#### EQUITY RESEARCH - COMPANY REPORT

# CHULARAT HOSPITAL THAILAND / HEALTH CARE SERVICES

**CHG TB** 

# Healthy growth to resume in 2024

- Expect 4Q23 core profit to grow by 2% y-y to THB291m due to strong cash patient volume, but drop by 11% q-q from seasonality.
- Expect 2024 core profit to jump 22% to THB1.3b, driven by higher SSO quota from main hospitals and turnaround of CHG Mae Sot.
- Maintain BUY with a new DCF-TP of THB3.9/shr.

#### 4Q23 revenue to exceed pre-Covid by 56%

We expect 4Q23 revenue to grow by 20% y-y. Cash patient revenue should grow by 25-30% y-y due to a strong Thai patient volume. Meanwhile, SSO revenue should grow by 2-5% y-y due to a larger registered member base (530k in 4Q23E vs 520k in 4Q22). CHG should book an additional gain from SSO chronic disease treatments of THB40m-50m (vs THB80m in 4Q22). We also estimate CHG Mae Sot to contribute a small loss of THB12m-14m (vs THB17m in 3Q23). Overall, we forecast 4Q23 core profit to grow by 2% y-y to THB291m. Core profit should drop by 11% q-q mainly due to seasonal effect and higher expenses (i.e. additional bonuses for employees).

#### Receiving an additional SSO quota of 130k in 2024

CHG recently received an additional SSO quota of up to 130k in 2024, raising the total quota from 560k to c690k. We estimate that registered members should jump by 9% from the average 527k in 2023 to 575k in 2024 given that CHG3 and CHG9, which normally have high demand, received an additional quota of 40k combined. We estimate this should lift revenue by cTHB230 (based on revenue per head of cTHB4,600) and core profit by THB60m-70m in 2024.

#### Several key earnings growth drivers in 2024

We forecast core profit to jump 22% to THB1.3b in 2024 on a lower loss from CHG Mae Sot (THB50m loss in 2023E vs THB26m loss in 2024E), the absence of provision expenses related to Covid treatments (THB46m in 2023), THB60m-70m additional core profit growth from a larger SSO registered member base, and organic profit growth of 10-15% from more international patients and the full-year operation of CHG Medical Center.

#### Share price should hit bottom as margin recovers in 2024

We revise down our 2023-25E core profit by 4-10% to reflect weaker expected EBITDA margins. We derive a new DCF-TP of THB3.9/shr. CHG is trading at an attractive valuation of 27x 2024E P/E. A share price catalyst would be strong earnings growth y-y in 1H24 from an improving profitability margin. We forecast the EBITDA margin to rise from 24% in 2023 to 26-27% in 2024-25, driven by the turnaround of CHG Mae Sot and higher revenue intensity from CHG Medical Center.



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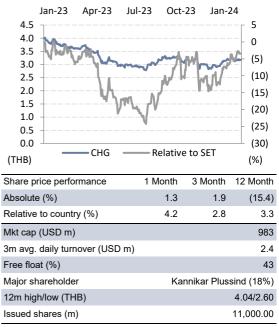


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TARGET PRICE	THB3.90
CLOSE	THB3.18
UP/DOWNSIDE	+22.6%
PRIOR TP	THB4.00
CHANGE IN TP	-2.5%
<b>TP vs CONSENSUS</b>	+11.9%

# **KEY STOCK DATA**

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	10,103	7,689	8,462	9,034
Net profit	2,778	1,063	1,300	1,488
EPS (THB)	0.25	0.10	0.12	0.14
vs Consensus (%)	-	1.0	11.1	16.7
EBITDA	3,947	1,846	2,166	2,409
Recurring net profit	2,778	1,063	1,300	1,488
Core EPS (THB)	0.25	0.10	0.12	0.14
Chg. In EPS est. (%)	-	(10.4)	(5.2)	(3.9)
EPS growth (%)	(33.9)	(61.7)	22.3	14.4
Core P/E (x)	12.6	32.9	26.9	23.5
Dividend yield (%)	5.0	1.8	2.2	2.6
EV/EBITDA (x)	8.7	18.2	15.2	13.3
Price/book (x)	4.6	4.7	4.3	4.0
Net debt/Equity (%)	(14.4)	(23.2)	(28.9)	(35.8)
ROE (%)	36.8	14.2	16.8	17.6



Sources: Bloomberg consensus; FSSIA estimates

PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

#### **Investment thesis**

CHG should report strong profit growth in 2024, led by a recovery in cash patient numbers coupled with its larger SSO-registered member base and pent-up demand from international patients.

CHG's revenue contributions from cash patients have gradually increased. This is another key factor for its EBITDA margin to expand, in our view, as cash patients have a higher margin than Social Security Office (SSO) patients.

CHG opened two new hospitals (CHG Mae Sot and CHG Medical Center) recently. We expect both to turn profitable by 2025 and become new growth drivers along with RPC and CHG 304 Inter, which opened in 2018.

#### **Company profile**

CHG operates a healthcare business covering the eastern part of Bangkok and its nearby provinces. The Group owns nine hospitals and four clinics.

www.chularat.com

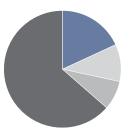
#### Principal activities (revenue, 2022)

- Cash patient revenue 51.1 %
- SSO patient revenue 21.3 %
- NHSO patient revenue 27.7 %

Source: Chularat Hospital

#### **Major shareholders**

- Kannikar Plussind 18.1 %
- Apirum Panyapol 10.3 %
- Kobkul Panyapol 8.0 %
- Others 63.6 %



Source: Chularat Hospital

#### Catalysts

Key potential growth drivers include 1) more SSO-registered members; 2) rising demand from medical tourists; and 3) an improving EBITDA margin led by new hospitals.

#### Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.

#### **Event calendar**

DateEventFeb 20244Q23 results announcement

#### **Key assumptions**

	2023E	2024E	2025E
	(%)	(%)	(%)
SSO volume growth	4	9	1
SSO revenue/patient growth	7	3	3
OPD volume growth	(3)	5	4
OPD revenue/patient growth	(12)	4	4
IPD volume growth	26	5	4
IPD revenue/patient growth	(10)	4	4

Source: FSSIA estimates

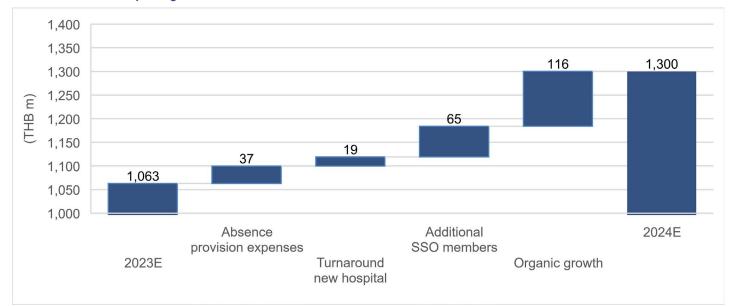
#### Earnings sensitivity

- For every 1% increase in patient volume, we project 2024 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2024 earnings to rise by 3%, and vice versa, all else being equal.

Source: FSSIA estimates



#### Exhibit 1: 2024E core profit growth breakdown



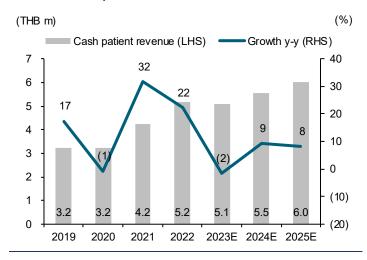
Note: Applied 20% tax for each item Source: FSSIA estimates

#### Exhibit 2: 2024E key earnings growth assumptions

Key growth items	Assumptions
Absence of provision expenses	CHG booked provision expenses and a revenue reversal related to Covid treatments totaling THB46m in 2023. We expect no provision expense in 2024.
Turnaround of new hospital	Expect CHG Mae Sot's losses to narrow from THB50m in 2023 to THB26m in 2024.
Additional SSO members	Expect registered members to increase by 50k in 2024 with average revenue per head of THB4,600 and an EBITDA margin of 35-40% for additional SSO revenue.
Organic growth	Expect core profit growth of 10-15%, driven by higher revenue intensity from International Medical Center and CHG Medical Center.

Source: FSSIA estimates

#### Exhibit 3: Cash patient revenue



#### Exhibit 4: SSO revenue



Sources: CHG; FSSIA estimates

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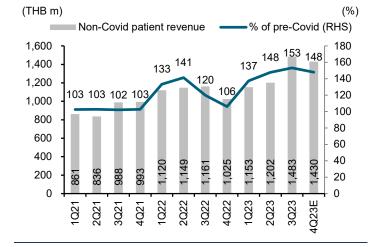
#### Exhibit 5: 4Q23 results preview

	4Q22	1Q23	2Q23	3Q23	4Q23E	Chan	ge	2023E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %)				
Revenue	1,721	1,716	1,799	2,093	2,070	(1)	20	7,689	(24)
Cost of sales (Incl. depreciation)	(1,229)	(1,276)	(1,380)	(1,486)	(1,492)	0	21	(5,638)	(5)
Gross profit	492	440	418	607	578	(5)	17	2,052	(51)
SG&A	(254)	(200)	(222)	(246)	(265)	8	4	(938)	0
Operating profit	238	240	196	361	313	(13)	32	1,113	(66)
Other operating income	96	73	70	77	75	(2)	(22)	292	(4)
Interest income	2	1	3	1	1	0	(71)	4	(28)
Equity income	(1)	(3)	(2)	(5)	(5)	0	317	(15)	0
EBIT	334	309	267	434	384	(11)	15	1,395	(61)
Interest expense	(6)	(4)	(5)	(7)	(7)	0	13	(30)	82
EBT	328	305	262	427	377	(12)	15	1,365	(62)
Income tax	(40)	(60)	(56)	(90)	(75)	(17)	89	(276)	(61)
Minority interests	(3)	(5)	(0)	(11)	(11)	0	224	(27)	n/a
Core profit	285	240	206	326	291	(11)	2	1,063	(62)
Extraordinaries									
Net income	285	240	206	326	291	(11)	2	1,063	(62)
Core EPS (THB)	0.03	0.02	0.02	0.03	0.03	(11)	2	0.10	(62)
No of shares (m)	11,000	11,000	11,000	11,000	11,000	0	0	11,000	0
Cost (Excl. depreciation)	(1,135)	(1,177)	(1,276)	(1,370)	(1,373)	0	21	(5,198)	(6)
Depreciation & amortization	(93)	(99)	(104)	(117)	(119)	2	28	(440)	15
EBITDA	427	411	370	554	507	(9)	19	1,846	(53)
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(ppt)
Gross margin	29	26	23	29	28	(1)	(1)	27	(15)
SG&A/Revenue	15	12	12	12	13	1	(2)	12	3
EBITDA margin	25	24	21	26	24	(2)	(0)	24	(15)
Net profit margin	17	14	11	16	14	(2)	(3)	14	(14)

Operating stats	(у-у %)	(y-y %)	(y-y %)	(y-y %)
SSO revenue	(7)	19	23	8
SSO registered members ('000)	520	525	528	529
SSO revenue per head	(17)	10	17	5
Cash-OPD revenue	(38)	(41)	(20)	(6)
Cash-OPD visit number	(5)	(19)	(7)	2
Cash-OPD revenue per head	(34)	(26)	(13)	(8)
Cash-IPD revenue	29	(5)	5	24
Cash-IPD admission number	30	9	30	29
Cash-IPD revenue per head	(1)	(13)	(19)	(4)

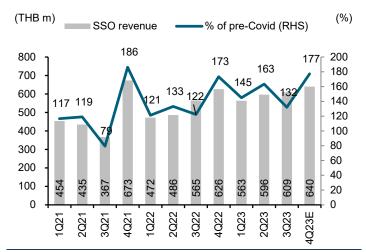
Sources: CHG; FSSIA estimates

#### Exhibit 6: Non-Covid cash patient revenue



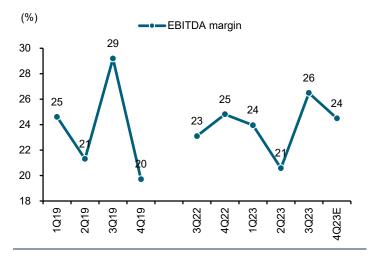
Note: Includes National Health Security Office (NHSO) revenue mainly from Heart Center Sources: CHG; FSSIA estimates

#### Exhibit 7: SSO revenue, quarterly

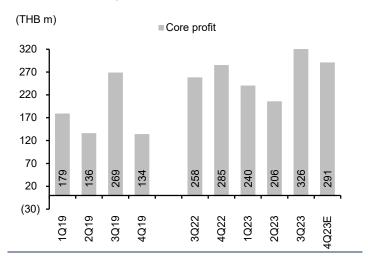


Note: Includes additional gain from chronic disease treatments of THB34m in 4Q22, THB190m in 4Q21, THB25m in 3Q20, and THB74m in 3Q19 Sources: CHG; FSSIA estimates

#### Exhibit 8: EBITDA margin



#### Exhibit 9: Quarterly core profit



Sources: CHG; FSSIA estimates

Source: CHG; FSSIA estimates

#### Exhibit 10: Forecast revisions

		Current           2023E         2024E         2025E           (THB m)         (THB m)         (THB m)           527         575         581			Previous		Change			
	2023E	2024E	2025E	2023E	2024E	2025E	2023E	2024E	2025E	
	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(THB m)	(%)	(%)	(%)	
SSO registered members ('000)	527	575	581	525	551	557	0.5	4.3	4.3	
SSO revenue per head (THB)	4,555	4,692	4,832	4,427	4,560	4,697	2.9	2.9	2.9	
Cash-OPD visits per day (no.)	3,156	3,313	3,446	3,318	3,451	3,589	(4.9)	(4.0)	(4.0)	
Cash-OPD revenue per head (THB)	2,052	2,134	2,220	2,099	2,183	2,270	(2.2)	(2.2)	(2.2)	
Cash-IPD admissions per day (no.)	255	267	278	206	214	223	23.5	24.7	24.7	
Cash-IPD revenue per head (THB)	29,185	30,352	31,566	30,806	32,038	33,320	(5.3)	(5.3)	(5.3)	
Revenue	7,689	8,462	9,034	7,606	8,205	8,748	1.1	3.1	3.3	
EBITDA margin (%)	24.0	25.6	26.7	25.8	27.0	28.2	(1.8)	(1.4)	(1.5)	
Core profit	1,063	1,300	1,488	1,186	1,371	1,548	(10.4)	(5.2)	(3.9)	

Note: Change of items in percentage terms is represented in ppt change Source: FSSIA estimates

#### Exhibit 11: DCF-derived TP

Cost of equity assumptions	(%)	Cost of debt assumptions	(%)
Risk-free rate	3.0	Pre-tax cost of debt	3.5
Market risk premium	8.0	Marginal tax rate	20.0
Stock beta	0.9		
Cost of equity, Ke	10.0	Net cost of debt, Kd	2.8
Weight applied	75.0	Weight applied	40.0

WACC	8.2		
DCF valuation estimate	(THB b)	(THB/share)	Comments
NPV	14.7	1.3	WACC 8.2%, risk-free rate 3%, risk premium 8%
Terminal value	26.2	2.4	Terminal growth 3%
Cash & liquid assets	2.8	0.3	At end-2024E
Investments	0.1	0.0	At end-2024E
Debt	(0.4)	(0.0)	At end-2024E
Minorities	(0.3)	(0.0)	At end-2024E
Residual ordinary equity	43.1	3.9	

Source: FSSIA estimates



#### Exhibit 12: Historical P/E band

#### CHG PER (x) 50 std +2 = 44.7x 40 std +1 = 34.3x 30 5Y-av 23.9x 20 std -1 = 13.4x 10 std -2 = 3x0 2020 -2022 -2023 2024 -2021 o, 201

#### Exhibit 13: Historical P/BV band

CHG PBV (x)



Sources: Bloomberg; FSSIA estimates

Sources: Bloomberg; FSSIA estimates

#### Exhibit 14: Peer comparisons as of 29 Jan 2024

Company	BBG	Rec	\$	Share price	9	Market	PI	E	RC	)E	PE	3V	- EV/ EB	ITDA -
			Current	Target	Upside	Сар	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	27.25	35.00	28.4	12,176	30.6	27.6	15.2	15.7	4.5	4.2	17.9	16.2
Bumrungrad Hospital	BH TB	BUY	241.00	300.00	24.5	5,386	28.4	27.1	31.1	28.0	8.1	7.2	18.8	17.8
Bangkok Chain Hospital	BCH TB	BUY	22.20	26.00	17.1	1,557	39.7	29.8	11.1	14.2	4.4	4.0	19.8	15.8
Chularat Hospital	CHG TB	BUY	3.18	3.90	22.6	983	32.9	26.9	14.2	16.8	4.7	4.3	18.2	15.2
Praram 9 Hospital	PR9 TB	BUY	17.40	22.00	26.4	385	25.3	22.7	11.0	11.6	2.7	2.5	12.2	10.7
Thonburi Healthcare Group	THG TB	HOLD	48.00	55.00	14.6	1,144	42.5	33.7	9.3	11.4	3.9	3.7	19.8	17.2
Ramkhamhaeng Hospital	RAM TB	BUY	32.25	50.00	55.0	1,088	25.3	21.1	7.8	9.2	2.0	1.9	31.3	26.0
Rajthanee Hospital	RJH TB	n/a	26.50	n/a	n/a	224	18.9	18.7	18.0	17.4	5.3	3.3	13.0	12.5
Ekachai Medical Care	EKH TB	n/a	7.55	n/a	n/a	151	19.9	19.2	13.9	12.7	5.5	2.5	11.1	10.3
Thailand average						23,093	29.3	25.2	14.6	15.2	4.6	3.7	18.0	15.7
Regional														
Ramsay Health Care	RHC AU	n/a	50.11	n/a	n/a	7,589	33.8	36.9	8.6	7.4	2.8	2.7	11.6	10.9
Ihh Healthcare Bhd	IHH SP	n/a	1.75	n/a	n/a	11,488	35.7	31.8	6.1	6.4	2.3	2.0	14.3	13.7
Ryman Healthcare	RYM NZ	n/a	5.78	n/a	n/a	2,432	11.5	13.1	7.5	7.5	1.3	0.8	13.7	13.4
Apollo Hospitals Enterprise	APHS IN	n/a	6,169	n/a	n/a	10,978	108.6	92.6	13.8	14.8	25.1	14.2	44.6	39.0
Kpj Healthcare Berhad	KPJ MK	n/a	1.60	n/a	n/a	1,476	29.6	26.2	10.1	10.7	3.6	3.0	13.1	12.4
Raffles Medical Group	RFMD SP	n/a	1.01	n/a	n/a	1,398	21.0	22.4	8.7	8.1	2.2	1.8	10.6	11.0
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,590	n/a	n/a	2,331	37.9	32.8	16.8	17.9	7.6	6.3	23.8	20.6
Aier Eye Hospital Group	300015 CH	n/a	13.48	n/a	n/a	17,510	35.5	28.1	18.4	19.8	14.4	6.2	20.8	16.8
Regional average						55,203	39.2	35.5	11.2	11.6	7.4	4.6	19.1	17.2
Overall average						78,296	34.0	30.0	13.0	13.5	5.9	4.2	18.5	16.4

Sources: Bloomberg; FSSIA estimates

## **Financial Statements**

Chularat Hospital

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	11,742	10,103	7,689	8,462	9,034
Cost of goods sold	(5,882)	(5,908)	(5,638)	(6,087)	(6,395)
Gross profit	5,860	4,195	2,052	2,374	2,639
Other operating income	257	305	292	304	313
Operating costs	(821)	(935)	(938)	(998)	(1,039)
Operating EBITDA	5,647	3,947	1,846	2,166	2,409
Depreciation	(351)	(382)	(440)	(486)	(496)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	5,296	3,565	1,406	1,680	1,913
Net financing costs	(19)	(10)	(25)	(14)	(13)
Associates	0	(1)	(15)	(6)	(4)
Recurring non-operating income	0	(1)	(15)	(6)	(4)
Non-recurring items	0	0	0	0	0
Profit before tax	5,276	3,554	1,365	1,660	1,897
Тах	(1,009)	(703)	(276)	(333)	(380)
Profit after tax	4,267	2,850	1,089	1,327	1,517
Minority interests	(63)	(72)	(27)	(27)	(29)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	
Reported net profit	4,204	2,778	1,063	1,300	1,488
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	4,204	2,778	1,063	1,300	1,488
Per share (THB)		0.05	0.40	0.40	
Recurring EPS *	0.38	0.25	0.10	0.12	0.14
Reported EPS	0.38	0.25	0.10	0.12	0.14
DPS	0.20	0.16	0.06	0.07	0.08
Diluted shares (used to calculate per share data)	11,000	11,000	11,000	11,000	11,000
Growth	110.1	(11.0)	(00.0)	40.0	0.0
Revenue (%)	116.1	(14.0)	(23.9)	10.0	6.8
Operating EBITDA (%)	287.4	(30.1)	(53.2)	17.3	11.2
Operating EBIT (%)	379.7	(32.7)	(60.6)	19.5	13.9
Recurring EPS (%)	379.6	(33.9)	(61.7)	22.3	14.4 14.4
Reported EPS (%) Operating performance	379.6	(33.9)	(61.7)	22.3	14.4
Gross margin inc. depreciation (%)	49.9	41.5	26.7	28.1	29.2
Gross margin exc. depreciation (%)	52.9	45.3	32.4	33.8	34.7
Operating EBITDA margin (%)	48.1	45.5 39.1	24.0	25.6	26.7
Operating EBIT DA margin (%) Operating EBIT margin (%)	46.1	35.3	18.3	19.9	20.7
Net margin (%)	35.8	27.5	13.8	15.4	16.5
Effective tax rate (%)	19.1	19.8	20.0	20.0	20.0
Dividend payout on recurring profit (%)	52.3	63.3	60.0	60.0	60.0
Interest cover (X)	271.9	349.5	54.9	120.5	152.5
Inventory days	15.6	18.5	18.1	16.9	17.1
Debtor days	17.1	24.8	37.8	37.8	37.1
Creditor days	46.6	55.9	58.0	54.2	54.8
Operating ROIC (%)	83.2	47.1	18.0	22.9	26.3
ROIC (%)	80.4	45.1	16.9	21.5	24.8
ROE (%)	72.5	36.8	14.2	16.8	17.6
ROA (%)	51.1	27.4	11.2	13.5	14.3
* Pre-exceptional, pre-goodwill and fully diluted	0	27.3	11.2	10.0	1-1.0
· · · · · ·			20225	20245	2025E
Revenue by Division (THB m)	2021	2022			
Revenue by Division (THB m)	2021	2022	2023E	2024E	
Revenue by Division (THB m) Cash patient revenue SSO patient revenue	2021 4,222 1,928	5,160 2,149	5,075 2,402	5,542 2,697	5,994 2,806

Sources: Chularat Hospital; FSSIA estimates

# **Financial Statements**

Chularat Hospital

Chularat Hospital					
Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Recurring net profit	4,204	2,778	1,063	1,300	1,488
Depreciation	351	382	440	486	496
ssociates & minorities	-	-	-	-	
Other non-cash items	50	117	27	27	29
Change in working capital	(540)	(696)	927	(96)	(8)
ash flow from operations	4,065	2,582	2,456	1,717	2,005
Capex - maintenance	(539)	(777)	(600)	(423)	(361
Capex - new investment	-	-	-	-	
let acquisitions & disposals	0	(142)	0	0	C
Other investments (net)	-	-	-	-	
Cash flow from investing	(539)	(919)	(600)	(423)	(361
lividends paid	(660)	(2,805)	(1,155)	(638)	(780
quity finance	0	0	0	0	(
Debt finance	(665)	356	(470)	0	(
Other financing cash flows	40	(3)	(27)	(27)	(29
ash flow from financing	(1,284)	(2,452)	(1,652)	(664)	(809
Ion-recurring cash flows	-	-	-	-	
Other adjustments	0	0	0	0	(
let other adjustments	0	0	0	0	(
lovement in cash	2,242	(789)	204	630	834
ree cash flow to firm (FCFF)	3,547.55	1,679.02	1,885.59 1,358.99	1,312.50	1,661.91
ree cash flow to equity (FCFE)	2,901.73	2,016.07	1,000.99	1,267.28	1,614.04
Per share (THB)					
CFF per share	0.32	0.15	0.17	0.12	0.15
CFE per share	0.26	0.18	0.12	0.12	0.15
Recurring cash flow per share	0.42	0.30	0.14	0.16	0.18
alance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
angible fixed assets (gross)	7,129	7,867	8,467	8,891	9,252
ess: Accumulated depreciation	(2,661)	(2,987)	(3,427)	(3,913)	(4,409)
angible fixed assets (net)	4,468	4,880	5,040	4,978	4,843
ntangible fixed assets (net)	47	47	47	47	47
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	0	142	142	142	142
Cash & equivalents	2,790	2,001	2,205	2,834	3,668
/C receivable	616	757	834	918	918
nventories	295	265	249	269	283
Other current assets	2,196	2,036	887	976	1,042
Current assets	5,897	5,058	4,175	4,998	5,912
Other assets	137	152	152	152	152
otal assets	10,550	10,280	9,557	10,317	11,096
Common equity	7,569	7,523	7,431	8,094	8,801
/inorities etc.	272	341	341	341	341
otal shareholders' equity	7,841	7,864	7,772	8,434	9,142
ong term debt	480	470	0	0	0
Other long-term liabilities	137	233	233	233	233
ong-term liabilities	617	704	233	233	233
VC payable	842	851	800	862	908 400
hort term debt	34	400	400	400	
other current liabilities Surrent liabilities	1,215 <b>2,092</b>	462 1,712	351 <b>1,551</b>	387 <b>1,649</b>	413 <b>1,721</b>
otal liabilities and shareholders' equity	10,550	10,280	9,557	10,317	11,096
let working capital	1,050	1,745	819	914	923
nvested capital	5,702	6,967	6,200	6,233	6,107
Includes convertibles and preferred stock which is being		0,001	0,200	0,200	0,107
er share (THB)					
ook value per share	0.69	0.68	0.68	0.74	0.80
angible book value per share	0.68	0.68	0.67	0.73	0.80
inancial strength					
let debt/equity (%)	(29.0)	(14.4)	(23.2)	(28.9)	(35.8
let debt/total assets (%)	(29.0) (21.6)	(14.4) (11.0)	(18.9)	(23.6)	(35.8) (29.5)
Current ratio (x)	2.8	3.0	2.7	(23.0) 3.0	(23.5
F interest cover (x)	150.0	198.7	54.7	92.2	129.9
/aluation	2021	2022	2023E	2024E	2025E
Recurring P/E (x) *	8.3	12.6	32.9	26.9	23.5
Recurring P/E @ target price (x) *	10.2	15.4	40.4	33.0	28.8
leported P/E (x)	8.3	12.6	32.9	26.9	23.
ividend yield (%)	6.3	5.0	1.8	2.2	2.0
rice/book (x)	4.6	4.6	4.7	4.3	4.0
	4.7	4.7	4.7	4.3	4.0
•		<u> </u>	· • -		
V/EBITDA (x) **	5.8	8.7	18.2	15.2	
'rice/tangible book (x) EV/EBITDA (x) ** EV/EBITDA @ target price (x) ** EV/invested capital (x)		8.7 10.7 4.9	18.2 22.5 5.4	15.2 18.8 5.3	13.3 16.6 5.2

Sources: Chularat Hospital; FSSIA estimates



# **Chularat Hospital PCL (CHG TB)**



#### Exhibit 15: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
$\star \star \star$	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

#### Exhibit 16: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings						Bloomberg	
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
BCH	39.71				4.00	5.00	Certified	High	48.21			27.19	18.00	3.52	47.60
BDMS	74.00	Y	Y	Y	5.00	4.00		Medium	61.06	AA	34.00	59.83	72.00	3.45	58.92
BH	51.21				4.00	4.00		Medium	64.29	A	29.00	59.03	27.00	5.08	47.79
CHG	38.25				4.00	5.00		High	55.35			59.57	21.00	2.34	50.24
PR9	54.08		Y	Y	5.00	5.00	Certified	High	71.12			62.39		2.43	37.90
PRINC	18.00				4.00	4.00	Certified								
RAM	11.75				3.00			High							
THG	18.75				5.00	5.00		High							
VIBHA	20.88				4.00	3.00	Declared	High					17.00		

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

#### Exhibit 17: ESG score by Bloomberg

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	-	_	2.21	2.34
BESG environmental pillar score	_	—	4.04	4.18
BESG social pillar score	—	_	0.74	0.79
BESG governance pillar score	—	—	4.19	4.49
ESG disclosure score	36.82	36.82	41.54	50.24
Environmental disclosure score	16.49	16.49	17.67	32.92
Social disclosure score	12.70	12.70	19.41	30.29
Governance disclosure score	81.10	81.10	87.36	87.36
Environmental				
Emissions reduction initiatives	Yes	Yes	Yes	Yes
Climate change policy	No	No	Yes	Yes
Climate change opportunities discussed	No	No	No	No
Risks of climate change discussed	No	No	No	No
GHG scope 1	0	0	0	0
GHG scope 2 location-based	4	4	4	4
GHG Scope 3	1	1	1	1
Carbon per unit of production	—	—	_	_
Biodiversity policy	No	No	No	No
Energy efficiency policy	Yes	Yes	Yes	Yes
Total energy consumption	_	—	—	—
Renewable energy use	—	—	—	—
Electricity used	4	4	4	7
Fuel used - natural gas	—	—	_	_

Sources: Bloomberg; FSSIA's compilation

## Exhibit 18: ESG score by Bloomberg (cont.)

Y ending Dec 31	FY 2019	FY 2020	FY 2021	FY 202
Fuel used - crude oil/diesel	No	No	No	N
Waste reduction policy	Yes	Yes	Yes	Ye
Hazardous waste	0	0	0	
Total waste	1	1	1	
Waste recycled	0	0	0	
Waste sent to landfills	_	_	_	-
Environmental supply chain management	No	No	No	N
Water policy	No	No	Yes	Ye
Water consumption	89	73	80	7
Social				
Human rights policy	Yes	Yes	Yes	Ye
Policy against child labor	Yes	Yes	Yes	Ye
Quality assurance and recall policy	No	No	No	N
Consumer data protection policy	Yes	Yes	Yes	Ye
Equal opportunity policy	Yes	Yes	Yes	Ye
Gender pay gap breakout	No	No	No	N
Pct women in workforce	—	—	84	8
Pct disabled in workforce	—	—	—	-
Business ethics policy	Yes	Yes	Yes	Ye
Anti-bribery ethics policy	Yes	Yes	Yes	Ye
Health and safety policy	Yes	Yes	Yes	Ye
Lost time incident rate - employees	—	_	_	
Total recordable incident rate - employees	—	_	_	-
Training policy	Yes	Yes	Yes	Ye
Fair remuneration policy	No	No	No	١
Number of employees – CSR	3,612	3,616	3,871	4,52
Employee turnover pct	—	—	20	
Total hours spent by firm - employee training	—	—	32,904	85,88
Social supply chain management	No	No	No	Ν
Governance				
Board size	12	12	12	1
lo. of independent directors (ID)	4	4	4	
No. of women on board	2	2	2	
No. of non-executive directors on board	11	11	11	1
Company conducts board evaluations	Yes	Yes	Yes	Y
No. of board meetings for the year	6	7	7	
Board meeting attendance pct	100	100	95	1(
Board duration (years)	3	3	3	
irector share ownership guidelines	No	No	No	١
ge of the youngest director	60	62	63	Į
ge of the oldest director	77	78	79	8
o. of executives / company managers	6	6	6	
No. of female executives	2	2	2	
Executive share ownership guidelines	No	No	No	١
ize of audit committee	3	3	3	
No. of ID on audit committee	3	3	3	
Audit committee meetings	5	5	5	
Audit meeting attendance %	100	100	100	10
ize of compensation committee	5	5	5	
No. of ID on compensation committee	4	4	4	
No. of compensation committee meetings	2	2	2	
Compensation meeting attendance %	100	100	83	1(
ize of nomination committee	5	5	5	I.
No. of nomination committee meetings	<b>5</b> 2	<b>5</b> 2	<b>5</b> 2	
_		100	83	41
Nomination meeting attendance % ustainability governance	100	100	63	1(

Sources: Bloomberg; FSSIA's compilation

#### **Disclaimer for ESG scoring**

ESG score	Methodolog	/			Rating						
The Dow Jones Sustainability Indices ( <u>DJSI</u> ) By S&P Global	process base from the annu Only the top- inclusion.	d on the com ual S&P Glob ranked comp	transparent, rules-based npanies' Total Sustainabi val Corporate Sustainabil nanies within each industr	lity Scores resulting ity Assessment (CSA). y are selected for	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
Sustainability Investment List ( <u>THSI</u> ) by The Stock Exchange of Thailand ( <u>SET</u> )	managing bu Candidates n 1) no irregula float of >150 up capital. So 70%; 2) indep wrongdoing r	siness with tr nust pass the r trading of th shareholders ome key disqueendent direct elated to CG,	ility in Environmental and ansparency in Governan e preemptive criteria, with ne board members and e s, and combined holding i ualifying criteria include: ctors and free float violati , social & environmental aarnings in red for > 3 yea	two crucial conditions: xecutives; and 2) free must be >15% of paid- 1) CG score of below on; 3) executives' impacts; 4) equity in	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
<b>CG Score</b> by Thai Institute of Directors Association (Thai IOD)	annually by th	ne Thai IOD, T). The resul	th in sustainable developi with support from the Sta ts are from the perspectivi s.	ock Exchange of	Good (80-89), 3 and not rated fo equitable treatm	for Good (70 r scores belov lent of shareh 5%); 4) disclo	ories: 5 for Excel -79), 2 for Fair (6 w 50. Weightings olders (weight 2 sure & transpare	60-69), 1 for F include: 1) th 5% combined	Pass (60-69), ne rights; 2) and ); 3) the role of		
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent a out of five the criteria cover date (45%), a <i>circulation of su</i> <i>exercised. The</i> <i>and verifiability</i> ,	incorporated nd sufficiently CG compon AGM proced ind after the r fficient informa second assess and 3) openne	which shareholders' rights d into business operation y disclosed. All form impu- nents to be evaluated anr dures before the meeting meeting (10%). (The first a stition for voting; and 2) facilitat ses 1) the ease of attending in ses for Q&A. The third involve les, resolutions and voting re-	s and information is ortant elements of two nually. The assessment (45%), at the meeting ssesses 1) advance ting how voting rights can be neetings; 2) transparency as the meeting minutes that			four categories: (80-89), and not				
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmen policies. The (Companies de Declaration of I Certification, ind managers and	t of key contr Certification ciding to becon ntent to kick off cluding risk ass employees, est	Checklist include corrupti rols, and the monitoring a is good for three years. In a CAC certified member s f an 18-month deadline to sul sessment, in place of policy a tablishment of whistleblowing II stakeholders.)	and developing of tart by submitting a bmit the CAC Checklist for nd control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
<u>Morningstar</u> <u>Sustainalytics</u>	based on an risk is unman <i>regulatory filing</i>	assessment of aged. Sources s, news and oth	isk rating provides an ove of how much of a compa s to be reviewed include corp her media, NGO reports/web	ny's exposure to ESG porate publications and sites, multi-sector	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored.           NEGL         Low         Medium         High         Severe						
	information, coi reports, and qu		k, ESG controversies, issuer views.	feedback on draft ESG	0-10	10-20	20-30	30-40	40+		
ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these weights on a rolling quarterly basis.								features		
<u>MSCI</u>			measure a company's m nd laggards according to						nethodology to		
	AAA AA	8.571-10.00 7.143-8.570	Leader:	leading its industry in m	anaging the most sig	nificant ESG ris	sks and opportunitie	es			
	<ul> <li>A 5.714-7.142</li> <li>BBB 4.286-5.713 Average: a mixed or unexceptional track record of managing the most significant ESG risks and opportunitie industry peers</li> <li>BB 2.857-4.285</li> </ul>							nities relative to			
	B CCC	1.429-2.856 0.000-1.428	Laggard:	ard: lagging its industry based on its high exposure and failure to manage significant ESG risks							
<u>Moody's ESG</u> solutions	believes that	Moody's assesses the degree to which companies take into account ESG objectives in the definition and implementation of their strategy policies. It believes that a company integrating ESG factors into its business model and relatively outperforming its peers is better positioned to mitigate risks and create sustainable value for shareholders over the medium to long term.									
<u>Refinitiv ESG</u> rating	based on put	Designed to transparently and objectively measure a company's relative ESG performance, commitment and effectiveness across 10 main themes, based on publicly available and auditable data. The score ranges from 0 to 100 on relative ESG performance and insufficient degree of transparency in reporting material ESG data publicly. ( <i>Score ratings are 0 to 25 = poor; &gt;25 to 50 = satisfactory; &gt;50 to 75 = good; and &gt;75 to 100 = excellent.</i> )									
S&P Global	The S&P Global ESG Score is a relative score measuring a company's performance on and management of ESG risks, opportunities, and impacts compared to its peers within the same industry classification. The score ranges from 0 to 100.										
Dia andra a	ESG Score Bloomberg score evaluating the comparise aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.										
Bloomberg											

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings. Source: FSSIA's compilation

#### GENERAL DISCLAIMER

#### ANALYST(S) CERTIFICATION

#### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Chularat Hospital	CHG TB	THB 3.18	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Bangkok Dusit Medical Services	BDMS TB	THB 27.25	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	ВН ТВ	THB 241.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Chain Hospital	BCH TB	THB 22.20	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Praram 9 Hospital	PR9 TB	THB 17.40	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 48.00	HOLD	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units. Downside risks include 1) regulatory risks from drug prices and medical bill controls; and 2) a slowdown in international patients due to economic concerns.
Ramkhamhaeng Hospital	RAM TB	THB 32.25	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.

Source: FSSIA estimates

#### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 29-Jan-2024 unless otherwise stated.

#### **RECOMMENDATION STRUCTURE**

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

