EQUITY RESEARCH - COMPANY REPORT

CHULARAT HOSPITAL THAILAND / HEALTH CARE SERVICES

กลับสู่การเติบโตที่ดีและมีคุณภาพ

- คาดกำไรปกติ 3Q23 จะกระโดดเพิ่ม 48% q-q เป็น 305 ลบ. จากตัวเลขผู้ป่วยเงินสดที่ อยู่ในเกณฑ์ดีและ EBITDA margin ที่ปรับตัวดีขึ้น
- การเติบโตของกำไรปี 2024 ดูดีจากผลขาดทุนที่ลดลงของโรงพยาบาลใหม่และ ค่าใช้จ่ายพิเศษที่หายไป
- คงคำแนะนำซื้อหลังปรับราคาเป้าหมายขึ้นเป็น 4 บาท (DCF)

คาด 3Q23 จะโต y-y นับเป็นครั้งแรกในรอบ 5 ไตรมาส

เราคาดว่ารายได้ 3Q23 จะโต 13% q-q รายได้ผู้ป่วยเงินสดน่าจะโต 14% q-q จากการแพร่ ระบาดของโรคไข้หวัดใหญ่และไข้หวัดในช่วงฤดูฝนและน่าจะสูงกว่าระดับก่อนโควิด 42% รายได้สำนักงานประกันสังคม (SSO) น่าจะโต 11% q-q จากอัตราการจ่ายเงินที่สูงขึ้น (1,808 บาท/หัว/ปี จาก 1,640 ที่เริ่มในเดือน พ.ค. 2023) EBITDA margin น่าจะปรับตัวดีขึ้นอย่างมี นัยสำคัญมาอยู่ที่ 24% ใน 3Q23 (เทียบกับ 21% ใน 2Q23) เนื่องจาก CHG แม่สอดพึ่งเปิด ดำเนินงานในขณะที่บริษัทฯ บันทึกค่าใช้จ่ายเกี่ยวกับโรงพยาบาลดังกล่าวมาตั้งแต่ 1Q23 กำไร ปกติรวมน่าจะกระโดดเพิ่ม 48% q-q เป็น 305 ลบ. จากรายได้ที่โตดีและสำรอง UCEP Covid (46 ลบ. ใน 2Q23) ที่หายไป นอกจากนี้ 3Q23 ยังน่าจะเป็นไตรมาสแรกที่กำไรปกติโต y-y นับตั้งแต่การระบาดของโรค Covid สิ้นสุดลงใน 2Q22 ทั้งนี้ CHG อาจบันทึกกำไรจากการปรับ มูลค่ายุติธรรมของสัญญา Cross-currency swap สำหรับสินเชื่อระยะยาวสำหรับโรงพยาบาล แม่สอดในไตรมาสนี้แต่เรายังไม่ได้รวมบัจจัยดังกล่าวไว้ในประมาณการ 3Q23 ของเรา

แนวโน้มกำไรน่าจะดีต่อเนื่องใน 4Q23

เราคาดว่าแนวโน้มกำไรจะดีต่อเนื่องใน 4Q23 ผลขาดทุนจาก CHG แม่สอดน่าจะลดลงตาม รายได้ที่ปรับตัวดีขึ้น นอกจากนี้ CHG ยังน่าจะบันทึกกำไรเพิ่มเติมอีกประมาณ 40-60 ลบ. จากการรักษาโรคภาระเสี่ยงใน 4Q23 เนื่องจากตัวเลขที่ได้รับจริงน่าจะสูงกว่าตัวเลขค้างรับ

กลับสู่ช่วงการเติบโตในปี 2024

เราคาดว่ากำไรปี 2024 จะกระโดดเพิ่ม 16% เราคาดว่าผลขาดทุนของ CHG แม่สอดน่าจะ ลดลงจาก 70-80 ลบ. ในปี 2023 (รวมค่าใช้จ่ายก่อนดำเนินงานในช่วง 1H23) เป็น 20-30 ลบ. ในปี 2024 นอกจากนี้ค่าใช้จ่ายสำรองพิเศษอีก 40-50 ลบ. ที่บันทึกในปี 2023 ยังน่าจะหายไป ในปี 2024 CHG Medical Center ซึ่งเปิดดำเนินงานใน 3Q23 น่าจช่วยเพิ่ม Revenue intensity ของกลุ่มฯ และผลักดัน EBITDA margin

ระดับการประเมินมูลค่าต่ำ

เราคงประมาณการและปรับการประเมินมูลค่าไปเป็นประมาณการปี 2024E ซึ่งทำให้ได้ราคา เป้าหมายใหม่ที่ 4.0 บาท (DCF) CHG มีการซื้อขายที่ 25.5x ของค่า 2024E P/E ต่ำกว่า ค่าเฉลี่ย 5 ปีในอดีตที่ 26.5x นอกจากนี้หุ้นยังมีปัจจัยบวกจากกำไรที่คาดว่าจะฟื้นตัวดีในช่วง 2H23



Teerapol Udomvej, CFA Fundamental Investment Analyst on Securities; License no. 080523 teerapol.udo@fssia.com, +66 2646 9969



Sources: Bloomberg consensus; FSSIA estimates

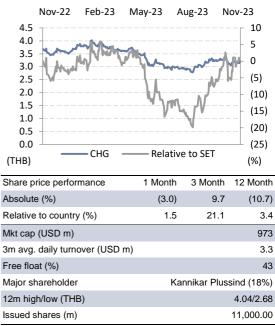
	BUT
	UNCHANGED
E	THB4.00

TARGET PRICE	THB4.00
CLOSE	THB3.18
UP/DOWNSIDE	+25.8%
PRIOR TP	THB3.90
CHANGE IN TP	+2.6%
TP vs CONSENSUS	+12.2%

KEY STOCK DATA

CHG TB

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	10,103	7,606	8,205	8,748
Net profit	2,778	1,186	1,371	1,548
EPS (THB)	0.25	0.11	0.12	0.14
vs Consensus (%)	-	17.0	5.3	12.0
EBITDA	3,947	1,964	2,218	2,467
Recurring net profit	2,778	1,186	1,371	1,548
Core EPS (THB)	0.25	0.11	0.12	0.14
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	(33.9)	(57.3)	15.5	12.9
Core P/E (x)	12.6	29.5	25.5	22.6
Dividend yield (%)	5.0	2.0	2.4	2.7
EV/EBITDA (x)	8.7	17.0	14.8	13.0
Price/book (x)	4.6	4.6	4.3	3.9
Net debt/Equity (%)	(14.4)	(23.9)	(29.1)	(35.8)
ROE (%)	36.8	15.7	17.4	18.1



PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

บทวิเคราะห์ฉบับนี้แปลมาจากต้นฉบับภาษาอังกฤษ ที่ออกรายงานเมื่อวันที่ 3 พฤศจิกายน 2023



Investment thesis

CHG should report strong profit growth in 2024, led by a recovery in non-Covid cash patient numbers coupled with its larger SSO-registered member base and pent-up demand from international patients.

CHG's revenue contributions from cash patients have gradually increased. This is another key factor for its EBITDA margin to expand, in our view, as cash patients have a higher margin than Social Security Office (SSO) patients.

CHG opened two new hospitals (CHG Mae Sot and CHG Medical Center) recently. We expect both to turn profitable by 2025 and become new growth drivers along with RPC and CHG 304 Inter, which opened in 2018.

Company profile

CHG operates a healthcare business covering the eastern part of Bangkok and its nearby provinces. The Group owns nine hospitals and four clinics.

www.chularat.com

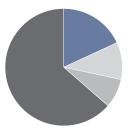
Principal activities (revenue, 2022)

- Cash patient revenue 51.1 %
- SSO patient revenue 21.3 %
- NHSO patient revenue 27.7 %

Source: Chularat Hospital

Major shareholders

- Kannikar Plussind 18.1 %
- Apirum Panyapol 10.3 %
- Kobkul Panyapol 8.0 %
- Others 63.6 %



Source: Chularat Hospital

Catalysts

Key potential growth drivers include 1) more SSO-registered members; 2) rising demand from medical tourists; and 3) an improving EBITDA margin led by new hospitals.

Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.

Event calendar

 Date
 Event

 Nov 2023
 3Q23 result announcement

Key assumptions

	2023E	2024E	2025E
	(%)	(%)	(%)
SSO volume growth	4	5	1
SSO revenue/patient growth	4	3	3
OPD volume growth	2	4	4
OPD revenue/patient growth	(10)	4	4
IPD volume growth	2	4	4
IPD revenue/patient growth	(5)	4	4

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2023 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2023 earnings to rise by 3%, and vice versa, all else being equal.

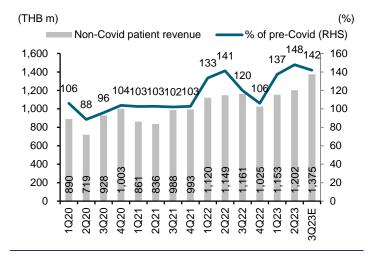
Source: FSSIA estimates

Exhibit 1: 3Q23 results preview

	3Q22	4Q22	1Q23	2Q23	3Q23E	Chan	ige	2023E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %)				
Revenue	2,026	1,721	1,716	1,799	2,034	13	0	7,606	(25)
Cost of sales (Incl. depreciation)	(1,480)	(1,229)	(1,276)	(1,380)	(1,485)	8	0	(5,431)	(8)
Gross profit	546	492	440	418	549	31	1	2,175	(48)
SG&A	(253)	(254)	(200)	(222)	(233)	5	(8)	(936)	0
Operating profit	293	238	240	196	316	61	8	1,240	(62)
Other operating income	74	96	73	70	70	0	(6)	314	3
Interest income	0	2	1	3	3	0		4	(28)
Equity income	0	(1)	(3)	(2)	(2)	0			0
EBIT	367	334	309	267	387	45	5	1,558	(56)
Interest expense	(4)	(6)	(4)	(5)	(5)	0	21	(30)	82
EBT	364	328	305	262	382	46	5	1,528	(57)
Income tax	(97)	(40)	(60)	(56)	(76)	38	(21)	(306)	(57)
Minority interests	(8)	(3)	(5)	(0)	(0)	0	(96)	(36)	n/a
Core profit	258	285	240	206	305	48	18	1,186	(57)
Extraordinaries									
Net income	258	285	240	206	305	48	18	1,186	(57)
Core EPS (THB)	0.02	0.03	0.02	0.02	0.03	48	18	0.11	(57)
No of shares (m)	11,000	11,000	11,000	11,000	11,000	0	0	11,000	0
Cost (Excl. depreciation)	(1,379)	(1,135)	(1,177)	(1,276)	(1,379)	8	(0)	(5,020)	(9)
Depreciation & amortisation	(101)	(93)	(99)	(104)	(106)	2	5	(411)	8
EBITDA	468	427	411	370	492	33	5	1,964	(50)
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(ppt)
Gross margin	27	29	26	23	27	4	0	29	(13)
SG&A/Revenue	12	15	12	12	11	(1)	(1)	12	3
EBITDA margin	23	25	24	21	24	4	1	26	(13)
Net profit margin	13	17	14	11	15	4	2	16	(12)
Operating stats	(y-y %)	(y-y %)	(y-y %)	(y-y %)					
SSO revenue	54	(7)	19	23	-				
SSO registered members ('000)	513	520	525	528					
SSO revenue per head	38	(17)	10	17					
Cash-OPD revenue	24	(38)	(41)	(20)					
Cash-OPD visit number	13	(5)	(19)	(7)					
Cash-OPD revenue per head	10	(34)	(26)	(13)					
Cash-IPD revenue	14	29	(5)	5					
Cash-IPD admission number	56	30	9	30					
Cash-IPD revenue per head	(27)	(1)	(13)	(19)					

Sources: CHG; FSSIA estimates

Exhibit 2: Non-Covid cash patient revenue



Note: Includes National Health Security Office (NHSO) revenue mainly from Heart Center Sources: CHG; FSSIA estimates

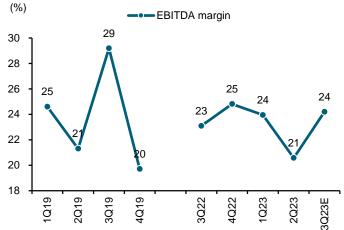
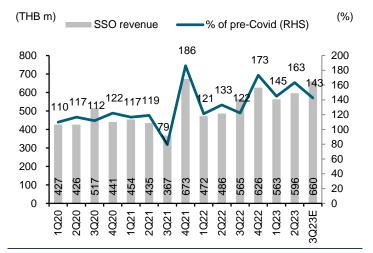


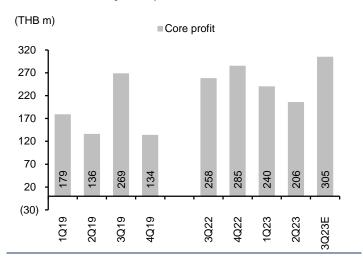
Exhibit 4: EBITDA margin

Exhibit 3: SSO revenue, quarterly



Note: Includes additional gain from chronic disease treatments of THB34m in 4Q22, THB190m in 4Q21, THB25m in 3Q20, and THB74m in 3Q19 Sources: CHG; FSSIA estimates

Exhibit 5: Quarterly core profit



Source: CHG; FSSIA estimates

Sources: CHG; FSSIA estimates

Exhibit 6: DCF-derived TP

Cost of equity assumptions	(%)	Cost of debt assumptions	(%)
Risk-free rate	3.0	Pre-tax cost of debt	3.5
Market risk premium	8.0	Marginal tax rate	20.0
Stock beta	0.9		
Cost of equity, Ke	10.0	Net cost of debt, Kd	2.8
Weight applied	75.0	Weight applied	40.0

WACC	8.2		
DCF valuation estimate	(THB b)	(THB/share)	Comments
NPV	15.1	1.4	WACC 8.2%, risk-free rate 3%, risk premium 8%
Terminal value	26.7	2.4	Terminal growth 3%
Cash & liquid assets	2.9	0.3	At end-2024E
Investments	0.1	0.0	At end-2024E
Debt	(0.4)	(0.0)	At end-2024E
Minorities	(0.3)	(0.0)	At end-2024E
Residual ordinary equity	44.0	4.0	

Source: FSSIA estimates

Exhibit 7: Historical P/E band



Exhibit 8: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Sources: Bloomberg; FSSIA estimates

Exhibit 9: Peer comparisons as of 2 Nov 2023

Company	BBG	Rec	\$	Share price		Market	P	E	RC)E	PE	sv	- EV/ EB	ITDA -
			Current	Target	Upside	Сар	23E	24E	23E	24E	23E	24E	23E	24E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	26.75	34.50	29.0	11,824	31.6	27.8	14.5	15.4	4.5	4.1	17.6	15.7
Bumrungrad Hospital	BH TB	BUY	256.00	300.00	17.2	5,660	30.1	28.8	31.1	28.0	8.6	7.6	20.0	19.0
Bangkok Chain Hospital	BCH TB	BUY	20.00	24.50	22.5	1,387	36.8	29.4	10.9	13.0	4.0	3.7	17.0	14.3
Chularat Hospital	CHG TB	BUY	3.18	4.00	25.8	973	29.5	25.5	15.7	17.4	4.6	4.3	17.0	14.8
Praram 9 Hospital	PR9 TB	BUY	15.80	22.00	39.2	346	24.6	20.6	10.4	11.6	2.5	2.3	11.3	9.5
Thonburi Healthcare Group	THG TB	REDUCE	61.50	55.00	(10.6)	1,450	44.0	38.7	11.4	12.4	4.9	4.7	24.4	21.8
Ramkhamhaeng Hospital	RAM TB	BUY	41.75	60.00	43.7	1,393	25.5	21.9	10.0	11.2	2.5	2.4	29.1	25.4
Rajthanee Hospital	RJH TB	n/a	26.25	n/a	n/a	218	19.2	18.1	18.3	17.9	5.3	3.3	12.4	11.5
Ekachai Medical Care	EKH TB	n/a	7.70	n/a	n/a	150	22.1	20.3	11.1	11.6	5.6	2.4	12.4	11.3
Thailand average						23,401	29.3	25.7	14.8	15.4	4.7	3.9	17.9	15.9
Regional														
Ramsay Health Care	RHC AU	n/a	50.29	n/a	n/a	7,412	33.9	34.7	8.6	8.1	2.8	2.7	11.6	10.8
Ihh Healthcare Bhd	IHH SP	n/a	1.72	n/a	n/a	11,098	32.7	30.1	6.2	6.4	2.3	1.9	14.1	13.5
Ryman Healthcare	RYM NZ	n/a	5.77	n/a	n/a	2,337	11.5	12.1	7.5	7.8	1.3	0.8	13.4	12.8
Apollo Hospitals Enterprise	APHS IN	n/a	4,887	n/a	n/a	8,439	83.6	67.2	13.8	15.6	19.3	10.9	34.7	29.6
Kpj Healthcare Berhad	KPJ MK	n/a	1.26	n/a	n/a	1,157	25.7	23.3	9.4	9.9	2.8	2.4	11.6	10.9
Raffles Medical Group	RFMD SP	n/a	1.20	n/a	n/a	1,637	18.8	18.8	11.5	11.0	2.6	2.1	10.2	10.2
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,700	n/a	n/a	2,426	38.8	33.2	17.2	18.4	7.9	6.5	24.9	21.4
Aier Eye Hospital Group	300015 CH	n/a	18.30	n/a	n/a	23,339	48.7	38.3	18.2	19.7	19.6	8.3	28.6	22.9
Regional average						57,846	36.7	32.2	11.6	12.1	7.3	4.5	18.6	16.5
Overall average						81,246	32.8	28.8	13.3	13.9	5.9	4.2	18.3	16.2

Sources: Bloomberg; FSSIA estimates

Financial Statements

Chularat Hospital

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	11,742	10,103	7,606	8,205	8,748
Cost of goods sold	(5,882)	(5,908)	(5,431)	(5,777)	(6,068)
Gross profit	5,860	4,195	2,175	2,428	2,680
Other operating income	257	305	314	323	333
Operating costs	(821)	(935)	(936)	(976)	(1,015)
Operating EBITDA	5,647	3,947	1,964	2,218	2,467
Depreciation	(351)	(382)	(411)	(444)	(469)
Goodwill amortisation		-		-	-
Operating EBIT	5,296	3,565	1,553	1,774	1,998
Net financing costs	(19)	(10)	(25)	(14)	(12)
Associates	0	(1)	0	0	0
Recurring non-operating income	0	(1)	0	0	0
Non-recurring items	0	0	0	0	0
Profit before tax	5,276	3,554	1,528	1,761	1,986
Γax	(1,009)	(703)	(306)	(352)	(397)
Profit after tax	4,267	2,850	1,222	1,409	1,589
Minority interests	(63)	(72)	(36)	(38)	(41)
Preferred dividends	-	-	-	-	-
Other items	-	-	· · · ·	-	-
Reported net profit	4,204	2,778	1,186	1,371	1,548
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	4,204	2,778	1,186	1,371	1,548
Per share (THB)					
Recurring EPS *	0.38	0.25	0.11	0.12	0.14
Reported EPS	0.38	0.25	0.11	0.12	0.14
DPS	0.20	0.16	0.06	0.07	0.08
Diluted shares (used to calculate per share data)	11,000	11,000	11,000	11,000	11,000
Growth					
Revenue (%)	116.1	(14.0)	(24.7)	7.9	6.6
Operating EBITDA (%)	287.4	(30.1)	(50.2)	12.9	11.2
Operating EBIT (%)	379.7	(32.7)	(56.4)	14.2	12.6
Recurring EPS (%)	379.6	(33.9)	(57.3)	15.5	12.9
Reported EPS (%)	379.6	(33.9)	(57.3)	15.5	12.9
Operating performance					
Gross margin inc. depreciation (%)	49.9	41.5	28.6	29.6	30.6
Gross margin exc. depreciation (%)	52.9	45.3	34.0	35.0	36.0
Operating EBITDA margin (%)	48.1	39.1	25.8	27.0	28.2
Operating EBIT margin (%)	45.1	35.3	20.4	21.6	22.8
Net margin (%)	35.8	27.5	15.6	16.7	17.7
Effective tax rate (%)	19.1	19.8	20.0	20.0	20.0
Dividend payout on recurring profit (%)	52.3	63.3	60.0	60.0	60.0
Interest cover (X)	271.9	349.5	61.3	129.4	161.2
Inventory days	15.6	18.5	18.4	17.0	17.1
Debtor days	17.1	24.8	38.1	38.9	38.2
Creditor days	46.6	55.9	59.0	54.5	54.9
Operating ROIC (%)	83.2	47.1	19.8	23.9	27.1
ROIC (%)	80.4	45.1	18.8	22.6	25.6
ROE (%)	72.5	36.8	15.7	17.4	18.1
ROA (%)	51.1	27.4	12.5	14.2	14.8
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Cash patient revenue	4,222	5,160	4,859	5,255	5,684
SSO patient revenue	1,928	2,149	2,324	2,513	2,615

Sources: Chularat Hospital; FSSIA estimates

Financial Statements

Chularat Hospital

Deprediation 381 382 411 444 Deprediation 380 117 36 38 Other on-cash here 300 117 36 38 Other on-cash here 300 177 36 38 Other on-cash here 330 (1777) 36 38 Other on-cash here 330 (1777) 36 38 Other on-cash here 330 (1797) 36 37 Other on-cash here 330 (1193) (1155) (1772) (0 Other on-cash here 0 0 0 0 0 0 Other on-cash here 363 (179) (16422) (1642) (1642) (179) Other fance (660) 366 (170) 0 0 0 0 0 Other fance (1622) (1615) (1715) (1715) (1715) (1715) (1715) (1715) (1715) (1715) (1715) (1715) (1715)	Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
sacadses - - - - - bange in working capital (540) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (640) (ecurring net profit	4,204			1,371	1,548
mbc non-capital 90 117 36 38 cash flow trom operations 4.065 2.548 1,742 2. pars - meintance (.609) (.777) (.600) (.170) (.170) pars - meintance 0 (.12) 0 (.170) (.170) (.170) pars - meintance (.130) (.120) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.110) (.	epreciation	351	382	411	444	469
hange in oxoling capital (640) (608) 914 (91) (92) apprex - mainterance (33) (777) (600) (410) (32) apprex - mainterance (33) (717) (600) (200) (112) (600) apprex - mainterance (33) (617) (600) (200) (115) (712) (600) apprex - mainterance (600) (200) (600) (200) (600) (200) (600) (200) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710)	ssociates & minorities	-	-	-	-	-
abilitory from operations 4,065 2,246 1,742 2,246 pace - maintenance (33) (777) (600) (410) (310) pace - maintenance (330) (777) (600) (410) (310) pace - maintenance (330) (419) (600) (410) (310) pace - maintenance (330) (240) (1,155) (712) (30) paintenance (60) (2,463) (1,155) (712) (30) paintenance (60) (2,463) (1,263) (78) (400) paintenance (720) (2,443) (1,37) (30) (30) part adjustments 0 0 0 0 0 0 part adjustments 0.32 0,160 1,17/28 1,377.49 1,377.49 1,377.49 1,372.49 1,372.49 1,372.49 1,372.49 1,372.49 1,372.49 1,324 4,34 1,34 1,35 1,172.5 1,372.49 1,324 4,34 1,34<	ther non-cash items					41
pace - matrix (33) (777) (600) (410) (37) at acquisitoma & disponals 0 (142) 0 0 at acquisitoma & disponals 0 (142) 0 0 sh flow from investing (330) (919) (600) (2005) (115) (717) (30) the fine investing in from investing (660) 366 (470) 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <	nange in working capital	. ,	. ,		. ,	(10)
apper - new investment - - - - her investments (ret) - - - - ast flow tron investing (633) (640) (2405) (115) (110) (600) widends paid (660) (2405) (116) (750) (710) (710) ast flow tron investing (124) (2422) (116) (750) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710) (710)	•			-		2,048
a la equations & disponals 0 (142) 0 0 bet investment(not) - - - - bet investment(not) (2805) (2805) (1155) (120) (60) bet financio 0 0 0 0 0 0 bet financio (665) 355 (470) 0 0 0 bet financing cash flows 40 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <t< td=""><td></td><td>(539)</td><td>(777)</td><td>(600)</td><td>(410)</td><td>(350)</td></t<>		(539)	(777)	(600)	(410)	(350)
there intermisting (m) - - - - shifter Vorn investing (630) (640) (600) (640) (640) widenck paid (660) (2.805) (1.16) (712) (8) widenck paid (665) 355 (470) 0 0 eth flamming (1.844) (2.452) (1.61) (759) (6) eth flamming cash flows - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -		-	-	-	-	-
Bah flow from investing (B33) (P49) (P40) (P40		0	(142)	0	0	C
vidench paid (160) (1.1.6) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (17.2) (-	-	-	-	(050)
μμψ finance 0 0 0 0 0 bet financing on recorring cash flows 4.0 (3) (36) (38) (78) bet financing on recorring cash flows - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -	-	. ,	· /	. ,	· ,	(350)
char (665) 356 (470) 0 cab. flow from financing (1,24) (2,452) (1,661) (759) (60) cab. flow from financing (1,24) (2,452) (1,661) (759) (60) on recurring cash flows 0 0 0 0 0 0 or other adjustments 0 0 0 0 0 0 or other adjustments 0 0 0 0 0 0 or other adjustments 2,016,07 1,471,63 1,371,61 1,771 7,687 8,07 0,01 0,17 0 or other adjustments 0,22 2,022 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,024 2,02			,	,	· ,	(823)
40 (3) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (36) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (37) (3						C
ab. If ow from financing (1,24) (2,452) (1,661) (750) (68) orrecurring cash flows from 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0				. ,		0
n-recurring cash flows					. ,	(41)
mbra adjustments 0 0 0 0 ovement in cash 2.242 (789) 287 602 1.77 se cash low for (PCFF) 3.547.65 1.870.67 1.441.63 1.314.16 1.567 se cash low for (PCFF) 2.901.73 2.016.07 1.441.63 1.314.16 1.567 se cash low for (PCFF) 2.901.73 2.016.07 1.441.63 1.314.16 1.567 se cash low for enable 0.26 0.18 0.12 C 200 200.25 200.45 2.016.07 1.411.63 1.314.16 1.567 3.567.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.517.55 3.51.45 3.57 5.55 3.51.45 3.57 5.55 3.51.55 3.51.55		(1,204)	(2,452)	(1,001)	(750)	(863)
et other adjustments 0 0 0 0 see cash flow to firm (FCFF) 3,547.55 1,679.02 1,977.55 1,370.48 1,711.18 see cash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,857 ar share (THB) 0.15 0.18 0.13 0.12 0.02 CFF per share 0.32 0.15 0.13 0.12 0.02 0.022 0.022 0.024E 0.00 0.15 0.17 0.00 salance Show per share 0.42 0.30 0.15 0.07 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00	•	-	-	-	-	C
bovement in cash 2,242 (789) 287 602 1977 res cash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,857 res cash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,857 res cash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,857 res cash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,857 er share (THB) CFE per share 0,26 0,18 0,13 0,12 0,0 corring cash flow per share 0,26 0,18 0,13 0,12 0,0 angible fixed assets (gras) 7,122 7,857 8,467 8,878 9,0 ass. Accumutated depreciation (2,261 (2,387) (3,338) (3,342) (4,3 ass. Accumutated depreciation (2,261 (2,387) 1,3338) (3,342) (4,3 ass. Accumutated depreciation (2,261 (2,387) 1,3338) (3,342) (4,3 ass. Accumutated depreciation (2,261 (2,387) 1,3338) (3,342) (4,3 ass. Accumutated depreciation (2,261 (2,387) 1,238) (3,348) (3,442 (4,3 ass. Accumutated depreciation (2,261 (2,387) 1,238) (3,348) (3,442 (4,4 tangible fixed assets (net) 4,468 4,460 5,069 5,053 4,4 tangible fixed assets (net) 4,468 (4,260 5,065 4,4 tangible fixed assets (net) 4,468 (4,260 5,069 5,053 4,4 tangible fixed assets (net) 2,162 1,22 1,22 1,22 1,23 1,23 (7, convoble 2,196 2,036 8,78 9,47 1,11 and assets 3,137 1,52 1,52 1,52 1,52 1,52 1,52 1,52 1,52	•					0
see cash flow to gupti (FCFE) 3,547,55 1,579,02 1,977,55 1,370,49 1,714 see cash flow to equity (FCFE) 2,901,73 2,016,07 1,441,63 1,314,16 1,857 CFF per share 0.32 0.15 0.18 0.13 0.12 0 CFF per share 0.42 0.30 0.15 0.17 0 cearing cash flow per share 0.42 0.30 0.15 0.17 0 cearing cash flow per share 0.42 0.202 2025E 2024E 2024 2024 2024 2024 2024E 2026E 2024E 2026E 2024E 2026E 2024E 2026E 2024E 2026E 2024E <td>-</td> <td></td> <td></td> <td></td> <td></td> <td>835</td>	-					835
eac ash flow to equity (FCFE) 2,901.73 2,016.07 1,441.63 1,314.16 1,657 er share (THB)			. ,			
Starte (THS) Out Out <thout< th=""> <th< td=""><td></td><td></td><td></td><td></td><td></td><td>1,657.50</td></th<></thout<>						1,657.50
FF per share 0.32 0.15 0.18 0.12 0.02 FE per share 0.42 0.30 0.15 0.17 0.02 alance Sheet (THB m) Year Ending Dec 2021 2022 2028E 2024E 2020 alance Sheet (THB m) Year Ending Dec 2021 7.867 8.467 8.78 9.95 since Sheet (THB m) Year Ending Dec 2021 2022E 2024E 2024E 2024 since Sheet (THB m) Year Ending Dec 2021 2.987 (3.99) (3.42) (4.3) singble fixed assets (net) 4.468 4.860 5.069 (5.055 4.42 mighter fixed assets (net) 4.468 4.860 5.069 3.3 5.07 5.62 singble fixed assets (net) 2.196 2.001 2.287 2.890 3.3 5.62 C receivable 6.16 757 833 9.47 1.1 1.1 mighter fixed assets 2.196 2.036 6.783 9.47 1.1 mighter fixed assets 1.050 10.280 9.449 10.344 11.1 1.1		2,001.70	2,010.07	1.05	1,017.10	1,007.00
DFE parame 0.26 0.18 0.115 0.17 C scarring cash flow per share 0.42 0.30 0.15 0.17 C scarring cash flow per share 0.42 0.30 0.15 0.17 C scarring cash flow per share 0.42 0.30 0.15 0.17 C scarring cash flow per share 0.42 0.30 0.15 0.17 C scarring cash flow per share 0.468 4.860 5.069 5.055 4.4 angibe fixed assets (net) 4.7 4.7 4.7 4.7 4.7 angiter fixed assets (net) 4.74 4.74 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42 1.42			- <i>1</i> -	<u> </u>	a 4a	
earring cash flow per share 0.42 0.30 0.15 0.17 0 alance Sheet (THB m) Year Ending Dec 2021 2022 2022E 2024E 202 angible fixed assets (gross) 7,129 7,867 8,467 8,873 9,3 angible fixed assets (ret) 4,468 4,880 5,069 5,035 4,4 angible fixed assets (ret) 4,7 47 47 47 47 ong-term financial assets - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - <td>•</td> <td></td> <td></td> <td></td> <td></td> <td>0.16</td>	•					0.16
Lance Sheet (THB m) Year Ending Dec 2021 2022 2023E 2024E	•					0.15
ngible fixed assets (gross) 7,129 7,867 6,467 8,878 9,0 ass: Accumulated depreciation (2,661) (2,987) (3,384) (3,442) (4,3) angible fixed assets (net) 4,468 4,880 5,069 5,035 (4,3) angible fixed assets - - - - - vext. In associates & subsidiaries 0 142 142 142 142 vext. In associates & subsidiaries 2,790 2,001 2,287 2,890 3; vext.in associates & subsidiaries 0 142 142 142 142 vext.in associates & subsidiaries 2,196 2,036 878 947 11 urrent assets 2,196 2,038 875 5,055 8,214 85 ther current assets 1,137 1,52 1,52 1,52 1,52 total assets 1,0550 10,280 9,649 10,384 14 14 ord assets 1,37 2,33 2,33		0.42	0.30	0.15	0.17	0.19
ses. Accumulated depredation (2,61) (2,97) (3,398) (3,42) (4,3) angible fixed assets (net) 4,468 4,860 5,069 5,035 (4,3) angible fixed assets (net) 47 47 47 47 47 ong-term financial assets - - - - - sets in associaties & subsidiaries 0 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 143 141 143 141 143 141 143 141 143 141 143 141 143 141 143 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 14	alance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
ses. Accumulated depredation (2,61) (2,97) (3,398) (3,42) (4,3) angible fixed assets (net) 4,468 4,860 5,069 5,035 (4,3) angible fixed assets (net) 47 47 47 47 47 ong-term financial assets - - - - - sets in associaties & subsidiaries 0 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 142 143 141 143 141 143 141 143 141 143 141 143 141 143 141 143 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 141 14	angible fixed assets (gross)	7 120	7 867	8 467	8 878	9,228
angibe fixed assets (net) 4,468 4,880 5,069 5,035 4,33 tangible fixed assets (net) 47 47 47 47 vest. in associates & subsidiaries 0 142 142 142 vest. in associates & subsidiaries 2,790 2,001 2,287 2,890 3. C receivable 616 757 833 915 11 urrent assets 2,196 2,036 878 947 1,1 urrent assets 5,897 5,058 4,239 5,007 55 onamon equity 7,569 10,280 9,649 10,384 11,1 urrent assets 10,550 10,280 9,649 10,384 137 otal assets 10,550 10,280 9,649 10,384 137 otal assets 137 7,233 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33 2,33						9,220
tangple fixed assets - - - ong-term financial assets 0 142 142 142 sah & equivalients 2,790 2,001 2,287 2,980 3.3 ash & equivalients 2,790 2,001 2,287 2,980 3.3 (C receivable 616 757 833 915 5 (C receivable 2,956 2,625 2,411 2,560 7 ther current assets 5,897 7,555 4,213 5,607 5 total assets 137 152 152 152 152 oral assets 137 7,653 7,555 8,214 8,51 inorties etc. 2,72 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341			,	,	,	4,916
ang-term financial assets - - - - - vest. in associates & subsidiaries 0 142 142 142 142 vest. in associates & subsidiaries 2,790 2,001 2,287 2,890 3; C receivable 616 757 833 915 - ventories 2,996 2,036 878 2,441 256 - ther current assets 2,196 2,036 878 2,471 1,52 1,52 1,52 thar assets 1,37 1,52 1,52 1,52 1,52 1,52 1,53 1,43 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 3,41 4,41 4,41					-	47
vest. in associates & subsidiaries 0 142 142 142 ash & equivalents 2,790 2,001 2,287 2,890 3, (C receivable) 616 77 833 915 5 ventories 295 255 241 256 5 ventories 2,196 2,036 878 947 1,1 urrent assets 1,37 152 152 152 152 otal asset 137 152 152 152 152 otal asset 137 7,55 8,214 84 141 141 otal shareholders' equity 7,841 7,864 7,895 8,554 9,69 otal shareholders' equity 7,841 7,864 7,895 8,554 9,69 otal shareholders' equity 7,841 7,864 7,895 8,554 9,69 otal shareholders' equity 1,950 1,010 0 0 0 0 otal shareholders' equity 1,0550 <td>-</td> <td></td> <td>41</td> <td>41</td> <td>4/</td> <td>47</td>	-		41	41	4/	47
ash & equivalents 2,790 2,001 2,287 2,890 3; IC receivable 616 757 833 915 4 ventories 295 265 241 256 4 urrent assets 2,196 2,036 878 947 1,1 urrent assets 1,37 152 152 152 thar assets 10,550 10,280 9,649 10,384 117 ommon equity 7,565 6,214 8,654 9;7 ont essets 272 341 341 341 505 tal assets 137 7,864 7,895 8,554 9; ong term debt 480 470 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <t< td=""><td>•</td><td>0</td><td>142</td><td>142</td><td>142</td><td>142</td></t<>	•	0	142	142	142	142
Cir ceceivable 616 757 833 915 ventories 295 265 241 256 255 ventories 2,196 2,036 878 947 1,1 urrent assets 5,897 5,058 4,239 5,007 55 otal assets 10,550 10,280 9,649 10,384 11; ormon equity 7,656 7,523 7,555 8,214 68 otal sherholders' equity 7,841 7,864 7,895 8,554 9; ong term debt 480 470 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0						3,725
ventories 295 265 241 266 1 ther current assets 2,196 2,036 878 947 1 urrent assets 5,997 5,058 4,239 5,007 5.5 otal assets 10,550 10,280 9,649 10,384 11,7 otal assets 10,550 7,555 8,214 68,6 inorities etc. 272 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341						915
ther current assets 2,196 2,036 878 947 1,1 urrent assets 5,097 5,058 4,239 5,007 5,5 otal assets 10,550 10,280 9,649 10,384 11; ornen equity 7,569 7,523 7,555 8,214 8,3 otal assets 272 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341						268
urrent assets 5,897 5,058 4,239 5,007 5,1 ther assets 137 152 152 152 152 colal assets 10,550 10,220 9,649 10,384 11, ommon equity 7,569 7,523 7,555 8,214 8,51 colal shareholders' equity 7,641 7,864 7,895 8,554 9,9 ong term debt 480 470 0 0 0 0 ther long-term liabilities 137 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 234 241 416 4400						1,009
ther assets 137 152 152 152 cbal assets 10,550 10,280 9,649 10,384 11, iommon equity 7,559 7,553 8,254 8,214 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341						5,917
otal assets 10,550 10,280 9,649 10,384 11, formme equity 7,569 7,523 7,555 8,214 8,8 itorities etc. 272 341 341 341 341 otal shareholders' equity 7,841 7,864 7,895 8,554 9,6 ong term debt 480 470 0 0 0 0 ither long-term liabilities 137 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 234 243 243 243 <						152
common equity 7,569 7,523 7,555 8,214 8,4 inorities etc. 272 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 341 343 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 323 4400 400 400 400 400 400 400 400 400 400 400 410 411 441 411 440 411 500 500 500 500 500 500						11,175
tinorities etc. 272 341 341 341 341 total shareholders' equity 7,841 7,864 7,995 8,554 9,3 ong term debt 480 470 0 0 0 ther long-term liabilities 137 233 233 233 233 ong-term liabilities 617 704 233 233 233 233 hort term debt 34 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400<						8,939
otal shareholders' equity 7,841 7,864 7,895 8,554 9,5 ong term debt 480 470 0 0 0 0 ther long-term liabilities 137 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 233 243 244 400 400 400 414 400 400 414 401 403 403 406 46. <t< td=""><td></td><td></td><td></td><td></td><td></td><td>341</td></t<>						341
ong term debt 480 470 0 0 0 ther long-term liabilities 137 233 233 233 233 /C payable 842 851 773 821 14 hort term debt 34 400 400 400 400 ther current liabilities 1,215 462 348 375 375 urrent liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 5,702 6,967 6,241 6,298 6, Includes convertibles and preferred stock which is being treated as debt 0.68 0.68 0.69 0.75 0 er share (THB)						9,280
ong-term liabilities 617 704 233 233 233 C payable 842 851 7773 821 44 hort term debt 34 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 400 <td< td=""><td></td><td></td><td>-</td><td>-</td><td></td><td>Ċ</td></td<>			-	-		Ċ
ong-term liabilities 617 704 233 233 233 C payable 842 851 773 821 445 hort term debt 34 400 400 400 400 ther current liabilities 1,215 462 348 375 446 urrent liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 1,050 1,745 831 922 9 9 includes convertibles and preferred stock which is being treated as debt 5,702 6,967 6,241 6,298 6,61 inacial strengt 0.69 0.68 0.69 0.75 0 od kvalue per share 0.69 0.68 0.69 0.75 0 inacial strengt (29.0) (14.4) (23.9) (29.1) (38 id debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (24 urrent taio (x) 2.8 3.0 2.8 3.1 2	0	137	233	233	233	233
hort term debt 34 400 400 400 400 ther current liabilities 1,215 462 348 375 4 urrent liabilities 2,092 1,712 1,520 1,596 1,4 otal liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 1,050 1,745 831 922 9 wested capital 5,702 6,967 6,241 6,298 6, Includes convertibles and preferred stock which is being treated as debt	-					233
hort term debt 34 400 400 400 400 ther current liabilities 1,215 462 348 375 4 urrent liabilities 2,092 1,712 1,520 1,596 1,4 otal liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 1,050 1,745 831 922 9 wested capital 5,702 6,967 6,241 6,298 6, Includes convertibles and preferred stock which is being treated as debt	5					862
ther current liabilities 1,215 462 348 375 urrent liabilities 2,092 1,712 1,520 1,596 1,4 otal liabilities and shareholders' equity 10,650 10,280 9,649 10,384 11,1 et working capital 1,050 1,745 831 922 92 ivested capital 5,702 6,967 6,241 6,298 6, Includes convertibles and preferred stock which is being treated as debt er share (THB) er share (THB) er share (THB) 0.68 0.68 0.68 0.74 0.01 onk value per share 0.69 0.68 0.68 0.74 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01 0.01						400
urrent liabilities 2,092 1,712 1,520 1,596 1,1,50 otal liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 1,050 1,745 831 922 9 vested capital 5,702 6,967 6,241 6,298 6, includes convertibles and preferred stock which is being treated as debt						400
total liabilities and shareholders' equity 10,550 10,280 9,649 10,384 11, et working capital 10,550 1,745 831 922 9 wested capital 5,702 6,967 6,241 6,298 6, Includes convertibles and preferred stock which is being treated as debt 6,967 6,241 6,298 6, er share (THB) 0.68 0.69 0.75 0 ook value per share 0.69 0.68 0.69 0.75 0 inancial strength 11,0 (14.4) (23.9) (29.1) (38 et debt/datil (%) (21.6) (11.0) (19.6) (24.0) (24 urrent ratio (x) 2.8 3.0 2.8 3.1 31 31 et debt/datil (%) 150.0 198.7 57.9 96.9 13 31 aluation 2021 2022 2023E 2024E 2024 2024 2024 2024 2024 2024 20						1,662
wested capital Includes convertibles and preferred stock which is being treated as debt 5,702 6,967 6,241 6,298 6, er share (THB)	otal liabilities and shareholders' equity	10,550				11,175
Includes convertibles and preferred stock which is being treated as debt er share (THB) ook value per share 0.69 0.68 0.69 0.75 0 angible book value per share 0.68 0.68 0.68 0.74 0 inancial strength et debt/equity (%) (29.0) (14.4) (23.9) (29.1) (38 et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (28 urrent ratio (x) 2.8 3.0 2.8 3.1 31 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 2024E ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 ecurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 2 eported P/E (x) 6.3 5.0 2.0 2.4 2.5 25.5 2 vidend yield (%) 6.3 5.0 2.0 2.4 3 3 3 3 3 3 3 3 3 </td <td>et working capital</td> <td>1,050</td> <td>1,745</td> <td>831</td> <td>922</td> <td>931</td>	et working capital	1,050	1,745	831	922	931
Per share (THB) 0.69 0.68 0.69 0.75 0 angible book value per share 0.68 0.68 0.68 0.74 0 inancial strength et debt/equity (%) (29.0) (14.4) (23.9) (29.1) (38 et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (25.0) urrent ratio (x) 2.8 3.0 2.8 3.1 3.0 2.8 3.1 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 202 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 eported P/E (x) 6.3 5.0 2.0 2.4 10:6 16.6 4.6 vidend yield (%) 6.3 5.0 2.0 2.4 10:6 16.6 4.3 tice/book (x) 4.6 4.6 4.6 4.3 10:6 17.0 14.8 1 <t< td=""><td></td><td></td><td>6,967</td><td>6,241</td><td>6,298</td><td>6,189</td></t<>			6,967	6,241	6,298	6,189
book value per share 0.69 0.68 0.69 0.75 0 angible book value per share 0.68 0.68 0.68 0.68 0.74 0 nancial strength (29.0) (14.4) (23.9) (29.1) (33 et debt/equity (%) (21.6) (11.0) (19.6) (24.0) (24 aurrent ratio (x) 2.8 3.0 2.8 3.1 31 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 202 ecurring P/E @ target price (x) * 8.3 12.6 29.5 25.5 2 aported P/E (x) & 3.3 12.6 29.5 25.5 2 2 vidend yield (%) 6.3 5.0 2.0 2.4 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	ncludes convertibles and preferred stock which is bei	ng treated as debt				
book value per share 0.69 0.68 0.69 0.75 0 angible book value per share 0.68 0.68 0.68 0.68 0.74 0 nancial strength (29.0) (14.4) (23.9) (29.1) (33 et debt/equity (%) (21.6) (11.0) (19.6) (24.0) (24 aurrent ratio (x) 2.8 3.0 2.8 3.1 31 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 202 ecurring P/E @ target price (x) * 8.3 12.6 29.5 25.5 2 aported P/E (x) & 3.3 12.6 29.5 25.5 2 2 vidend yield (%) 6.3 5.0 2.0 2.4 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	er share (THB)					
angible book value per share 0.68 0.68 0.68 0.68 0.74 00 inancial strength et debt/equity (%) (29.0) (14.4) (23.9) (29.1) (33 et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (25.0) urrent ratio (x) 2.8 3.0 2.8 3.1 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 2024 202 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 2 22 2024E	. ,	0.69	0.68	0.69	0.75	0.81
initiancial strength et debt/equity (%) (29.0) (14.4) (23.9) (29.1) (33 et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (24 urrent ratio (x) 2.8 3.0 2.8 3.1 (21.6) (11.0) (19.6) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0) (24.0)	•					0.81
et debt/equity %) (29.0) (14.4) (23.9) (29.1) (33 et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (25 urrent ratio (x) 2.8 3.0 2.8 3.1 (29.1) (33 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 202 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 ecurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 2 eported P/E (x) 6.3 5.0 2.0 2.4 24 rice/book (x) 4.6 4.6 4.6 4.3 4.3 v/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1					-	
et debt/total assets (%) (21.6) (11.0) (19.6) (24.0) (24.0) urrent ratio (x) 2.8 3.0 2.8 3.1 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 2002 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 ecurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 2 eported P/E (x) 8.3 12.6 29.5 25.5 2 vidend yield (%) 6.3 5.0 2.0 2.4 rice/book (x) 4.6 4.6 4.6 4.3 v/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1	•	(29 0)	(14 4)	(23.9)	(29.1)	(35.8)
urrent ratio (x) 2.8 3.0 2.8 3.1 F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 2024 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 ecurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 22 eported P/E (x) 8.3 12.6 29.5 25.5 2 vidend yield (%) 6.3 5.0 2.0 2.4 20 rice/book (x) 4.6 4.6 4.6 4.3 4.3 v/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1						(35.8)
F interest cover (x) 150.0 198.7 57.9 96.9 13 aluation 2021 2022 2023E 2024E 2024E 2027 ecurring P/E (x) * 8.3 12.6 29.5 25.5 2 2 eported P/E (x) 8.3 12.6 29.5 25.5 2 2 idend yield (%) 6.3 5.0 2.0 2.4 2 rice/book (x) 4.6 4.6 4.6 4.3 4.3 V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1		· · · ·			. ,	(23.0)
Aduation 2021 2022 2023E 2024E 2024E <t< td=""><td></td><td></td><td></td><td></td><td></td><td>134.7</td></t<>						134.7
Bits 12.6 29.5 25.5 2 ecurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 2 ecurring P/E @ target price (x) * 8.3 12.6 29.5 25.5 2 ecurring P/E (x) 8.3 12.6 29.5 25.5 2 seported P/E (x) 8.3 12.6 29.5 25.5 2 vidend yield (%) 6.3 5.0 2.0 2.4 ice/book (x) 4.6 4.6 4.6 4.3 ice/tangible book (x) 4.7 4.7 4.7 4.3 //EBITDA (x) ** 5.8 8.7 17.0 14.8 1 //EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1						
Becurring P/E @ target price (x) * 10.5 15.8 37.1 32.1 22 apported P/E (x) 8.3 12.6 29.5 25.5 2 vidend yield (%) 6.3 5.0 2.0 2.4 ice/book (x) 4.6 4.6 4.6 4.3 ice/tangible book (x) 4.7 4.7 4.7 4.3 //EBITDA (x) ** 5.8 8.7 17.0 14.8 1 //EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1						2025E
Beported P/E (x) 8.3 12.6 29.5 25.5 2 ividend yield (%) 6.3 5.0 2.0 2.4 2 rice/book (x) 4.6 4.6 4.6 4.3 4.3 rice/tangible book (x) 4.7 4.7 4.7 4.3 V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1	• • • •					22.6
Vicidend yield (%) 6.3 5.0 2.0 2.4 rice/book (x) 4.6 4.6 4.6 4.3 rice/tangible book (x) 4.7 4.7 4.7 4.3 V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1						28.4
rice/book (x) 4.6 4.6 4.6 4.3 rice/tangible book (x) 4.7 4.7 4.7 4.3 V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1						22.6
rice/tangible book (x) 4.7 4.7 4.7 4.3 V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1	vidend yield (%)	6.3	5.0	2.0	2.4	2.7
V/EBITDA (x) ** 5.8 8.7 17.0 14.8 1 V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1	ice/book (x)	4.6	4.6	4.6	4.3	3.9
V/EBITDA @ target price (x) ** 7.4 10.9 21.6 18.9 1	ice/tangible book (x)	4.7	4.7	4.7	4.3	3.9
	//EBITDA (x) **	5.8	8.7	17.0	14.8	13.0
	V/EBITDA @ target price (x) **	7.4	10.9	21.6	18.9	16.6
V/invested capital (x) 5.8 4.9 5.4 5.2	V/invested capital (x)	5.8	4.9	5.4	5.2	5.2

Sources: Chularat Hospital; FSSIA estimates



Chularat Hospital PCL (CHG TB)



38.25 /100

Exhibit 10: FSSIA ESG score implication

Rating	Score	Implication
****	>79-100	Leading its industry peers in managing the most significant ESG risks which not only better cost efficiency but also lead to higher profitability.
****	>59-79	A mixed track record of managing the most significant ESG risks and opportunities relative to industry peers.
$\star \star \star$	>39-59	Relevant ESG materiality matrix has been constructively addressed, well-managed and incorporated into day-to-day operations, in which targets and achievements are evaluated annually.
**	>19-39	Relevant ESG materiality matrix has been identified with key management in charge for progress to be followed up on and to provide intensive disclosure. Most targets are conventional and achievable.
*	1-19	The company has adopted the United Nations Sustainable Development Goals (UN SDGs), established sustainability management guidelines and fully complies with regulations or ESG suggested guidance from related organizations such as the SET and SEC.

Sources: FSSIA estimates

Exhibit 11: ESG – peer comparison

	FSSIA			Domes	tic ratings					Global	ratings			Bloomberg		
	ESG score	DJSI	SET THSI	THSI	G score	AGM level	Thai CAC	Norningstar ESG risk	G :SG Book	MSCI	Moody's	Refinitiv	S&P Global	ESG score	Disclosure score	
SET100	69.20	5.34	4.40	4.40	4.76	4.65	3.84	Medium	51.76	BBB	20.87	58.72	63.91	3.72	28.17	
Coverage	67.12	5.11	4.15	4.17	4.83	4.71	3.53	Medium	52.04	BB	16.97	56.85	62.09	3.40	31.94	
BCH	39.71				4.00	5.00	Certified	High	48.21			27.19	18.00	3.52	47.60	
BDMS	74.00	Y	Y	Y	5.00	4.00		Medium	61.06	AA	34.00	59.83	72.00	3.45	58.92	
BH	51.21				4.00	4.00		Medium	64.29	Α	29.00	59.03	27.00	5.08	47.79	
CHG	38.25				4.00	5.00		High	55.35			59.57	21.00	2.34	50.24	
PR9	54.08		Y	Y	5.00	5.00	Certified	High	71.12			62.39		2.43	37.90	
PRINC	18.00				4.00	4.00	Certified									
RAM	11.75				3.00			High								
THG	18.75				5.00	5.00		High								
VIBHA	20.88				4.00	3.00	Declared	High					17.00			

Sources: <u>SETTRADE.com</u>; FSSIA's compilation

Exhibit 12: ESG score by Bloomberg

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
ESG financial materiality scores - ESG score	-	_	2.21	2.34
BESG environmental pillar score	_	_	4.04	4.18
BESG social pillar score	—	_	0.74	0.79
BESG governance pillar score	—	_	4.19	4.49
ESG disclosure score	36.82	36.82	41.54	50.24
Environmental disclosure score	16.49	16.49	17.67	32.92
Social disclosure score	12.70	12.70	19.41	30.29
Governance disclosure score	81.10	81.10	87.36	87.36
Environmental				
Emissions reduction initiatives	Yes	Yes	Yes	Yes
Climate change policy	No	No	Yes	Yes
Climate change opportunities discussed	No	No	No	No
Risks of climate change discussed	No	No	No	No
GHG scope 1	0	0	0	0
GHG scope 2 location-based	4	4	4	4
GHG Scope 3	1	1	1	1
Carbon per unit of production	—	_	—	_
Biodiversity policy	No	No	No	No
Energy efficiency policy	Yes	Yes	Yes	Yes
Total energy consumption	—	_	—	_
Renewable energy use	_	_	_	_
Electricity used	4	4	4	7
Fuel used - natural gas	—	_	_	_

Sources: Bloomberg; FSSIA's compilation

Exhibit 13: ESG score by Bloomberg (cont.)

FY ending Dec 31	FY 2019	FY 2020	FY 2021	FY 2022
Fuel used - crude oil/diesel	No	No	No	No
Waste reduction policy	Yes	Yes	Yes	Yes
Hazardous waste	0	0	0	0
Total waste	1	1	1	1
Waste recycled	0	0	0	0
Waste sent to landfills	—	_	_	—
Environmental supply chain management	No	No	No	No
Water policy	No	No	Yes	Yes
Water consumption	89	73	80	70
Social				
Human rights policy	Yes	Yes	Yes	Yes
Policy against child labor	Yes	Yes	Yes	Yes
Quality assurance and recall policy	No	No	No	No
Consumer data protection policy	Yes	Yes	Yes	Yes
Equal opportunity policy	Yes	Yes	Yes	Yes
Gender pay gap breakout	No	No	No	No
Pct women in workforce	_	—	84	85
Pct disabled in workforce	_	—	—	_
Business ethics policy	Yes	Yes	Yes	Yes
Anti-bribery ethics policy	Yes	Yes	Yes	Yes
Health and safety policy	Yes	Yes	Yes	Yes
Lost time incident rate - employees	_	_	_	0
Total recordable incident rate - employees	_	_	_	_
Training policy	Yes	Yes	Yes	Yes
Fair remuneration policy	No	No	No	No
Number of employees – CSR	3,612	3,616	3,871	4,520
Employee turnover pct		_	20	20
Total hours spent by firm - employee training	_	_	32,904	85,880
Social supply chain management	No	No	No	No
Governance				
Board size	12	12	12	12
No. of independent directors (ID)	4	4	4	4
No. of women on board	2	2	2	2
No. of non-executive directors on board	11	11	11	10
Company conducts board evaluations	Yes	Yes	Yes	Yes
No. of board meetings for the year	6	7	7	6
Board meeting attendance pct	100	100	95	100
Board duration (years)	3	3	3	3
Director share ownership guidelines	No	No	No	No
Age of the youngest director	60	62	63	59
Age of the oldest director	77	78	79	80
No. of executives / company managers	6	6	6	6
No. of female executives	2	2	2	2
Executive share ownership guidelines	No	No	No	No
Size of audit committee	3	3	3	3
No. of ID on audit committee	3	3	3	3
Audit committee meetings	5	5	5	5
Audit committee meetings Audit meeting attendance %	100	100	100	100
Size of compensation committee	5	5	5	5
-	5 4	5 4	5 4	
No. of ID on compensation committee				
No. of compensation committee meetings	2	2	2	2
Compensation meeting attendance %	100	100	83	100
Size of nomination committee	5	5	5	5
No. of nomination committee meetings	2	2	2	2
Nomination meeting attendance %	100	100	83	100
Sustainability governance				
Verification type	No	No	No	No

Sources: Bloomberg; FSSIA's compilation

Disclaimer for ESG scoring

ESG score	Methodolog	IY			Rating					
The Dow Jones Sustainability Indices (<u>DJSI</u>) By S&P Global	The DJSI World applies a transparent, rules-based component selection process based on the companies' Total Sustainability Scores resulting from the annual S&P Global Corporate Sustainability Assessment (CSA). Only the top-ranked companies within each industry are selected for inclusion.					Be a member and invited to the annual S&P Global Corporate Sustainability Assessment (CSA) for DJSI. Companies with an S&P Global ESG Score of less than 45% of the S&P Global ESG Score of the highest scoring company are disqualified. The constituents of the DJSI indices are selected from the Eligible Universe.				
Sustainability Investment List (<u>THS</u>)) by The Stock Exchange of Thailand (<u>SET</u>)	managing bu Candidates (conditions: 1 and 2) free f >15% of paid score of belo executives'	usiness with to must pass the) no irregular loat of >150 s d-up capital. S ow 70%; 2) in wrongdoing re	ility in Environmental and ransparency in Governance preemptive criteria, with trading of the board mem hareholders, and combine Some key disqualifying cri dependent directors and f elated to CG, social & env r; and 5) earnings in red for	To be eligible for <u>THSI inclusion</u> , verified data must be scored at a minimum of 50% for each indicator, unless the company is a part of DJSI during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality. <u>SETTHSI Index</u> is extended from the THSI companies whose 1) market capitalization > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.						
CG Score by Thai Institute of Directors Association (<u>Thai IOD</u>)	annually by t Thailand (SE	the Thai IOD,	th in sustainable developr with support from the Sto ts are from the perspectiv s.	Scores are rated in six categories: 5 for Excellent (90-100), 4 for Very Good (80-89), 3 for Good (70-79), 2 for Fair (60-69), 1 for Pass (60-69), and not rated for scores below 50. Weightings include: 1) the rights; 2) and equitable treatment of shareholders (weight 25% combined); 3) the role of stakeholders (25%); 4) disclosure & transparency (15%); and 5) board responsibilities (35%).						
AGM level By Thai Investors Association (TIA) with support from the SEC	treatment ar transparent a out of five th assessment the meeting advance circu rights can be e transparency a	which shareholders' rights d into business operations y disclosed. All form impo- nents to be evaluated ann AGM procedures before ind after the meeting (10% nt information for voting; and 2 second assesses 1) the ease d and 3) openness for Q&A. Th iontain discussion issues, reso								
Thai CAC By Thai Private Sector Collective Action Against Corruption (CAC)	establishmen policies. The (Companies d Declaration of Certification, ir managers and	Checklist include corruption rols, and the monitoring a is good for three years. me a CAC certified member st f an 18-month deadline to sub sessment, in place of policy ar tablishment of whistleblowing all stakeholders.)	The document will be reviewed by a committee of nine professionals. A passed Checklist will move for granting certification by the CAC Council approvals whose members are twelve highly respected individuals in professionalism and ethical achievements.							
Morningstar Sustainalytics	The Sustainalytics' ESG risk rating provides an overall company score based on an assessment of how much of a company's exposure to ESG risk is unmanaged. Sources to be reviewed include corporate publications and regulatory filings, news and other media, NGO reports/websites, multi-sector				A company's ESG risk rating score is the sum of unmanaged risk. The more risk is unmanaged, the higher ESG risk is scored.					
	information, co		k, ESG controversies, issuer	NEGL 0-10	Low 10-20	Medium 20-30	High 30-40	Severe		
ESG Book	The ESG score identifies sustainable companies that are better positioned to outperform over the long term. The methodology considers the principle of financial materiality including information that significantly helps explain future risk-adjusted performance. Materiality is applied by over-weighting features with higher materiality and rebalancing these				The total ESG score is calculated as a weighted sum of the features scores using materiality-based weights. The score is scaled between 0 and 100 with higher scores indicating better performance.					
MSCI	-	a rolling quarte	erly basis. measure a company's ma	anagement of financially	relevant ESC ri	ske and onn	ortunities. It us	as a rules ba	sed methodol	logy to
	identify indu	stry leaders a	nd laggards according to							logy to
	AAA AA	8.571-10.00 7.143-8.57	Leader:	leading its industry in r	n managing the most significant ESG risks and opportunities					
	Α	5.714-7.14								
	BBB	4.286-5.71	3 Average:	a mixed or unexception industry peers	nal track record of i	nanaging the n	nost significant ES	SG risks and op	oportunities rela	tive to
	BB	2.857-4.28	5							
	B 1.429-2.856 Laggard: lagging its industry					sure and failur	e to manage sign	ificant ESG ris	ks	
Moody's ESG solutions			◦ gree to which companies ntegrating ESG factors int							
	create susta	inable value f	or shareholders over the	medium to long term.			·			
<u>Refinitiv ESG</u> rating	based on pu	blicly availabl	and objectively measure e and auditable data. The ata publicly. (Score ratings a	score ranges from 0 to	100 on relative	ESG perform	ance and insu	fficient degre		
S&P Global			ore is a relative score mean nin the same industry clas				nt of ESG risks	s, opportuniti	es, and impac	cts
Bloomberg	ESG Score Bloomberg score evaluating the company's aggregated Environmental, Social and Governance (ESG) performance. The score is based on Bloomberg's view of ESG financial materiality. The score is a weighted generalized mean (power mean) of Pillar Scores, where the weights are determined by the pillar priority ranking. Values range from 0 to 10; 10 is the best.									
Bloomberg	ESG Disclos	sure Score	Disclosure of a compan every data point, measu	0			ranges from 0 f			

Source: FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

This report has been prepared by FSS International Investment Advisory Securities Company Limited (FSSIA). The information herein has been obtained from sources believed to be reliable and accurate; however FSSIA makes no representation as to the accuracy and completeness of such information. Information and opinions expressed herein are subject to change without notice. FSSIA has no intention to solicit investors to buy or sell any security in this report. In addition, FSSIA does not guarantee returns nor price of the securities described in the report nor accept any liability for any loss or damage of any kind arising out of the use of such information or opinions in this report. Investors should study this report carefully in making investment decisions. All rights are reserved.

This report may not be reproduced, distributed or published by any person in any manner for any purpose without permission of FSSIA. Investment in securities has risks. Investors are advised to consider carefully before making investment decisions.

Company	Ticker	Price	Rating	Valuation & Risks
Chularat Hospital	CHG TB	THB 3.18	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Bangkok Dusit Medical Services	BDMS TB	THB 26.75	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	ВН ТВ	THB 256.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Chain Hospital	BCH TB	THB 20.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Praram 9 Hospital	PR9 TB	THB 15.80	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 61.50	REDUCE	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units.
Ramkhamhaeng Hospital	RAM TB	THB 41.75	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited.

All share prices are as at market close on 02-Nov-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.