EQUITY RESEARCH – RESULTS FLASH



MASTER STYLE MASTER TB

1Q24 results at first glance

1Q24 net profit plunged q-q, in line with consensus estimate

Highlights

- MASTER posted a 1Q24 net profit of THB106m (-35% q-q, +49% y-y). The q-q decline was from seasonality, as 4Q is typically the high season for its business. Meanwhile, the y-y profit growth was due to a significantly lower base in 1Q23 and an increase in operating rooms from 7 to 17.
- 1Q24 total revenue dropped by 13.7% q-q but grew by 7.4% y-y. MASTER had 11,386 operating hours (-21% q-q, +6% y-y), resulting in a utilisation rate of 60.1%, down from 73.8% in 4Q23.
- The gross margin decreased to 58.5% from 63.6% in 4Q23, but slightly increased from 58.2% in 1Q23. The decline in gross margin on a q-q basis came from lower total revenue, despite high fixed costs, such as personnel expenses and depreciation.
- The SG&A expenses remained high, partly due to increased investment-related costs, but with the change in revenue, 1Q24 SG&A-to-sales equaled 34.3%, up from 28.3% in 4Q23 but down from 37.2% in 1Q23.
- MASTER's share of profits from associated companies increased to THB10m in 1Q24, up from THB5m in 4Q23. This was delivered from six companies, with four contributing profits and two incurring minimal losses.

Outlook

- MASTER's 1Q24 net profit and share of profit accounted for 17% and 8% of our full-year estimates, respectively.
- We anticipate that 2Q24 net profit will return to growth both q-q and y-y, supported by a recovery in revenue from Masterpiece Hospital. Moreover, the share of profits from associated companies should recover and accelerate.

TARGET PRICE THB72.00 CLOSE THB57.75 UP/DOWNSIDE +42.0% TP vs CONSENSUS +7.4%

UNCHANGED

KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	1,917	2,326	2,556	2,861
Net profit	416	621	685	763
EPS (THB)	1.58	2.35	2.60	2.89
vs Consensus (%)	-	19.2	10.9	6.4
EBITDA	586	719	800	902
Recurring net profit	416	621	685	763
Core EPS (THB)	1.58	2.35	2.60	2.89
EPS growth (%)	(2.2)	49.2	10.3	11.3
Core P/E (x)	36.6	24.5	22.2	20.0
Dividend yield (%)	0.5	1.2	-	-
EV/EBITDA (x)	25.4	21.2	18.8	16.3
Price/book (x)	5.1	4.5	4.0	3.6
Net debt/Equity (%)	(11.1)	(0.1)	(5.7)	(12.6)
ROE (%)	24.5	19.4	18.9	18.8



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(9.1)	2.3	(9.0)
Relative to country (%)	(7.3)	3.6	2.4
Mkt cap (USD m)			477
3m avg. daily turnover (USD m)			3.3
Free float (%)			0
Major shareholder	Masc	hamadol fa	mily (68%)
12m high/low (THB)		7	4.00/36.31
Issued shares (m)			264.00

Sources: Bloomberg consensus; FSSIA estimates



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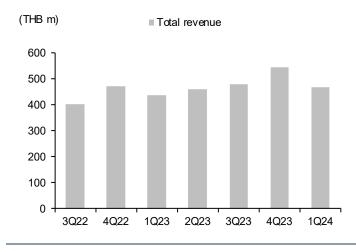
PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Exhibit 1: MASTER – 1Q24 results summary

	1Q23	2Q23	3Q23	4Q23	1Q24	Cha	nae	2024E	Change	% 1Q24
	(THB m)	(q-q%)	(y-y%)	(THB m)	(y-y%)	to 2024E				
Sales	436	459	479	543	468	(13.7)	7.4	2,326	21.4	20.1
Cost of sales	182	204	200	198	194	(1.8)	6.5	949	20.9	20.5
Gross profit	253	255	279	345	274	(20.6)	8.1	1,377	21.7	19.9
SG&A	162	158	160	154	160	4.3	(1.2)	768	21.1	20.9
Operating profit	94	106	128	197	122	(37.8)	30.8	642	22.3	19.1
Profit sharing	0	0	0	5	10	110.8	nm	125	2521.1	8.0
Interest expense	3	4	4	3	3	1.8	(3.0)	15	6.2	23.0
Tax expense	19	21	25	40	23	(41.5)	26.5	136	30.2	17.2
Reported net profit	72	81	100	164	106	(35.0)	48.5	621	49.2	17.1
Core profit	72	81	100	164	106	(35.0)	48.5	621	49.2	17.1
Key Ratios (%)						(ppt)	(ppt)			
Gross margin	58.2	55.5	58.2	63.6	58.5	(5.1)	0.4	59.2	0.1	
SG&A to sales	37.2	34.3	33.5	28.3	34.3	5.9	(3.0)	33.0	(0.1)	
Operating margin	21.5	23.1	26.8	36.3	26.2	(10.1)	4.7	27.6	0.2	
Net margin	16.4	17.7	20.8	30.1	22.7	(7.4)	6.3	26.7	5.0	
Core margin	16.4	17.7	20.8	30.1	22.7	(7.4)	6.3	26.7	5.0	
Operating Statistics										
Total OR rooms (no.)	7	7	17	17	17			17	0.0	
Operating hours (hours)	10,752	11,975	12,587	14,316	11,386	(20.5)	5.9	58,079	17.0	19.6
Utilisation rate (%)	94.8	81.3	64.9	73.8	60.1			72.0	(5.9)	
Revenue breakdown (THB m)										
Surgery	340	364	387	462	375	(18.7)	10.4	1,908	22.9	19.7
Skin	42	34	33	27	27	(1.2)	(36.4)	161	18.5	16.6
Hair treatment	28	32	31	24	27	13.2	(2.1)	136	18.5	20.0
Aftercare	18	18	17	17	29	66.4	59.2	75	8.2	37.8
Other	8	11	11	13	11	(16.7)	26.5	46	5.0	23.0
Revenue proportion (%)										
Surgery	78.0	79.2	80.8	85.1	80.2	(5.0)	2.2	82.0	1.0	(81.0)
Skin	9.6	7.5	6.8	5.0	5.7	0.7	(3.9)	6.9	(0.2)	(7.1)
Hair treatment	6.4	6.9	6.5	4.4	5.8	1.4	(0.6)	5.9	(0.1)	(6.0)
Aftercare	4.1	3.9	3.5	3.2	6.1	2.9	2.0	3.2	(0.4)	(3.6)
Other	1.9	2.4	2.4	2.3	2.2	(0.1)	0.3	2.0	(0.3)	(2.3)

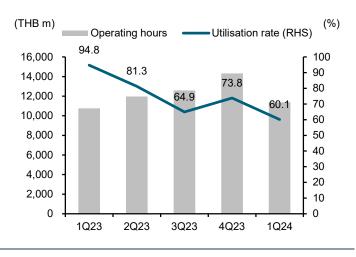
Sources: MASTER; FSSIA's compilation

Exhibit 2: Total revenue



Source: MASTER

Exhibit 3: Operating hours and utilisation rate



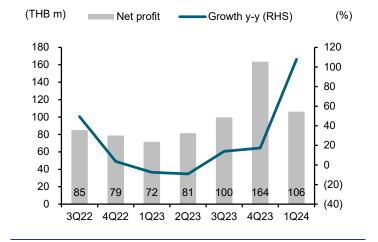
Source: MASTER

Exhibit 4: Gross margin and SG&A to sales



Source: MASTER

Exhibit 5: Net profit and growth



Source: MASTER



Financial Statements

Master Style

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026
Revenue	1,483	1,917	2,326	2,556	2,86
Cost of goods sold	(641)	(785)	(949)	(1,038)	(1,159
Gross profit	841	1,132	1,377	1,518	1,70
Other operating income	8	27	33	33	3
Operating costs	(463)	(634)	(768)	(844)	(944
Operating EBITDA	422	586	719	800	90
Depreciation	(35)	(62)	(77)	(92)	(107
Goodwill amortisation	0	0	0	0	
Operating EBIT	386	525	642	708	79
Net financing costs	(4)	(9)	(9)	(9)	(9
Associates	0	5	125	137	14
Recurring non-operating income	0	5	125	137	14
Non-recurring items	0	0	0	0	
Profit before tax	383	521	758	836	93
For before tax	(76)	(105)	(136)	(150)	(167
Profit after tax	(70) 306	(103) 416	(130) 621	685	76
	300				10
Vinority interests	-	-	-	-	
Preferred dividends	-	-	-	-	
Other items	-	-	-	-	
Reported net profit	306	416	621	685	76
Non-recurring items & goodwill (net)	0	0	0	0	
Recurring net profit	306	416	621	685	76
Per share (THB)					
Recurring EPS *	1.61	1.58	2.35	2.60	2.8
Reported EPS	1.61	1.58	2.35	2.60	2.8
OPS .	0.30	0.27	0.71	0.00	0.0
Diluted shares (used to calculate per share data)	190	264	264	264	26
Growth					
Revenue (%)	124.8	29.3	21.4	9.9	11.
Operating EBITDA (%)	73.9	39.1	22.5	11.3	12.
Operating EBIT (%)	82.7	35.9	22.3	10.3	12.
Recurring EPS (%)	0.0	(2.2)	49.2	10.3	11.
Reported EPS (%)	0.0	(2.2)	49.2	10.3	11.
Dperating performance					
Gross margin inc. depreciation (%)	56.7	59.1	59.2	59.4	59.
Gross margin exc. depreciation (%)	59.1	62.3	62.5	63.0	63.
Dperating EBITDA margin (%)	28.4	30.6	30.9	31.3	31.
Derating EBIT margin (%)	26.1	27.4	27.6	27.7	27.
Vet margin (%)	20.7	21.7	26.7	26.8	26.
Effective tax rate (%)	19.9	20.1	18.0	18.0	18.0
Dividend payout on recurring profit (%)	18.6	17.0	30.0	-	10.1
nterest cover (X)	102.2	62.2	81.8	- 90.8	101.
		62.2 41.1			
nventory days	26.8		42.8	42.0 1.0	41. 0.
Debtor days	0.9	1.1	1.1		
Creditor days	34.7	64.9 27.7	62.6	47.2	47.
Deperating ROIC (%)	115.1	37.7	33.0	43.0	46.
ROIC (%)	82.1	25.8	20.2	19.2	20.
ROE (%)	107.4	24.5	19.4	18.9	18.
ROA (%)	40.0	18.5	16.4	16.3	16.
Pre exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026
Surgery	1,194	1,553	1,908	2,087	2,33
				185	21
Skin	106	136	161	100	21
Skin Hair treatment	106 90	136	136	154	17

Sources: Master Style; FSSIA estimates

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Financial Statements Master Style

Master Style					
Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
ecurring net profit	306	416	621	685	763
epreciation	35	62	77	92	107
ssociates & minorities	0	0	0	0	(
ther non-cash items	0	(5)	(125)	(137)	(144
hange in working capital	(100)	74	(38)	18	
ash flow from operations	242	547	534	658	73
apex - maintenance apex - new investment	(413)	- (2,179)	(673)	- (171)	(107
et acquisitions & disposals	(413)	(2,173)	(073)	(171)	(107
Other investments (net)	-	-	-	-	
ash flow from investing	(413)	(2,179)	(673)	(171)	(107
ividends paid	(263)	(99)	(189)	(274)	(305
quity finance	198	2,270	0	0	(
lebt finance	159	(11)	(2)	(2)	(2
ther financing cash flows	(1)	2	0	0	
ash flow from financing	93	2,161	(190)	(275)	(306
lon-recurring cash flows	-	-	-	-	
other adjustments	0	0	0	0	(
et other adjustments	(5)	0	0	0	(
lovement in cash ree cash flow to firm (FCFF)	(83) (162.06)	529 (1,618.40)	(329) (124.30)	212 501.30	32 1 641.77
ree cash flow to equity (FCFE)	(182.06) (18.91)	(1,618.40)	(124.30) (140.59)	485.66	626.34
	(10.01)	(1,0-11.00)	(170.00)	+00.00	020.34
er share (THB) CFF per share	(0.61)	(6.13)	(0.47)	1.90	2.43
CFE per share	(0.07)	(6.22)	(0.53)	1.84	2.37
Recurring cash flow per share	1.80	1.79	2.17	2.42	2.75
alance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
angible fixed assets (gross)	498	1,242	1,578	1,665	1,740
ess: Accumulated depreciation	(73)	(339)	(366)	(395)	(427
angible fixed assets (net)	424	903	1,211	1,270	1,313
ntangible fixed assets (net)	7	7	7	7	7
ong-term financial assets	8	15	15	15	15
ivest. in associates & subsidiaries	0	362	1,861	2,019	2,060
cash & equivalents	98	627	298	509	830
/C receivable	5	7	6	7	{
iventories other current assets	63 166	101 1,136	104 302	114 281	127 315
current assets	331	1,871	710	911	1,280
other assets	177	480	233	256	286
otal assets	947	3,637	4,037	4,477	4,961
Common equity	404	2,991	3,424	3,835	4,292
linorities etc.	0	0	0	0	(
otal shareholders' equity	404	2,991	3,424	3,835	4,292
ong term debt	291	294	292	291	289
ther long-term liabilities	3	5	5	5	6
ong-term liabilities	294	298	297	296	29
/C payable	148	260	210	230	25
hort term debt	15	2	2	2	2
Other current liabilities	86	86	105	115	114
urrent liabilities	249	348	316	347	373
otal liabilities and shareholders' equity	947	3,637 898	4,037	4,477	4,96 ′ 78
let working capital nvested capital	0 616	898 2,664	98 3,424	57 3,623	3,758
Includes convertibles and preferred stock which is bei		∠,004	0,724	0,020	5,750
er share (THB)					
ook value per share	2.12	11.33	12.97	14.53	16.26
angible book value per share	2.09	11.30	12.94	14.50	16.23
inancial strength					
let debt/equity (%)	51.7	(11.1)	(0.1)	(5.7)	(12.6
et debt/total assets (%)	22.1	(9.1)	(0.1)	(4.8)	(10.9
urrent ratio (x)	1.3	5.4	2.2	2.6	3.4
F interest cover (x)	105.2	64.0	57.8	71.6	80.5
aluation	2022	2023	2024E	2025E	20265
ecurring P/E (x) *	35.8	36.6	24.5	22.2	20.0
ecurring P/E @ target price (x) *	44.7	45.7	35.0 24.5	31.7	28.
eported P/E (x)	35.8	36.6 0.5	24.5 1.2	22.2	20.0
ividend yield (%) rice/book (x)	0.5 27.2	0.5 5.1	4.5	- 4.0	3.6
rice/tangible book (x)	27.2	5.1	4.5	4.0	3.6
V/EBITDA (x) **	27.8	25.4	4.5 21.2	4.0	3.0 16.3
V/EBITDA @ target price (x) **	32.9	31.9	30.2	26.8	23.4
	02.0			20.0	20
V/invested capital (x)	18.2	5.6	4.5	4.1	3.9

Sources: Master Style; FSSIA estimates



Disclaimer for ESG scoring

ESG score	Methodolog	У			Rating						
The Dow Jones Sustainability Indices (<u>DJSI</u>) By S&P Global	process base from the ann Only the top- inclusion.	ed on the com ual S&P Glob ranked comp	transparent, rules-based panies' Total Sustainabi al Corporate Sustainabil anies within each industr	lity Scores resulting ity Assessment (CSA). y are selected for	Sustainability A ESG Score of I scoring compares selected from the	ssessment (C ess than 45% ny are disqual ne Eligible Un		mpanies with al ESG Score uents of the D	an S&P Global of the highest JSI indices are		
Sustainability Investment List (<u>THSI</u>) by The Stock Exchange of Thailand (<u>SET</u>)	managing bu Candidates r 1) no irregula float of >150 up capital. So 70%; 2) inde wrongdoing r	siness with tr nust pass the ar trading of th shareholders ome key disqu pendent direct related to CG,	lity in Environmental and ansparency in Governan preemptive criteria, with le board members and e , and combined holding r Jalifying criteria include: tors and free float violati social & environmental arnings in red for > 3 yea	ice, updated annually. two crucial conditions: xecutives; and 2) free must be >15% of paid- 1) CG score of below on; 3) executives' impacts; 4) equity in	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against th nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight maximum, and no cap for number of stocks.						
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by t Thailand (SE	he Thai IOD,	h in sustainable develop with support from the Sto is are from the perspectiv s.	ock Exchange of	Good (80-89), 3 and not rated for equitable treatr stakeholders (2	cores are rated in six categories: 5 for Excellent (90-100), 4 for Very bod (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), d not rated for scores below 50. Weightings include: 1) the rights; 2) and uitable treatment of shareholders (weight 25% combined); 3) the role of akeholders (25%); 4) disclosure & transparency (15%); and 5) board sponsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a circulation of su exercised. The and verifiability	e incorporatec and sufficiently e CG compon AGM proced and after the r ufficient informa second assess ; and 3) openne	which shareholders' rights I into business operation y disclosed. All form impu- ents to be evaluated anr ures before the meeting meeting (10%). (The first a tion for voting; and 2) facilitat es 1) the ease of attending n ses for Q&A. The third involve es, resolutions and voting re-	s and information is ortant elements of two nually. The assessment (45%), at the meeting ussesses 1) advance ting how voting rights can be neetings; 2) transparency as the meeting minutes that	NO lent ng <i>an be</i> cy						
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmer policies. The (Companies de Declaration of I Certification, in managers and	nt of key contr Certification i eciding to becon Intent to kick off cluding risk ass employees, est	Checklist include corrupti ols, and the monitoring a is good for three years. <i>ne a CAC certified member s an 18-month deadline to sul essment, in place of policy a ablishment of whistleblowing II stakeholders.</i>)	and developing of tart by submitting a bmit the CAC Checklist for nd control, training of	passed Checkli	st will move fo se members a	ed by a committe or granting certific re twelve highly r chievements.	ation by the 0	CAC Council		
<u>Morningstar</u> <u>Sustainalytics</u>	based on an risk is unmar regulatory filing	assessment on aged. Sources	sk rating provides an ove of how much of a compa s to be reviewed include corp er media, NGO reports/web	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. NEGL Low Medium High Severe							
		mpany feedbac Iality & peer rev	k, ESG controversies, issuer iews.	feedback on draft ESG	NEGL Low Medium High S 0-10 10-20 20-30 30-40						
ESG Book	positioned to the principle helps explain over-weightin	outperform o of financial m future risk-ad	sustainable companies th ver the long term. The m ateriality including inform djusted performance. Ma th higher materiality and rly basis.	ethodology considers nation that significantly teriality is applied by	The total ESG scores using m	score is calcul ateriality-base	ated as a weight d weights. The s dicating better p	ed sum of the core is scaled			
MSCI				anagement of financially their exposure to ESG ri					nethodology to		
	AAA AA	8.571-10.00 7.143-8.570	0 Leader:	leading its industry in m							
	A BBB BB	5.714-7.142 4.286-5.713 2.857-4.285	Average:	a mixed or unexception industry peers	al track record of ma	anaging the mos	t significant ESG ris	sks and opportu	nities relative to		
	B CCC	1.429-2.856 0.000-1.428	Laggard:	lagging its industry base	ed on its high expos	ure and failure to	o manage significan	t ESG risks			
<u>Moody's ESG</u> solutions	Moody's ass believes that	esses the deg a company ir	ree to which companies	take into account ESG o to its business model an medium to long term.							
Refinitiv ESG rating	based on pul	blicly available	e and auditable data. The	e a company's relative ES e score ranges from 0 to are 0 to 25 = poor; >25 to 50	100 on relative E	SG performar	ice and insufficie	nt degree of t			
S&P Global				asuring a company's perf ssification. The score ran			of ESG risks, op	portunities, ar	d impacts		
Bloomberg	ESG Score		Bloomberg score evalu	ating the company's agg mberg's view of ESG fina	regated Environn ancial materiality.	nental, Social The score is a	a weighted gener	alized mean (power mean)		

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings. Source: FSSIA's compilation

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History of change in investment rating and/or target price



Sureeporn Teewasuwet started covering this stock from 12-Dec-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Master Style	MASTER TB	THB 57.75	BUY	Downside risks to our P/E-based TP include 1) increased competition, 2) a pandemic that results in a lockdown, 3) lower-than-expected utilization rate of new operating beds, 4) higher-than-expected doctor costs and expenses, and 5) a loss contribution from the acquired units.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 15-May-2024 unless otherwise stated.



RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

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