EQUITY RESEARCH - ANALYST MEETING

BANGKOK CHAIN HOSPITAL

THAILAND / HEALTH CARE SERVICES



Key takeaways from analyst meeting

Highlights

- We have a slightly positive view from the 2Q23 analyst meeting.
- Management maintains its revenue growth guidance of THB12.7b-13.0b for 2023. This would imply revenue of THB7.2b-7.5b in 2H23, strong growth compared to THB5.5b in 1H23 and THB6.2b in 2H22. According to management, the key drivers are strong patient volumes, both Thai and international, and a higher Social Security Office (SSO) payment rate with a potential extra gain from chronic disease treatments, which are likely to book in 4Q23.
- The performance of its three new hospitals (KIH Aranyaprathet, KH Prachinburi and KIH Vientiane) has improved, with EBITDA (excluding FX loss) totalling THB18m in 2Q23 (vs an EBITDA loss of THB8m in 1Q23). Management expects operations to continue to improve, and targets all three hospitals turning profitable by 2025-26.
- BCH was hit by an FX loss from KIH Vientiane of cTHB200m in 2022 and cTHB78m in 1H23, as LAK/THB has depreciated from 340 to 560 since 2022. BCH plans to repay the entire THB480m loan in THB terms within Oct-23 by increasing KIH Vientiane's capital. This would eliminate the FX loss from 4Q23 onward.
- International patient volume grew by 29% q-q in 2Q23 thanks to a higher Myanmar patient volume from the Thai-Myanmar border at Mae Sai. As a result, international patient revenue jumped by 47% yy to THB935m in 2Q and could potentially reach THB2.0b in 2023 (vs THB1.5b in 2022).
- BCH recently made a slight adjustment to its medical fees in 2Q23 to offset rising costs, especially utilities costs.

Recommendation

 In our view, the weak share price has already priced in the negative news. BCH trades at 28x 2024E P/E, lower than its 5-year average of 29x. We expect to see a strong earnings improvement in 2H23.

TARGET PRICETHB22.50CLOSETHB19.20UP/DOWNSIDE+17.2%TP vs CONSENSUS+11.4%

KEY STOCK DATA

BCH TB

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	18,827	12,851	14,089	15,342
Net profit	3,039	1,357	1,697	2,011
EPS (THB)	1.22	0.54	0.68	0.81
vs Consensus (%)	-	(10.1)	(2.9)	4.7
EBITDA	5,059	2,956	3,424	3,882
Recurring net profit	3,039	1,357	1,697	2,011
Core EPS (THB)	1.22	0.54	0.68	0.81
EPS growth (%)	(55.6)	(55.4)	25.1	18.5
Core P/E (x)	15.8	35.3	28.2	23.8
Dividend yield (%)	7.3	2.6	1.6	1.9
EV/EBITDA (x)	9.9	16.3	13.7	11.8
Price/book (x)	3.8	3.8	3.5	3.3
Net debt/Equity (%)	9.2	(6.1)	(13.9)	(21.2)
ROE (%)	23.9	10.9	13.0	14.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	8.5	6.7	(1.0)
Relative to country (%)	7.1	5.7	4.4
Mkt cap (USD m)			1,365
3m avg. daily turnover (USD m)			5.8
Free float (%)			50
Major shareholder	Chaleri	m Harnpha	nich (33%)
12m high/low (THB)		2	2.20/16.60
Issued shares (m)			2,493.75

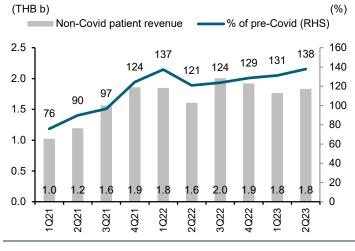
Sources: Bloomberg consensus; FSSIA estimates



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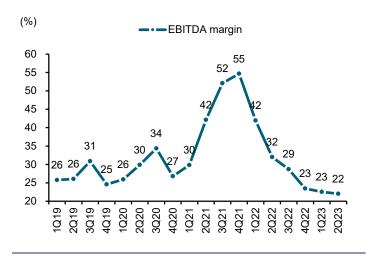
PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

Exhibit 1: Non-Covid general patient revenue



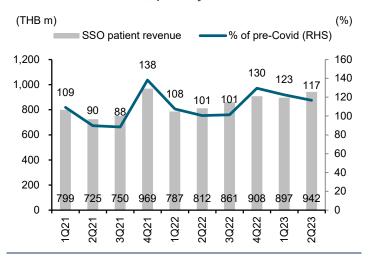
Source: BCH

Exhibit 3: EBITDA margin



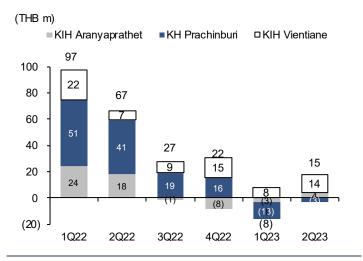
Note: 3Q22 excludes Moderna write-off Sources: BCH; FSSIA estimates

Exhibit 2: SSO revenue, quarterly



Source: BCH

Exhibit 4: Three new hospitals' EBITDA trend



Sources: BCH; FSSIA's compilation

Financial Statements

Bangkok Chain Hospital

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	21,405	18,827	12,851	14,089	15,342
Cost of goods sold	(10,561)	(12,772)	(8,971)	(9,691)	(10,427
Gross profit	10,844	6,055	3,880	4,399	4,918
Other operating income	-	-	-	-	
Operating costs	(1,469)	(1,946)	(1,928)	(2,015)	(2,133
Operating EBITDA	10,248	5,059	2,956	3,424	3,882
Depreciation	(874)	(950)	(1,003)	(1,040)	(1,099
Goodwill amortisation	-	-	-	-	
Operating EBIT	9,374	4,109	1,953	2,384	2,783
Net financing costs	(147)	(148)	(121)	(108)	(94
Associates	2	0	2	2	
Recurring non-operating income	127	84	88	92	96
Non-recurring items	0	0	0	0	(
Profit before tax	9,354	4,046	1,920	2,368	2,78
lax .	(1,846)	(888)	(384)	(473)	(557
Profit after tax	7,507	3,157	1,536	1,895	2,228
Minority interests	(661)	(118)	(179)	(197)	(217
Preferred dividends	-	-	-	-	
Other items	-	-	-	-	
Reported net profit	6,846	3,039	1,357	1,697	2,011
Non-recurring items & goodwill (net)	0	0	0	0	(
Recurring net profit	6,846	3,039	1,357	1,697	2,011
Per share (THB)					
Recurring EPS *	2.75	1.22	0.54	0.68	0.81
Reported EPS	2.75	1.22	0.54	0.68	0.81
OPS	0.33	1.40	0.50	0.30	0.3
Diluted shares (used to calculate per share data)	2,494	2,494	2,494	2,494	2,494
Growth					
Revenue (%)	139.8	(12.0)	(31.7)	9.6	8.9
Operating EBITDA (%)	306.3	(50.6)	(41.6)	15.8	13.4
Operating EBIT (%)	438.6	(56.2)	(52.5)	22.1	16.7
Recurring EPS (%)	456.9	(55.6)	(55.4)	25.1	18.5
Reported EPS (%)	456.9	(55.6)	(55.4)	25.1	18.5
Operating performance					
Gross margin inc. depreciation (%)	50.7	32.2	30.2	31.2	32.0
Gross margin exc. depreciation (%)	54.7	37.2	38.0	38.6	39.2
Operating EBITDA margin (%)	47.9	26.9	23.0	24.3	25.3
Operating EBIT margin (%)	43.8	21.8	15.2	16.9	18.1
Net margin (%)	32.0	16.1	10.6	12.0	13.1
Effective tax rate (%)	19.7	22.0	20.0	20.0	20.0
Dividend payout on recurring profit (%)	12.0	114.9	91.9	44.0	46.4
nterest cover (X)	64.5	28.4	16.9	23.0	30.6
nventory days	12.9	12.3	13.9	10.7	10.8
Debtor days	42.9	49.3	43.7	39.9	36.6
Creditor days	40.3	41.0	49.9	38.6	38.1
Dperating ROIC (%)	51.4	21.4	11.7	15.6	18.4
	50.1	21.0	11.7	15.3	18.0
ROE (%)	68.9	23.9	10.9	13.0	14.3
ROA (%)	35.5	14.2	8.3	10.1	11.3
Pre exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Cash patient revenue	7,476	9,372	9,099	10,032	10,954
SSO patient revenue	2,905	3,371	3,752	4,058	4,388
NHSO patient revenue	11,023	6,084	0	0	(

Sources: Bangkok Chain Hospital; FSSIA estimates

FINANSIA

Financial Statements Bangkok Chain Hospital

Bangkok Chain Hospital					
Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
ecurring net profit	6,846	3,039	1,357	1,697	2,011
epreciation	874	950	1,003	1,040	1,099
ssociates & minorities ther non-cash items	- 660	- 24	- 176	- 197	217
hange in working capital	(2,204)	24 1,459	1,786	197	125
ash flow from operations	6,175	5,471	4,322	3,059	3,452 (1,074) -
apex - maintenance	(678)	(984)	(896)	(986)	
apex - new investment	-	-	-	-	
let acquisitions & disposals	(1)	2	0	0	C
Other investments (net) Cash flow from investing	(679)	(982)	- (896)	(986)	(1,074)
Dividends paid	(821)	(3,491)	(1,247)	(746)	(933)
Equity finance	0	0	0	0	C
Debt finance	(274)	(3,153)	0	(800)	(
Other financing cash flows	(90)	(462)	(99)	(109)	(119)
cash flow from financing	(1,186)	(7,106)	(1,346)	(1,655)	(1,053)
Ion-recurring cash flows Dther adjustments	- 0	- 0	- 0	- 0	C
let other adjustments	0	0	0	0	0
lovement in cash	4,310	(2,616)	2,080	418	1,326
Free cash flow to firm (FCFF)	5,647.32	4,645.31	3,550.83	2,188.14	2,480.26
ree cash flow to equity (FCFE)	5,131.91	875.07	3,327.20	1,164.45	2,258.92
er share (THB)					
CFF per share	2.26	1.86	1.42	0.88	0.99
CFE per share	2.06	0.35	1.33	0.47	0.91
Recurring cash flow per share	3.36	1.61	1.02	1.18	1.33
alance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
angible fixed assets (gross)	19,417	20,274	21,174	22,160	23,234
ess: Accumulated depreciation	(7,175)	(7,992)	(8,995)	(10,035)	(11,134
angible fixed assets (net)	12,243	12,282	12,179	12,125	12,100
ntangible fixed assets (net)	540	425	425	425	425
ong-term financial assets	- 34	- 32	-	- 32	32
nvest. in associates & subsidiaries Cash & equivalents	34 5,256	32 2,640	32 4,720	32 5,139	32 6,464
VC receivable	3,547	1,539	1,539	1,539	1,539
nventories	437	362	244	265	285
Other current assets	4,302	2,294	124	135	148
Current assets	13,541	6,835	6,626	7,077	8,436
Other assets	26	223	223	223	223
otal assets	26,384	19,796	19,485	19,882	21,215
Common equity	12,980	12,445	12,555	13,506	14,583
/inorities etc. Total shareholders' equity	1,326 14,306	1,065 13,510	1,146 13,700	1,234 14,740	1,332 15,916
ong term debt	6,791	3,888	3,888	3,088	3,088
Other long-term liabilities	170	163	163	163	163
ong-term liabilities	6,961	4,051	4,051	3,251	3,251
/C payable	1,358	1,300	876	951	1,026
Short term debt	250	0	0	0	(
Other current liabilities	3,510	935	856	939	1,022
Current liabilities	5,117 26 384	2,235	1,733	1,890 19,882	2,048
otal liabilities and shareholders' equity let working capital	26,384 3,418	19,796 1,959	19,485 173	19,882 49	21,215 (77)
nvested capital	16,260	14,921	13,032	12,853	12,703
Includes convertibles and preferred stock which is be				,	,
er share (THB)					
ook value per share	5.20	4.99	5.03	5.42	5.85
angible book value per share	4.99	4.82	4.86	5.25	5.68
inancial strength					
let debt/equity (%)	12.5	9.2	(6.1)	(13.9)	(21.2
let debt/total assets (%)	6.8	6.3	(4.3)	(10.3)	(15.9
urrent ratio (x) E interest cover (x)	2.6 35.9	3.1	3.8 28.5	3.7 11.8	4.1 25.0
F interest cover (x)		6.9	28.5	11.8	
aluation	2021	2022	2023E	2024E	2025E
ecurring P/E (x) *	7.0	15.8	35.3	28.2	23.8
Recurring P/E @ target price (x) *	8.2	18.5	41.4	33.1	27.9
Reported P/E (x) Dividend yield (%)	7.0 1.7	15.8 7.3	35.3 2.6	28.2 1.6	23.8 1.9
rice/book (x)	3.7	3.8	3.8	3.5	3.3
rice/tangible book (x)	3.8	4.0	3.9	3.7	3.4
V/EBITDA (x) **	5.0	9.9	16.3	13.7	11.8
V/EBITDA @ target price (x) **	5.8	11.5	19.1	16.2	13.9

* Pre-exceptional, pre-goodwill and fully diluted ** EBITDA includes associate income and recurring non-operating income

Sources: Bangkok Chain Hospital; FSSIA estimates



Public disclosures related to sustainable development evaluation of Thai listed companies

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score" by the Thai Institute of Directors Association (Thai IOD); 2) "AGM Checklist" by the Thai Investors Association (TIA), a "CAC certified member" of the Thai Private Sector Collective Action Against Corruption (CAC); and 3) Sustainability Investment List (THSI) by the Stock Exchange of Thailand. The ratings are updated on an annual basis. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such ratings.

CG Score by the Thai Institute of Directors Association (Thai IOD)¹

The CG Score indicates corporate governance (CG) strength in the sustainable development of Thai listed companies. Annually, the Thai IOD, with support from the Stock Exchange of Thailand (SET), surveys and assesses the CG practices of companies and publishes the results on the <u>Thai IOD website</u> in a bid to promote and enhance the CG of Thai listed companies in order to promote compliance with international standards for better investment decisions. The results are from the perspective of a third party, not an evaluation of operations, as of the date appearing in the report, and may be changed after that date.

The five underlying categories and weighting used for the CG scoring in 2022 include the rights of shareholders and equitable treatment of shareholders (weight 25% combined), the role of stakeholders (25%), disclosure and transparency (15%), and board responsibilities (35%).

The CGR report rates CG in six categories: 5 for Excellent (score range 90-100), 4 for Very Good (score range 80-89), 3 for Good (Score range 70-79), 2 for Fair (score range 60-69), 1 for Pass (score range 60-69), and not rated (score below 50).

Corporate Governance Report Disclaimer

The disclosure of the survey result of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of companies listed on the Stock Exchange of Thailand and the Market of Alternative Investment disclosed to the public and able to be accessed by a general public investor at <u>Thai IOD website</u>. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the data appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey result may be changed after that date. **FSSIA** does not confirm nor certify the accuracy of such survey result.

AGM Checklist by the Thai Investors Association (TIA)²

The "<u>AGM Checklist</u>" quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and the extent to which information is sufficiently disclosed and the level of its transparency. All the considered factors form important elements of two out of five the CG components. Annually, the TIA, with support from the SEC, leads the project to evaluate the quality of Annual General Meetings of Shareholders (AGMs) and to rate quality of the meetings.

The <u>Checklist</u> contains the minimum requirements under law that companies must comply with, or best practices according to international CG guidance. Representatives of the TIA will attend the meetings and perform the evaluation. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating of how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.

The results are classified into four categories: 5 for Excellent (score 100), 4 for Very Good (score 90-99), 3 for Fair (score 80-89), and not rated (score below 79).

CAC certified member by the Thai Private Sector Collective Action Against Corruption (CAC)³

A <u>CAC certified member</u> is a listed company whose Checklist satisfies the CAC Certification's criteria and is approved by the CAC Council. The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. Note that the CAC does not certify the behaviour of the employees nor whether the companies have engaged in bribery, and Certification is good for three years.

Companies deciding to become a CAC certified member start with by submitting a Declaration of Intent signed by the Chairman of the Board to kick off the 18-month deadline for companies to submit the CAC Checklist for Certification. The 18-month provision is for risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.

The checklist document will be reviewed by the CAC Certification Committee for adequate information and evidence. It is worth noting that the committee consists of nine professionals in business law, corporate governance, internal audit, financial audit and experienced representatives from certified members.

A passed Checklist will move on to the <u>CAC Council</u> for granting certification approvals. The CAC Council consists of twelve prominent individuals who are highly respected in professionalism and ethical achievements. Among them are former ministers, a former central bank governor, the former head of the Thai Listed Companies Association, Chairman of Anti-Corruption Organizations (Thailand), Chairman of Thai Institute of Directors, and reputable academic scholars.

Sustainability Investment (THSI)⁴ by the Stock Exchange of Thailand (SET)

Thailand Sustainability Investment (THSI) quantifies responsibility in Environmental, and Social issues, by managing business with transparency in Governance. The THSI serves as another choice for investors who desire to adopt a responsible investment approach, according to the SET.

Annually, the SET will announce the voluntary participation of the company candidates which pass the preemptive criteria, and whose two key crucial conditions are met, i.e. no irregular trading of the board members and executives and a free float of >150 by the number of shareholders, and combined holding must >15% of paid-up capital. Some key disqualifying criteria include a CG score of below 70%; independent directors and free float violation; executives' wrongdoing related to CG, social and environmental impacts, equity in negative territory, and earnings in the red for more than three years in the last five years. To become eligible for THSI, the candidate must pass three indicators in data declaration: <u>E</u>conomic (CG, risk management, customer relation management, supply chain management, and innovation); <u>E</u>nvironmental (environmental management, eco-efficiency, and climate risk); <u>S</u>ocial (human rights, talent attraction, operational health & safety, community development, and stakeholder engagement); and the incorporation of ESG in business operations.

To be approved for THSI inclusion, verified data must be scored at a 50% minimum for each indicator, unless the company is a part of the Dow Jones Sustainability Indices⁵ (DJSI) during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality.

Note that, from the <u>THSI list</u>, the SET further developed a sustainability <u>SETTHSI Index</u> in June 2018 from selected THSI companies whose 1) market capitalisation > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.

Sources: SEC; Thai IOD; Thai CAC; SET; FSSIA's compilation

Disclaimer:

⁵ Dow Jones Sustainability Indices – <u>Wikipedia</u> – Launched in 1999, DJSI evaluates the sustainability performance of companies based on corporate economic, environmental, and social performance.



¹ Thai Institute of Directors Association (<u>Thai IOD</u>) was established in December 1999 and is a membership organisation that strives to promote professionalism in directorship. The Thai IOD offers directors certification and professional development courses, provides a variety of seminars, forums and networking events, and conducts research on board governance issues and practices. Membership comprises board members from companies ranging from large publicly listed companies to small private firms.

² Thai Investors Association (<u>TIA</u>) was established in 1983 with a mission to promote investment knowledge and to protect the investment rights of Thai investors. In 2002, the association was appointed by the Securities and Exchange Commission (SEC) to represent individual shareholders. To obtain information for evaluation, the association recruits volunteer investors to join AGMs and score the meetings. Weightings for each meeting are at a 45:45:10 ratio. They have been applied since 2017 and subject to change.

³ Thai Private Sector Collective Action against Corruption (<u>CAC</u>) was founded in 2010 and is 100% privately funded. It is an initiative by the Thai private sector to take part in tackling corruption problems via collective action. The CAC promotes the implementation of effective anti-corruption policies in order to create a transparent business ecosystem by developing a unique certification program for large/medium/small companies to apply for and to control corruption risk systematically and efficiently. The CAC's operations are sponsored by the US-based Center for Private Enterprise (CIPE) and the UK Prosperity Fund.

⁴ Sustainability Investment List (<u>THSI</u>), created by the Stock Exchange of Thailand in 2015, comprises the listed companies that conduct sustainable business operations.

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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History of change in investment rating and/or target price



Teerapol Udomvej, CFA started covering this stock from 30-Jul-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Chain Hospital	BCH TB	THB 19.20	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 23-Aug-2023 unless otherwise stated.



RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

