**EQUITY RESEARCH - COMPANY REPORT** 



KTC TB

THAILAND / FINANCE & SECURITIES



NANS

FSSIA ESG rating





#### UNCHANGED

TARGET PRICE THB45.00
CLOSE THB46.00
UP/DOWNSIDE -2.2%
PRIOR TP THB46.00
CHANGE IN TP -2.2%
TP vs CONSENSUS -10.6%

# KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Operating profit	9,068	9,205	10,046	10,956
Net profit	7,295	7,415	8,093	8,825
EPS (THB)	2.83	2.88	3.14	3.42
vs Consensus (%)	-	(3.7)	(3.4)	(1.2)
Recurring net profit	7,295	7,415	8,093	8,825
Core EPS (THB)	2.83	2.88	3.14	3.42
Chg. In EPS est. (%)	-	(2.7)	(4.4)	(3.3)
EPS growth (%)	3.1	1.6	9.1	9.1
Core P/E (x)	16.3	16.0	14.7	13.4
Dividend yield (%)	2.8	2.8	3.1	3.3
Price/book (x)	3.3	3.0	2.7	2.4
ROE (%)	21.8	19.7	19.3	19.0
ROA (%)	6.8	6.5	6.8	7.0



Share price performance	1 Mont	h 3	Month	12 Month				
Absolute (%)	2.	8	4.0	(17.1)				
Relative to country (%)	1.	6	4.8	(5.2)				
Mkt cap (USD m)				3,242				
3m avg. daily turnover (USD m)				4.0				
Free float (%)				21				
Major shareholder		Krung	j Thai B	ank (49%)				
12m high/low (THB)		57.00/40.50						
Issued shares (m)				2,578				
0 0 0								

Sources: Bloomberg consensus; FSSIA estimates

## New write-off policy to reduce NPLs

- We expect a 1Q24 net profit of THB1.78b (+1.2 q-q, -4.8% y-y) due to lower OPEX, while core business remained dull.
- We expect a sharp drop/rise in the NPL/coverage ratio in 1Q24, leading to a reduction in our 2024-26E loan growth and net profit.
- We maintain a HOLD call on KTC at GGM-based 2024 TP of THB45.

#### Unfavorable core business in 1Q24

We anticipate a 1Q24 net profit of THB1.78b (+1.2% q-q, -4.8% y-y), representing 24% of our full-year forecast. The projected PPOP of THB3.80b (stable q-q, +3.2% y-y), which should come from a weaker NII, should align with the softer interest spread. For non-NII, we also expect a weaker trend q-q, aligning with the sluggish loan situation. We expect a decline in operating expenses due to the seasonality effect, bringing down the cost-to-income ratio to 36.5% from 39.0% in 4Q23. We expect the loans to dwindle by 4.3 q-q (but up 4.0% y-y) largely from the rising amount of NPL write-offs during the period as KTC adjusted its debt write-off practices.

#### NPL clean-up to alleviate asset quality deterioration

Starting in 1Q24, KTC has embarked on a strategic re-evaluation of its write-off policy. During 2020-23, the firm only wrote off accounts after six consecutive months with no customer repayments. The shift in the policy is that accounts that are six months past due in stage 3 will be subject to write-off, regardless of their repayment schedules. This proactive approach would affect asset quality-related figures, comprising 1) a sharp decrease in the NPL ratio, 2) an increase in the loan coverage ratio, and 3) an increase in the NPL coverage ratio. We anticipate the NPL ratio to drop to 1.92% in 1Q24 from 2.17% in 4Q23. Since we expect no extra ECLs for its policy change, we expect the 1Q24 credit costs to drop to 5.82%, from 5.93% in 4Q23, and the coverage ratio to finish at 461% in 1Q24 from 400% in 4Q23.

#### 2024-26E downward revision on lower loan growth

We have lowered our 2024-26E net profit by 2.7-4.4% due mainly to our lesser expectation of loan growth because of the new write-off policy. Also, we expect the trend to lead to a lower NPL ratio of c2.1%, leading to a coverage ratio of 442%/426%/423%, respectively. For 2Q24, we expect write-offs to remain higher y-y but to a lesser degree from 1Q24. Coupled with the influence of the festive season, we expect a moderate q-q rise in loan growth and net profit.

## Maintain HOLD on a limited upside and unattractive valuation

We maintain our HOLD call on KTC. Our 2024-26E earnings cut has reduced the GGM-based 2024 TP to THB45 (from THB46), implying a PBV ratio of 2.95x (LT-ROE=18%, COE=8.25%) and a more limited upside to the current share price. Moreover, we expect a challenging year for the unsecured consumer finance industry in parallel with a slowing economy.



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#### Investment thesis

We maintain our HOLD recommendation on KTC due to:

- We expect the overall consumer finance industry to experience a certain degree of asset quality pressure and weakening spending power amid the slowing economic backdrop.
- 2) We estimate KTC's NPL ratio to drop in 1Q24 after it has adopted a new write-off practice, while the coverage ratio should spike meaningfully. Going forward, as the amount of NPL write-offs should decline from 1Q24 for the rest of the year, we expect the NPL/Coverage ratios to gradually rise/fall throughout 2024.
- We have lowered our 2024-26E net profit by 2.7-4.4% to reflect mainly our lower loan growth forecasts, aligning with the firm's new write-off policy.
- 4) Our GGM-based 2024 TP of THB45 implies a P/BV ratio of 2.95x and hardly offers any upside relative to the current share price.

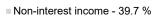
## **Company profile**

The company provides consumer financial products in Thailand, including credit cards, personal loans, auto-title loans, and leasing products.

www.ktc.co.th

## Principal activities (revenue, 2023)

■ Net interest income - 60.3 %

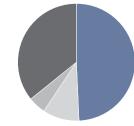




Source: Krungthai Card

## **Major shareholders**

- Krung Thai Bank 49.3 %
- Mongkol Prakitchaiwatthana -10.1 %
- Chantana Jirattiphat 4.8 %
- Others 35.8 %



Source: Krungthai Card

## **Catalysts**

- Stronger-than-expected momentum of economic recovery and card spending;
- 2) Better-than-estimated loan growth;
- 3) Lower-than-estimated new NPL formation;
- 4) A significant acceleration in the auto title loan segment.

#### Risks to our call

Downside risks are 1) regulatory actions to curb industry growth; 2) a higher-than-expected policy rate; and 3) a deterioration in asset quality. Upside risks are 1) better-than-estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.

## **Event calendar**

Date	Event
19 Apr 2024	1Q24 results announcement
16 May 2024	Analyst meeting

## **Key assumptions**

	2024E	2025E	2026E
Net profit (THB m)	7,415	8,093	8,825
Net profit growth (%)	1.6	9.1	9.1
Loan growth (y-y %)	4.4	6.3	6.4
Fee growth (y-y %)	7.5	10.0	10.0
Non-NII growth (y-y %)	5.5	6.0	8.1
Loan yield (%)	14.97	14.95	14.83
Cost of funds (%)	2.93	3.19	3.29
Interest spread (%)	12.05	11.76	11.55
NIM (%)	12.64	12.55	12.49
Credit cost (bp)	577	548	547
Cost to income (%)	37.25	37.18	36.56

Source: FSSIA estimates

## **Earnings sensitivity**

		2024E							
Loan growth	±1ppt	3.4	4.4	5.4					
% change in net profit		(1.5)	-	1.5					
Interest spread	±10bp	11.95	12.05	12.15					
% change in net profit		(1.2)	-	1.2					
Credit cost (bps)	±10bp	5.7	5.8	5.9					
% change in net profit		1.2	-	(1.2)					

Source: FSSIA estimates

## Unfavorable core business in 1Q24

We anticipate a modest 1.2% q-q growth in the 1Q24 net profit despite a 4.8% y-y decline, reaching THB1.78b. This figure represents 24% of our full-year forecast. The projected PPOP of THB3.80b remains relatively stable q-q but shows a 3.2% y-y increase.

The flattening of a q-q PPOP should come from a weaker NII, suppressed by declining loan yields and rising cost of funds, marking a softer interest spread by 44bp to 12.09%. For non-NII, we also expect a weaker trend q-q, aligning with the sluggish loan situation on both credit cards and personal loans. Luckily, an expected decline in operating expenses due to the seasonality effect should bring down the cost-to-income ratio to 36.5%, from 39.0% in 4Q23, which could offset the impact of lower operating income.

In addition, we expect the loans to dwindle by 4.3 q-q (but up 4.0% y-y) due to 1) the normalizing policy of minimum credit card repayment from 5% to 8%, effective since Jan-24 and 2) the rising amount of NPL write-offs during the period as KTC adjusted its debt write-off practices, which should lead to a decline in NPLs.

Meanwhile, the anticipated y-y higher PPOP should come mainly from growing NII and non-NII, which could offset rising OPEX. However, we expect the credit card spending volume to deliver a disappointing growth of 7.9% y-y (against 15% y-y guidance) as the Easy E-receipt stimulus was not as strong as the firm previously hoped.

One of the critical external factors influencing KTC's results should be the Bank of Thailand's persistent debt policy. Based on a worst-case scenario where 100% of its customers participate in the scheme, KTC estimates its revenue impact to be THB18m/month, accounting for a mere 0.9% of our 2024 operating income estimate. Despite having an insignificant number of policy participants, KTC anticipates that this trend will continue based on its observation of customer behavior.

Exhibit 1: KTC – 1Q24E earnings preview

ктс	1Q23	2Q23	3Q23	4Q23	1Q24E	Cha	nge	% of	2024E	Change
	(THB m)	(q-q%)	(y-y%)	24E	(THB m)	(y-y %)				
Interest income	3,803	3,972	4,096	4,149	4,116	(0.8)	8.2	24	17,195	7.3
Interest expense	390	415	441	456	471	3.3	20.6	24	1,962	15.2
Net interest income	3,413	3,557	3,655	3,693	3,645	(1.3)	6.8	24	15,233	6.4
Non-interest income	3,047	3,091	3,208	3,378	3,185	(5.7)	4.5	24	13,421	5.5
Operating income	5,670	5,837	6,031	6,225	5,985	(3.9)	5.6	24	25,163	5.9
Operating expenses	1,985	2,135	2,252	2,429	2,183	(10.1)	10.0	23	9,372	6.5
PPOP	3,685	3,702	3,780	3,796	3,802	0.2	3.2	24	15,790	5.5
Expected credit loss	1,367	1,438	1,477	1,612	1,590	(1.4)	16.4	24	6,585	11.7
Profit before tax	2,319	2,263	2,303	2,184	2,212	1.3	(4.6)	24	9,205	1.5
Income tax expense	452	463	464	439	442	0.8	(2.2)	24	1,841	1.2
Net profit	1,872	1,806	1,857	1,761	1,782	1.2	(4.8)	24	7,415	1.6
EPS (THB)	0.73	0.70	0.72	0.68	0.69	1.2	(4.8)	24	2.88	1.6
Key balance sheet highlights										
Loan - gross	103,312	105,588	106,700	112,347	107,476	(4.3)	4.0		117,309	4.4
Interest bearing debt	59,547	63,351	63,213	66,918	63,357	(5.3)	6.4		67,140	0.3
Earnings assets	96,194	98,342	100,111	108,082	106,435	(1.5)	10.6		123,271	4.6
Asset quality ratio	(%)	(%)	(%)	(%)	(%)				(%)	
Gross NPLs (THB m)	1,931	2,130	2,481	2,439	2,066	(15.3)	7.0		2,480	1.7
NPL ratio	1.87	2.02	2.33	2.17	1.92				2.11	
Coverage ratio - LLR/ NPLs	463	433	382	400	461				442	
Credit cost (bp)	530	554	560	593	582				577	
LLR/TL	8.65	8.74	8.87	8.69	8.87				9.34	
Profitability ratios	(%)	(%)	(%)	(%)	(%)				(%)	
Cost-to-income ratio	35.01	36.58	37.33	39.03	36.48				37.25	
Yield on loans	14.66	15.21	15.44	15.15	14.98				14.97	
Cost of funds	2.57	2.70	2.79	2.80	2.89				2.93	
Spreads	12.09	12.51	12.65	12.35	12.09				12.05	
Net interest margin (NIM)	12.90	13.38	13.46	12.99	12.47				12.64	
ROE	23.12	22.06	22.29	20.05	19.35				19.67	
ROA	7.39	7.10	7.10	6.42	6.32				6.44	
Loan growth	(%)	(%)	(%)	(%)	(%)				(%)	
q-q	(0.8)	2.2	1.1	5.3	(4.3)					
у-у	14.5	11.1	10.0	7.8	4.0				4.4	
YTD	(0.8)	1.3	2.4	7.8	(4.3)					

Sources: KTC; FSSIA estimates

## NPL clean-up to alleviate asset quality deterioration

Starting in 1Q24, KTC has embarked on a strategic re-evaluation of its write-off policy. During 2020-23 (after implementing TFRS9 in 2020), the firm only wrote off accounts after six consecutive months with no customer repayments. The significant shift in the policy is that accounts that are six months past due in stage 3 will be subject to write-off, regardless of their vintage repayment schedules.

This proactive approach would affect critical asset quality-related figures and ratios except for ECL expenses (since the NPL write-off portions were fully reserved), comprising 1) a sharp decrease in NPLs and the NPL ratio and 2) an increase in the loan coverage ratio (LLR/TL) due mainly to decreasing loan outstanding, which outpaces decreasing LLR and 3) an increase in the NPL coverage ratio (LLR/NPL) primarily due to decreasing NPLs which outpaces decreasing LLR.

We anticipate the NPL ratio to drop to 1.92% in 1Q24 from 2.17% in 4Q23. KTC disclosed that personal loans would have a proportionally higher percentage of write-offs than credit card loans, owing to their lower customer quality.

KTC has not disclosed any exact amounts of NPL write-offs but guided that its NPL ratio could fall below 2% before gradual increases, aligning with the 2024 guidance of c2.00%. Our sensitivity analysis under various NPL write-offs to suppress its NPL ratio of 1.80-2.00% demonstrates a limited impact on its 1Q24 net profit.

Since we expect KTC to have no extra ECLs for its policy change in NPL write-offs, we expect the 1Q24 credit costs to drop to 5.82%, from 5.93% in 4Q23 when seasonality took effect but higher than 5.3% in 1Q23. In addition, we expect the NPL coverage ratio to finish at 461% in 1Q24 from 400% in 4Q23.

Exhibit 2: Sensitivity on KTC's loan write-off in 1Q24E

	4Q23	2023	1Q24E					
Write-off rate (%)	4.7	4.4	±25ppt	6.6	6.8	7.1		
Credit card w/o (THB m)	702	2,559		946	981	1,016		
P-loan w/o (THB m)	573	2,144		747	777	808		
Leasing w/o (THB m)	44	219		64	66	68		
Gross NPL (THB m)	2,439	2,439		2,136	2,066	1,997		
NPL ratio (%)	2.2	2.2		2.0	1.9	1.8		
Credit cost (bp)	593	548		582	582	583		
Coverage ratio (%)	400	400		452	461	471		
Net profit (THB m)	1,761	7,295		1,792	1,782	1,772		
% change in net profit	-	-		0.6	-	(0.6)		
Loan growth (q-q %)	5.3	-		(4.0)	(4.1)	(4.2)		
Loan growth (y-y %)	7.8	7.8		4.3	4.2	4.2		
LLR	9,763	9,763		9,657	9,534	9,411		
TL	112,347	112,347		107,543	107,476	107,409		
LLR/TL (%)	8.69%	8.69%		8.98%	8.87%	8.76%		

Sources: KTC; FSSIA estimates

Exhibit 3: KTC – staged loans and ECL, 2021-23

	2020	2021	2022	2023	2020	2021	2022	2023	
	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)	(%)	
Stage loans									
Loans and accrued interes	nd accrued interest Stage loans % of total loans								
Stage 1	77,020	76,929	87,743	92,974	86.0	86.6	86.8	85.7	
Stage 2	10,989	10,338	11,690	13,585	12.3	11.6	11.6	12.5	
Stage 3	1,598	1,581	1,627	1,875	1.8	1.8	1.6	1.7	
Total	89,607	88,848	101,060	108,434	100.0	100.0	100.0	100.0	
Expected credit loss (EC	L)				ECL % of stage loan	s			
Stage 1	3,865	3,918	4,247	4,332	5.0	5.1	4.8	4.7	
Stage 2	2,445	2,365	2,782	3,316	22.2	22.9	23.8	24.4	
Stage 3	1,046	1,066	1,139	1,283	65.5	67.4	70.0	68.5	
Total	7,356	7,349	8,168	8,931	8.2	8.3	8.1	8.2	
	(%)	(%)	(%)	(%)					
NPL / TL	1.8	1.8	1.6	1.7					
LLR / NPL	460	465	502	476					
NPL + S2 / TL	14.0	13.4	13.2	14.3					
LLR / (NPL + S2)	58.4	61.7	61.3	57.8					

Note: Figures in the table do not include contributions from KTB Leasing.

Sources: KTC; FSSIA's compilation

## 2024-26E downward revision on lower loan growth

We have decreased our 2024-26E net profit by 2.7-4.4% to reflect mainly our lesser expectation of loan growth because of the new write-off policy. Also, we expect the trend to lead to a lower NPL ratio of c2.1%, leading to a coverage ratio of 442%/426%/423%, respectively. For 2Q24, we expect write-offs to remain higher y-y but to a lesser degree from 1Q24. Coupled with the influence of the festive season, we expect a moderate q-q rise in loan growth and net profit.

Exhibit 4: 2024-26E earnings revision

		New			Previous			- Change	
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E
	(THB m)	(THB m)	(%)	(%)	(%)				
Net profit	7,415	8,093	8,825	7,623	8,469	9,282	(2.7)	(4.4)	(3.3)
Growth y-y%	1.6	9.1	9.1	4.4	11.1	9.6			
Spending volume	285,287	313,815	345,197	285,287	313,815	345,197	(0.0)	0.0	(1.0)
Growth y-y%	7.5	10.0	10.0	7.5	10.0	10.0			
Gross loan	117,309	124,750	132,672	118,029	127,238	137,178	(0.6)	(2.0)	(1.1)
Growth y-y%	4.4	6.3	6.4	5.1	7.8	7.8			
	(%)	(%)	(%)	(%)	(%)	(%)			
Cost-to-income ratio	37.25	37.18	36.56	36.83	36.60	35.96			
Yield	14.97	14.95	14.83	14.82	14.93	14.85			
Cost of funds	2.93	3.19	3.29	2.96	3.20	3.34			
Spreads	12.05	11.76	11.55	11.86	11.73	11.51			
	(%)	(%)	(%)	(%)	(%)	(%)			
NPL ratio	2.11	2.11	2.11	2.25	2.19	2.16			
Credit cost (bp)	577	548	547	569	537	536			
Coverage ratio	442	426	423	341	352	361			

Source: FSSIA estimates

## Maintain HOLD on a limited upside and unattractive valuation

We maintain our HOLD call on KTC. Our 2024-26E earnings cut has reduced the GGM-based 2024 TP to THB45 (from THB46), implying a PBV ratio of 2.95x (LT-ROE=18%, COE=8.25%) and a limited upside to the current share price. Moreover, we expect a challenging year for the unsecured consumer finance industry in parallel with a slowing economy.

Exhibit 5: GGM-based 2024 TP

	2024E	2024E
	New	Previous
ROE - sustainable (%)	18.0	18.0
Terminal growth rate (%)	3.3	3.3
Cost of equity	8.3	8.3
Risk-free (%)	3.0	3.0
Expected market return (%)	8.0	8.0
Market risk premium (%)	5.0	5.0
Beta	1.1	1.1
Target PBV (%)	3.0	3.0
BVS (THB)	15.4	15.8
Fair price (THB)	45.0	46.0

Source: FSSIA estimates

Exhibit 7: KTC - one-year prospective PBV band



Sources:Bloomberg; FSSIA estimates

Exhibit 6: Share price performance of non-banks under coverage, as of 11 April 2024

		Pric	ce performa	nce	
	1M	3M	6M	1Y	YTD
	(%)	(%)	(%)	(%)	(%)
TIDLOR TB	(6.7)	(7.5)	3.0	(11.3)	(7.1)
MTC TB	(9.1)	(1.7)	13.4	14.2	(6.1)
SAWAD TB	1.3	(1.2)	(9.1)	(30.0)	(1.9)
AEONTS TB	10.3	5.6	5.6	(14.8)	0.6
КТС ТВ	(1.1)	4.1	(4.3)	(22.4)	1.7
JMT TB	(3.5)	(11.6)	(37.6)	(49.4)	(13.7)
BAM TB	2.6	21.1	1.6	(28.8)	19.6
CHAYO TB	(9.0)	(10.7)	(22.3)	(37.8)	(12.3)
SETFIN	(2.8)	(6.4)	(8.9)	(24.7)	(4.2)
SET	(0.4)	(2.8)	(5.3)	(13.7)	(3.0)

Source: Bloomberg

Exhibit 8: KTC - one-year prospective PER band



Sources: Bloomberg; FSSIA estimates

Exhibit 9: Peer comparisons, as of 11 April 2024

Company name	BBG	Rec	Share	Target	Up	PI	Ε	PB	V	RO	E	Div <u>y</u>	/ld
	code		price	price	side	24E	25E	24E	25E	24E	25E	24E	25E
			(LCY)	(LCY)	(%)	(x)	(x)	(x)	(x)	(%)	(%)	(x)	(x)
AEON Thana Sinsap (Thailand)	AEONTS TB	HOLD	164.50	170.00	3	12.7	12.0	1.6	1.5	12.8	12.6	3.3	3.5
Muangthai Capital	мтс тв	HOLD	44.00	43.00	(2)	16.1	12.6	2.5	2.1	16.8	18.3	0.6	0.7
Krungthai Card	ктс тв	HOLD	46.00	45.00	(2)	16.0	14.7	3.0	2.7	19.7	19.3	2.8	3.1
Srisawad Corp	SAWAD TB	HOLD	41.00	40.00	(2)	11.4	10.0	2.0	1.7	18.4	18.2	4.3	1.0
JMT Network services	JMT TB	HOLD	23.00	25.70	12	14.0	11.9	1.3	1.2	9.0	10.5	5.7	6.7
Ngern Tid Lor	TIDLOR TB	BUY	21.40	27.00	26	13.3	11.2	1.9	1.7	15.4	16.2	2.3	2.7
Bangkok Commercial Asset Mgmt.	BAM TB	HOLD	9.90	8.75	(12)	18.0	16.8	0.7	0.7	4.1	4.3	3.8	3.9
Chayo Group	CHAYO TB	BUY	4.86	6.00	23	13.8	11.9	1.4	1.3	11.1	11.3	1.1	1.3
Average						14.4	12.6	1.8	1.6	13.4	13.8	3.0	2.9

Sources: Bloomberg; FSSIA estimates

## **Financial Statements**

Krungthai Card

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
nterest Income	14,381	16,020	17,195	18,091	19,092
nterest expense	(1,392)	(1,703)	(1,962)	(2,166)	(2,293)
Net interest income	12,989	14,317	15,233	15,925	16,799
Net fees & commission	4,974	5,556	5,973	6,570	7,227
Foreign exchange trading income	-	-	-	-	
Securities trading income	-	-	-	-	-
Dividend income	17	47	35	35	35
Other income	3,876	3,842	3,921	3,946	4,221
Non interest income	8,868	9,445	9,930	10,552	11,484
Total income	21,856	23,763	25,163	26,476	28,282
Staff costs	(7,872)	(8,801)	(9,372)	(9,843)	(10,339)
Other operating costs	(244)	-	-	-	
Operating costs	(8,117)	(8,801)	(9,372)	(9,843)	(10,339)
Pre provision operating profit	13,740	14,962	15,790	16,634	17,944
Expected credit loss	(4,868)	(5,894)	(6,585)	(6,588)	(6,988)
Other provisions	-	-	-	-	
Operating profit	8,871	9,068	9,205	10,046	10,956
Recurring non operating income	0	0	0	0	0,000
Associates	-	-	-	-	
Goodwill amortization	-	-	-	-	
Non recurring items	0	0	0	0	(
Profit before tax	8,871	9,068	9,205	10,046	10,956
Tax	(1,818)	(1,819)	(1,841)	(2,009)	(2,191)
Profit after tax	7,054	7,250	7,364	8,037	8,765
Non-controlling interest	(26)	(46)	(51)	(56)	(61)
Preferred dividends	(20)	(-10)	(01)	(00)	(01)
Other items		_	_		
Reported net profit	7,079	7,295	7,415	8,093	8,825
Non recurring items & goodwill (net)	7,079	7,295	0	0,093	0,020
Recurring net profit	7,079	7,295	7,415	8,093	8,825
	1,010	7,200	7,710	0,000	0,020
Per share (THB)	2.75	2.83	2.00	3.14	3.42
Recurring EPS *	2.75		2.88		
Reported EPS		2.83	2.88	3.14	3.42
OPS	1.15	1.27	1.29	1.41	1.54
Growth					
Net interest income (%)	6.5	10.2	6.4	4.5	5.5
Non interest income (%)	13.1	6.5	5.1	6.3	8.8
Pre provision operating profit (%)	8.1	8.9	5.5	5.3	7.9
Operating profit (%)	22.3	2.2	1.5	9.1	9.1
Reported net profit (%)	20.4	3.1	1.6	9.1	9.1
Recurring EPS (%)	20.4	3.1	1.6	9.1	9.1
Reported EPS (%)	20.4	3.1	1.6	9.1	9.1
ncome Breakdown					
Net interest income (%)	59.4	60.3	60.5	60.1	59.4
Net fees & commission (%)	22.8	23.4	23.7	24.8	25.6
Foreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	-	-	-	-	
Dividend income (%)	0.1	0.2	0.1	0.1	0.1
Other income (%)	17.7	16.2	15.6	14.9	14.9
Operating performance					
Gross interest yield (%)	14.61	14.80	14.97	14.95	14.83
Cost of funds (%)	2.39	2.64	2.93	3.19	3.29
Net interest spread (%)	12.23	12.15	12.05	11.76	11.55
Net interest margin (%)	12.88	12.76	12.64	12.55	12.49
Cost/income(%)	37.1	37.0	37.2	37.2	36.6
Cost/assets(%)	8.5	8.2	8.1	8.2	8.1
Effective tax rate (%)	20.5	20.1	20.0	20.0	20.0
Dividend payout on recurring profit (%)	41.9	45.0	45.0	45.0	45.0
ROE (%)	24.3	21.8	19.7	19.3	19.0
	13.5	11.0	8.9	8.5	8.2
ROE - COE (%)					J.2
ROE - COE (%) ROA (%)			6.5	6.8	7 (
ROE - COE (%) ROA (%) RORWA (%)	7.4	6.8	6.5	6.8	7.0

Sources: Krungthai Card; FSSIA estimates

## **Financial Statements**

Krungthai Card

Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Gross customer loans	103,509	111,623	116,542	123,926	131,788
Allowance for expected credit loss	(8,792)	(9,763)	(10,551)	(11,421)	(12,347)
nterest in suspense	685	724	767	824	884
Net customer loans	95,402	102,584	106,758	113,329	120,326
Bank loans	-	-	-	-	-
Government securities	-	-	-	-	-
Trading securities	-	-	-	-	-
nvestment securities	106	154	162	170	179
Cash & equivalents	2,182	5,344	5,791	5,536	5,676
Other interesting assets	-	-	-	-	-
Tangible fixed assets	348	421	379	341	307
Associates	-	-	-	-	-
Goodwill	-	-	-	-	-
Other intangible assets	- 0.750	-	4.005	-	4.540
Other assets	3,758	4,311	4,385	4,463	4,546
Fotal assets	101,796	112,814	117,476	123,840	131,033
Customer deposits	0	0	0	0	0
Bank deposits	- 04.070	-	- 07.440	-	70.044
Other interest bearing liabilities	61,972	66,918	67,140	68,767	70,811
Non interest bearing liabilities	8,248	10,051	10,378	10,720	11,077
Hybrid Capital	70 220	76.060	- 77 E40	70 407	04 007
Foral liabilities	70,220	76,968	77,518	79,487	81,887
Share capital	2,578 28.775	2,578 33 103	2,578	2,578	2,578
Reserves	28,775 <b>31,353</b>	33,103 <b>35,682</b>	37,129 <b>39,707</b>	41,524 <b>44,102</b>	46,317 <b>48,896</b>
Fotal equity	•	164	<b>39,707</b> 250	•	
Non-controlling interest  Fotal liabilities & equity	223 <b>101,796</b>	112,814	117,476	250 <b>123,840</b>	250 <b>131,033</b>
Supplementary items	101,790	112,014	117,470	123,040	131,033
Risk weighted assets (RWA)	n/a	n/a	n/a	n/a	n/a
, ,	100,823	112,187	120,562	126,867	134,499
Average interest earning assets Average interest bearing liabilities	58,371	64,445	67,029	67,954	69,789
CET 1 capital	00,971 n/a	n/a	n/a	n/a	09,708 n/a
Fotal capital	0	0	0	0	(
Gross non performing loans (NPL)	1,846	2,439	2,480	2,631	2,800
Per share (THB)	1,010	2,.00	2,100	2,00	2,000
Book value per share	12.16	13.84	15.40	17.11	18.96
Fangible book value per share	12.16	13.84	15.40	17.11	18.96
Growth	12.10		10.10		10.00
Gross customer loans	12.5	7.8	4.4	6.3	6.3
Average interest earning assets	4.8	11.3	7.5	5.2	6.0
Fotal asset (%)	13.8	10.8	4.1	5.4	5.8
Risk weighted assets (%)	13.0	10.0	4.1	5.4	3.0
Customer deposits (%)	nm	nm	nm	nm	nm
Leverage & capital measures	11111	11111	11111	11111	11111
Customer loan/deposits (%)		_			
1 ( )	30.8	31.6	33.8	35.6	37.3
Equity/assets (%)		31.6	33.8	35.6	
Fangible equity/assets (%)	30.8	31.0	33.0	35.0	37.3
RWA/assets (%)	-	-	-	-	
CET 1 CAR (%) Fotal CAR (%)	-	-	-	-	
Asset Quality (FSSIA's calculation)	<del>-</del>	-	<del>-</del>	-	
	(11 1)	22.4	17	6.1	6.4
Change in NPL (%)	(44.4)	32.1 2.2	1.7 2.1	6.1 2.1	6.4 2.1
NPL/gross loans (%) Allowance for ECL/gross loans (%)	1.8 8.5	2.2 8.7	9.1	9.2	9.4
Allowance for ECL/NPL (%)	476.3	400.3	425.5	434.0	9.4 441.0
Allowance for ECE/NI E (70)	470.5	400.5	423.3	434.0	441.0
/aluation	2022	2023	2024E	2025E	2026E
Recurring P/E (x) *	16.8	16.3	16.0	14.7	13.4
	16.4	15.9	15.6	14.3	13.1
Recurring P/E @ target price (x) *					
		16.3	16 ()	14 /	1.5.4
Reported P/E (x)	16.8	16.3 2.8	16.0 2.8	14.7 3.1	
Reported P/E (x) Dividend yield (%)	16.8 2.5	2.8	2.8	3.1	3.3
Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x) Price/tangible book (x)	16.8 2.5 3.8	2.8 3.3	2.8 3.0	3.1 2.7	13.4 3.3 2.4 2.4
Reported P/E (x) Dividend yield (%)	16.8 2.5	2.8	2.8	3.1	3.3

Sources: Krungthai Card; FSSIA estimates

# **Krungthai Card PCL (KTC TB)**

## Exhibit 10: FSSIA ESG score implication

71.80 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 11: ESG – peer comparison

	FSSIA	Domestic ratings					Global ratings						Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
AEONTS	33.86				4.00	3.00		Medium	40.10	BBB		27.64	17.00		
KTC	71.80	-	Y	Y	5.00	5.00	Certified	Low	57.22	Α		64.48	59.00	4.96	57.09
SAK	45.28	-	Y	Y	4.00	4.00	Certified	High	40.10			43.87		2.02	36.23
MTC	68.21		Y	Υ	5.00	5.00	Certified	Low	42.19	AA		58.09	42.00	3.31	
SAWAD	46.52		Y	Υ	4.00	5.00		Medium	43.97	BB		20.18	13.00	1.93	40.04
TIDLOR	36.71				4.00	4.00	Certified	Medium	37.03			23.69	19.00	1.66	
SAWAD	46.52	-	Y	Y	4.00	5.00		Medium	43.97	BB		20.18	13.00	1.93	40.04

 $Sources: \underline{\textbf{SETTRADE.com}}; \ \textbf{FSSIA's compilation}$ 

Exhibit 12: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	2.10	2.55	3.27	3.49	4.11	5.79	5.74	4.96
BESG environmental pillar score	0.00	2.90	3.74	4.41	3.84	3.95	3.64	3.88
BESG social pillar score	0.92	1.20	2.21	2.32	3.33	6.29	6.49	4.89
BESG governance pillar score	5.97	5.35	5.19	5.47	5.66	5.64	5.31	5.48
ESG disclosure score	35.95	37.11	41.95	49.07	49.92	58.07	56.76	57.09
Environmental disclosure score	0.91	4.38	10.90	27.88	27.88	33.77	29.84	31.80
Social disclosure score	25.70	25.70	33.71	38.12	40.69	59.28	59.28	58.28
Governance disclosure score	81.10	81.10	81.10	81.10	81.10	81.10	81.10	81.10
Environmental								
Emissions reduction initiatives	No	Yes						
Climate change policy	No	No	No	Yes	Yes	Yes	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No							
GHG scope 1	_	_	_	1	1	0	0	0
GHG scope 2 location-based	_	2	2	1	1	1	1	1
GHG Scope 3	_	_	0	0	0	0	0	0
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	No							
Energy efficiency policy	Yes							
Total energy consumption	_	_	_	_	_	_	_	_
Renewable energy use	_	_	_	_	_	_	_	_
Electricity used	_	3	3	2	2	2	2	3
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

**Exhibit 13: ESG score by Bloomberg** (cont.)

Fuel used - crude oil/diesel  Waste reduction policy  Hazardous waste  Total waste  Waste recycled  Waste sent to landfills  Environmental supply chain management  Water policy  Water consumption  Social  Human rights policy  Policy against child labor  Quality assurance and recall policy  Consumer data protection policy  Equal opportunity policy  Gender pay gap breakout  Pct women in workforce  Pct disabled in workforce  Business ethics policy  Health and safety policy  Lost time incident rate - employees  Total recordable incident rate - employees  Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  No. of independent directors (ID)  No. of women on board  No. of soor management  No. of oboard meetings for the year  Board duration (years)  Director share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of fol on audit committee  No. of ID on audit committee  Nouli (committee)	Yes — — No No No Yes Yes No 63 — Yes Yes Yes Yes No 1,804 —	No Yes — No No No No Yes Yes No 64 — Yes Yes Yes Yes Yes A — Yes Yes No 1,741 — 56,709 No	Yes Yes No No Yes Yes No No Yes Yes No 65 — Yes Yes Yes No 65 — Yes Yes No 1,763 —	Yes Yes Yes No No Yes Yes No 66 Yes Yes Yes No 67 Yes Yes Yes No 66 1,778	Yes Yes Yes Yes No Yes Yes Yes No Yes Yes Yes No Yes	Yes Yes Yes No 1 Yes Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y 1,66
Hazardous waste Total waste Waste recycled Waste sent to landfills Environmental supply chain management Water policy Water consumption Social Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of onon-executive directors Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of formale executives Executive share ownership guidelines	Yes No No Yes Yes No 63 — Yes Yes Yes No 63 — Yes Yes No 1,804		Yes Yes No No Yes Yes No 65 Yes Yes Yes No 65 Yes Yes Yes O 0 1,763	Yes Yes No No Yes Yes Yes No 66 Yes Yes Yes No 1,778	0 0 0 	Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y Y Y
Total waste  Waste recycled  Waste sent to landfills  Environmental supply chain management  Water policy  Water consumption  Social  Human rights policy  Policy against child labor  Quality assurance and recall policy  Consumer data protection policy  Equal opportunity policy  Gender pay gap breakout  Pct women in workforce  Pct disabled in workforce  Business ethics policy  Health and safety policy  Yee  Health and safety policy  Yee  Total recordable incident rate - employees  Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  Sovernance  Board size  No. of independent directors (ID)  No. of women on board  No. of soon-executive directors on board  Company conducts board evaluations  Yee  Board meeting attendance pct  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of soult committee  No. of ID on audit committee	No No No Yes No No Yes Yes Yes No 63 — Yes Yes Yes No 1,804	No No No Yes No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	Yes Yes No No Yes Yes No 65 Yes Yes Yes No 1,763	Yes Yes No No Yes Yes No 66 Yes Yes Yes No 0 1,778	O O O Yes Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes Yes 1,744	Yes Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Waste recycled Waste sent to landfills Environmental supply chain management Water policy Water consumption  Social Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations Ye Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	No No No Yes No No Yes Yes Yes No 63 — Yes Yes Yes No 1,804	No No No Yes No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	Yes Yes No No Yes Yes No 65 Yes Yes Yes No 1,763	Yes Yes No No Yes Yes No 66 Yes Yes Yes No 0 1,778	Yes Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes Yes 1,744	Yes Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Waste sent to landfills  Environmental supply chain management  Water policy  Water consumption  Social  Human rights policy  Policy against child labor  Quality assurance and recall policy  Consumer data protection policy  Equal opportunity policy  Gender pay gap breakout  Pct women in workforce  Pct disabled in workforce  Business ethics policy  Health and safety policy  Lost time incident rate - employees  Total recordable incident rate - employees  Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  Governance  Board size  No. of independent directors (ID)  No. of women on board  No. of onon-executive directors on board  Company conducts board evaluations  Ye  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of paudit committee  No. of ID on audit committee	No No No Yes No No Yes Yes Yes No 63 — Yes Yes Yes No 1,804	No No No Yes No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	Yes Yes No No Yes Yes No 65 Yes Yes Yes No 1,763	Yes Yes No No Yes Yes No 66 Yes Yes Yes No 0 1,778	Yes Yes Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes Yes 1,744	Yes Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Environmental supply chain management Water policy Water consumption  Social  Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Ye Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Social supply chain management No. of independent directors (ID) No. of women on board Company conducts board evaluations Ye No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of paudit committee No. of ID on audit committee	No No No Yes No No Yes Yes Yes No 63 — Yes Yes Yes No 1,804	No No No Yes No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	Yes Yes No No Yes Yes No 65 Yes Yes Yes No 1,763	Yes Yes No No Yes Yes No 66 Yes Yes Yes No 0 1,778	Yes Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Water policy Water consumption  Social  Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees — CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance  Board size No. of independent directors (ID) No. of women on board Company conducts board evaluations Ye Board meeting attendance pct Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of lD on audit committee No. of ID on audit committee	Yes No No Yes Yes No 63 — Yes Yes Yes No 61,804	Yes No No Yes Yes No 64 — Yes Yes Yes No 61,741 — 56,709	Yes  Yes  No  No Yes  Yes  No 65  Yes  Yes  Yes  Yes  O  O  Yes  No 1,763	Yes  Yes  No  No  Yes  Yes  No  66  —  Yes  Yes  Yes  Yes  No  1,778	Yes Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Water consumption  Social  Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Number of employees — CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of independent directors (ID) No. of women on board No. of mon-executive directors on board Company conducts board evaluations Ye Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee	Yes No No Yes Yes No 63 — Yes Yes Yes No 61,804	Yes No No Yes Yes No 64 — Yes Yes Yes O 1,741 — 56,709	Yes No No Yes Yes No 65 — Yes Yes Yes No 0 1,763 —	Yes No No Yes Yes No 66 — Yes Yes Yes No 0 1,778	Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	YYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYYY
Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Ye Halth and safety policy Ye Fair remuneration policy Number of employees — CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance  Board size No. of independent directors (ID) No. of women on board No. of women on board No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of lD on audit committee No. of ID on audit committee	No No Yes Yes No 63 — Yes Yes Yes No 61,804 —	No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	No No Yes Yes No 65 — Yes Yes Yes No 0 1,763 —	Yes No No Yes Yes No 66 — Yes Yes Yes No 0 1,778	Yes Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y Y
Human rights policy Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Ye Fair remuneration policy Number of employees — CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations Ye No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of loo n audit committee No. of ID on audit committee	No No Yes Yes No 63 — Yes Yes Yes No 61,804 —	No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	No No Yes Yes No 65 — Yes Yes Yes No 0 1,763 —	No No Yes Yes No 66 — Yes Yes Yes O O Yes No 1,778	Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y
Policy against child labor Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	No No Yes Yes No 63 — Yes Yes Yes No 61,804 —	No No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	No No Yes Yes No 65 — Yes Yes Yes No 0 1,763 —	No No Yes Yes No 66 — Yes Yes Yes O O Yes No 1,778	Yes No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	Yes No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	Y Y Y Y Y
Quality assurance and recall policy Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations Ye Board meeting attendance pct Board duration (years) Director share ownership guidelines Age of the youngest director No. of executives / company managers Intercept of the company managers No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee	No Yes Yes No 63 — Yes Yes Yes No 63 — Yes Yes — — Yes No 1,804	No Yes Yes No 64 — Yes Yes Yes No 1,741 — 56,709	No Yes Yes No 65 — Yes Yes Yes O O Yes No 1,763 —	No Yes Yes No 66 — Yes Yes Yes O O Yes No 1,778	No Yes Yes No 65 1 Yes Yes Yes Yes Yes 1,744	No Yes Yes No 66 1 Yes Yes Yes Yes Yes 1,705	
Consumer data protection policy Equal opportunity policy Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations Ye No. of board meetings for the year Board meeting attendance pct Board duration (years) Director share ownership guidelines Age of the youngest director No. of executives / company managers Intercept of the company managers No. of female executives Executive share ownership guidelines No. of lo n audit committee No. of ID on audit committee	Yes Yes No 63 — Yes Yes Yes No 1,804	Yes Yes No 64 — Yes Yes Yes Yes — 1,741 — 56,709	Yes Yes No 65 — Yes Yes Yes O O Yes No 1,763 —	Yes Yes No 66 — Yes Yes Yes O O Yes No 1,778	Yes Yes No 65 1 Yes Yes Yes Yes Yes 0 0 Yes Yes	Yes Yes No 66 1 Yes Yes Yes Yes Yes Yes 1,705	
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Gender pay gap breakout Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board meeting attendance pct Board duration (years) Director share ownership guidelines Age of the youngest director No. of executives / company managers No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	No 63 — Yes Yes Yes — — Yes No 1,804	No 64 — Yes Yes Yes — — Yes No 1,741 — 56,709	No 65 — Yes Yes Yes 0 0 Yes No 1,763	No 66 — Yes Yes Yes 0 0 Yes No 1,778	No 65 1 Yes Yes 9 0 0 Yes Yes 1,744	No 66 1 Yes Yes Yes 0 0 Yes Yes 1,705	
Pct women in workforce Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management Sovernance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines Age of the youngest director No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	63 — Yes Yes Yes — — Yes No 1,804	64 — Yes Yes Yes — — Yes No 1,741 — 56,709	65 — Yes Yes Yes 0 0 Yes No 1,763	66 — Yes Yes O 0 Yes No	65 1 Yes Yes Yes 0 0 Yes Yes	66 1 Yes Yes 0 0 Yes Yes 1,705	```
Pct disabled in workforce Business ethics policy Anti-bribery ethics policy Ye Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management  Sovernance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines Age of the youngest director No. of executives / company managers No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	Yes Yes Yes — Yes No 1,804	Yes Yes Yes Yes  Yes No 1,741 56,709	Yes Yes Yes 0 0 Yes No 1,763	Yes Yes Yes 0 0 Yes No 1,778	1 Yes Yes Yes 0 0 Yes Yes	1 Yes Yes Yes 0 0 Yes Yes	
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Anti-bribery ethics policy Health and safety policy Lost time incident rate - employees Total recordable incident rate - employees Training policy Fair remuneration policy Number of employees – CSR Employee turnover pct Total hours spent by firm - employee training Social supply chain management No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board duration (years) Director share ownership guidelines Age of the oldest director No. of female executives Executive share ownership guidelines No. of female executives Executive share ownership guidelines No. of ID on audit committee No. of ID on audit committee	Yes — Yes No 1,804	Yes — Yes No 1,741 — 56,709	Yes 0 0 Yes No 1,763	Yes 0 0 Yes No 1,778	Yes 0 0 Yes Yes 1,744	Yes 0 0 Yes Yes 1,705	,
Health and safety policy  Lost time incident rate - employees  Total recordable incident rate - employees  Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board duration (years)  Director share ownership guidelines  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of lD on audit committee  No. of ID on audit committee	Yes — Yes No 1,804	Yes — Yes No 1,741 — 56,709	0 Ves No 1,763	0 0 Yes No 1,778	0 0 Yes Yes 1,744	0 0 Yes Yes 1,705	,
Lost time incident rate - employees  Total recordable incident rate - employees  Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  No. Social supply chain management  Sovernance  Board size  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board duration (years)  Director share ownership guidelines  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee	 Yes No 1,804	Yes No 1,741 — 56,709	0 Ves No 1,763	0 0 Yes No 1,778	0 0 Yes Yes 1,744	0 0 Yes Yes 1,705	,
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Training policy  Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training  Social supply chain management  No. Governance  Board size  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board duration (years)  Director share ownership guidelines  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee	No 1,804 —	No 1,741 — 56,709	Yes No 1,763	Yes No 1,778	Yes Yes 1,744	Yes Yes 1,705	,
Fair remuneration policy  Number of employees – CSR  Employee turnover pct  Total hours spent by firm - employee training Social supply chain management  No. Sovernance  Board size  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board duration (years)  Director share ownership guidelines  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of female executives  Executive share ownership guidelines  No. of said toommittee  No. of ID on audit committee	No 1,804 —	No 1,741 — 56,709	No 1,763 —	No 1,778	Yes 1,744	Yes 1,705	,
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Social supply chain management  Governance  Board size  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of female caccutives  Executive share ownership guidelines  No. of ID on audit committee			39,980	72,732	83,151	99,420	108,
Governance Board size No. of independent directors (ID) No. of women on board No. of non-executive directors on board Company conducts board evaluations No. of board meetings for the year Board meeting attendance pct Board duration (years) Director share ownership guidelines Age of the youngest director Age of the oldest director No. of executives / company managers No. of female executives Executive share ownership guidelines No. of ID on audit committee			Yes	Yes	Yes	Yes	100,
Board size  No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. Size of audit committee  No. of ID on audit committee							
No. of independent directors (ID)  No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. Size of audit committee  No. of ID on audit committee	8	8	8	8	8	8	
No. of women on board  No. of non-executive directors on board  Company conducts board evaluations  Ye  No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. Size of audit committee  No. of ID on audit committee		4	4	4	4	4	
No. of non-executive directors on board Company conducts board evaluations Ye No. of board meetings for the year Board meeting attendance pct Board duration (years) Director share ownership guidelines Age of the youngest director Age of the oldest director No. of executives / company managers Tho. of female executives Executive share ownership guidelines Executive share ownership guidelines No. of ID on audit committee		2	2	2	2	2	
Company conducts board evaluations  No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee		7	7	7	7	7	
No. of board meetings for the year  Board meeting attendance pct  Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee		Yes	Yes	Yes	Yes	Yes	,
Board meeting attendance pct Board duration (years)  Director share ownership guidelines Age of the youngest director Age of the oldest director No. of executives / company managers No. of female executives Executive share ownership guidelines Size of audit committee No. of ID on audit committee		12	13	15	16	19	
Board duration (years)  Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee		96	96	87	95	96	
Director share ownership guidelines  Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of ID on audit committee		3	3	3	3	3	
Age of the youngest director  Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of audit committee  No. of ID on audit committee							
Age of the oldest director  No. of executives / company managers  No. of female executives  Executive share ownership guidelines  No. of audit committee  No. of ID on audit committee		No 25	No 42	No 44	No 20	No 40	
No. of executives / company managers  No. of female executives  Executive share ownership guidelines  Size of audit committee  No. of ID on audit committee		35 65	43	44	39	40	
No. of female executives  Executive share ownership guidelines  No. of ID on audit committee		65	66	65	66	67	
Executive share ownership guidelines Noize of audit committee  No. of ID on audit committee		13	14	10	11	13	
Size of audit committee  No. of ID on audit committee		5 N-	3	3	3	5 N-	
No. of ID on audit committee		No	No	No	No	No	
		3	3	3	3	3	
Audit committee meetings		3	3	3	3	3	
		8	12	11	11	12	
Audit meeting attendance % 9	6	87	89	88	100	97	
Size of compensation committee	6 89		3	3	3	3	
No. of ID on compensation committee	6 89 <b>3</b>	3		1	1	1	
No. of compensation committee meetings	6 89 <b>3</b> 1	1	1				
Compensation meeting attendance %	6 89 <b>3</b> 1		1 8	10	7	7	
Size of nomination committee	6 89 <b>3</b> 1 7	1			7 100	7 94	
No. of nomination committee meetings	6 89 <b>3</b> 1 7 92	1 9	8	10			
Nomination meeting attendance %	6 89 3 1 7 92 3	1 9 100	8 100	10 86	100	94	
Sustainability governance	6 89 3 1 7 92 3 7	1 9 100 <b>3</b>	8 100 <b>3</b>	10 86 <b>3</b>	100 <b>3</b>	94 <b>3</b>	

Sources: Bloomberg; FSSIA's compilation

## **Disclaimer for ESG scoring**

ESG score	Methodolog	У				Rating					
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process base from the ann	ed on the com	npanies' Total Sust	tainability ainability	Assessment (CSA).	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.					
Sustainability Investment List (THSI) by The Stock Exchange of Thailand (SET)	managing bu Candidates I 1) no irregulation of >150 up capital. S 70%; 2) inde- wrongdoing	usiness with tr must pass the ar trading of th shareholders come key disque ependent direct related to CG	e preemptive criterine board members, and combined housing criteria indictors and free float, social & environments.	vernance ia, with tv s and exe olding mu clude: 1) t violation mental im	e, updated annually. vo crucial conditions: ecutives; and 2) free ust be >15% of paid- CG score of below u; 3) executives'	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.					
by Thai Institute of Directors Association (Thai IOD)	annually by t Thailand (SE	the Thai IOD,		the Stock		Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment and transparent and tof five the criteria cover date (45%), circulation of sexercised. The and verifiability	re incorporated and sufficiently and sufficiently are CG componer AGM proceed and after the sufficient informate second assessey; and 3) openned	nents to be evaluated dures before the member meeting (10%). (The tion for voting; and 2) sees 1) the ease of atte	erations a rm import ted annua leeting (4 he first ass b) facilitating lending med d involves	and information is ant elements of two ally. The assessment 5%), at the meeting esses 1) advance g how voting rights can be etings; 2) transparency the meeting minutes that	pe					
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmen policies. The (Companies di Declaration of Certification, in managers and	nt of key contree Certification leciding to become Intent to kick off ncluding risk ass	Checklist include of rols, and the monit is good for three yone a CAC certified me f an 18-month deadlin sessment, in place of patablishment of whistlen taken the control of the stakeholders.)	toring and ears. ember star ne to subm policy and	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	risk is unmanaged. Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector								is scored.		
		n, company feedback, ESG controversies, issuer feedback on draft ESG nd quality & peer reviews.				<b>NEGL</b> 0-10	<b>Low</b> 10-20	Medium 20-30	<b>High</b> 30-40	Severe 40+	
ESG Book	positioned to the principle helps explain over-weighti	o outperform o of financial m n future risk-a	nateriality including djusted performan rith higher materiali	The met informat ice. Mate	hodology considers ion that significantly riality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.					
MSCI					agement of financially eir exposure to ESG ris					nethodology to	
	AAA	8.571-10.00	00	· ·	•		, ,		·		
	AA	7.143-8.570	Leadei 0	r:	leading its industry in ma	anaging the most s	ignificant ESG ri	sks and opportunitie	∌S		
	Α	5.714-7.142	2								
	BBB	4.286-5.713	3 Averag	je:	a mixed or unexceptional industry peers	al track record of m	anaging the mos	st significant ESG ris	sks and opportu	nities relative to	
	ВВ	2.857-4.285	5								
	В	1.429-2.856	6	rd.	logging its indector t	nd on its high	uro on a fail	o manage signific	ot EQC =====		
	ccc	0.000-1.428	<b>Laggar</b> 8	u:	lagging its industry base	u on its nigh expos	ure and fallure t	o manage significar	IL EOG FISKS		
Moody's ESG solutions	believes that	t a company ir	ntegrating ESG fac	ctors into	ke into account ESG ol its business model and edium to long term.						
Refinitiv ESG rating	based on pu	ıblicly availabl	e and auditable da	ata. The s	company's relative ES score ranges from 0 to 0 to 25 = poor; >25 to 50 =	100 on relative E	SG performar	nce and insufficie	ent degree of to		
S&P Global					uring a company's perfo fication. The score ran			of ESG risks, op	portunities, an	ıd impacts	
Bloomberg	ESG Score		score is based o	n Blooml	ing the company's aggr berg's view of ESG fina e weights are determin	ncial materiality.	The score is	a weighted gener	ralized mean (	(power mean)	
			orr mar ocores,		o moiginto ano aotomini	ou 2)o pu. p	, ,				

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

#### **GENERAL DISCLAIMER**

## ANALYST(S) CERTIFICATION

#### Usanee Liurut, CISA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Krungthai Card	КТС ТВ	THB 46.00	HOLD	Downside risks are 1) regulatory actions to curb industry growth; 2) a higher-than-expected policy rate; and 3) a deterioration in asset quality. Upside risks are 1) better-than-estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Krung Thai Bank	КТВ ТВ	THB 17.10	BUY	Downside risks to our GGM-based TP are 1) prolonged economic sluggishness affecting loan growth and asset quality; and 2) the impact of new regulations from the Bank of Thailand.
Aeon Thana Sinsap (Thailand	i) AEONTS TB	THB 164.50	HOLD	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality. Upside risks are: 1) better-than- estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Muangthai Capital	МТС ТВ	THB 44.00	BUY	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board. Upside riskes are 1) a positive development of asset quality which could bring down its credit costs and 2) a decreasing market interest rate which could alleviate its cost of funds burden.
Srisawad Corp	SAWAD TB	THB 41.00	BUY	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board. Upside risks include 1) a faster-than-expected decline in losses on sales of repossessed cars for SCAP; and 2) an interest rate downtrend could push its interest spread.
JMT Network Services	JMT TB	THB 23.00	HOLD	Downside risks to our P/BV-based TP include 1) lower cash collection from both debt management and debt tracking collection services; and 2) higher-than-expected funding costs and operating expenses. Upside risks includes 1) better-than-expected purchasing power and cash collection 2) lower-than-expected operating and financing expense
Ngern Tid Lor	TIDLOR TB	THB 21.40	BUY	Downside risks to our GGM-based TP include 1) the expansion into auto-title loans by the Government Savings Bank and Auto X (subsidiary of SCB X); 2) further weakening asset quality could potentially hit both loan yield and credit cost; and 3) tighter supervision from related regulators.
Bangkok Commercial Asset Mngt.	BAM TB	THB 9.90	HOLD	Downside risks to our NAV-based TP include 1) lower cash collection than estimated; 2) lower-than-expected bad debt acquisition; and 3) a slowdown in the property market. Upsides include 1) better-than-expected economic conditions and debt repayment momentum; and 2) an acceleration in the demand for NPAs.
Chayo Group	СНАҮО ТВ	THB 4.86	BUY	Downside risks to our GGM-based TP include 1) lower-than-expected bad debt acquisition; and 2) higher-than-expected operating expenses.

Source: FSSIA estimates

#### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 11-Apr-2024 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.