**EQUITY RESEARCH - COMPANY REPORT** 

## THAI FOODS GROUP

THAILAND / FOOD & BEVERAGE



## Retail to shine in the future

- We anticipate that meat prices in 2025 will soften by around 4-9% y-y, with Thai swine prices likely to remain stable.
- Expect 4Q24 profit to decline q-q and forecast slight growth in 2025.
- Maintain BUY call with a new 2025 TP of THB4.6.

### More conservative view on meat price outlook in 2025

We expect the strong meat prices in 2024, coupled with lower raw material costs, to improve the profitability for producers. This will likely lead to increased production volumes. As a result, we project production volumes to rise in 2025 for Thai chicken, Thai swine, and Vietnamese swine. Therefore, we anticipate that meat prices in 2025 will soften by around 4-9% y-y, with Thai swine prices likely to remain stable. The upside or downside risks for meat prices will primarily depend on domestic consumption demand and export performance, in our view.

#### Shop expansion to reduce performance volatility in the future

We believe that as the number of Thai Foods Fresh Market branches increases and reaches economies of scale, this will support the retail business's net profit margin, which could reach the target level of 3-4% in the next 2-3 years from 2% in 2024. This may help reduce the overall performance volatility in the future, and could become a key growth driver in the next phase. TFG also plans to spin off the retail business in the next 2-3 years once it achieves the planned revenue and profit growth.

#### Expect 4Q24 to decline q-q and slightly grow in 2025

We expect 4Q24 profit to weaken seasonally, with meat prices starting to decline, including a 9% q-q drop in Thai chicken prices and a 2.8% q-q decrease in Vietnamese swine prices. We maintain our 2024E net profit of THB3b, recovering from a loss of THB809m in 2023. We also expect 2025 net profit to grow by 4.8% y-y, reaching THB3.17b, based on the assumption of lower meat prices. However, we anticipate only a slight decrease in the gross margin, supported by an increase in revenue from the retail business, which should account for 39.5% of total revenue.

#### Maintain BUY call with the lowest P/E in the meat sector

We have lowered the target P/E to 10x (-0.25 SD) from 11x to reflect our view on ESG-related risks. Similarly, we have revised our 2025 TP to THB4.6, offering an upside of 22%. The stock is trading at a 2025E P/E of only 8.1x, the lowest in the meat sector. Therefore, we maintain our BUY call. However, in the short term, there are no catalysts for the stock price, as it is the low season for the business and we expect the price of meat to soften during 4Q24-1Q25.



#### UNCHANGED

TARGET PRICE	THB4.60
CLOSE	THB3.78
UP/DOWNSIDE	+21.7%
PRIOR TP	THB5.20
CHANGE IN TP	-11.5%
TP vs CONSENSUS	-12.1%

#### **KEY STOCK DATA**

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	55,871	62,354	65,855	69,595
Net profit	(809)	3,022	3,167	3,581
EPS (THB)	(0.14)	0.49	0.47	0.53
vs Consensus (%)	-	3.8	(3.5)	6.4
EBITDA	5,287	9,229	9,671	10,233
Recurring net profit	(496)	3,022	3,167	3,581
Core EPS (THB)	(0.09)	0.49	0.47	0.53
Chg. In EPS est. (%)	nm	(1.1)	0.8	4.5
EPS growth (%)	nm	nm	(4.2)	13.0
Core P/E (x)	(44.2)	7.7	8.1	7.1
Dividend yield (%)	8.0	5.8	5.6	6.3
EV/EBITDA (x)	8.8	5.0	4.8	4.3
Price/book (x)	1.6	1.5	1.4	1.3
Net debt/Equity (%)	179.5	146.5	114.3	94.0
ROE (%)	(3.4)	20.5	18.7	18.8



Share price performance	1 Month	3 Month	12 Month				
Absolute (%)	(11.7)	(8.7)	16.7				
Relative to country (%)	(9.4)	(18.1)	13.7				
Mkt cap (USD m)			614				
3m avg. daily turnover (USD m)			1.1				
Free float (%)			16				
Major shareholder	New Sta	ar Victor Co	r Victor Co Ltd (32%)				
12m high/low (THB)	4.84/3.04						
Issued shares (m)			5,810.82				

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

TFG is one of Thailand's top three chicken processors and live pig farmers, with a daily production capacity of 500,000 chickens and a monthly supply of over 100,000 hogs.

We have a more cautious outlook on meat prices in 2025 due to increased production volumes and the continuous decline in raw material prices, meaning that any price increases will largely depend on demand. However, we expect that the expansion of branches and revenue for Thai Foods Fresh Market will help reduce the volatility of the upstream business's performance, and this should become more beneficial in the future.

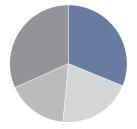
### Company profile

Thai Foods Group (TFG) was established in 1987 by Mr. Winai Teawsomboonkij, who currently serves as CEO. It started from a chicken farm in Lopburi before expanding to a vertically integrated food producer specializing in chicken and swine production, with operations in Thailand and Vietnam. Also, it expanded more into downstream businesses by entering the retail market through retail shops. In 2023, the revenue mix from poultry, swine, retail, and feed was 31%/20%/31%/17%, respectively.

www.tfg.co.th

### Principal activities (revenue, 2023)

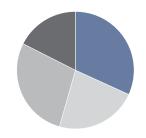
- Poultry 31.2 %
- Swine 20.3 %
- Feed 16.8 %
- Retail Shop and other 31.7 %



Source: Thai Foods Group

### **Major shareholders**

- New Star Victor Co Ltd 31.8 %
- Teawsomboonkij Family 22.6 %
- BNP Paribas Hong Kong Branch 28.1 %
- Others 17.5 %



Source: Thai Foods Group

## **Catalysts**

Potential catalysts for TFG's earnings growth in 2024-25 are 1) revenue growth driven by sales volumes; 2) higher-than-expected meat prices; 3) declining raw material costs; and 4) its new Thai Foods Fresh Market store expansion.

#### Risks to our call

Downside and upside risks to our P/E-based TP are 1) a slower or faster-than-expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB.

### **Event calendar**

Date	Event
February 2025	4Q24 results announcement

### **Key assumptions**

	2024E	2025E	2026E
TFG's chicken asp (THB/kg)	58.0	55.7	56.0
TFG's swine asp (THB/kg)	68.0	68.0	68.0
Total sales growth (%)	11.6	5.6	5.7
Gross margin (%)	13.2	13.1	13.3
SG&A to sales (%)	6.9	6.8	6.8

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in revenue, we estimate 2025 net profit to rise by 1.2%, and vice versa, all else being equal.
- For every 0.5% increase in GPM, we estimate 2025 net profit to rise by 5.1%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A, we estimate 2025 net profit to fall by 4.7%, and vice versa, all else being equal.

Source: FSSIA estimates

### 3Q24 profit recovered strongly as expected

TFG reported a 3Q24 net profit of THB1.26m (+47% q-q, turning around from a loss in 3Q23). Excluding an FX loss, a biological asset gain, and other extra items, its core profit equaled THB1.22m (+11% q-q, turning around from a loss y-y), showing strong growth in line with expectations, which is considered a solid profit.

Total revenue increased by 8% q-q and 20% y-y in 3Q24, driven by growth across all businesses. Despite a decline in chicken prices q-q, TFG was able to offset the decrease with a higher sales volume. The swine business performed relatively well, with strong prices for both Thai and Vietnamese swine, as well as a notable 93% y-y increase in the sales volume for Vietnamese swine.

The 3Q24 gross margin improved to 15.2%, up from 14.4% in 2Q24 and 4.4% in 3Q23, benefiting from higher meat prices and lower raw material costs.

Exhibit 1: TFG – 3Q24 results summary

	3Q23	4Q23	1Q24	2Q24	3Q24	Cha	nge	9M23	9M24	Change	2023	2024E	Change	% 9М24
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	(THB m)	(THB m)	(y-y%)	to 2024E				
Sales	14,081	14,550	14,998	15,639	16,893	8.0	20.0	41,320	47,530	15.0	55,871	62,354	11.6	76.2
Cost of sales	13,457	14,427	13,712	13,382	14,327	7.1	6.5	37,658	41,420	10.0	52,086	54,124	3.9	76.
Gross profit	624	123	1,286	2,257	2,566	13.7	311.2	3,662	6,110	66.8	3,785	8,231	117.4	74.2
SG&A	782	1,182	1,008	1,026	1,144	11.5	46.3	2,496	3,177	27.3	3,678	4,302	17.0	73.8
Operating profit	(157)	(1059)	278	1,232	1,423	15.5	nm	1,166	2,933	151.5	107	3,928	3567.2	74.7
nterest expense	322	178	270	264	245	(7.4)	(23.9)	943	780	(17.3)	1,120	1,132	1.0	68.9
Tax expense	(112)	(170)	(13)	(11)	125	nm	nm	93	100	8.1	(77)	127	nm	79.0
Other gain (loss)	(178)	111	82	(242)	40	nm	nm	(424)	(120)	nm	(313)	0	nm	nn
Reported net profit	(446)	(861)	174	855	1,260	47.4	nm	48	2,289	4,643.0	(809)	3,022	nm	75.7
Core profit	(268)	(972)	92	1,097	1,220	11.3	nm	472	2,409	409.8	(496)	3,022	nm	79.7
Key ratios (%)						(ppt)	(ppt)							
Gross margin	4.4	0.8	8.6	14.4	15.2	0.8	10.8	8.9	12.9	4.0	6.8	13.2	6.4	
SG&A to sales	5.6	8.1	6.7	6.6	6.8	0.2	1.2	6.0	6.7	0.6	6.6	6.9	0.3	
Operating margin	(1.1)	(7.3)	1.9	7.9	8.4	0.5	9.5	2.8	6.2	3.3	0.2	6.3	6.1	
Net margin	(3.2)	(5.9)	1.2	5.5	7.5	2.0	10.6	0.1	4.8	4.7	(1.4)	4.8	6.3	
Core margin	(1.9)	(6.7)	0.6	7.0	7.2	0.2	9.1	1.1	5.1	3.9	(0.9)	4.8	5.7	
Operating Statistics (THB/kg)														
Domestic chicken price - TFG	54.6	53.9	55.5	58.5	57.7	(1.3)	5.7	58.0	57.2	(1.3)	56.9	58.0	1.8	
Domestic swine price - TFG	59.5	57.9	59.5	61.3	64.6	5.3	8.5	70.1	61.8	(11.9)	67.0	68.0	1.5	
Vietnam swine price (VND/kg)	57,023	47,082	53,400	62,848	62,500	(0.6)	9.6	54,173	59,583	10.0	52,311	60,613	15.9	
Corn price	11.7	10.4	10.4	10.9	12.0	9.8	2.6	12.6	11.1	(12.1)	12.1	11.5	(5.0)	
Soybean meal price	21.5	22.0	22.7	21.3	20.5	(3.6)	(4.7)	23.0	21.5	(6.4)	22.7	21.0	(7.5)	
Poultry sales (THB m)	4,340	4,106	4,449	4,191	4,559	8.8	5.0	13,315	13,200	(0.9)	17,421	17,536	0.7	75.3
Swine sales (THB m)	2,626	2,785	2,969	3,322	3,430	3.2	30.6	8,564	9,721	13.5	11,349	13,054	15.0	74.5
Feed sales (THB m)	2,414	2,143	2,075	2,254	2,734	21.3	13.3	7,254	7,064	(2.6)	9,397	8,641	(8.0)	81.
Retail shop sale value (THB m)	4,642	5,464	5,438	5,807	6,077	4.7	30.9	12,031	17,322	44.0	17,496	22,894	30.9	75.

Sources: TFG, FSSIA's compilation

### Maintain our conservative view on meat prices in 2025

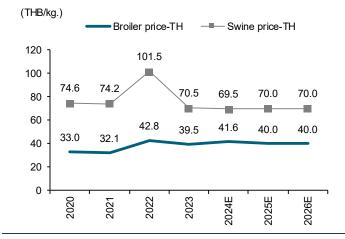
Due to the favorable increase in meat prices in 2H24, with chicken and swine prices rising 6.5% y-y and 14.4% y-y, respectively, the livestock production volume has increased. We expect the number of day-old-chicks in 2025 to rise to 37-38 million per week, with a potential increase to 39 million per week, up from 36-37 million per week in 2024. Meanwhile, we expect the number of pigs raised to increase by 11.5% y-y to 20.2 million head, up from 18.1 million in 2024, approaching pre-African Swine Fever (ASF) levels from 2022.

Regarding the overall demand, both domestic consumption and exports in 2025 should stabilize. In addition, with raw material prices remaining low, there will be limited upward pressure on meat prices. Therefore, we maintain our forecast for Thai swine prices in 2025 to be flat y-y at THB70/kg, with live chicken prices at THB40/kg (-4% y-y).

For Vietnamese swine, the average price in 2024 YTD has remained strong at VND60,437/kg (+15.5% y-y), due to outbreaks of ASF in many regions, which have led to a tight domestic supply and higher costs for disease prevention. However, large-scale operators in Vietnam have expanded their breeding capacities, encouraged by swine prices that are significantly higher than breakeven costs, which has incentivized more farming activity.

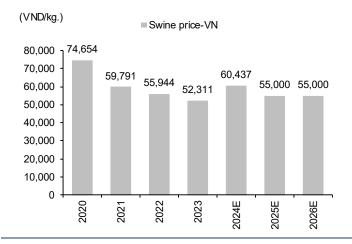
The USDA predicts that pork production in Vietnam will increase by 3% in 2025, reaching more than 3.8 million tonnes, assuming greater control over the ASF outbreaks. We maintain our forecast for Vietnamese swine prices in 2025 at VND55,000/kg (-9% y-y), although this is still well above the breakeven cost.

Exhibit 2: Yearly domestic meat prices



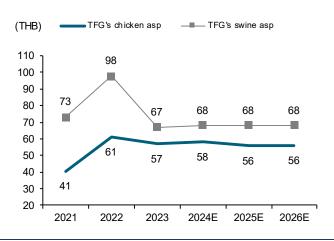
Sources: TFG; FSSIA estimates

**Exhibit 4: Yearly Vietnam swine price** 



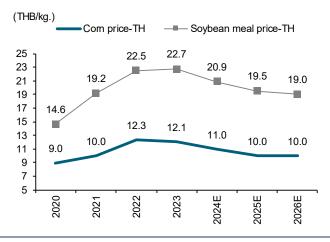
Sources: CPF, FSSIA estimates

Exhibit 3: TFG's yearly meat prices



Sources: TFG, FSSIA estimates

Exhibit 5: Yearly domestic raw material prices



Sources: CPF, OAE, DIT, FSSIA estimates

### Retail business to help reduce upstream volatility in the future

Although TFG has not yet focused much on brand-building through ready-to-eat or 'ready-to-meat' product offerings, the company has expanded into the retail business with its own retail stores. By the end of 3Q24, the company had 364 Thai Foods Fresh Market branches, and it expects to reach 400 branches by the end of 2024. TFG also plans to open an additional 100-150 branches in 2025, with an investment budget of cTHB1.2b-1.4b, representing 60-70% of the group's total investment budget of THB2b.

In 9M24, TFG generated THB17.3b in revenue from the retail business (+44% y-y), accounting for 36.4% of total revenue, up from 29% in 9M23. The retail business had a gross margin of 16-17% and a net margin of around 2%. This means that during 9M24, the company earned cTHB350m in profit from its retail operations, contributing 15% of total net profit in 9M24. We anticipate 2025 revenue from retail to grow by 13.5% y-y, with its contribution rising to 39.5% of total revenue, which should help support overall revenue growth as upstream business growth slows.

However, we remain cautious about the volatility of earnings due to the upstream business accounting for 64% of total revenue. Given the fluctuations in both meat prices and raw material costs, the performance of the upstream business can vary significantly, ranging from strong profits to heavy losses. This can potentially offset the profits from the retail business, as seen in 2023, where retail contributed about 31% of total revenue, but the company still posted a net loss of THB809m.

Despite this, we believe that as the number of Thai Foods Fresh Market branches increases and reaches economies of scale, this will support the retail business's net profit margin, which could reach the target level of 3-4% in the next 2-3 years. This may help reduce the overall performance volatility in the future, and could become a key growth driver in the next phase. The company also plans to spin off the retail business in the next 2-3 years once it has achieved the planned revenue and profit growth.

**Exhibit 6: Number of retail shops** 

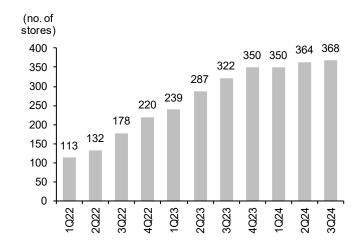
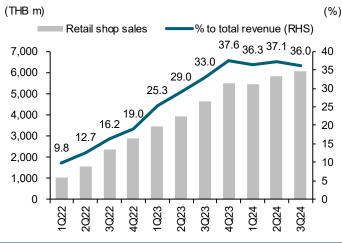


Exhibit 7: Quarterly retail shop revenue



Sources: TFG, FSSIA's compilation

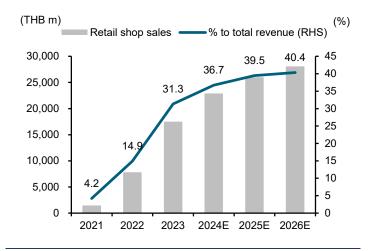
Sources: TFG, FSSIA's compilation

### Exhibit 8: Retail sales and total net profit

#### (THB m) Retail shop sales Total net profit 7,000 6,000 5,000 4,000 3,000 1,734 1,238 \_\_\_ 1,131 855 1,260 2,000 1,000 69 (1,000)2023 4Q23 4Q24E 1Q22 3Q23 1Q24 2Q24 3Q24 2Q22

Sources: TFG, FSSIA estimates

### Exhibit 9: Yearly retail shop revenue



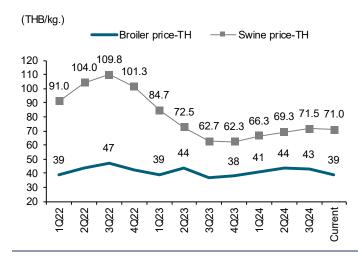
Sources: TFG, FSSIA estimates

### Expect 4Q24 profit to decline q-q, with slight growth in 2025

In the short term, we expect 4Q24 profit to weaken seasonally, as it is the low season for the business. In addition, the prices of chicken in Thailand and swine in Vietnam are expected to decline q-q. We initially estimate the 4Q24 profit to be cTHB700m-800m, and expect the full-year 2024 net profit to be THB3b, recovering from a loss of THB809m in 2023.

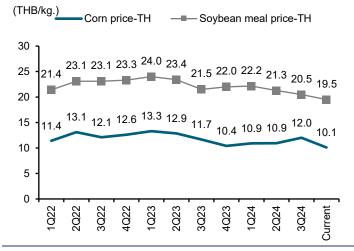
For 2025, we forecast net profit to grow at a slower rate of 4.8% y-y, reaching THB3.17b, based on the assumption of weaker meat prices, particularly for Thai chicken and Vietnamese swine. Although the trend for raw material prices is also expected to decline, in line with global market trends, the movement in meat prices will likely stabilize or decrease (unlike 2024, where meat prices are on an upward trend). This would narrow the profit margins compared to the previous year. However, with a higher proportion of revenue coming from the retail business, we expect the gross margin in 2025 to dip to 13.1% from 13.2% in 2024.

Exhibit 10: Domestic meat prices



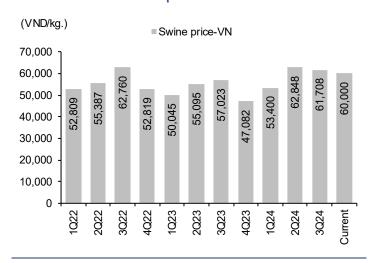
Sources: CPF, OAE, DIT, FSSIA's estimates

**Exhibit 12: Domestic raw material prices** 



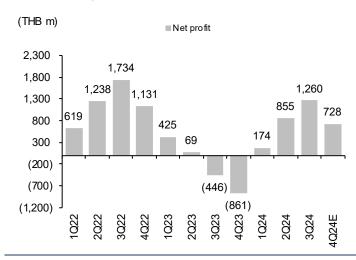
Sources: CPF, OAE, DIT, FSSIA estimates

**Exhibit 11: Vietnam swine price** 



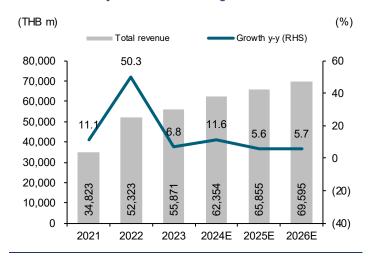
Sources: CPF, FSSIA's compilation

#### Exhibit 13: Projected net profit in 4Q24



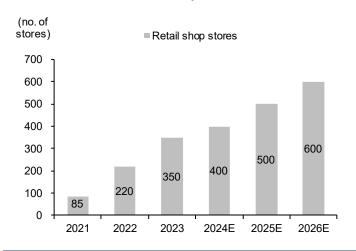
Sources: TFG, FSSIA estimates

### Exhibit 14: Yearly total revenue and growth



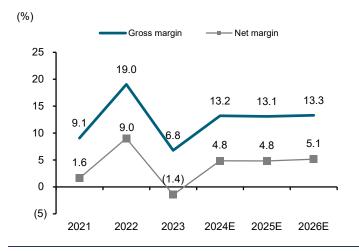
Sources: TFG, FSSIA estimates

**Exhibit 16: Number of retail shops** 



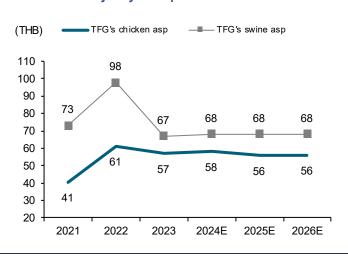
Sources: TFG, FSSIA estimates

Exhibit 18: Gross margin and net margin



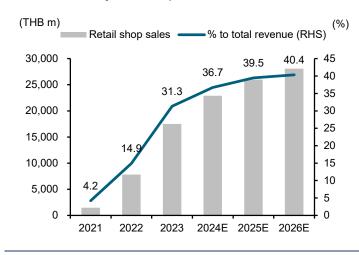
Sources: TFG, FSSIA estimates

Exhibit 15: TFG's yearly meat prices



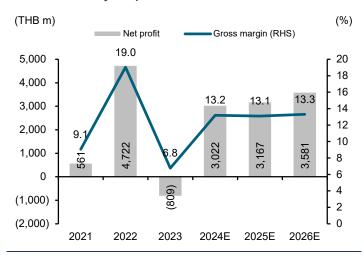
Sources: TFG, FSSIA estimates

Exhibit 17: Yearly retail shop revenue



Sources: TFG, FSSIA estimates

Exhibit 19: Yearly net profit



Sources: TFG, FSSIA estimates

### Lower target P/E incorporating ESG factors

We have lowered the target P/E to 10x (-0.25 SD) from 11x to reflect our view on ESG-related risks.

According to the latest report on Securities Pledged in Margin Accounts by SET as of September 2024, about 2.541 billion shares of TFG, or 43.74% of the total shares, have been pledged as collateral. While this is a financial instrument permitted by the SET and the SEC, it has raised concerns among investors due to several previous cases of forced selling. Such selling events can lead to panic selling, potentially causing significant damage to share prices.

On the other hand, we have found that TFG's shares have been pledged as collateral since the first year of listing in 2015, when the share price ranged between THB1.5—1.8 per share. Over the past nine years, the share price dropped to its lowest level of THB2.64 in 2020 (excluding 2015-16).

We have revised our 2025 target price to THB4.6, which implies an upside of 22%. The stock is currently trading at a 2025E P/E of just 8.1x, the lowest in the meat sector. Therefore, we maintain our BUY call and expect TFG's performance in 2025 to be relatively stable, as the Thai swine business remains strong and the expansion into the retail business should provide additional support (with the combined revenue contribution from Thai swine and the retail business accounting for 52% of total revenue). However, in the short term, there are no catalysts for the stock price, as it is the low season for the business and we expect the price of meat to soften during 4Q24-1Q25.

Exhibit 20: Securities Pledged in Margin Accounts by SET (as of Sep 2024)

Source: Excluding Stock Dividend and newly issued share which have not been listed in SET.

Ranking	Security	Number of shares pledged in the margin account comparing with paid-up	Number of shares pledged in margin accounts (shares)	% Free float
1	GPI	52.19	313,152,374	42.12
2	SCM	52.08	314,893,298	24.55
3	BABA80	49.58	247,890,535	
4	A5	45.13	545,818,567	20.76
5	SAAM	45.05	135,155,102	25.64
6	TFG	43.74	2,541,532,684	17.35
7	SA	39.44	472,830,307	17.50
8	JSP	31.70	150,431,986	32.64
9	KUN	30.76	230,458,098	24.67
10	CGD	27.29	2,255,498,879	55.65

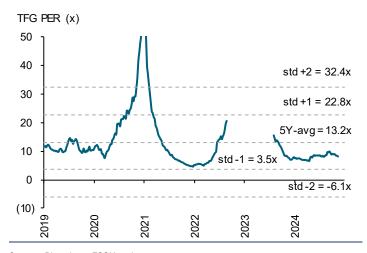
Sources: SET, FSSIA's compilation

Exhibit 21: TFG's share price 2015-present



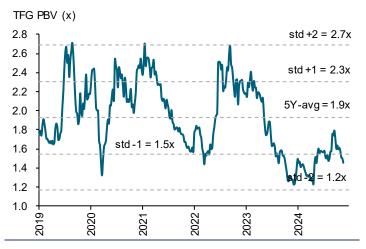
Sources: SET, FSSIA's compilation

### Exhibit 22: Historical P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 23: Historical P/BV band



Sources: Bloomberg, FSSIA estimates

Exhibit 24: Peers comparisons as of 18 Nov 2024

Company	BBG	Rec	S	hare price	)	Market	PE	≣	RO	E	PE	3V	EV/EB	ITDA
			Current	Target	Upside	Сар	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Charoen Pokphand Foods	CPF TB	BUY	24.30	28.00	15	5,753	11.8	14.5	7.1	5.6	8.0	0.8	11.7	12.9
Thai Union Group	TU TB	BUY	13.60	19.40	43	1,662	12.6	11.3	8.7	9.5	1.1	1.1	9.5	9.0
Betagro	BTG TB	BUY	19.60	22.00	12	1,089	18.5	16.0	8.2	9.0	1.4	1.4	6.6	6.1
Thaifoods Group	TFG TB	BUY	3.78	4.60	22	614	7.7	8.1	20.5	18.7	1.5	1.4	5.0	4.8
GFPT	GFPT TB	HOLD	10.70	12.50	17	385	6.6	8.6	11.0	7.9	0.7	0.7	5.3	5.3
Asian Sea ASIAN TE		n/a	8.85	n/a	n/a	207	8.7	8.6	13.3	12.2	1.1	1.0	4.7	4.6
Average						9,710	11.0	11.2	11.5	10.5	1.1	1.0	7.2	7.1

Sources: Bloomberg, FSSIA estimates

### **Financial Statements**

Thai Foods Group

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	52,323	55,871	62,354	65,855	69,595
Cost of goods sold	(42,367)	(52,086)	(54,124)	(57,228)	(60,339)
Gross profit	9,956	3,785	8,231	8,627	9,256
Other operating income	369	453	374	395	383
Operating costs	(3,243)	(3,678)	(4,302)	(4,478)	(4,732)
Operating EBITDA	10,419	5,287	9,229	9,671	10,233
Depreciation	(3,337)	(4,727)	(4,927)	(5,127)	(5,327)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	7,082	560	4,302	4,544	4,906
Net financing costs	(845)	(1,117)	(1,132)	(1,032)	(944)
Associates	(9)	(20)	(34)	(7)	1
Recurring non-operating income	(9)	(20)	(34)	(7)	1
Non-recurring items	(657)	(313)	0	0	0
Profit before tax	5,571	(890)	3,136	3,506	3,963
Tax	(845)	77	(127)	(351)	(396)
Profit after tax	4,726	(813)	3,009	3,154	3,567
Minority interests	(4)	3	12	13	14
Preferred dividends	0	0	0	0	0
Other items	-	-	-	-	-
Reported net profit	4,722	(809)	3,022	3,167	3,581
Non-recurring items & goodwill (net)	657	313	0	0	0
Recurring net profit	5,379	(496)	3,022	3,167	3,581
Per share (THB)					
Recurring EPS *	0.95	(0.09)	0.49	0.47	0.53
Reported EPS	0.84	(0.14)	0.49	0.47	0.53
DPS	0.40	0.03	0.22	0.21	0.24
Diluted shares (used to calculate per share data)	5,654	5,811	6,168	6,749	6,749
Growth					
Revenue (%)	50.3	6.8	11.6	5.6	5.7
Operating EBITDA (%)	167.0	(49.3)	74.6	4.8	5.8
Operating EBIT (%)	379.5	(92.1)	668.7	5.6	8.0
Recurring EPS (%)	1,099.8	nm	nm	(4.2)	13.0
Reported EPS (%)	739.9	nm	nm	(4.2)	13.0
Operating performance				()	
Gross margin inc. depreciation (%)	19.0	6.8	13.2	13.1	13.3
Gross margin exc. depreciation (%)	25.4	15.2	21.1	20.9	21.0
Operating EBITDA margin (%)	19.9	9.5	14.8	14.7	14.7
Operating EBIT margin (%)	13.5	9.5 1.0	6.9	6.9	7.1
Net margin (%)	10.3	(0.9)	4.8	4.8	7.1 5.1
Effective tax rate (%)	15.2	8.7	4.0	10.0	10.0
Dividend payout on recurring profit (%)	42.0	(35.1)	45.0	45.0	45.0
Interest cover (X)	42.0 8.4	(35.1)	3.8	45.0	5.2
Inventory days	55.3	53.7	53.4	53.4	53.4
Debtor days	22.2	22.6	20.9	21.4	21.4
Creditor days	38.2	43.6	49.2	48.1	48.1
Operating ROIC (%)	36.2 18.5	1.4	10.8	11.4	12.5
ROIC (%)	16.0	1.1	8.7	9.2	10.0
ROE (%)	39.7		20.5	9.2 18.7	18.8
ROA (%)		(3.4)			
* Pre-exceptional, pre-goodwill and fully diluted	14.9	0.8	8.2	8.2	8.9
	- 0000	2000	22245	20055	0000=
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Poultry	23,298	17,421	17,536	17,676	18,653
Swine	12,457	11,349	13,054	13,061	13,453
Feed	8,533	9,397	8,641	8,900	9,167
Retail Shop and other	8,036	17,704	23,124	26,218	28,321

Sources: Thai Foods Group; FSSIA estimates

### **Financial Statements**

Thai Foods Group

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	20261
Recurring net profit	5,379	(496)	3,022	3,167	3,58
Pepreciation	3,337	4,727	4,927	5,127	5,32
ssociates & minorities	9	20	34	7	(1
Other non-cash items	343	82	34	6	(1
Change in working capital	(1,281)	1,421	(1,397)	(695)	(739
Cash flow from operations	7,787	5,754	6,620	7,613	8,16
Capex - maintenance	(8,633)	(4,138)	(5,631)	(4,134)	(4,399
Capex - new investment let acquisitions & disposals	(34)	(19)	53	0	
Other investments (net)	(1,854)	(2,266)	(293)	(327)	(373
Cash flow from investing	(10,521)	(6,422)	(5,871)	(4,460)	(4,772
Dividends paid	(797)	(1,815)	(1,360)	(1,425)	(1,611
Equity finance	56	862	358	581	(1,011
Debt finance	4,132	1,970	(1,496)	(2,175)	(1,904
Other financing cash flows	20	78	84	35	3
ash flow from financing	3,411	1,095	(2,415)	(2,984)	(3,478
Ion-recurring cash flows	-	-	-	-	(-,
Other adjustments	0	0	1,593	97	20
let other adjustments	0	0	1,593	97	20
lovement in cash	677	426	(73)	265	11
ree cash flow to firm (FCFF)	(1,888.67)	451.64	1,880.95	4,184.24	4,338.5
ree cash flow to equity (FCFE)	1,418.57	1,379.53	929.76	1,109.34	1,727.6
er share (THB)					
CFF per share	(0.33)	0.08	0.32	0.72	0.7
CFE per share	0.24	0.24	0.16	0.19	0.3
Recurring cash flow per share	1.60	0.75	1.30	1.23	1.3
Salance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026
angible fixed assets (gross)	24,693	27,597	29,182	32,182	35,18
ess: Accumulated depreciation	(3,391)	(6,934)	(9,445)	(13,572)	(17,899
angible fixed assets (net)	21,302	20,663	19,736 179	18,609	17,28
stangible fixed assets (net)	213	232	179	179	17
ong-term financial assets ovest. in associates & subsidiaries	605	1,092	1,092	1,092	1,09
cash & equivalents	1,093	1,518	1,446	1,711	1,09
/C receivable	3,531	3,398	3,758	3,969	4,19
ventories	6,963	6,971	7,414	7,840	8,26
Other current assets	7,177	7,396	8,106	8,561	9,04
current assets	18,764	19,284	20,724	22,081	23,33
Other assets	4,786	5,875	6,235	6,586	6,95
otal assets	45,670	47,146	47,967	48,546	48,84
Common equity	15,568	13,681	15,798	18,121	19,89
linorities etc.	18	15	15	14	1
otal shareholders' equity	15,587	13,696	15,813	18,136	19,90
ong term debt	11,960	10,106	10,957	9,767	8,57
Other long-term liabilities	462	540	624	659	69
ong-term liabilities	12,422	10,646	11,581	10,426	9,27
/C payable	4,733	6,584	6,673	7,056	7,43
Short term debt	12,370	15,998	13,651	12,666	11,95
Other current liabilities	557	222	249	263	27
current liabilities	17,661	22,804	20,573	19,985	19,66
otal liabilities and shareholders' equity	45,670	47,146	47,967	48,546	48,84
let working capital	12,381	10,960	12,356	13,051	13,79
vested capital	39,287	38,821	39,599	39,516	39,30
Includes convertibles and preferred stock which is be	eing treated as debt				
er share (THB)					
ook value per share	2.75	2.35	2.56	2.68	2.9
angible book value per share	2.72	2.31	2.53	2.66	2.9
inancial strength					
let debt/equity (%)	149.1	179.5	146.5	114.3	94.
et debt/total assets (%)	50.9	52.1	48.3	42.7	38.
urrent ratio (x)	1.1	0.8	1.0	1.1	1.
F interest cover (x)	2.7	2.2	1.8	2.1	2.
aluation	2022	2023	2024E	2025E	2026
ecurring P/E (x) *	4.0	(44.2)	7.7	8.1	7
ecurring P/E (x) ecurring P/E @ target price (x) *	4.8	(53.8)	9.4	9.8	8
eported P/E (x)	4.5	(27.1)	7.7	8.1	7
ividend yield (%)	10.6	0.8	5.8	5.6	6
rice/book (x)	1.4	1.6	1.5	1.4	1
rice/tangible book (x)	1.4	1.6	1.5	1.4	1
V/EBITDA (x) **	4.3	8.8	5.0	4.8	4
:V/EBITDA (x)	4.7	9.7	5.6	5.4	4
iV/invested capital (x)	1.1	1.2	1.2	1.2	1

Sources: Thai Foods Group; FSSIA estimates

# Thai Foods Group PCL (TFG TB)



### Exhibit 25: FSSIA ESG score implication

33.07 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
***	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Source: FSSIA estimates

### Exhibit 26: ESG – peer comparison

	FSSIA		Domestic ratings						Global ratings						Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score		
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17		
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94		
BTG	28.98				4.00	3.00	Certified	High		BB					57.48		
CPF	80.89	Y	Y	Y	5.00	4.00	Certified	Medium	73.14	BBB	44.00	66.71	85.00	4.43	67.93		
GFPT	50.93		Y	Y	5.00	5.00	Certified	High			-	62.77	24.00	4.22	57.60		
TU	63.91	Υ				5.00	Certified	High	59.31	Α	41.00	64.47	85.00		77.68		
TFG	33.07			Y	5.00	4.00	Certified	High				42.53					

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 27: ESG disclosure from the company's one report

FY ending Dec 31	FY 2022	FY 2023	FY ending Dec 31	FY 2022	FY 202
Environmental			Governance		
Climate change policy	Yes	Yes	Board size / Independent directors (ID) / Female	9/6/1	9/6/1
Climate change opportunities discussed			No. of board meetings for the year / % attendance	7 / 100%	6 / 100%
GHG scope 2 location-based policy	Yes	Yes	Company conducts board evaluations	Yes	Yes
Biodiversity policy	Yes	Yes	Number of non-executive directors on board	6	6
Energy efficiency policy	Yes	Yes	Director share ownership guidelines	No	No
Electricity used			Board age limit	No	No
Fuel used - crude oil/diesel		35.686	Age of the youngest / oldest director	38 / 74	39 / 77
Waste reduction policy	Yes	Yes	Number of executives / female	10 / 2	7 / 1
Water policy	Yes	Yes	Executive share ownership guidelines	No	No
Water consumption		Yes	Size of audit committee / ID	3/3	3/3
Social			Audit committee meetings	5	5
Human rights policy	Yes	Yes	Audit committee meeting attendance (%)	100	100
Policy against child labor	Yes	Yes	Size of compensation committee	3/2	3/2
Quality assurance and recall policy	Yes	Yes	Number of compensation committee meetings	2	2
Consumer data protection policy			Compensation committee meeting attendance (%)	100	100
Equal opportunity policy	Yes	Yes	Size of nomination committee / ID	3/2	3/2
Gender pay gap breakout			Number of nomination committee meetings	2	2
Pct women in workforce	52.66	54.44	Nomination committee meeting attendance (%)	100	100
Business ethics policy	cs policy Yes Yes Board compensation (THB m)		Board compensation (THB m)	10.68	12.06
Anti-bribery ethics policy	Yes	Yes	Auditor fee (THB m)	2.42	2.55
Health and safety policy	Yes	Yes	(KPMG Phoomchai Audit Co., Ltd.)		
Lost time incident rate - employees					
Training policy	Yes	Yes			
Fair remuneration policy	Yes	Yes			
Number of employees - CSR					
Total hours spent by firm - employee training					
Social supply chain management	Yes	Yes			

 $Source: FSSIA \hbox{'s compilation}$ 

### **Disclaimer for ESG scoring**

ESG score	Methodolog	ly			Rating					
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process bas from the anr Only the top inclusion.	ed on the compa nual S&P Global -ranked compan	nsparent, rules-based inies' Total Sustainabil Corporate Sustainabili ies within each industr	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
SET ESG Ratings List (SETESG) by The Stock Exchange of Thailand (SET)	managing bin Candidates 1) no irregul float of >150 up capital. S 70%; 2) inde wrongdoing	usiness with tran must pass the pr ar trading of the shareholders, a ome key disqual ependent director related to CG, so	ibility in Environmental sparency in Governance emptive criteria, with board members and end combined holding nifying criteria include: 's and free float violationicial & environmental in hings in red for > 3 year	ce, updated annually. two crucial conditions: xecutives; and 2) free must be >15% of paid- 1) CG score of below on; 3) executives' mpacts; 4) equity in	To be eligible for <b>SETESG inclusion</b> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <b>SETESG Index</b> is extended from the SET ESG Ratings companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.					
CG Score by Thai nstitute of Directors Association Thai IOD)	annually by Thailand (SI	the Thai IOD, wit	n sustainable developr th support from the Sto are from the perspectiv	ock Exchange of	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent out of five th criteria cove date (45%), circulation of s exercised. The and verifiability	e incorporated in and sufficiently de e CG componen r AGM procedure and after the me sufficient information e second assesses y; and 3) openness	es before the meeting ( eting (10%). (The first a. for voting; and 2) facilitati 1) the ease of attending m	s and information is ortant elements of two ually. The assessment (45%), at the meeting ssesses 1) advance ing how voting rights can be neetings; 2) transparency is the meeting minutes that			ofour categories: (80-89), and not			
Fhai CAC By Thai Private Sector Collective Action Against Corruption CAC)	establishme policies. The (Companies of Declaration of Certification, in managers and	nt of key controls c Certification is of eciding to become a Intent to kick off an acluding risk assess	ecklist include corruption, and the monitoring a good for three years. a CAC certified member st 18-month deadline to substant, in place of policy are ishment of whistleblowing takeholders.)	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	based on an risk is unma regulatory filin	assessment of I naged. Sources to gs, news and other	rating provides an ove now much of a compar be reviewed include corp media, NGO reports/webs			score is the sum higher ESG risk		ed risk. The		
	information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality & peer reviews.			0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to the principle helps explai over-weighti	o outperform ove of financial mate n future risk-adju	stainable companies th r the long term. The m eriality including inform sted performance. Mat higher materiality and basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
MSCI				anagement of financially their exposure to ESG ris					nethodology to	
	AAA	8.571-10.000								
	AA	7.143-8.570	Leader:	leading its industry in m	managing the most significant ESG risks and opportunities					
	Α	5.714-7.142								
	BBB	4.286-5.713	5.713 Average: a mixed or unexce industry peers		onal track record of managing the most significant ESG risks and opportunities relative to					
	ВВ	2.857-4.285		7.						
	В	1.429-2.856	Laggard:	lagging its industry been	ad on its high aveca	ure and failure t	o manage significan	nt ESG ricks		
	ccc	0.000-1.428	Layyaru.	iayyiiy its iiidustry base	sed on its high exposure and failure to manage significant ESG risks					
Moody's ESG solutions	believes tha	t a company inte		take into account ESG o to its business model and medium to long term.						
Refinitiv ESG rating	based on pu	blicly available a	nd auditable data. The	a company's relative ES score ranges from 0 to are 0 to 25 = poor; >25 to 50	100 on relative E	SG performar	nce and insufficie	nt degree of t		
S&P Global				asuring a company's perfesification. The score ran			of ESG risks, op	portunities, ar	id impacts	
Bloomberg	ESG Score	s	core is based on Bloor	ating the company's agg mberg's view of ESG fina the weights are determin	ncial materiality.	The score is	a weighted gene	ralized mean (	(power mean)	

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

#### **GENERAL DISCLAIMER**

### ANALYST(S) CERTIFICATION

#### Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Thai Foods Group	TFG TB	THB 3.78	BUY	Downside and upside risks to our P/E-based TP are 1) a slower or faster-than-expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; and 3) a stronger or weaker-than-expected THB.
Charoen Pokphand Foods	CPF TB	THB 24.30	BUY	Downside risks to our P/E-based TP include 1) slow purchasing power, 2) a slower-than- expected meat price recovery, 3) higher feed costs, 4) Baht strength, and 5) a minimum wage increase and labor shortages.
Thai Union Group	TU TB	THB 13.60	BUY	Downside risks to our SoTP-based 2025 TP include 1) a slower-than-expected revenue recovery; 2) a disruption on shipping routes, resulting in higher-than-expected freight costs; 3) a slower decrease in raw material costs than expected; 4) higher-than-expected labor costs and labor shortages; and 5) stronger Baht than expected.
Betagro	BTG TB	THB 19.60	HOLD	Downside risks to our P/E-based TP include 1) a slower-than-expected purchasing power recovery; 2) a slower-than-expected meat price increase; 3) a slower-than-expected decrease in feed costs; and 4) a stronger-than-expected THB.
GFPT	GFPT TB	THB 10.70	HOLD	Downside and upside risks to our P/E-based TP include 1) a slower or faster-than- expected consumption recovery; 2) a slower or faster-than-expected decrease in feed costs; 3) a stronger or weaker-than-expected THB; and 4) a minimum wage increase and/or a labour shortage.

Source: FSSIA estimates

#### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 18-Nov-2024 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

15 FINANSIA 19 NOVEMBER 2024

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.