

#### Speed to market, service, and customers... another key to success

While about 75% of its revenue comes from four major consumer product clients, which could be seen as a risk, we view this as a strength. SFLEX has three key strengths that build trust and foster long-term relationships with customers: speed to market, speed to service, and speed to customers. SFLEX has successfully attracted these four major clients, who are key players in the country's consumer product sector, and has maintained long-lasting partnerships with them since its inception.

# Revise up our profit projections on brighter outlook

We revise up our profit forecasts by 11%/9%/8% for 2024-26, respectively, by an increase in the gross margin assumptions, a reduction in SG&A expenses, and a higher projected share of profits from JVs. To reduce electricity consumption, SFLEX has installed a solar rooftop and E-Saver printing machines. Hence, the effective tax rate has decreased to just 1% since 4Q23. This has been another contributing factor driving profit growth and increasing dividend payments to shareholders.

#### Maintain our BUY call and TP at THB5.10

We maintain BUY and our TP at THB5.10. Despite raising our estimates, we lower our target P/E from 16x (-0.6SD of its four-year average) to 14.8x (-0.7SD of its four-year average). SFLEX shares have been used as collateral in margin accounts, accounting for a high proportion of 32% of its paid-up capital over the past three years. This issue is not related to SFLEX's fundamentals but represents a risk to shareholders if the stock price does not align with its underlying fundamentals.



# BUY

#### UNCHANGED

TARGET PRICE THB5.10
CLOSE THB3.22
UP/DOWNSIDE +58.4%
PRIOR TP THB5.10
CHANGE IN TP UNCHANGED
TP vs CONSENSUS +2.4%

#### **KEY STOCK DATA**

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	1,795	1,895	2,037	2,179
Net profit	184	270	284	289
EPS (THB)	0.22	0.33	0.35	0.35
vs Consensus (%)	-	6.5	0.0	(7.9)
EBITDA	288	339	353	379
Recurring net profit	181	269	284	289
Core EPS (THB)	0.22	0.33	0.35	0.35
Chg. In EPS est. (%)	-	10.8	8.8	7.8
EPS growth (%)	231.2	48.5	5.6	1.6
Core P/E (x)	14.6	9.8	9.3	9.1
Dividend yield (%)	2.8	4.1	4.3	4.4
EV/EBITDA (x)	11.1	9.6	9.2	8.5
Price/book (x)	2.6	2.5	2.5	2.4
Net debt/Equity (%)	56.7	59.5	57.4	52.7
ROE (%)	18.3	26.3	27.0	26.9



Share price performance	1 Month	3 Month	12 Month						
Absolute (%)	4.5	(8.0)	(10.1)						
Relative to country (%)	6.7	(17.9)	(12.8)						
Mkt cap (USD m)			72						
3m avg. daily turnover (USE	O m)		0.6						
Free float (%)			0						
Major shareholder	Major shareholder Mr. Printhorn Apithanasriwong (24%)								
12m high/low (THB)			4.06/2.86						
Issued shares (m)			820.01						

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

Due to the better-than-expected profit in 3Q24 and the positive outlook moving forward, we revise up our profit forecasts by 11%/9%/8% for 2024-26, respectively. The revisions are primarily driven by an increase in the gross margin assumptions, a reduction in SG&A expenses, and a higher projected share of profits from JVs.

We expect the core profit in 2024 to grow significantly by 49% y-y to THB269m, primarily driven by an improved gross margin and the first-year recognition of profit sharing from Starprint Vietnam. We estimate the core profit to continue growing by 5.2% y-y and 1.6% y-y in 2025-26. The relatively flat growth in 2026 is due to the expiration of tax benefits. However, we estimate that the pre-tax profit growth in 2026 should be 10.8% y-y.

# Company profile

Starflex is a leading manufacturer and distributor of flexible packaging in roll form, selling mainly to local consumer product suppliers. Its flexible packaging is a multilayer film, splicing 2-5 layers using glue or resin as a binding material which results in a rigid film that is resistant to heat and high pressure, and is lightweight and capable of having graphic patterns printed on the surface.

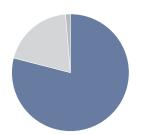
www.starflex.co.th

# Principal activities (revenue, 2023)

■ Non-food packaging - 79.0 %

■ Food packaging - 19.7 %

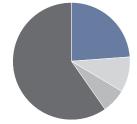
Others - 1.3 %



Source: Starflex

# **Major shareholders**

- Mr. Printhorn Apithanasriwong -23.8 %
- Mr. Ek Picharnchitra 9.8 %
- BTS Group Holdings 6.7 %
- Others 59.7 %



Source: Starflex

# **Catalysts**

Key potential catalysts include 1) a broad-based economic recovery; 2) a decline in oil prices; 3) baht appreciation; and 4) strong consumption growth in Vietnam.

#### Risks to our call

Downside risks to our P/E-based TP include 1) a sharp rise in crude oil prices; 2) rising inflation pressuring consumers' purchasing power; and 3) baht depreciation.

### **Event calendar**

Date	Event
February 2025	2024 earnings announcement
April 2025	1Q25 earnings announcement

# **Key assumptions**

	2024E	2025E	2026E
	(THB m)	(THB m)	(THB m)
Sales revenue	1,895	2,037	2,179
Growth (%)	5.6	7.5	7.0
Non-food packaging	1,422	1,528	1,635
Food packaging	466	501	536
Gross margin (%)	24.8	24.5	24.5
SG&A to sales (%)	11.2	11.1	10.9

Source: FSSIA estimates

#### Earnings sensitivity

- For every 0.5% change in gross margin, we project SFLEX's 2025 core profit to change by 3.6%, all else being equal.
- For every 0.5% change in SG&A to sales, we project SFLEX's 2025 core profit to change by 4.0%, all else being equal.

Source: FSSIA estimates

# 3Q24 set a new record as expected

SFLEX set a new record for its highest-ever profit, reaching THB76m in 3Q24 (+17.2% q-q, +57.2% y-y). Although its profit was in line with our expectation, the gross margin was significantly better than we anticipated. The record profit was driven by the highest gross margin in over six years at 26.1%, along with profit sharing from joint ventures and tax benefits from the Board of Investment (BOI).

The impressively high gross margin was the result of efficient raw material management, including advanced pricing agreements, the ability to negotiate price adjustments with customers to reflect cost changes, and the economies of scale.

Sales revenue continued to grow in 3Q24 (+5.3% q-q, +13.1% y-y), reaching THB476m, the second-highest quarter after 1Q24. This growth was driven by the expansion of domestic consumption, which boosted demand for flexible packaging, as well as price adjustments to reflect rising costs.

The SG&A expenses were still well controlled, remaining within the historical range of 11-12% of revenue.

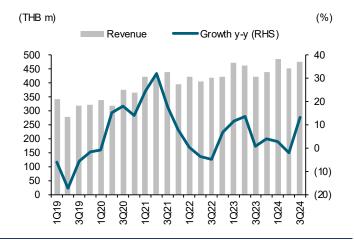
Additionally, SFLEX's profit sharing from its joint venture, Starprint Vietnam (in which SFLEX holds a 25% stake), amounted to THB10m, nearly double that in 2Q24 (+82.7% q-q), reflecting the ongoing recovery of the Vietnamese economy. This profit share accounted for 13.0% of total profit. Excluding the profit share from Starprint Vietnam, SFLEX's core profit would still be a record high THB66m.

Exhibit 1: SFLEX – 3Q24 earnings summary

Year to Dec 31	3Q23	4Q23	1Q24	2Q24	3Q24	Char	ige	9M23	9M24	Change	
	(THB m)	(q-q %)	(q-q %) (y-y %)		(THB m)	(y-y %)					
Sales	421	439	485	452	476	5.3	13.1	1,356	1,414	4.3	
Cost of sales	(314)	(328)	(368)	(341)	(352)	3.5	12.1	(1,037)	(1,061)	2.4	
Gross profit	107	111	117	112	124	11.0	15.9	319	353	10.6	
Other income	8	4	6	5	7	30.8	(10.0)	19	18	(4.9)	
Operating costs	(52)	(63)	(55)	(47)	(55)	16.9	5.3	(160)	(156)	(2.0)	
Operating profit	63	52	68	70	76	8.5	21.7	178	214	20.3	
Operating EBITDA	77	66	85	87	92	5.8	19.1	221	264	19.4	
Interest expense	(2)	(6)	(8)	(10)	(8)	(14.0)	453.6	(4)	(27)	601.2	
Associates	0	0	3	5	10	82.7	nm	(1)	18	nm	
Profit before tax	62	46	63	66	77	16.3	24.9	175	206	17.6	
Reported net profit	49	42	64	65	75	15.6	54.3	140	204	45.8	
Core profit	48	42	63	65	76	17.2	57.2	139	204	46.3	
Reported EPS (THB)	0.062	0.051	0.077	0.083	0.097	16.9	57.1	0.18	0.26	46.5	
Core EPS (THB)	0.059	0.051	0.077	0.079	0.093	17.2	57.2	0.17	0.25	46.3	
Key Ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)	
Gross margin	25.4	25.3	24.0	24.7	26.1	1.3	0.6	23.5	24.9	1.4	
Operating margin	15.0	11.8	14.1	15.6	15.9	0.3	0.9	13.2	15.2	2.0	
EBITDA margin	18.4	14.9	17.5	19.2	19.3	0.1	1.0	16.3	18.7	2.4	
Core profit margin	11.5	9.6	12.9	14.3	16.0	1.6	4.5	10.3	14.4	4.1	
SG&A / Sales	12.4	14.4	11.3	10.4	11.5	1.1	(0.9)	11.8	11.1	(0.7)	

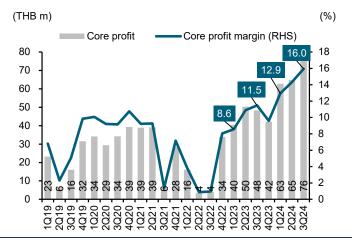
Sources: SFLEX, FSSIA's compilation

### **Exhibit 2: Revenue and growth**



Sources: SFLEX, FSSIA's compilation

#### Exhibit 3: Core profit and core profit margin



Sources: SFLEX, FSSIA's compilation

# Growth strategy following the peak performance in 3Q24

SFLEX has three key strengths that build trust and foster long-term relationships with customers. While approximately 75% of its revenue comes from four major consumer product clients, which could be seen as a risk, we view this as a strength. SFLEX has successfully attracted these four major clients, who are key players in the country's consumer product sector, and has maintained long-lasting partnerships with them.

- Speed to market. If customers need to launch a new product to align with market trends, SFLEX can produce packaging within 45 days, while the industry average is 60-90 days.
- Speed to service. If a customer plans to launch a new product, they can trust a supplier like SFLEX to maintain confidentiality. Additionally, if the customer needs to run a promotion, they can rely on SFLEX to produce packaging in a shorter time than usual, meeting the customer's required deadline.
- Speed to customer. If customers encounter any issues during the packaging process, the company has a technical team that resolves problems within the same day or provides a replacement product promptly to avoid disrupting the customer's production process. SFLEX has earned long-standing trust from its customers, and switching to a different supplier could incur excessive costs for SFLEX's customers. Therefore, SFLEX's new customers are typically those with long-term business relationships.

# Organic growth: successful profit margin expansion

Cost management is a key factor for SFLEX's profitability. As seen over the past three years (2021-23), sales revenue remained relatively stable at around THB1.7b-1.8b per year, with profits averaging THB30m-35m per quarter. However, profits sharply declined to only THB3m-4m during 2Q22 and 3Q22. The main reason for this was the rapid rise in raw material costs, driven by the increase in crude oil prices, which caused the gross margin to drop to just 10-11% during this period, compared to the normal range of 18-20% during the pre-Covid period.

BOPP, BOPET film, polyester, and polypropylene are SFLEX's main raw materials used in the printing and laminating process and accounted for 62-68% of the total raw materials purchased in 2021-23. The prices of these raw materials vary in line with global oil prices.

The record high gross margin of 26.1% in 3Q24 was not due to a decrease in crude oil prices, but rather the result of effective management. SFLEX has successfully negotiated advance pricing agreements, improved machine efficiency and production processes, developed new raw material formulas to provide more options for material selection, and adjusted sales prices to reflect the increased costs. Additionally, there were times when the company needed to be selective about the customers it served, all of which contributed to the strong performance in profit margins.

#### Exhibit 4: Revenue structure

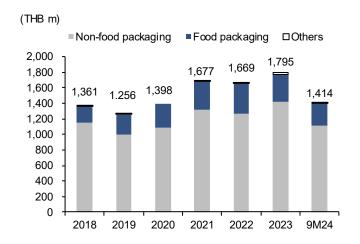
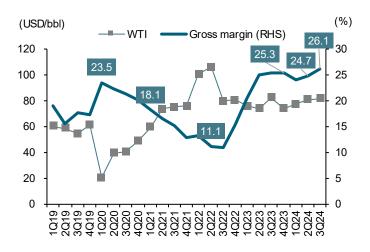


Exhibit 5: Gross margin vs crude oil price



Sources: SFLEX, FSSIA's compilation

Sources: SFLEX, FSSIA's compilation

# Inorganic growth: market expansion

Approximately 75-80% of SFLEX's revenue comes from non-food packaging, with key customers being leading consumer goods manufacturers such as Unilever Thai Holdings Ltd, Neo Factory Co, Ltd, Lion (Thailand) Co, Ltd, and I.P. Manufacturing Co, Ltd. The food packaging and healthcare packaging markets are both large and offer higher margins compared to the non-food packaging segment. Although the revenue from these sectors is currently smaller, there is significant potential for growth through two JVs: Star Union Packaging (SFLEX holds 51%, TU holds 49%) and Starprint Vietnam JSC (SCGP holds 75%, SFLEX holds 25%).

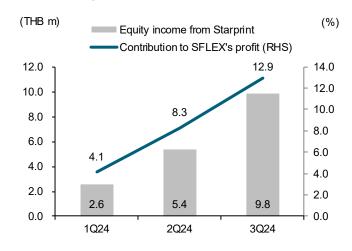
Starprint Vietnam is a leading manufacturer of premium offset folding carton packaging, serving both domestic and multinational customers. SFLEX began recognizing its share of profits from Starprint since 1Q24, with profits improving rapidly. In 9M24, Starprint's profit contribution accounted for 11.7% of SFLEX's total profit. We expect SFLEX to recognize a profit share from Starprint in the amount of THB27m, THB35m, and THB38m in 2024-26, respectively, contributing 10-13% to SFLEX's total profits.

Star Union will manufacture and distribute high quality flexible packaging to TU group, the world's leading seafood producers, and other customers. We expect Star Union to generate a profit around the end of 2024.

**Exhibit 6: Example of Starprint's products** 



**Exhibit 7: Equity income from Starprint Vietnam** 



Sources: SFLEX, FSSIA's compilation

Source: Starprint Vietnam JSC website

# Social and environmental responsibility improving margins and dividends

The production process of soft plastic packaging at SFLEX generates waste contaminated with chemicals, including ink, adhesives, and solvents. These solvents are used to clean ink and adhesives from various equipment. This waste is then processed through a distillation process, which results in a liquid solution and solid residue. The company reuses the liquid for cleaning tools and equipment. The solid residue is properly disposed of by hiring specialists to destroy it through legally compliant processes. The company also conducts annual environmental quality checks in various areas, such as air quality measurements, monitoring of pollutants in exhaust air, and light intensity measurements, to ensure compliance with environmental standards.

In addition, to reduce electricity consumption and lower energy costs, SFLEX has installed an additional 1,600 kW of solar rooftop capacity. The company has also installed energy-efficient E-Saver printing machines with integrated heating systems, as well as two types of coating machines: solvent-based and solvent-free, to enhance flexibility in its coating capabilities. These efforts are part of SFLEX's ongoing commitment to sustainability and energy efficiency.

As a result, the effective tax rate has decreased to just 1% since 4Q23. This has been another contributing factor to boost profit growth and increase dividend payments. In 1H24, SFLEX paid a dividend of THB0.06 per share vs THB0.045 per share in 1H23.

SFLEX has set a goal to reduce greenhouse gas emissions per unit of production by 10% as compared to the base year of 2022 by 2027, and by 20% by 2032. Additionally, the company aims to reduce the energy consumption per unit of production by 20% as compared to the base year of 2021 by 2027, and by 30% by 2032. These targets reflect SFLEX's commitment to sustainability and environmental responsibility as part of its long-term growth strategy.

# Upward revision on brighter outlook

Due to the better-than-expected profit in 3Q24 and the positive outlook moving forward, we revise up our profit forecasts by 11%/9%/8% for 2024-26, respectively. The revisions are primarily driven by an increase in the gross margin assumptions, a reduction in SG&A expenses, and a higher projected share of profits from JVs.

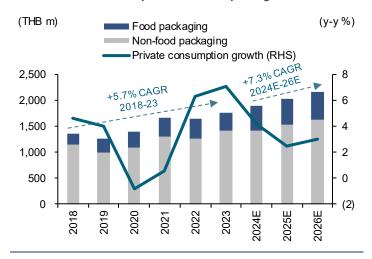
We expect the core profit in 2024 to grow significantly by 49% y-y to THB269m, primarily driven by an improved gross margin and the first-year recognition of profit sharing from Starprint Vietnam. We estimate the core profit to continue growing by 5.2% y-y and 1.6% y-y in 2025-26. The relatively flat growth in 2026 is due to the expiration of tax benefits. However, we estimate that the pre-tax profit growth in 2026 should be 10.8% y-y.

Exhibit 8: Key changes in assumptions

		Current			Previous		Change			
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E	
	(THB m)	(THB m)	(%)	(%)	(%)					
Sales revenue	1,895	2,037	2,179	1,984	2,136	2,286	(4.5)	(4.6)	(4.7)	
Gross profit	470	499	533	476	507	543	(1.2)	(1.6)	(1.8)	
SG&A expense	(212)	(226)	(237)	(230)	(246)	(258)	(7.9)	(8.1)	(8.1)	
Interest expense	(35)	(33)	(29)	(39)	(35)	(28)	(10.9)	(4.9)	4.6	
EBITDA	339	353	379	326	343	369	4.1	3.0	2.6	
Equity income	27	35	38	20	23	25	33.5	50.9	52.7	
Tax	(2)	(10)	(37)	(5)	(10)	(36)	(55.9)	4.0	4.1	
Core profit	269	284	289	243	261	268	11.2	8.9	7.8	
Key ratios	(%)	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(ppt)	
Gross profit margin	24.8	24.5	24.5	24.0	23.8	23.8	0.8	0.7	0.6	
SG&A to sales	11.2	11.1	10.9	11.6	11.5	11.3	(0.4)	(0.4)	(0.4)	
EBITDA margin	17.9	17.3	17.4	16.4	16.1	16.1	1.5	1.3	1.2	
Core profit margin	14.2	14.0	13.3	12.3	12.2	11.7	2.0	1.7	1.5	

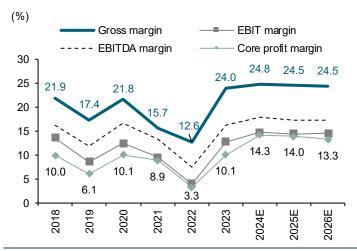
Sources: SFLEX, FSSIA estimates

Exhibit 9: Revenue vs private consumption growth



Sources: Bank of Thailand, SFLEX, FSSIA estimates

**Exhibit 10: Margins** 



Sources: SFLEX, FSSIA estimates

**Outstanding ROE.** SFLEX's ROE has consistently increased due to its strong profitability. In 2023, SFLEX achieved an ROE of 18.1%, the highest since it was listed on the SET. We expect the ROE to be in the range of 26-27% during 2024-26, making SFLEX one of the companies with the highest projected ROE in the region, especially when compared to Amcor PLC (AMCOR US), a global packaging manufacturer and one of its key competitors. However, SFLEX's P/E and EV/EBITDA ratios are among the lowest in the region. It is currently trading at -1SD of 2025E P/E and EV/EBITDA.

We maintain our BUY call and TP at THB5.10. Although we raise our profit estimates, we lower our target P/E from 16x (-0.6SD of its four-year average) to 14.8x (-0.7SD of its four-year average), in line with the regional average.

SFLEX shares have been used as collateral in margin accounts, accounting for a high proportion of 32% of its paid-up capital over the past three years, even though it declined in September 2024. This issue is not related to SFLEX's fundamentals but represents a risk to shareholders if the stock price does not align with the company's underlying fundamentals. The downgrade in target P/E reflects this risk.

**Exhibit 11: EBITDA and EBITDA margin** 

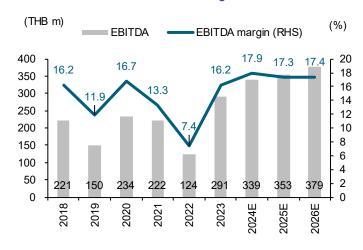
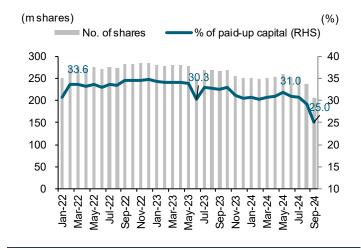


Exhibit 12: Core profit and ROE



Sources: SFLEX, FSSIA estimates

**Exhibit 13: Margin account for SFLEX shares** 



Source: The Securities and Exchange Commission, Thailand

Exhibit 14: Share price performance

Sources: SFLEX, FSSIA estimates

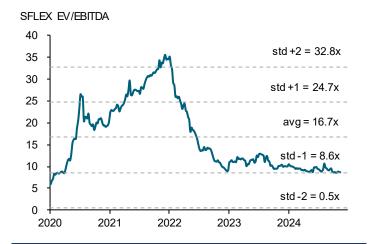
1M (%) 0.7)	3M (%)	6M (%)	1Y (%)	YTD (%)
, ,	` '	(%)	(%)	(%)
0.7)	24.0			
	21.0	7.1	(12.8)	(2.0)
1.1	4.6	4.6	1.1	1.7
2.3)	(4.5)	(14.2)	(34.5)	(24.9)
10.0)	3.8	(27.5)	(36.1)	(22.9)
0.0 (	11.4)	(1.9)	(14.4)	(9.9)
7.6)	(8.0)	(7.1)	(15.3)	(3.2)
7.9)	2.9	(19.3)	(27.2)	(16.5)
2.8)	9.8	5.1	2.3	6.5
	2.3) (10.0) (0.0) (7.6) (7.9)	2.3) (4.5) 10.0) 3.8 0.0 (11.4) 7.6) (8.0) 7.9) 2.9	2.3)     (4.5)     (14.2)       10.0)     3.8     (27.5)       0.0     (11.4)     (1.9)       7.6)     (8.0)     (7.1)       7.9)     2.9     (19.3)	2.3)     (4.5)     (14.2)     (34.5)       10.0)     3.8     (27.5)     (36.1)       0.0     (11.4)     (1.9)     (14.4)       7.6)     (8.0)     (7.1)     (15.3)       7.9)     2.9     (19.3)     (27.2)

Sources: SET, FSSIA's compilation

# Exhibit 15: One-year rolling forward P/E band

#### SFLEX PER (x) 90 80 70 std + 2 = 60.3x60 50 std + 1 = 43.2x40 avg = 26.2x 30 20 std - 1 = 9.2x10 0 (10) std - 2 = -7.9x(20)2024 2020 2021 2022 2023

Exhibit 16: One-year rolling forward EV/EBITDA band



Sources: Bloomberg, FSSIA estimates

Sources: Bloomberg, FSSIA estimates

Exhibit 17: Peers comparison

Company	BBG	Rec		Share price	)	Market		PE	R0	DE	PBV		EV/EB	ITDA
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Starflex*	SFLEX TB	BUY	3.22	5.10	58	72	9.8	9.3	26.3	27.0	2.5	2.5	9.6	9.2
SCG packaging*	SCGP TB	BUY	24.30	36.00	48	3,019	19.1	16.6	6.9	7.6	1.3	1.2	9.4	8.6
Thailand average						3,092	14.4	12.9	16.6	17.3	1.9	1.9	9.5	8.9
Regional														
Amcor	AMCR US	n/a	9.89	n/a	n/a	14,294	13.4	12.5	26.3	26.9	3.5	3.3	10.7	10.2
Huhtamaki	HUH1V FH	n/a	33.96	n/a	n/a	3,867	14.1	12.7	12.4	13.6	1.8	1.7	8.0	7.6
Shanghai Baosteel Packaging	601968 CH	n/a	5.51	n/a	n/a	862	32.4	26.9	5.7	6.5	1.6	1.5	14.8	13.0
Sunrise Group	002752 CH	n/a	5.64	n/a	n/a	761	12.7	10.3	11.3	13.9	1.6	1.4	8.4	7.1
Henan Mingtai Industrial	601677 CH	n/a	12.70	n/a	n/a	2,181	8.4	7.4	11.1	11.4	0.9	8.0	5.9	5.0
Xiamen Jihong Technology	002803 CH	n/a	15.50	n/a	n/a	823	28.5	20.1	8.9	11.9	2.6	2.4	19.5	14.8
Ningbo Homelink	301193 CH	n/a	17.00	n/a	n/a	451	22.2	18.7	8.3	9.2	1.9	1.7	14.5	12.1
Time Technoplast	TIME IN	n/a	366.50	n/a	n/a	986	20.4	16.3	14.1	15.4	n/a	n/a	10.9	9.5
Shandong Linuo Technical	301188 CH	n/a	16.94	n/a	n/a	544	30.6	19.9	7.9	11.0	2.4	2.2	17.8	12.0
Shantou Dongfeng Printing	601515 CH	n/a	4.16	n/a	n/a	1,059	n/a	104.0	(1.5)	1.2	1.4	1.3	77.1	23.1
Graphic Packaging	GPK US	n/a	28.24	n/a	n/a	8,476	11.2	10.5	26.0	22.9	2.7	2.3	8.1	7.8
DS Smith	SMDS LN	n/a	570.00	n/a	n/a	9,984	20.4	16.6	9.2	10.8	2.0	1.9	10.3	9.1
Mondi	MNDI LN	n/a	1,164.0	n/a	n/a	6,519	15.3	11.2	7.9	11.0	1.3	1.2	7.6	6.2
Nine Dragons	2689 HK	n/a	3.16	n/a	n/a	1,984	8.0	6.2	3.8	4.7	0.3	0.3	10.6	9.3
Winpak	WPK CT	n/a	48.07	n/a	n/a	2,170	14.2	12.9	11.2	11.4	1.6	1.4	7.0	6.6
Sealed Air	SEE US	n/a	34.83	n/a	n/a	5,074	11.4	11.1	64.5	48.5	6.3	4.5	8.3	8.1
Packaging Corp	PKG US	n/a	238.31	n/a	n/a	21,401	26.2	21.4	19.3	21.9	4.9	4.4	13.9	12.0
Silgan Holdings	SLGN US	n/a	54.29	n/a	n/a	5,798	15.1	13.3	17.8	18.6	2.8	2.5	10.3	9.0
Sonoco Products	SON US	n/a	49.19	n/a	n/a	4,833	9.6	8.7	18.2	19.3	1.9	1.7	7.4	6.0
Regional average						92,068	17.5	19.0	14.9	15.3	2.3	2.0	14.3	9.9
Overall average						95,160	17.2	18.4	14.9	15.4	2.3	2.0	13.8	9.8

Note: Share prices as of 19 November 2024 Sources: Bloomberg, \*FSSIA estimates

# **Risk factors**

#### Risk from dependence on major customers

Over the past several years, the company has derived approximately 75% of its revenue from its top four major customers. If the company were to lose any of these customers or if these customers reduce their purchase volumes, it could negatively impact the company's revenue. Therefore, the company is focusing on expanding its market to broaden its customer base and targeting new product markets, particularly increasing its presence in consumer packaging.

#### Risk from volatility of raw material prices

SFLEX uses plastic film as the primary raw material for manufacturing flexible packaging. The price of this film is subject to fluctuations based on the supply and demand of plastic resin and global crude oil prices. If the cost of these key raw materials rises sharply, it could adversely impact the company's cost of sales and gross profit margin. However, SFLEX mitigates this risk through a policy of purchasing raw materials directly from producers. The company maintains strong relationships with suppliers, which gives it bargaining power to negotiate prices. Additionally, SFLEX ensures a sufficient stock of critical raw materials to support production, thus helping to reduce the impact of price volatility on its operations.

#### Risk from high inventory level

Over the past three years (2021-23), SFLEX has maintained inventory levels between THB326m-333m per year, representing a decreasing proportion of total assets at 22%, 21%, and 16%, respectively. When considering the turnover period for finished goods, it averaged 11 days during the past three years, which indicates a fast-moving inventory. However, the company still needs to manage its inventory carefully to align with sales volumes during different periods to prevent product deterioration and obsolescence.

#### Risk from high competition and changing consumer behavior

In the flexible packaging industry, there are many players, both small and large. The company is considered a major player as it serves leading consumer goods manufacturers in the country and provides high-quality packaging solutions. Therefore, the company places great emphasis on continuously improving product quality and developing new product formats to meet the evolving needs of its customers.

### Risk from relying on skilled labor

The production of flexible packaging requires skilled labor with high technical expertise, especially in color management. Additionally, the film printing process also demands skill and craftsmanship, which is typically acquired through on-the-job training. Therefore, the company may face risks if these skilled workers are unable to remain with the company over the long term. To mitigate this risk, the company provides continuous training and development programs to enhance the skills and capabilities of its employees.

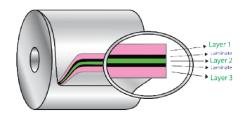
# **APPENDIX**

# SFLEX at a glance

SFLEX operates in the flexible packaging industry, which supports the food and beverage industry as well as manufacturers of other consumer products. Packaging not only protects goods, but also serves as a marketing tool that facilitates branding. Forms of packaging can vary from metal, glass, paper, or plastic. SFLEX produces 2-5 layered soft plastic packaging for both liquid and dry goods according to customer orders. SFLEX produces packaging in roll form and pouch form (pre-formed pouches).

1. Roll form: Film roll is laminated, printed, and cut to the size specified by the customer. Its film roll is mainly distributed to consumer product manufacturers that have their own pouch-forming machines. Film roll packaging needs to have physical properties that are suitable for the pouch forming machines of customers, such as the correct width and smoothness of the film surface. The production of film roll packaging requires special skills to adjust the film formula and other raw materials such as glue and ink so the film roll can be efficiently used with its customers' own pouch-forming machines. Printed film roll is widely used in packaging for consumer products such as laundry detergent, fabric softener, dishwashing liquid, instant noodles, medical equipment, milk and drinking water bottle labels, etc.

Exhibit 18: Multi-layer film roll



**Exhibit 19: Roll form products** 



Source: SFLEX Source: SFLEX

2. Pouch form (pre-formed pouches): These are produced by forming the printed and coated film roll into finished pouches ready for packaging. Customers who order pre-formed pouches are manufacturers that do not have their have own pouch forming machines or have their own machines but cannot properly support the film material used in production. SFLEX produces 1) stand-up pouches; 2) three-sided sealed pouches; 3) center-sealed pouches; 4) four-sided sealed pouches; 5) flat-bottom pouches; and 6) free-shape die-cut pouches.

Exhibit 20: A sample of SFLEX's products – food and non-food packaging products



Source: SFLEX

# **Financial Statements**

Starflex

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	1,669	1,795	1,895	2,037	2,179
Cost of goods sold	(1,458)	(1,365)	(1,425)	(1,538)	(1,647)
Gross profit	211	430	470	499	533
Other operating income	27	23	21	20	22
Operating costs	(170)	(223)	(212)	(226)	(237)
Operating EBITDA	124	288	339	353	379
Depreciation	(57)	(58)	(59)	(60)	(61)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	67	230	279	293	318
Net financing costs	(3)	(10)	(35)	(33)	(29)
Associates	-	0	27	35	38
Recurring non-operating income	0	0	27	35	38
Non-recurring items	0	3	1	0	0
Profit before tax	65	223	272	295	326
Tax	(10)	(39)	(2)	(10)	(37)
Profit after tax	55	184	270	284	289
Minority interests	0	0	0	0	0
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	55	184	270	284	289
Non-recurring items & goodwill (net)	0	(3)	(1)	0	0
Recurring net profit	55	181	269	284	289
Per share (THB)					
Recurring EPS *	0.07	0.22	0.33	0.35	0.35
Reported EPS	0.07	0.22	0.33	0.35	0.35
DPS	0.03	0.09	0.13	0.14	0.14
Diluted shares (used to calculate per share data)	820	820	820	820	820
Growth					
Revenue (%)	(0.5)	7.5	5.6	7.5	7.0
Operating EBITDA (%)	(44.4)	132.7	17.6	4.3	7.2
Operating EBIT (%)	(58.2)	241.6	21.5	5.0	8.3
Recurring EPS (%)	(63.4)	231.2	48.5	5.6	1.6
Reported EPS (%)	(63.1)	234.6	46.3	5.4	1.6
Operating performance					
Gross margin inc. depreciation (%)	12.6	24.0	24.8	24.5	24.5
Gross margin exc. depreciation (%)	16.0	27.2	28.0	27.4	27.3
Operating EBITDA margin (%)	7.4	16.1	17.9	17.3	17.4
Operating EBIT margin (%)	4.0	12.8	14.7	14.4	14.6
Net margin (%)	3.3	10.1	14.2	14.0	13.3
Effective tax rate (%)	14.9	17.4	8.0	3.5	11.5
Dividend payout on recurring profit (%)	45.0	40.7	40.1	40.0	40.0
Interest cover (X)	23.0	23.7	8.8	9.9	12.1
Inventory days	86.9	92.1	91.2	90.5	87.7
Debtor days	66.6	59.5	60.9	56.8	53.1
Creditor days	74.3	83.9	92.5	92.8	89.8
Operating ROIC (%)	5.4	17.5	20.3	20.9	22.7
ROIC (%)	4.8	13.6	14.9	15.4	16.6
ROE (%)	5.6	18.3	26.3	27.0	26.9
ROA (%)	3.7	10.4	14.1	14.2	14.3
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Non-food packaging	1,258	1,418	1,422	1,528	1,635
Food packaging	393	353	466	501	536
Others	18	24	8	8	9

Sources: Starflex; FSSIA estimates

# **Financial Statements**

Starflex

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	55	181	269	284	289
Depreciation	57	58	59	60	61
Associates & minorities	0	0	0	0	(
Other non-cash items	-	-	(50)	(63)	(106
Change in working capital	50	(43)	(112)	(66)	(26
Cash flow from operations	162	197	167	215	218
Capex - maintenance	(144)	-	(226)	(116)	(116
Capex - new investment	(144)	(460)	(226)	(116)	(116
Net acquisitions & disposals Other investments (net)	-	(460)	-	-	,
Cash flow from investing	(144)	(460)	(226)	(116)	(116
Dividends paid	(37)	(59)	(108)	(114)	(116
Equity finance	0	(100)	0	0	(110
Debt finance	66	346	157	(12)	(5
Other financing cash flows	-	-	7	8	()
Cash flow from financing	29	187	56	(118)	(111
Non-recurring cash flows	-	-	-	` -	•
Other adjustments	7	28	0	0	(
Net other adjustments	7	28	0	0	(
Movement in cash	54	(48)	(3)	(19)	(9
Free cash flow to firm (FCFF)	20.64	(252.93)	(24.66)	132.38	131.60
Free cash flow to equity (FCFE)	90.80	111.57	104.93	95.00	106.94
Per share (THB)					
FCFF per share	0.03	(0.31)	(0.03)	0.16	0.16
FCFE per share	0.11	0.14	0.13	0.12	0.13
Recurring cash flow per share	0.14	0.29	0.34	0.34	0.30
Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
angible fixed assets (gross)	1,046	1,141	1,231	1,291	1,35
Less: Accumulated depreciation	(307)	(365)	(424)	(484)	(546
Fangible fixed assets (net)	739	776	807	807	80
ntangible fixed assets (net)	54	40	40	41	4
ong-term financial assets	-	-	-	-	•
nvest. in associates & subsidiaries	32	408	488	488	48
Cash & equivalents	129	81	78	59	5
VC receivable	263	322	311	323	31
nventories	333	326	356	377	38
Other current assets	22	27	36	37	39
Current assets	747	756	780	797	78
Other assets	29	62	64	66	6
Total assets	1,602	2,042	2,180	2,199	2,18
Common equity	985	1,001	1,043	1,064	1,08
Minorities etc.	0	0	0	0	
Total shareholders' equity	985	1,001	1,043	1,064	1,08
ong term debt	175	168	325	313	30
Other long-term liabilities	43	46	55	63	7
Long-term liabilities	218	215	380	376	38
VC payable	276	331	367	384	39
Short term debt	114	480	373	357	31
Other current liabilities	8	16	16	17 750	1
Current liabilities	398	827 2.042	757 2.190	759	72
Total liabilities and shareholders' equity	1,602	2,042	2,180	2,199	2,18
Net working capital nvested capital	334 1,188	328 1,615	319 1,718	336 1,738	32 1,72
Includes convertibles and preferred stock which is being		1,015	1,710	1,736	1,72
•	9				
er share (THB)		4.65	4.0=	4.00	
ook value per share	1.20	1.22	1.27	1.30	1.3
angible book value per share	1.14	1.17	1.22	1.25	1.2
Financial strength	40.0	50.7	50.5	57.	
Net debt/equity (%)	16.3	56.7	59.5	57.4	52.
Net debt/total assets (%)	10.0	27.8	28.5	27.8	26.
Current ratio (x) CF interest cover (x)	1.9 81.1	0.9 12.5	1.0 10.5	1.1 7.3	1. 8.
/aluation	2022	2023	2024E	2025E	2026
Recurring P/E (x) *	48.2	14.6	9.8	9.3	9.
Recurring P/E @ target price (x) *	76.4	23.1	15.5	14.7	14.
Reported P/E (x)	47.9	14.3	9.8	9.3	9.
Dividend yield (%)	0.9	2.8	4.1	4.3	4.
Price/book (x)	2.7	2.6	2.5	2.5	2.
Price/tangible book (x)	2.8	2.7	2.6	2.6	2
EV/EBITDA (x) **	22.6	11.1	9.6	9.2	8.
EV/EBITDA @ target price (x) **	35.1	16.5	14.2	13.6	12.
EV/invested capital (x)	2.4	2.0	1.9	1.9	1.

Sources: Starflex; FSSIA estimates

# Starflex PCL (SFLEX TB)

**FSSIA ESG** rating

n/a

# Exhibit 21: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

# Exhibit 22: ESG – peer comparison

	FSSIA			Domestic				Glo	bal ratings	;		Bloomberg			
	ESG score	DJSI	SET ESG	SET ESG Rating	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	67.71	5.69	4.38	4.05	4.77	4.43	4.02	Medium	57.34	BBB	22.70	60.82	67.31	1.19	35.34
Coverage	66.17	5.16	4.33	3.94	4.81	4.43	3.83	Medium	56.41	BBB	18.92	59.20	65.82	1.38	35.46
SFLEX	17.00				4.00	3.00	Certified								
AJ	32.11			AAA	5.00	4.00	Certified					64.91			
BGC	33.87		Y	AA	5.00	5.00	Certified					30.97			
CSC	28.92			BBB	5.00	5.00	Certified					31.33			
PJW	18.00			Α	4.00	4.00									

Sources: SETTRADE.com; FSSIA's compilation

# Exhibit 23: ESG disclosure from the company's one report

FY ending Dec 31	FY 2023
Environmental	
Climate change policy	Yes
Climate change opportunities discussed	Yes
GHG scope 2 location-based policy	Yes
Biodiversity policy	Yes
Energy efficiency policy	Yes
Electricity used	Yes
Fuel used - crude oil/diesel	
Waste reduction policy	Yes
Water policy	Yes
Water consumption	Yes
Social	
Human rights policy	Yes
Policy against child labor	
Quality assurance and recall policy	Yes
Consumer data protection policy	Yes
Equal opportunity policy	Yes
Gender pay gap breakout	
Pct women in workforce	41.2
Business ethics policy	Yes
Anti-bribery ethics policy	Yes
Health and safety policy	Yes
Lost time incident rate - employees	
Training policy	Yes
Fair remuneration policy	Yes
Number of employees - CSR	
Total hours spent by firm - employee training	
Social supply chain management	Yes

FY ending Dec 31	FY 2023
Governance	
Board size / Independent directors (ID) / Female	9/5/0
No. of board meetings for the year / % attendance	5 / 100%
Company conducts board evaluations	Yes
Number of non-executive directors on board	5
Director share ownership guidelines	No
Board age limit	No
Age of the youngest / oldest director	56 / 81
Number of executives / female	6/0
Executive share ownership guidelines	No
Size of audit committee / ID	3/3
Audit committee meetings	8
Audit committee meeting attendance (%)	100
Size of compensation committee	3 / 2
Number of compensation committee meetings	3
Compensation committee meeting attendance (%)	100
Size of nomination committee / ID	3/2
Number of nomination committee meetings	3
Nomination committee meeting attendance (%)	100
Board compensation (THB m)	6.12
Auditor fee (THB m)	2.1
(EY OFFICE LIMITED)	

Source: FSSIA's compilation

# Disclaimer for ESG scoring

ESG score	Methodology	у			Rating				
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process base from the annu	ed on the compa ual S&P Global	ansparent, rules-based anies' Total Sustainabili Corporate Sustainabilit ies within each industry	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.					
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing but Candidates in 1) no irregula float of >150 up capital. So 70%; 2) inder wrongdoing r	siness with tran nust pass the pa ar trading of the shareholders, a ome key disqual pendent director related to CG, so	sibility in Environmental asparency in Governance reemptive criteria, with board members and ex and combined holding ri lifying criteria include: 1 rs and free float violatio ocial & environmental ir nings in red for > 3 yea	ce, updated annually. two crucial conditions: tecutives; and 2) free nust be >15% of paid- ) CG score of below in; 3) executives' impacts; 4) equity in	To be eligible for <u>SETESG inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETESG Index</u> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.				
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by th Thailand (SE	he Thai IOD, wi	n sustainable developn th support from the Sto are from the perspectiv	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a circulation of sue exercised. The and verifiability;	e incorporated in and sufficiently de e CG component AGM procedure and after the me ufficient information second assesses; and 3) openness	ich shareholders' rights nto business operations disclosed. All form impo this to be evaluated annu es before the meeting (10%). (The first as n for voting; and 2) facilitati. 1) the ease of attending m for Q&A. The third involves, resolutions and voting res	and information is rtant elements of two ually. The assessment 45%), at the meeting assesses 1) advance on how voting rights can be eetings; 2) transparency is the meeting minutes that	be				
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmen policies. The (Companies de Declaration of I Certification, ind managers and	nt of key controls Certification is a ciding to become Intent to kick off an cluding risk assess	ecklist include corruptions, and the monitoring all good for three years. a CAC certified member standard for three to substant, in place of policy and itshment of whistleblowing takeholders.)	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.					
Morningstar Sustainalytics	based on an risk is unman	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. Sources to be reviewed include corporate publications and					score is the sum higher ESG risk		d risk. The
	information, cor		r media, NGO reports/webs ESG controversies, issuer f vs.		<b>NEGL</b> 0-10	<b>Low</b> 10-20	Medium 20-30	<b>High</b> 30-40	Severe 40+
ESG Book	positioned to the principle of helps explain over-weighting	outperform ove of financial mate future risk-adju	stainable companies that the long term. The me eriality including informal steed performance. Mathigher materiality and the basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.					
MSCI				nagement of financially their exposure to ESG ri					nethodology to
	AAA	8.571-10.000	Leader:	la adina ita industru in u		unificant FCC vi	den and annauturiti		
	AA	7.143-8.570	Leader.	managing the most significant ESG risks and opportunities					
	Α	5.714-7.142			anal track record of managing the most significant ESG risks and opportunities relative to				
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	al track record of ma	inaging the mos	t significant ESG ri	sks and opportu	nities relative to
	ВВ	2.857-4.285		,,					
	В	1.429-2.856	Laggard:	lagging its industry base	ed on its high evenes	ire and failure to	manage significar	nt ESG rieke	
	ССС	0.000-1.428		sed on its high exposure and failure to manage significant ESG risks					
Moody's ESG solutions	believes that	a company inte		take into account ESG o o its business model and medium to long term.					
Refinitiv ESG rating	based on pub	olicly available a	and auditable data. The	a company's relative ES score ranges from 0 to re 0 to 25 = poor; >25 to 50	100 on relative E	SG performan	ce and insufficie	nt degree of to	
S&P Global				suring a company's perf sification. The score ran			of ESG risks, op	portunities, an	d impacts
Bloomberg	ESG Score  Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.								

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

#### **GENERAL DISCLAIMER**

# ANALYST(S) CERTIFICATION

#### Jitra Amornthum FSS International Investment Advisory Securities Co., Ltd

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#### History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
10-Mar-2023 12-Jun-2023	BUY BUY	4.70 5.50	04-Dec-2023 18-Sep-2024	BUY BUY	5.60 5.10	-	-	-

Jitra Amornthum started covering this stock from 10-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Starflex	SFLEX TB	THB 3.22	BUY	Downside risks to our P/E-based TP include 1) a sharp rise in crude oil prices; 2) rising inflation pressuring consumers' purchasing power; and 3) baht depreciation.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 19-Nov-2024 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.