EQUITY RESEARCH - COMPANY REPORT

BRITANIA BRITB

THAILAND / PROPERTY DEVELOPMENT



- แผนเปิดตัวใหม่ปี 2024 อาจลดจาก 20 โครงการ เหลือ 6-10 โครงการ มูลค่า 1 หมื่น ล้านบาท (-40% y-y) จากการขายใน 1Q24 ซบเซา และความไม่แน่นอนเศรษฐกิจ
- ปรับลดประมาณการกำไรปกติปี 2024 เป็น -45% y-y จากยอดโอนและ GPM
- ปรับราคาเหมาะสมลงเป็น 5.40 บาท หุ้นขาดความน่าสนใจเข้าลงทุน

ผู้บริหารมีมุมมองระมัดระวังขึ้นต่อแผนเปิดโครงการใหม่

ผู้บริหารเผยว่าการเปิดโครงการใหม่ปี 2024 อาจลดเหลือ 6-10 โครงการ มูลค่ารวม 1 หมื่นล้านบาท (-40% y-y) จากแผนเดิม 20 โครงการ มูลค่ารวม 1.7 หมื่นล้านบาท โดย โครงการใหม่เน้นกลุ่ม Mid-to-High ที่มีกำลังซื้อ อาทิ แบรนด์ Belgravia ราคา 30-60 ล้านบาท/ยูนิต ส่วนกลุ่มบ้านราคา 3-5 ล้านบาท ซึ่งเป็นพอร์ตหลักในสัดส่วน 65% ถูก กระทบจากอัตรา Rejection และ Cancellation สูงถึง 30-40% ซึ่งบริษัทปรับกลยุทธ์ทำ Pre-screen ลูกค้าเข้มขันขึ้นตั้งแต่ 1Q24 ขณะที่ฐานะการเงิน Net gearing ณ 1Q24 สูง 2x (Bank Covenant 2.5x) ส่งผลให้บริษัทมุ่งเน้นรักษากระแสเงินสดในมือผ่านการเร่ง ระบายสต็อกพร้อมกับการควบคุมค่าใช้จ่ายและชะลอการซื้อที่ดิน

ประเมินยอด Presales ปี 2024 หดตัว 30-40% y-y

ยอด Presales 1Q24 คิดเป็นเพียง 14% ของเป้าของบริษัททั้งปีที่ 1.3 หมื่นล้านบาท ซึ่ง มองว่ามี Downside ราว 40% เป็นระดับ 8 พันล้านบาท ลดลง 30-40% y-y ตามมูลค่า การเปิดโครงการใหม่น้อยลง อีกทั้ง สถานการณ์ขายยังยากลำบากจากกำลังซื้อลูกค้า ลดลง, ความเข้มงวดของการปล่อยสินเชื่อของสถาบันการเงิน และการแข่งขันสูง โดย ยอด Presales 2QTD ทำได้ 1 พันล้านบาท เบื้องตันประเมินจบ 2Q24 ที่ 1.8 พันล้านบาท ทรงตัว q-q แต่หดตัว 30-40% y-y โดยเปิดโครงการใหม่เพียง 2 แห่ง มูลค่ารวม 3.25 พันล้านบาทในช่วงปลายไตรมาส

ปรับลดประมาณการกำไรปี 2024-2026 ลง 16-28%

เราปรับลดประมาณการกำไรปกติปี 2024-2026 ลง 28%/19%/16% ตามลำดับ จากปรับ ลดยอดโอนสะท้อนโครงการใหม่น้อยกว่าคาดและความคืบหน้าขายซ้าลง รวมถึงปรับลด อัตรากำไรขั้นต้นจากทำโปรโมชั่น และดอกเบี้ยจ่ายสูงขึ้น โดยปี 2024 คาดกำไรปกติ 606 ล้านบาท (-45% y-y) ขณะที่มี Backlog ณ สิ้น 1Q24 ที่ 1 พันล้านบาท รองรับ คาดการณ์ยอดโอน 46% ส่วนที่เหลือเน้นระบายสต็อกในมือราว 4 พันล้านบาท เนื่องจากโครงการใหม่ส่วนใหญ่อยู่ใน 2H24 ซึ่งรับรู้ภายในปีได้ไม่มาก

ปรับลดราคาเหมาะสมเป็น 5.40 บาท คงคำแนะนำถือ

เราปรับลดราคาเหมาะสมเป็น 5.40 บาท (จากเดิม 7.20 บาท) อิง PER 7.6x หรือ ค่าเฉลี่ยในอดีต -1.25SD ราคาหุ้นปัจจุบันมี Upside ต่ำกว่า 10% คงแนะนำเพียงถือ ขณะที่หุ้นขาดความน่าสนใจ ระยะสั้นคาดงบ 2Q24 ไม่สดใส และยังไม่เห็นสัญญาณการ ฟื้นตัวของยอดขายและกำไรที่ชัดเจน รวมถึงธุรกิจพึ่งพาเพียงแนวราบซึ่งซบเซากว่า คอนโดท่ามกลางอุปทานในตลาดที่มากกว่าอุปสงค์



HOLD

UNCHANGE

TARGET PRICE	THB5.40
CLOSE	THB5.15
UP/DOWNSIDE	+4.9%
PRIOR TP	THB7.20
CHANGE IN TP	-25.0%
TP vs CONSENSUS	-28.8%

KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	5,712	4,358	4,680	4,806
Net profit	1,195	717	715	781
EPS (THB)	1.40	0.84	0.84	0.92
vs Consensus (%)	-	(6.1)	(14.3)	(13.6)
EBITDA	2,043	1,065	1,118	1,134
Recurring net profit	1,104	606	715	781
Core EPS (THB)	1.29	0.71	0.84	0.92
Chg. In EPS est. (%)	2.1	(27.5)	(18.7)	(16.4)
EPS growth (%)	(2.9)	(45.1)	18.0	9.3
Core P/E (x)	4.0	7.3	6.1	5.6
Dividend yield (%)	15.1	8.2	8.1	8.9
EV/EBITDA (x)	7.6	14.4	13.9	14.2
Price/book (x)	0.8	0.8	0.7	0.7
Net debt/Equity (%)	206.9	192.5	184.0	181.5
ROE (%)	21.6	11.0	12.2	12.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(22.6)	(30.4)	(48.2)
Relative to country (%)	(21.3)	(29.1)	(41.0)
Mkt cap (USD m)			119
3m avg. daily turnover (USD m)			0.5
Free float (%)			27
Major shareholder		Origin Prop	erty (70%)
12m high/low (THB)			10.00/5.15
Issued shares (m)			852.81

Sources: Bloomberg consensus; FSSIA estimates



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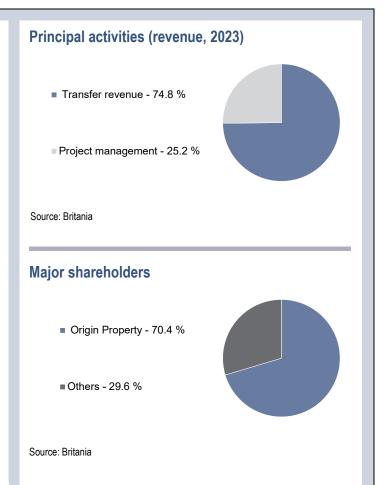
Investment thesis

เรามองว่าปี 2024 เป็นปีที่ยากลำบากของตลาดแนวราบ ซึ่ง BRI เป็นธุรกิจของ BRI มาจากตลาดดังกล่าวเพียงอย่างเดียว พร้อมแรง กดดันจากกำลังซื้อ การแข่งขันรุนแรง รวมถึงความเข้มงวดของการ ปล่อยสินเชื่อ สะท้อน Rejection และ Cancellation rate ที่สูงขึ้น ขณะที่ผู้บริหารมีมุมมองระมัดระวังขึ้นในแง่ของการเปิดโครงการ ใหม่ที่อาจลดเหลือ 6-10 โครงการ มูลค่ารวม 1 หมื่นล้านบาท (จาก เดิม 20 โครงการ มูลค่ารวม 1.7 หมื่นล้านบาท) ซึ่งส่งผลลบต่อผล ประกอบการที่อ่อนแอในปีนี้ ด้านฐานะการเงิน Net gearing ณ 1Q24 สูง 2x ส่งผลให้ต้องมุ่งรักษากระแสเงินสดในมือเป็นหลัก

Company profile

www.britania.co.th

BRI ก่อตั้งโดย ORI ในปี 2016 โดยประกอบธุรกิจพัฒนา อสังหาริมทรัพย์ประเภทที่อยู่อาศัยแนวราบในประเทศไทย ปัจจุบันมี การพัฒนาโครงการที่ตั้งอยู่ในกรุงเทพฯ ปริมณฑล รวมทั้งทำเลที่มี การขยายตัวของนิคมอุตสาหกรรมต่าง ๆ ทั่วประเทศ เช่น จังหวัดที่มี ศักยภาพในบริเวณภาคตะวันออก ทั้งนี้ โครงการของบริษัทฯ แบ่ง ออกเป็น 4 แบรนด์หลัก ตามกลุ่มลูกค้าเป้าหมายและรูปแบบของ โครงการ ดังนี้ Brighton (ราคา 2.5-4 ล้านบาท/ยูนิต), Britania (ราคา 4-8 ล้านบาท/ยูนิต), Grand Britania (ราคา 8-20 ล้านบาท/ยูนิต) และ Belgravia (ราคา 20-50 ล้านบาท/ยูนิต)



Catalysts

บัจจัยหนุนการเติบโตคือ 1) การเปิดโครงการใหม่ และความคืบหน้าการ ขายโครงการเดิม 2) ความสำเร็จของการขยายในตลาดต่างจังหวัด 3) การเซ็นสัญญาร่วมทุนพัฒนาในโครงการ JV ใหม่ ซึ่งจะทำให้มีการรับรู้ รายได้การบริหารโครงการ รวมถึงกรณีที่ร่วมทุนกับ Partner อาจมี บันทึกกำไรพิเศษ Share premium

Risks to our call

ความเสี่ยงต่อประมาณการ 1) อัตราการขายโครงการต่ำกว่าคาด และ การระบายสต็อกช้ากว่าคาด 2) การเปิดโครงการใหม่น้อยกว่าแผนหรือ ล่าช้ากว่าแผน 3) การร่วมทุนโครงการ JV น้อยกว่าคาด 4) เศรษฐกิจและ กำลังซื้อชะลอตัว รวมถึงการแข่งขันรุนแรง 5) อัตราการปฏิเสธสินเชื่อ จากธนาคารและยอดยกเลิกจากลูกค้าสูงขึ้น 6) การก่อสร้างล่าช้าและ ขาดแคลนแรงงาน

Event calendar

Date	Event
August 2024	2Q24 results announcement

Key assumptions

	2024E	2025E	2026E
Transfer revenue (THB m)	3,858	4,180	4,306
Project management (THB m)	500	500	500
Property GPM (%)	29.0	29.0	29.0
GPM (%)	37.1	36.6	36.4
SG&A to revenue (%)	14.1	14.0	14.1
Share profit/loss from JV	(161)	(93)	(37)

Source: FSSIA estimates

Earnings sensitivity

- For every 5% increase in transfers, we estimate 2024 core profit to rise by 5%, and vice versa, all else being equal.
- For every 0.5% increase in property GPM, we estimate 2024 core profit to rise by 2%, and vice versa, all else being equal.
- For every 0.5% increase in SG&A to revenue, we estimate 2024 core profit to fall by 3%, and vice versa, all else being equal.

Source: FSSIA estimates

กำไร 1Q24 ฟื้น q-q จากฐานต่ำ แต่หดตัว y-y

BRI รายงานกำไรสุทธิ 1Q24 เท่ากับ 296 ล้านบาท (+195% q-q, -10% y-y) โดยมีกำไรพิเศษจาก Share Premium รวม 139 ล้านบาทจากเซ็น JV ใหม่ 4 โครงการ หากหักออก กำไรปกติอยู่ที่ 157 ล้าน บาท (+56% q-q, -52% y-y) โดยการฟื้นตัว q-q จากรายได้บริหารโครงการ JV เพิ่มขึ้นเป็น 265 ล้าน บาท (+421% q-q, -26% y-y) เทียบกับ 4Q23 ที่มีการปรับวิธีการบันทึกบัญชี

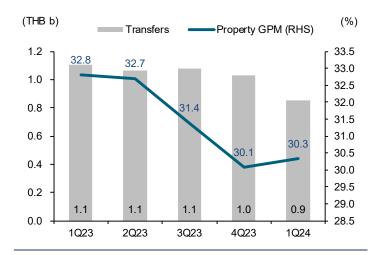
อย่างไรก็ตาม ธุรกิจหลักยังอ่อนแอ ยอดโอนหดตัว 17% q-q และ 23% y-y ที่ 855 ล้านบาท เป็นจุด ต่ำสุดในรอบ 11 ไตรมาส ตามยอด Presales หดตัวจากกำลังซื้อชะลอลงและความเข้มงวดการปล่อย สินเชื่อของธนาคาร รวมถึงโครงการใหม่ที่เปิดตัวมีเพียง 1 แห่งคือ Dusit Suites Residences Khao Yai มูลค่า 350 ล้านบาทซึ่งเริ่มโอนในปีหน้า ส่วนอัตรากำไรขั้นต้นอสังหาฯ ใกล้เคียงกับ 4Q23 ที่ 30.3% แต่ ปรับลดจาก 32.8% ใน 1Q23 จากการทำโปรโมชั่นราคาและการแข่งขันสูง ขณะที่ส่วนแบ่ง JV ขาดทุน เพิ่มขึ้น q-q ที่ -98 ล้านบาท จากค่าใช้จ่ายพัฒนาโครงการใหม่และไม่มีโครงการโอนใหม่

Exhibit 1: BRI - 1Q24 results summary

	1Q23	2Q23	3Q23	4Q23	1Q24	Change	
	(THB m)	(q-q%)	(y-y%)				
Total revenue	1,464	1,544	1,625	1,079	1,120	3.9	(23.5)
Cost of sales	744	715	739	719	596	(17.1)	(19.9)
Gross profit	721	829	886	360	525	45.8	(27.2)
SG&A	174	187	195	246	153	(37.9)	(12.1)
Operating profit	547	642	691	114	372	225.7	(32.0)
Interest expense	3	5	10	3	23	753.6	732.0
Tax expense	112	131	139	30	76	157.4	(32.3)
Equity income from JV	(116)	(167)	(216)	5	(98)	na	na
Reported net profit	329	348	417	101	296	194.5	(9.8)
Core profit	328	345	330	101	185	83.8	(43.7)
Key ratios (%)						(ppt)	(ppt)
Property gross margin	32.8	32.7	31.4	30.1	30.3	0.3	(2.5)
Gross margin	49.2	53.7	54.5	33.4	46.8	13.5	(2.4)
SG&A / Sales	11.9	12.1	12.0	22.8	13.6	(9.2)	1.8
Operating margin	37.4	41.6	42.5	10.6	33.2	22.6	(4.1)
Net margin	22.4	22.5	25.7	9.3	26.5	17.1	4.0
Norm margin	22.4	22.3	20.3	9.3	16.5	7.2	(5.9)
Revenue breakdown							
Residential	1,107	1,062	1,077	1,028	855	(16.8)	(22.8)
Project management	358	482	548	51	265	421.1	(25.8)

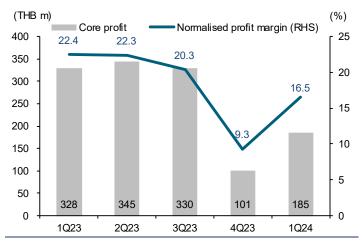
 $Sources: BRI; FSSIA's \ compilations$

Exhibit 2: Quarterly transfers and property GPM



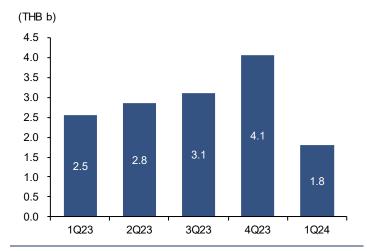
Sources: BRI; FSSIA's compilations

Exhibit 4: Quarterly core profit and normalised profit margin



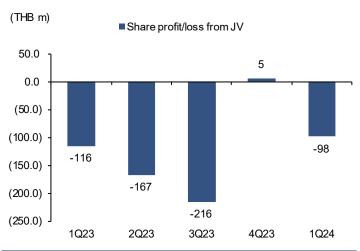
Sources: BRI; FSSIA's compilations

Exhibit 6: Quarterly presales



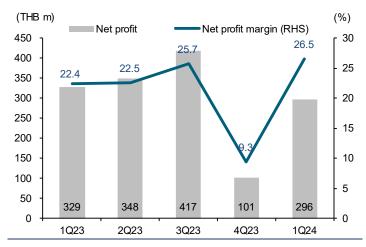
Sources: BRI; FSSIA's compilations

Exhibit 3: Quarterly share profit/loss from JV



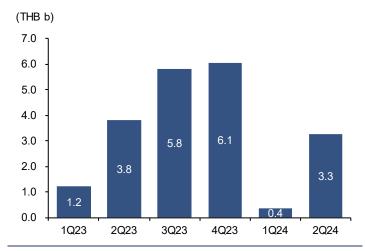
Sources: BRI; FSSIA's compilations

Exhibit 5: Quarterly net profit and net profit margin



Sources: BRI; FSSIA's compilations

Exhibit 7: Quarterly new launches



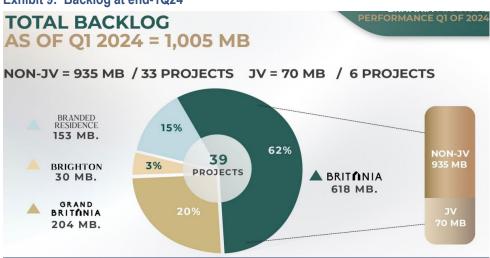
Sources: BRI; FSSIA's compilations

Exhibit 8: Key assumptions for BRI

	Actual		Current			Previous		Change		
	2023	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E
	(THB m)	(THB m)	(%)	(%)	(%)					
Revenue (THB m)	5,712	4,358	4,680	4,806	5,013	4,828	4,892	(13)	(3)	(2)
- Transfers	4,274	3,858	4,180	4,306	4,813	4,628	4,692	(20)	(10)	(8)
- Management fee	1,438	500	500	500	200	200	200	150	150	150
Property gross margin (%)	31.8	29.0	29.0	29.0	30.1	30.2	30.2	(1.1)	(1.2)	(1.2)
Gross margin (%)	48.9	37.1	36.6	36.4	32.9	33.1	33.1	4.3	3.5	3.3
SG&A (THB m)	802	614	655	677	669	661	677	(8)	(1)	(0)
SG&A to revenue (%)	14.0	14.1	14.0	14.1	13.3	13.7	13.8	0.7	0.3	0.2
Interest expense (THB m)	21	91	92	94	33	31	31	179	194	198
Share of profit/loss from JV (THB m)	(494)	(161)	(93)	(37)	42	119	173	na	na	na
Core profit (THB m)	1,104	606	715	781	836	879	935	(28)	(19)	(16)
Net profit (THB m)	1,195	717	715	781	836	879	935	(14)	(19)	(16)

Source: FSSIA estimates

Exhibit 9: Backlog at end-1Q24



Source: BRI

Exhibit 10: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 11: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Financial Statements

Britania

Revenue	Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Grose porfit 2,228 2,796 1,819 1,712 4,746 Other operating income 30 37 45 45 Operating EBTDA 1,607 2,043 1,065 1,108 1,113 Depreciation (8) 1,20 1,05 1,07 0 Goodwill amorisation 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Revenue	5,848	5,712	4,358	4,680	4,806
Oher persing income 30 37 45 45 45 Operating CBITDA 1,607 2,043 1,065 1,118 1,334 Operating EBITDA 1,607 2,043 1,065 1,118 1,334 Opporating EBIT 1,538 2,031 1,050 1,00 1,00 Operating EBIT 1,538 2,031 1,050 1,00 1,00 Associates (135) (494) (161) 039 3,07 Associates (135) (494) (161) 039 0,73 Recurring nen-operating income (135) (494) (161) 039 0,73 Non-recurring items 1,334 90 111 0 0 Poffit bifore 1,477 1,405 79 1,70 1,70 Poffit bifore 1,471 1,195 71 715 78 Monorly inferests 1,47 1,195 71 715 78 Monorly inferests 1,27 1,19	Cost of goods sold	(3,620)	(2,916)	(2,739)	(2,967)	(3,057)
Coparating EBITOA	Gross profit	2,228	2,796	1,619	1,712	1,749
Poper pictal pin 1,867 2,943 1,055 1,118 1,134	Other operating income	30	37	45	45	45
Depreciation	Operating costs	(660)	(802)	(614)	(655)	(677)
Cooperating BBIT 1,598 2,031 1,050 1,102 1,116 Net financing costs (10) (21) (91) (92) (94) Associates (135) (494) (161) (93) (37) Associates (135) (494) (161) (93) (37) Recurring non-operating income (135) (494) (161) (93) (37) Non-recurring items 334 90 111 00 00 Profit before tax 1,787 1,666 999 977 986 Tax (317) (412) (192) (202) (204) Profit ater tax 1,471 1,195 717 715 731 Minority interests 00 00 00 00 00 Proficed dividends 01 01 01 01 01 Profit ater tax 1,471 1,195 717 715 781 Reported net profit 1,471 1,195 717 715 781 Reported net profit 1,471 1,195 717 715 781 Reported net profit 1,471 1,195 717 715 781 Reported EPS 1,373 1,104 606 716 781 Recurring net profit 1,471 1,195 717 715 781 Recurring profit 1,471 1,195 717 715 781 Recurring tems & goodwill (net) (334) (30) (311) (30) (31) Recurring tems & goodwill (net) (334) (30) (311) (30) (31) Recurring tems & goodwill (net) (334) (30) (31) (31) (31) Recurring profit 1,471 1,195 717 715 781 Recurring profit 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1,471 1	Operating EBITDA	1,607	2,043	1,065	1,118	1,134
Operating EBIT 1,588 2,031 1,050 1,102 1,116 Net financing costs (13) (21) (91) (92) (94) Associates (135) (494) (161) (93) (37) Recurring non-operating income (135) (494) (161) (93) (37) Non-recurring items (135) (494) (161) (93) (37) Tax (177) (1,606 99 917 986 Tax (1,741) (1,92) (204) 701 715 781 Minority interests 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td>Depreciation</td> <td>(9)</td> <td>(12)</td> <td>(15)</td> <td>(16)</td> <td>(17)</td>	Depreciation	(9)	(12)	(15)	(16)	(17)
Net financing costs	Goodwill amortisation	0	0	0	0	0
Associates (135) (494) (161) (93) (37) (75) (75) (75) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (161) (16	Operating EBIT	1,598	2,031	1,050	1,102	1,116
Recurring non-operating income 1335 494 1611 93 37 78 78 78 78 78 78 7	Net financing costs	(10)	(21)	(91)	(92)	(94)
Non-recurring items	Associates	(135)	(494)	(161)	(93)	(37)
Profit before tax 1,787 1,606 909 917 986 Tax (317) (412) (192) (202) (204) Profit after tax 1,471 (1,195 777 715 781 Minority interests 0 0 0 0 0 Preferred dividends 0 0 0 0 0 Other liems - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	Recurring non-operating income	(135)	(494)	(161)	(93)	(37)
Tax (317) (412) (192) (202) (204) Profit after tax 1,471 1,195 717 718 781 Minority interests 0 0 0 0 0 Prefered dividends 0 0 0 0 Other items - - - - Reported net profit 1,371 1,195 717 715 781 Recurring ter profit 1,331 1,195 717 715 781 Recurring EPS 1,33 1,29 0.71 0.84 0.92 Recurring EPS 1,33 1,29 0.71 0.84 0.92 PS 0,93 0,78 0.42 0.42 0.45 OPS 0,93 0,73 <td>Non-recurring items</td> <td>334</td> <td>90</td> <td>111</td> <td>0</td> <td>0</td>	Non-recurring items	334	90	111	0	0
Profit after tax 1,471 1,195 717 718 781 Minority interests 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Profit before tax	1,787	1,606	909	917	986
Minority interests 0 0 0 0 0 0 0 0 0	Tax	(317)	(412)	(192)	(202)	(204)
Preferred dividends 0 0 0 0 0 Other items - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td< td=""><td>Profit after tax</td><td>1,471</td><td>1,195</td><td>717</td><td>715</td><td>781</td></td<>	Profit after tax	1,471	1,195	717	715	781
Other items - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <t< td=""><td>Minority interests</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	Minority interests	0	0	0	0	0
Reported net profit 1,471 1,195 717 715 781 Non-recurring items & goodwill (net) (334) (90) (111) 0 0 Recurring tem for 1,137 1,104 666 715 781 Per share (THB) 2 2 0.71 0.84 0.92 Reported EPS 1.33 1.29 0.71 0.84 0.92 PS 0.93 0.78 0.42 0.42 0.46 DItude shares (used to calculate per share data) 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 <t< td=""><td>Preferred dividends</td><td>0</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	Preferred dividends	0	0	0	0	0
Non-recurring items & goodwill (net)	Other items	-	-	-	-	-
Recurring Pers Recurring EPS Recurring E	Reported net profit	1,471	1,195	717	715	781
Per share (THB) Recurring EPS * 1.33 1.29 0.71 0.84 0.92 Reported EPS 1.72 1.40 0.84 0.84 0.92 DPS 0.93 0.76 0.42 0.42 0.46 Diluted shares (used to calculate per share data) 853 853 853 853 Revenue (%) 53.6 (2.3) (23.7) 7.4 2.7 Operating EBITDA (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBITO (%) 109.6 27.1 (48.3) 5.0 1.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3 Operating performance	Non-recurring items & goodwill (net)	(334)	(90)	(111)	0	0
Recurring EPS	Recurring net profit	1,137	1,104	606	715	781
Reported EPS 1.72 1.40 0.84 0.84 0.92 DPS 0.93 0.78 0.42 0.42 0.46 DIUted shares (used to calculate per share data) 853 853 853 853 853 Terwerue (%) 53.6 (2.3) (23.7) 7.4 2.7 Operating EBITQ (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 188.6 (2.9) (45.1) 18.0 9.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3 Reported EPS (%) 38.1 48.9 37.1 18.0 9.3 Reported EPS (%) 38.1 48.9 37.1 36.6 6.4 Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 6.4 Gross margin	Per share (THB)					
DPS 0.93 0.78 0.42 0.42 0.46 Diluted shares (used to calculate per share data) 853 853 853 853 853 Growth Fevenue (%) 53.6 (2.3) (23.7) 7.4 2.7 Operating EBITDA (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 188.6 (2.9) (45.1) 18.0 9.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) 0.03 9.3 Operating EPS (m) 38.1 48.9 37.1 36.6 36.4 Gross margin inc. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 <td>Recurring EPS *</td> <td>1.33</td> <td>1.29</td> <td>0.71</td> <td>0.84</td> <td>0.92</td>	Recurring EPS *	1.33	1.29	0.71	0.84	0.92
Diluted shares (used to calculate per share data) 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853 853	Reported EPS	1.72	1.40	0.84	0.84	0.92
Growth Revenue (%) 53.6 (2.3) (23.7) 7.4 2.7 Operating EBITDA (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 109.6 27.1 (48.3) 5.0 1.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3 Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.8 Operating EBITDA margin (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Invertery days 856.6 1,	DPS	0.93	0.78	0.42	0.42	0.46
Revenue (%) 53.6 (2.3) (23.7) 7.4 2.7 Operating EBITDA (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 109.6 27.1 (48.3) 5.0 1.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3 Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin (ex. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0	Diluted shares (used to calculate per share data)	853	853	853	853	853
Operating EBITDA (%) 108.9 27.1 (47.9) 5.0 1.4 Operating EBIT (%) 109.6 27.1 (48.3) 5.0 1.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 184.6 (2.9) (45.1) 18.0 9.3 Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin ex. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBIT margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 19.4 19.3 13.9 15.3 16.3 8 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 25.6 15.2 </td <td>Growth</td> <td></td> <td></td> <td></td> <td></td> <td></td>	Growth					
Operating EBIT (%) 109.6 27.1 (48.3) 5.0 1.3 Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) 0.3 9.3 Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin ex. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 19.4 19.3 13.9 15.3 16.3 Seffective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 14.8 23	Revenue (%)		(2.3)	(23.7)	7.4	2.7
Recurring EPS (%) 88.6 (2.9) (45.1) 18.0 9.3 Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3 Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin exc. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4	Operating EBITDA (%)	108.9	27.1	(47.9)	5.0	1.4
Reported EPS (%) 144.0 (18.8) (40.0) (0.3) 9.3	Operating EBIT (%)	109.6	27.1	(48.3)	5.0	1.3
Operating performance Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin exc. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 17.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 <td>Recurring EPS (%)</td> <td>88.6</td> <td>(2.9)</td> <td>(45.1)</td> <td>18.0</td> <td>9.3</td>	Recurring EPS (%)	88.6	(2.9)	(45.1)	18.0	9.3
Gross margin inc. depreciation (%) 38.1 48.9 37.1 36.6 36.4 Gross margin exc. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5<	Reported EPS (%)	144.0	(18.8)	(40.0)	(0.3)	9.3
Gross margin exc. depreciation (%) 38.2 49.2 37.5 36.9 36.8 Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROL (%) 27.6 21.6 11.0 12.2 12.5 R	Operating performance					
Operating EBITDA margin (%) 27.5 35.8 24.4 23.9 23.6 Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional,	Gross margin inc. depreciation (%)	38.1	48.9	37.1	36.6	36.4
Operating EBIT margin (%) 27.3 35.6 24.1 23.5 23.2 Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully d	Gross margin exc. depreciation (%)	38.2	49.2	37.5	36.9	36.8
Net margin (%) 19.4 19.3 13.9 15.3 16.3 Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274	Operating EBITDA margin (%)	27.5	35.8	24.4	23.9	23.6
Effective tax rate (%) 17.7 25.6 21.1 22.0 20.7 Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438<	Operating EBIT margin (%)		35.6	24.1	23.5	23.2
Dividend payout on recurring profit (%) 70.0 60.0 59.2 50.0 50.0 Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 5		19.4				
Interest cover (X) 147.2 74.6 9.8 11.0 11.5 Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	Effective tax rate (%)		25.6		22.0	
Inventory days 856.6 1,523.2 2,053.2 1,944.3 1,976.4 Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500						
Debtor days 24.4 78.2 121.5 94.0 96.7 Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	Interest cover (X)				11.0	
Creditor days 144.8 232.4 259.7 223.7 229.3 Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	* *					
Operating ROIC (%) 16.3 13.8 5.6 5.8 5.7 ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500						
ROIC (%) 13.8 9.3 4.3 4.8 4.9 ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	•					
ROE (%) 27.6 21.6 11.0 12.2 12.5 ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500						
ROA (%) 10.4 6.8 3.4 3.9 4.0 * Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	• •					
* Pre-exceptional, pre-goodwill and fully diluted Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500						
Revenue by Division (THB m) 2022 2023 2024E 2025E 2026E Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500		10.4	6.8	3.4	3.9	4.0
Transfer revenue 5,404 4,274 3,858 4,180 4,306 Project management 444 1,438 500 500 500	Pre-exceptional, pre-goodwill and fully diluted					
Project management 444 1,438 500 500 500	Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
	Transfer revenue	5,404	4,274	3,858	4,180	4,306
		444	1,438	500	500	500

Sources: Britania; FSSIA estimates

Financial Statements

Britania

Cach Force March March	Britania					
Recursing per port 1,157	Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Depocation 9						
	3 ,		,			
Cheen	•	9	12	15	10	17
Change in working capital		-	-	-	-	-
Cash flow from operations (893) (4,474) 616 322 (22) Cappox - navierment (1,077) (943) (233) (194) (147) Cappox - navierment (1,077) (943) (233) (194) (147) Other investments (net) (1,077) (943) (233) (134) (147) Decident for from investing and flows (1,888) 5,391 60 (197) (901) Other financing cash flows (1,888) 5,391 60 (197) (197) Other financing cash flows (1,888) 4,764 (243) (251) 117 Non-recarding cash flows (1,888) 4,764 (243) (251) 117 Non-recarding cash flows (1,888) 4,764 (204) (200) 0 0 Other displantments 641 (1,900) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		(1.740)	(5.500)	(6)	(400)	(821)
Capes	9 ,	* * * *			, ,	, ,
Capper - new investment (1,077) (943) (233) (134) (147)	•	(000)	(-,)	-	-	(
Note 100	•	(1.077)	(943)	(233)	(134)	(147)
Cheb		(.,0)	(0.0)	(200)	(,	-
Cash floor from investing (1,177) (943) (233) (114) (147) Equity finance 7 5 0 0 0 Dobt finance 1,88 5,381 60 107 507 Other financing cash flows 1,28 4,724 (243) (251) 117 Non-reading cash flows 1,28 4,724 (243) (251) 117 Non-reading cash flows 6 1 0 0 0 0 Ower adjustments 641 140 0 0 0 0 Net Other adjustments 641 141 139 (33) (74,48) Free cash flow to film (FCFF) 1,860 (63.3) 0.55 0.33 (74,48) Free cash flow to the opath (FCFE) 6677 (60.6) 0.52 0.33 0.09 FCFF per share 1,148 1,13 1,13 1,13 1,13 1,13 1,13 1,13 1,13 1,13 1,13 1,13 1,13	·	_	_	_	-	-
Dwidenshapain	• ,	(1.077)	(943)	(233)	(134)	(147)
Equity finance	_		. ,		. ,	, ,
Data framence 1,886 5,391 600 107 507 Cash from framering 3,385 4,744 (243) (245) 117 Cash from framering 3,385 4,744 (243) (245) 117 Cash from framering 3,385 4,744 (243) (245) 117 Cash from framering 641 104 0	•	, ,	, ,	. ,	. ,	. ,
Cash frow from financing 1,385 4,744 (24) (25) 1 Other adjustments 641 0 0 0 0 0 Movement in cash 348 (447) 139 (53) (52) Free cash flow to firm (FCFF) (1,670 27) (5,398 10) 472,89 279,50 (74,48) Free cash flow to equity (FCFE) (640 7) (40,10) 41,165 294,00 338,87 For share (THB) (1,106) (6,33) 0.55 0.33 0.00 ECFE per share (1,06) (0,05) 0.52 0.35 0.00 ECFE per share (1,06) (1,01) 111 119 128 Economic Stack (THB m) Year Ending Dec 202 2023 2024 2025 2036 0.00 Early Ending Stack Scale (Gross) 43 101 111 119 128 0.00 0 0 0 0 0 0 0 0 0 0 0 0 0 0		1,686		60	107	507
Non-recurring cash flows	Other financing cash flows	-	-	-	-	-
Cheer adjustments	Cash flow from financing	1,385	4,784	(243)	(251)	117
Not other adjustments 641 (44) (70 (27) (20) (20) (20) (20) (20) (20) (20) (20	Non-recurring cash flows	-	-	-	-	-
Movement neash 346 647 139 (83) (82) Free cash flow to firm (FCFF) (1,870 277) (5,386 fl.) 472,89 279,50 (74.48) Free cash flow to equity (FCFE) 646,77 (40.19) 441,65 294,60 338,87	Other adjustments	641	0	0	0	0
Fine cash flow to firm (FCFF)	Net other adjustments	641	(14)	0	0	0
Free cash flow to equity (FCFE)	Movement in cash	346	(647)	139	(63)	(52)
Por share (THB)	Free cash flow to firm (FCFF)	(1,670.27)	(5,396.10)	472.69	279.50	(74.48)
FCFF per share	Free cash flow to equity (FCFE)	646.77	(40.19)	441.65	294.60	338.87
FCFF per share	Por chara (THP)					
FOFE per share 0.76 0.05 0.02 0.036 0.04		(4.00)	(0.00)	0.55	0.00	(0.00)
	·	, ,	, ,			
Balance Sheet (I*HB m) Year Ending Dec 2022 2023 2024E 2025E 2026E						
Tangible fixed assets (gross)	Treedaming each new per chare	1.04	1.01	0.70	0.00	0.0-1
Less' Accumulated depreciation (7) (11) (19) (30) (43) Tanagible fixed assets (net) 36 91 92 89 85 Intangible fixed assets (net) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Tanglible fixed assets (net) 36 91 92 88 85 Intangible fixed assets (net) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td>Tangible fixed assets (gross)</td> <td>43</td> <td>101</td> <td>111</td> <td>119</td> <td>128</td>	Tangible fixed assets (gross)	43	101	111	119	128
Tanglible fixed assets (net) 36 91 92 88 85 Intangible fixed assets (net) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <td>,,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,,					
Intangible Rixed assets (net)	•		٠,,	, ,	, ,	. ,
Long-term financial assets 388 462 462 462 462 Invest. in associates & subsidiaries 730 1,009 1,211 1,332 1,465 Cash & equivalents 984 337 476 413 365 A/C receivable 704 1,743 1,157 1,254 1,292 Inventories 9,047 15,193 15,454 15,997 16,930 Other current assets 863 968 1,042 1,073 1,085 Current assets 190 104 125 131 138 Other assets 190 104 125 131 138 Total assets 190 104 125 131 138 Common equity 4,863 5,347 5,055 6,063 6,453 Common equity 4,863 5,347 5,055 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,838 Other current isibilities 7	• , ,	0	0	0	0	0
Cash & equivalents 984 337 476 413 362 AC receivable 704 1,743 1,157 1,254 1,292 Inventories 9,047 15,193 15,454 15,997 16,930 Other current assets 863 968 1,042 1,073 1,085 Current assets 190 104 125 131 138 Other assets 190 104 125 131 138 Total assets 19,08 20,021 20,741 21,818 Common equity 4,863 5,347 5,705 6,063 6,453 Minorities etc. 0 0 0 0 0 0 Total shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,838 Corper milabilities 7 13 12 13 13 Long term debt 3,814 7,02 7,15		388	462	462	462	462
NC receivable 704 1,743 1,157 1,254 1,292 Inventories 9,047 15,193 15,193 15,197 15,193 10,103 1,085 10 10 10 10 10 10 10 1	Invest. in associates & subsidiaries	730	1,009	1,211	1,332	1,465
Inventories	Cash & equivalents	984	337	476	413	362
Other current assets 863 968 1,042 1,073 1,085 Current assets 11,599 18,242 18,130 18,727 19,668 Other assets 90 104 125 131 138 Total assets 12,843 19,908 20,021 20,741 21,818 Common equity 4,863 5,347 5,705 6,063 6,453 Minorities etc. 0 0 0 0 0 Total shareholders' equity 4,883 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,838 Other long-term liabilities 2,04 4,385 4,320 4,475 4,881 Chop-term liabilities 2,04 4,385 4,320 4,487 4,881 Chory Crayable 1,558 2,141 1,756 1,813 1,937 Short current liabilities 3,814 7,028 7,152 7,993 7,236 Other current	A/C receivable	704	1,743	1,157	1,254	1,292
Current assets 11,599 18,242 18,130 18,727 19,668 Other assets 90 104 125 131 138 Common equity 4,863 5,347 5,705 6,063 6,453 Common equity 4,863 5,347 5,705 6,063 6,453 Long tern debt 2,196 4,372 4,308 4,475 4,833 Comp tern debt 2,196 4,372 4,308 4,475 4,833 Comp tern debt 2,196 4,372 4,308 4,475 4,833 Long-term liabilities 2,204 4,385 4,320 4,487 4,813 A/C payable 1,558 2,141 1,736 1,811 1,937 Nort term debt 3,814 7,028 7,152 7,093 1,235 Other current liabilities 4,04 1,006 1,107 1,218 1,340 Other current liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 <tr< td=""><td>Inventories</td><td>9,047</td><td>15,193</td><td>15,454</td><td>15,987</td><td>16,930</td></tr<>	Inventories	9,047	15,193	15,454	15,987	16,930
Other assets 90 104 125 131 138 Total assets 12,843 19,908 20,021 20,741 21,818 Common equity 4,863 5,347 5,705 6,063 6,453 Minorities etc. 0 0 0 0 0 0 0 Otal shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,838 Other long-term liabilities 7 13 12 13 13 A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,286 Other current liabilities 5,776 10,176 9,995 10,191 10,513 Other current liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,813 Total liabilities and shareholders' equity 12,843 19,908 20,021	Other current assets	863	968	1,042	1,073	1,085
Total assets 12,843 19,908 20,021 20,741 21,818 Common equity 4,863 5,347 5,705 6,663 6,453 Minorities etc. 0 0 0 0 0 Total shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,383 Chery captell 1,558 2,141 1,736 1,881 1,937 MC payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Current liabilities 4,04 1,006 1,107 1,218 1,340 Current liabilities 5,776 10,16 9,95 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,221 20,741 21,818 Net current liabilities and shareholders' equity 2,865 14,757 14,811 15,225 1	Current assets	11,599	18,242	18,130	18,727	19,668
Common equity 4,863 5,347 5,705 6,063 6,453 Minorities etc. 0 0 0 0 0 0 0 Total shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long-term labilities 2,196 4,372 4,308 4,475 4,838 Other long-term liabilities 2,204 4,385 4,320 4,487 4,881 AC payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 4,04 1,006 1,107 1,218 1,340 Current liabilities and shareholders' equity 12,843 19,08 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 8,653 14,757 14,811 15,215 16,029 Invested capital 8,653 14,757 16,93	Other assets	90	104	125	131	138
Minorities etc. 0 0 0 0 0 0 Total shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,838 Other long-term liabilities 7 13 12 13 13 Long-term liabilities 2,204 4,385 4,320 4,487 4,881 MC payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 4,04 1,006 1,107 1,218 1,347 Other current liabilities 5,776 10,176 9,995 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,15 16,029 Invested capital 9,897 16,423 16,71 17,12	Total assets	12,843	19,908	20,021	20,741	21,818
Total shareholders' equity 4,863 5,347 5,705 6,063 6,453 Long term debt 2,196 4,372 4,308 4,475 4,938 Other long-term liabilities 7 13 12 13 13 Long-term liabilities 2,204 4,385 4,320 4,487 4,851 A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 404 1,006 1,107 1,218 1,340 Current liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,223 16,701 17,229 18,179 Includes convertibles and preferred stock which is being treated as debt 4,863 16,701 17,229 18,179 Tangible book value per share 5,70 6,27	Common equity	4,863	5,347	5,705	6,063	6,453
Long term debt 2,196 4,372 4,308 4,475 4,838 Other long-term liabilities 7 13 12 13 13 Long-term liabilities 2,204 4,385 4,320 4,487 4,881 A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Cher current liabilities 4,04 1,006 1,107 1,218 1,340 Current liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,423 16,701 17,229 18,179 *Includes convertibles and preferred stock which is being treated as debt *Per share (THB) Book value per share 5,70 6,27 6,69 7,11 7,57 Tangible book value per share 5,70 6,27 6,69 7	Minorities etc.	0	0	0	0	0
Other long-term liabilities 7 13 12 13 13 Long-term liabilities 2,204 4,385 4,320 4,487 4,881 A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 404 1,006 1,107 1,218 1,340 Current liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital incurrent liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital incurrent liabilities and preferred stock which is being treated as debt 4,653 14,757 14,811 15,215 16,029 Incurrent convertibles and preferred stock which is being treated as debt 5,70 6,27 6,69 7,11 7,57 Includes convertibles and preferred stock which is being treated as debt 4,22 6,69 7,11 7,57 Tangible bock value per share 5,70 6,27 6,	Total shareholders' equity	4,863	5,347	5,705	6,063	6,453
Long-term liabilities 2,204 4,385 4,320 4,487 4,851 A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 404 1,006 1,107 1,218 1,340 Current liabilities 5,776 10,176 9,995 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,423 16,701 17,229 18,179 *Includes convertibles and preferred stock which is being treated as debt *Per share (THB) Book value per share 5.70 6.27 6.69 7.11 7.57 Tangible book value per share 5.70 6.27 6.69 7.11 7.57 Financial strength ************************************	· ·	2,196	4,372	4,308	4,475	4,838
A/C payable 1,558 2,141 1,736 1,881 1,937 Short term debt 3,814 7,028 7,152 7,093 7,236 Other current liabilities 404 1,006 1,107 1,218 1,340 Current liabilities 5,776 10,176 9,995 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,423 16,701 17,229 18,179 *Includes convertibles and preferred stock which is being treated as debt 5 6.27 6.69 7.11 7.57 *Tangible book value per share 5.70 6.27 6.69 7.11 7.57 *Tangible book value per share 5.70 6.27 6.69 7.11 7.57 *Tangible book value per share 5.70 6.27 6.69 7.11 7.57 *Tangible book value per share 5.		7				
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Other current liabilities 404 1,006 1,107 1,218 1,340 Current liabilities 5,776 10,176 9,995 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,423 16,701 17,229 18,179 *Includes convertibles and preferred stock which is being treated as debt *Per share (THB) Book value per share 5.70 6.27 6.69 7.11 7.57 Tangible book value per share 5.70 6.27 6.69 7.11 7.57 Financial strength 103.3 206.9 192.5 184.0 181.5 Net debt/equity (%) 39.1 55.6 54.9 53.8 53.7 Current ratio (x) 20 1.8 1.8 1.8 1.9 Valuation 2022 2023 2024 2025E						
Current liabilities 5,776 10,176 9,995 10,191 10,513 Total liabilities and shareholders' equity 12,843 19,908 20,021 20,741 21,818 Net working capital Invested capital 8,653 14,757 14,811 15,215 16,029 Invested capital 9,897 16,423 16,701 17,229 18,779 * Includes convertibles and preferred stock which is being treated as debt *Per share (THB) Book value per share 5.70 6.27 6.69 7.11 7.57 Tangible book value per share 5.70 6.27 6.69 7.11 7.57 Tangible book value per share 5.70 6.27 6.69 7.11 7.57 **Tangible book value per share 5.70 6.27 6.69 7.11 7.57 **Tangible book value per share 5.70 6.27 6.69 7.11 7.57 **Tangible book value per share 5.70 6.29 6.69 7.11 7.57						

Sources: Britania; FSSIA estimates

Disclaimer for ESG scoring

ESG score	Methodolog	JY			Rating				
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process bas from the ann	ed on the com nual S&P Glob	transparent, rules-based panies' Total Sustainabili al Corporate Sustainabili anies within each industry	ity Scores resulting ty Assessment (CSA).	Sustainability A ESG Score of I	ssessment (C ess than 45% ny are disqual	he annual S&P (SA) for DJSI. Co of the S&P Glob ified. The constitutiverse.	mpanies with al ESG Score	an S&P Globa of the highest
Sustainability Investment List (THSI) by The Stock Exchange of Thailand (SET)	managing be Candidates 1) no irregul- float of >150 up capital. S 70%; 2) inde- wrongdoing	usiness with transt pass the ar trading of the shareholders ome key disquependent directed to CG,	lity in Environmental and ansparency in Governand preemptive criteria, with le board members and extended , and combined holding ualifying criteria include: 1 tors and free float violatic social & environmental in arnings in red for > 3 year	ce, updated annually. two crucial conditions: kecutives; and 2) free nust be >15% of paid- 1) CG score of below on; 3) executives mpacts; 4) equity in	minimum of 50 during the assertature of the research services and the services are services as a service services as a services are services as a services are services as a services as a services as a services are services as a service are services as a services are services as a service are services as a services are services as a service are services are services	% for each indessment year. elevant industres is extended THB5b (~US) up capital for a cet capitalisation.	sion, verified data dicator, unless the The scoring will I y and materiality from the THSI co D150b); 2) free flat least 9 out of 1 on-weighted inde mber of stocks.	e company is be fairly weigh ompanies who oat >20%; and 2 months. The	a part of DJSI ted against the se 1) market d 3) liquidity e SETTHSI
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by Thailand (SE	the Thai IOD,	h in sustainable developn with support from the Sto ts are from the perspectiv s.	ck Exchange of	Good (80-89), and not rated for equitable treatr	3 for Good (70 or scores belo nent of shareh 25%); 4) disclo	ories: 5 for Excel 0-79), 2 for Fair (6 w 50. Weightings nolders (weight 2 osure & transpare	60-69), 1 for P include: 1) th 5% combined	ass (60-69), le rights; 2) and); 3) the role of
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent out of five th criteria cove date (45%), circulation of s exercised. The and verifiability	e incorporated and sufficiently e CG compon r AGM proced and after the rufficient informate second assesses; and 3) openne	which shareholders' rights I into business operations y disclosed. All form impoents to be evaluated annures before the meeting (neeting (10%). (The first attion for voting; and 2) facilitation in the ease of attending mess for Q&A. The third involvees, resolutions and voting res	s and information is ortant elements of two ually. The assessment (45%), at the meeting ssesses 1) advance ing how voting rights can be eetings; 2) transparency is the meeting minutes that			ofour categories: (80-89), and not		
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishme policies. The (Companies d Declaration of Certification, in managers and	nt of key contr e Certification i eciding to becom Intent to kick off ncluding risk ass	Checklist include corruptions, and the monitoring and so good for three years. The a CAC certified member stan 18-month deadline to subsessment, in place of policy are ablishment of whistleblowing all stakeholders.)	nd developing of art by submitting a mit the CAC Checklist for ad control, training of	passed Checkl	ist will move fo se members a	ed by a committe or granting certific re twelve highly r achievements.	cation by the 0	CAC Council
Morningstar Sustainalytics	based on an risk is unma regulatory filing	assessment on naged. Sources gs, news and oth	sk rating provides an ove of how much of a compar s to be reviewed include corp her media, NGO reports/webs	ny's exposure to ESG orate publications and sites, multi-sector	more risk is uni	managed, the	score is the sum higher ESG risk	is scored.	
		ompany feedbac uality & peer revi	k, ESG controversies, issuer i iews.	feedback on draft ESG	NEGL 0-10	Low 10-20	Medium 20-30	High 30-40	Severe 40+
ESG Book	positioned to the principle helps explain over-weighti	o outperform o of financial man n future risk-ad	sustainable companies th ver the long term. The materiality including informate. Mat djusted performance. Mat th higher materiality and trly basis.	ethodology considers ation that significantly teriality is applied by	The total ESG scores using m	score is calcul ateriality-base	lated as a weight d weights. The s ndicating better p	ed sum of the	features
<u>MSCI</u>			measure a company's mand laggards according to						nethodology to
	AAA	8.571-10.00	0	·		, ,		·	
	AA	7.143-8.570	Leader:	leading its industry in m	anaging the most s	gnificant ESG ri	sks and opportunitie	es	
	Α	5.714-7.142	2						
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	al track record of ma	anaging the mos	st significant ESG ris	sks and opportu	nities relative to
	ВВ	2.857-4.285	i i	madony poors					
	В	1.429-2.856	1	logging its in decimal	nd on its himb	uro or d fallers	o monore electe	+ EQC -:	
	ccc	0.000-1.428	Laggard:	lagging its industry base	eu on its nign expos	ure and fallure t	o manage significan	IL EOG FISKS	
Moody's ESG solutions	believes that	t a company ir	ree to which companies to the state of the s	to its business model and					
Refinitiv ESG rating	based on pu	blicly available	and objectively measure e and auditable data. The ta publicly. <i>(Score ratings a</i>	score ranges from 0 to	100 on relative E	SG performar	nce and insufficie	nt degree of t	
S&P Global			re is a relative score mea in the same industry clas				of ESG risks, op	portunities, ar	d impacts
Bloomberg	ESG Score		score is based on Bloor	ating the company's agg mberg's view of ESG fina the weights are determin	incial materiality.	The score is	a weighted gener	alized mean (power mean)
				-		-			

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

GENERAL DISCLAIMER

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
16-Mar-2023	BUY	14.00	06-Nov-2023	BUY	10.40	06-Mar-2024	HOLD	7.20

Thanyatorn Songwutti started covering this stock from 16-Mar-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Britania	BRI TB	THB 5.15	HOLD	Downside risks to our P/E-based TP include 1) lower-than-expected presales and higher contraction in the low-rise market than expected, 2) lower or slower new launches than planned, 3) lower-than-expected JV projects, 4) an economic slowdown, lower purchasing power, and fierce competition, 5) higher rejection and cancellation rates, and 6) construction delay and labor shortages.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 31-May-2024 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.