EQUITY RESEARCH - COMPANY REPORT



BUMRUNGRAD HOSPITAL BH TB

THAILAND / HEALTH CARE SERVICES

BUY

UNCHANGE

TARGET PRICE THB305.00
CLOSE THB229.00
UP/DOWNSIDE +33.2%
PRIOR TP THB300.00
CHANGE IN TP +1.7%
TP vs CONSENSUS +7.9%

จะกลับมาโตดีหลังรอมฎอน

- กำไรปกติ 4Q23 โต 9% y-y Momentum ดังกล่าวจะเกิดต่อเนื่องไปใน 1Q24 พร้อม เป้าการเติบโตของรายได้ในอัตรา 1 หลักโดยจะได้รับแรงกดดันจากเทศกาลรอมฎอน
- คาดกำไรปกติจะโต 7% y-y ในปี 2024 โดยได้ปัจจัยผลักดันจากจำนวนเตียงที่ เพิ่มขึ้น Referral offices ที่มากขึ้นและ Revenue intensity ที่สูงขึ้น
- คงคำแนะนำซื้อหลังปรับราคาเป้าหมายขึ้นเป็น 305 บาท (DCF)

รายได้จากผู้ป่วยชาวพม่าและคูเวตชะลอตัวใน 4Q23

BH รายงานกำไร 4Q23 อยู่ในเกณฑ์ดีโดยเพิ่มขึ้น 9% y-y เป็น 1.7พัน ลบ. อย่างไรก็ดีกำไร ดังกล่าวลดลง 13% q-q ส่วนมากจากค่าใช้จ่ายโบนัสแก่พนักงาน 250 ลบ. และรายได้จากพม่า ที่ชะลอตัวหลังเกิดความตึงเครียดทางการเมือง นอกจากนี้รายได้จากผู้ป่วยชาวคูเวตยังลดลง เนื่องจากรัฐบาลคูเวตปรับและลดการรับประกันการจ่ายเงินที่ให้กับประชาชนชาวคูเวตที่รับการ รักษาในต่างประเทศ ปัจจุบันการรักษาในประเทศไทยไม่อยู่ในบัญชีที่รัฐบาลคูเวตรับประกัน การรักษาให้แก่ชาวคูเวต อย่างไรก็ดีผู้บริหารคาดว่าประเทศไทยจะกลับไปอยู่ในบัญชีดังกล่าว หลังเทศกาลรอมภูอน

ผลกระทบจากเทศกาลรอมฎอนเพิ่มขึ้นใน 1Q24 เมื่อเทียบกับใน 1Q23

BH ตั้งเป้าให้รายได้โต y-y ในอัตรา 1 หลักใน 1Q24 โดยจะได้รับแรงกดดันจากผลกระทบของ เทศกาลรอมฎอนที่จำนวนวันมากขึ้นเมื่อเทียบกับใน 1Q23 (เทศกาลรอมฎอนเริ่มตั้งแต่ วันที่ 10 มี.ค. ถึง 9 เม.ย. 2024 เทียบกับ 22 มี.ค. ถึง 21 เม.ย. ใน 2023) อย่างไรก็ดีเราคาด ว่ารายได้จะโตดี y-y ใน 2Q24 จากผลกระทบของเทศกาลรอมฎอนที่ลดลง ในขณะที่ สถานการณ์กับรัฐบาลดูเวตน่าจะดีขึ้น

คาดรายได้จากผู้ป่วยต่างชาติจะโตดีในปี 2024

เราคาดว่ารายได้ในปี 2024 จะโต 7% y-y (4% สำหรับรายได้จากผู้ป่วยชาวไทยและ 9% สำหรับรายได้จากผู้ป่วยชาวต่างชาติ) โดยมีปัจจัยหนุนการเติบโตสำคัญประกอบด้วย 1) จำนวนเตียงเฉลี่ยที่เพิ่มขึ้นจาก 472 ในปี 2023 เป็น 519 เตียงในปี 2024; 2) Referral offices ที่เพิ่มขึ้นจาก 83 ในปี 2023 เป็น 125 ในปี 2024 ส่วนมากเน้นไปที่จีน เอธิโอเปีย ออสเตรเลีย และชาอุดีอาระเบียและ 3) การปรับราคา 4% ในเดือน ม.ค. 24 และ 2% ในเดือน ก.ค. 24 ซึ่ง ทำให้ราคาเพิ่ม 6% ในปี 2024 เราคาดว่า EBITDA margin จะเพิ่มจาก 37.5% ในปี 2023 เป็น 38.0% ในปี 2024 โดยมีสมมติฐานจาก Revenue intensity ที่สูงขึ้นซึ่งน่าจะทำให้กำไรปกติโต 7% y-y เป็น 7.4พัน ลบ.

ปรับเพิ่มประมาณการกำไรปกติ ราคาหุ้นที่ลดลงเป็นโอกาสในการซื้อ

เราปรับเพิ่มประมาณการกำไรปกติปี 2024-25 ขึ้น 4-5% เพื่อสะท้อนผลประกอบการปี 2023 ที่อยู่ในเกณฑ์ดีซึ่งทำให้ได้ราคาเป้าหมายปี 2024 ใหม่ที่ 305 บาท (DCF) BH มีการซื้อขายใน ระดับการประเมินมูลค่าที่น่าสนใจที่ 24x ของค่า 2024E P/E (เทียบกับค่าเฉลี่ย 5 ปีย้อนหลัง ที่ 30x) ราคาหุ้นปรับตัวลดลง 6% ในช่วงเดือนที่ผ่านมาซึ่งเรามองว่าเป็นโอกาสในการซื้อ เรา เห็นว่ากำไรปกติที่โดช้าใน 4Q23 เป็นไปตามฤดูกาล ในขณะที่ผลกระทบของเทศกาลรอมฏอน เป็นเรื่องชั่วคราว เราคาดว่าผลประกอบการจะกลับมาโตดีหลังเทศกาลดังกล่าว

KEY STOCK DATA

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	25,376	27,172	28,543	29,983
Net profit	7,006	7,397	7,850	8,352
EPS (THB)	8.80	9.30	9.87	10.50
vs Consensus (%)	-	8.4	8.2	8.7
EBITDA	9,509	10,313	10,917	11,585
Recurring net profit	6,918	7,397	7,850	8,352
Core EPS (THB)	8.69	9.30	9.87	10.50
Chg. In EPS est. (%)	nm	4.7	3.9	nm
EPS growth (%)	40.0	6.9	6.1	6.4
Core P/E (x)	26.3	24.6	23.2	21.8
Dividend yield (%)	1.6	2.0	2.4	2.6
EV/EBITDA (x)	18.1	16.3	15.1	13.9
Price/book (x)	7.7	6.6	5.9	5.3
Net debt/Equity (%)	(44.2)	(51.1)	(55.7)	(60.4)
ROE (%)	31.8	28.8	26.8	25.4



Share price performance	1 Month	3 Month	12 Month			
Absolute (%)	(5.4)	4.1	9.0			
Relative to country (%)	(3.9)	5.7	28.6			
Mkt cap (USD m)			5,081			
3m avg. daily turnover (USD m)			15.8			
Free float (%)			65			
Major shareholder		Thai NVDR (16%)				
12m high/low (THB)		272	.00/204.00			
Issued shares (m)			922.70			

Sources: Bloomberg consensus; FSSIA estimates



Teerapol Udomvej, CFA

Fundamental Investment Analyst on Securities; License no. 080523 teerapol.udo@fssia.com, +66 2646 9969

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Investment thesis

We think BH's operations are in an upward trend. International patient revenue should continue to improve on the back of normalized strong demand for medical tourism.

We expect to see an improvement in Bumrungrad Health Network (BHN), which is the new business model that BHN and its partner hospitals have set up to jointly operate Centers of Excellence (CoE) in partnered hospitals. We believe there will be more CoE openings in partnered hospitals.

BH's EBITDA margin should be in an upward trend as the hospital has started to reduce its medical discount rate. Plus, international patients, which normally command a higher EBITDA margin than Thai patients, are beginning to recover in terms of volume.

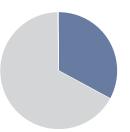
Company profile

BH is a leading private hospital (580 licensed beds) in the premium segment.

www.bumrungrad.com

Principal activities (revenue, 2023)

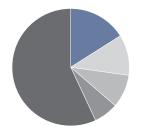
- Thai patient revenue 32.9 %
- International patient revenue 66.8
- Other revenue 0.3 %



Source: Bumrungrad Hospital

Major shareholders

- Thai NVDR 16.0 %
- Bangkok Insurance 11.2 %
- UOB Kay Hian (Hong Kong) 9.1
- Bangkok Bank 6.7 %
- Others 57.0 %



Source: Bumrungrad Hospital

Catalysts

Key growth drivers include 1) the recovery of international patient numbers; 2) its new business model, "Bumrungrad Health Network", which should enable BH to capture the middle-class patient segment; and 3) its vital life business (Wellness) which has a high margin compared to traditional healthcare.

Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.

Event calendar

Date	Event
May 2024	1Q24 results announcement

Key assumptions

	2024E	2025E	2026E
	(%)	(%)	(%)
OPD volume growth	2	2	2
OPD revenue / patient growth	5	3	3
IPD volume growth	2	2	2
IPD revenue / patient growth	5	3	3

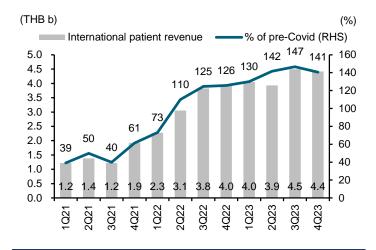
Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2024 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2024 earnings to rise by 4%, and vice versa, all else being equal.

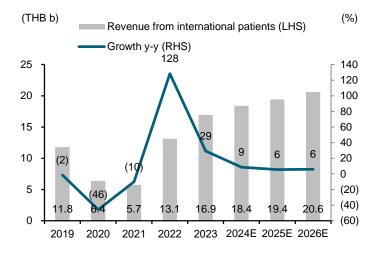
Source: FSSIA estimates

Exhibit 1: International patient revenue, quarterly



Source: BH

Exhibit 3: International patient revenue, yearly



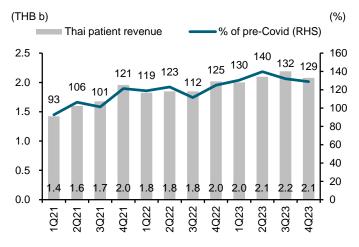
Sources: BH; FSSIA estimates

Exhibit 5: EBITDA margin, quarterly



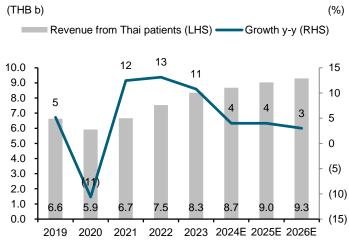
Source: BH

Exhibit 2: Thai patient revenue, quarterly



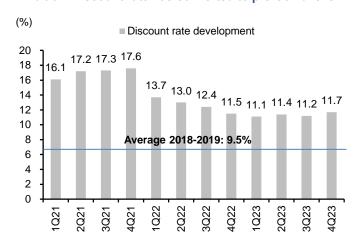
Source: BH

Exhibit 4: Thai patient revenue, yearly



Sources: BH; FSSIA estimates

Exhibit 6: Discount rate has converted to pre-Covid level



Sources: BH; FSSIA estimates

Recap: 4Q23 results review

BH reported a strong core profit of THB1.7b (+9% y-y, -13% q-q) in 4Q23, in line with the Bloomberg consensus estimate.

Revenue grew 9% y-y in the quarter. International patient revenue grew by 12% y-y and exceeded the pre-Covid level by 41%. Thai patient revenue grew 3% y-y and exceeded the pre-Covid level by 29%.

As a result, the revenue contribution from Thai patients accounted for 32% and international patients accounted for 68% (vs 34%:66% during pre-Covid).

COGS and SG&A increased by 7% y-y and 9% y-y, respectively, mainly from personnel costs. Thus, the 4Q23 EBITDA margin slightly improved to 35.9% (vs 35.7% in 4Q22) thanks to strong revenue.

Exhibit 7: BH - 4Q23 results review

	4Q22	1Q23	2Q23	3Q23	4Q23	Change		2022	2023	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)				
Sales	5,988	6,069	6,049	6,741	6,516	(3)	9	20,721	25,376	22
COGS (incl. depreciation)	(3,136)	(3,150)	(3,041)	(3,371)	(3,332)	(1)	6	(11,099)	(12,895)	16
Gross profit	2,851	2,920	3,008	3,370	3,184	(6)	12	9,621	12,481	30
SG&A	(1,046)	(1,013)	(986)	(1,040)	(1,140)	10	9	(3,798)	(4,180)	10
Operating profit	1,805	1,906	2,021	2,330	2,044	(12)	13	5,823	8,301	43
Net other income	80	21	32	28	29	5	(63)	187	111	(41)
Interest income	15	25	30	38	49	29	220	46	141	207
Interest expense	(1)	(0)	(0)	(0)	(1)	242	95	(4)	(2)	(33)
Pretax profit	1,900	1,952	2,083	2,395	2,121	(11)	12	6,053	8,550	41
Income Tax	(335)	(355)	(382)	(438)	(408)	(7)	22	(1,072)	(1,583)	48
Share gain/loss from JV					(0)					
Share gain/loss from associates	(0)	(0)	(1)	(0)	(0)	(83)	(81)	(1)	(1)	n/a
Minority interest	(8)	(10)	(18)	(9)	(11)	18	32	(39)	(49)	n/a
Core profit	1,556	1,586	1,682	1,948	1,702	(13)	9	4,941	6,918	40
Extraordinaries, GW & FX	(10)	(3)	66	6	19			(3)	88	n/a
Reported net profit	1,546	1,583	1,748	1,954	1,721	(12)	11	4,938	7,006	42
Outstanding shares (m)	795	795	795	795	795	0	0	795	795	0
Core EPS (THB)	1.96	2.00	2.12	2.45	2.14	(13)	9	6.22	8.71	40
EPS (THB)	1.94	1.99	2.20	2.46	2.16	(12)	11	6.21	8.82	42
COGS (excl. depreciation)	2,853	2,875	2,766	3,099	3,058	(1)	7	9,982	11,798	18
Depreciation	283	275	275	272	274	1	(3)	1,117	1,097	(2)
EBITDA	2,168	2,202	2,329	2,630	2,348	(11)	8	7,127	9,509	33
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)
Gross margin	48	48	50	50	49	(1)	1	46	49	3
SG&A/Revenue	17	17	16	15	17	2	0	18	16	(2)
EBITDA margin	35.7	36.2	38.3	38.9	35.9	(3)	0	34	37	3
Net profit margin	26	26	29	29	26	(3)	1	24	28	4
Operating stats	(y-y %)									
Hospital revenue growth	54	47	23	18	9					
OPD revenue growth	48	42	n/a	n/a	n/a					
IPD revenue growth	60	54	n/a	n/a	n/a					
International patient revenue growth	105	78	29	20	12					
Thai patient revenue growth	3	10	14	18	3					

Source: BH

Exhibit 8: Changes in key assumptions

		Current			Previous		Change			
	2024E	2025E	2026E	2024E	2025E	2026E	2024E	2025E	2026E	
	(THB b)	(THB b)	(%)	(%)	(%)					
OPD patient revenue	13.3	13.9	14.7	13.8	14.7	n/a	(4.0)	(4.9)	n/a	
IPD patient revenue	13.8	14.5	15.3	12.8	13.5	n/a	8.3	7.2	n/a	
Thai patient revenue	8.7	9.0	9.3	8.8	9.3	n/a	(1.9)	(2.8)	n/a	
International patient revenue	18.4	19.4	20.6	17.7	18.9	n/a	3.8	2.8	n/a	
Revenue	27.2	28.5	30.0	26.7	28.3	n/a	1.9	0.9	n/a	
EBITDA margin (%)	38.0	38.2	38.6	37.2	37.3	n/a	0.8	0.9	n/a	
Core profit	7.4	7.9	8.4	7.1	7.6	n/a	4.7	3.9	n/a	

Note: Change of items in percentage terms are represented in ppt change

Source: FSSIA estimates

Exhibit 9: DCF valuation

Cost of equity assumptions	(%)		Cost of debt assumptions	(%)
Risk-free rate	3.0		Pre-tax cost of debt	3.5
Market risk premium	8.0		Marginal tax rate	20.0
Stock beta	0.7			
Cost of equity, Ke	8.6		Net cost of debt, Kd	2.8
Weight applied	87.0		Weight applied	13.0
WACC	7.8			
DCF valuation estimate	(THB b)	(THB/share)	Comments	
NPV	78.1	84.6	WACC 7.8%, Risk-free rate 3%, Risk premium 8%	
NPV Terminal value	78.1 189.3	84.6 205.2	WACC 7.8%, Risk-free rate 3%, Risk premium 8% Terminal growth 3%	
	-		· ·	
Terminal value	189.3	205.2	Terminal growth 3%	
Terminal value Cash & liquid assets	189.3 14.4	205.2 15.6	Terminal growth 3% At end-2024E	
Terminal value Cash & liquid assets Investments	189.3 14.4 0.0	205.2 15.6 0.0	Terminal growth 3% At end-2024E At end-2024E	

Source: FSSIA estimates

Exhibit 10: One-year forward rolling P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 11: One-year forward rolling P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Peer comparisons as of 4 March 2024

Company	BBG	Rec	Share price		Market	PI	E	RC)E	PBV		EV/ EBITDA		
			Current	Target	Upside	Сар	23A	24E	23A	24E	23A	24E	23A	24E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	27.75	35.00	26.1	12,310	31.2	28.1	15.2	15.7	4.6	4.3	18.3	16.5
Bumrungrad Hospital	вн тв	BUY	229.00	305.00	33.2	5,081	26.3	24.6	31.8	28.8	7.7	6.6	18.1	16.2
Bangkok Chain Hospital	всн тв	BUY	21.60	26.00	20.4	1,504	38.6	28.9	11.1	14.2	4.3	3.9	19.2	15.4
Chularat Hospital	CHG TB	BUY	2.96	3.90	31.8	909	30.6	25.0	14.2	16.8	4.4	4.0	16.8	14.1
Praram 9 Hospital	PR9 TB	BUY	18.90	22.00	16.4	415	26.6	24.6	11.4	11.5	2.9	2.7	13.5	11.9
Thonburi Healthcare Group	THG TB	HOLD	43.75	55.00	25.7	1,035	38.8	30.7	9.3	11.4	3.6	3.4	18.4	16.0
Ramkhamhaeng Hospital	RAM TB	BUY	30.25	50.00	65.3	1,013	23.8	19.8	7.8	9.2	1.8	1.8	30.0	24.9
Rajthanee Hospital	RJH TB	n/a	26.25	n/a	n/a	220	18.5	18.9	19.1	18.8	5.3	3.4	13.6	12.8
Ekachai Medical Care	EKH TB	n/a	7.60	n/a	n/a	151	18.9	18.3	14.6	13.4	5.6	2.5	10.9	10.1
Thailand average						22,638	28.2	24.3	14.9	15.5	4.5	3.6	17.7	15.3
Regional														
Ramsay Health Care	RHC AU	n/a	54.75	n/a	n/a	8,309	37.5	41.5	8.6	7.9	3.1	3.0	12.0	11.2
Ihh Healthcare Bhd	IHH SP	n/a	1.73	n/a	n/a	11,277	33.4	31.2	6.3	6.0	2.3	1.9	14.1	13.3
Ryman Healthcare	RYM NZ	n/a	4.59	n/a	n/a	1,886	9.0	11.3	7.5	7.0	1.0	0.6	11.8	13.5
Apollo Hospitals Enterprise	APHS IN	n/a	6,033	n/a	n/a	10,468	103.2	88.7	13.8	14.8	23.9	13.5	42.5	37.3
Kpj Healthcare Berhad	KPJ MK	n/a	1.68	n/a	n/a	1,552	31.7	25.5	10.2	11.6	3.7	3.1	13.9	12.6
Raffles Medical Group	RFMD SP	n/a	1.02	n/a	n/a	1,410	21.3	25.5	8.6	7.3	2.2	1.8	10.5	11.9
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,600	n/a	n/a	2,354	38.0	32.8	16.8	17.8	7.6	6.3	23.7	20.7
Aier Eye Hospital Group	300015 CH	n/a	14.48	n/a	n/a	18,582	37.9	30.1	18.3	19.6	15.4	6.6	22.3	18.0
Regional average						55,838	39.0	35.8	11.3	11.5	7.4	4.6	18.8	17.3
Overall average						78,476	33.3	29.7	13.2	13.6	5.8	4.1	18.2	16.3

Sources: Bloomberg; FSSIA estimates

Financial Statements

Bumrungrad Hospital

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	20,721	25,376	27,172	28,543	29,983
Cost of goods sold	(11,099)	(12,895)	(13,684)	(14,347)	(15,002)
Gross profit	9,621	12,481	13,489	14,196	14,981
Other operating income	187	111	114	118	121
Operating costs	(3,798)	(4,180)	(4,449)	(4,645)	(4,849)
Operating EBITDA	7,127	9,509	10,313	10,917	11,585
Depreciation	(1,117)	(1,097)	(1,159)	(1,247)	(1,332)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	6,010	8,412	9,154	9,669	10,253
Net financing costs	42	139	158	213	261
Associates	(1)	(1)	(1)	(1)	(1)
Recurring non-operating income	(1)	(1)	(1)	(1)	(1)
Non-recurring items	(3)	88	0	0	0
Profit before tax	6,049	8,638	9,311	9,881	10,513
Tax	(1,072)	(1,583)	(1,862)	(1,976)	(2,103)
Profit after tax	4,977	7,055	7,449	7,905	8,410
Minority interests	(39)	(49)	(52)	(55)	(58)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	4,938	7,006	7,397	7,850	8,352
Non-recurring items & goodwill (net)	3	(88)	0	0	0
Recurring net profit	4,941	6,918	7,397	7,850	8,352
Per share (THB)					
Recurring EPS *	6.21	8.69	9.30	9.87	10.50
Reported EPS	6.21	8.80	9.30	9.87	10.50
DPS	3.20	3.69	4.50	5.58	5.92
Diluted shares (used to calculate per share data)	796	796	796	796	796
Growth					
Revenue (%)	66.3	22.5	7.1	5.0	5.0
Operating EBITDA (%)	158.5	33.4	8.5	5.9	6.1
Operating EBIT (%)	281.0	40.0	8.8	5.6	6.0
Recurring EPS (%)	287.9	40.0	6.9	6.1	6.4
Reported EPS (%)	306.2	41.9	5.6	6.1	6.4
Operating performance					
Gross margin inc. depreciation (%)	46.4	49.2	49.6	49.7	50.0
Gross margin exc. depreciation (%)	51.8	53.5	53.9	54.1	54.4
Operating EBITDA margin (%)	34.4	37.5	38.0	38.2	38.6
Operating EBIT margin (%)	29.0	33.1	33.7	33.9	34.2
Net margin (%)	23.8	27.3	27.2	27.5	27.9
Effective tax rate (%)	17.7	18.5	20.0	20.0	20.0
Dividend payout on recurring profit (%)	51.5	42.5	48.4	56.5	56.4
Interest cover (X)	(141.7)	(60.7)	(57.8)	(45.4)	(39.3)
Inventory days	11.9	10.6	10.9	11.0	11.0
Debtor days	36.3	50.8	59.2	56.4	53.7
Creditor days	34.6	33.5	32.4	32.6	32.7
Operating ROIC (%)	40.6	52.9	52.8	54.8	57.7
ROIC (%)	39.1	51.0	50.8	52.8	55.5
ROE (%)	26.7	31.8	28.8	26.8	25.4
ROA (%)	21.9	25.6	23.4	22.0	21.0
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Thai patient revenue	7,536	8,348	8,682	9,029	9,300
International patient revenue	13,110	16,948	18,410	19,434	20,603
Other revenue	75	80	80	80	80

Sources: Bumrungrad Hospital; FSSIA estimates

Financial Statements

Bumrungrad Hospital

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	4,941	6,918	7,397	7,850	8,352
Depreciation	1,117	1,097	1,159	1,247	1,332
ssociates & minorities	-	- (40)	-	-	
Other non-cash items	26	(16)	52	55	58
Change in working capital	131	(1,021)	251	193	200
ash flow from operations	6,216	6,978	8,859	9,345	9,943
Capex - maintenance	(1,170)	(1,617)	(1,630)	(1,713)	(1,499
apex - new investment let acquisitions & disposals	0	(12)	0	0	(
Other investments (net)	-	(12)	-	-	,
Cash flow from investing	(1,170)	(1,629)	(1,630)	(1,713)	(1,499
Dividends paid	(2,543)	(2,938)	(3,581)	(4,438)	(4,710
Equity finance	(2,343)	(2,330)	(3,301)	(4,430)	(4,710
Debt finance	(8)	28	0	0	
Other financing cash flows	(155)	31	0	0	
ash flow from financing	(2,705)	(2,880)	(3,581)	(4,438)	(4,710
lon-recurring cash flows	-	-	-	-	()
Other adjustments	0	0	0	0	
Net other adjustments	0	0	0	0	
Novement in cash	2,341	2,469	3,648	3,194	3,73
Free cash flow to firm (FCFF)	5,049.59	5,351.60	7,231.30	7,635.17	8,446.2
ree cash flow to equity (FCFE)	4,882.92	5,407.78	7,228.57	7,632.44	8,443.5
Per share (THB)					
FCFF per share	5.47	5.80	7.84	8.27	9.1
FCFE per share	5.29	5.86	7.83	8.27	9.1
Recurring cash flow per share	7.65	10.05	10.82	11.50	12.2
Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
, ,					
Fangible fixed assets (gross)	26,652	27,899	29,530	31,242	32,74
Less: Accumulated depreciation	(14,236)	(14,921)	(16,080)	(17,328)	(18,660
Fangible fixed assets (net)	12,416	12,978	13,449	13,915	14,08
ntangible fixed assets (net)	61	61	61	61	6
ong-term financial assets	- 1	13	13	13	1
nvest. in associates & subsidiaries Cash & equivalents	8,276	10,745	14,393	17,587	21,32
VC receivable	2,658	4,408	4,408	4,408	4,40
nventories	326	362	385	402	4,40
Other current assets	159	169	181	190	19
Current assets	11,419	15,685	19,367	22,588	26,34
Other assets	362	475	475	475	47
Total assets	24,259	29,212	33,365	37,051	40,97
Common equity	19,705	23,801	27,618	31,029	34,67
Minorities etc.	300	297	348	403	46
Total shareholders' equity	20,005	24,098	27,966	31,432	35,13
ong term debt	63	91	91	91	9
Other long-term liabilities	799	856	856	856	85
ong-term liabilities	862	947	947	947	94
VC payable	1,085	1,078	1,145	1,197	1,25
Short term debt	0	0	0	0	
Other current liabilities	2,306	3,089	3,308	3,474	3,65
Current liabilities	3,391	4,167	4,452	4,672	4,89
Total liabilities and shareholders' equity	24,259	29,212	33,365	37,051	40,97
Net working capital	(249)	772	521	329	12
nvested capital	12,591	14,299	14,520	14,792	14,75
Includes convertibles and preferred stock which is bei	ing treated as debt				
er share (THB)					
ook value per share	24.76	29.91	34.71	38.99	43.5
angible book value per share	24.69	29.83	34.63	38.92	43.4
inancial strength					
let debt/equity (%)	(41.1)	(44.2)	(51.1)	(55.7)	(60.4
let debt/total assets (%)	(33.9)	(36.5)	(42.9)	(47.2)	(51.8
Current ratio (x)	3.4	3.8	4.3	4.8	5.
CF interest cover (x)	(114.1)	(38.0)	(44.6)	(34.8)	(31.3
a luation	2022	2023	2024E	2025E	2026
Recurring P/E (x) *	36.9	26.3	24.6	23.2	21.
Recurring P/E @ target price (x) *	49.1	35.1	32.8	30.9	29.
Reported P/E (x)	36.9	26.0	24.6	23.2	21.
Dividend yield (%)	1.4	1.6	2.0	2.4	2.
rice/book (x)	9.2	7.7	6.6	5.9	5
rice/tangible book (x)	9.3	7.7	6.6	5.9	5
V/EBITDA (x) **	24.5	18.1	16.3	15.1	13
V/EBITDA (x)	32.9	24.4	22.2	20.7	19
EV/invested capital (x)	13.8	12.0	11.6	11.2	10.

Sources: Bumrungrad Hospital; FSSIA estimates

Bumrungrad Hospital PCL (BH TB)

FSSIA ESG rating

★ ★ ★

Exhibit 13: FSSIA ESG score implication

51.21 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 14: ESG – peer comparison

	FSSIA			Domes	stic ratings					Glob	al ratings -			Bloomberg	
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Glob al	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
всн	39.71				4.00	5.00	Certified	High	48.21			27.19	18.00	3.52	47.60
BDMS	74.00	Y	Y	Υ	5.00	4.00		Medium	61.06	AA	34.00	59.83	72.00	3.45	58.92
BH	51.21				4.00	4.00		Medium	64.29	Α	29.00	59.03	27.00	5.08	47.79
CHG	38.25				4.00	5.00		High	55.35			59.57	21.00	2.34	50.24
PR9	54.08		Y	Y	5.00	5.00	Certified	High	71.12			62.39		2.43	37.90
PRINC	18.00				4.00	4.00	Certified								
RAM	11.75				3.00			High							
THG	18.75				5.00	5.00		High						-	
VIBHA	20.88				4.00	3.00	Declared	High					17.00		

 $Sources: \underline{SETTRADE.com}; FSSIA's compilation$

Exhibit 15: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	0.85	1.30	1.60	1.49	1.73	3.35	3.58	5.08
BESG environmental pillar score	0.00	1.75	1.75	1.75	1.75	3.21	3.73	3.73
BESG social pillar score	0.18	0.18	0.38	0.38	0.85	3.19	3.25	6.43
BESG governance pillar score	3.25	3.57	4.35	3.81	3.55	3.73	4.07	3.97
ESG disclosure score	31.24	32.94	35.78	35.78	36.40	47.68	47.79	47.79
Environmental disclosure score	0.42	5.53	8.91	8.91	9.76	35.43	35.76	35.76
Social disclosure score	12.03	12.03	17.17	17.17	18.20	26.39	26.39	26.39
Governance disclosure score	81.10	81.10	81.10	81.10	81.10	81.10	81.10	81.10
Environmental								
Emissions reduction initiatives	No	No	No	No	No	Yes	Yes	Yes
Climate change policy	No	No	No	No	No	Yes	Yes	Yes
Climate change opportunities discussed	No							
Risks of climate change discussed	No	No	No	No	No	No	Yes	Yes
GHG scope 1	_	_	_	_	_	_	_	_
GHG scope 2 location-based	_	_	_	_	_	_	_	_
GHG Scope 3	_	_	_	_	_	_	_	_
Carbon per unit of production	_	_	_	_	_	_	_	_
Biodiversity policy	No							
Energy efficiency policy	Yes							
Total energy consumption	_	0	0	0	0	0	0	0
Renewable energy use	_	_	_	_	_	_	_	_
Electricity used	_	_	_	_	_	_	_	_
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 16: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No							
Waste reduction policy	No	No	No	No	No	Yes	Yes	Yes
Hazardous waste	_	_	_	_	_	_	_	_
Total waste	_	_	_	_	_	_	_	_
Waste recycled	_	_	_	_	_	_	_	_
Waste sent to landfills	_	_	_	_	_	_	_	_
Environmental supply chain management	No	No	No	No	No	Yes	Yes	Yes
Water policy	No	No	No	No	Yes	Yes	Yes	Yes
Water consumption	_	_	_	_	_	_	_	_
Social								
Human rights policy	Yes							
Policy against child labor	No	No	No	No	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	No	No	No	No	Yes	Yes	Yes
Consumer data protection policy	No	No	No	No	No	Yes	Yes	Yes
Equal opportunity policy	Yes							
Gender pay gap breakout	No							
Pct women in workforce	_	_	_	_	_	_	_	
Pct disabled in workforce	_	_	_	_	_	_	_	_
Business ethics policy	No	No	No	No	No	Yes	Yes	Yes
Anti-bribery ethics policy	Yes							
Health and safety policy	Yes							
Lost time incident rate - employees	_	_	_	_	_	_	_	_
Total recordable incident rate - employees	_	_	_	_	_	_	_	
Training policy	Yes							
Fair remuneration policy	No							
Number of employees – CSR		_	3,984	3,980	4,088	3,782	3,455	4,219
Employee turnover pct	_	_	_			7	7	8
Total hours spent by firm - employee training	_	_	247,805	268,252	283,707	207,353	195,380	234,480
Social supply chain management	No	No	No	No	No	Yes	Yes	Yes
Governance			-	-				
Board size	11	11	11	11	10	10	11	11
No. of independent directors (ID)	4	4	4	4	4	4	5	5
No. of women on board	3	3	3	3	3	3	3	3
No. of non-executive directors on board	8	8	9	9	9	9	10	10
Company conducts board evaluations	Yes							
No. of board meetings for the year	5	4	6	4	4	7	4	4
Board meeting attendance pct	91	93	97	87	88	87	95	98
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No							
Age of the youngest director	42	43	49	50	51	52	27	28
Age of the oldest director	75	75	78	79	79	80	78	79
No. of executives / company managers	7	6	6	6	4	4	4	5
No. of female executives	1	2	2	3	3	3	3	3
Executive share ownership guidelines	No							
Size of audit committee	3	3	3	3	3	3	4	4
No. of ID on audit committee	3	3	3	3	3	3	4	4
Audit committee meetings	4	4	4	5	5	4	4	4
Audit meeting attendance %	100	92	92	87	100	100	87	100
<u> </u>	3	3	3	3	3	3	3	3
Size of compensation committee No. of ID on compensation committee	1	1	1	1	1	1	1	
·			5					3
No. of compensation committee meetings	100	100		100	100	2	100	
Compensation meeting attendance %	100	100	100	100	100	83	100	100
Size of nomination committee	3	3	3	3	3	3	3	3
No. of nomination committee meetings	1 100	100	5	3	100	2	3	100
Nomination meeting attendance %	100	100	100	100	100	83	100	100
Sustainability governance								

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	ıy			Rating						
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process bas	ed on the com	transparent, rules-based con panies' Total Sustainability al Corporate Sustainability anies within each industry a	Scores resulting Assessment (CSA).	Sustainability A ESG Score of le	ssessment (C ess than 45% y are disquali	ne annual S&P G SA) for DJSI. Co of the S&P Globa fied. The constitu verse.	mpanies with al ESG Score	an S&P Global of the highest		
Sustainability Investment List (THSI) by The Stock Exchange of Thailand (SET)	managing bu Candidates I 1) no irregulation of >150 up capital. S 70%; 2) inde wrongdoing	usiness with tr must pass the ar trading of the shareholders ome key disquered pendent direct related to CG	ility in Environmental and S cansparency in Governance or preemptive criteria, with two ne board members and exe of, and combined holding mu- ualifying criteria include: 1) ctors and free float violation of, social & environmental imparrings in red for > 3 years	e, updated annually, vo crucial conditions: cutives; and 2) free ist be >15% of paid- CG score of below ; 3) executives' pacts; 4) equity in	To be eligible for THSI inclusion, verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. SETTHSI Index is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by the Thailand (SE	the Thai IOD,	h in sustainable developme with support from the Stock ts are from the perspective s.	k Exchange of	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).						
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment and transparent and tof five the criteria cover date (45%), circulation of sexercised. The and verifiability	e incorporated and sufficiently e CG compon r AGM proced and after the rufficient informa e second assess r; and 3) openne	which shareholders' rights a d into business operations a y disclosed. All form impout ents to be evaluated annua lures before the meeting (4: meeting (10%). (The first ass tition for voting; and 2) facilitating, ess 1) the ease of attending mee sess for Q&A. The third involves thes, resolutions and voting result.								
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmen policies. The (Companies of Declaration of Certification, in managers and	nt of key control Certification eciding to becond Intent to kick offineluding risk assort employees, est	Checklist include corruption rols, and the monitoring and is good for three years. he a CAC certified member star an 18-month deadline to subm sessment, in place of policy and lablishment of whistleblowing chall stakeholders.)	d developing of t by submitting a it the CAC Checklist for control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	based on an risk is unmai regulatory filing information, co	assessment of as	sk rating provides an overa of how much of a company's s to be reviewed include corpors her media, NGO reports/website k, ESG controversies, issuer fee riews.	's exposure to ESG ate publications and es, multi-sector	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored. NEGL Low Medium High Severe 0-10 10-20 20-30 30-40 40+						
ESG Book	positioned to the principle helps explain over-weighti	outperform of of financial m future risk-a	sustainable companies that over the long term. The met ateriality including informat djusted performance. Mater ith higher materiality and re erly basis.	hodology considers ion that significantly riality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
MSCI			measure a company's man						nethodology to		
	,	,	nd laggards according to the	eir exposure to ESG ri	sks and how well	they manage	those risks relati	ve to peers.			
	AAA	8.571-10.00 7.143-8.570	Leader:	leading its industry in m	nanaging the most sig	gnificant ESG ris	sks and opportunitie	s			
	A	5.714-7.142									
	BBB	4.286-5.713			ional track record of managing the most significant ESG risks and opportunities relative to						
	ВВ	2.857-4.285		industry peers							
	В	1.429-2.856	i								
	ccc	0.000-1.428	Laggard:	lagging its industry bas	sed on its high exposure and failure to manage significant ESG risks						
Moody's ESG solutions	believes that	t a company ir	gree to which companies ta ntegrating ESG factors into or shareholders over the me	its business model an							
Refinitiv ESG rating	based on pu	blicly available	and objectively measure a e and auditable data. The s ta publicly. (Score ratings are	score ranges from 0 to	100 on relative E	SG performan	ce and insufficie	nt degree of tr			
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.										
Bloomberg	Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.							power mean)			
Bloomberg	ESG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.										

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bumrungrad Hospital	вн тв	THB 229.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Dusit Medical Services	BDMS TB	THB 27.75	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bangkok Chain Hospital	BCH TB	THB 21.60	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Chularat Hospital	CHG TB	THB 2.96	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 18.90	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 43.75	HOLD	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units. Downside risks include 1) regulatory risks from drug prices and medical bill controls; and 2) a slowdown in international patients due to economic concerns.
Ramkhamhaeng Hospital	RAM TB	THB 30.25	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 04-Mar-2024 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.