EQUITIES RESEARCH - SECTOR REPORT



Thailand Oil Retail

Limited upside on marketing margin

- We have a NEUTRAL view on the sector due to the stretched oil fund balance sheet and rising policy
 risk, which is expected to limit the upside on the oil marketing margin.
- Given the stretched oil fund balance sheet, we expect the oil fund could help hold up marketing margin for another 6-8 months. Oil retail marketing margin could be under pressure afterwards.
- Initiate coverage of OR with HOLD rating and TP of THB20.0/share.

NEUTRAL view on the sector due to stretched oil fund balance sheet and policy risks

We have a NEUTRAL view on the sector due to 1) the stretched oil fund balance sheet; 2) rising policy risk during the oil price uptrend and during the first hundred days of the newly formed government; and 3) the limited upside on the marketing margin in the short to medium term, amid higher sales volumes from seasonality in 4Q23. Since the end of 2021, the global oil price has experienced volatility, primarily due to political unrest and supply-related factors. This turbulence has led to elevated oil prices, prompting frequent government interventions aimed at lowering and stabilizing the diesel price, which makes up the majority of petroleum product demand in Thailand (~50% of domestic oil demand and ~60% of oil demand in transportation sector). These have caused unusual earnings patterns in recent years for oil retail players. In light of the high oil prices and inflation, we anticipate that the newly formed government will take measures to prevent the escalation of oil prices from adversely affecting the economy. Moreover, we believe they will proactively implement policies aimed at garnering public approval during their first hundred days, which could limit upside earnings for oil retail players.

Expect stretched oil fund balance sheet by end of this year

As of 5 Nov 2023, the estimated oil fund status is at a loss of THB76b, down from the peak loss of over THB130b in Nov 2022 but deeper than the lowest loss of this year at THB49b in Jul 2023. Recently, the government capped the diesel price at THB30/liter on 13 Sep 2023, effective 20 Sep to 31 Dec 2023. Thus, the oil fund has to subsidize THB6-8/liter for diesel or ~THB12-15b per month to retain the price. As a result, we estimate the oil fund could reach a loss of over THB100b by the end of the year. The current outstanding oil fund borrowing is at THB55b, and an additional loan limit is at THB50b. There remains an outstanding loan credit amount of THB45b that has not yet been utilized. We estimate that if all the available loans were utilized, the oil fund could subsidize the diesel price for another 6-8 months. If the oil price remains at a high level and no further loan credit is available, it would then put oil retailers' margins under pressure afterwards.

Initiate coverage of OR with a HOLD rating; TP at THB20.0/share

We initiate coverage of OR with a HOLD rating. Our TP is THB20.0/share based on an SoTP valuation. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already de-rated or been reflected in the share price. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

FSSIA recommendations

Company	BBG code	share price	Rating		Target Price			
	BBCCCuc	Share price	Current	Previous	Current	Previous	%change	Up/downside
PTT Oil and Retail Business	OR TB	18.60	HOLD	-	20.00	-	-	+7.5%

Note: Priced at close of business 07/11/2023. Share prices and TPs are in listing currency.; Source: FSSIA estimates



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Investment thesis

We have a NEUTRAL view on the sector due to 1) the stretched oil fund balance sheet; 2) the rising policy risk during the oil price uptrend and during the first hundred days of the newly formed government; and 3) lack of new catalysts in the short term amid higher sales volumes in 4Q23 due to seasonality.

As of 5 Nov 2023, the estimated oil fund status is at a loss of THB76b, down from the peak loss of over THB130b in Nov 2022 but higher than the biggest loss of this year of THB49b in Jul 2023. Recently, the government capped the diesel price at THB30/liter. Consequently, the oil fund has to subsidize THB6-8/liter for diesel or ~12-15b per month. As a results, we expect the oil fund's balance sheet will be stretched and could reach a loss of over THB100b by the end of the year. This could indirectly pressure oil retail players' marketing margins by the end of the year.

In addition, the oil price is likely to be on an uptrend in 2024. Consequently, we believe the newly formed government will proactively implement policies aimed at garnering public approval. In other words, stabilizing and capping the oil prices. This would in turn adversely affect oil retail players' earnings.

Catalysts

Key potential catalysts for the sector are:

- Oil price movement;
- Stronger-than-expected domestic oil demand;
- Extending the loan credit line for the oil fund;
- Stronger-than-expected economic recovery.

Risks to our call

Downside risks to our call are:

- Volatility of the oil price;
- Exhausted finances of the oil fund;
- Further government interventions;
- More regulations or caps on marketing margins of all petroleum products.

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Initiate coverage of OR – HOLD rating with TP of THB20/share

Event Calendar

Date	Event
Early Nov 2023	3Q23 results announcements
Mid Nov 2023	3Q23 analyst meetings

Background of oil retail business in Thailand

In 1991, the government lifted price controls on all fuels except for liquefied petroleum gas (LPG), allowing retail fuel prices to be determined by market mechanisms. This decision made the pricing of retail fuel fluctuate according to the global oil market, but the pricing was still closely monitored by The Energy Policy and Planning Office (EPPO). EPPO monitors competitiveness in the fuel market, ensuring fairness and preventing exploitation of consumers. They also calculate and publicly disclose the fuel price structure through their website, referencing global oil market prices. However, the actual costs for individual oil retailers are different mostly from different oil pricing benchmarks. Hence, tracking oil retail marketing margins from the EPPO website may not indicate an accurate marketing margin pattern for oil retailers in Thailand.

Not fully liberalized market, in our view

According to the law, the government holds the authority to regulate fuel prices to mitigate shortages through The Energy Policy Administration Committee (EPAC) and Ministry of Commerce under the Price of Goods and Services Act. EPAC is responsible for determining domestic fuel prices. Meanwhile, petroleum products are controlled products under the Price of Goods and Services Act 1999, which addresses the regulation of prices for goods and services and aims to prevent monopolies. Thus, the government still retains the power to set fuel prices but opts for market competition, allowing market forces to dictate prices. Therefore, the oil retail business in Thailand is not fully liberalized, in our view.

Government pricing interventions usually in the form of indirect measures

Players in the sector have the freedom to set prices, and the government technically cannot directly influence the selling prices. Thus, government interventions come in the form of measures that have indirect impacts and typically involve one or more of the following measures: 1) utilizing the oil fund mechanism; 2) reducing excise taxes; and 3) seeking cooperation from oil retailers to incorporate petroleum price cap schemes.

Government intervention normally starts with setting a selling price cap. Then, they will utilize one or more of the measures mentioned above to control the price.

The first two measures would not impact oil retailers' marketing margins. However, the third measure would put some pressure on oil retailers' profit or marketing margins.

The government interventions commonly focus on diesel and LPG prices because they form the majority of petroleum product demand in Thailand. Whilst other petroleum product prices usually remain untouched by the government.

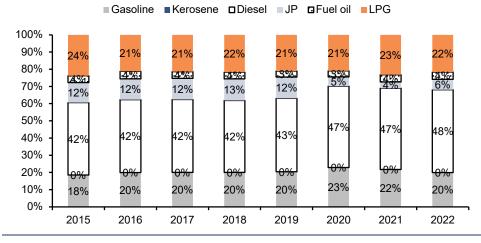


Exhibit 1: Thailand petroleum product demand, breakdown by product

Source: EPPO



However, it was not until recently (on 31 Oct 2023) that the cabinet approved a reduction in the price of gasohol 91 by THB2.50/liter, all types of gasoline by THB1/liter, E10 by THB0.90/liter, E20 by THB0.80/liter, and E85 by THB0.15/liter. The reduction will come from excise tax cuts, except for gasohol 91, which will be subsidized by another THB1.50/liter from the oil fund, apart from THB1.0/liter excise tax cut. The scheme will be effective during 7 Nov 20223 to 31 Jan 2024. This was according to Mr. Pirapan Salirathavibhaga (Thailand's energy minister)'s guidance earlier.

Exhibit 2: Retail oil price components

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Retail oil price components	Details
Ex-refinery price	Link to Singapore's oil price, fluctuates according to global market price
Excise tax	Typically, it is fixed, but government adjusts it irregularly as one of the mechanisms to stabilize the price
Municipal tax	10% of excise tax
Oil fund	Changes regularly for diesel and LPG to stabilize the price
Thailand Energy Conservation Fund	Fixed at THB0.05/liter for all products
VAT (WS)	7% of WS price
Marketing margin (MM)	Gross margin of oil retail business
VAT (MM)	7% of marketing margin

Sources: EPPO, FSSIA's compilation

Exhibit 3: Retail oil price structure - gasoline and gasohol are the main contributors to oil fund

Unit: THB/Liter	Ex-Refin.	Excise Tax	M. Tax	Oil Fund	Consv. Fund	Wholesale (WS)	VAT (WS)	WS&VAT	Marketing Margin	VAT (MM)	Retail
ULG95	23.1802	6.5000	0.6500	9.3800	0.0500	39.7602	2.7832	42.5434	3.7351	0.2615	46.54
Gasohol95 E10	23.2383	5.8500	0.5850	2.8000	0.0500	32.5233	2.2766	34.7999	3.6917	0.2584	38.75
Gasohol91	22.7775	5.8500	0.5850	2.8000	0.0500	32.0625	2.2444	34.3069	3.9001	0.2730	38.48
Gasohol95 E20	23.5580	5.2000	0.5200	0.8100	0.0500	30.1380	2.1097	32.2477	3.9180	0.2743	36.44
Gasohol95 E85	27.9288	0.9750	0.0975	0.8100	0.0500	29.8613	2.0903	31.9516	3.8677	0.2707	36.09
H-Diesel B7	28.7507	3.6700	0.3670	-8.0200	0.0500	24.8177	1.7372	26.5549	3.1636	0.2215	29.94
H-Diesel B10	28.7507	3.6700	0.3670	-8.0200	0.0500	24.8177	1.7372	26.5549	3.1636	0.2215	29.94
H-Diesel B20	28.7507	3.6700	0.3670	-8.0200	0.0500	24.8177	1.7372	26.5549	3.1636	0.2215	29.94
FO 600 (1) 2%S	19.9521	0.6400	0.0640	0.0600	0.0500	20.7661	1.4536	22.2197			
FO 1500 (2) 2%S	18.3277	0.6400	0.0640	0.0600	0.0500	19.1417	1.3399	20.4816			
LPG (THB/kg.)	27.7372	2.1700	0.2170	-9.2063	0.0000	20.9179	1.4643	22.3822	3.2566	0.2280	25.87

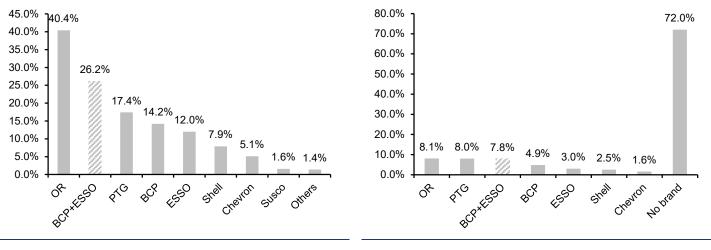
Sources: EPPO; data as of 5 Oct 2023

A competitive market

Since the fuel price controls were lifted in 1991, it has increased competitiveness in the market and attracted more players and investors. This has led to improvements in oil retailers' business standards to make themselves stand out among peers.

Although the top three leading oil retail players (i.e. OR, PTG and BCP+ESSO) in the market hold >80% of the market share in terms of sales volume, the market is still very competitive, which can be seen in the selling prices. The standard fuel selling price for oil retailers is mostly the same in order to maintain their market position. The differentiation between individual oil retailers is in location, loyalty programs, premium products, and variety of services at stations.

Exhibit 4: Market share by sales volume



Source: DOEB

Source: DOEB

Exhibit 5: Market share by service station

As shown below, it appears that complying with the government's price cap scheme is not mandatory. We can see that diesel premium products sell above the capped price of THB30/liter, and Shell's standard diesel price also sells at above the THB30/liter capped price.

Regarding premium fuels, which are sold at individual service stations, each trader may have their proprietary additives. As a result, these specific blends and prices cannot be publicly disclosed or standardized. Therefore, consumers are encouraged to explore the available options and assess prices based on personal preferences and requirements.

Exhibit 6: Retail oil prices at different oil station companies

		bargchak		Esso	CALTEX	irre	P			
แก๊สไซฮอล์ 95 Gasohol 95	38.25	38.25	38.75	38.25	38.55	38.25	38.25	38.25	38.25	38.25
Gasobol E20	35.94	35.94	36.44	35.94	36.24	-	35.94	35.94	35.94	35.94
Gasohol E85	36.09	36.09	-	-	-	-	-	-	-	-
แก๊สไซฮอล์ 91 Gasohol 91	37.98	37.98	38.48	37.98	38.28	37.98	37.98	37.98	37.98	37.98
แก๊สไซฮอล์ 95 กันนะ Gasohol 95 กันนะ	45.04	49.84	49.94	49.84	-	-	-	-	-	-
Gasoline 95	46.04	-	-	-	47.51	-	46.54	46.19	-	46.19
Gasoline 95 north	-	-	-	-	-	-	-	-	-	-
Diesel B7	29.94	29.94	30.24	29.94	29.94	29.94	29.94	29.94	29.94	29.94
Diesel	29.94	29.94	-	29.94	29.94	29.94	29.94	29.94	29.94	29.94
ดีเซลทมุนเร็ว Diesel B20	29.94	29.94	-	-	29.94	-	-	-	-	-
ดีเซลพรีเมียม B7PREMIUMDiesel	41.54	43.64	48.64	43.64	42.94	-	-	-	-	-

Note: Unit is THB/liter; these are retail prices in Bangkok and vicinity Sources: EPPO; Data as of 1 Nov 2023

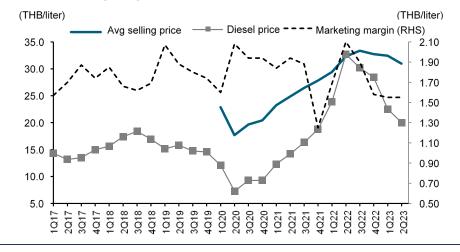
Marketing margin patterns generally move opposite to oil price movement, but the pattern was disrupted lately

In general, oil marketing margins tend to move in the opposite direction to the movement of oil prices. This is due to the presence of a time lag between the unit cost and the selling price, which often leads to the inverse movement of oil marketing margins in relation to oil prices.

However, starting in 2021, the oil price has been volatile due to atypical demand and supply movement from the pandemic and geopolitical tension. Thus, the government had taken action to limit the diesel price during the high oil price period to help alleviate household spending.

This has resulted in unusual earnings patterns in recent years for oil retail players. In light of the high oil prices and inflation, we anticipate that the newly formed government will take measures to prevent the escalation of oil prices from adversely affecting the economy. Moreover, we believe they will proactively implement policies aimed at garnering public approval during their first hundred days.

Exhibit 7: Marketing margins vs oil price



Source: OR

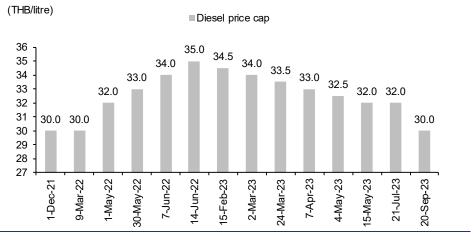
NEUTRAL outlook on the sector due to stretched oil fund balance sheet and policy risks

We have a NEUTRAL view on the sector due to 1) the stretched oil fund balance sheet; 2) rising policy policy and regulatory risks; and 3) limited upside on marketing margins amid higher sales volumes in 4Q23 due to seasonality.

Stretched oil fund balance sheet

As of 5 Nov 2023, the estimated oil fund status is at a loss of THB76b, down from the peak loss of over THB130b in Nov 2022 but deeper than the lowest loss of this year at THB49b in Jul 2023. The higher loss was mainly from the government's cap on the diesel price at THB30/litre on 13 Sep 2023, effective 20 Sep to 31 Dec 2023.

Exhibit 8: Diesel price caps and effective dates



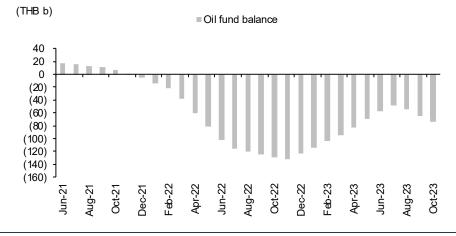
Source: FSSIA's compilation

Consequently, the oil fund has to subsidize THB6-8/liter for diesel or ~THB12-15b per month to retain the price. As a result, we estimate the oil fund could reach a loss of over THB100b by the end of the year. The current outstanding oil fund borrowing is at THB55b, and an additional loan limit is at THB50b. There remains an outstanding loan credit amount of THB45b that has not yet been utilized.

We estimate that if all the available loans were utilized, the oil fund could subsidize the diesel price for another 6-8 months. If there were no further extended credit line, it could potentially impact oil retail players' margins because they would have to help absorb the oil fund's subsidy cost.

For the recent oil fund subsidy of THB1.50/liter for gasohol 91, we estimate a limited impact on the fund's balance as we expect it to use THB<1b to subsidize during the three-months subsidized period (7 Nov 2023 to 31 Jan 2024).

Exhibit 9: Oil fund status



Source: EPPO

Policy and regulatory risks are still concerning

Pending cap from marketing margin scheme to be at <=THB2/liter

We believe the risks are still concerning as there is still uncertainty over several measures, such as amending regulations to control marketing margins for all petroleum products at a level of no more than THB2/liter, as Mr. Pirapan Salirathavibhaga, Ministry of Energy, mentioned earlier. However, there is still no conclusion, and we believe it will be difficult to implement as it would overhang the sentiment of stocks in this sector. We expect more clarity will be provided in upcoming months.

Intervention in gasoline price has rarely occurred

Moreover, the government has generally only intervened in diesel and LPG prices. The recent price reduction scheme for gasoline prices (i.e. gasohol 95, gasohol 91, E10, E20, E85) during 7 Nov 2023 to 31 Jan 2024 has put more discomfort in oil retailers' outlooks, in our view. Even though we expect no impact on the marketing margins, as the government is using excise taxes and the oil fund mechanism to support the reduction, this has colored our view that the sector is not fully liberalized and it can be fundamentally changed in an unpredictable manner by the government.

Benzene, or gasoline, is typically perceived as high-margin or profit-making product for oil retailers, unlike diesel. During the current political uncertainty, if the oil price were to be even higher, we anticipate that it would be possible for more pressure to come from the government to control the gasoline prices or high-margin products. If this were to happen, it would severely pressure the marketing margin of the oil retail business.

Limited upside on marketing margins

In the short term, we anticipate a limited upside on marketing margins as we think the oil price will still be in an uptrend in 2024. Given the weak economy coupled with high inflation, we think the newly formed government could make efforts to suppress the energy prices, which would in turn negatively impact the oil retailers' margins during the oil price uptrend.

4Q23 sector outlook – supported by seasonally higher sales volumes

We think the 4Q23 earnings outlook for the sector will improve q-q, supported by seasonally higher sales volumes. However, the higher sales volumes may partly be offset by high seasonal expenses (i.e. marketing campaigns, SG&A). In addition, we see no new catalysts in the short term except for attractive valuations, which should provide a limited downside to share prices in the sector.

Initiate coverage of OR – HOLD rating with TP of THB20/share

We initiate coverage of OR with a HOLD rating. Our TP is THB20.0/share based on an SoTP valuation. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already derated or been reflected in the share price. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

Exhibit 10: SoTP target price valuation

SoTP valuation	EBITDA	EBITDA margin	EV/EBITDA	Valuation		Comments
	(THB m)	(%)	(X)	(THB m)	(THB/shr)	
Mobility	15,258		8.0	122,064	10.2	At 8.0x FY24E EV/EBITDA
Lifestyle	6,669	25.0	13.4	89,477	7.5	At 13.4x FY24E EV/EBITDA
Food & Beverage	4,557	27.5	15.0	68,354	5.7	At 15x FY24E EV/EBITDA
Others	2,112	20.0	10.0	21,124	1.8	At 10x FY24E EV/EBITDA
Global	2,139	2.9	9.0	19,254	1.6	At 9x FY24E EV/EBITDA
Others	93	13.1	8.0	744	0.1	At 8.0x FY24E EV/EBITDA
Total	24,160		9.6	231,540	19.3	At 9.6x FY24E EV/EBITDA
Net cash /(net debt)	8,433	nm	nm	8,433	0.7	FY24E net debt
Total value	32,593		7.4	239,973	20.0	

Source: FSSIA estimates

Exhibit 11: OR's P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 12: OR's valuation comparisons as of 7 Nov 2023

Company	BBG	Rec	Share	Target	Up	Market	3Y EPS	PE		R	OE	PE	3V	EV/E	BITDA
			Price	price	side	Сар	CAGR	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(USD m)	(%)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand															
PTT Oil and Retail	OR TB	HOLD	18.6	20.0	8	6,278	14.9	17.3	17.4	12.0	11.3	2.0	1.9	11.3	10.7
Thai Oil	TOP TB	BUY	47.8	56.8	19	3,000	(18.0)	5.7	8.2	11.7	7.8	0.6	0.6	5.5	7.8
Star Petroleum Refining	SPRC TB	BUY	8.00	11.70	46	976	(12.9)	10.5	8.4	8.4	9.9	0.9	0.8	6.2	4.9
Bangchak Corp	BCP TB	BUY	40.75	42.70	5	1,653	(26.7)	7.4	7.4	11.6	10.7	0.8	0.8	5.6	5.1
Ptg Energy	PTG TB	n/a	8.30	n/a	n/a	392	14.0	14.0	15.3	11.7	10.6	1.6	1.6	7.9	8.2
IRPC	IRPC TB	n/a	2.02	n/a	n/a	1,172	(204.1)	185.5	27.9	1.8	0.5	0.5	0.5	5.7	10.5
Esso Thailand	ESSO TB	n/a	9.55	n/a	n/a	924	(17.0)	3.8	7.1	48.4	15.9	1.3	1.1	3.2	7.5
Susco	SUSCO TB	n/a	4.76	n/a	n/a	133	10.4	11.0	12.3	12.5	10.4	1.3	1.2	6.7	7.5
Thailand avg						18,553	(28.4)	28.7	13.4	15.8	9.0	1.1	1.0	6.3	7.9
Philippines															
Petronas Dagangan	PETD MK	n/a	22.92	n/a	n/a	4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Philippiens avg						4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Malaysia															
Vietnam National Petroleum	PLX VN	n/a	34,200	n/a	n/a	1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Malaysia avg						1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Hong Kong															
Petrochina	857 HK	n/a	4.98	n/a	n/a	169,857	(14.3)	5.8	5.2	11.0	11.6	0.6	0.6	3.5	3.3
China Petroleum & Chemical	386 HK	n/a	4.00	n/a	n/a	82,065	12.5	6.4	6.1	8.9	9.3	0.6	0.5	4.6	4.9
Hong Kong avg						251,922	(0.9)	6.1	5.7	10.0	10.4	0.6	0.6	4.0	4.1
India															
Oil & Natural Gas	ONGC IN	n/a	193.20	n/a	n/a	29,594	(2.5)	5.6	5.1	18.6	18.0	1.0	0.8	4.5	4.1
Bharat Petroleum	BPCL IN	n/a	372.80	n/a	n/a	10,052	(7.9)	8.3	24.6	18.8	3.3	1.5	1.5	7.0	11.4
Hindustan Petroleum	HPCL IN	n/a	278.65	n/a	n/a	5,110	2.3	6.5	n/a	17.2	(23.2)	1.0	1.4	9.8	n/a
India avg						44,756	(2.7)	6.8	14.8	18.2	(0.6)	1.2	1.3	7.1	7.8
Average (all)						321,873	5.2	21.3	14.0	12.5	9.6	1.8	1.7	8.7	7.7

Sources: Bloomberg, FSSIA estimates

8 NOVEMBER 2023

EQUITY RESEARCH - INITIATION REPORT

PTT OIL AND RETAIL BUSINESS

THAILAND / ENERGY

Murky outlook but limited downside

- Initiate coverage with a NEUTRAL rating, TP at THB20.0/share.
- We expect robust 3Q23 earnings, mainly from a substantial stock gain, though sales volume and non-oil business to be weaker q-q.
- Part of the policy risk is lifted. Though there is continued pressure from the government, we think downside for the stock is limited.

Expect robust 3Q23 earnings from stock gain

We estimate OR will report a strong 3Q23 net profit of THB4.0b (+44% qq and +465% y-y), significantly improving both q-q and y-y. We expect the improvement will mostly come from a stock gain, while the core businesses should be weaker q-q. For the mobility business, we forecast a 3Q23 marketing margin at THB1.17/liter (+22% q-q and +72% y-y), which should increase mostly from the stock gain, while we expect the sales volume to drop by 2% q-q from seasonality but increase 8% y-y from a higher number of oil stations. For the lifestyle business, we expect EBITDA to weaken by 9% q-q, mainly from a lower EBITDA margin from 26.6% in 2Q23 to 24.5% in 3Q23E and fewer Amazon cups sold per day (93m cups/day in 2Q23 vs 92m cups/day in 3Q23E). Additionally, the global business should see a substantially lower oil sales volume by -18% q-q, mainly from lower sales volumes in the Philippines due to lower bidding on commercial sales. 9M23E net profit is at 77% of 2023E.

4Q23 earnings outlook should be higher y-y but lower q-q

The 4Q23 earnings outlook looks promising on higher sales volumes q-q due to seasonality. However, this should be partly offset by higher operating expenses from seasonal marketing campaigns and higher SG&A. In addition, the 4Q23E oil price seems to be increasing relatively lower q-q compared to 3Q23E.Thus, a lower gross marketing margin is expected in the quarter due to less support from stock gains. We expect 4Q23 net profit to be lower q-q but higher y-y from the low base in 4Q22.

Part of policy risk is lifted, but there are continued pressures

Part of the policy risk related to the government's household spending reduction policy is lifted. Nevertheless, there is a pending marketing margin capping scheme, which could limit OR's marketing margin upside.

Initiate coverage with HOLD rating; our TP is at THB20.0/shr

We initiate coverage of OR with HOLD. Our TP is THB20.0/shr based on an SoTP valuation. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already de-rated or been reflected in the share price. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

FOUND AT THE END OF THIS REPORT

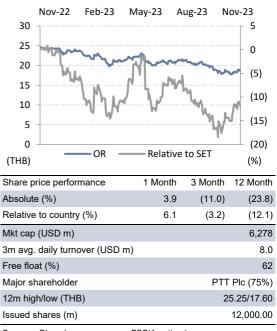
Kwanwaree Apichartsataporn Fundamental Investment Analyst on Securities; License no. 117055 kwanwaree.a@fssia.com, +66 2646 9968

PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE

TARGET PRICETHB20.00CLOSETHB18.60UP/DOWNSIDE+7.5%TP vs CONSENSUS-15.4%

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	789,785	814,276	875,079	913,371
Net profit	10,371	12,869	12,859	14,035
EPS (THB)	0.86	1.07	1.07	1.17
vs Consensus (%)	-	6.8	0.3	1.8
EBITDA	16,501	19,899	19,998	21,235
Recurring net profit	9,258	12,869	12,859	14,035
Core EPS (THB)	0.77	1.07	1.07	1.17
Chg. In EPS est. (%)	(10.7)	2.7	(7.4)	(18.6)
EPS growth (%)	(13.5)	39.0	(0.1)	9.1
Core P/E (x)	24.1	17.3	17.4	15.9
Dividend yield (%)	2.7	2.6	2.6	2.8
EV/EBITDA (x)	13.2	11.3	10.7	9.6
Price/book (x)	2.2	2.0	1.9	1.8
Net debt/Equity (%)	(5.4)	0.8	(7.2)	(15.6)
ROE (%)	9.1	12.0	11.3	11.5



Sources: Bloomberg consensus; FSSIA estimates



OR TB

Investment thesis

We initiate coverage of OR with a HOLD rating. Our TP is at THB20.0/share based on an SoTP valuation. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

However, in light of the high oil prices and high inflation, we anticipate that the newly formed government will take measures to prevent the escalation of oil prices from adversely affecting the economy. Moreover, we believe they will proactively implement policies aimed at garnering public approval during their first hundred days, which could limit the upside earnings for oil retail players in the short to medium term.

Company profile

OR is a leading gas station operator whose station network is mostly located in Thailand. It also has an overseas presence. The non-oil business of OR has increasingly contributed higher net profits, led by its inhouse coffee brand, Cafe Amazon. Other products it sells include jet fuel, lube, asphalt and other petroleum products.

www.pttor.com

Catalysts

Key potential catalysts are 1) rising marketing margins; 2) higher oil prices; and 3) higher domestic and overseas oil demand.

Risks to our call

The downside risks to our SoTP-based TP include: 1) lowerthan-expected demand for petroleum products; 2) a lower marketing margin; and 3) weaker-than-expected jet demand.

The upside risks are 1) higher-than-expected petroleum product demand; 2) new M&As; and 3) higher marketing margins.

Event calendar

Date	Event
9 Nov 2023	3Q23 financial results announcement
17 Nov 2023	3Q23 analyst meeting

Principal activities (revenue, 2022)

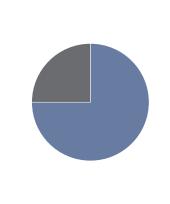
- Oil business 90.8 %
- Non-oil business 2.6 %
- International business 6.4 %
- Others 0.1 %

Source: PTT Oil and Retail Business

Major shareholders

PTT Plc - 75.0 %

Others - 25.0 %



Source: PTT Oil and Retail Business

Key assumptions

	2022	2023E	2024E	2025E
Total volume (m liters)	26,846	27,962	28,793	29,560
Growth (%)	16%	4%	3%	3%
Gross profit (THB/liter)	0.98	1.04	1.00	1.00
SG&A (THB/liter)	1.08	1.09	1.10	1.11
EBITDA (THB/liter)	0.52	0.57	0.53	0.53
Non-oil revenue (THB m)	21,082	23,357	26,154	28,947
Growth (%)	24%	11%	12%	11%
Non-Oil EBITDA margin (%)	25%	26%	26%	26%

Source: FSSIA estimates

Earnings sensitivity

- For every THB0.01/liter increase in marketing margin, we estimate 2024 earnings would rise by 1.8%, and vice versa, all else being equal.
- For every 1% increase in the number of cups sold for Café Amazon, we estimate 2024 earnings would rise by 1.5%, and vice versa, all else being equal.

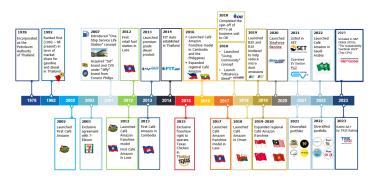
Source: FSSIA estimates



arketing margin; and 3) weaker-than-expected je

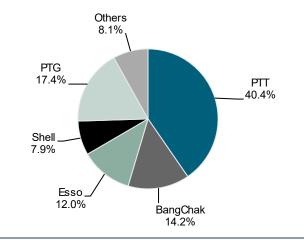
OR's business at first glance

Exhibit 13: Established since 1978 and ranked no.1 in term of Exhibit 14: OR's brands and partnership universe market share for gasoline and diesel in Thailand since 1992



Source: OR

Exhibit 15: Oil market share breakdown by sales volume as of 2Q23





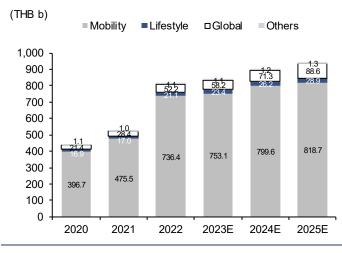
Source: OR

Exhibit 16: Number of stations and stores

No. of stations/stores	2021	2022	2023E	2024E	2025E
Mobility business					
No. of gas stations	2,083	2,161	2,261	2,361	2,461
Lifestyle business					
Amazon	3,628	3,895	4,265	4,615	4,915
Texas Chicken	96	107	119	131	143
Jiffy + 7-11	1,977	2,075	2,147	2,247	2,347

Source: DOEB

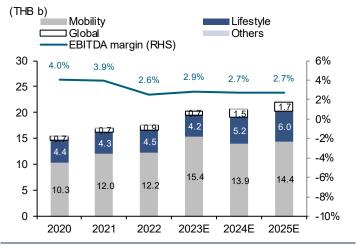
Exhibit 17: Revenue breakdown



Sources: OR, FSSIA estimates

Sources: OR, FSSIA estimates

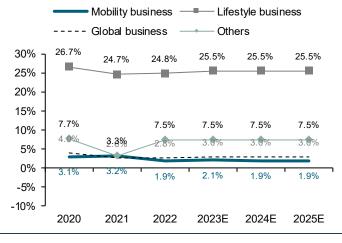
Exhibit 18: EBITDA breakdown and EBITDA margin breakdown by business



Sources: OR, FSSIA estimates



Exhibit 19: EBITDA margin comparison by business – lifestyle business provides the highest margins



Sources: OR, FSSIA estimates

Exhibit 21: Utilization of proceeds from IPO as of 30 June 2023

Objectives	Approx. utilization plan 2021- 2025	Accumulated use of proceeds until 30Jun23
Retail fuel service station expansion	13,300	4,111
Commercial marketing expansion	3,800	2,793
Investment in storage terminals and distribution centers for oil business	8,500	2,579
Non-oil retail outlet expansion	9,800	2,272
Investment in international business	9,500	2,179
Company's working capital and/or the repayment of loans (if any), For the highest advantage to the Company and its subsidiaries	8,597	8,597
Total	53,497	22,531
Outstanding		30,966

Sources: OR; FSSIA's compilation

Exhibit 20: Key business drivers

OR's business pillars	Key drivers
Mobility	Gross marketing margin
	Sales volume
	No. of oil stations
	Oil price
Lifestyle business	No. of Café Amazon outlets
	No. of cups sold
	No. of CVS
	New M&As
	EBITDA margin
Global business	No. of oil stations
	Sales volume
	No. of Café Amazon outlets
	No. of CVS

Source: OR

Exhibit 22: OR's investment in other businesses since IPO

Investments	Business	Stake	Cost (THB m)
Flash	Logistics	9%	1,522
K-Nex	Laundry service	40%	1,105
Kamu	Bubble tea	25%	464
Ohkaju	Healthy food	20%	450
Dusit Food	Food supplier	25%	300
Kouen	Sushi etc.	25%	192
Peaberry (Thai)	Coffee supplier	65%	138
Orbit Digital	Technology	40%	50
Traveloka	Travel and lifestyle app	3%	n/a
Gowabi (Thailand)	Market place	n/a	n/a
Polar Bear Mission	Food supplier	n/a	n/a
Pomelo	Fashion	n/a	n/a
Lineman Wongnai	E-commerce platform for services	n/a	n/a
Buzzebees	CRM platform	n/a	n/a

Sources: OR; FSSIA's compilation

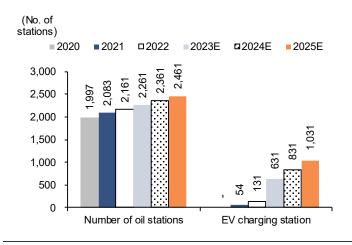
Mobility business overview

Exhibit 23: Sales volume breakdown by business retail and commercial



Sources: OR, FSSIA estimates

Exhibit 25: Number of PTT stations and EV charging stations



Sources: OR, FSSIA estimates

Exhibit 27: Reliable fuel supplies – ~80% of petroleum products were supplied from PTT affiliates

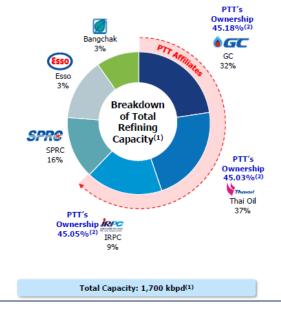
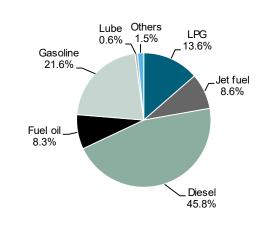
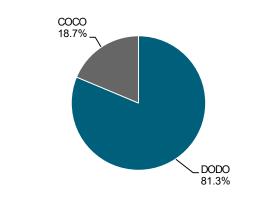


Exhibit 24: Total sales volume breakdown by products in 2022



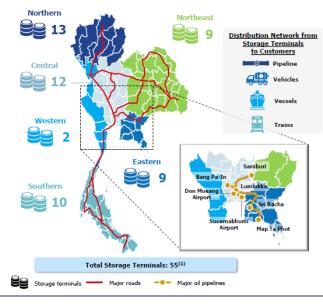
Source: OR

Exhibit 26: PTT station breakdown by type in 2Q23 – total of 2,183 stations



Source: OR

Exhibit 28: Strong network infrastructure



Source: OR

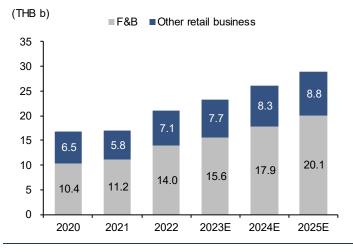
Source: OR

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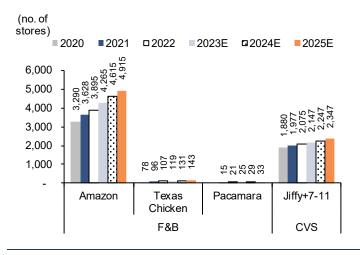
Lifestyle business overview





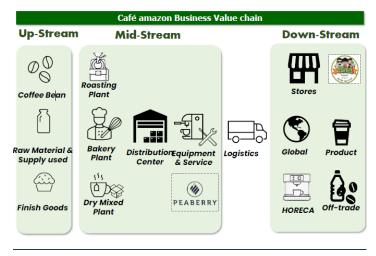
Sources: OR, FSSIA estimates

Exhibit 31: Number of stores by business



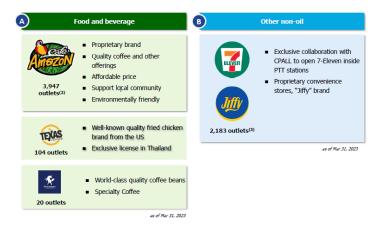
Sources: OR, FSSIA estimates

Exhibit 33: Café Amazon business value chain



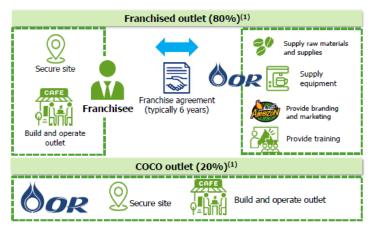
Source: OR

Exhibit 30: Detail of key lifestyle businesses



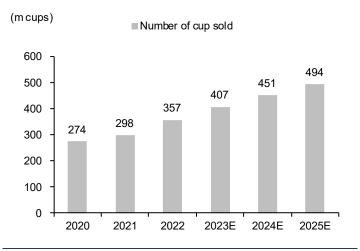
Source: OR

Exhibit 32: Café Amazon's operating models



Source: OR

Exhibit 34: Number of amazon cups sold



Sources: OR, FSSIA estimates



8 NOVEMBER 2023

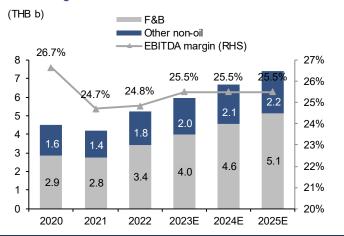
Exhibit 35: Other non-oil business – main contributions are from CVS business





Automotive universite store brand All outlets in Thailand are COCO outlets All outlets in Loss (recognized under non-oil division) are franchised, where OR receives various fees under franchise agreements

Exhibit 36: Lifestyle business EBITDA breakdown and EBITDA margin



Source: OR

Sources: OR, FSSIA estimates

Global market business overview

OR has business footprints in eleven countries outside of Thailand. The top five countries in terms of revenue contributions are Cambodia, Laos, the Philippines, Vietnam, and China. Of these, we estimate that >70% of revenue contributions are from Cambodia and the Philippines. Mobility or the oil business is still the flagship business or main revenue contributor in OR's global portfolio, though the company has increased its aggressiveness in expanding Café Amazon globally.

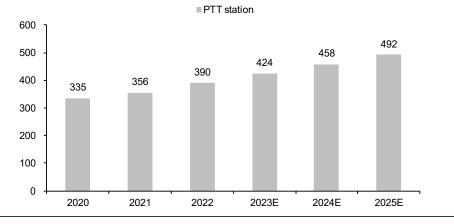
Exhibit 37: Global market business overview



Source: OR

Exhibit 38: Number of PTT stations outside Thailand

(no. of stations)



Sources: OR, FSSIA estimates

Long-term business strategy plan

Aiming for Cambodia as a second home base

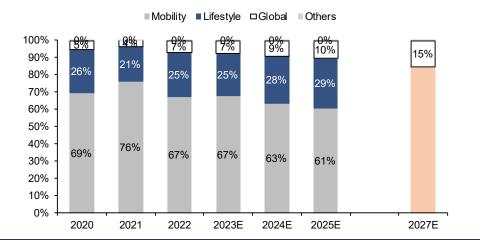
OR's new business strategy aims to grow its global business by targeting Cambodia as its second home base due to its economic growth, proximity and similarities to Thailand, and low barrier to entry. Management is investing in facilities (i.e. LPG and an oil terminal) and planning to recreate Thailand's business model in Cambodia. In the long term, this would increase the sales channel for the upcoming surplus of diesel supply from TOP's new refinery, the Clean Fuel Project (CFP), which is expected to COD in 1H25. The company targets expanding the proportion of its global business EBITDA from 7.6% in 1H23 to 15% in 2027.

Exhibit 39: Cambodia as a second home base for OR



Source: OR

Exhibit 40: % of EBITDA contribution by business



Sources: OR, FSSIA estimates

3Q23E results preview - strong recovery from stock gain

We estimate OR will report a strong 3Q23 net profit of THB4.0b (+44% q-q and +465% y-y), significantly improving both q-q and y-y. We expect the improvement will mostly come from a stock gain, while the core businesses should be weaker q-q. For the mobility business, we forecast a 3Q23 marketing margin at THB1.17/liter (+22% q-q and +72% y-y), which should increase mostly from the stock gain, while we expect the sales volume to drop by 2% q-q from seasonality but increase 8% y-y from higher number of oil stations. For the lifestyle business, we expect EBITDA to weaken by 9% q-q, mainly from a lower EBITDA margin from 26.6% in 2Q23 to 24.5% in 3Q23E and fewer Amazon cups sold per day (93m cups/day in 2Q23 vs 92m cups/day in 3Q23E). Additionally, the global business should see a substantially lower oil sales volume by -18% q-q, mainly from lower sales volumes in the Philippines due to lower bidding on commercial sales. 9M23E net profit is at 77% of 2023E.

Exhibit 41: OR's 3Q23 results preview

	3Q23E	3Q22	Change	2Q23	Change	2023E	Change	% of 2023
	(THB m)	(THB m)	(y-y %)	(THB m)	(q-q %)	(THB m)	(y-y %)	(%)
Revenue	192,477	194,796	-1%	187,708	3%	814,276	90%	71%
Gross profit	11,398	7,433	53%	10,042	13%	43,121	30%	73%
SG&A	7,803	7,219	8%	7,575	3%	30,426	20%	75%
Operating profit	3,595	214	1583%	2,467	46%	12,695	61%	69%
Net profit bef. x-items	3,880	106	3556%	2,258	72%	12,869	60%	69%
Forex gain(loss)	300	595	-50%	498	-40%	0	N/A	n.a.
Net profit	4,180	701	497%	2,756	52%	12,869	46%	77%
Oil gross margin (THB/liter)	1.17	0.68	72%	0.96	22%	1.04		
Total EBITDA (THB m)	6,276	2,647	137%	5,210	20%	23,824	35%	73%
Mobility (oil) EBITDA	4,507	1,084	316%	3,298	37%	16,035	32%	75%
Oil EBITDA per liter	0.67	0.17	286%	0.48	39%	0.57	9%	N/A
% Oil (%)	72%	41%		63%		67%		
F&B	925	782	18%	1,011	-9%	3,981	39%	69%
CVS	443	428	3%	490	-10%	1,975	21%	71%
Total Lifestyle	1,368	1,210	13%	1,501	-9%	5,956	33%	70%
% Non-oil (%)	22%	46%		29%		25%		
Global business	381	270	41%	450	-15%	1,747	103%	70%
EBITDA margins	(%)	(%)	(%)	(%)	(%)	(%)	(%)	
Mobility (oil)	2.5%	0.6%		1.9%		2.1%	3.2%	
Lifestyle (Non-Oil)	24.5%	22.9%		26.6%		25.5%	24.7%	
F&B	24.5%	22.2%		26.5%		25.5%	24.8%	
CVS	24.5%	24.1%		26.8%		25.5%	24.4%	
Global business	3.0%	2.0%		3.4%		2.9%	3.9%	
Oil sales vol (m liter)	6,767	6,284	8%	6,905	-2%	27,962	21%	
Retail	3,158	3,138	1%	3,222	-2%	13,449	14%	
Wholesale	3,609	3,146	15%	3,683	-2%	14,514	28%	
F&B sales/day (THB/store)	9,898	9,914	0%	10,269	-4%	9,925	22%	
CVS sales/day (THB/store)	9,016	9,231	-2%	9,295	-3%	9,660	24%	
No. of coffee cup sold (m)	92	93	-1%	93	-1%	407	36%	

Sources: OR, FSSIA estimates

Valuation

We initiate coverage of OR with a HOLD rating. Our SoTP-based target price is at THB20.0/share. This is based on mobility business EV/EBITDA of 8.0x, lifestyle business EV/EBITDA of 13.4x, and global business EV/EBITDA of 9.0x. Our target price implies a 2024E forward P/E of 18.7x or ~-1.5SD of its 3-yr average.

The share price is currently trading at a 12-month forward P/E of 17.7x, or almost - 2SD of its 3-yr average. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already de-rated or been reflected in the share price. Hence, we think the downside of the share price is limited given the stable earnings outlook. Our 2023-25E EPS growth is +39%/-0.1%/+9.1%, respectively.

Exhibit 42: SoTP target price valuation

SoTP valuation	EBITDA	EBITDA margin	EV/EBITDA	Valuation		Comments
	(THB m)	(%)	(X)	(THB m)	(THB/shr)	
Mobility	15,258		8.0	122,064	10.2	At 8.0x FY24E EV/EBITDA
Lifestyle	6,669	25.0	13.4	89,477	7.5	At 13.4x FY24E EV/EBITDA
Food & Beverage	4,557	27.5	15.0	68,354	5.7	At 15x FY24E EV/EBITDA
Others	2,112	20.0	10.0	21,124	1.8	At 10x FY24E EV/EBITDA
Global	2,139	2.9	9.0	19,254	1.6	At 9x FY24E EV/EBITDA
Others	93	13.1	8.0	744	0.1	At 8.0x FY24E EV/EBITDA
Total	24,160		9.6	231,540	19.3	At 9.6x FY24E EV/EBITDA
Net cash /(net debt)	8,433	nm	nm	8,433	0.7	FY24E net debt
Total value	32,593		7.4	239,973	20.0	

Source: FSSIA estimates

Exhibit 43: OR's P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 44: OR's valuation comparisons as of 7 Nov 2023

Company	BBG	Rec	Share	Target	Up	Market	3Y EPS	P	E	R	OE	P	BV	EV/E	BITDA
			Price	price	side	Сар	CAGR	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(USD m)	(%)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand															
PTT Oil and Retail	OR TB	HOLD	18.6	20.0	8	6,278	14.9	17.3	17.4	12.0	11.3	2.0	1.9	11.3	10.7
Thai Oil	TOP TB	BUY	47.8	56.8	19	3,000	(18.0)	5.7	8.2	11.7	7.8	0.6	0.6	5.5	7.8
Star Petroleum Refining	SPRC TB	BUY	8.00	11.70	46	976	(12.9)	10.5	8.4	8.4	9.9	0.9	0.8	6.2	4.9
Bangchak Corp	BCP TB	BUY	40.75	42.70	5	1,653	(26.7)	7.4	7.4	11.6	10.7	0.8	0.8	5.6	5.1
Ptg Energy	PTG TB	n/a	8.30	n/a	n/a	392	14.0	14.0	15.3	11.7	10.6	1.6	1.6	7.9	8.2
IRPC	IRPC TB	n/a	2.02	n/a	n/a	1,172	(204.1)	185.5	27.9	1.8	0.5	0.5	0.5	5.7	10.5
Esso Thailand	ESSO TB	n/a	9.55	n/a	n/a	924	(17.0)	3.8	7.1	48.4	15.9	1.3	1.1	3.2	7.5
Susco	SUSCO TB	n/a	4.76	n/a	n/a	133	10.4	11.0	12.3	12.5	10.4	1.3	1.2	6.7	7.5
Thailand avg						18,553	(28.4)	28.7	13.4	15.8	9.0	1.1	1.0	6.3	7.9
Philippines															
Petronas Dagangan	PETD MK	n/a	22.92	n/a	n/a	4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Philippiens avg						4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Malaysia															
Vietnam National Petroleum G	PLX VN	n/a	34,200	n/a	n/a	1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Malaysia avg						1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Hong Kong															
Petrochina	857 HK	n/a	4.98	n/a	n/a	169,857	(14.3)	5.8	5.2	11.0	11.6	0.6	0.6	3.5	3.3
China Petroleum & Chemical-H	386 HK	n/a	4.00	n/a	n/a	82,065	12.5	6.4	6.1	8.9	9.3	0.6	0.5	4.6	4.9
Hong Kong avg						251,922	(0.9)	6.1	5.7	10.0	10.4	0.6	0.6	4.0	4.1
India															
Oil & Natural Gas	ONGC IN	n/a	193.20	n/a	n/a	29,594	(2.5)	5.6	5.1	18.6	18.0	1.0	0.8	4.5	4.1
Bharat Petroleum	BPCL IN	n/a	372.80	n/a	n/a	10,052	(7.9)	8.3	24.6	18.8	3.3	1.5	1.5	7.0	11.4
Hindustan Petroleum	HPCL IN	n/a	278.65	n/a	n/a	5,110	2.3	6.5	n/a	17.2	(23.2)	1.0	1.4	9.8	n/a
India avg						44,756	(2.7)	6.8	14.8	18.2	(0.6)	1.2	1.3	7.1	7.8
Average (all)						321,873	5.2	21.3	14.0	12.5	9.6	1.8	1.7	8.7	7.7

Sources: Bloomberg, FSSIA estimates

Financial Statements

PTT Oil and Retail Business

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	511,799	789,785	814,276	875,079	913,371
Cost of goods sold	(475,592)	(750,677)	(771,155)	(831,290)	(867,392
Gross profit	36,207	39,108	43,121	43,789	45,979
Other operating income	-	-	-	-	
Operating costs	(25,087)	(29,110)	(30,426)	(31,599)	(32,765
Operating EBITDA	17,195	16,501	19,899	19,998	21,23
Depreciation	(6,075)	(6,503)	(7,205)	(7,808)	(8,021
Goodwill amortisation	0	0	0	0	. (
Operating EBIT	11,120	9,999	12,695	12,190	13,214
Net financing costs	1,925	1,410	2,821	3,284	3,700
Associates	372	490	623	646	685
Recurring non-operating income	372	490	623	646	685
Non-recurring items	771	1,112	0	0	(
Profit before tax	14,188	13,011	16,138	16,119	17,599
Tax	(2,719)	(2,638)	(3,269)	(3,260)	(3,563
Profit after tax	11,470	10,373	12,869	12,859	14,03
Vinority interests	4	(2)	0	0	(
Preferred dividends	0	0	0	0	(
Other items	-	-	-	-	
Reported net profit	11,474	10,371	12,869	12,859	14,035
Non-recurring items & goodwill (net)	(771)	(1,112)	0	0	(
Recurring net profit	10,703	9,258	12,869	12,859	14,03
	10,700	5,200	12,005	12,005	14,000
Per share (THB) Recurring EPS *	0.89	0.77	1.07	1.07	1.17
Reported EPS	0.96	0.86	1.07	1.07	1.17
DPS					
DFS Diluted shares (used to calculate per share data)	0.46 12,000	0.50 12,000	0.48 12,000	0.48 12,000	0.53 12,000
Growth	12,000	12,000	12,000	12,000	12,000
Revenue (%)	19.4	54.3	3.1	7.5	4.4
Operating EBITDA (%)	31.6	(4.0)	20.6	0.5	6.2
Operating EBIT (%)	41.5	(10.1)	27.0	(4.0)	8.4
Recurring EPS (%)	(0.2)	(13.5)	39.0	(0.1)	9.1
Reported EPS (%)	(0.2)	(9.6)	24.1	(0.1)	9.1 9.1
Operating performance	(2.1)	(0.0)	21.1	(0.1)	0.
Gross margin inc. depreciation (%)	7.1	5.0	5.3	5.0	5.0
Gross margin exc. depreciation (%)	8.3	5.8	6.2	5.9	5.9
Operating EBITDA margin (%)	3.4	2.1	2.4	2.3	2.3
Operating EBIT margin (%)	2.2	1.3	1.6	1.4	1.4
Net margin (%)	2.1	1.2	1.6	1.5	1.5
Effective tax rate (%)	20.4	21.1	21.1	21.1	21.1
Dividend payout on recurring profit (%)	51.6	64.8	45.0	45.0	45.0
nterest cover (X)	(6.0)	(7.4)	(4.7)	(3.9)	(3.8
inventory days	(0.0)	12.8	13.3	13.0	(3.3
Debtor days	11.5	12.0	13.8	14.0	13.2
Creditor days	23.6	21.0	22.1	20.3	20.0
Dperating ROIC (%)	15.3		11.4	10.4	20.0
	9.7	11.6 7.6	8.0	7.4	8.1
ROIC (%)					
ROE (%)	15.6	9.1	12.0	11.3	11.5
ROA (%) ^r Pre-exceptional, pre-goodwill and fully diluted	5.2	3.8	4.7	4.4	4.7
Revenue by Division (THB m)	2021	2022	2023E	2024E	20255
Dil business	466,325	717,405	733,674	778,927	797,528
Non-oil business	16,636	20,538	22,755	25,479	28,20
nternational business	27,873	50,808	56,733	69,471	86,34

Sources: PTT Oil and Retail Business; FSSIA estimates

Financial Statements

PTT Oil and Retail Business

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Recurring net profit	10,703	9,258	12,869	12,859	14.03
5	6,075				
		6,503	7,205	7,808	8,02
Associates & minorities	3,480	3,480	3,480	3,480	3,48
Other non-cash items	(3,086)	(2,852)	(4,105)	(4,126)	(4,166
change in working capital	5,310	(24,770)	(5,289)	6,755	4,66
ash flow from operations	22,482	(8,380)	14,159	26,776	26,03
Capex - maintenance	(6,742)	(8,202)	(15,195)	(12,189)	(9,572
Capex - new investment	-	-	-	-	
let acquisitions & disposals	-	-	-	-	
Other investments (net)	(2,569)	(3,137)	481	538	55
Cash flow from investing	(9,311)	(11,339)	(14,714)	(11,651)	(9,01
Dividends paid	(4,423)	(6,464)	(6,000)	(5,791)	(5,78)
quity finance	54,905	(18)	0	0	
Debt finance	(16,433)	(562)	(2,907)	(2,334)	(6,230
Other financing cash flows	(10,100)	(002)	(2,001)	(2,00.)	(0,20
Cash flow from financing	34,049	(7,043)	(8,907)	(8,126)	(12,01
-	34,043	(7,043)	(0,307)	(0,120)	(12,01
Non-recurring cash flows	-	-	-	-	
Other adjustments	0	0	0	0	
let other adjustments	0	0	0	0	
lovement in cash	47,220	(26,763)	(9,461)	7,000	5,00
ree cash flow to firm (FCFF)	14,421.27	(18,563.85)	549.04	16,004.09	17,768.7
ree cash flow to equity (FCFE)	(3,262.12)	(20,280.62)	(3,461.42)	12,791.19	10,786.5
er share (THB)					
CFF per share	1.20	(1.55)	0.05	1.33	1.4
CFE per share	(0.27)	(1.69)	(0.29)	1.07	0.9
Recurring cash flow per share	1.43	1.37	1.62	1.67	1.7
Balance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Tangible fixed assets (gross)	81,036	86,027	93,232	101,039	109,06
ess: Accumulated depreciation	(38,373)	(41,664)	(40,879)	(44,305)	(50,77
angible fixed assets (net)	42,663	44,363	52,353	56,734	58,28
ntangible fixed assets (net)	5,463	5,311	5,095	4,860	4,62
ong-term financial assets	3,853	8,008	8,008	8,008	8,00
nvest. in associates & subsidiaries	5,948	8,743	9,219	9,678	10,16
Cash & equivalents	66,224	39,461	30,000	37,000	42,00
VC receivable	34,321	68,821	69,202	64,303	60,77
nventories	24,630	27,474	28,224	30,425	31,74
Other current assets	892	796	817	870	90
Current assets					
	126,066	136,552	128,243	132,598	135,42
Other assets	23,666	22,528	22,711	22,898	23,08
Total assets	207,659	225,504	225,628	234,777	239,59
Common equity	99,818	103,701	110,570	117,638	125,88
Minorities etc.	54	60	60	60	6
Fotal shareholders' equity	99,872	103,761	110,630	117,698	125,94
ong term debt	29,502	24,488	19,858	15,228	10,59
Other long-term liabilities	26,555	28,595	28,894	29,198	29,50
ong-term liabilities	56,057	53,084	48,752	44,426	40,10
V/C payable	44,000	56,394	52,211	56,282	58,72
Short term debt	4,868	9,319	11,043	13,339	11,73
Other current liabilities	2,862	2,947	2,992	3,032	3,07
Current liabilities	51,730	68,660	66,246	72,652	73,54
otal liabilities and shareholders' equity	207,659	225,504	225,628	234,777	239,59
Net working capital	12,980	37,750	43,040	36,284	31,62
nvested capital	94,573	126,702	140,425	138,463	135,79
Includes convertibles and preferred stock which is beir	ng treated as debt				
Per share (THB)					
Book value per share	8.32	8.64	9.21	9.80	10.4
angible book value per share	7.86	8.20	8.79	9.40	10.1
Financial strength					
let debt/equity (%)	(31.9)	(5.4)	0.8	(7.2)	(15.
	. ,				
let debt/total assets (%)	(15.3)	(2.5)	0.4	(3.6)	(8.3
Current ratio (x)	2.4	2.0	1.9	1.8	1
CF interest cover (x)	2.7	15.4	2.2	(2.9)	(1.
aluation	2021	2022	2023E	2024E	2025
tecurring P/E (x) *	20.9	24.1	17.3	17.4	15
Recurring P/E @ target price (x) *	22.4	25.9	18.6	18.7	17
Reported P/E (x)	19.5	21.5	17.3	17.4	15
Dividend yield (%)	2.5	2.7	2.6	2.6	2
	2.3	2.2	2.0	1.9	1
		2.2			
rice/book (x)		0.0	• •		
Price/book (x) Price/tangible book (x)	2.4	2.3	2.1	2.0	
Price/book (x) Price/tangible book (x) EV/EBITDA (x) **	2.4 11.1	13.2	11.3	10.7	9
Price/book (x) Price/tangible book (x)	2.4				1 9 10 1

Sources: PTT Oil and Retail Business; FSSIA estimates

PTT Oil & Retail Business (OR TB)



68.80 / 100

Exhibit 45: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 46: ESG – peer comparison

	FSSIA		Domestic ratings					Global ratings						Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
BCP	77.54		Y	Y	5.00	5.00	Certified	Medium	56.04	AA		79.53	83.00	6.34	69.77	
ESSO	30.81				4.00	5.00		Severe	46.89			45.86	17.00	2.06	34.92	
OR	68.80		Y	Y	5.00	5.00	Certified		57.34	Α		57.20	71.00	4.45	70.19	
SPRC	44.50				5.00	5.00	Certified	High	55.86			36.91	28.00	3.77	54.54	

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 47: ESG score by Bloomberg

FY ending Dec 31	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	4.14	4.84	4.45
BESG environmental pillar score	2.72	4.27	4.25
BESG social pillar score	5.62	5.80	5.21
BESG governance pillar score	5.40	4.89	4.07
ESG disclosure score	67.76	71.37	70.19
Environmental disclosure score	64.94	69.50	67.53
Social disclosure score	57.19	57.19	55.62
Governance disclosure score	81.10	87.36	87.36
Environmental			
Emissions reduction initiatives	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No
Risks of climate change discussed	No	Yes	Yes
GHG scope 1	4	3	4
GHG scope 2 location-based	21	19	26
GHG Scope 3	_	39,456	132,829
Carbon per unit of production	_	_	_
Biodiversity policy	No	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes
Total energy consumption	80	72	79
Renewable energy use	2	2	1
Electricity used	61	56	61
Fuel used - natural gas	_	_	_

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodology				Rating						
The Dow Jones Sustainability Indices (<u>DJSI</u>) By S&P Global	process based on the from the annual S& Only the top-ranked inclusion.	ne companies' P Global Corp companies w	Total Sustainabili prate Sustainabilit ithin each industry	y Assessment (CSA). are selected for	Sustainability ESG Score of scoring comp selected from	Assessment less than 45 any are disqu the Eligible I		I. Companies Global ESG S Instituents of	with an S&P Score of the h the DJSI indic	ighest ces are	
Sustainability Investment List (<u>THSI</u>) by The Stock Exchange of Thailand (<u>SET</u>)	Candidates must pa conditions: 1) no irr and 2) free float of 3 >15% of paid-up ca score of below 70% executives' wrongdo	with transpare ass the preempegular trading 150 shareholo pital. Some ke ; 2) independe bing related to	ency in Governance otive criteria, with the of the board memil ders, and combine y disqualifying crite ant directors and fr CG, social & envi	e, updated annually. wo crucial bers and executives; ed holding must be	 during the assessment year. The scoring will be fairly weighted against t nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight 						
CG Score by Thai Institute of Directors Association (<u>Thai IOD</u>)	An indicator of CG s annually by the Tha Thailand (SET). The an evaluation of ope	i IOD, with sup e results are fr	port from the Sto		Good (80-89) and not rated equitable trea	3 for Good (for scores be tment of shat (25%); 4) dise	egories: 5 for E 70-79), 2 for F flow 50. Weigh reholders (weig closure & trans	air (60-69), 1 ntings include ght 25% com	for Pass (60- : 1) the rights; pined); 3) the	-69), ; 2) an role of	
AGM level By Thai Investors Association (TIA) with support from the SEC	out of five the CG c assessment criteria the meeting date (4 advance circulation of	porated into bu ficiently disclo- components to cover AGM pi 5%), and after sufficient informa I. The second as ability; and 3) op	siness operations sed. All form impo be evaluated annu ocedures before t the meeting (10% tion for voting; and 2, sesses 1) the ease o enness for Q&A. The	and information is rtant elements of two Jally. The he meeting (45%), at .). (The first assesses 1) facilitating how voting f attending meetings; 2) third involves the	at 1)						
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	The core elements establishment of ke policies. The Certifi (Companies deciding t Declaration of Intent to Certification, including managers and employ communication of polic	y controls, and cation is good o become a CAC kick off an 18-m risk assessment, ces, establishme	I the monitoring ar for three years. certified member sta onth deadline to sub in place of policy an nt of whistleblowing of	nd developing of art by submitting a mit the CAC Checklist for d control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
Morningstar Sustainalytics	The Sustainalytics' based on an assess risk is unmanaged. regulatory filings, news	sment of how r Sources to be re	nuch of a compan viewed include corpo	y's exposure to ESG prate publications and	more risk is u	nmanaged, tł	ng score is the ne higher ESG	risk is score	J.	īhe	
	information, company in reports, and quality & p	eedback, ESG c			0-10	Low 10-20	Medium 20-30	High 30-40	Severe 40+		
<u>ESG Book</u>		form over the ncial materiality risk-adjusted ures with highe	long term. The me / including informa performance. Mate r materiality and r	ethodology considers ation that significantly eriality is applied by	scores using	materiality-ba	culated as a w ised weights. T indicating bet	The score is s	caled betwee		
<u>MSCI</u>				nagement of financially heir exposure to ESG r						ogy to	
	AAA 8.57	1-10.000	Leader:	leading its industry in n	nanaging the meet	significant ESC	risks and oppor	tunities			
	AA 7.14	3-8.570	Louder.		anaging the most						
		4-7.142		a mixed or unexceptior	al track record of r	nanaging the n	ost significant F	SG risks and o	portunities relation	tive to	
		6-5.713	Average:	industry peers			gount L				
		0 2 856									
		9-2.856 10-1.428	Laggard:	lagging its industry bas	ed on its high expo	sure and failur	e to manage sigr	nificant ESG ris	<s< td=""><td></td></s<>		
Moody's ESG solutions	believes that a com	pany integratir	ng ESG factors inte	ake into account ESG o o its business model an nedium to long term.							
<u>Refinitiv ESG</u> rating	based on publicly a	vailable and a	uditable data. The	a company's relative ES score ranges from 0 to re 0 to 25 = poor; >25 to 50	100 on relative	ESG perform	ance and insu	fficient degre			
S&P Global				suring a company's per sification. The score rar			nt of ESG risk	s, opportuniti	es, and impac	:ts	
Bloomberg	ESG Score	Bloom	berg score evalua is based on Bloon	ting the company's ago berg's view of ESG fin	regated Enviror ancial materiality	mental, Soci /. The score	s a weighted g	generalized m	iean (power n	nean)	
		of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best. ESG Disclosure Score Disclosure of a company's ESG used for Bloomberg ESG score. The score ranges from 0 for none to 100 for disclosure of every data point, measuring the amount of ESG data reported publicly, and not the performance on any data point.									

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

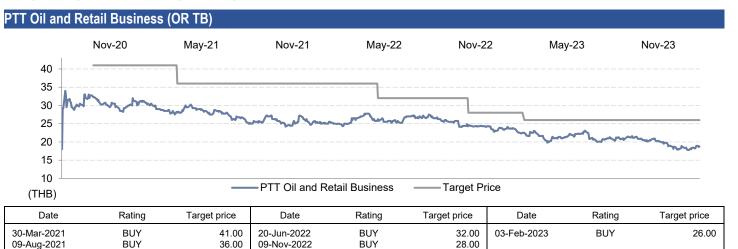
Kwanwaree Apichartsataporn FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Kwanwaree Apichartsataporn started covering this stock from 08-Nov-2023

Price and TP are in local currency

Source: FSSIA estimates

Thai Oil (TOP TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates



Star Petroleum Refining (SPRC TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates

Bangchak Corp (BCP TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
PTT Oil and Retail Business	OR TB	THB 18.60	HOLD	The downside risks to our SoTP-based TP include: 1) lower-than-expected demand for petroleum products; 2) a lower marketing margin; and 3) weaker-than-expected jet demand. The upside risks are 1) higher-than-expected petroleum product demand; 2) new M&As and 3) higher marketing margins.
Thai Oil	TOP TB	THB 47.75	BUY	Downside risks to our P/BV-based TP are 1) a sharp fall in oil prices; 2) weaker demand for refined oil products; 3) GRM volatility; 4) unplanned refinery shutdowns; and 5) longer- than-expected maintenance of SBM-2.
Star Petroleum Refining	SPRC TB	THB 8.00	BUY	Downside risks to our P/BV-based TP are weak demand for refined oil products, a lower crude oil price and GRM, the delay of the SPM reopening, and lawsuit risk related to the oil spill off Rayong in 2022.
Bangchak Corp	BCP TB	THB 40.75	BUY	The downside risks to our SoTP-based TP include: 1) lower-than-expected demand for petroleum products; 2) higher crude premiums; and 3) unplanned shutdowns of refinery plants.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 07-Nov-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

