EQUITY RESEARCH - ANALYST MEETING

NSL FOODS NSL TB

THAILAND / FOOD & BEVERAGE





TARGET PRICE THB24.00
CLOSE THB19.30
UP/DOWNSIDE +24.4%
TP vs CONSENSUS -2.5%

Key takeaways from analyst meeting

Highlights

- At the opportunity day meeting on November 20, 2023, management disclosed its 2024 revenue growth target of 19%-20% y-y to cTHB5.6b, hinging on growth hope from its bakery unit (via 7-Eleven), NSL branded products, and revenue from subsidiaries, i.e., NSL Intertrade and NSL BAW.
- NSL Intertrade is preparing to export its first shipment of retort cupped desserts in early December, with an initial 2024 revenue target of over THB100m (1.8% of the 2024 revenue target).
- Management did not reveal its revenue target for NSL BAW in 2024. However, it did mention its selling strategy for BAW products via 7-Eleven, BAW shops, and other modern trade channels. In this regard, NSL views that an expected depreciation expense on its brand of THB1.8-2m p.a. for ten years has a limited impact.
- NSL is adjusting the marketing strategy of its associate Pen1. In particular, it plans to cut marketing expenses and focus more on advertising to reduce its loss.
- NSL is improving the entire factory in Chonburi to comply with halal standards, which is due for completion in 4Q23. It is one of the reasons that pressured the 3Q23 gross margin.

Outlook

- We have a neutral view of the opportunity day meeting. Although we obtained clarity on the strategy, we still need to closely monitor the development of Pen1 and BAW to see whether they will generate quick operating results as planned. Also, we need to follow up on export feedback to assess if it will succeed as planned.
- In the short run, we expect 4Q23 profit to recover q-q, in line with seasonality, and grow y-y. Our initial forecast is cTHB81m, assuming a lesser loss from Pen1 and that BAW does not post a loss.
- We retain our 2023-24E normalized earnings of THB311m (+4.5% y-y) and THB356m (+14.6% y-y), respectively, assuming that the gross margin recovers after the improvement of its factory completes and that raw material costs decrease. However, we expect an extended impact from the product mix since trading products (which NSL outsources) and items produced for Pen1 have lower margins than the company's average.
- We reaffirm our 2024 TP of THB24 (PE 20x, maintained). Since NSL has a 24% upside, we maintain our BUY call. However, should the new units suffer a larger loss than expected, it would provide a downside to our estimate.

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	4,001	4,651	5,044	5,442
Net profit	298	319	362	403
EPS (THB)	0.99	1.06	1.21	1.34
vs Consensus (%)	-	0.5	(2.0)	(2.5)
EBITDA	484	531	595	662
Recurring net profit	298	319	362	403
Core EPS (THB)	0.99	1.06	1.21	1.34
EPS growth (%)	41.5	7.2	13.6	11.2
Core P/E (x)	19.5	18.2	16.0	14.4
Dividend yield (%)	4.3	4.9	5.6	4.0
EV/EBITDA (x)	12.2	10.4	9.3	8.6
Price/book (x)	4.1	3.9	3.8	3.6
Net debt/Equity (%)	9.4	(17.8)	(17.0)	(4.0)
ROE (%)	22.4	22.2	24.1	25.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	1.6	(11.1)	(8.1)
Relative to country (%)	0.1	(4.8)	4.7
Mkt cap (USD m)			165
3m avg. daily turnover (USD n	n)		0.7
Free float (%)			0
Major shareholder	Mr. Somcha	i Asavapiya	non (75%)
12m high/low (THB)		2	6.25/17.30
Issued shares (m)			300.00

Sources: Bloomberg consensus; FSSIA estimates



Sureeporn Teewasuwet

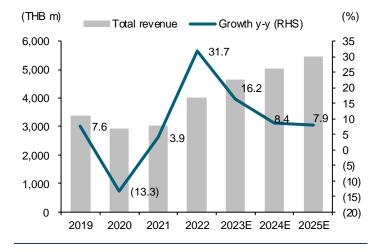
Fundamental Investment Analyst on Securities; License no. 040694 sureeporn.t@fssia.com, +66 2646 9972

Exhibit 1: 4Q23 earnings preview

	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23	3Q23	4Q23E	Chan	ge
	(THB m)	(q-q%)	(y-y%)							
Sales	932	988	1,018	1,063	1,095	1,163	1,201	1,212	3.2	17.9
Cost of sales	761	799	831	870	892	949	988	991	4.2	19.0
Gross profit	171	190	188	194	204	214	212	221	(1.0)	13.1
SG&A	87	88	97	97	107	109	117	116	7.5	20.7
Operating profit	86	104	93	100	98	108	98	106	(9.6)	5.9
Interest expense	2	3	3	3	3	3	2	3	(11.6)	(6.1)
Profit (loss) sharing	0	0	0	0	(1)	(2)	(4)	(3)	nm	nm
Tax expense	16	20	18	20	19	21	19	20	(9.8)	7.0
Reported net profit	67	81	72	78	75	83	73	81	(12.0)	1.0
Core profit	67	81	72	78	78	83	73	81	(12.0)	1.0
Key ratios (%)										
Gross margin	18.4	19.2	18.4	18.2	18.6	18.4	17.7	18.2	(0.7)	(0.8)
SG&A / Sales	9.3	8.9	9.5	9.1	9.8	9.4	9.7	9.6	0.4	0.2
Operating margin	9.2	10.5	9.1	9.4	9.0	9.3	8.2	8.8	(1.2)	(0.9)
Net margin	7.1	8.2	7.1	7.3	6.9	7.1	6.1	6.6	(1.1)	(1.0)
Core margin	7.1	8.2	7.1	7.3	7.2	7.1	6.1	6.6	(1.1)	(1.0)

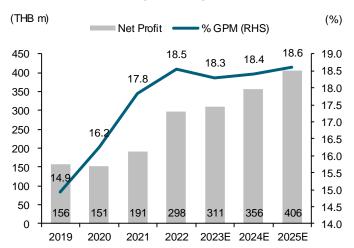
Sources: NSL; FSSIA estimates

Exhibit 2: Total revenue and growth



 $Sources: NSL; FSSIA\ estimates$

Exhibit 3: Net profit and gross margin



Sources: NSL; FSSIA estimates

Financial Statements

NSL Foods

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	3,038	4,001	4,651	5,044	5,442
Cost of goods sold	(2,497)	(3,259)	(3,800)	(4,116)	(4,430)
Gross profit	542	742	851	928	1,012
Other operating income	5	8	8	9	10
Operating costs	(297)	(369)	(451)	(484)	(517)
Operating EBITDA	346	484	531	595	662
Depreciation	(97)	(102)	(122)	(142)	(157)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	249	382	408	453	505
Net financing costs	(17)	(10)	(12)	(12)	(13)
Associates	-	-	-	-	-
Recurring non-operating income	0	0	0	0	0
Non-recurring items	0	0	0	0	0
Profit before tax	232	372	397	441	492
Tax	(41)	(74)	(78)	(78)	(89)
Profit after tax	191	298	319	362	403
Minority interests	0	0	0	0	0
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	191	298	319	362	403
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	191	298	319	362	403
Per share (THB)					
Recurring EPS *	0.70	0.99	1.06	1.21	1.34
Reported EPS	0.70	0.99	1.06	1.21	1.34
DPS	0.50	0.83	0.95	1.08	0.77
Diluted shares (used to calculate per share data)	273	300	300	300	300
Growth					
Revenue (%)	3.9	31.7	16.2	8.4	7.9
Operating EBITDA (%)	7.7	40.0	9.6	12.2	11.3
Operating EBIT (%)	15.9	53.3	6.9	10.9	11.5
Recurring EPS (%)	3.7	41.5	7.2	13.6	11.2
Reported EPS (%)	3.7	41.5	7.2	13.6	11.2
Operating performance					
Gross margin inc. depreciation (%)	17.8	18.5	18.3	18.4	18.6
Gross margin exc. depreciation (%)	21.0	21.1	20.9	21.2	21.5
Operating EBITDA margin (%)	11.4	12.1	11.4	11.8	12.2
Operating EBIT margin (%)	8.2	9.5	8.8	9.0	9.3
Net margin (%)	6.3	7.4	6.9	7.2	7.4
Effective tax rate (%)	17.8	19.9	19.6	17.8	18.1
Dividend payout on recurring profit (%)	71.3	83.6	89.4	89.5	57.0
Interest cover (X)	14.8	37.1	34.9	37.0	38.5
Inventory days	25.1	26.4	28.8	29.9	30.0
Debtor days	54.6	49.8	48.4	48.1	48.2
Creditor days	65.2	58.5	63.9	69.7	59.6
Operating ROIC (%)	18.0	25.9	26.6	28.7	28.4
ROIC (%)	17.5	22.3	23.0	26.7 27.5	27.3
ROE (%)	22.4	22.3	22.2	24.1	27.3 25.5
ROA (%)	11.1	13.9	13.6	14.3	15.9
* Pre exceptional, pre-goodwill and fully diluted	11.1	13.3	13.0	14.3	10.9
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Bakery and appetizers	2,791	3,643	4,242	4,595	4,938
Food Services	2,791	288	281	4,595 301	337
NSL snack					
	25 15	35 35	45 84	48	51 116
OEM & bread wastes Sources: NSL Foods; FSSIA estimates	เบ	JU	04	101	110

Sources: NSL Foods; FSSIA estimates

Financial Statements

NSL Foods

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Recurring net profit	191	298	319	362	40
Depreciation	97	102	122	142	15
Associates & minorities	-	-	-	-	
Other non-cash items	61	0	0	0	(
Change in working capital	(157)	(54)	83	(15)	(259
Cash flow from operations	192	346	524	489	30
Capex - maintenance	(39)	(146)	(200)	(200)	(150
Capex - new investment	-	-	-	-	
Net acquisitions & disposals	-	-	-	-	
Other investments (net)	7	(301)	279	(10)	(1
Cash flow from investing	(33)	(448)	79	(210)	(151
Dividends paid	(266)	(144)	(249)	(285)	(324
Equity finance	75	0	0	0	(0.4
Debt finance	(107)	(100)	(16)	(7)	(34
Other financing cash flows	588	1 (242)	39	(200)	(21
Cash flow from financing	290	(243)	(226)	(289)	(380
Non-recurring cash flows Other adjustments	0	0	0	0	
Net other adjustments	0	0	0	0	
Movement in cash	449	(344)	376	(10)	(230
Free cash flow to firm (FCFF)	176.03	(91.06)	614.53	291.47	162.8
Free cash flow to equity (FCFE)	640.64	(200.65)	625.30	275.02	94.1
	2.00.	()	,		J I
Per share (THB)	2.52	(0.00)	0.05	2.27	~ -
FCFF per share	0.59	(0.30)	2.05	0.97	0.5
FCFE per share Recurring cash flow per share	2.14 1.28	(0.67) 1.33	2.08 1.47	0.92 1.68	0.3 1.8
vecurring cash now per share	1.20	1.00	1.47	1.00	1.0
Balance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Fangible fixed assets (gross)	1,614	1,738	1,877	2,001	2,06
Less: Accumulated depreciation	(688)	(768)	(829)	(896)	(967
Tangible fixed assets (net)	926	970	1,047	1,105	1,09
ntangible fixed assets (net)	7	6	6	6	•
Long-term financial assets	0	301	0	0	
nvest. in associates & subsidiaries	0	0	0	0	
Cash & equivalents	459	115	492	482	25
A/C receivable	496	595	637	691	74
nventories	189	267	312	338	36
Other current assets	2	3	2	3	
Current assets	1,147	980	1,443	1,513	1,36
Other assets	31	32	47	50	5
Total assets	2,111	2,290	2,544	2,675	2,52
Common equity	1,252	1,406	1,468	1,540	1,62
Minorities etc.	0	0	0	0	
Total shareholders' equity	1,252	1,406	1,468	1,540	1,62
Long term debt	181	80	72	65	5
Other long-term liabilities	50	30	70	76	5
ong-term liabilities	231	110	142	141	11
A/C payable	453	559	729	789	60
Short term debt	146	167	158	155	13
Other current liabilities	29	47	47	50	5
Current liabilities	628	774	933	995	79
Total liabilities and shareholders' equity	2,111	2,290	2,544	2,675	2,52
Net working capital	205	259	177	192	45
nvested capital	1,169	1,568	1,277	1,354	1,61
Includes convertibles and preferred stock which is bein	ig treated as debt				
Per share (THB)					
Book value per share	4.17	4.69	4.89	5.13	5.4
Tangible book value per share	4.15	4.67	4.87	5.11	5.3
Financial strength					
Net debt/equity (%)	(10.6)	9.4	(17.8)	(17.0)	(4.0
Net debt/total assets (%)	(6.3)	5.8	(10.3)	(9.8)	(2.6
Current ratio (x)	1.8	1.3	1.5	1.5	` 1.
CF interest cover (x)	39.1	(18.5)	54.4	23.5	8.
/aluation	2021	2022	2023E	2024E	2025
Recurring P/E (x) * Recurring P/E @ target price (x) *	27.5	19.5	18.2	16.0 19.9	14. 17
	34.2	24.2	22.6	19.9	17.
Reported P/E (x)	27.5	19.5	18.2	16.0	14.
Dividend yield (%)	2.6	4.3	4.9	5.6	4.
Price/book (x)	4.6	4.1	3.9	3.8	3.
Price/tangible book (x)	4.7	4.1	4.0	3.8	3.
EV/EBITDA (x) **	16.4	12.2 15.1	10.4	9.3	8. 10
EV/EBITDA @ target price (x) **	20.4	15.1	13.1	11.7	10. 3.
EV/invested capital (x)	4.8	3.8	4.3	4.1	

Sources: NSL Foods; FSSIA estimates

Disclaimer for ESG scoring

ESG score	Methodology			Rating						
The Dow Jones Sustainability Indices (DJSI) By S&P Global	process based on the from the annual S& Only the top-ranked inclusion.	olies a transparent, rules-based he companies' Total Sustainabili P Global Corporate Sustainabilit I companies within each industry	ty Scores resulting y Assessment (CSA). v are selected for	Sustainability ESG Score of scoring composelected from	Assessment less than 45 any are disqu the Eligible		I. Companies Global ESG s nstituents of	with an S&P (Score of the high the DJSI indice	ghest	
Sustainability Investment List (THSI) by The Stock Exchange of Thailand (SET)	managing business Candidates must pa 1) no irregular tradir float of >150 sharet up capital. Some ke 70%; 2) independer wrongdoing related	ponsibility in Environmental and with transparency in Governances the preemptive criteria, with ang of the board members and expolders, and combined holding may disqualifying criteria include: 1 and tirectors and free float violatio to CG, social & environmental ind 5) earnings in red for > 3 yea	two crucial conditions: two crucial conditions: tecutives; and 2) free tust be >15% of paid-) CG score of below n; 3) executives' npacts; 4) equity in	during the assessment year. The scoring will be fairly weighted against nature of the relevant industry and materiality. SETTHSI Index is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weighted.					nst the arket dity ISI	
CG Score by Thai Institute of Directors Association (Thai IOD)	annually by the Tha	strength in sustainable developm ii IOD, with support from the Stor e results are from the perspective erations.	ck Exchange of	Good (80-89) and not rated equitable trea	3 for Good for scores be tment of sha (25%); 4) dis	egories: 5 for E (70-79), 2 for Fa elow 50. Weigh reholders (weig closure & trans	air (60-69), 1 tings include ht 25% com	for Pass (60-6 : 1) the rights; bined); 3) the r	69), 2) and role of	
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are incorp transparent and suf out of five the CG or assessment criteria the meeting date (4 advance circulation of rights can be exercised transparency and verifi	ent to which shareholders' rights corated into business operations ficiently disclosed. All form impo omponents to be evaluated annu cover AGM procedures before t 5%), and after the meeting (10% sufficient information for voting; and 2 d. The second assesses 1) the ease of iability; and 3) openness for Q&A. The thould contain discussion issues, reso	and information is rtant elements of two ually. The he meeting (45%), at b). (The first assesses 1) facilitating how voting if attending meetings; 2) third involves the			nto four catego air (80-89), and				
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishment of ke policies. The Certific (Companies deciding to Declaration of Intent to Ceclification, including managers and employe	of the Checklist include corruptic y controls, and the monitoring ar cation is good for three years. o become a CAC certified member sta- kick off an 18-month deadline to sub- risk assessment, in place of policy an ees, establishment of whistleblowing of the stakeholders.)	and developing of art by submitting a mit the CAC Checklist for d control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	risk is unmanaged. regulatory filings, news	y's exposure to ESG orate publications and ites, multi-sector			ng score is the he higher ESG Medium			ne		
	information, company treports, and quality & p	feedback, ESG controversies, issuer f peer reviews.	eedback on draft ESG	0-10	10-20	20-30	30-40	40+		
ESG Book	positioned to outper the principle of finar helps explain future	ntifies sustainable companies the form over the long term. The mencial materiality including informations in isk-adjusted performance. Matures with higher materiality and requarterly basis.	ethodology considers ation that significantly eriality is applied by	scores using I	materiality-ba	culated as a we ased weights. T s indicating bet	he score is s	caled between		
MSCI		aim to measure a company's ma	,						ogy to	
	, ,	ders and laggards according to t	heir exposure to ESG r	isks and how we	ell they mana	ge those risks i	relative to pe	ers.		
		1-10.000 Leader:	leading its industry in n	nanaging the most	significant ES0	Frisks and opport	tunities			
		43-8.570 14-7.142								
		36-5.713 Average:	a mixed or unexception	nal track record of r	nanaging the r	nost significant ES	G risks and op	portunities relativ	ve to	
		57-4.285	industry peers							
		29-2.856								
		Laggard : 00-1.428	lagging its industry bas	ed on its high expo	sure and failur	e to manage sign	ificant ESG ris	KS		
Moody's ESG solutions	Moody's assesses t believes that a com	the degree to which companies t pany integrating ESG factors inte value for shareholders over the r	o its business model an							
Refinitiv ESG rating	based on publicly a	arently and objectively measure vailable and auditable data. The SG data publicly. (Score ratings at	score ranges from 0 to	100 on relative	ESG perform	nance and insuf	ficient degre			
S&P Global		GG Score is a relative score meaners within the same industry class				nt of ESG risks	s, opportunition	es, and impact	s	
Bloomberg	ESG Score		nberg's view of ESG fin	ancial materiality	. The score	is a weighted g	eneralized m	ean (power m	iean)	
	ESC Disclosure Sec	score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best. SG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of								

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score"; 2) "AGM Level"; 3) "Thai CAC"; and 4) THSI. The ratings are updated on an annual basis. FSSIA does not confirm nor certify the accuracy of such ratings.

Source: FSSIA's compilation

NSL TB Sureeporn Teewasuwet **NSL Foods**

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
18-Jan-2023	BUY	26.00	18-Oct-2023	BUY	24.00	-	-	-

Sureeporn Teewasuwet started covering this stock from 18-Jan-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
NSL Foods	NSL TB	THB 19.30	BUY	Downside risks to our DCF-based TP include 1) a slower-than-expected consumption recovery; 2) high volatility in raw material prices; 3) the failure of new products; and 4) changing consumer demand and lifestyles.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 20-Nov-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.