8 NOVEMBER 2023

EQUITY RESEARCH - INITIATION REPORT

PTT OIL AND RETAIL BUSINESS

THAILAND / ENERGY

Murky outlook but limited downside

- Initiate coverage with a NEUTRAL rating, TP at THB20.0/share.
- We expect robust 3Q23 earnings, mainly from a substantial stock gain, though sales volume and non-oil business to be weaker q-q.
- Part of the policy risk is lifted. Though there is continued pressure from the government, we think downside for the stock is limited.

Expect robust 3Q23 earnings from stock gain

We estimate OR will report a strong 3Q23 net profit of THB4.0b (+44% qq and +465% y-y), significantly improving both q-q and y-y. We expect the improvement will mostly come from a stock gain, while the core businesses should be weaker q-q. For the mobility business, we forecast a 3Q23 marketing margin at THB1.17/liter (+22% q-q and +72% y-y), which should increase mostly from the stock gain, while we expect the sales volume to drop by 2% q-q from seasonality but increase 8% y-y from a higher number of oil stations. For the lifestyle business, we expect EBITDA to weaken by 9% q-q, mainly from a lower EBITDA margin from 26.6% in 2Q23 to 24.5% in 3Q23E and fewer Amazon cups sold per day (93m cups/day in 2Q23 vs 92m cups/day in 3Q23E). Additionally, the global business should see a substantially lower oil sales volume by -18% q-q, mainly from lower sales volumes in the Philippines due to lower bidding on commercial sales. 9M23E net profit is at 77% of 2023E.

4Q23 earnings outlook should be higher y-y but lower q-q

The 4Q23 earnings outlook looks promising on higher sales volumes q-q due to seasonality. However, this should be partly offset by higher operating expenses from seasonal marketing campaigns and higher SG&A. In addition, the 4Q23E oil price seems to be increasing relatively lower q-q compared to 3Q23E.Thus, a lower gross marketing margin is expected in the quarter due to less support from stock gains. We expect 4Q23 net profit to be lower q-q but higher y-y from the low base in 4Q22.

Part of policy risk is lifted, but there are continued pressures

Part of the policy risk related to the government's household spending reduction policy is lifted. Nevertheless, there is a <u>pending marketing</u> <u>margin capping scheme</u>, which could limit OR's marketing margin upside.

Initiate coverage with HOLD rating; our TP is at THB20.0/shr

We initiate coverage of OR with HOLD. Our TP is THB20.0/shr based on an SoTP valuation. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already de-rated or been reflected in the share price. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

FOUND AT THE END OF THIS REPORT

Kwanwaree Apichartsataporn Fundamental Investment Analyst on Securities; License no. 117055 kwanwaree.a@fssia.com, +66 2646 9968

PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE

TARGET PRICETHB20.00CLOSETHB18.60UP/DOWNSIDE+7.5%TP vs CONSENSUS-15.4%

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	789,785	814,276	875,079	913,371
Net profit	10,371	12,869	12,859	14,035
EPS (THB)	0.86	1.07	1.07	1.17
vs Consensus (%)	-	6.8	0.3	1.8
EBITDA	16,501	19,899	19,998	21,235
Recurring net profit	9,258	12,869	12,859	14,035
Core EPS (THB)	0.77	1.07	1.07	1.17
Chg. In EPS est. (%)	(10.7)	2.7	(7.4)	(18.6)
EPS growth (%)	(13.5)	39.0	(0.1)	9.1
Core P/E (x)	24.1	17.3	17.4	15.9
Dividend yield (%)	2.7	2.6	2.6	2.8
EV/EBITDA (x)	13.2	11.3	10.7	9.6
Price/book (x)	2.2	2.0	1.9	1.8
Net debt/Equity (%)	(5.4)	0.8	(7.2)	(15.6)
ROE (%)	9.1	12.0	11.3	11.5



Sources: Bloomberg consensus; FSSIA estimates



OR TB

Investment thesis

We initiate coverage of OR with a HOLD rating. Our TP is at THB20.0/share based on an SoTP valuation. The stock is trading at a 17x 12-month forward P/E, or almost -2SD of its 3-yr average. Hence, we think the share price downside is now limited.

However, in light of the high oil prices and high inflation, we anticipate that the newly formed government will take measures to prevent the escalation of oil prices from adversely affecting the economy. Moreover, we believe they will proactively implement policies aimed at garnering public approval during their first hundred days, which could limit the upside earnings for oil retail players in the short to medium term.

Company profile

OR is a leading gas station operator whose station network is mostly located in Thailand. It also has an overseas presence. The non-oil business of OR has increasingly contributed higher net profits, led by its inhouse coffee brand, Cafe Amazon. Other products it sells include jet fuel, lube, asphalt and other petroleum products.

www.pttor.com

Catalysts

Key potential catalysts are 1) rising marketing margins; 2) higher oil prices; and 3) higher domestic and overseas oil demand.

Risks to our call

The downside risks to our SoTP-based TP include: 1) lowerthan-expected demand for petroleum products; 2) a lower marketing margin; and 3) weaker-than-expected jet demand.

The upside risks are 1) higher-than-expected petroleum product demand; 2) new M&As; and 3) higher marketing margins.

Event calendar

Date	Event
9 Nov 2023	3Q23 financial results announcement
17 Nov 2023	3Q23 analyst meeting

Principal activities (revenue, 2022)

- Oil business 90.8 %
- Non-oil business 2.6 %
- International business 6.4 %

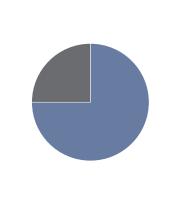
Others - 0.1 %

Source: PTT Oil and Retail Business

Major shareholders

PTT Plc - 75.0 %

Others - 25.0 %



Source: PTT Oil and Retail Business

Key assumptions

2022	2023E	2024E	2025E
26,846	27,962	28,793	29,560
16%	4%	3%	3%
0.98	1.04	1.00	1.00
1.08	1.09	1.10	1.11
0.52	0.57	0.53	0.53
21,082	23,357	26,154	28,947
24%	11%	12%	11%
25%	26%	26%	26%
	26,846 16% 0.98 1.08 0.52 21,082 24%	26,846 27,962 16% 4% 0.98 1.04 1.08 1.09 0.52 0.57 21,082 23,357 24% 11%	26,846 27,962 28,793 16% 4% 3% 0.98 1.04 1.00 1.08 1.09 1.10 0.52 0.57 0.53 21,082 23,357 26,154 24% 11% 12%

Source: FSSIA estimates

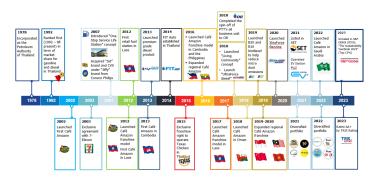
Earnings sensitivity

- For every THB0.01/liter increase in marketing margin, we estimate 2024 earnings would rise by 1.8%, and vice versa, all else being equal.
- For every 1% increase in the number of cups sold for Café Amazon, we estimate 2024 earnings would rise by 1.5%, and vice versa, all else being equal.



OR's business at first glance

Exhibit 1: Established since 1978 and ranked no.1 in term of market share for gasoline and diesel in Thailand since 1992



Source: OR

Exhibit 3: Oil market share breakdown by sales volume as of Exhibit 4: Number of stations and stores 2Q23

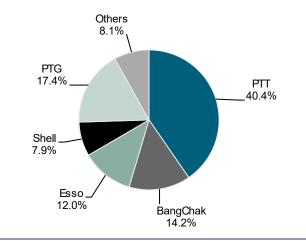
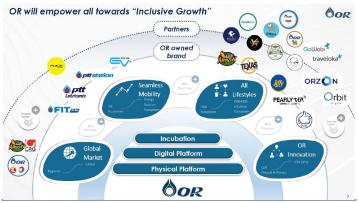


Exhibit 2: OR's brands and partnership universe

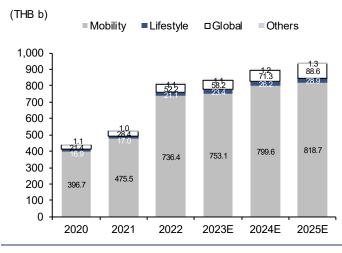


Source: OR

No. of stations/stores	2021	2022	2023E	2024E	2025E
Mobility business					
No. of gas stations	2,083	2,161	2,261	2,361	2,461
Lifestyle business					
Amazon	3,628	3,895	4,265	4,615	4,915
Texas Chicken	96	107	119	131	143
Jiffy + 7-11	1,977	2,075	2,147	2,247	2,347

Source: DOEB

Exhibit 5: Revenue breakdown



Sources: OR, FSSIA estimates

Sources: OR, FSSIA estimates

Exhibit 6: EBITDA breakdown and EBITDA margin breakdown by business

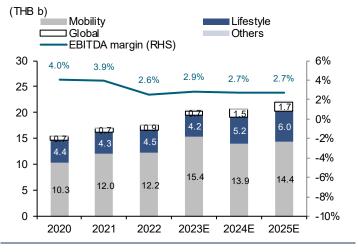
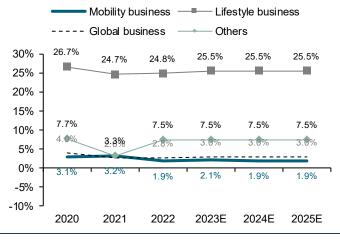


Exhibit 7: EBITDA margin comparison by business - lifestyle Exhibit 8: Key business drivers business provides the highest margins



OR's business pillars	Key drivers
Mobility	Gross marketing margin
	Sales volume
	No. of oil stations
	Oil price
Lifestyle business	No. of Café Amazon outlets
	No. of cups sold
	No. of CVS
	New M&As
	EBITDA margin
Global business	No. of oil stations
	Sales volume
	No. of Café Amazon outlets
	No. of CVS

Sources: OR, FSSIA estimates

Exhibit 9: Utilization of proceeds from IPO as of 30 June 2023

Objectives	Approx. utilization plan 2021- 2025	Accumulated use of proceeds until 30Jun23
Retail fuel service station expansion	13,300	4,111
Commercial marketing expansion	3,800	2,793
Investment in storage terminals and distribution centers for oil business	8,500	2,579
Non-oil retail outlet expansion	9,800	2,272
Investment in international business	9,500	2,179
Company's working capital and/or the repayment of loans (if any), For the highest advantage to the Company and its subsidiaries	8,597	8,597
Total	53,497	22,531
Outstanding		30,966

Sources: OR; FSSIA's compilation

Source: OR

Exhibit 10: OR's investment in other businesses since IPO

Investments	Business	Stake	Cost (THB m)
Flash	Logistics	9%	1,522
K-Nex	Laundry service	40%	1,105
Kamu	Bubble tea	25%	464
Ohkaju	Healthy food	20%	450
Dusit Food	Food supplier	25%	300
Kouen	Sushi etc.	25%	192
Peaberry (Thai)	Coffee supplier	65%	138
Orbit Digital	Technology	40%	50
Traveloka	Travel and lifestyle app	3%	n/a
Gowabi (Thailand)	Market place	n/a	n/a
Polar Bear Mission	Food supplier	n/a	n/a
Pomelo	Fashion	n/a	n/a
Lineman Wongnai	E-commerce platform for services	n/a	n/a
Buzzebees	CRM platform	n/a	n/a

Sources: OR; FSSIA's compilation

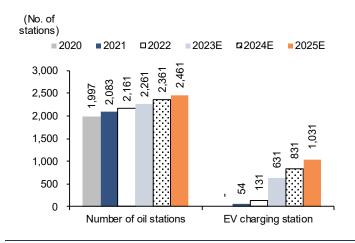
Mobility business overview

Exhibit 11: Sales volume breakdown by business retail and commercial



Sources: OR, FSSIA estimates

Exhibit 13: Number of PTT stations and EV charging stations



Sources: OR, FSSIA estimates

Exhibit 15: Reliable fuel supplies – ~80% of petroleum products were supplied from PTT affiliates

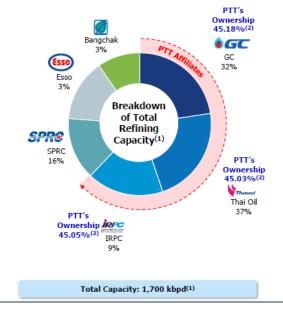
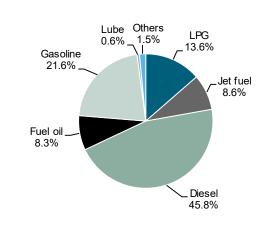
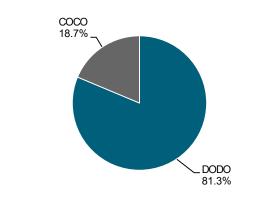


Exhibit 12: Total sales volume breakdown by products in 2022



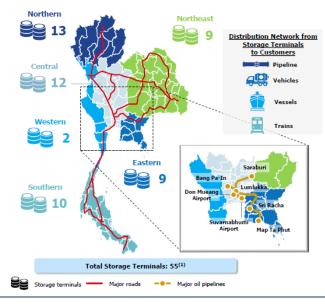
Source: OR

Exhibit 14: PTT station breakdown by type in 2Q23 – total of 2,183 stations



Source: OR

Exhibit 16: Strong network infrastructure



Source: OR

Source: OR

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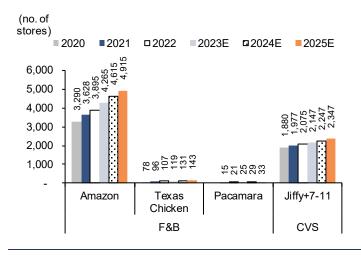
Lifestyle business overview





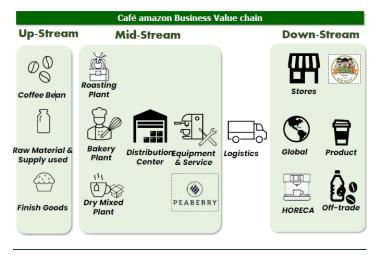
Sources: OR, FSSIA estimates

Exhibit 19: Number of stores by business



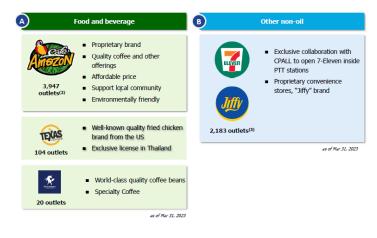
Sources: OR, FSSIA estimates

Exhibit 21: Café Amazon business value chain



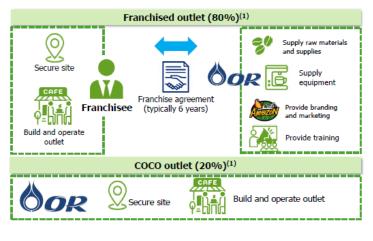
Source: OR

Exhibit 18: Detail of key lifestyle businesses



Source: OR

Exhibit 20: Café Amazon's operating models



Source: OR

Exhibit 22: Number of amazon cups sold

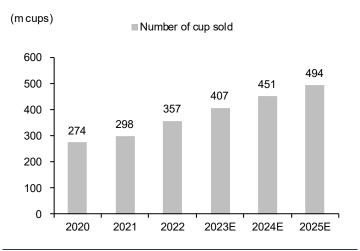




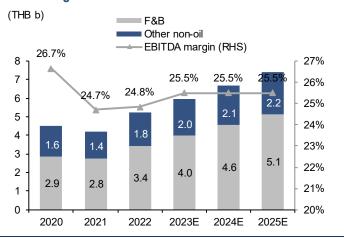
Exhibit 23: Other non-oil business – main contributions are from CVS business





rruprictary convenience store brand All outlets in Thailand are COCO outlets All outlets in Loso (recognized under non-oil division) are franchised, where OR receives various fees under franchise agreements

Exhibit 24: Lifestyle business EBITDA breakdown and EBITDA margin



Source: OR

Sources: OR, FSSIA estimates

Global market business overview

OR has business footprints in eleven countries outside of Thailand. The top five countries in terms of revenue contributions are Cambodia, Laos, the Philippines, Vietnam, and China. Of these, we estimate that >70% of revenue contributions are from Cambodia and the Philippines. Mobility or the oil business is still the flagship business or main revenue contributor in OR's global portfolio, though the company has increased its aggressiveness in expanding Café Amazon globally.

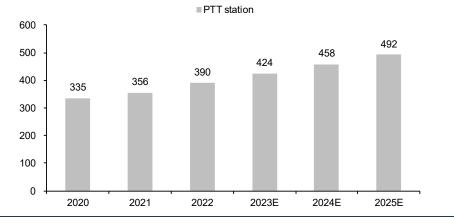
Exhibit 25: Global market business overview



Source: OR

Exhibit 26: Number of PTT stations outside Thailand

(no. of stations)



Long-term business strategy plan

Aiming for Cambodia as a second home base

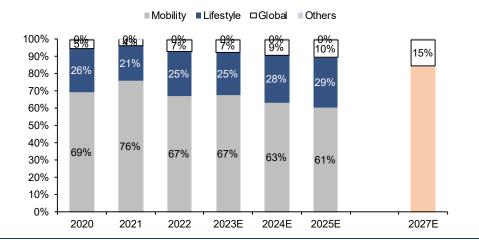
OR's new business strategy aims to grow its global business by targeting Cambodia as its second home base due to its economic growth, proximity and similarities to Thailand, and low barrier to entry. Management is investing in facilities (i.e. LPG and an oil terminal) and planning to recreate Thailand's business model in Cambodia. In the long term, this would increase the sales channel for the upcoming surplus of diesel supply from TOP's new refinery, the Clean Fuel Project (CFP), which is expected to COD in 1H25. The company targets expanding the proportion of its global business EBITDA from 7.6% in 1H23 to 15% in 2027.

Exhibit 27: Cambodia as a second home base for OR



Source: OR

Exhibit 28: % of EBITDA contribution by business



Sources: OR, FSSIA estimates

3Q23E results preview - strong recovery from stock gain

We estimate OR will report a strong 3Q23 net profit of THB4.0b (+44% q-q and +465% y-y), significantly improving both q-q and y-y. We expect the improvement will mostly come from a stock gain, while the core businesses should be weaker q-q. For the mobility business, we forecast a 3Q23 marketing margin at THB1.17/liter (+22% q-q and +72% y-y), which should increase mostly from the stock gain, while we expect the sales volume to drop by 2% q-q from seasonality but increase 8% y-y from higher number of oil stations. For the lifestyle business, we expect EBITDA to weaken by 9% q-q, mainly from a lower EBITDA margin from 26.6% in 2Q23 to 24.5% in 3Q23E and fewer Amazon cups sold per day (93m cups/day in 2Q23 vs 92m cups/day in 3Q23E). Additionally, the global business should see a substantially lower oil sales volume by -18% q-q, mainly from lower sales volumes in the Philippines due to lower bidding on commercial sales. 9M23E net profit is at 77% of 2023E.

Exhibit 29: OR's 3Q23 results preview

	3Q23E	3Q22	Change	2Q23	Change	2023E	Change	% of 2023
	(THB m)	(THB m)	(y-y %)	(THB m)	(q-q %)	(THB m)	(у-у %)	(%)
Revenue	192,477	194,796	-1%	187,708	3%	814,276	90%	71%
Gross profit	11,398	7,433	53%	10,042	13%	43,121	30%	73%
SG&A	7,803	7,219	8%	7,575	3%	30,426	20%	75%
Operating profit	3,595	214	1583%	2,467	46%	12,695	61%	69%
Net profit bef. x-items	3,880	106	3556%	2,258	72%	12,869	60%	69%
Forex gain(loss)	300	595	-50%	498	-40%	0	N/A	n.a.
Net profit	4,180	701	497%	2,756	52%	12,869	46%	77%
Oil gross margin (THB/liter)	1.17	0.68	72%	0.96	22%	1.04		
Total EBITDA (THB m)	6,276	2,647	137%	5,210	20%	23,824	35%	73%
Mobility (oil) EBITDA	4,507	1,084	316%	3,298	37%	16,035	32%	75%
Oil EBITDA per liter	0.67	0.17	286%	0.48	39%	0.57	9%	N/A
% Oil (%)	72%	41%		63%		67%		
F&B	925	782	18%	1,011	-9%	3,981	39%	69%
CVS	443	428	3%	490	-10%	1,975	21%	71%
Total Lifestyle	1,368	1,210	13%	1,501	-9%	5,956	33%	70%
% Non-oil (%)	22%	46%		29%		25%		
Global business	381	270	41%	450	-15%	1,747	103%	70%
EBITDA margins	(%)	(%)	(%)	(%)	(%)	(%)	(%)	
Mobility (oil)	2.5%	0.6%		1.9%		2.1%	3.2%	
Lifestyle (Non-Oil)	24.5%	22.9%		26.6%		25.5%	24.7%	
F&B	24.5%	22.2%		26.5%		25.5%	24.8%	
CVS	24.5%	24.1%		26.8%		25.5%	24.4%	
Global business	3.0%	2.0%		3.4%		2.9%	3.9%	
Oil sales vol (m liter)	6,767	6,284	8%	6,905	-2%	27,962	21%	
Retail	3,158	3,138	1%	3,222	-2%	13,449	14%	
Wholesale	3,609	3,146	15%	3,683	-2%	14,514	28%	
F&B sales/day (THB/store)	9,898	9,914	0%	10,269	-4%	9,925	22%	
CVS sales/day (THB/store)	9,016	9,231	-2%	9,295	-3%	9,660	24%	
No. of coffee cup sold (m)	92	93	-1%	93	-1%	407	36%	

Valuation

We initiate coverage of OR with a HOLD rating. Our SoTP-based target price is at THB20.0/share. This is based on mobility business EV/EBITDA of 8.0x, lifestyle business EV/EBITDA of 13.4x, and global business EV/EBITDA of 9.0x. Our target price implies a 2024E forward P/E of 18.7x or ~-1.5SD of its 3-yr average.

The share price is currently trading at a 12-month forward P/E of 17.7x, or almost - 2SD of its 3-yr average. We think the disappointing lifestyle performance and execution of new M&As, coupled with rising concern over government intervention, have already de-rated or been reflected in the share price. Hence, we think the downside of the share price is limited given the stable earnings outlook. Our 2023-25E EPS growth is +39%/-0.1%/+9.1%, respectively.

Exhibit 30: SoTP target price valuation

SoTP valuation	EBITDA	EBITDA margin	EV/EBITDA	Valuation		Comments
	(THB m)	(%)	(X)	(THB m)	(THB/shr)	
Mobility	15,258		8.0	122,064	10.2	At 8.0x FY24E EV/EBITDA
Lifestyle	6,669	25.0	13.4	89,477	7.5	At 13.4x FY24E EV/EBITDA
Food & Beverage	4,557	27.5	15.0	68,354	5.7	At 15x FY24E EV/EBITDA
Others	2,112	20.0	10.0	21,124	1.8	At 10x FY24E EV/EBITDA
Global	2,139	2.9	9.0	19,254	1.6	At 9x FY24E EV/EBITDA
Others	93	13.1	8.0	744	0.1	At 8.0x FY24E EV/EBITDA
Total	24,160		9.6	231,540	19.3	At 9.6x FY24E EV/EBITDA
Net cash /(net debt)	8,433	nm	nm	8,433	0.7	FY24E net debt
Total value	32,593		7.4	239,973	20.0	

Source: FSSIA estimates

Exhibit 31: OR's P/E band



Sources: Bloomberg, FSSIA estimates

Exhibit 32: OR's valuation comparisons as of 7 Nov 2023

Company	BBG	Rec	Share	Target	Up	Market	3Y EPS	P	E	R	OE	P	BV	EV/E	BITDA
			Price	price	side	Сар	CAGR	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(USD m)	(%)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand															
PTT Oil and Retail	OR TB	HOLD	18.6	20.0	8	6,278	14.9	17.3	17.4	12.0	11.3	2.0	1.9	11.3	10.7
Thai Oil	TOP TB	BUY	47.8	56.8	19	3,000	(18.0)	5.7	8.2	11.7	7.8	0.6	0.6	5.5	7.8
Star Petroleum Refining	SPRC TB	BUY	8.00	11.70	46	976	(12.9)	10.5	8.4	8.4	9.9	0.9	0.8	6.2	4.9
Bangchak Corp	BCP TB	BUY	40.75	42.70	5	1,653	(26.7)	7.4	7.4	11.6	10.7	0.8	0.8	5.6	5.1
Ptg Energy	PTG TB	n/a	8.30	n/a	n/a	392	14.0	14.0	15.3	11.7	10.6	1.6	1.6	7.9	8.2
IRPC	IRPC TB	n/a	2.02	n/a	n/a	1,172	(204.1)	185.5	27.9	1.8	0.5	0.5	0.5	5.7	10.5
Esso Thailand	ESSO TB	n/a	9.55	n/a	n/a	924	(17.0)	3.8	7.1	48.4	15.9	1.3	1.1	3.2	7.5
Susco	SUSCO TB	n/a	4.76	n/a	n/a	133	10.4	11.0	12.3	12.5	10.4	1.3	1.2	6.7	7.5
Thailand avg						18,553	(28.4)	28.7	13.4	15.8	9.0	1.1	1.0	6.3	7.9
Philippines															
Petronas Dagangan	PETD MK	n/a	22.92	n/a	n/a	4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Philippiens avg						4,859	11.6	30.1	22.2	13.4	17.4	4.1	3.9	13.6	11.5
Malaysia															
Vietnam National Petroleum G	PLX VN	n/a	34,200	n/a	n/a	1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Malaysia avg						1,782	46.1	34.9	14.1	5.0	12.0	1.8	1.7	12.6	7.5
Hong Kong															
Petrochina	857 HK	n/a	4.98	n/a	n/a	169,857	(14.3)	5.8	5.2	11.0	11.6	0.6	0.6	3.5	3.3
China Petroleum & Chemical-H	386 HK	n/a	4.00	n/a	n/a	82,065	12.5	6.4	6.1	8.9	9.3	0.6	0.5	4.6	4.9
Hong Kong avg						251,922	(0.9)	6.1	5.7	10.0	10.4	0.6	0.6	4.0	4.1
India															
Oil & Natural Gas	ONGC IN	n/a	193.20	n/a	n/a	29,594	(2.5)	5.6	5.1	18.6	18.0	1.0	0.8	4.5	4.1
Bharat Petroleum	BPCL IN	n/a	372.80	n/a	n/a	10,052	(7.9)	8.3	24.6	18.8	3.3	1.5	1.5	7.0	11.4
Hindustan Petroleum	HPCL IN	n/a	278.65	n/a	n/a	5,110	2.3	6.5	n/a	17.2	(23.2)	1.0	1.4	9.8	n/a
India avg						44,756	(2.7)	6.8	14.8	18.2	(0.6)	1.2	1.3	7.1	7.8
Average (all)						321,873	5.2	21.3	14.0	12.5	9.6	1.8	1.7	8.7	7.7

Sources: Bloomberg, FSSIA estimates

Financial Statements

PTT Oil and Retail Business

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	20255
Revenue	511,799	789,785	814,276	875,079	913,37 [.]
Cost of goods sold	(475,592)	(750,677)	(771,155)	(831,290)	(867,392
Gross profit	36,207	39,108	43,121	43,789	45,979
Other operating income	-	-	-	-	
Operating costs	(25,087)	(29,110)	(30,426)	(31,599)	(32,765
Operating EBITDA	17,195	16,501	19,899	19,998	21,23
Depreciation	(6,075)	(6,503)	(7,205)	(7,808)	(8,021
Goodwill amortisation	0	0	0	0	(
Operating EBIT	11,120	9,999	12,695	12,190	13,21
Net financing costs	1,925	1,410	2,821	3,284	3,70
Associates	372	490	623	646	68
Recurring non-operating income	372	490	623	646	68
Non-recurring items	771	1,112	0	0	(
Profit before tax	14,188	13,011	16,138	16,119	17,59
Гах	(2,719)	(2,638)	(3,269)	(3,260)	(3,563
Profit after tax	11,470	10,373	12,869	12,859	14,03
Minority interests	4	(2)	0	0	(
Preferred dividends	0	0	0	0	(
Other items	-	-	-	-	
Reported net profit	11,474	10,371	12,869	12,859	14,03
Non-recurring items & goodwill (net)	(771)	(1,112)	0	0	(
Recurring net profit	10,703	9,258	12,869	12,859	14,03
Per share (THB)					
Recurring EPS *	0.89	0.77	1.07	1.07	1.1
Reported EPS	0.96	0.86	1.07	1.07	1.1
DPS	0.46	0.50	0.48	0.48	0.5
Diluted shares (used to calculate per share data)	12,000	12,000	12,000	12,000	12,00
Growth					
Revenue (%)	19.4	54.3	3.1	7.5	4.4
Operating EBITDA (%)	31.6	(4.0)	20.6	0.5	6.1
Operating EBIT (%)	41.5	(10.1)	27.0	(4.0)	8.4
Recurring EPS (%)	(0.2)	(13.5)	39.0	(0.1)	9.1
Reported EPS (%)	(2.1)	(9.6)	24.1	(0.1)	9.1
Operating performance	()	()		(- <i>)</i>	
Gross margin inc. depreciation (%)	7.1	5.0	5.3	5.0	5.0
Gross margin exc. depreciation (%)	8.3	5.8	6.2	5.9	5.9
Operating EBITDA margin (%)	3.4	2.1	2.4	2.3	2.3
Operating EBIT margin (%)	2.2	1.3	1.6	2.3 1.4	2
Net margin (%)	2.2	1.3	1.6	1.4	1.4
Effective tax rate (%)	20.4	21.1	21.1	21.1	21.1
Dividend payout on recurring profit (%)	51.6	64.8	45.0	45.0	45.0
nterest cover (X)	(6.0)	(7.4)	(4.7)	(3.9)	(3.8
Inventory days	(8.0)	(7.4) 12.8	(4.7)	(3.9) 13.0	(3.0
nventory days Debtor days					
Creditor days	11.5 23.6	11.2 21.0	13.8 22.1	14.0 20.3	13. ⁻ 20.
				20.3	
Operating ROIC (%)	15.3	11.6	11.4	10.4	11.
	9.7	7.6	8.0	7.4	8.
ROE (%)	15.6	9.1	12.0	11.3	11.
ROA (%)	5.2	3.8	4.7	4.4	4.7
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025
Dil business	466,325	717,405	733,674	778,927	797,52
			00 755	05 170	
	16,636	20,538	22,755	25,479	28,20
Non-oil business International business	16,636 27,873	20,538 50,808	22,755 56,733	25,479 69,471	28,200 86,348

Sources: PTT Oil and Retail Business; FSSIA estimates

Financial Statements

PTT Oil and Retail Business

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Recurring net profit	10,703	9,258	12,869	12,859	14,03
Depreciation	6,075	6,503	7,205	7,808	8,02
Associates & minorities	3,480	3,480	3,480	3,480	3,48
Other non-cash items	(3,086)	(2,852)	(4,105)	(4,126)	(4,166
Change in working capital	5,310	(24,770)	(5,289)	6,755	4,66
cash flow from operations	22,482	(8,380)	14,159	26,776	26,03
Capex - maintenance	(6,742)	(8,202)	(15,195)	(12,189)	(9,572
Capex - new investment	(0,742)	(0,202)	(13,133)	(12,103)	(3,512
	-	-	-	-	
let acquisitions & disposals	-	-	-	-	
Other investments (net)	(2,569)	(3,137)	481	538	55
Cash flow from investing	(9,311)	(11,339)	(14,714)	(11,651)	(9,018
Dividends paid	(4,423)	(6,464)	(6,000)	(5,791)	(5,787
quity finance	54,905	(18)	0	0	
Debt finance	(16,433)	(562)	(2,907)	(2,334)	(6,230
Other financing cash flows	-	-	-	-	
ash flow from financing	34,049	(7,043)	(8,907)	(8,126)	(12,01)
lon-recurring cash flows	-	-	-	-	
Other adjustments	0	0	0	0	
let other adjustments	0	0	0	0	
lovement in cash	47,220	(26,763)	(9,461)	7,000	5,00
ree cash flow to firm (FCFF)	14,421.27	(18,563.85)	549.04	16,004.09	17,768.7
		,			
ree cash flow to equity (FCFE)	(3,262.12)	(20,280.62)	(3,461.42)	12,791.19	10,786.5
er share (THB)					
CFF per share	1.20	(1.55)	0.05	1.33	1.4
CFE per share	(0.27)	(1.69)	(0.29)	1.07	0.9
Recurring cash flow per share	1.43	1.37	1.62	1.67	1.7
Balance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
angible fixed assets (gross)	81,036	86,027	93,232	101,039	109,06
ess: Accumulated depreciation	(38,373)	(41,664)	(40,879)	(44,305)	(50,77
angible fixed assets (net)	42,663	44,363	52,353	56,734	58,28
ntangible fixed assets (net)	5,463	5,311	5,095	4,860	4,62
ong-term financial assets	3,853	8,008	8,008	8,008	8,00
nvest. in associates & subsidiaries	5,948	8,743	9,219	9,678	10,16
Cash & equivalents	66,224	39,461	30,000	37,000	42,00
VC receivable	34,321	68,821	69,202	64,303	60,77
nventories	24,630	27,474	28,224	30,425	31,74
Other current assets	892	796	817	870	90
Current assets	126,066	136,552	128,243	132,598	135,42
Other assets	23,666	22,528	22,711	22,898	23,08
			225,628		
Fotal assets	207,659	225,504	,	234,777	239,59
Common equity	99,818	103,701	110,570	117,638	125,88
Ainorities etc.	54	60	60	60	6
fotal shareholders' equity	99,872	103,761	110,630	117,698	125,94
ong term debt	29,502	24,488	19,858	15,228	10,59
Other long-term liabilities	26,555	28,595	28,894	29,198	29,50
ong-term liabilities	56,057	53,084	48,752	44,426	40,10
VC payable	44,000	56,394	52,211	56,282	58,72
Short term debt	4,868	9,319	11,043	13,339	11,73
Other current liabilities	2,862	2,947	2,992	3,032	3,07
Current liabilities	51,730	2,947 68,660	66,246	72,652	
		-	-		73,54
otal liabilities and shareholders' equity	207,659	225,504	225,628	234,777	239,59
Net working capital	12,980	37,750	43,040	36,284	31,62
nvested capital	94,573	126,702	140,425	138,463	135,79
Includes convertibles and preferred stock which is bein	ny treated as debt				
er share (THB)					
look value per share	8.32	8.64	9.21	9.80	10.4
angible book value per share	7.86	8.20	8.79	9.40	10.1
inancial strength					
let debt/equity (%)	(31.9)	(5.4)	0.8	(7.2)	(15.
let debt/total assets (%)	(15.3)	(2.5)	0.4	(3.6)	(13.)
Current ratio (x)	2.4	2.0	1.9	1.8	1
F interest cover (x)	2.7	15.4	2.2	(2.9)	(1.
aluation	2021	2022	2023E	2024E	2025
tecurring P/E (x) *	20.9	24.1	17.3	17.4	15
Recurring P/E @ target price (x) *	22.4	25.9	18.6	18.7	17
leported P/E (x)	19.5	21.5	17.3	17.4	15
Dividend yield (%)	2.5	2.7	2.6	2.6	2
rice/book (x)	2.2	2.2	2.0	1.9	1
Price/tangible book (x)	2.4 11.1	2.3	2.1	2.0	1
		13.2	11.3	10.7	9
V/EBITDA (x) **					
:V/EBITDA @ target price (x) ** :V/EBITDA @ target price (x) ** :V/invested capital (x)	12.1	14.2	12.1 1.6	11.6 1.6	10. 1.

Sources: PTT Oil and Retail Business; FSSIA estimates



PTT Oil & Retail Business (OR TB)



68.80 / 100

Exhibit 33: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
***	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 34: ESG – peer comparison

	FSSIA	Domestic ratings						Global ratings					Bloomberg		
	ESG score	DJSI	SET THSI	THSI	CG score	AGM level	Thai CAC	Morningstar ESG risk	ESG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94
BCP	77.54		Y	Y	5.00	5.00	Certified	Medium	56.04	AA		79.53	83.00	6.34	69.77
ESSO	30.81				4.00	5.00		Severe	46.89			45.86	17.00	2.06	34.92
OR	68.80		Y	Y	5.00	5.00	Certified		57.34	Α		57.20	71.00	4.45	70.19
SPRC	44.50				5.00	5.00	Certified	High	55.86			36.91	28.00	3.77	54.54

Sources: SETTRADE.com; FSSIA's compilation

Exhibit 35: ESG score by Bloomberg

FY ending Dec 31	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	4.14	4.84	4.45
BESG environmental pillar score	2.72	4.27	4.25
BESG social pillar score	5.62	5.80	5.21
BESG governance pillar score	5.40	4.89	4.07
ESG disclosure score	67.76	71.37	70.19
Environmental disclosure score	64.94	69.50	67.53
Social disclosure score	57.19	57.19	55.62
Governance disclosure score	81.10	87.36	87.36
Environmental			
Emissions reduction initiatives	Yes	Yes	Yes
Climate change policy	Yes	Yes	Yes
Climate change opportunities discussed	No	No	No
Risks of climate change discussed	No	Yes	Yes
GHG scope 1	4	3	4
GHG scope 2 location-based	21	19	26
GHG Scope 3	—	39,456	132,829
Carbon per unit of production	—	_	_
Biodiversity policy	No	Yes	Yes
Energy efficiency policy	Yes	Yes	Yes
Total energy consumption	80	72	79
Renewable energy use	2	2	1
Electricity used	61	56	61
Fuel used - natural gas	_	—	

Sources: Bloomberg; FSSIA's compilation

Exhibit 36: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No
Waste reduction policy	Yes	Yes	Yes
Hazardous waste	1	1	1
Total waste	18	19	21
Waste recycled	1	1	C
Waste sent to landfills	0.00	0.00	0.00
Environmental supply chain management	Yes	Yes	Yes
Water policy	Yes	Yes	Yes
Water consumption	1,712.32	1,889.28	230.00
Social			
Human rights policy	Yes	Yes	Yes
Policy against child labor	No	No	No
Quality assurance and recall policy	No	No	No
Consumer data protection policy	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes
Gender pay gap breakout	Yes	Yes	Yes
Pct women in workforce	31.82	34.00	35.8
Pct disabled in workforce	0.00	0.00	-
Business ethics policy	Yes	Yes	Ye
Anti-bribery ethics policy	Yes	Yes	Ye
Health and safety policy	Yes	Yes	Ye
Lost time incident rate - employees	0.00	0.00	0.1
Total recordable incident rate - employees	0.00	0.00	0.1
Training policy	Yes	Yes	Ye
Fair remuneration policy	No	No	N
Number of employees – CSR	1,477.00	1,532.00	1,628.0
Employee turnover pct	1.15	2.15	2.7
Total hours spent by firm - employee training	25,744.10	51,735.60	35,605.9
Social supply chain management	Yes	Yes	Ye
Governance			
Board size	10	15	14
No. of independent directors (ID)	6	8	
No. of women on board	3	2	
No. of non-executive directors on board	9	14	1
Company conducts board evaluations	Yes	Yes	Ye
No. of board meetings for the year	14	17	1
Board meeting attendance pct	98	99	10
Board duration (years)	3	3	
Director share ownership guidelines	No	No	N
Age of the youngest director	37	38	3
Age of the oldest director	59	60	6
lo. of executives / company managers	12	12	1
No. of female executives	3	2	
Executive share ownership guidelines	No	No	N
Size of audit committee	3	4	
No. of ID on audit committee	3	4	
Audit committee meetings	17	12	1
Audit meeting attendance %	98	98	9
Size of compensation committee	3	5	
No. of ID on compensation committee	1	3	
No. of compensation committee meetings	6	10	1
Compensation meeting attendance %	100	100	10
Size of nomination committee	3	5	10
No. of nomination committee meetings	6	10	1
Nomination meeting attendance %	100	100	10
Sustainability governance	100		10

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodology				Rating						
The Dow Jones Sustainability ndices (<u>DJSI</u>) By S&P Global	process based from the annua Only the top-ra inclusion.	on the com al S&P Globa anked compa	ransparent, rules-based panies' Total Sustainabil al Corporate Sustainabili nnies within each industr	lity Scores resulting ty Assessment (CSA). y are selected for	Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.						
Sustainability Investment List (<u>THSI</u>) by The Stock Exchange of Thailand (<u>SET</u>)	managing busi Candidates mu conditions: 1) r and 2) free floa >15% of paid-u score of below executives' wro	iness with tra ust pass the no irregular t at of >150 sh up capital. So 70%; 2) ind ongdoing rel	ity in Environmental and ansparency in Governan- preemptive criteria, with rading of the board merr areholders, and combin- ome key disqualifying cri ependent directors and f ated to CG, social & env and 5) earnings in red for	ce, updated annually. two crucial bers and executives; ed holding must be teria include: 1) CG ree float violation; 3) ironmental impacts; 4)	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
CG Score by Thai Institute of Directors Association (<u>Thai IOD</u>)	annually by the	e Thai IOD, v). The result	n in sustainable developr vith support from the Sto s are from the perspectiv s.	ock Exchange of	Good (80-89) and not rated equitable trea	, 3 for Good (for scores be tment of shar (25%); 4) dise	egories: 5 for E 70-79), 2 for F slow 50. Weigh reholders (weig closure & trans	air (60-69), 1 tings include jht 25% com	for Pass (60 1) the rights bined); 3) the)-69), s; 2) an e role of	
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment are i transparent an out of five the assessment or the meeting da advance circulati rights can be exe transparency and	ncorporated d sufficiently CG compone iteria cover / ate (45%), ar on of sufficient ercised. The se d verifiability; a	hich shareholders' rights into business operations disclosed. All form impo- ents to be evaluated ann AGM procedures before d after the meeting (10% information for voting; and 2 cond assesses 1) the ease of and 3) openness for Q&A. Th intain discussion issues, reso	s and information is ortant elements of two ually. The the meeting (45%), at %). (The first assesses 1) 2) facilitating how voting of attending meetings; 2) e third involves the	The scores are classified into four categories: 5 for Excellent (100), 4 for Very Good (90-99), 3 for Fair (80-89), and not rated for scores below 79.						
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishment policies. The C (Companies deci Declaration of Int Certification, inclu	of key contro certification is ding to becom ent to kick off uding risk asse nployees, esta	Checklist include corrupti bls, and the monitoring a s good for three years. e a CAC certified member st an 18-month deadline to sub issment, in place of policy an iblishment of whistleblowing stakeholders.)	nd developing of tart by submitting a bmit the CAC Checklist for nd control, training of	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.						
<u>Morningstar</u> Sustainalytics	based on an a risk is unmana	ssessment o ged. <i>Sources</i>	k rating provides an ove f how much of a compar to be reviewed include corp er media, NGO reports/webs	ny's exposure to ESG orate publications and	A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored.						
		pany feedback	, ESG controversies, issuer		0-10	Low 10-20	Medium 20-30	High 30-40	Severe		
					0-10	10-20	20-30	50-40	40+		
<u>ESG Book</u>	positioned to o the principle of helps explain f	utperform ov financial ma uture risk-ad features wit	ustainable companies th ver the long term. The m ateriality including inform justed performance. Ma h higher materiality and ly basis.	ethodology considers ation that significantly teriality is applied by	The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.						
<u>MSCI</u>			neasure a company's ma d laggards according to							ology to	
	AAA	8.571-10.000	Leader:	leading its industry in r	nanaging the most	significant ESC	Frisks and oppor	tunities			
	AA	7.143-8.570		.g	eading its industry in managing the most significant ESG risks and opportunities						
	A	5.714-7.142		a mixed or unexception	nal track record of	managing the m	nost significant E	SG risks and o	pportunities rela	ative to	
	BBB BB	4.286-5.713 2.857-4.285	Average:	industry peers			-				
	в	2.857-4.285									
	ccc	0.000-1.428	Laggard:	lagging its industry bas	sed on its high exposure and failure to manage significant ESG risks						
Moody's ESG solutions	Moody's asses believes that a	ses the deg company in	ree to which companies tegrating ESG factors in r shareholders over the	to its business model ar							
Refinitiv ESG rating	based on publi	cly available	and objectively measure and auditable data. The a publicly. <i>(Score ratings a</i>	e score ranges from 0 to	100 on relative	ESG perform	ance and insu	fficient degre			
S&P Global			e is a relative score means in the same industry class				nt of ESG risks	s, opportuniti	es, and impa	icts	
Bloomberg	ESG Score		score is based on Bloor	ating the company's ago mberg's view of ESG fin the weights are determi	ancial materialit	y. The score i	is a weighted g	eneralized n	nean (power	mean)	
	ESG Disclosur									sure of	

Source: FSSIA's compilation

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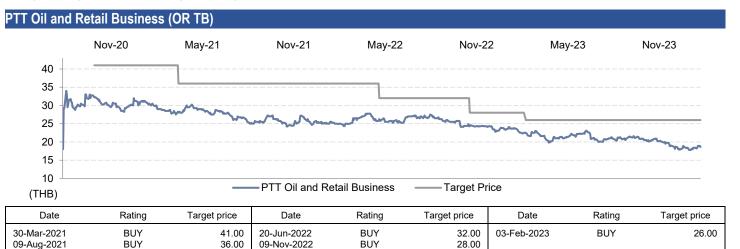
Kwanwaree Apichartsataporn FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Kwanwaree Apichartsataporn started covering this stock from 08-Nov-2023

Price and TP are in local currency

Source: FSSIA estimates

Thai Oil (TOP TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency



Star Petroleum Refining (SPRC TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates

Bangchak Corp (BCP TB)



Kwanwaree Apichartsataporn started covering this stock from 01-Jun-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
PTT Oil and Retail Business	OR TB	THB 18.60	HOLD	The downside risks to our SoTP-based TP include: 1) lower-than-expected demand for petroleum products; 2) a lower marketing margin; and 3) weaker-than-expected jet demand. The upside risks are 1) higher-than-expected petroleum product demand; 2) new M&As and 3) higher marketing margins.
Thai Oil	TOP TB	THB 47.75	BUY	Downside risks to our P/BV-based TP are 1) a sharp fall in oil prices; 2) weaker demand for refined oil products; 3) GRM volatility; 4) unplanned refinery shutdowns; and 5) longer- than-expected maintenance of SBM-2.
Star Petroleum Refining	SPRC TB	THB 8.00	BUY	Downside risks to our P/BV-based TP are weak demand for refined oil products, a lower crude oil price and GRM, the delay of the SPM reopening, and lawsuit risk related to the oil spill off Rayong in 2022.
Bangchak Corp	BCP TB	THB 40.75	BUY	The downside risks to our SoTP-based TP include: 1) lower-than-expected demand for petroleum products; 2) higher crude premiums; and 3) unplanned shutdowns of refinery plants.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 07-Nov-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

