EQUITY RESEARCH - ANALYST MEETING

S HOTELS AND RESORTS

SHR TB

Key takeaways from analyst meeting

Highlights

- We have a slightly positive view from SHR's 3Q23 analyst meeting.
- SHR recently appointed Mr. Michael Marshall as the new CEO. Mr. Marshall worked with MINT on its management team for more than ten years.
- Management maintains their revenue target of THB10b in 2023. This implies THB2.8b in revenue in 4Q23 (THB2.4b in 3Q23). They also expect RevPAR to grow q-q for two consecutive quarters in 4Q23 and 1Q24, driven by the high season in Thailand, Maldives and Mauritius.
- On a negative note, RevPAR of UK, Maldives, Thai and Fiji hotels declined in Oct compared to 3Q23. However, it should accelerate in Nov and Dec.
- Management targets revenue growth of 10-15% y-y in 2024, driven by 1) a full-year's operation of its Mauritius hotel (completely reopening in Dec-23); 2) the recovery of Maldives hotels; and 3) an ADR uplift by 20-25% for Outrigger Fiji, which will complete renovations in Nov-23. However, RevPAR of Thai hotels should be flat y-y due to the impact of SAii Laguna Phuket's second phase renovation. They also expect the EBITDA margin to improve by 1-2% in 2024.
- SHR has delayed the second phase renovation of SAii Phi Phi Island Village to Apr-Nov 2025 to mitigate the financial impact and to capture the strong recovery of Thailand's tourism industry.
- SO/Maldives has opened in Nov. SHR expects the OCC rate to ramp up to 55% in 1Q24 with ADR of USD700-1000. This should be sufficient to break even at the EBITDA level, but it should break even at the net profit level in 2025-26.
- SHR successfully issued bonds worth THB1.3b, and plans to use the proceeds for a renovation program (THB1.0b) and working capital (THB0.3b).
- SHR is considering 1-2 M&A projects, scheduled to finalize in 2024.

Recommendation

- We expect earnings to turn profitable in 4Q23 and continue to grow further in 1Q24. Two consecutive quarterly earnings improvements should turn the market's attention to SHR.
- SHR trades at cheap valuations of 0.6x 2024E P/BV and 25x 2024E P/E (vs peers' average of 1.9x and 28x).

TARGET PRICE	THB4.40
CLOSE	THB2.76
UP/DOWNSIDE	+59.4%
TP vs CONSENSUS	+22.3%

NANS

INTERNATIONAL INVESTMENT ADVISORY

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	8,693	9,837	10,644	11,151
Net profit	14	49	403	542
EPS (THB)	0.00	0.01	0.11	0.15
vs Consensus (%)	-	(9.1)	31.0	(10.2)
EBITDA	1,859	2,189	2,560	2,793
Recurring net profit	(39)	49	403	542
Core EPS (THB)	(0.01)	0.01	0.11	0.15
EPS growth (%)	nm	nm	728.5	34.7
Core P/E (x)	(254.9)	204.0	24.6	18.3
Dividend yield (%)	-	0.2	1.6	2.2
EV/EBITDA (x)	13.0	9.3	7.5	6.5
Price/book (x)	0.6	0.6	0.6	0.6
Net debt/Equity (%)	88.6	65.6	57.4	49.5
ROE (%)	(0.2)	0.3	2.5	3.3



3m avg. daily turnover (US	D m) 0.4
Free float (%)	38
Major shareholder	S Hotels and Resorts Inter (49%)
12m high/low (THB)	4.70/2.30
Issued shares (m)	3,593.64

Sources: Bloomberg consensus; FSSIA estimates

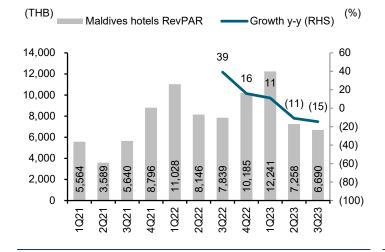


Teerapol Udomvej, CFA

Fundamental Investment Analyst on Securities; License no. 080523 teerapol.udo@fssia.com, +66 2646 9969

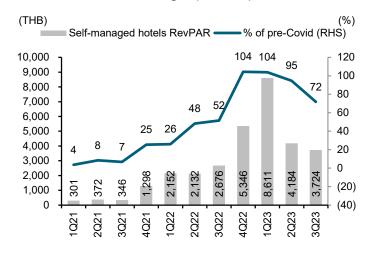
PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Exhibit 1: SHR's Crossroads (Maldives) hotels RevPAR



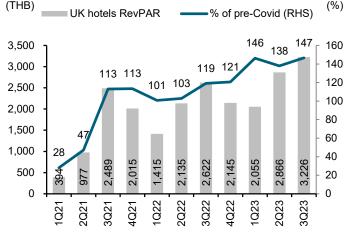
Sources: SHR; FSSIA estimates

Exhibit 3: SHR's self-managed (Thailand) hotels RevPAR



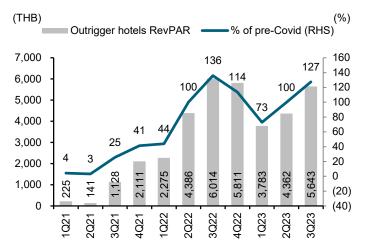
Note: Saii Laguna Phuket, Saii Koh Samui Bophut and Konotta Maldives have been transferred from Outrigger to self-managed since 1Q21 Sources: SHR; FSSIA estimates

Exhibit 2: SHR's UK hotels RevPAR



Sources: SHR; FSSIA estimates

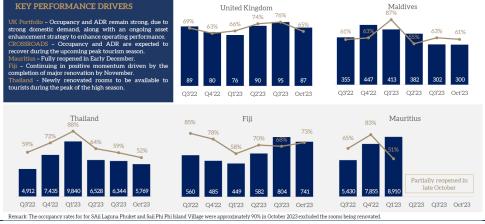
Exhibit 4: Outrigger (Mauritius, Fiji) hotels RevPAR



Note: Saii Laguna Phuket, Saii Koh Samui Bophut and Konotta Maldives have been transferred from Outrigger to self-managed since 1Q21 Sources: SHR; FSSIA estimates

Exhibit 5: Operating stats in Oct-23





Source: SHR



Financial Statements

S Hotels and Resorts

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	4,512	8,693	9,837	10,644	11,151
Cost of goods sold	(3,596)	(5,807)	(6,420)	(6,762)	(7,064)
Gross profit	916	2,885	3,416	3,882	4,087
Other operating income	-	-	-	-	-
Operating costs	(1,742)	(2,142)	(2,356)	(2,474)	(2,553)
Operating EBITDA	363	1,859	2,189	2,560	2,793
Depreciation	(1,189)	(1,116)	(1,129)	(1,153)	(1,258)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	(826)	743	1,060	1,408	1,534
Net financing costs	(693)	(842)	(1,115)	(1,037)	(1,010)
Associates	(3)	(21)	(50)	(22)	4
Recurring non-operating income	158	73	63	108	137
Non-recurring items	(5)	53	0	0	0
Profit before tax	(1,366)	27	9	478	661
Tax	131	(13)	40	(75)	(118)
Profit after tax	(1,234)	14	49	403	542
Minority interests	(1,204)	0	45 0	0	042
Preferred dividends	0	Ū	U	Ū	0
Other items		-	-	-	-
	(1.224)	- 14	49	403	- 542
Reported net profit	(1,234) 5		49	403	542
Non-recurring items & goodwill (net)		(53)		403	542
Recurring net profit	(1,229)	(39)	49	403	542
Per share (THB)	(0.04)	(2.2.1)		.	
Recurring EPS *	(0.34)	(0.01)	0.01	0.11	0.15
Reported EPS	(0.34)	0.00	0.01	0.11	0.15
DPS	0.00	0.00	0.01	0.04	0.06
Diluted shares (used to calculate per share data)	3,594	3,594	3,594	3,594	3,594
Growth					
Revenue (%)	188.7	92.6	13.2	8.2	4.8
Operating EBITDA (%)	nm	411.7	17.7	17.0	9.1
Operating EBIT (%)	nm	nm	42.7	32.8	9.0
Recurring EPS (%)	nm	nm	nm	728.5	34.7
Reported EPS (%)	nm	nm	238.0	728.5	34.7
Operating performance					
Gross margin inc. depreciation (%)	20.3	33.2	34.7	36.5	36.7
Gross margin exc. depreciation (%)	46.7	46.0	46.2	47.3	47.9
Operating EBITDA margin (%)	8.1	21.4	22.2	24.1	25.0
Operating EBIT margin (%)	(18.3)	8.5	10.8	13.2	13.8
Net margin (%)	(27.2)	(0.4)	0.5	3.8	4.9
Effective tax rate (%)	9.7	(289.8)	12.0	15.0	18.0
Dividend payout on recurring profit (%)	-	-	40.0	40.0	40.0
Interest cover (X)	(1.0)	1.0	1.0	1.5	1.7
Inventory days	28.3	16.6	16.8	17.3	17.5
Debtor days	17.8	18.7	18.6	17.2	16.4
Creditor days	168.5	130.1	231.4	335.0	339.0
Operating ROIC (%)	(2.9)	9.7	3.4	4.8	5.2
ROIC (%)	(2.1)	9.7	3.3	4.6	5.1
ROE (%)	(7.8)	(0.2)	0.3	2.5	3.3
ROA (%)	(1.9)	8.8	2.7	3.1	3.3
* Pre exceptional, pre-goodwill and fully diluted	(1.5)	0.0	2.1	5.1	0.0
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Self-managed	234	1,098	1,786	1,711	1,839
Outrigger	205	1,486	1,453	1,655	1,705
Crossroads Ph1 (Maldives hotels)	1,627	2,445	2,556	2,605	2,761
	, -			,	

Sources: S Hotels and Resorts; FSSIA estimates

Financial Statements S Hotels and Resorts

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
ecurring net profit	(1,229)	(39)	49	403	542
epreciation	1,189	1,116	1,129	1,153	1,258
ssociates & minorities	-	-	-	-	
ther non-cash items	(190)	109	(8)	(8)	(8
hange in working capital	(750)	1,052	3,142	202	124
ash flow from operations	(981) (11.050)	2,238	4,311	1,749	1,917
apex - maintenance apex - new investment	(11,050)	(116)	(582)	(631)	(661
et acquisitions & disposals	1,555	(277)	0	0	(
other investments (net)	-	()	-	-	
ash flow from investing	(9,495)	(393)	(582)	(631)	(661
ividends paid	0	0	0	(19)	(161
quity finance	13	0	(44)	0	(
ebt finance	8,476	(1,418)	1,200	(900)	(
ther financing cash flows	1,408	139	0	0	(
ash flow from financing	9,897	(1,280)	1,156	(919)	(161
on-recurring cash flows	-	-	-	-	
ther adjustments	0	0	0	0	(
et other adjustments	0	0	0	0	(
lovement in cash	(579)	566	4,885	199	1,095
ree cash flow to firm (FCFF)	(9,783.45)	2,686.85	4,843.47	2,156.18	2,266.00
ee cash flow to equity (FCFE)	(591.92)	565.63	4,928.75	218.82	1,255.65
er share (THB)					
CFF per share	(2.72)	0.75	1.35	0.60	0.63
CFE per share	(0.16)	0.16	1.37	0.06	0.35
ecurring cash flow per share	(0.06)	0.33	0.33	0.43	0.50
alance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
angible fixed assets (gross)	36,405	36,291	36,881	37,520	38,189
ess: Accumulated depreciation	(6,444)	(7,323)	(8,451)	(9,604)	(10,862
angible fixed assets (net)	29,961	28,968	28,430	27,915	27,326
ntangible fixed assets (net)	1,641	1,630	1,630	1,630	1,630
ong-term financial assets	-	-	-	-	
vest. in associates & subsidiaries	427	704	704	704	704
cash & equivalents	1,914	2,479	7,364	7,564	8,658
/C receivable	387	501	501	501	501
iventories	198	229	258	273	283
Other current assets	2,224	1,324	1,498	1,621	1,698
current assets	4,723	4,533	9,621	9,959	11,141
Other assets	463	615	615	615	615
otal assets	37,214	36,450	41,000	40,823	41,418
ommon equity linorities etc.	15,882 0	16,019 0	16,024	16,407 0	16,789 (
	15,882	16,019	0 16,024	16,407	16,789
otal shareholders' equity ong term debt	18,092	16,674	17,874	16,974	16,974
ong term debt other long-term liabilities	1,392	1,612	1,612	1,612	1,612
ong-term liabilities	19,485	18,286	19,486	18,586	18,586
/C payable	1,635	1,711	4,999	5,299	5,484
hort term debt	0	0	0	0,200	0,10
ther current liabilities	213	433	490	531	556
urrent liabilities	1,848	2,144	5,489	5,829	6,040
otal liabilities and shareholders' equity	37,214	36,450	41,000	40,823	41,418
let working capital	961	(90)	(3,232)	(3,434)	(3,558
ivested capital	33,453	31,826	28,146	27,430	26,717
ncludes convertibles and preferred stock which is be	ing treated as debt				
er share (THB)					
ook value per share	4.42	4.46	4.46	4.57	4.67
angible book value per share	3.96	4.00	4.01	4.11	4.22
inancial strength					
et debt/equity (%)	101.9	88.6	65.6	57.4	49.5
et debt/total assets (%)	43.5	38.9	25.6	23.1	20.1
urrent ratio (x)	2.6	2.1	1.8	1.7	1.6
F interest cover (x)	0.1	1.7	5.4	1.2	2.2
aluation	2021	2022	2023E	2024E	2025
ecurring P/E (x) *	(8.1)	(254.9)	204.0	24.6	18.:
ecurring P/E @ target price (x) *	(12.9)	(406.3)	325.2	39.3	29.3
eported P/E (x)	(8.0)	689.6	204.0	24.6	18.3
ividend yield (%)	-	-	0.2	1.6	2.2
rice/book (x)	0.6	0.6	0.6	0.6	0.6
rice/tangible book (x)	0.7	0.7	0.7	0.7	0.7
V/EBITDA (x) **	71.8	13.0	9.3	7.5	6.5
V/EBITDA @ target price (x) **	88.1	16.1	12.0	9.9	8.6
				5.0	

* Pre-exceptional, pre-goodwill and fully diluted ** EBITDA includes associate income and recurring non-operating income

Sources: S Hotels and Resorts; FSSIA estimates



Disclaimer for ESG scoring

ESG score	Methodology				Rating					
The Dow Jones Sustainability Indices (<u>DJSI</u>) By S&P Global	process based from the annu	d on the com al S&P Glob	transparent, rules-based panies' Total Sustainab al Corporate Sustainabi anies within each indust	ility Scores resulting lity Assessment (CSA).	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.					
Sustainability Investment List (<u>THSI</u>) by The Stock Exchange of Thailand (<u>SET</u>)	THSI quantifie managing bus Candidates m 1) no irregular float of >150 s up capital. Son 70%; 2) indep wrongdoing re negative territo	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight a maximum, and no cap for number of stocks.								
CG Score by Thai Institute of Directors Association (<u>Thai IOD</u>)	annually by the	e Thai IOD,). The result	h in sustainable develop with support from the St ts are from the perspect s.	ock Exchange of	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).					
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are transparent ar out of five the assessment ci the meeting da advance circulat rights can be exc transparency and	incorporated ad sufficiently CG compon riteria cover ate (45%), at ion of sufficien ercised. The so d verifiability; a	which shareholders' right d into business operation y disclosed. All form imp ents to be evaluated an AGM procedures before nd after the meeting (10 nt information for voting; and econd assesses 1) the ease and 3) openness for Q&A. To ontain discussion issues, res	as and information is oortant elements of two nually. The the meeting (45%), at %). (The first assesses 1) 2) facilitating how voting of attending meetings; 2) he third involves the			nto four catego air (80-89), and			
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishment policies. The C (Companies dec Declaration of In Certification, incl	of key contr Certification i iding to becom tent to kick off luding risk ass mployees, esta	Checklist include corrupt ols, and the monitoring is good for three years. e a CAC certified member st an 18-month deadline to su essment, in place of policy e ablishment of whistleblowing Il stakeholders.)	and developing of start by submitting a bmit the CAC Checklist for and control, training of	passed Chec approvals wh	dist will move	wed by a com for granting c are twelve hig l achievements	ertification by phly respected	/ the CAC Co	uncil
<u>Morningstar</u> Sustainalytics	based on an a risk is unmana	issessment o aged. <i>Sources</i>	sk rating provides an ov of how much of a compa s to be reviewed include con rer media, NGO reports/web	ny's exposure to ESG	more risk is u	nmanaged, th	ng score is the he higher ESG	risk is score	d.	ĥe
	information, com reports, and qua		k, ESG controversies, issue iews.	r feedback on draft ESG	0-10	Low 10-20	Medium 20-30	High 30-40	Severe 40+	
ESG Book	positioned to o the principle o helps explain t	outperform o f financial m future risk-ao g features wi	sustainable companies t ver the long term. The n ateriality including inforr djusted performance. Ma th higher materiality and rly basis.	nethodology considers nation that significantly ateriality is applied by	scores using	materiality-ba	culated as a we sed weights. T indicating bet	he score is a	scaled betwee	
<u>MSCI</u>				nanagement of financially their exposure to ESG r						ogy to
	AAA AA	8.571-10.00 7.143-8.570	0 Leader:	leading its industry in r						
	A BBB	5.714-7.142 4.286-5.713	Average:	a mixed or unexception industry peers	onal track record of managing the most significant ESG risks and opportunities relative to					tive to
	BB B CCC	2.857-4.285 1.429-2.856 0.000-1.428	Laggard:	lagging its industry bas	sed on its high expo	osure and failure	e to manage sigr	ificant ESG ris	ks	
Moody's ESG solutions	believes that a	sses the deg a company ir	gree to which companies	take into account ESG on to its business model ar medium to long term.						
<u>Refinitiv ESG</u> rating	Designed to tr based on publ	ansparently licly available	and objectively measure e and auditable data. Th	e a company's relative ES e score ranges from 0 to are 0 to 25 = poor; >25 to 50	100 on relative	ESG perform	ance and insu	fficient degre		
	The S&P Glob	al ESG Sco	re is a relative score me	asuring a company's per ssification. The score rar	formance on an	d managemei		,	es, and impac	ts
S&P Global	compared to it	is peers with								
<u>S&P Global</u> Bloomberg	compared to it ESG Score	s peers with	Bloomberg score evalu score is based on Bloo	uating the company's ago omberg's view of ESG fin the weights are determi	ancial materialit	/. The score i	s a weighted g	eneralized n	nean (power n	nean)

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings. Source: FSSIA's compilation

FINANSIA

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

This report has been prepared by FSS International Investment Advisory Securities Company Limited (FSSIA). The information herein has been obtained from sources believed to be reliable and accurate; however FSSIA makes no representation as to the accuracy and completeness of such information. Information and opinions expressed herein are subject to change without notice. FSSIA has no intention to solicit investors to buy or sell any security in this report. In addition, FSSIA does not guarantee returns nor price of the securities described in the report nor accept any liability for any loss or damage of any kind arising out of the use of such information or opinions in this report. Investors should study this report carefully in making investment decisions. All rights are reserved.

This report may not be reproduced, distributed or published by any person in any manner for any purpose without permission of FSSIA. Investment in securities has risks. Investors are advised to consider carefully before making investment decisions.

History of change in investment rating and/or target price



Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
S Hotels and Resorts	SHR TB	THB 2.76	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 22-Nov-2023 unless otherwise stated.



RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

