

# SUPALAI SPALI TB

THAILAND / PROPERTY DEVELOPMENT

**HOLD**

FROM BUY

TARGET PRICE	THB20.40
CLOSE	THB20.40
UP/DOWNSIDE	+0.0%
PRIOR TP	THB18.80
CHANGE IN TP	+8.5%
TP vs CONSENSUS	+0.2%

## Expect robust 3Q24 profit growth

- Expect a 3Q24 profit of THB1.8b, rising 13% q-q and 52% y-y, led by a significant increase in transfers from newly built condos.
- Management has a positive view on the condo market and expects four new condo launches in 4Q24 to deliver decent performance.
- Roll over to our 2025 TP of THB20.40. Recommend HOLD.

### 3Q24 presales rose q-q and y-y from more new projects

SPALI posted 3Q24 presales of THB6.7b (+4% q-q, +8% y-y) following more new project launches. Low-rise presales were the crucial driver, rising by 25% q-q and 49% y-y to THB5.2b, driven by 10 new projects with a combined value of THB14.5b, especially in the provinces. Meanwhile, condo presales dropped by 34% q-q and 19% y-y to THB1.5b since SPALI postponed the introduction of one condo worth THB600m. As a result, 9M24 presales came in at THB20b (-15% y-y), securing 56% of its full-year target of THB36b, for which we expect a 15-20% downside.

### 3Q24 profit should grow 13% q-q and 52% y-y

We project the 3Q24 net profit to surge (+13% q-q, +52% y-y) to THB1.8b, driven by a significant increase in transfers to THB9.6b (+22% q-q, +35% y-y). SPALI has started to transfer a new condo: Supalai Loft Phasi Charoen Station (THB1.1b, 96% presales). Moreover, it will continue to recognize the transfers of three new condos from last quarter. Meanwhile, the proportion of condo transfers should increase to 45% of the total (vs 31% in 2Q24 and 38% in 3Q23). This will support the gross margin of property sales, potentially rising to 37.5% from 36.1% in 2Q24 and 36.6% in 3Q23. However, we anticipate profit sharing from the JVs in Australia to drop q-q in line with fewer transfers due to seasonality.

### Four new condo launches to support 4Q24 presales

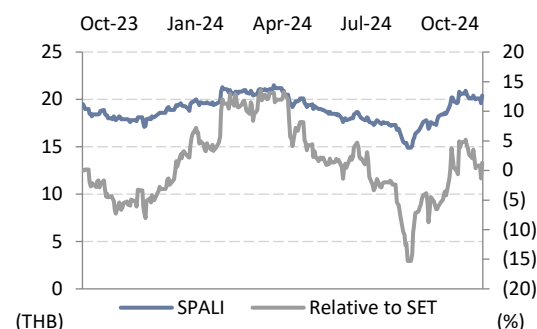
The BoT cut the policy rate by 0.25% to 2.25% yesterday, which should provide positive sentiment for the property market. It will also translate to cheaper borrowing costs for SPALI since the proportion of the floating interest rate on loans was at 45%. Management expects the low-rise market to gradually recover amid slow demand and increased supply. Meanwhile, condos look positive with high demand amid fewer new projects, reflecting the progress of ready-to-move sales. SPALI plans to introduce four new condos in Bangkok, Phuket, and Hua Hin in 4Q24 worth THB5.8b, with 30-40% presales expected. The planned new launches and inventory sales should boost its 4Q24 presales q-q and y-y.

### Roll forward our TP to 2025 at THB20.40

We roll over our TP to 2025 at THB20.40, based on a P/E of 7.1x (its historical average +0.25SD). The stock price has risen by 37% within two months. The share price has a limited upside, and we recommend HOLD or a trading buy for its 3Q24E profit growth (vs peers' weakness).

## KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	31,177	29,909	30,267	30,939
Net profit	5,989	5,395	5,586	5,691
EPS (THB)	3.07	2.76	2.86	2.91
vs Consensus (%)	-	(8.0)	(9.3)	(11.6)
EBITDA	7,386	6,892	6,923	7,043
Recurring net profit	5,989	5,395	5,586	5,691
Core EPS (THB)	3.07	2.76	2.86	2.91
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	(26.7)	(9.9)	3.5	1.9
Core P/E (x)	6.7	7.4	7.1	7.0
Dividend yield (%)	3.6	6.1	6.3	6.4
EV/EBITDA (x)	8.6	9.2	9.0	8.7
Price/book (x)	0.8	0.7	0.7	0.7
Net debt/Equity (%)	43.6	41.7	37.0	33.5
ROE (%)	12.4	10.4	10.2	9.8



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	6.2	17.2	4.6
Relative to country (%)	2.7	4.3	0.5
Mkt cap (USD m)	1,200		
3m avg. daily turnover (USD m)	3.4		
Free float (%)	60		
Major shareholder	Tangmatitham Family (30%)		
12m high/low (THB)	21.60/14.80		
Issued shares (m)	1,953.05		

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

SPALI is a leading property developer with well-recognized brands in Thailand. It has strength from a flexible and well-diversified portfolio, including detached houses, townhouses, townhomes, and condos. The growth strategy focused on project locations in Bangkok and its vicinity and 28 other provinces in 2023. Also, it plans to include more provinces every year. Besides Thailand, SPALI also invests in projects in Australia. It has a strong balance sheet with a higher gross margin than its peers.

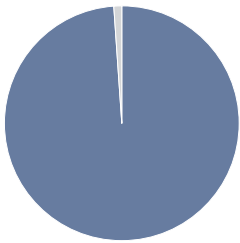
Company profile

Established on June 26, 1989, and listed on the SET on November 17, 1993, SPALI is a residential and commercial property developer. In 2014, it expanded investment to Australia through a joint venture with an Australian property developer. In 2023, revenue from low-rises, condos, and projects in Australia accounted for 54%, 46%, and 2% of the total revenue, respectively.

[www.supalai.com](http://www.supalai.com)

Principal activities (revenue, 2023)

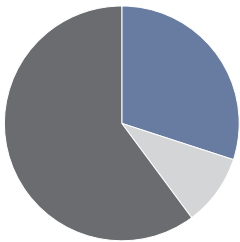
- Real estate - 98.9 %
- Rentals & Services - 1.1 %



Source: Supalai

Major shareholders

- Tangmatitham Family - 30.0 %
- Thai NVDR - 9.9 %
- Others - 60.2 %



Source: Supalai

Catalysts

Potential catalysts to our TP include 1) the success of its aggressive new launches; 2) the progress of its inventory sales; 3) higher-than-expected profit sharing from the investment in Australian projects; and 4) benefits from the property stimulus measures – particularly a rise in the price of units eligible for transfer and mortgage fee cuts to 0.01% from under THB3m to no more than THB7m.

Risks to our call

Downside and upside risks to our P/E-based TP include 1) a weaker or stronger-than-expected take-up rate, 2) lower or higher-than-expected new launches, 3) slower or faster-than-expected economy and purchasing power recovery, 4) higher or lower-than-expected rejection and cancellation rates, 5) higher or lower-than-expected competition, and 6) weaker or stronger operating performance from the Australian projects than expected.

Event calendar

Date	Event
12 November 2024	3Q24 results announcement

Key assumptions

	2024E	2025E	2026E
Project sales (THB m)	29,535	29,874	30,526
Rental and services income (THB m)	374	393	413
Property GPM (%)	35.9	35.7	35.5
GPM (%)	36.0	35.8	35.6
SG&A to sales (%)	13.4	13.4	13.3

Source: FSSIA estimates

Earnings sensitivity

- For every 5% increase in transfers, we estimate 2024 net profit to rise by 6%, and vice versa, all else being equal.
- For every 0.5% increase in property GPM, we estimate 2024 net profit to rise by 2%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A to sales, we estimate 2024 net profit to fall by 2%, and vice versa, all else being equal.

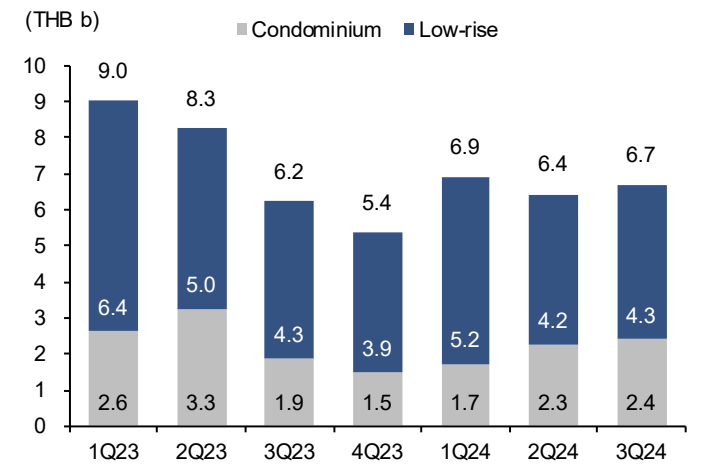
Source: FSSIA estimates

## Exhibit 1: SPALI – 3Q24 results preview

	3Q23	4Q23	1Q24	2Q24	3Q24E	Change	
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)
Total revenue	7,166	10,111	4,580	7,942	9,685	22	35
Cost of sales	4,546	6,580	2,919	5,071	6,051	19	33
Gross profit	2,620	3,531	1,661	2,870	3,634	27	39
SG&A	982	1,103	781	1,008	1,191	18	21
Operating profit	3,602	4,634	2,442	3,878	4,825	24	34
Other income	26	169	94	191	30	(84)	15
Interest expense	137	132	145	158	160	1	17
Profit before tax	1,527	2,465	829	1,895	2,313	22	51
Tax	327	459	199	510	497	(2)	52
Associates	4	49	0.3	237	14	(94)	259
Reported net profit	1,191	2,018	614	1,599	1,810	13	52
Normalized profit	1,191	2,018	614	1,599	1,810	13	52
<b>Key ratios (%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(%)</b>	<b>(ppt)</b>	<b>(ppt)</b>
Property gross margin	36.6	34.8	36.0	36.1	37.5	1.4	0.9
Gross margin	36.6	34.9	36.3	36.1	37.5	1.4	1.0
Operating margin	50.3	45.8	53.3	48.8	49.8	1.0	(0.4)
Net profit margin	16.6	20.0	13.4	20.1	18.7	(1.4)	2.1
Normalized profit margin	16.6	20.0	13.4	20.1	18.7	(1.4)	2.1
<b>Operating statistics</b>	<b>(THB m)</b>	<b>(THB m)</b>	<b>(THB m)</b>	<b>(THB m)</b>	<b>(THB m)</b>	<b>(q-q%)</b>	<b>(y-y%)</b>
<b>Property transfers</b>	<b>7,089</b>	<b>10,017</b>	<b>4,472</b>	<b>7,858</b>	<b>9,600</b>	<b>22</b>	<b>35</b>
-- Low-rise	4,395	7,049	3,444	5,422	5,280	(3)	20
-- High-rise	2,694	2,968	1,029	2,436	4,320	77	60

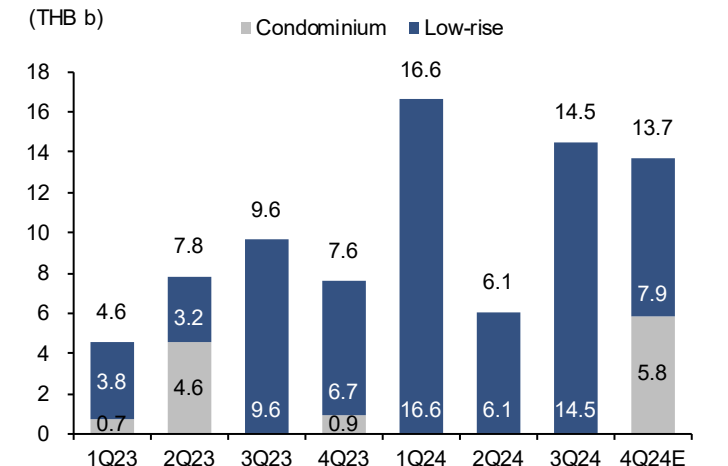
Sources: SPALI; FSSIA's compilation

## Exhibit 2: Quarterly presales



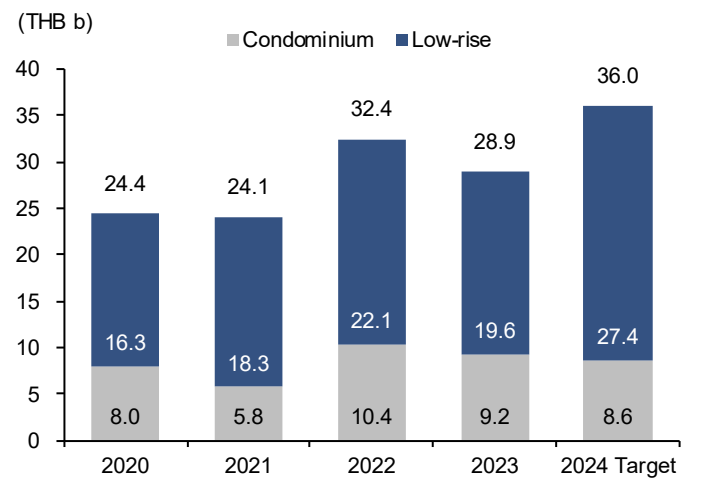
Sources: SPALI; FSSIA's compilation

## Exhibit 3: Quarterly new launches



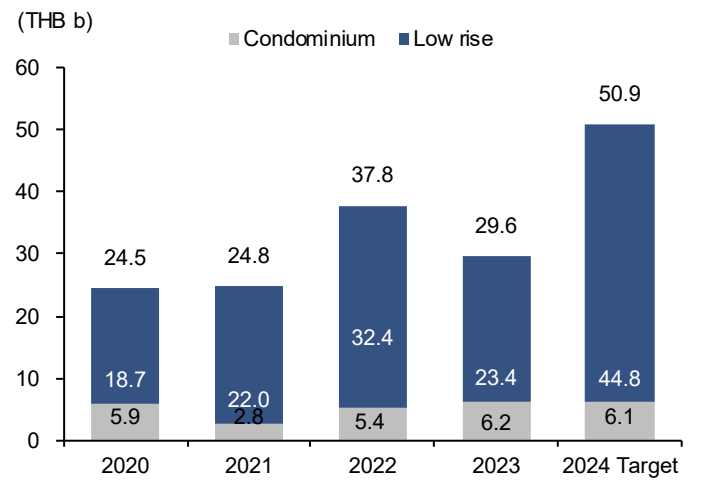
Sources: SPALI; FSSIA's compilation

Exhibit 4: Yearly presales



Sources: SPALI; FSSIA's compilation

Exhibit 5: Yearly new launches



Sources: SPALI; FSSIA's compilation

Exhibit 6: New condo launch plans in 4Q24



Source: SPALI

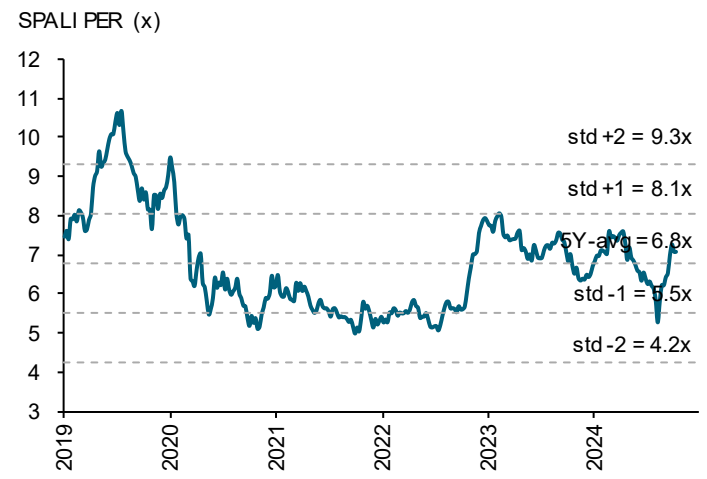


Exhibit 7: New condo values to be transferred in 2024



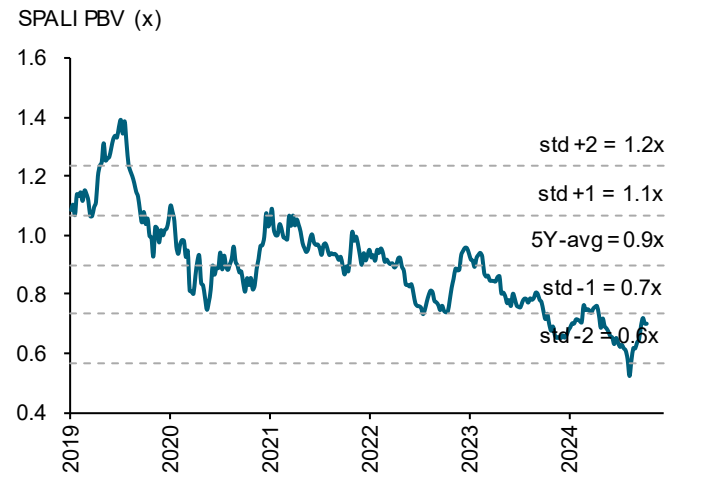
Source: SPALI

Exhibit 8: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 9: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

## Financial Statements

### Supalai

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	34,486	31,177	29,909	30,267	30,939
Cost of goods sold	(21,070)	(20,071)	(19,144)	(19,432)	(19,923)
<b>Gross profit</b>	<b>13,416</b>	<b>11,106</b>	<b>10,766</b>	<b>10,836</b>	<b>11,016</b>
Other operating income	0	0	0	0	0
Operating costs	(4,029)	(3,857)	(4,007)	(4,051)	(4,117)
<b>Operating EBITDA</b>	<b>9,514</b>	<b>7,386</b>	<b>6,892</b>	<b>6,923</b>	<b>7,043</b>
Depreciation	(127)	(138)	(133)	(138)	(144)
Goodwill amortisation	0	0	0	0	0
<b>Operating EBIT</b>	<b>9,387</b>	<b>7,249</b>	<b>6,759</b>	<b>6,785</b>	<b>6,899</b>
Net financing costs	(277)	(467)	(594)	(553)	(531)
Associates	390	247	260	400	400
Recurring non-operating income	1,405	888	760	900	900
Non-recurring items	0	0	0	0	0
<b>Profit before tax</b>	<b>10,515</b>	<b>7,670</b>	<b>6,925</b>	<b>7,132</b>	<b>7,268</b>
Tax	(2,212)	(1,586)	(1,440)	(1,454)	(1,483)
<b>Profit after tax</b>	<b>8,303</b>	<b>6,083</b>	<b>5,485</b>	<b>5,678</b>	<b>5,784</b>
Minority interests	(130)	(94)	(90)	(91)	(93)
Preferred dividends	0	0	0	0	0
Other items	0	0	0	0	0
<b>Reported net profit</b>	<b>8,173</b>	<b>5,989</b>	<b>5,395</b>	<b>5,586</b>	<b>5,691</b>
<b>Non-recurring items &amp; goodwill (net)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Recurring net profit</b>	<b>8,173</b>	<b>5,989</b>	<b>5,395</b>	<b>5,586</b>	<b>5,691</b>
<b>Per share (THB)</b>					
Recurring EPS *	4.18	3.07	2.76	2.86	2.91
Reported EPS	4.18	3.07	2.76	2.86	2.91
DPS	1.45	0.73	1.24	1.29	1.31
Diluted shares (used to calculate per share data)	1,953	1,953	1,953	1,953	1,953
<b>Growth</b>					
Revenue (%)	18.3	(9.6)	(4.1)	1.2	2.2
Operating EBITDA (%)	12.7	(22.4)	(6.7)	0.5	1.7
Operating EBIT (%)	12.8	(22.8)	(6.8)	0.4	1.7
Recurring EPS (%)	27.0	(26.7)	(9.9)	3.5	1.9
Reported EPS (%)	27.0	(26.7)	(9.9)	3.5	1.9
<b>Operating performance</b>					
Gross margin inc. depreciation (%)	38.9	35.6	36.0	35.8	35.6
Gross margin exc. depreciation (%)	39.3	36.1	36.4	36.3	36.1
Operating EBITDA margin (%)	27.6	23.7	23.0	22.9	22.8
Operating EBIT margin (%)	27.2	23.3	22.6	22.4	22.3
Net margin (%)	23.7	19.2	18.0	18.5	18.4
Effective tax rate (%)	21.8	21.4	21.6	21.6	21.6
Dividend payout on recurring profit (%)	34.6	23.6	45.0	45.0	45.0
Interest cover (X)	39.0	17.4	12.7	13.9	14.7
Inventory days	1,113.5	1,252.5	1,404.6	1,439.5	1,442.0
Debtor days	0.5	0.6	0.7	0.7	0.7
Creditor days	47.1	56.1	60.0	58.4	58.1
Operating ROIC (%)	12.3	8.8	7.6	7.4	7.3
ROIC (%)	12.6	8.8	7.7	7.6	7.6
ROE (%)	18.5	12.4	10.4	10.2	9.8
ROA (%)	11.3	7.8	6.8	6.8	6.7

\* Pre-exceptional, pre-goodwill and fully diluted

Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Real estate	34,222	30,836	29,535	29,874	30,526
Rentals & Services	264	340	374	393	413

Sources: Supalai; FSSIA estimates

## Financial Statements

### Supalai

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	8,173	5,989	5,395	5,586	5,691
Depreciation	127	138	133	138	144
Associates & minorities	-	-	-	-	-
Other non-cash items	-	-	-	-	-
Change in working capital	(5,013)	(5,562)	(3,683)	(1,701)	(2,160)
<b>Cash flow from operations</b>	<b>3,288</b>	<b>565</b>	<b>1,845</b>	<b>4,024</b>	<b>3,676</b>
Capex - maintenance	-	-	-	-	-
Capex - new investment	(4,608)	-	-	-	-
Net acquisitions & disposals	-	2,190	-	(203)	(282)
Other investments (net)	-	-	205	-	-
<b>Cash flow from investing</b>	<b>(4,608)</b>	<b>2,190</b>	<b>205</b>	<b>(203)</b>	<b>(282)</b>
Dividends paid	(5,111)	(2,476)	(2,428)	(2,514)	(2,561)
Equity finance	1,474	488	90	91	93
Debt finance	4,646	2,628	(164)	(650)	(1,068)
Other financing cash flows	0	0	0	0	0
<b>Cash flow from financing</b>	<b>1,010</b>	<b>641</b>	<b>(2,502)</b>	<b>(3,073)</b>	<b>(3,535)</b>
Non-recurring cash flows	-	-	-	-	-
Other adjustments	0	0	0	0	0
<b>Net other adjustments</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Movement in cash</b>	<b>(311)</b>	<b>3,396</b>	<b>(452)</b>	<b>748</b>	<b>(142)</b>
Free cash flow to firm (FCFF)	(1,043.62)	3,222.83	2,643.89	4,374.17	3,924.41
Free cash flow to equity (FCFE)	3,325.97	5,383.69	1,885.63	3,170.82	2,325.97

#### Per share (THB)

FCFF per share	(0.53)	1.65	1.35	2.24	2.01
FCFE per share	1.70	2.76	0.97	1.62	1.19
Recurring cash flow per share	4.25	3.14	2.83	2.93	2.99

Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Tangible fixed assets (gross)	2,970	3,015	3,131	3,259	3,401
Less: Accumulated depreciation	(1,444)	(1,555)	(1,689)	(1,827)	(1,971)
<b>Tangible fixed assets (net)</b>	<b>1,527</b>	<b>1,459</b>	<b>1,443</b>	<b>1,432</b>	<b>1,429</b>
<b>Intangible fixed assets (net)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Long-term financial assets	0	0	0	0	0
Invest. in associates & subsidiaries	8,863	6,602	6,281	6,356	6,497
Cash & equivalents	1,315	4,711	4,259	5,007	4,865
A/C receivable	38	60	60	61	62
Inventories	65,675	71,125	75,193	76,985	79,296
Other current assets	2,065	1,838	1,645	1,665	1,702
<b>Current assets</b>	<b>69,093</b>	<b>77,734</b>	<b>81,157</b>	<b>83,717</b>	<b>85,925</b>
Other assets	441	330	299	303	309
<b>Total assets</b>	<b>79,924</b>	<b>86,126</b>	<b>89,180</b>	<b>91,809</b>	<b>94,161</b>
Common equity	46,514	50,475	53,442	56,515	59,645
Minorities etc.	949	990	1,080	1,171	1,264
<b>Total shareholders' equity</b>	<b>47,463</b>	<b>51,465</b>	<b>54,522</b>	<b>57,686</b>	<b>60,909</b>
Long term debt	3,886	6,684	6,300	6,208	5,727
Other long-term liabilities	804	819	766	777	797
<b>Long-term liabilities</b>	<b>4,690</b>	<b>7,504</b>	<b>7,066</b>	<b>6,985</b>	<b>6,524</b>
A/C payable	2,939	3,192	3,063	3,109	3,188
Short term debt	20,650	20,480	20,700	20,143	19,555
Other current liabilities	4,182	3,486	3,829	3,886	3,985
<b>Current liabilities</b>	<b>27,772</b>	<b>27,157</b>	<b>27,592</b>	<b>27,138</b>	<b>26,728</b>
<b>Total liabilities and shareholders' equity</b>	<b>79,924</b>	<b>86,126</b>	<b>89,180</b>	<b>91,809</b>	<b>94,161</b>
Net working capital	60,657	66,346	70,006	71,715	73,888
Invested capital	71,488	74,737	78,029	79,806	82,123

\* Includes convertibles and preferred stock which is being treated as debt

#### Per share (THB)

Book value per share	23.82	25.84	27.36	28.94	30.54
Tangible book value per share	23.82	25.84	27.36	28.94	30.54

#### Financial strength

Net debt/equity (%)	48.9	43.6	41.7	37.0	33.5
Net debt/total assets (%)	29.1	26.1	25.5	23.2	21.7
Current ratio (x)	2.5	2.9	2.9	3.1	3.2
CF interest cover (x)	29.7	12.5	4.2	6.7	5.4

Valuation	2022	2023	2024E	2025E	2026E
<b>Recurring P/E (x) *</b>	<b>4.9</b>	<b>6.7</b>	<b>7.4</b>	<b>7.1</b>	<b>7.0</b>
<b>Recurring P/E @ target price (x) *</b>	<b>4.9</b>	<b>6.7</b>	<b>7.4</b>	<b>7.1</b>	<b>7.0</b>
Reported P/E (x)	4.9	6.7	7.4	7.1	7.0
Dividend yield (%)	7.1	3.6	6.1	6.3	6.4
Price/book (x)	0.9	0.8	0.7	0.7	0.7
Price/tangible book (x)	0.9	0.8	0.7	0.7	0.7
EV/EBITDA (x) **	6.7	8.6	9.2	9.0	8.7
EV/EBITDA @ target price (x) **	6.7	8.6	9.2	9.0	8.7
EV/invested capital (x)	0.9	0.8	0.8	0.8	0.7

\* Pre-exceptional, pre-goodwill and fully diluted    \*\* EBITDA includes associate income and recurring non-operating income

Sources: Supalai; FSSIA estimates

# Supalai PCL (SPALI TB)

## FSSIA ESG rating


**59.80 /100**

### Exhibit 10: FSSIA ESG score implication

Rating	Score	Implication
★★★★★	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
★★★★★	<b>&gt;59-79</b>	<b>A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.</b>
★★★	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
★★	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
★	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

### Exhibit 11: ESG – peer comparison

	FSSIA ESG score	Domestic ratings						Global ratings					Bloomberg		
		DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
AP	53.36	--	Y	Y	5.00	5.00	Certified	Low	43.30	--	--	16.91	24.00	1.89	34.26
ASW	27.00	--	Y	Y	5.00	4.00	Declared	--	--	--	--	--	--	--	--
BRI	16.00	--	--	--	4.00	4.00	Declared	--	--	--	--	--	--	--	--
NOBLE	30.88	--	Y	Y	5.00	5.00	Certified	--	--	--	--	--	7.00	--	--
ORI	53.22	--	Y	Y	5.00	5.00	Certified	Medium	41.33	--	--	48.60	--	3.82	52.01
SC	60.14	--	Y	Y	5.00	4.00	Certified	Low	45.20	--	--	70.85	25.00	2.34	42.60
SIRI	66.14	--	Y	Y	5.00	5.00	Certified	Low	43.82	A	--	57.85	23.00	3.00	61.14
SPALI	59.80	--	Y	Y	5.00	5.00	Certified	Low	52.93	BB	--	36.30	24.00	2.19	42.36

Sources: [SETTRADE.com](https://www.settrade.com); FSSIA's compilation

### Exhibit 12: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
<b>ESG financial materiality scores - ESG score</b>	<b>1.80</b>	<b>2.22</b>	<b>2.06</b>	<b>2.11</b>	<b>2.06</b>	<b>2.05</b>	<b>1.98</b>	<b>2.19</b>
BESG environmental pillar score	0.00	0.67	0.67	0.67	0.67	0.67	0.71	1.14
BESG social pillar score	5.95	5.91	3.67	3.67	3.67	3.67	3.67	3.67
BESG governance pillar score	4.06	3.78	3.93	4.12	3.95	3.92	3.60	3.37
<b>ESG disclosure score</b>	<b>40.17</b>	<b>41.80</b>	<b>41.62</b>	<b>41.62</b>	<b>41.62</b>	<b>41.73</b>	<b>42.11</b>	<b>42.36</b>
Environmental disclosure score	14.80	16.49	16.49	16.49	16.49	16.82	17.97	17.97
Social disclosure score	21.95	25.15	24.61	24.61	24.61	24.61	24.61	25.36
Governance disclosure score	83.59	83.59	83.59	83.59	83.59	83.59	83.59	83.59
<b>Environmental</b>								
Emissions reduction initiatives	No	No	No	No	No	No	Yes	Yes
Climate change policy	No	No	No	No	No	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No	No	No	No	No	No
Risks of climate change discussed	No	No	No	No	No	No	Yes	Yes
GHG scope 1	—	—	—	—	—	—	—	—
GHG scope 2 location-based	—	—	—	—	—	—	—	—
GHG Scope 3	—	—	—	—	—	—	—	—
Carbon per unit of production	—	—	—	—	—	—	—	—
Biodiversity policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Total energy consumption	—	—	—	—	—	—	—	—
Renewable energy use	—	—	—	—	—	—	—	—
Electricity used	—	—	—	—	—	—	—	—
Fuel used - natural gas	—	—	—	—	—	—	—	—

Sources: Bloomberg; FSSIA's compilation



**Exhibit 13: ESG score by Bloomberg (cont.)**

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No	No	No	No	No	No
Waste reduction policy	No	No	No	No	No	No	Yes	Yes
Hazardous waste	—	—	—	—	—	—	—	—
Total waste	—	—	—	—	—	—	—	—
Waste recycled	—	—	—	—	—	—	—	—
Waste sent to landfills	—	—	—	—	—	—	—	—
Environmental supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Water consumption	—	—	—	—	—	—	—	—
<b>Social</b>								
Human rights policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Quality assurance and recall policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Consumer data protection policy	No	No	Yes	Yes	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	No	No	No	No	No
Pct women in workforce	49	47	47	48	48	48	49	49
Pct disabled in workforce	0	0	0	0	0	0	0	0
Business ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Lost time incident rate - employees	—	—	—	—	—	—	—	—
Total recordable incident rate - employees	1	1	1	1	0	0	0	—
Training policy	No	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No	No	No	No	No
Number of employees – CSR	924	1,061	1,383	1,495	1,558	1,617	1,645	1,725
Employee turnover pct	—	12	12	11	10	7	10	11
Total hours spent by firm - employee training	25,253	28,997	36,318	39,677	39,168	35,234	12,091	80,454
Social supply chain management	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
<b>Governance</b>								
<b>Board size</b>	<b>11</b>	<b>11</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
<b>No. of independent directors (ID)</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
No. of women on board	1	1	1	1	1	1	1	1
No. of non-executive directors on board	7	7	7	6	6	6	6	6
Company conducts board evaluations	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
No. of board meetings for the year	12	12	12	13	12	13	12	12
Board meeting attendance pct	96	98	99	99	99	99	100	99
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No	No	No	No	No	No	No	No
Age of the youngest director	37	38	39	40	41	42	43	44
Age of the oldest director	73	74	77	78	79	80	81	82
<b>No. of executives / company managers</b>	<b>9</b>	<b>10</b>	<b>12</b>	<b>10</b>	<b>14</b>	<b>14</b>	<b>13</b>	<b>13</b>
No. of female executives	3	3	4	4	5	5	5	5
Executive share ownership guidelines	No	No	No	No	No	No	No	No
<b>Size of audit committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of ID on audit committee	3	3	3	3	3	3	3	3
Audit committee meetings	12	12	12	12	12	12	12	12
Audit meeting attendance %	92	100	100	100	94	100	97	97
<b>Size of compensation committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of ID on compensation committee	2	2	2	2	2	2	2	2
No. of compensation committee meetings	2	2	2	2	1	1	2	2
Compensation meeting attendance %	100	100	100	100	100	100	100	100
<b>Size of nomination committee</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
No. of nomination committee meetings	2	2	2	2	1	1	2	2
Nomination meeting attendance %	100	100	100	100	100	100	100	100
<b>Sustainability governance</b>								
Verification type	No	No	No	No	No	No	No	No

Sources: Bloomberg; FSSIA's compilation

## Disclaimer for ESG scoring

ESG score	Methodology	Rating																				
The Dow Jones Sustainability Indices ( <a href="#">DJSI</a> ) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.																				
Sustainability Investment List ( <a href="#">THSI</a> ) by The Stock Exchange of Thailand ( <a href="#">SET</a> )	THSI quantifies responsibility in Environmental and Social issues by managing business with transparency in Governance, updated annually. Candidates must pass the preemptive criteria, with two crucial conditions: 1) no irregular trading of the board members and executives; and 2) free float of >150 shareholders, and combined holding must be >15% of paid-up capital. Some key disqualifying criteria include: 1) CG score of below 70%; 2) independent directors and free float violation; 3) executives' wrongdoing related to CG, social & environmental impacts; 4) equity in negative territory; and 5) earnings in red for > 3 years in the last 5 years.	To be eligible for <a href="#">THSI inclusion</a> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <a href="#">SETTHSI Index</a> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.																				
<b>CG Score</b> by Thai Institute of Directors Association (Thai IOD)	An indicator of CG strength in sustainable development, measured annually by the Thai IOD, with support from the Stock Exchange of Thailand (SET). The results are from the perspective of a third party, not an evaluation of operations.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).																				
<b>AGM level</b> By Thai Investors Association (TIA) with support from the SEC	It quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and information is transparent and sufficiently disclosed. All form important elements of two out of five the CG components to be evaluated annually. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). <i>(The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&amp;A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.)</i>	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.																				
<a href="#">Thai CAC</a> By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. The Certification is good for three years. <i>(Companies deciding to become a CAC certified member start by submitting a Declaration of Intent to kick off an 18-month deadline to submit the CAC Checklist for Certification, including risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.)</i>	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.																				
<a href="#">Morningstar Sustainabilitys</a>	The Sustainabilitys' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. <i>Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector information, company feedback, ESG controversies, issuer feedback on draft ESG reports, and quality &amp; peer reviews.</i>	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. <table><tr><th>NEGL</th><th>Low</th><th>Medium</th><th>High</th><th>Severe</th></tr><tr><td>0-10</td><td>10-20</td><td>20-30</td><td>30-40</td><td>40+</td></tr></table>	NEGL	Low	Medium	High	Severe	0-10	10-20	20-30	30-40	40+										
NEGL	Low	Medium	High	Severe																		
0-10	10-20	20-30	30-40	40+																		
<a href="#">ESG Book</a>	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.																				
<a href="#">MSCI</a>	MSCI ESG ratings aim to measure a company's management of financially relevant ESG risks and opportunities. It uses a rules-based methodology to identify industry leaders and laggards according to their exposure to ESG risks and how well they manage those risks relative to peers. <table><tr><td><b>AAA</b></td><td>8.571-10.000</td><td rowspan="3"><b>Leader:</b></td><td rowspan="3">leading its industry in managing the most significant ESG risks and opportunities</td></tr><tr><td><b>AA</b></td><td>7.143-8.570</td></tr><tr><td><b>A</b></td><td>5.714-7.142</td></tr><tr><td><b>BBB</b></td><td>4.286-5.713</td><td rowspan="3"><b>Average:</b></td><td rowspan="3">a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers</td></tr><tr><td><b>BB</b></td><td>2.857-4.285</td></tr><tr><td><b>B</b></td><td>1.429-2.856</td></tr><tr><td><b>CCC</b></td><td>0.000-1.428</td><td><b>Laggard:</b></td><td>lagging its industry based on its high exposure and failure to manage significant ESG risks</td></tr></table>		<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities	<b>AA</b>	7.143-8.570	<b>A</b>	5.714-7.142	<b>BBB</b>	4.286-5.713	<b>Average:</b>	a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers	<b>BB</b>	2.857-4.285	<b>B</b>	1.429-2.856	<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks
<b>AAA</b>	8.571-10.000	<b>Leader:</b>	leading its industry in managing the most significant ESG risks and opportunities																			
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<b>CCC</b>	0.000-1.428	<b>Laggard:</b>	lagging its industry based on its high exposure and failure to manage significant ESG risks																			
<a href="#">Moody's ESG solutions</a>	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.																					
<a href="#">Refinitiv ESG rating</a>	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. <i>(Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.)</i>																					
<a href="#">S&amp;P Global</a>	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.																					
Bloomberg	ESG Score	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.																				
Bloomberg	ESG Disclosure Score	Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.																				

[Rating](#) regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) **"CG Score"**; 2) **"AGM Level"**; 3) **"Thai CAC"**; and 4) **THSI**. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Thanyatorn Songwutti FSS International Investment Advisory Securities Co., Ltd

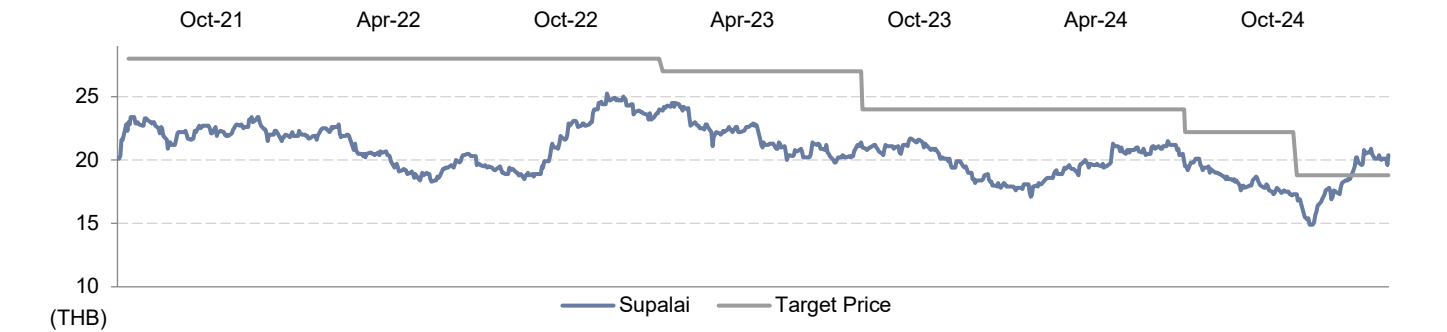
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History of change in investment rating and/or target price

Supalai (SPALI TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
26-Oct-2021	BUY	28.00	20-Jul-2023	BUY	24.00	26-Jul-2024	HOLD	18.80
27-Jan-2023	BUY	27.00	23-Apr-2024	HOLD	22.20	14-Aug-2024	BUY	18.80

Thanyatorn Songwutti started covering this stock from 08-Dec-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Supalai	SPALI TB	THB 20.40	HOLD	Downside and upside risks to our P/E-based TP include 1) a weaker or stronger-than-expected take-up rate, 2) lower or higher-than-expected new launches, 3) slower or faster-than-expected economy and purchasing power recovery, 4) higher or lower-than-expected rejection and cancellation rates, 5) higher or lower-than-expected competition, and 6) weaker or stronger operating performance from the Australian projects than expected.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 16-Oct-2024 unless otherwise stated.

## RECOMMENDATION STRUCTURE

### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

**BUY (B).** The upside is 10% or more.

**HOLD (H).** The upside or downside is less than 10%.

**REDUCE (R).** The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Industry Recommendations

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

**Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

**Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

### Country (Strategy) Recommendations

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.