#### EQUITY RESEARCH - COMPANY REPORT

# BANGKOK COMMERCIAL ASSET MNGT.

THAILAND / FINANCE & SECURITIES

# ปรับลดประมาณการเพิ่ม

- เราคาดว่า BAM จะรายงานกำไรสุทธิ์ 4Q23 อยู่ที่ 424 ลบ. (+10.8% q-q, -51.1% y-y)
- เราปรับลดประมาณการกำไรสุทธิ 2023-25 ลงเล็กน้อยเพื่อสะท้อนสมมติฐานการเก็บ
   เงินสดที่ลดลงและการเปลี่ยนแปลงในตัวเลขเงินลงทุนปี 2024-25
- คงคำแนะนำถือที่ราคาเป้าหมายปี 2024 ที่ 8.75 บาท

### คาดกำไรสุทธิ 4Q23 จะเพิ่ม q-q แต่ลดลง y-y

เราคาดว่า BAM จะรายงานกำไรสุทธิ 4Q23 อยู่ที่ 424 ลบ. เพิ่มขึ้น 10.8% q-q แต่ ลดลง 51.1% y-y เป็นผลของฐานที่สูงจากการจัดเก็บหนี้ก้อนใหญ่และสภาวะอุตสาหกรรมที่ ชะลอลงจาก 4Q22 เราคาดว่าแนวโน้มอุตสาหกรรมที่อ่อนตัวหลัง 3Q23 จะฉุดผล ประกอบการ 4Q23 อย่างต่อเนื่อง อย่างไรก็ดีผลประกอบการ 4Q23 น่าจะได้ปัจจัยหนุน บางส่วนจากหนี้ด้อยคุณภาพและสินทรัพย์รอการขายก้อนใหญ่ เราคาดว่าต้นทุนในการกู้ยืมจะ เพิ่มเล็กน้อย q-q จากการครบกำหนดของเงินกู้ยืมที่มีดอกเบี้ยต่ำกว่า เพราะฉะนั้นเราจึงคาด ว่ากำไรสุทธิปี 2023 จะอยู่ที่ 1.5พัน ลบ. ลดลง 45% y-y

### การเก็บเงินสดอ่อนแอต่อเนื่อง

เราคาดว่าตัวเลขการเก็บเงินสดใน 4Q23 จะอยู่ที่ 4พัน ลบ. (ต่ำกว่าเป้าประมาณการของบริษัท ฯ ที่ 5.4พัน ลบ. อยู่ 25.4%) เพิ่มขึ้น 4% q-q แต่ลดลง 24.2% y-y เราคาดว่าตัวเลขจะดีขึ้น qq จาก 1) ปัจจัยด้านฤดูกาล; และ 2) การชำระคืนหนี้จากลูกหนี้ด้อยคุณภาพและสินทรัพย์รอ การขายรายใหญ่ซึ่งน่าจะช่วยชดเชยตัวเลขที่ลดลง q-q ในกลุ่มสินทรัพย์รอการขายซึ่งน่าจะ ประสบปัญหาความต้องการชะลอตัวในตลาดที่อยู่อาศัยและแรงกดดันจากนโยบายการปล่อย สินเชื่ออย่างระมัดระวังของธนาคารต่าง ๆ อย่างต่อเนื่อง เราคาดตัวเลขการเก็บเงินสดปี 2023 ที่ 15.2พัน ลบ. ต่ำกว่าเป้าประมาณการของบริษัทฯ ที่ 17.8พัน ลบ. อยู่ 14.5%

### ปรับเป้าประมาณการกำไรปี 2023-25

เราปรับลดประมาณการกำไรสุทธิปี 2023 ลง 1.1% เพื่อสะท้อน 1) สมมติฐานการเก็บเงินสดที่ ลดลงและ 2) สมมติฐานค่าใช้จ่ายในการดำเนินงานที่สูงขึ้นเล็กน้อยโดยมีสัดส่วนค่าใช้จ่ายใน การดำเนินงานต่อรายได้อยู่ที่ 33.3% ในปีดังกล่าว สำหรับประมาณการในปี 2024-25 เราปรับ ลดสมมติฐานเงินลงทุนลงเล็กน้อยตามเป้าประมาณการของบริษัทฯ ซึ่งทำให้มีผลกระทบต่อ รายได้และทำให้ประมาณการทำไรสุทธิลดลงเล็กน้อย เราคาดว่าพอร์ตที่ใหญ่ขึ้นจะเป็นปัจจัย บวกสำคัญในปี 2024-25 เนื่องจากเราคาดว่าความสามารถในการชำระของลูกหนี้จะปรับตัวดี ขึ้นได้อย่างช้าๆเท่านั้น ซึ่งทำให้สัดส่วนค่าใช้จ่ายในการดำเนินงานต่อรายได้ค่อย ๆลดลง อย่างไรก็ดีเรายังคงระมัดระวังเกี่ยวกับลักษณะของผลประกอบการที่มีความผันผวนสูง โดยเฉพาะอย่างยิ่งภายใต้แรงกดดันจากเศรษฐกิจมหภาค

### ดงดำแหะนำถือที่ราคาเป้าหมายปี 2024 ที่ 8.75 บาท (NAV)

เราคงคำแนะนำถือ BAM การประเมินมูลค่าด้วยวิธี NAV ของเราให้ราคาเป้าหมายปี 2024 ที่ 8.75 บาทคิดเป็นค่า P/BV ที่ 0.64x (-2SD จากค่าเฉลี่ย 5 ปีย้อนหลัง)



# BAM TB HOLD

TARGET PRICE	THB8.75
CLOSE	THB8.35
UP/DOWNSIDE	+4.8%
PRIOR TP	THB8.75
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	-2.4%

### **KEY STOCK DATA**

YE Dec (THB m)	2022	2023E	2024E	2025E
Operating profit	3,206	1,821	2,169	2,316
Net profit	2,724	1,499	1,779	1,899
EPS (THB)	0.84	0.45	0.55	0.59
vs Consensus (%)	-	(24.0)	(19.4)	(25.3)
Recurring net profit	2,724	1,499	1,779	1,899
Core EPS (THB)	0.84	0.45	0.55	0.59
Chg. In EPS est. (%)	-	(1.1)	(0.2)	(0.4)
EPS growth (%)	4.8	(46.0)	21.0	6.8
Core P/E (x)	9.9	18.4	15.2	14.2
Dividend yield (%)	6.6	3.8	4.5	4.6
Price/book (x)	0.6	0.6	0.6	0.6
ROE (%)	6.3	3.4	4.1	4.3
ROA (%)	2.1	1.1	1.3	1.3



Share price performance	1 Wonth	3 Wonth	12 Wonth
Absolute (%)	(2.3)	1.2	(46.5)
Relative to country (%)	(0.5)	2.4	(35.6)
Mkt cap (USD m)			752
3m avg. daily turnover (USD m)			2.2
Free float (%)			21
Major shareholder		F	IDF (46%)
12m high/low (THB)			16.00/7.75
Issued shares (m)			3,232

Sources: Bloomberg consensus; FSSIA estimates



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PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

บทวิเคราะห์ฉบับนี้แปลมาจากต้นฉบับภาษาอังกฤษ ที่ออกรายงานเมื่อวันที่ 12 กุมภาพันธ์ 2024

#### **Investment thesis**

We have a HOLD call on BAM due to:

- The muted cash collection performance in 2023 from both NPL and NPA segments, which we do not expect to reverse course in the near term, along with the pressure from the high level of household debt and low purchasing power of debtors and NPA customers.
- We expect BAM's 2023 earnings to contract by 45% y-y from weak domestic macroeconomic factors, while we forecast 7-18% bottom-line growth in 2024-25, following the firm's expansion in its earnings asset base.

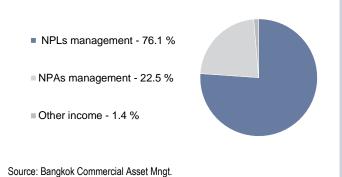
Our downward revisions from our previous estimates are due to our more negative outlook on BAM. Our NAVbased valuation model suggests a fair value of THB8.75, implying a P/BV ratio of 0.64x. Given the limited upside, we maintain our HOLD recommendation.

### **Company profile**

BAM was established in 1998 following the financial crisis in Thailand. Its key businesses include the purchase or transfer of non-performing loans (NPLs) and non-performing assets (NPAs) for management or for further disposal or transfer.

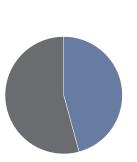
www.bam.co.th

#### Principal activities (revenue, 9M23)



#### **Major shareholders**

■ FIDF - 45.8 % ■ Others - 54.2 %



Source: Bangkok Commercial Asset Mngt.

#### Catalysts

- A higher-than-expected supply of NPLs for sale from financial institutions;
- Higher-than-expected investment in bad debts;
- Higher-than-expected cash collection from NPL receivables;
- Higher-than-expected NPA cash collection due to market
   Risks to our call

Downside risks to our NAV-based TP include 1) lower cash collection than estimated; 2) lower-than-expected bad debt acquisition; and 3) a slowdown in the property market. Upsides include 1) better-than-expected economic conditions and debt repayment momentum; and 2) an acceleration in the demand for NPAs.

#### **Event calendar**

Date	Event
23 February 2024	2023 results announcement

#### **Key assumptions**

	2023E	2024E	2025E
Net profit	1,499	1,779	1,899
Net profit growth (%)	(45.0)	18.7	6.8
Cash collection	15,225	16,501	17,302
Cash collection ratio (%)	11.3	11.3	11.5
Purchase of A/R	14,000	10,000	10,500
Investment growth (%)	73.3	(28.6)	5.0
Cost to income (%)	33.2	32.2	31.7

Source: FSSIA estimates

#### Earnings sensitivity

			2024E	
Cash collection ratio	±25bp	11.1	11.3	11.6
% change in net profit		(9.3)	0.0	9.3
Cost to income	±1ppt	31.2	32.2	33.2
% change in net profit		4.4	0.0	(4.4)

Source: FSSIA estimates

### Net profit to be up q-q but down on y-y basis in 4Q

We expect BAM to report a 4Q23 net profit of THB424m, increasing 10.8% q-q but declining 51.1% y-y due to the high-base effect from large-ticket collection and more solid industry backdrops in 4Q22. We project the soft industry trend following 3Q23 to continue to weigh on 4Q23 performance. However, apart from the seasonal tailwinds, 4Q23 results should have a certain degree of support from large-ticket NPLs and NPAs discussed during the 3Q23 analyst meeting (at a similar amount from 3Q23), leading us to forecast interest income and gains from the two segments to slightly improve q-q.

The pressure from ECL should decline slightly by 5.4% q-q to THB1.03b, as we foresee BAM's acquisition activity slowing down in 4Q23 from 3Q23. We estimate the cost of funds in 4Q23 to finish at 3.43%, increasing from 3.39% in the previous quarter on the maturity of a lower-yield issue. Our forecast suggests a 2023 net profit of THB1.5b, plunging 45% y-y, representing an underperforming year.

#### Exhibit 1: BAM – 4Q23 earnings preview

	4Q22	1Q23	2Q23	3Q23	4Q23E	Cha	nge	2023E	Change
	(THB m)	(q-q%)	(у-у%)	(THB m)	(у-у%)				
Interest income	2,528	2,156	2,249	2,288	2,358	3.0	(6.7)	9,051	(8.2)
Interest income from purchased loans	1,521	1,548	1,607	1,704	1,728	1.4	13.6	6,587	8.4
Gain from purchased loans	972	566	604	541	548	1.4	(43.6)	2,259	(39.0)
Interest income from installment A/Rs	30	33	22	39	52	34.1	74.3	146	30.6
Interest income from cash at Fis	9	11	10	2	6	175.8	(38.7)	29	67.7
Other interest-related income	(5)	(2)	6	2	24	1,099.0	n/a	30	(156.6)
Interest expenses	694	693	722	735	752	2.3	8.4	2,902	10.0
Net interest income	1,834	1,463	1,527	1,551	1,608	3.7	(12.3)	6,149	(14.8)
Non-interest income	954	542	864	777	723	(7.0)	(24.2)	2,906	(1.2)
Gain from properties for sale	782	489	575	604	612	1.4	(21.7)	2,281	(10.0)
Gain from installment A/R	53	35	275	157	74	(53.0)	40.0	541	118.4
Other income	119	18	14	17	37	121.3	(69.4)	85	(46.6)
Total revenue	2,788	2,005	2,391	2,328	2,330	0.1	(16.4)	9,055	(10.9)
Operating expenses	861	684	742	777	807	3.8	(6.3)	3,011	4.2
Operating profit, PPOP	1,926	1,321	1,649	1,551	1,523	(1.8)	(20.9)	6,045	(16.9)
Expected credit losses	860	987	1,126	1,084	1,026	(5.4)	19.4	4,223	4.3
Income tax	191	57	88	84	94	11.3	(51.1)	323	(33.0)
Net profit	866	267	425	383	424	10.8	(51.1)	1,499	(45.0)
EPS (THB)	0.27	0.08	0.13	0.12	0.13	10.8	(51.1)	0.45	(46.0)
Cash collection	5,293	3,221	4,127	3,862	4,015	4.0	(24.2)	15,225	(9.5)
NPL Collection	3,118	1,972	2,013	2,146	2,414	12.5	(22.6)	8,546	(15.5)
NPA Collection	2,175	1,249	2,114	1,716	1,600	(6.7)	(26.4)	6,679	(0.6)
Key financial items	(THB m)	(%)	(%)	(THB m)	(%)				
Gross NPL	80,838	81,409	84,193	87,543	87,958	0.5	8.8	87,958	8.81
Gross NPA	42,938	44,047	43,945	44,723	46,699	4.4	8.8	46,699	8.76
Additional acquisition	4,962	2,650	4,723	5,431	1,196	(78.0)	(75.9)	14,000	73.29
Key financial ratios (%)	(%)	(%)	(%)	(%)	(%)			(%)	
Cost to income	30.90	34.13	31.02	33.39	34.63			33.25	
Cost of funds	3.29	3.23	3.34	3.39	3.43			3.31	
Gross margin	65.79	72.96	63.86	66.62	69.00			67.91	
Net profit margin	31.08	13.29	17.78	16.44	18.20			16.55	
ROA (%)	2.65	0.80	1.27	1.14	1.24			1.09	
ROE (%)	8.01	2.43	3.91	3.56	3.92			3.38	
D/E (x)	2.04	2.06	2.10	2.15	2.15			2.15	
IBD/E (x)	1.96	1.94	2.03	2.00	2.06			2.06	

Sources: BAM; FSSIA estimates

#### Cash collection continues to underperform

We expect 4Q23 cash collection to finish at THB4b (25.4% lower than management's guidance of THB5.4b), edging up 4% q-q but dropping 24.2% y-y. We estimate the q-q improvement to come from 1) seasonal factors, especially on NPL cash collection; and 2) repayments from large-ticket NPL and NPA debtors combined at THB200m (around THB400m is left outstanding), which would be partially offset by a q-q drop from the overall NPA segment – which should continue to experience slowing demand in residential property and pressure from banks' prudent lending policies.

On a y-y basis, both NPL and NPA segments should see a 24.2% and 26.4% drop amid the slowing backdrop we saw throughout 2023. Our estimates imply 2023 cash collection of THB15.2b (4.6% below our previous estimate of THB15.9b), coming in 14.5% short of the firm's target of THB17.8b – an amount which BAM has been less confident to achieve since 3Q23.

	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23E
Company's target	(THB m)					
NPL	2,593	3,070	2,298	2,682	2,521	2,999
NPA	1,704	2,839	1,169	1,782	1,967	2,382
Total	4,297	5,909	3,467	4,464	4,488	5,381
Actual and estimates	(THB m)					
NPL	2,552	3,118	1,972	2,013	2,146	2,414
NPA	1,877	2,175	1,249	2,114	1,716	1,600
Total	4,429	5,293	3,221	4,127	3,862	4,015
Relative to guidance	(%)	(%)	(%)	(%)	(%)	(%)
NPL	(1.57)	1.55	(14.17)	(24.93)	(14.88)	(19.49)
NPA	10.13	(23.38)	6.83	18.63	(12.77)	(32.81)
Total	3.07	(10.42)	(7.09)	(7.54)	(13.96)	(25.39)

Sources: BAM; FSSIA estimates

#### 2023-25E earnings revisions

We cut our 2023 net profit forecast by 1.1% to represent 1) our lower expectation of BAM's cash collection performance, especially from the NPA side; and 2) slightly higher assumptions on operating expenses, with cost to income finishing at 33.3% for the year.

For 2024-25E, we lower our investment assumptions from THB11b-11.5b to THB10b-10.5b, following the firm's guidance, as it has already acquired a significant amount throughout 2023. This should have a limited effect on the firm's revenue, assuming cash collection on new investments should have the most meaningful acceleration during the second year, leading to a marginal cut in our net profit estimates for 2024-25 by 0.2-0.4%, respectively. We expect portfolio expansion to represent the key catalyst for 2024-25, as we foresee only a gradual improvement in the repayment ability of debtors, resulting in a decline in the cost-to-income ratio to 31.7-32.2%, but still higher than the 2020-22 average of 27%. However, we remain cautious regarding the highly volatile nature of the results, especially under the macro-economic pressure.

#### Exhibit 3: 2023-25E earnings revisions

	Current			Previous			Change		
	2023E	2024E	2025E	2023E	2024E	2025E	2023E	2024E	2025E
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)
Net profit	1,499	1,779	1,899	1,515	1,783	1,907	(1.08)	(0.23)	(0.40)
Net profit growth (%)	(44.98)	18.70	6.77	(44.40)	17.70	7.00			
Cash collection	15,225	16,501	17,302	15,971	16,521	17,423	(4.67)	(0.12)	(0.70)
Cash collection ratio (%)	11.25	11.33	11.48	11.70	11.50	11.60			
Purchase of A/R	14,000	10,000	10,500	14,000	11,000	11,550	-	(9.09)	(9.09)
Investment growth (%)	73.29	(28.57)	5.00	73.30	(21.40)	5.00			
Cost to income (%)	33.25	32.22	31.74	33.00	31.70	30.90			



Source: FSSIA estimates

#### Maintain our HOLD call at NAV-based 2024 TP of THB8.75

We maintain our HOLD rating for BAM. Our NAV-based valuation method yields a 2024 TP of THB8.75, implying a P/BV ratio of 0.64x. The share price has been on a declining trend since 4Q23, representing a -2SD discount from its 5Y average. We expect that macro factors will continue to pressure BAM's and its industry peers' performance, leading us to believe that a near-term re-rating is unlikely.

#### Exhibit 4: NAV-based 2024 TP

NAV-based valuation	2024E
NPL - Reported appraisal value	192,989
Discount rate	55%
NPL - Discounted appraisal value	86,845
NPA - Reported appraisal value	69,807
Discount rate	80%
NPA - Discounted appraisal value	13,961
Total appraisal value	100,806
Cash and equivalents	840
Discount rate	95%
Other assets - Discounted	17
Interest bearing liabilities	86,443
Net Asset Value	28,079
No. of shares	3,232
NAV per share	8.75

# Exhibit 5: Share price performance of non-banks under coverage as of 8 February 2024

M %)	3M (%)	6M	1Y	YTD						
%)	(%)		1M 3M 6M 1Y YTD							
	(70)	(%)	(%)	(%)						
98)	7.55	5.07	(12.31)	1.33						
24)	7.83	16.99	23.45	(0.56)						
64) (*	11.67)	(17.62)	(28.38)	(1.85)						
32) (	(0.32)	(3.46)	(24.75)	(4.06)						
12) (	(3.83)	(6.88)	(23.14)	1.15						
.96) ('	15.56)	(47.28)	(54.85)	(10.59)						
19)	2.47	(20.95)	(47.47)	1.84						
85) (	(6.36)	(29.49)	(45.05)	(5.50)						
59) (	(1.05)	(10.80)	(28.77)	(1.34)						
63)	0.06	(9.43)	(16.47)	(1.79)						
	32) (( 12) (( .96) (( 19) ( 85) (( 59) (	64)       (11.67)         32)       (0.32)         12)       (3.83)         .96)       (15.56)         19)       2.47         85)       (6.36)         59)       (1.05)	64)     (11.67)     (17.62)       32)     (0.32)     (3.46)       12)     (3.83)     (6.88)       .96)     (15.56)     (47.28)       19)     2.47     (20.95)       85)     (6.36)     (29.49)       59)     (1.05)     (10.80)	64)         (11.67)         (17.62)         (28.38)           32)         (0.32)         (3.46)         (24.75)           12)         (3.83)         (6.88)         (23.14)           .96)         (15.56)         (47.28)         (54.85)           19)         2.47         (20.95)         (47.47)           85)         (6.36)         (29.49)         (45.05)           59)         (1.05)         (10.80)         (28.77)						

Sources: BAM; FSSIA estimates

#### Exhibit 6: BAM - one-year prospective P/BV band



Sources: Bloomberg; FSSIA estimates

#### Exhibit 8: Peers comparison, as of 9 February 2024

Source: Bloomberg

#### Exhibit 7: BAM - one-year prospective PER band



Sources: Bloomberg; FSSIA estimates

Company name	BBG	Rec	Share	Target	Up	P	PE		sv	ROE		Div yld	
	code		price	price	side	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(x)	(x)	(x)	(x)	(%)	(%)	(x)	(x)
AEON Thana Sinsap (Thailand)	AEONTS TB	HOLD	154.00	169.00	10	12.4	11.5	1.6	1.5	13.1	13.2	3.6	4.1
Krungthai Card	КТС ТВ	HOLD	44.00	49.00	11	15.6	14.3	3.2	2.8	21.8	20.7	2.3	2.6
Muangthai Capital	MTC TB	HOLD	45.00	43.00	(4)	20.0	16.0	3.0	2.6	15.6	17.2	0.8	0.9
Srisawad Corp	SAWAD TB	BUY	39.75	54.00	36	10.2	8.7	1.9	1.7	19.7	20.7	4.5	5.0
Ngern Tid Lor	TIDLOR TB	BUY	22.70	28.00	23	16.7	13.8	2.2	2.0	14.2	15.2	1.2	1.5
JMT Network services	JMT TB	HOLD	22.60	25.70	14	16.8	13.7	1.3	1.2	8.0	9.1	4.8	5.8
Bangkok Commercial Asset Mgmt.	BAM TB	HOLD	8.35	8.75	5	18.4	15.2	0.6	0.6	3.4	4.1	3.8	4.5
Chayo Group	CHAYO TB	HOLD	5.15	5.70	11	15.6	15.0	1.7	1.5	11.6	10.7	0.7	1.0

Average			1	15.7	13.5	1.9	1.7	13.4	13.9	2.7	3.2

Sources: Bloomberg; FSSIA estimates

### **Financial Statements**

Bangkok Commercial Asset Mngt.

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Interest Income	9,569	9,838	9,051	9,391	9,763
Interest expense	(2,559)	(2,637)	(2,902)	(3,044)	(3,202)
Net interest income	7,010	7,201	6,149	6,347	6,560
Net fees & commission	_	-	-	· -	-
Foreign exchange trading income	-	-	-	-	-
Securities trading income	-	-	-	-	-
Dividend income	0	0	0	0	0
Dther income	3,737	2,942	2,906	3,284	3,525
Non interest income					
	3,737	2,942	2,906	3,284	3,525
Total income	10,747	10,143	9,055	9,632	10,086
Staff costs	-	-	-	-	-
Other operating costs	(2,727)	(2,888)	(3,011)	(3,106)	(3,204)
Operating costs	(2,727)	(2,888)	(3,011)	(3,106)	(3,204)
Pre provision operating profit	8,020	7,255	6,045	6,526	6,882
Expected credit loss	(4,765)	(4,049)	(4,223)	(4,357)	(4,565)
Other provisions	-	-	-	-	-
Dperating profit	3,255	3,206	1,821	2,169	2,316
Recurring non operating income	0	0	0	0	0
Associates	_	-	-	-	_
Goodwill amortization	-	-	-	-	-
Non recurring items	0	0	0	0	0
Profit before tax					
	3,255	3,206	1,821	2,169	2,316
ax	(656)	(482)	(323)	(391)	(417)
Profit after tax	2,600	2,724	1,499	1,779	1,899
Ion-controlling interest	0	0	0	0	C
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	2,600	2,724	1,499	1,779	1,899
Ion recurring items & goodwill (net)	-	-	0	0	0
Recurring net profit	2,600	2,724	1,499	1,779	1,899
Per share (THB)					
Recurring EPS *	0.80	0.84	0.45	0.55	0.59
Reported EPS	0.80	0.84	0.45	0.55	0.59
DPS	0.55	0.55	0.32	0.37	0.38
	0.55	0.55	0.32	0.37	0.36
Growth					
Net interest income (%)	(7.2)	2.7	(14.6)	3.2	3.4
Non interest income (%)	50.6	(21.3)	(1.2)	13.0	7.3
Pre provision operating profit (%)	8.5	(9.5)	(16.7)	8.0	5.5
Dperating profit (%)	48.3	(1.5)	(43.2)	19.1	6.8
Reported net profit (%)	41.3	4.8	(45.0)	18.7	6.8
Recurring EPS (%)	41.3	4.8	(46.0)	21.0	6.8
Reported EPS (%)	41.3	4.8	(46.0)	21.0	6.8
ncome Breakdown	1110		(1010)	2110	0.0
	05.0	= 4.0			
let interest income (%)	65.2	71.0	67.9	65.9	65.0
let fees & commission (%)	-	-	-	-	-
oreign exchange trading income (%)	-	-	-	-	
Securities trading income (%)	-	-	-	-	-
Dividend income (%)	-	-	-	-	-
Other income (%)	34.8	29.0	32.1	34.1	35.0
Operating performance					
Gross interest yield (%)	-	-	-	-	-
Cost of funds (%)	3.05	3.18	3.31	3.33	3.35
let interest spread (%)	(3.05)	(3.18)	(3.31)	(3.33)	(3.35)
	(3.03)	(3.10)	(0.01)	(3.33)	(3.33)
let interest margin (%)	-	-	-		
Cost/income(%)	25.4	28.5	33.2	32.2	31.8
Cost/assets(%)	2.1	2.2	2.2	2.2	2.2
Effective tax rate (%)	20.1	15.0	18.0	18.0	18.0
Dividend payout on recurring profit (%)	68.4	65.3	70.0	68.0	65.0
ROE (%)	6.1	6.3	3.4	4.1	4.3
ROE - COE (%)	(4.7)	(4.5)	(7.4)	(6.7)	(6.5)
ROA (%)	2.0	2.1	1.1	1.3	1.3
RORWA (%)			-	-	

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

### **Financial Statements**

Bangkok Commercial Asset Mngt.

Balance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Gross customer loans	81,678	80,838	87,958	90,004	92,14
Allowance for expected credit loss	(17,850)	(21,710)	(25,460)	(29,288)	(33,203
nterest in suspense	9,578	13,256	17,006	20,834	24,74
Net customer loans	73,406	72,384	79,504	81,550	83,68
Bank loans	-	-	-	-	
Government securities	-	-	-	-	
Trading securities	-	-	-	-	
nvestment securities	470	476	500	500	50
Cash & equivalents	99	86	1,219	1,302	2,42
Other interesting assets	33,833	39,576	37,237	38,863	41,05
angible fixed assets	1,163	1,139	1,163	1,188	1,21
Associates	-	-	· -	-	
Goodwill	-	-	-	-	
Other intangible assets	-	-	-	-	
Other assets	16,933	19,143	17,028	17,714	18,02
Total assets	125,904	132,805	136,652	141,117	146,91
Customer deposits	-	-	-	-	- , -
Bank deposits	-	-	-	-	
Other interest bearing liabilities	80,154	85,552	89,530	93,059	97,96
Non interest bearing liabilities	2,995	3,544	3,721	3,908	4,10
Hybrid Capital	-	0,0	-	-	ч, i 0
Fotal liabilities	83,148	89,097	93,251	96,966	102,07
Share capital	16,160	16,160	16,160	16,160	16,16
Reserves	26,595	27,548	27,240	27,991	28,68
Fotal equity	20,595 <b>42,756</b>	<b>43,708</b>	<b>43,401</b>	44,151	20,00 <b>44,84</b>
	<b>42,750</b> 0	43,708	43,401	44,151	
Non-controlling interest	125,904	132,805	136,652	141,117	146,91
otal liabilities & equity Supplementary items	125,904	132,005	130,032	141,117	140,91
	- 1-	- 1-	- 1-	- 1-	
Risk weighted assets (RWA)	n/a	n/a	n/a	n/a	n/
Average interest earning assets	n/a	n/a	n/a	n/a	n/
Average interest bearing liabilities	83,787	82,853	87,541	91,294	95,51
CET 1 capital	n/a	n/a	n/a	n/a	n/
otal capital	0	0	0	0	
Gross non performing loans (NPL)	n/a	n/a	n/a	n/a	n/
Per share (THB)					
Book value per share	13.23	13.52	13.43	13.66	13.8
angible book value per share	13.23	13.52	13.43	13.66	13.8
Growth					
Gross customer loans	(4.9)	(1.0)	8.8	2.3	2.
Average interest earning assets	-	-	-	-	
Fotal asset (%)	(4.7)	5.5	2.9	3.3	4.
Risk weighted assets (%)	-	-	-	-	
Customer deposits (%)	-	-	-	-	
everage & capital measures					
Customer Ioan/deposits (%)		-	-	-	
Equity/assets (%)	34.0	32.9	31.8	31.3	30.
angible equity/assets (%)	34.0	32.9	31.8	31.3	30.
RWA/assets (%)	-	-	-	-	50.
CET 1 CAR (%)	-	-	-	-	
otal CAR (%)	-	-	-	-	
Asset Quality (FSSIA's calculation)					
	-	-	-		
Change in NPL (%)	-	-	-	-	
IPL/gross loans (%)	-	-	-	-	20
Illowance for ECL/gross loans (%)	21.9	26.9	28.9	32.5	36.
Ilowance for ECL/NPL (%)	-	-	-	-	
aluation	2021	2022	2023E	2024E	2025
$P_{\rm DOUTTING}$ $P_{\rm E}(x) *$	10.4		10.4		
Recurring P/E (x) *	10.4	9.9	18.4	15.2	14.
Pecurring $D/F$ @ target price (v) *	10.9	10.4	19.2	15.9	14.
		9.9	18.4	15.2	14.
Reported P/E (x)	10.4	~ ~	~ ~		
Reported P/E (x) Dividend yield (%)	6.6	6.6	3.8	4.5	4.
Recurring P/E @ target price (x) * Reported P/E (x) Dividend yield (%) Price/book (x)	6.6 0.6	0.6	0.6	0.6	0.
Reported P/E (x) Dividend yield (%)	6.6				4. 0. 0. 0.

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

# Bangkok Commercial Asset Mngt (BAM TB)

**FSSIA ESG rating** 

 $\star \star \star$ 

55.19 /100

#### Exhibit 9: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

#### Exhibit 10: ESG – peer comparison

	FSSIA			Dome	stic ratings			Global ratings						Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Glob al	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
BAM	55.19		Y	Y	5.00	4.00	Certified	Medium	47.11	В		49.29	14.00	2.88	54.79	
CHAYO	13.00				4.00	4.00										
JMT	35.60				4.00	5.00	Declared	Medium		BBB		12.70	13.00		39.90	

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

#### Exhibit 11: ESG score by Bloomberg

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	_	—	2.16	2.88
BESG environmental pillar score	-	_	0.00	0.00
BESG social pillar score	_	_	2.08	3.50
BESG governance pillar score	_	_	4.46	4.59
ESG disclosure score	30.85	37.10	45.20	54.79
Environmental disclosure score	0.00	14.38	32.35	55.45
Social disclosure score	11.28	15.66	22.01	27.72
Governance disclosure score	81.10	81.10	81.10	81.10
Environmental				
Emissions reduction initiatives	No	No	Yes	Yes
Climate change policy	No	No	No	No
Climate change opportunities discussed	No	No	No	No
Risks of climate change discussed	No	No	No	No
GHG scope 1	_	_	0	0
GHG scope 2 location-based	_	_	1	1
GHG Scope 3	_	_	2	0
Carbon per unit of production	_	_		_
Biodiversity policy	No	No	No	No
Energy efficiency policy	No	No	Yes	Yes
Total energy consumption	_	_	10	3
Renewable energy use	_	_	0	0
Electricity used	_	_	7	2
Fuel used - natural gas	_	_	_	_

Sources: Bloomberg; FSSIA's compilation

### Exhibit 12: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No	No
Waste reduction policy	No	No	Yes	Yes
Hazardous waste			0	0
Total waste			0	0
Waste recycled				0
Waste sent to landfills				
Environmental supply chain management	No	Yes	Yes	Yes
Water policy	No	No	No	Yes
Water consumption			30	28
Social				
Human rights policy	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	No	No	No
Consumer data protection policy	No	Yes	Yes	Yes
Equal opportunity policy	No	No	Yes	Yes
Gender pay gap breakout	No	No	No	No
Pct women in workforce		_	53	55
Pct disabled in workforce	_	_	_	_
Business ethics policy	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes
Lost time incident rate - employees	_		0	0
Total recordable incident rate - employees	_	_	_	_
Training policy	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No
Number of employees – CSR	1,297	1,291	1,285	1,285
Employee turnover pct				8
Total hours spent by firm - employee training			39,835	43,690
Social supply chain management	No	Yes	Yes	Yes
Governance			100	
Board size	10	10	9	11
No. of independent directors (ID)	4	4	4	5
No. of women on board	3	3	2	2
No. of non-executive directors on board	7	6	6	10
Company conducts board evaluations	Yes	Yes	Yes	Yes
No. of board meetings for the year	22	19	15	15
Board meeting attendance pct	92	98	99	97
	3	3	3	3
Board duration (years) Director share ownership guidelines	No	No	No	No
Age of the youngest director	47	48	49	50
Age of the oldest director	64 7	65 9	66 9	67
No. of executives / company managers				8
No. of female executives	1	2	2	2
Executive share ownership guidelines	No	No	No	No
Size of audit committee	4	4	4	4
No. of ID on audit committee	4	4	4	4
Audit committee meetings	18	16	16	16
Audit meeting attendance %	85	98	97	97
Size of compensation committee	3	4	3	4
No. of ID on compensation committee	1	2	2	3
No. of compensation committee meetings	14	17	12	14
Compensation meeting attendance %	98	100	100	98
Size of nomination committee	3	4	3	4
No. of nomination committee meetings	14	17	12	14
Nomination meeting attendance %	98	100	100	98
Sustainability governance				
Verification type	No	No	No	No

Sources: Bloomberg; FSSIA's compilation

### **Disclaimer for ESG scoring**

ESG score	Methodolog	ау			Rating						
The Dow Jones Sustainability Indices ( <u>DJSI</u> ) By S&P Global	process bas from the ann	ed on the comp nual S&P Globa	ansparent, rules-based co panies' Total Sustainability I Corporate Sustainability nies within each industry a	/ Scores resulting Assessment (CSA).	Sustainability ESG Score of	Assessment (C less than 45% ny are disqua	the annual S&P ( CSA) for DJSI. Co of the S&P Glob lified. The constit liverse.	mpanies with al ESG Score	an S&P Globa of the highest		
Sustainability Investment List ( <u>THSI</u> ) by The Stock Exchange of Thailand ( <u>SET</u> )	managing b Candidates 1) no irregul float of >150 up capital. S 70%; 2) inde wrongdoing	usiness with tra must pass the p ar trading of the shareholders, come key disque ependent direct related to CG,	ty in Environmental and S nsparency in Governance preemptive criteria, with tw board members and exe and combined holding mu alifying criteria include: 1) ors and free float violation social & environmental im mings in red for > 3 years	e, updated annually. vo crucial conditions: cutives; and 2) free ust be >15% of paid- CG score of below ; 3) executives' pacts; 4) equity in	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJS during the assessment year. The scoring will be fairly weighted against th nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight maximum, and no cap for number of stocks.						
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by Thailand (SI	the Thai IOD, w	in sustainable developme rith support from the Stock are from the perspective	k Exchange of	Good (80-89), and not rated f equitable treat	3 for Good (70 or scores belo ment of share 25%); 4) disclo	ories: 5 for Excel D-79), 2 for Fair ( w 50. Weightings holders (weight 2 osure & transpare	60-69), 1 for F s include: 1) th 5% combined	Pass (60-69), ne rights; 2) an ); 3) the role of		
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent out of five th criteria cove date (45%), <i>circulation of s</i> <i>exercised. Th</i> <i>and verifiabilit</i>	e incorporated and sufficiently te CG compone r AGM procedu and after the m sufficient informati e second assesse y; and 3) opennes	hich shareholders' rights a into business operations a disclosed. All form import nts to be evaluated annua res before the meeting (4 eeting (10%). (The first ass on for voting; and 2) facilitating s 1) the ease of attending mee s for Q&A. The third involves i s, resolutions and voting result	and information is ant elements of two ally. The assessment 5%), at the meeting resses 1) advance g how voting rights can be etings; 2) transparency the meeting minutes that	pe						
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishme policies. The (Companies of Declaration of Certification, is managers and	nt of key contro e Certification is leciding to become Intent to kick off a ncluding risk asse	hecklist include corruption Is, and the monitoring and good for three years. a CAC certified member star an 18-month deadline to subm ssment, in place of policy and blishment of whistleblowing ch stakeholders.)	d developing of t by submitting a tit the CAC Checklist for control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
<u>Morningstar</u> Sustainalytics	based on ar risk is unma regulatory filin	assessment of naged. Sources gs, news and othe	k rating provides an overa f how much of a company to be reviewed include corpor- or media, NGO reports/website ESG controversies, issuer fe	's exposure to ESG ate publications and es, multi-sector			score is the sum higher ESG risk Medium		ed risk. The Severe		
		uality & peer revie			0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to the principle helps explai over-weighti	o outperform ov of financial ma n future risk-adj	ustainable companies that er the long term. The met teriality including informat usted performance. Matein higher materiality and re v basis.	hodology considers ion that significantly riality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
<u>MSCI</u>			easure a company's man d laggards according to th						nethodology to		
	AAA	8.571-10.000	Landari	leading its industry in m	anaging the most o	innificent ESC r	iele and annerturiti				
	AA	7.143-8.570	Leader:	leading its industry in m	anaging the most s	ngrinicarit ESG [	iara anu opportuniti				
	Α	5.714-7.142									
	BBB	4.286-5.713	Average:	a mixed or unexception industry peers	nal track record of managing the most significant ESG risks and opportunities relative to						
	BB	2.857-4.285									
	В	1.429-2.856	Laggard:	lagging its industry bas	ed on its high expo	sure and failure t	to manage significar	nt ESG risks			
	CCC	0.000-1.428									
<u>Moody's ESG</u> solutions	believes tha	t a company int	ee to which companies ta egrating ESG factors into shareholders over the me	its business model an							
<u>Refinitiv ESG</u> rating	based on pu	blicly available	nd objectively measure a and auditable data. The s a publicly. (Score ratings are	score ranges from 0 to	100 on relative	SG performa	nce and insufficie	nt degree of t			
<u>S&amp;P Global</u>			e is a relative score measure in the same industry classi				of ESG risks, op	portunities, a	nd impacts		
Bloomberg	ESG Score		Bloomberg score evaluati score is based on Bloomb of Pillar Scores, where the	perg's view of ESG fina	ancial materiality	. The score is	a weighted gene	ralized mean	(power mean)		
	of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best ESG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure										

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings. Source: FSSIA's compilation

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#### ANALYST(S) CERTIFICATION

#### Usanee Liurut, CISA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Commercial Asset Mngt.	BAM TB	THB 8.35	HOLD	Downside risks to our NAV-based TP include 1) lower cash collection than estimated; 2) lower-than-expected bad debt acquisition; and 3) a slowdown in the property market. Upsides include 1) better-than-expected economic conditions and debt repayment momentum; and 2) an acceleration in the demand for NPAs.
JMT Network Services	JMT TB	THB 22.60	HOLD	Downside risks to our P/BV-based TP include 1) lower cash collection from both debt management and debt tracking collection services; and 2) higher-than-expected funding costs and operating expenses. Upside risks includes 1) better-than-expected purchasing power and cash collection 2) lower-than-expected operating and financing expense
Aeon Thana Sinsap (Thailand	) AEONTS TB	THB 154.00	HOLD	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality. Upside risks are: 1) better-than- estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Krungthai Card	КТС ТВ	THB 44.00	HOLD	Downside risks are: 1) regulatory actions to curb industry growth; 2) a higher-than- expected policy rate; and 3) deteriorating asset quality. Upside risks are: 1) better-than- estimated economic improvement; 2) stronger-than-estimated improvement in the overall asset quality; and 3) less pressure from the market yield and cost of funds.
Muangthai Capital	МТС ТВ	THB 45.00	HOLD	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board. Upside riskes are 1) a positive development of asset quality which could bring down its credit costs and 2) a decreasing market interest rate which could alleviate its cost of funds burden.
Srisawad Corp	SAWAD TB	THB 39.75	BUY	Downside risks to our GGM-based TP include 1) a further weakening of asset quality that could potentially hit both loan yield and credit cost; and 2) changes in financial regulations by the Bank of Thailand and the Office of Consumer Protection Board.
Ngern Tid Lor	TIDLOR TB	THB 22.70	BUY	Downside risks to our GGM-based TP include 1) the expansion into auto-title loans by the Government Savings Bank and Auto X (subsidiary of SCB X); 2) further weakening asset quality could potentially hit both loan yield and credit cost; and 3) tighter supervision from related regulators.
Chayo Group	CHAYO TB	THB 5.15	HOLD	Downside risks to our GGM-based TP include 1) lower-than-expected bad debt acquisition; and 2) higher-than-expected operating expenses. Upside risks include 1) better-than- expected cash collection performance and lower pressure from ECL, 2) stronger-than- expected loan growth, and 3) better cost control than expected.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 09-Feb-2024 unless otherwise stated.

#### **RECOMMENDATION STRUCTURE**

#### **Stock ratings**

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.