EQUITY RESEARCH - COMPANY REPORT



BAM TB

BANGKOK COMMERCIAL ASSET MNGT.

THAILAND / FINANCE & SECURITIES

FROM BUY

THB9.00

THB8.30

+8.4%

-18.2%

+8.3%

TARGET PRICE CLOSE **UP/DOWNSIDE PRIOR TP** THB11.00

CHANGE IN TP TP vs CONSENSUS

Expect dismaying 3Q24 NPA results

- We expect collections from NPLs to improve, while those from NPAs should contract sharply, causing weak 3Q24 results.
- We have cut our 2024-26E net profit to reflect a lower performance expectation on the NPA business.
- We downgrade BAM to HOLD with an NAV-based TP of THB9.00.

Expect underperformance in the NPA business in 3Q24

We expect BAM to report a disappointing 3Q24 net profit of THB207m, implying steep declines of 54.6% q-q and 45.9% y-y, owing to the underperforming NPA segment despite the firm's persisting effort to adopt an aggressive pricing strategy. The 3Q24E cash collection is THB3.6b, dropping 10.3% q-q and 8.1% y-y, largely due to a lower contribution from the NPA business, which is expected to dwindle 30.2% g-g and 19.3% y-y as the firm encounters a weakening demand for housing and a lower collection from big-ticket clients. Accordingly, we expect revenue from NPAs to contract 39.6% q-q and 39.0% y-y. By contrast, we expect seasonal influence and a higher degree of adaptability of debtors to result in a moderate improvement in the NPL business, with expected cash collection and revenue increasing 9.8% q-q and 0.9% y-y and 1.7% q-q and 15.7% yy, respectively. We expect 3Q24 CIR to surge to 31.7% from 28.2% over a weakening revenue performance, while the cost of funds should remain stable at 3.48%. The 9M24E net profit accounts for 81% of our 2024 estimate.

Investment in NPLs declines as expected

We expect NPL investment in 3Q24 at THB1.75b, declining from THB4.6b in 2Q24, in line with management guidance, where loan supply from FIs would likely decline h-h in 2H24. However, auctioned NPL pricing during the period remains easy, with a cost-to-appraisal ratio of c35%. We expect 9M24 NPL investment at THB7.5, securing 88% of our full-year estimate.

Slash 2024-26E NPA estimates

We have cut our 2024-26E net profit by 15-26%, largely to reflect our more conservative assumptions for the NPA segment. Accordingly, we have slashed our cash collection and NPL investment estimates by 7-10% and 15%, respectively. By contrast, we include our projections for the performance of Ari-AMC, which should contribute 3-6% in 2025-26.

Downgrade to HOLD for attractive dividend yield of 4-6% p.a.

Following our estimate cut, we downgrade our recommendation on BAM to HOLD from BUY. Our new NAV-based TP is THB9.00 (from THB11.00), implying a P/BV ratio of 0.65x and reflecting a higher discount rate applied on its NPAs due to a higher business risk assumption. However, our estimate for the 2024-26 dividend yield remains attractive at 4-6% p.a., assuming an average payout ratio of 80%.

KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Operating profit	1,843	1,650	1,968	2,234
Net profit	1,534	1,345	1,604	1,820
EPS (THB)	0.47	0.42	0.50	0.56
vs Consensus (%)	-	(23.2)	(18.4)	(20.1)
Recurring net profit	1,534	1,345	1,604	1,820
Core EPS (THB)	0.47	0.42	0.50	0.56
Chg. In EPS est. (%)	-	(26.2)	(18.6)	(15.1)
EPS growth (%)	(43.7)	(12.4)	19.2	13.5
Core P/E (x)	17.5	19.9	16.7	14.7
Dividend yield (%)	6.6	4.0	4.8	5.4
Price/book (x)	0.6	0.6	0.6	0.6
ROE (%)	3.5	3.1	3.6	4.1
ROA (%)	1.1	1.0	1.2	1.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(14.0)	23.0	(7.3)
Relative to country (%)	(15.0)	10.8	(12.6)
Mkt cap (USD m)			795
3m avg. daily turnover (USD m)			4.6
Free float (%)			21
Major shareholder		F	IDF (46%)
12m high/low (THB)			10.40/6.10
Issued shares (m)			3,232

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

We have a HOLD recommendation for BAM for reasons as follows

- We expect a gradual recovery in the NPL business as debtors continue to thrive under sluggish economic conditions and a stressful level of household debts.
- However, we have a cautious expectation of the NPA business as it should encounter stalls such as strict lending conditions of financial institutions and sluggish demand for property, especially for retail buyers.
- 3) Our NAV-based TP is THB9.00, implying a P/BV ratio of 0.65x. We expect BAM to deliver a 2024-26 dividend yield of 4-6% p.a.

Company profile

BAM was established in 1998 following the financial crisis in Thailand. Its key businesses include purchases or transfers of non-performing loans (NPLs) and non-performing assets (NPAs) for management or further disposal or transfer.

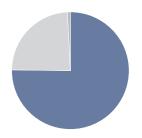
www.bam.co.th

Principal activities (revenue, 2023)

■ NPLs management - 75.2 %

■ NPAs management - 24.0 %

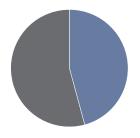
■ Other income - 0.8 %



Source: Bangkok Commercial Asset Mngt.

Major shareholders

■ FIDF - 45.8 % ■ Others - 54.2 %



Source: Bangkok Commercial Asset Mngt.

Catalysts

- A higher-than-expected supply of NPLs for sale;
- Higher-than-expected investments in bad debts;
- Higher-than-expected cash collections from NPL receivables;
- Higher-than-expected cash collection from NPAs due to market strategies.

Risks to our call

Downside risks to our NAV-based TP include 1) lower cash collection than estimated; 2) lower-than-expected bad debt acquisition; and 3) a slowdown in the property market. Upsides include 1) better-than-expected economic conditions and debt repayment momentum; and 2) an acceleration in the demand for NPAs.

Event calendar

Date	Event
14 Nov 2024	3Q24 results announcement
15 Nov 2024	Analyst meeting

Key assumptions

	2024E	2025E	2026E
Net profit (THB m)	1,345	1,604	1,820
Net profit growth (%)	(12.4)	19.2	13.5
Cash collection (THB m)	15,006	15,691	16,285
Cash collection ratio (%)	12.0	12.4	12.6
Purchase of A/R (THB m)	8,500	8,925	9,148
Investment growth (%)	(40.6)	5.0	2.5
Cost to income (%)	31.5	31.3	30.9
Cost of funds (%)	3.47	3.44	3.46

Source: FSSIA estimates

Earnings sensitivity

			2025E	
Cash collection ratio	±10bp	12.3	12.4	12.5
% change in net profit		(3.5)	-	3.5
Cost of funds	±10bp	3.37	3.47	3.57
% change in net profit		4.6	-	(4.6)
Cost to income	±1ppt	30.51	31.51	32.51
% change in net profit		5.1	-	(5.1)

Source: FSSIA estimates

Exhibit 1: BAM – 3Q24 earnings preview

	3Q23	4Q23	1Q24	2Q24	3Q24E	Cha	nge	9M24E	Change	% of	2024E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %)	24E	(THB m)	(y-y %				
Interest income from NPLs	1,704	1,844	1,800	1,861	1,903	2.3	11.7	5,564	14.5	73	7,619	13.
part of amount received	710	845	874	733	748	2.1	5.4	2,355	14.2	74	3,162	8.7
part of accrued income	994	999	926	1,128	1,155	2.4	16.2	3,209	14.8	72	4,457	17.4
Interest income from installment loans	39	35	46	15	15	-	(61.5)	76	(19.1)	59	128	(0.7)
Total interest income	1,747	1,822	1,830	1,886	1,928	2.2	10.4	5,644	13.8	73	7,728	13.2
Interest expense	736	756	771	802	820	2.2	11.4	2,393	11.2	76	3,147	8.2
Net interest income	1,011	1,066	1,059	1,084	1,108	2.2	9.6	3,251	15.7	71	4,581	16.8
Gain on NPL receivables	541	637	689	691	700	1.2	29.3	2,080	21.5	74	2,812	19.8
Gain on NPA sales	604	496	443	693	375	(45.8)	(37.9)	1,511	(9.4)	79	1,913	(11.6
Gain on installment loans	157	127	94	100	98	(2.7)	(37.7)	292	(37.3)	77	382	(35.7)
Other non-interest income	17	20	12	23	20	(11.8)	21.2	54	12.0	80	68	(1.1)
Total non-interest income	1,318	1,281	1,238	1,507	1,193	(20.9)	(9.5)	3,938	1.1	76	5,174	(0.0
Operating expenses	777	825	680	730	730	-	(6.1)	2,139	(2.9)	70	3,074	1.5
ECL expense	1,084	1,028	1,099	1,296	1,312	1.3	21.0	3,707	16.0	74	5,032	19.1
Pre-tax profit	467	540	519	565	259	(54.2)	(44.6)	1,343	3.0	81	1,650	(10.5
Income tax	84	80	95	109	52	(52.5)	(38.4)	256	11.8	84	305	(1.4
Net profit	383	460	423	456	207	(54.6)	(45.9)	1,087	1.1	81	1,345	(12.4
EPS (THB)	0.12	0.14	0.13	0.14	0.06	(54.6)	(45.9)	0.34	1.1	81	0.42	(12.4
Cash collection												
NPL cash collection	2,146	2,320	2,169	1,973	2,165	9.8	0.9	6,307	2.9	73	8,684	2.7
NPA cash collection	1,716	1,593	1,364	1,985	1,385	(30.2)	(19.3)	4,734	(6.6)	75	6,322	(5.1)
Total cash collection	3,862	3,913	3,534	3,958	3,551	(10.3)	(8.1)	11,042	(1.4)	74	15,006	(0.7
Key balance sheet items												
Gross NPL receivables	87,543	86,575	85,569	88,424	89,237	0.9	1.9	89,237	1.9		87,096	0.6
Gross NPA	44,723	45,635	46,788	46,903	48,175	2.7	7.7	48,175	7.7		48,729	6.8
Additional acquisition	5,431	1,514	1,194	4,558	1,748	(61.6)	(67.8)	7,500	38.1	88	8,500	(40.6
Key financial ratios (%)	(%)	(%)	(%)	(%)	(%)			(%)			(%)	
Cost to income ratio	33.38	35.14	29.59	28.17	31.72			29.76			31.51	
Cost of funds	3.40	3.42	3.43	3.50	3.48			3.52			3.47	
Gross profit margin	75.99	75.63	74.87	76.36	73.72			75.03			75.61	
Net profit margin	12.49	14.83	13.80	13.45	6.64			11.34			10.42	
ROA	1.14	1.35	1.24	1.32	0.59			1.04			0.98	
ROE	3.56	4.24	3.86	4.17	1.90			3.34			1.49	
D/E (x)	2.15	2.15	2.10	2.23	2.24			2.24			2.16	
IBD/E (x)	2.00	2.08	2.03	2.15	2.17			2.17			2.08	

Sources: BAM ;FSSIA estimates

Exhibit 2: Revenue breakdown

	3Q23	4Q23	1Q24	2Q24	3Q24E	Cha	nge	9M24E	Change	% of	2024E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %)	24E	(THB m)	(y-y %)				
Revenue from NPL management	1,251	1,482	1,563	1,424	1,448	1.7	15.7	4,435	17.5	74	5,974	13.7
Interest income from NPLs	710	845	874	733	748	2.1	5.4	2,355	14.2	74	3,162	8.7
Gain on NPLs	541	637	689	691	700	1.2	29.3	2,080	21.5	74	2,812	19.8
Revenue from NPA management	800	658	584	808	488	(39.6)	(39.0)	1,880	(15.7)	78	2,422	(16.1)
Gain on NPAs	604	496	443	693	375	(45.8)	(37.9)	1,511	(9.4)	79	1,913	(11.6)
Interest income from installment loans	39	35	46	15	15	-	(61.5)	76	(19.1)	59	128	(0.7)
Gain on installment loans	157	127	94	100	98	(2.7)	(37.7)	292	(37.3)	77	382	(35.7)

Sources: BAM; FSSIA estimates

Exhibit 3: Historical cash collection performance vs management guidance

	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23	1Q24	2Q24	3Q24E	9M23	9M24E	2023	2024E
	(THB m)												
Company's target													
NPL	2,593	3,070	2,298	2,682	2,521	2,999	2,600	3,118	3,148	7,501	8,866	10,500	10,000
NPA	1,704	2,839	1,169	1,782	1,967	2,382	2,300	3,360	3,295	4,918	8,955	7,300	10,000
Total	4,297	5,909	3,467	4,464	4,488	5,381	4,900	6,478	6,443	12,419	17,821	17,800	20,000
Actual/ FSSIA estimate													
NPL	2,552	3,118	1,972	2,013	2,146	2,320	2,169	1,973	2,165	6,132	6,307	8,452	8,684
NPA	1,868	2,277	1,249	2,104	1,716	1,593	1,364	1,985	1,385	5,069	4,734	6,661	6,322
Total	4,420	5,395	3,221	4,118	3,862	3,913	3,534	3,958	3,551	11,200	11,042	15,113	15,006
Relative to guidance	(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)			(%)	(%)
NPL	(1.6)	1.6	(14.2)	(24.9)	(14.9)	(22.6)	(16.6)	(36.7)	(31.2)	(18.3)	(28.9)	(19.5)	(13.2)
NPA	9.6	(19.8)	6.8	18.1	(12.8)	(33.1)	(40.7)	(40.9)	(58.0)	3.1	(47.1)	(8.7)	(36.8)
Total	2.9	(8.7)	(7.1)	(7.8)	(14.0)	(27.3)	(27.9)	(38.9)	(44.9)	(9.8)	(38.0)	(15.1)	(25.0)

Sources: BAM; FSSIA estimates

Exhibit 4: 2024-26E earnings revisions

		New			Previous		Change				
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E		
	(THB m)	(THB m)	(%)	(%)	(%)						
Net profit (THB m)	1,345	1,604	1,820	1,823	1,970	2,144	(26.2)	(18.6)	(15.1)		
Net profit growth (%)	(12.4)	19.2	13.5	18.8	8.1	8.8					
Cash collection (THB m)	15,006	15,691	16,285	16,177	17,182	18,077	(7.2)	(8.7)	(9.9)		
Cash collection ratio (%)	12.0	12.4	12.6	12.0	12.2	12.4					
Purchase of A/R (THB m)	8,500	8,925	9,148	10,000	10,500	10,763	(15.0)	(15.0)	(15.0)		
Investment growth (%)	(40.6)	5.0	2.5	(30.2)	5.0	2.5					
Cost of funds (%)	3.47	3.44	3.46	3.52	3.54	3.54					
Cost to income (%)	31.5	31.3	30.9	31.4	30.7	30.6					
Ari-AMC assumptions											
Gross loans	690	2,831	4,048								
Paid-up capital	275	1,000	1,000								
D/E (x)	1.9	2.0	2.2								
Cash collection	34.5	352.1	687.9								
Share of profit	(3.3)	38.4	116.8								
Service fee income	1.3	13.6	26.5								
Percentage contributions	(0.1)	2.6	6.4								

Source: FSSIA estimates

Exhibit 5: BAM - NAV-based TP

NAV Valuation	New	Previous
	(THB m)	(THB m)
Discounted value of NPL and NPAs	107,787	114,242
Discounted value of other assets	1,437	1,437
Liabilities	93,509	93,509
Net asset value	29,114	35,569
No. of shares (m shares)	3,232	3,232
BVS (THB)	13.86	14.02
Implied PBV (x)	0.65	0.78
NAV per share (THB)	9.00	11.00

Exhibit 6: Share price performance of non-banks under coverage, as of 31 October 2024

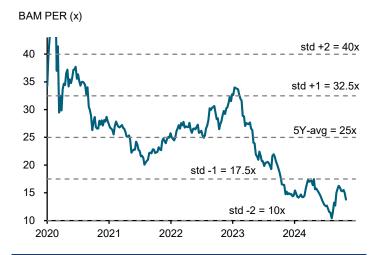
		Pr	ice performa	nce	
	1M	3M	6M	1Y	YTD
	(%)	(%)	(%)	(%)	(%)
TIDLOR TB	(3.3)	11.3	(15.3)	(4.9)	(18.4)
MTC TB	2.5	23.8	11.5	36.2	12.8
SAWAD TB	(1.2)	28.6	14.7	12.6	16.1
SAK TB	3.8	0.9	11.1	35.7	29.8
AEONTS TB	(1.8)	19.7	(13.3)	(5.4)	(12.5)
KTC TB	(2.6)	22.4	11.0	7.9	9.8
ASK TB	(10.9)	7.0	(27.4)	(39.6)	(38.7)
THANI TB	(11.4)	8.3	(18.8)	(23.4)	(17.5)
JMT TB	8.7	65.8	(3.9)	(36.3)	(22.0)
BAM TB	(14.0)	19.4	(16.6)	(6.2)	1.8
СНАҮО ТВ	(12.1)	21.7	(21.3)	(37.9)	(36.1)
SETFIN	(2.3)	21.6	(2.3)	(2.9)	(6.1)
SET	0.1	10.8	7.2	6.2	3.5

Source: FSSIA estimates Source: Bloomberg

Exhibit 7: BAM - one-year prospective PBV band



Exhibit 8: BAM - one-year prospective PER band



 $Sources: Bloomberg; FSSIA\ estimates$

Sources: Bloomberg; FSSIA estimates

Exhibit 9: Peers comparisons, as of 31 October 2024

Company name	BBG	Rec	Share	Target	Up	PI	E	PB	V	RC	E	Div	yld
	code		price	price	side	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(x)	(x)	(x)	(x)	(%)	(%)	(x)	(x)
Auto title													
Muangthai Capital	MTC TB	BUY	50.75	62.00	22.2	17.1	13.2	2.9	2.4	18.1	19.7	0.5	0.7
Srisawad Corp	SAWAD TB	HOLD	42.75	37.00	(13.5)	12.4	11.1	1.9	1.7	17.0	16.2	0.2	0.9
Ngern Tid Lor	TIDLOR TB	HOLD	17.70	17.64	(0.3)	11.7	10.1	1.6	1.4	14.5	15.1	2.6	3.0
Saksiam Leasing	SAK TB	BUY	5.40	5.28	(2.2)	13.6	11.9	1.8	1.7	13.7	14.4	3.1	3.5
Unsecured finance													
AEON Thana Sinsap (Thailand)	AEONTS TB	HOLD	140.00	142.00	1.4	11.8	10.9	1.3	1.2	11.7	11.9	3.6	3.9
Krungthai Card	KTC TB	HOLD	47.75	44.00	(7.9)	16.5	15.5	3.1	2.8	19.8	18.9	2.7	2.9
Hire-purchase truck													
Asia Sermkij Leasing	ASK TB	HOLD	12.20	11.00	(9.8)	14.5	11.4	0.6	0.6	4.2	5.3	3.5	4.4
Ratchthani Leasing	THANI TB	HOLD	1.95	2.00	2.6	10.6	9.8	0.9	8.0	8.5	8.9	5.2	5.6
AMCs													
Bangkok Commercial Asset Mgmt.	BAM TB	HOLD	8.30	9.00	8.4	19.9	16.7	0.6	0.6	3.1	3.6	4.0	4.8
JMT Network services	JMT TB	HOLD	19.90	11.00	(44.7)	17.7	14.7	1.1	1.0	6.1	7.2	3.4	4.1
Chayo Group	CHAYO TB	BUY	3.48	4.00	14.9	14.1	8.2	1.0	0.9	7.9	11.8	1.9	1.8
Average						14.5	12.1	1.5	1.4	11.3	12.1	2.8	3.2

Sources: Bloomberg; FSSIA estimates

Financial Statements

Bangkok Commercial Asset Mngt.

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
nterest Income	9,838	9,177	10,540	10,820	11,092
nterest expense	(2,637)	(2,908)	(3,147)	(3,164)	(3,250
let interest income	7,201	6,269	7,393	7,656	7,841
let fees & commission	-	-	-	-	
oreign exchange trading income	-	-	-	-	
Securities trading income	-	-	-	-	
Dividend income	0	0	0	0	(
Other income	2,942	2,827	2,362	2,483	2,743
Ion interest income	2,942	2,827	2,362	2,483	2,743
otal income	10,143	9,096	9,755	10,139	10,584
Staff costs	· -	-	-	-	,
Other operating costs	(2,888)	(3,028)	(3,074)	(3,169)	(3,267
Operating costs	(2,888)	(3,028)	(3,074)	(3,169)	(3,267
Pre provision operating profit	7,255	6,068	6,681	6,970	7,317
Expected credit loss	(4,049)	(4,225)	(5,032)	(5,002)	(5,084
Other provisions	(1,010)	(1,220)	(0,002)	(0,002)	(0,001
Operating profit	3,206	1,843	1,650	1,968	2,234
Recurring non operating income	0	0	0	0	(
Associates	-	-	-	-	
Goodwill amortization	-	-	-	-	
lon recurring items	0	0	0	0	(
Profit before tax	3,206	1,843	1,650	1,968	2,23
ax	(482)	(309)	(305)	(364)	(413
Profit after tax	2,724	1,534	1,345	1,604	1,82
Ion-controlling interest	0	0	0	0	(
Preferred dividends	-	-	-	-	
Other items	-	-	-	-	
Reported net profit	2,724	1,534	1,345	1,604	1,820
Ion recurring items & goodwill (net)	-	-	0	0	(
Recurring net profit	2,724	1,534	1,345	1,604	1,820
Per share (THB)					
Recurring EPS *	0.84	0.47	0.42	0.50	0.56
Reported EPS	0.84	0.47	0.42	0.50	0.56
PPS	0.55	0.55	0.33	0.40	0.45
Growth					****
let interest income (%)	2.7	(12.9)	17.9	3.5	2.4
Ion interest income (%)	(21.3)	(3.9)	(16.4)	5.1	10.5
Pre provision operating profit (%)			10.1	4.3	
	(9.5)	(16.4)			5.0
Operating profit (%)	(1.5)	(42.5)	(10.5)	19.3	13.5
Reported net profit (%)	4.8	(43.7)	(12.3)	19.2	13.5
Recurring EPS (%)	4.8	(43.7)	(12.4)	19.2	13.
Reported EPS (%)	4.8	(43.7)	(12.4)	19.2	13.
ncome Breakdown					
let interest income (%)	71.0	68.9	75.8	75.5	74.
let fees & commission (%)	-	-	-	-	
oreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	-	-	-	-	
Dividend income (%)	-	-	-	-	
Other income (%)	29.0	31.1	24.2	24.5	25.9
perating performance					
Gross interest yield (%)	-	-	-	-	
Cost of funds (%)	3.18	3.30	3.47	3.44	3.40
let interest spread (%)	(3.18)	(3.30)	(3.47)	(3.44)	(3.46
let interest margin (%)	-	-	-	-	(2.10
	28.5	33.3	31.5	31.3	30.9
Cost/income(%)		2.2	2.2	2.3	2.3
Cost/income(%) Cost/assets(%)	2.2	۷.۷	۷.۷	۷.۵	
Cost/assets(%)	2.2		10 E	10 =	10
Cost/assets(%) Effective tax rate (%)	15.0	16.8	18.5	18.5	
Cost/assets(%) iffective tax rate (%) ividend payout on recurring profit (%)	15.0 65.2	16.8 115.8	79.9	80.0	80.0
Cost/assets(%) Effective tax rate (%) Dividend payout on recurring profit (%) ROE (%)	15.0 65.2 6.3	16.8 115.8 3.5	79.9 3.1	80.0 3.6	18.5 80.0 4.7
Cost/assets(%) Effective tax rate (%) Dividend payout on recurring profit (%) ROE (%) ROE - COE (%)	15.0 65.2 6.3 (4.5)	16.8 115.8 3.5 (7.3)	79.9 3.1 (7.7)	80.0 3.6 (7.2)	80. 4. (6.7
Cost/assets(%) Effective tax rate (%) Dividend payout on recurring profit (%) ROE (%)	15.0 65.2 6.3	16.8 115.8 3.5	79.9 3.1	80.0 3.6	80. 4.

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

Financial Statements

Bangkok Commercial Asset Mngt.

Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Gross customer loans	80,838	86,575	87,096	87,402	87,534
Allowance for expected credit loss	(21,710)	(25,667)	(30,124)	(34,676)	(39,310)
nterest in suspense	13,256	17,051	21,508	26,060	30,694
Net customer loans	72,384	77,959	78,480	78,786	78,918
Bank loans	-	-	-	-	
Government securities	-	-	-	-	•
Frading securities	-	-	-	-	
nvestment securities	476	459	500	500	500
Cash & equivalents	86	107	130	60	281
Other interesting assets	39,576	37,316	39,418	41,277	43,696
Γangible fixed assets	1,139	1,190	1,191	1,193	1,194
Associates	-	-	-	-	
Goodwill	-	-	-	-	
Other intangible assets	-	-	-	-	
Other assets	19,143	20,284	18,409	18,694	18,789
Total assets	132,805	137,315	138,129	140,510	143,378
Customer deposits	-	-	-	-	
Bank deposits	-	-	-	-	
Other interest bearing liabilities	85,552	90,518	91,060	92,745	94,901
Non interest bearing liabilities	3,544	3,167	3,325	3,492	3,666
Hybrid Capital	-	-	-	<u>-</u>	
Total liabilities	89,097	93,685	94,385	96,237	98,567
Share capital	16,160	16,160	16,160	16,160	16,160
Reserves	27,548	27,469	27,584	28,113	28,650
Total equity	43,708	43,629	43,744	44,273	44,811
Non-controlling interest	0	0	0	0	(
Total liabilities & equity	132,805	137,315	138,129	140,510	143,378
Supplementary items					
Risk weighted assets (RWA)	n/a	n/a	n/a	n/a	n/a
Average interest earning assets	n/a	n/a	n/a	n/a	n/a
Average interest bearing liabilities	82,853	88,035	90,789	91,903	93,823
CET 1 capital	n/a	n/a	n/a	n/a	n/a
Total capital	0	0	0	0	(
Gross non performing loans (NPL)	n/a	n/a	n/a	n/a	n/a
Per share (THB)					
Book value per share	13.52	13.50	13.53	13.70	13.86
Tangible book value per share	13.52	13.50	13.53	13.70	13.86
Growth					
Gross customer loans	(1.0)	7.1	0.6	0.4	0.2
Average interest earning assets	-	-	-	_	
Total asset (%)	5.5	3.4	0.6	1.7	2.0
Risk weighted assets (%)	-	-	-	-	
Customer deposits (%)	-	_	_	-	
Leverage & capital measures					
Customer loan/deposits (%)		_	_		
Sustomer toan/deposits (%) Equity/assets (%)	32.9		24.7	- 21 E	24.0
. ,		31.8 31.8	31.7 31.7	31.5 31.5	31.3
Fangible equity/assets (%)	32.9	31.8	31.7	31.5	31.3
RWA/assets (%)	-	-	-	-	•
CET 1 CAR (%)	-	-	-	-	•
Fotal CAR (%)	-	-	-	-	
Asset Quality (FSSIA's calculation)					
Change in NPL (%)	-	-	-	-	
NPL/gross loans (%)	-	<u>-</u>	<u>-</u>	<u>-</u>	
Allowance for ECL/gross loans (%)	26.9	29.6	34.6	39.7	44.9
Allowance for ECL/NPL (%)	-	-	-	-	
/aluation	2022	2023	2024E	2025E	2026E
Recurring P/E (x) *	9.8	17.5	19.9	16.7	14.7
Recurring P/E @ target price (x) *	10.7	19.0	21.6	18.1	16.0
Reported P/E (x)	9.8	17.5	19.9	16.7	14.7
Dividend yield (%)	6.6	6.6	4.0	4.8	5.4
Price/book (x)	0.6	0.6	0.6	0.6	0.6
Price/tangible book (x)	0.6	0.6	0.6	0.6	0.6
Price/tangible book @ target price (x)	0.7	0.7	0.7	0.7	0.6

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

Bangkok Commercial Asset Mngt. (BAM TB)

Exhibit 10: FSSIA ESG score implication

55.19 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 11: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg	
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
BAM	55.19		Υ	Υ	5.00	4.00	Certified	Medium	47.11	В		49.29	14.00	2.88	54.79
CHAYO	13.00				4.00	4.00				-				-	
JMT	35.60				4.00	5.00	Declared	Medium		BBB		12.70	13.00	-	39.90

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

Exhibit 12: ESG score by Bloomberg

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	_	_	2.16	2.88
BESG environmental pillar score	_	_	0.00	0.00
BESG social pillar score	_	_	2.08	3.50
BESG governance pillar score	_	_	4.46	4.59
ESG disclosure score	30.85	37.10	45.20	54.79
Environmental disclosure score	0.00	14.38	32.35	55.45
Social disclosure score	11.28	15.66	22.01	27.72
Governance disclosure score	81.10	81.10	81.10	81.10
Environmental				
Emissions reduction initiatives	No	No	Yes	Yes
Climate change policy	No	No	No	No
Climate change opportunities discussed	No	No	No	No
Risks of climate change discussed	No	No	No	No
GHG scope 1	_	_	0	0
GHG scope 2 location-based	_	_	1	1
GHG Scope 3	_	_	2	0
Carbon per unit of production	_	_	_	_
Biodiversity policy	No	No	No	No
Energy efficiency policy	No	No	Yes	Yes
Total energy consumption	_	_	10	3
Renewable energy use	_	_	0	0
Electricity used	_	_	7	2
Fuel used - natural gas	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 13: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 202
Fuel used - crude oil/diesel	No	No	No	N
Waste reduction policy	No	No	Yes	Ye
Hazardous waste	_	_	0	
Total waste	_	_	0	
Waste recycled	_	_	_	
Waste sent to landfills	_	_	_	
Environmental supply chain management	No	Yes	Yes	Y
Water policy	No	No	No	Y
Water consumption	_	_	30	:
Social				
Human rights policy	Yes	Yes	Yes	Υ
Policy against child labor	Yes	Yes	Yes	Υ
Quality assurance and recall policy	No	No	No	1
Consumer data protection policy	No	Yes	Yes	Y
Equal opportunity policy	No	No	Yes	Y
Gender pay gap breakout	No	No	No	1
Pct women in workforce	_	_	53	
Pct disabled in workforce	_	_	_	
Business ethics policy	Yes	Yes	Yes	Υ
Anti-bribery ethics policy	Yes	Yes	Yes	Υ
Health and safety policy	Yes	Yes	Yes	Υ
Lost time incident rate - employees	_	_	0	
Total recordable incident rate - employees	_	_	_	
Training policy	Yes	Yes	Yes	Y
Fair remuneration policy	No	No	No	1
Number of employees – CSR	1,297	1,291	1,285	1,2
Employee turnover pct	· <u> </u>	· _	· —	
Total hours spent by firm - employee training	_	_	39,835	43,69
Social supply chain management	No	Yes	Yes	Ye
Governance				
Board size	10	10	9	,
No. of independent directors (ID)	4	4	4	
No. of women on board	3	3	2	
No. of non-executive directors on board	7	6	6	
Company conducts board evaluations	Yes	Yes	Yes	Y
No. of board meetings for the year	22	19	15	
Board meeting attendance pct	92	98	99	(
Board duration (years)	3	3	3	
Director share ownership guidelines	No	No	No	1
Age of the youngest director	47	48	49	
Age of the youngest director	64	65	66	·
No. of executives / company managers	7	9	9	,
No. of female executives	1	2	2	
Executive share ownership guidelines	No	No	No	1
Size of audit committee	4	4	4	į
No. of ID on audit committee	4	4	4	
	18	16	16	
Audit committee meetings Audit meeting attendance %	85	98	97	!
Size of compensation committee	3	4	3	
No. of ID on compensation committee	1	2	2	
No. of compensation committee meetings	14	17	12	
Compensation meeting attendance %	98	100	100	
Size of nomination committee	3	4	3	
No. of nomination committee meetings	14	17	12	
Nomination meeting attendance %	98	100	100	
Sustainability governance				
Verification type	No	No	No	I

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	v			Rating						
		-	transparent sules he	component salastics		and invited to 4	ho appual COD (Clobal Carra	ato		
The Dow Jones Sustainability	process base	ed on the com	transparent, rules-based npanies' Total Sustainabil pal Corporate Sustainabili	lity Scores resulting	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Globa ESG Score of less than 45% of the S&P Global ESG Score of the highest						
Indices (<u>DJSI</u>) By S&P Global			panies within each industr	, ,	scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
Sustainability			ility in Environmental and	,			sion, verified dat				
nvestment ₋ist (<u>THSI</u>)			ransparency in Governan e preemptive criteria, with				licator, unless the The scoring will l				
y The Stock	1) no irregula	ar trading of th	he board members and e	xecutives; and 2) free			y and materiality				
Exchange of Thailand			s, and combined holding r ualifying criteria include:				from the THSI co D150b); 2) free fl				
(SET)	70%; 2) inde wrongdoing	pendent directive control cont	ctors and free float violation, social & environmental i	on; 3) executives' impacts; 4) equity in	>0.5% of paid-	up capital for a cet capitalisation	at least 9 out of 1 on-weighted inde	2 months. The	e SETTHSI		
CG Score	An indicator	of CG strengt	earnings in red for > 3 year th in sustainable developr	ment, measured	Scores are rate	ed in six categ	ories: 5 for Excel				
by Thai Institute of			with support from the Sto Its are from the perspective)-79), 2 for Fair (6 w 50. Weightings				
Directors		n of operation		1 3,	equitable treatr	ment of sharel	nolders (weight 2	5% combined); 3) the role o		
Association (Thai IOD)					stakeholders (2 responsibilities		sure & transpare	ncy (15%); ar	nd 5) board		
AGM level			which shareholders' rights				four categories:		· //		
By Thai Investors			d into business operations ly disclosed. All form impo		Very Good (90	-99), 3 for Fail	(80-89), and not	rated for sco	res below 79.		
Association	out of five the	e CG compon	nents to be evaluated ann	nually. The assessment							
(TIA) with support from			dures before the meeting	` ''							
the SEC	circulation of s	ufficient informa	meeting (10%). (The first a ation for voting; and 2) facilitat	9							
	and verifiability	; and 3) openne	ses 1) the ease of attending mess for Q&A. The third involvences, resolutions and voting res	es the meeting minutes that							
Thai CAC			Checklist include corrupti		The document	will be review	ed by a committe	e of nine prof	essionals. A		
By Thai			rols, and the monitoring a	and developing of	passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Private Sector Collective	•		is good for three years. me a CAC certified member si	tart bv submitting a							
Action Against	Declaration of	Intent to kick off	f an 18-month deadline to sub	18-month deadline to submit the CAC Checklist for							
Corruption (CAC)	managers and	employees, est	sessment, in place of policy au tablishment of whistleblowing all stakeholders.)								
Morningstar			isk rating provides an ove				score is the sum		ed risk. The		
<u>Sustainalytics</u>	risk is unmar	naged. Source:	of how much of a compar s to be reviewed include corp	more risk is unmanaged, the higher ESG risk is scored.							
	information, co	mpany feedbac	ther media, NGO reports/webs ck, ESG controversies, issuer		NEGL	Low	Medium	High	Severe		
		ıality & peer rev			0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to the principle helps explair over-weightin	outperform o of financial m n future risk-a	sustainable companies the over the long term. The materiality including inform djusted performance. Ma ith higher materiality and erly basis.	scores using m	ateriality-base	ated as a weight d weights. The s ndicating better p	core is scaled				
MSCI			measure a company's mand laggards according to						nethodology to		
	AAA	8.571-10.00	00 Leader:	leading its industry in m	nanaging the most s	ignificant ESC ri	sks and opportunitie	es			
	AA	7.143-8.570	0	.oaaig no muusii y iii ii	gg alo most s	.g	and opportunite				
	Α	5.714-7.142	2	a material and the	al describer of the			der end :	and a second of the second		
	BBB	4.286-5.713	3 Average:	a mixed or unexception industry peers	iai track record of m	anaging the mos	st significant ESG ris	sks and opportu	nities relative to		
	ВВ	2.857-4.285	5	••							
	В	1.429-2.856	6 Laggard:	lagging its industry base	ed on its high eves	ure and failure +	n manage significar	t ESG rieke			
	ccc	0.000-1.428	8	iagging its industry basi	od on no nign expos	and landle t	o manago signindal	ii LOO IISKS			
Moody's ESG solutions	believes that	a company ir	gree to which companies ntegrating ESG factors in or shareholders over the	to its business model an							
Refinitiv ESG rating	based on pu	blicly available	and objectively measure le and auditable data. The lata publicly. (Score ratings a	e score ranges from 0 to	100 on relative E	SG performar	nce and insufficie	nt degree of t			
	The S&P Glo		ore is a relative score meanin the same industry clas				of ESG risks, op	portunities, ar	nd impacts		
S&P Global	compared to	compared to its peers within the same industry classification. The score ranges from 0 to 100. Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean)									
S&P Global Bloomberg	compared to ESG Score	its peers with	Bloomberg score evalu- score is based on Bloor		ancial materiality.	The score is	a weighted gener	alized mean ((power mean)		

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Jitra Amornthum FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Commercial Asset Mngt.	ВАМ ТВ	THB 8.30	HOLD	Downside risks to our NAV-based TP include 1) lower cash collection than estimated; 2) lower-than-expected bad debt acquisition; and 3) a slowdown in the property market.
JMT Network Services	JMT TB	THB 19.90	HOLD	Downside risks to our P/BV-based TP include 1) lower cash collection from both debt management and debt tracking collection services; and 2) higher-than-expected funding costs and operating expenses. Upside risks includes 1) better-than-expected purchasing power and cash collection 2) lower-than-expected operating and financing expense
Chayo Group	СНАҮО ТВ	THB 3.48	BUY	Downside risks to our GGM-based TP include 1) lower-than-expected bad debt acquisition; and 2) higher-than-expected operating expenses.
Muangthai Capital	МТС ТВ	THB 50.75	BUY	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board.
Srisawad Corp	SAWAD TB	THB 42.75	HOLD	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board. Upside risks include 1) a faster-than-expected decline in losses on sales of repossessed cars for SCAP; and 2) an interest rate downtrend could push its interest spread.
Ngern Tid Lor	TIDLOR TB	THB 17.70	HOLD	Downside risks to our GGM-based TP include 1) further weakening asset quality could potentially hit both loan yield and credit cost; and 2) tighter supervision from related regulators. Upside risks are 1) the lower-than-expected credit costs from better asset quality management and 2) the higher-than-expected loan and insurance premium growth from the positive effects of the more favorable economic situations.
Saksiam Leasing	SAK TB	THB 5.40	BUY	Downside risks include 1) competition from existing and new players 2) regulatory changes by the Bank of Thailand (BoT) and 3) a slower-than-expected reduction in its cost of funds due to a shift toward more long-term loans.
Aeon Thana Sinsap (Thailand	i) AEONTS TB	THB 140.00	HOLD	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality. Upside risks are: 1) better-than- estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Krungthai Card	КТС ТВ	THB 47.75	HOLD	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality. Upside risks are: 1) better-than- estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Asia Sermkij Leasing PCL	ASK TB	THB 12.20	HOLD	Upside risks include 1) a better-than-expected macroeconomic improvement; 2) downtrend of policy rate could reduce cost of funds and enhance interest spreads; and 3) a faster-than-expected decline in ECL expense. Downside risks to our GGM-derived TP include 1) an economic slowdown, especially for logistics activities and
				private investment; 2) deteriorating asset quality; and 3) changes in financial regulations from the Bank of Thailand.
Ratchthani Leasing	THANI TB	THB 1.95	HOLD	Downside risks to our GGM-derived TP include 1) an economic slowdown, especially for logistics activities and private investment; 2) deteriorating asset quality; and 3) changes in financial regulations from the Bank of Thailand. Upside risks include 1) a better-than-expected macroeconomic improvement; 2) a downtrend in the policy rate could reduce cost of funds and enhance interest spreads; and 3) a fasterthan-expected decline in ECL expense.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 31-Oct-2024 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.