**EQUITY RESEARCH - RESULTS FLASH** 

## CENTRAL PATTANA

**CPN TB** 

THAILAND / PROPERTY DEVELOPMENT



**FSSIA ESG rating** 

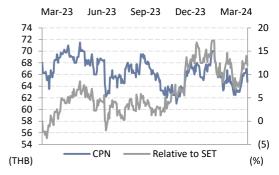


TARGET PRICE CLOSE THB64.75 **UP/DOWNSIDE** +26.6% THB82.00 **PRIOR TP CHANGE IN TP UNCHANGED** 

# TP vs CONSENSUS 0.0%

#### **KEY STOCK DATA**

YE Dec (THB m)	2023	2024E	2025E	2026E
Revenue	45,613	46,020	48,830	49,883
Net profit	15,062	15,809	16,800	17,525
EPS (THB)	3.36	3.52	3.74	3.90
vs Consensus (%)	-	7.6	5.4	1.7
EBITDA	24,924	25,762	27,350	28,490
Recurring net profit	14,991	15,809	16,800	17,525
Core EPS (THB)	3.34	3.52	3.74	3.90
Chg. In EPS est. (%)	nm	-	-	nm
EPS growth (%)	37.0	5.5	6.3	4.3
Core P/E (x)	19.4	18.4	17.3	16.6
Dividend yield (%)	2.8	2.7	2.9	3.0
EV/EBITDA (x)	16.7	15.4	14.5	14.1
Price/book (x)	3.1	2.9	2.7	2.5
Net debt/Equity (%)	117.1	89.4	82.9	80.6
ROE (%)	17.3	16.4	16.1	15.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	0.0	(4.4)	(7.8)
Relative to country (%)	(0.4)	(3.8)	9.1
Mkt cap (USD m)			8,096
3m avg. daily turnover (USD m)			15.6
Free float (%)			66
Major shareholder	Ch	irathivat Fa	mily (37%)
12m high/low (THB)		7	1.75/60.50
Issued shares (m)			4,488.00

Sources: Bloomberg consensus; FSSIA estimates

## 4Q23 results at first glance

ผลประกอบการอยู่ในเกณฑ์ดีแม้ว่ากำไร 4Q23 จะลดลง q-q

#### **Highlights**

- CPN รายงานรายได้ทำสถิติสูงสุดใหม่ที่ 12.8พัน ลบ. ใน 4Q23 เพิ่มขึ้น 8% q-q และ 26% y-y จากผลประกอบการที่น่าประทับใจในทุกธุรกิจ อย่างไรก็ดีกำไรปกติปรับตัว ลดลงเล็กน้อยที่ 4.6% q-q ส่วนมากจากค่าใช้จ่ายการขายและบริหารที่สูงตามฤดูกาล ในช่วงฤดูกาลเฉลิมฉลองแต่กระโดดเพิ่ม 35% y-y เป็น 4.0พัน ลบ. ใกล้เคียงกับที่เรา
- 📮 รายได้จากธุรกิจให้เช่าโต 8% q-q จาก Traffic และการใช้จ่ายที่สูงขึ้นในช่วงฤดูกาล เฉลิมฉลองและกระโดดเพิ่ม 26% y-y จากส่วนลดค่าเช่าที่กลับมาเป็นปกติตั้งแต่ 1Q23
- ฐรกิจอสังหาริมทรัพย์รายงานการเติบโตที่ดี (+13% q-q, +92% y-y) จากการโอน คอนโดต่าง ๆ ประกอบด้วย the Escent Korat, Escent Ville, Ayutthaya, Escent Hatyai, และ Phyll Phuket
- รายได้จากธุรกิจโรงแรมเพิ่ม 17% q-q และ 33% y-y พร้อมอัตราการเข้าพักที่สูงขึ้นใน ทุกโรงแรมจากปัจจัยด้านฤดูกาล อัตราค่าห้องรายวันเฉลี่ยลดลงจากส่วนแบ่งที่เพิ่มขึ้น ของโรงแรมราคาประหยัดเปิดใหม่
- 📱 อัตรากำไรขั้นตันรวมทำสถิติสูงสุดตลอดกาลที่ 55.5% จาก 1) ค่าไฟฟ้าที่ลดลง 2) อัตรา กำไรขั้นต้นสูงสุดใหม่ในธุรกิจให้เช่าที่ 59.4% และ 3) อัตรากำไรขั้นต้นที่ดีขึ้นมากใน ธุรกิจอสังหาฯ ที่ 36.1%
- ในปี 2023 CPN รายงานรายได้จากการดำเนินงานทำสถิติสูงสุดใหม่ที่ 45.6พัน ลบ. (+ 28% y-y) สูงกว่าระดับก่อนโควิดในปี 2019 อยู่ 24% โดยเกิดจากความสำเร็จของธุรกิจ อสังหาฯ (+103% y-y) และธุรกิจให้เช่า (+20% y-y) นอกจากนี้อัตรากำไรขั้นต้นรวมยัง ทำสถิติสูงสุดตลอดกาลที่ 52.8% ซึ่งทำให้กำไรปกติโต 36% y-y เป็น 14.8พัน ลบ.
- CPN ประกาศจ่ายเงินปันผล 1.80 บาทต่อหุ้นสำหรับการดำเนินงานในรอบปี 2023 คิด เป็นอัตราการจ่ายเงินปันผลที่ 54% สูงกว่าค่าเฉลี่ยในอดีตที่ 33% โดยคิดเป็นอัตรา ผลตอบแทนในรูปเงินปันผลได้ที่ 2.8%

#### Outlook

■ CPN จะมุ่งเพิ่มรายได้อย่างต่อเนื่องอีก 14-16% CAGR ในช่วงปี 2023-27 โดยธุรกิจ อสังหาฯ และโรงแรมจะมีบทบาทสำคัญในการผลักดันการเติบโต เราคงคำแนะนำซื้อที่ ราคาเป้าหมาย 82 บาท (DCF, 7.2% WACC, 3% LTG) คิดเป็นเพียง 23.3x ของค่า 2024E P/E



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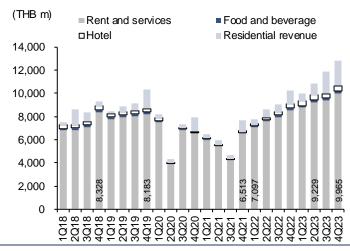
PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Exhibit 1: CPN - 4Q23 results summary

Year to Dec 31	4Q22	1Q23	2Q23	3Q23	4Q23	Cha	nge	2022	2023	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)				
Total operating revenue	10,209	9,982	10,865	11,918	12,849	7.8	25.9	35,575	45,613	28.2
Cost of services	(5,047)	(4,755)	(5,275)	(5,764)	(5,715)	(0.8)	13.2	(18,033)	(21,509)	19.3
Gross profit	5,162	5,226	5,590	6,154	7,134	15.9	38.2	17,542	24,104	37.4
Operating costs	(2,159)	(1,756)	(1,716)	(1,754)	(2,501)	42.6	15.8	(6,483)	(7,726)	19.2
Operating profit	3,003	3,471	3,874	4,400	4,633	5.3	54.3	11,058	16,379	48.1
Operating EBITDA	5,194	5,513	6,035	6,466	6,910	6.9	33.0	19,608	24,924	27.1
Other income	374	309	269	359	240	(33.0)	(35.9)	1,580	1,176	(25.6)
Interest expense	(601)	(596)	(663)	(660)	(693)	4.9	15.3	(2,204)	(2,613)	18.6
Profit before tax	3,183	3,591	3,887	4,544	4,467	(1.7)	40.4	11,987	16,489	37.6
Tax	(651)	(798)	(769)	(908)	(986)	8.6	51.4	(2,487)	(3,461)	39.2
Associates	434	477	532	579	546	(5.6)	25.8	1,560	2,133	36.8
Minority interests	(27)	(27)	(36)	(53)	(55)	5.2	107.1	(114)	(171)	49.3
Reported net profit	2,806	3,246	3,678	4,161	3,977	(4.4)	41.7	10,760	15,062	40.0
Core profit	2,939	3,242	3,614	4,163	3,972	(4.6)	35.2	10,945	14,831	35.5
Reported EPS (THB)	0.63	0.73	0.82	0.93	0.89	(4.7)	41.7	2.40	3.36	40.2
Recurring EPS (THB)	0.65	0.72	0.81	0.93	0.89	(4.6)	35.2	2.44	3.30	35.5
Key Ratios (%)	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)
Gross margin	50.6	52.4	51.5	51.6	55.5	3.9	5.0	49.3	52.8	3.5
Operating margin	29.4	34.8	35.7	36.9	36.1	(0.9)	6.6	31.1	35.9	4.8
EBITDA margin	50.9	55.2	55.5	54.3	53.8	(0.5)	2.9	55.1	54.6	(0.5)
Core profit margin	28.8	32.5	33.3	34.9	30.9	(4.0)	2.1	30.8	32.9	2.1
SG&A / Sales	21.1	17.6	15.8	14.7	19.5	4.7	(1.7)	18.2	16.9	(1.3)
Revenue breakdown	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)				
Rental and services	8,531	8,751	9,229	9,358	9,965	6.5	16.8	31,131	37,303	19.8
Food centre services	198	207	245	229	240	4.8	21.2	655	921	40.5
Hotel operations	337	353	368	384	449	16.9	33.4	918	1,554	69.3
Residential sales	1,143	670	1,023	1,947	2,195	12.8	92.1	2,870	5,835	103.3
Gross margin by business	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)
Rental and services	52.0	53.4	52.9	54.8	59.4	4.6	7.4	50.4	55.3	4.9
Food centre services	47.6	47.3	51.4	49.3	49.6	0.2	2.0	42.2	49.5	7.3
Hotel operations	69.8	66.6	66.0	65.2	66.9	1.7	(3.0)	69.8	66.2	(3.7)
Residential sales	34.5	32.4	32.8	34.0	36.1	2.1	1.6	32.8	34.4	1.6

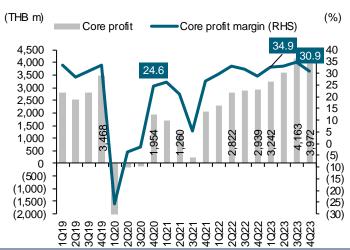
Source: CPN

Exhibit 2: Revenue breakdown



Sources: CPN, FSSIA's compilation

Exhibit 3: Core profit and core profit margin



Sources: CPN, FSSIA's compilation

### **Financial Statements**

Central Pattana

Profit and Loss (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Revenue	35,575	45,613	46,020	48,830	49,883
Cost of goods sold	(18,033)	(21,509)	(21,906)	(23,191)	(23,512)
Gross profit	17,542	24,104	24,114	25,639	26,370
Other operating income	-	-	-	-	-
Operating costs	(6,483)	(7,726)	(7,639)	(8,057)	(8,081)
Operating EBITDA	19,608	24,924	25,762	27,350	28,490
Depreciation	(8,550)	(8,546)	(9,287)	(9,768)	(10,200)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	11,058	16,379	16,475	17,582	18,289
Net financing costs	(2,204)	(2,613)	(2,553)	(2,765)	(2,872)
Associates	1,560	2,133	2,734	2,931	3,143
Recurring non-operating income	4,692	4,857	5,445	5,685	5,941
Non-recurring items	(186)	71	0	0	0
Profit before tax	13,361	18,693	19,367	20,502	21,359
Tax	(2,487)	(3,461)	(3,410)	(3,554)	(3,686)
Profit after tax	10,874	15,233	15,957	16,948	17,672
Minority interests	(114)	(171)	(147)	(147)	(147)
Preferred dividends	0	0	0	0	0
Other items	0	0	0	0	0
Reported net profit	10,760	15,062	15,809	16,800	17,525
Non-recurring items & goodwill (net)	186	(71)	0	0	0
Recurring net profit	10,945	14,991	15,809	16,800	17,525
Per share (THB)					
Recurring EPS *	2.44	3.34	3.52	3.74	3.90
Reported EPS	2.40	3.36	3.52	3.74	3.90
DPS	1.15	1.80	1.76	1.85	1.93
Diluted shares (used to calculate per share data)	4,488	4,488	4,488	4,488	4,488
Growth					
Revenue (%)	43.2	28.2	0.9	6.1	2.2
Operating EBITDA (%)	53.6	27.1	3.4	6.2	4.2
Operating EBIT (%)	138.2	48.1	0.6	6.7	4.0
Recurring EPS (%)	114.6	37.0	5.5	6.3	4.3
Reported EPS (%)	50.5	40.0	5.0	6.3	4.3
Operating performance					
Gross margin inc. depreciation (%)	49.3	52.8	52.4	52.5	52.9
Gross margin exc. depreciation (%)	73.3	71.6	72.6	72.5	73.3
Operating EBITDA margin (%)	55.1	54.6	56.0	56.0	57.1
Operating EBIT margin (%)	31.1	35.9	35.8	36.0	36.7
Net margin (%)	30.8	32.9	34.4	34.4	35.1
Effective tax rate (%)	20.7	20.7	20.5	20.5	20.5
Dividend payout on recurring profit (%)	47.2	53.9	50.0	49.3	49.3
Interest cover (X)	7.1	8.1	8.6	8.4	8.4
Inventory days	-	-	-	-	-
Debtor days	65.9	37.7	31.7	30.9	31.5
Creditor days	267.0	234.2	263.2	257.1	268.4
Operating ROIC (%)	5.0	7.2	7.2	7.5	7.7
ROIC (%)	5.0	6.6	6.7	7.1	7.4
ROE (%)	14.2	17.3	16.4	16.1	15.5
ROA (%)	4.8	6.2	6.4	6.8	7.1
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2022	2023	2024E	2025E	2026E
Revenue from rent and services	31,131	37,303	40,236	42,847	44,582
	655	921	982	1,060	1,145
Revenue from food and beverage	000	02.		,	, -
Revenue from food and beverage Revenue from hotel operation	918	1,554	1,502	1,623	1,655

Sources: Central Pattana; FSSIA estimates

### **Financial Statements**

Central Pattana

Cash Flow (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Recurring net profit	10,945	14,991	15,809	16,800	17,525
Depreciation	8,550	8,546	9,287	9,768	10,200
Associates & minorities	(942)	0	0	0	0
Other non-cash items	638	1,505 (3,694)	147	147	147 263
Change in working capital  Cash flow from operations	(4,317) <b>14,875</b>	(3,694) <b>21,348</b>	1,695 <b>26,939</b>	(1,151) <b>25,564</b>	28,135
Capex - maintenance	(7,273)	(13,447)	(13,319)	(13,500)	(12,150)
Capex - new investment	0	0	0	0	(12,100)
let acquisitions & disposals	(165)	3,760	(266)	571	70
Other investments (net)	(1,836)	-	(4,744)	-	-
Cash flow from investing	(9,274)	(9,687)	(18,329)	(12,929)	(12,080)
Dividends paid	(1,365)	(5,182)	(7,905)	(8,284)	(8,646)
Equity finance	(6,163)	(6,494)	0	0	0
Debt finance	1,991	(33,111)	29,137	8,800	232
Other financing cash flows Cash flow from financing	- (5 527)	32,225	(30,000)	516	(7,784)
lon-recurring cash flows	(5,537)	(12,562)	(8,768)	310	(16,198)
Other adjustments	0	0	0	0	0
Net other adjustments	0	(160)	0	(13,302)	Ŏ
Novement in cash	63	(1,061)	(158)	(150)	(143)
Free cash flow to firm (FCFF)	7,804.31	14,273.65	11,163.00	15,399.89	18,926.52
ree cash flow to equity (FCFE)	7,591.13	10,614.75	7,746.77	8,133.29	8,502.81
Per share (THB)					
CFF per share	1.74	3.18	2.49	3.43	4.22
FCFE per share	1.69	2.37	1.73	1.81	1.89
Recurring cash flow per share	4.28	5.58	5.62	5.95	6.21
Balance Sheet (THB m) Year Ending Dec	2022	2023	2024E	2025E	2026E
Fangible fixed assets (gross)	257,917	269,554	282,873	296,373	308,523
Less: Accumulated depreciation	(85,210)	(93,756)	(103,043)	(112,811)	(123,012)
Tangible fixed assets (net)	172,707	175,798	179,830	183,562	185,511
ntangible fixed assets (net)	0	0	0	0	. 0
ong-term financial assets	0	0	0	0	0
nvest. in associates & subsidiaries	41,306	42,282	42,133	43,123	44,113
Cash & equivalents	6,121	5,059	4,901	4,750	4,607
VC receivable	5,455	4,027	4,063	4,308	4,399
nventories	0	0	0	0	0
Other current assets	13,667	16,459	16,606	17,620	18,000
Current assets	25,242	25,546	25,570	26,678	27,007
Other assets	33,436	36,247	32,913	29,684	25,775
Fotal assets	272,692	279,873	280,445	283,046	282,406
Common equity Minorities etc.	81,475 8,145	92,273 8,309	100,178 8,456	108,461 8,604	117,107 8,751
Fotal shareholders' equity	89,620	100,582	108,634	117,065	125,858
Long term debt	98,522	83,656	60,669	79,354	74,531
Other long-term liabilities	42,517	71,767	64.612	47,665	44,816
Long-term liabilities	141,040	155,423	125,281	127,020	119,347
A/C payable	7,614	9,018	9,184	9,723	9,858
Short term debt	27,441	39,196	41,320	22,435	31,490
Other current liabilities	6,976	5,654	7,365	6,934	7,533
Current liabilities	42,032	53,868	57,869	39,091	48,881
Total liabilities and shareholders' equity	272,691	309,873	291,784	283,176	294,087
Net working capital	4,531	5,815	4,120	5,271	5,008
nvested capital	251,981	260,142	258,995	261,639	260,408
Includes convertibles and preferred stock which is be	Ing treated as debt				
Per share (THB)					
Book value per share	18.15	20.56	22.32	24.17	26.09
angible book value per share	18.15	20.56	22.32	24.17	26.09
Financial strength	400.7	447.4	00.4	00.0	00.0
let debt/equity (%)	133.7	117.1	89.4	82.9	80.6
Net debt/total assets (%)	43.9 0.6	42.1 0.5	34.6 0.4	34.3 0.7	35.9
Current ratio (x)  CF interest cover (x)	4.4	5.1	4.0	3.9	0.6 4.0
Valuation	2022	2023	2024E	2025E	2026E
Recurring P/E (x) *	26.5	19.4	18.4	17.3	16.6
Recurring P/E @ target price (x) *	33.6	24.5	23.3	21.9	21.0
Reported P/E (x)	27.0	19.3	18.4	17.3	16.6
Dividend yield (%)	1.8	2.8	2.7	2.9	3.0
Price/book (x) Price/tangible book (x)	3.6 3.6	3.1 3.1	2.9 2.9	2.7 2.7	2.5 2.5
EV/EBITDA (x) **	21.3	3.1 16.7	2.9 15.4	2.7 14.5	14.1
EV/EBITDA (x)  EV/EBITDA @ target price (x) **	25.3	19.8	18.4	17.3	16.8
EV/invested capital (x)	1.7	1.6	1.5	1.5	1.5
	•••				0

Sources: Central Pattana; FSSIA estimates

# **Central Pattana PCL (CPN TB)**



### Exhibit 4: FSSIA ESG score implication

81.38 /100

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 5: ESG – peer comparison

	FSSIA			Domest	ic ratings				Global ratings						Bloomberg	
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
AP	53.36		Y	Υ	5.00	5.00	Certified	Low	43.30			16.91	24.00	1.89	34.26	
AWC	71.74		Y	Υ	5.00	5.00	Certified	Low	55.63	AA		69.90	73.00	2.11	60.03	
CPN	81.38	Υ	Y	Υ	5.00	5.00	Certified	Low	56.02	BBB	35.00	69.83	81.00	3.67		
SIRI	66.14		Y	Y	5.00	5.00	Certified	Low	43.82	Α		57.85	23.00	3.00	61.14	
SPALI	59.80		Y	Y	5.00	5.00	Certified	Low	52.93	BB		36.30	24.00	2.19	42.36	

 $Sources: \underline{\textbf{SETTRADE}.com}; \ \textbf{FSSIA's compilation}$ 

#### Exhibit 6: ESG score by Bloomberg

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	2.24	2.42	2.76	3.13	3.12	3.35	3.67	_
BESG environmental pillar score	0.97	1.31	1.29	1.93	1.90	2.22	2.60	_
BESG social pillar score	3.25	3.25	6.78	6.78	6.78	6.78	6.78	_
BESG governance pillar score	4.03	3.91	3.95	3.86	3.90	4.01	4.31	_
ESG disclosure score	50.21	53.42	57.94	58.14	59.45	60.66	60.66	_
Environmental disclosure score	40.65	52.85	54.82	52.85	56.78	56.78	56.78	_
Social disclosure score	28.75	26.18	31.53	34.10	34.10	37.73	37.73	_
Governance disclosure score	81.10	81.10	87.36	87.36	87.36	87.36	87.36	_
Environmental								
Emissions reduction initiatives	Yes							
Climate change policy	Yes							
Climate change opportunities discussed	No							
Risks of climate change discussed	No	Yes						
GHG scope 1	4	4	4	4	6	7	3	2
GHG scope 2 location-based	202	255	250	258	278	220	185	239
GHG Scope 3	191	270	284	300	305	246	167	365
Carbon per unit of production	0	0	0	0	0	75	54	0
Biodiversity policy	Yes							
Energy efficiency policy	Yes							
Total energy consumption	846	930	909	956	1,003	810	718	1,030
Renewable energy use	0	0	1	6	9	13	19	22
Electricity used	846	923	904	951	998	806	715	922
Fuel used - natural gas	_	_	_	_	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 7: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No							
Waste reduction policy	Yes							
Hazardous waste	_	_	9	_	0	0	0	_
Total waste	67	77	107	84	70	52	45	65
Waste recycled	_	0	0	0	2	2	2	6
Waste sent to landfills	_	_	_	_	68	49	42	53
Environmental supply chain management	Yes	No						
Water policy	Yes							
Water consumption	_	2,536	2,489	2,573	3,071	2,475	2,378	_
Social								
Human rights policy	Yes							
Policy against child labor	Yes							
Quality assurance and recall policy	Yes							
Consumer data protection policy	No							
Equal opportunity policy	Yes							
Gender pay gap breakout	No	No	Yes	Yes	Yes	Yes	Yes	No
Pct women in workforce	49	49	50	50	50	49	49	_
Pct disabled in workforce	_	_	_	_	_	_	_	_
Business ethics policy	Yes							
Anti-bribery ethics policy	Yes							
Health and safety policy	Yes							
Lost time incident rate - employees	_	_	_	_	_	_	_	_
Total recordable incident rate - employees	_	_	0	0	0	0	0	_
Training policy	Yes							
Fair remuneration policy	No							
Number of employees – CSR	4,099	4,301	4,658	4,911	5,093	4,863	4,712	4,991
Employee turnover pct	.,		.,000			-,,,,,	-,	
Total hours spent by firm - employee training	81,980	90,321	116,450	132,597	122,232	53,593	117,800	49,910
Social supply chain management	Yes							
Governance								
Board size	12	12	11	11	11	12	12	14
No. of independent directors (ID)	4	4	4	4	4	4	4	4
No. of women on board	2	1	1	1	1	2	3	4
No. of non-executive directors on board	11	11	10	10	10	11	9	13
Company conducts board evaluations	Yes							
No. of board meetings for the year	6	8	8	8	10	10	9	8
Board meeting attendance pct	96	86	90	99	90	96	98	99
Board duration (years)	3	3	3	3	3	3	3	3
Director share ownership guidelines	No							
Age of the youngest director	53	54	55	56	57	58	59	_
Age of the youngest director	75	76	77	78	79	80	79	
No. of executives / company managers	75 11	70 12	8	8	9	6	5	7
No. of female executives	6	5	5	5	<b>5</b>	2	2	2
Executive share ownership guidelines Size of audit committee	No <b>4</b>	No <b>3</b>						
No. of ID on audit committee								
	4	4	4	4	4	4	4	3
Audit committee meetings	11	11	11	11	11	11	11	8
Audit meeting attendance %	97 <b>3</b>	98 3	95 3	100	100	100	100	96
Size of compensation committee	3	3	3	3	3	3	5	3
No. of ID on compensation committee	2	2	2	2	2	2	2	2
No. of compensation committee meetings	3	3	2	3	4	3	5	4
Compensation meeting attendance %	89	88	80	100	100	100	100	100
Size of nomination committee	3	3	3	3	3	3	5	3
No. of nomination committee meetings	3	3	2	3	4	3	5	4
None in a time a second in a second and a second a second and a second a second and	89	88	80	100	100	100	100	100
Nomination meeting attendance %  Sustainability governance	09	00		100	100	100	100	100

Sources: Bloomberg; FSSIA's compilation

### **Disclaimer for ESG scoring**

ESG score	Methodology				Rating				
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process based on from the annual S Only the top-ranke inclusion.	the companies' \alpha &P Global Corpo ed companies wit	Fotal Sustainability rate Sustainability hin each industry a	Assessment (CSA). are selected for	Be a member ar Sustainability As ESG Score of le scoring compan selected from th	ssessment (CS ss than 45% o y are disqualif e Eligible Univ	SA) for DJSI. Co of the S&P Glob ried. The constituterse.	ompanies with al ESG Score uents of the D	an S&P Global of the highest JSI indices are
Sustainability Investment List (THSI) by The Stock Exchange of Thailand (SET)	managing busines Candidates must I 1) no irregular trac float of >150 share up capital. Some I 70%; 2) independ- wrongdoing relate	ss with transparer pass the preempt ding of the board eholders, and corkey disqualifying ent directors and d to CG, social &	ive criteria, with tw members and execution mbined holding mu criteria include: 1) free float violation; environmental imp	, updated annually. ro crucial conditions: cutives; and 2) free st be >15% of paid- CG score of below 3) executives'	To be eligible for minimum of 50% during the asset nature of the rel SETTHSI Index capitalization > >0.5% of paid-u Index is a market maximum, and it	for each indissment year. The evant industry is extended for FIB5b (~USD properties of capital for an extended	cator, unless the The scoring will land materiality from the THSI con 150b); 2) free flat least 9 out of 1 n-weighted inde	e company is a be fairly weigh . ompanies who oat >20%; and 2 months. The	a part of DJSI ted against the se 1) market d 3) liquidity e SETTHSI
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by the Th	nai IOD, with supp The results are fro	ainable developme oort from the Stock m the perspective		Scores are rated Good (80-89), 3 and not rated fo equitable treatm stakeholders (29 responsibilities (	for Good (70- r scores below ent of shareho 5%); 4) disclos	79), 2 for Fair (6 v 50. Weightings olders (weight 2	60-69), 1 for P s include: 1) th 5% combined)	ass (60-69), e rights; 2) and ); 3) the role of
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are inco transparent and si out of five the CG criteria cover AGM date (45%), and a circulation of sufficier exercised. The secon and verifiability; and	orporated into bus ufficiently disclose components to be a procedures befulter the meeting (internation for voind assesses 1) the ear) openness for Q&A	e evaluated annua ore the meeting (45 10%). (The first asso- ting; and 2) facilitating ease of attending mee	and information is ant elements of two illy. The assessment 5%), at the meeting asses 1) advance thow voting rights can be tings; 2) transparency the meeting minutes that	The scores are Very Good (90-9				
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishment of k policies. The Certi (Companies deciding Declaration of Intent Certification, includin	key controls, and ification is good for to become a CAC to kick off an 18-mong risk assessment, if the control of the control	certified member start nth deadline to submi in place of policy and t of whistleblowing ch	the by submitting a the care control, training of	The document v passed Checklis approvals whose professionalism	t will move for e members ar	r grånting certific e twelve highly i	cation by the C	CAC Council
Morningstar Sustainalytics	based on an asse risk is unmanaged	ssment of how m	iewed include corpora	s exposure to ESG ate publications and	A company's ES more risk is unm				d risk. The
		y feedback, ESG co	NGO reports/website ntroversies, issuer fee		<b>NEGL</b> 0-10	<b>Low</b> 10-20	Medium 20-30	<b>High</b> 30-40	Severe 40+
ESG Book	positioned to outp the principle of fin- helps explain futur	erform over the lo ancial materiality re risk-adjusted p atures with higher	including informati erformance. Mater materiality and re	nodology considers on that significantly iality is applied by	The total ESG s scores using ma and 100 with high	teriality-based	d weights. The s	core is scaled	
MSCI				agement of financially eir exposure to ESG ris					nethodology to
	<b>AA</b> 7.	571-10.000 143-8.570	Leader:	leading its industry in m	anaging the most sig	nificant ESG ris	ks and opportunitie	es	
	BBB 4.	714-7.142 286-5.713 857-4.285	Average:	a mixed or unexceptions industry peers	al track record of ma	naging the most	significant ESG ris	sks and opportur	nities relative to
		429-2.856 000-1.428	Laggard:	lagging its industry base	ed on its high exposu	re and failure to	manage significar	nt ESG risks	
Moody's ESG solutions	believes that a cor	mpany integrating	g ESG factors into	ke into account ESG of its business model and edium to long term.					
Refinitiv ESG rating	based on publicly	available and au	ditable data. The s	company's relative ES core ranges from 0 to 0 to 25 = poor; >25 to 50	100 on relative ES	G performand	ce and insufficie	nt degree of tr	
S&P Global				ring a company's perforication. The score range			of ESG risks, op	portunities, an	d impacts
	ESG Score	Bloomb		ng the company's aggi					
Bloomberg	200 00010		s based on Bloomb Scores, where the	e weights are determin					

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

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#### History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
02-Apr-2021 19-May-2021 10-Aug-2021	BUY BUY BUY	68.00 64.00 60.00	08-Nov-2021 06-Jun-2022 29-Jun-2022	BUY BUY BUY	68.00 82.00 85.00	23-Dec-2022	BUY	82.00

Jitra Amornthum started covering this stock from 23-Dec-2022

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Central Pattana	CPN TB	THB 64.75	BUY	Key downside risks to our DCF-derived TP are deviations from our estimates on rental and occupancy rates, returns on its new investments, capex, and interest rates.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 29-Feb-2024 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.