EQUITY RESEARCH - COMPANY REPORT

I-TAIL CORPORATION

THAILAND / FOOD & BEVERAGE



การระบายสินค้าคงคลังยังไม่จบ

- จุดต่ำสุดของกำไรน่าจะเลื่อนไป 2Q23 เนื่องจากการระบายสินค้าคงคลังของลูกค้ายังไม่
- อัตราการใช้กำลังการผลิตที่ต่ำลงและราคาทูน่าที่สูงขึ้นน่าจะกดดันอัตรากำไรขั้นต้นให้
- เราปรับลดประมาณการกำไรปี 2023-24 ลงอีกครั้งและลดราคาเป้าหมายปี 2023 ของ เราลงเหลือ 30 บาท

การระบายสินค้าคงคลังยังไม่จบ

เรามีมุมมองเป็นลบเกี่ยวกับการดำเนินงานของ ITC ใน 2Q23 มากยิ่งขึ้นจาก 1) การระบาย สินค้าของลูกค้าที่ช้ากว่าคาด; 2) ต้นทุนทูน่าที่สูงขึ้น, และ 3) Product mix ที่เปลี่ยนไป กล่าว โดยเฉพาะเจาะจงเราคาดว่ารายได้รวมใน 2Q23 จะปรับตัวลดลงต่อเนื่องที่ 7.9% q-q และ 39% y-y ส่วนมากจากปริมาณขายที่ลดลงโดยมีเหตุผลสำคัญอยู่ที่การระบายสินค้าของลูกค้าใน สหรัฐฯและยุโรปที่ยังไม่จบ สอดคล้องกับการส่งออกอาหารสัตว์เลี้ยงของไทยในเดือน เม.ย. ซึ่ง ปรับตัวลดลงอย่างรูนแรงถึง 21% q-q และ 37% y-y

จุดต่ำสุดของกำไรห่าจะเลื่อนไป 2Q23

ใน 2Q23 เราคาดว่าอัตรากำไรขั้นต้นจะยังทรงตัวอยู่ที่ 17.4% จาก 1) อัตราการใช้กำลังการ ผลิตที่ลดลง; 2) ราคาทูน่าที่สูงขึ้น 9.9% q-q และ 24.4% y-y เป็น USD2,000 ต่อตันใน 2Q23; และ 3) สัดส่วนสินค้าคุณภาพสูงที่ลดลงเหลือ 42.1% ของรายได้รวมในช่วง 1H23 จาก 49.3% ในปี 2022 ด้วยเหตุดังกล่าวเราคาดว่ากำไรปกติ 2Q23 จะลดลงต่อเนื่องอีก 9.4% q-q และ 68% y-y มาอยู่ที่ 375 ลบ. เมื่อรวมกำไรจากอัตราแลกเปลี่ยนที่ประมาณ 50 ลบ. กำไรปกติ น่าจะอยู่ที่ 425 ลบ. (ทรงตัว q-q, -69% y-y)

ปรับลดประมาณการกำไรสุทธิปี 2023 ลงอีกครั้ง

เราคาดว่าการดำเนินงานในช่วง 2H23 น่าจะกลับมาโต h-h โดยได้ปัจจัยหนุนจากปัจจัยด้าน ฤดูกาลใน 3Q23 นอกจากนี้ลูกค้าในสหรัฐฯ น่าจะกลับมาเติมสินค้าคงคลังและบริษัทฯ น่าจะ ปรับเพิ่มราคาขายได้ตามสัญญาซึ่งจะสะท้อนราคาทูน่าที่สูงขึ้น อย่างไรก็ดีกำไรสุทธิในช่วง 1H23 ที่คาดไว้ที่ 850 ลบ. (-62% y-y) นั้นต่ำกว่าประมาณการก่อนหน้าของเรา ใน ขณะเดียวกันเราคาดว่าผู้บริหารจะปรับลดเป้าประมาณการปี 2023 หลังรายงานผล ประกอบการ 2Q23 เพราะฉะนั้นเราจึงปรับลดประมาณการกำไรสุทธิปี 2023 ของเราลง 34% เป็น 2พัน ลบ. (-54% y-y) เราคาดว่ากำไรจะโต 76% y-y เป็น 3.56พัน ลบ. ในปี 2024

ปรับลดราคาเป้าหมายปี 2024 ลงเหลือ 30 บาท

เราปรับลดราคาเป้าหมายปี 2024 ของเราเหลือ 30 จาก 34 บาทโดยคิดจากค่า P/E เดิมที่ 25x เราเชื่อว่าการระบายสินค้าคงคลังจะสิ้นสุดในช่วง 2H23 และกลับมาเป็นปกติในปี 2024 ในขณะที่เราคงมุมมองเชิงบวกต่อความต้องการอาหารสัตว์เลี้ยงโลกในระยะยาวด้วยอัตราการ เติบโตที่สูงถึง 5-7% ต่อปี สำหรับนักลงทุนระยะสั้นเราแนะนำให้กลับมาสะสมหลังรายงานผล ประกอบการ 2Q23



TARGET PRICE	THB30.00
CLOSE	THB21.40
UP/DOWNSIDE	+40.2%
PRIOR TP	THB34.00
CHANGE IN TP	-11.8%
TP vs CONSENSUS	+8.2%

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	21,420	15,395	19,654	21,772
Net profit	4,401	2,020	3,562	4,160
EPS (THB)	2.56	0.67	1.19	1.39
vs Consensus (%)	-	(35.5)	(15.0)	(14.6)
EBITDA	4,928	2,950	4,577	5,286
Core net profit	4,226	2,020	3,562	4,160
Core EPS (THB)	2.46	0.67	1.19	1.39
Chg. In EPS est. (%)	-	(34.4)	(11.8)	(11.8)
EPS growth (%)	(63.7)	(72.6)	76.3	16.8
Core P/E (x)	8.7	31.8	18.0	15.4
Dividend yield (%)	7.8	2.5	3.9	4.5
EV/EBITDA (x)	10.4	17.4	11.3	9.7
Price/book (x)	2.6	2.6	2.5	2.4
Net debt/Equity (%)	(52.8)	(51.4)	(47.9)	(47.9)
ROE (%)	26.5	8.1	14.0	15.6



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(10.8)	(20.7)	n/a
Relative to country (%)	(9.1)	(16.1)	n/a
Mkt cap (USD m)			1,824
3m avg. daily turnover (USD m)			3.6
Free float (%)			22
Major shareholder	Th	ai Union Gr	oup (78%)
12m high/low (THB)		3	3.75/18.30
Issued shares (m)			3,000.00

Sources: Bloomberg consensus; FSSIA estimates



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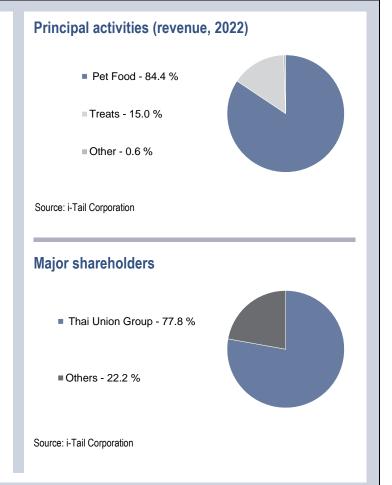
Investment thesis

Thailand's i-Tail Corporation (ITC) is one of the world's leading pet food manufacturers. Its cost and innovation advantages come from its parent company, Thai Union Group (TU TB, BUY), one of the world's largest tuna processors. Given the management team's 20 years of experience on average, ITC can respond to changing demands and maintain its relationships with global pet food brands. Also, its growth has outpaced the rise in the value of the pet food market over the past three years. Despite the Covid-19 pandemic, the pet food market has continued to grow in line with the pet humanisation trend.

Company profile

ITC was one of the top 10 global pet food companies by value in 2021 and ranked second in Asia. ITC is the Global PetCare (GPC) unit of Thai Union Manufacturing (TUM), which has operated a pet food business since 1977. Apart from Thailand, ITC has an extensive geographic presence in the US, UK, EU, China, and Japan.

www.i-tail.com



Catalysts

Potential catalysts for ITC's earnings growth in 2023 are 1) revenue growth driven by new customers and industry growth; 2) its capacity expansion plan; and 3) declining raw material costs and an end to the shipping container shortage.

Risks to our call

Downside risks to our P/E-based TP include 1) a stronger-than-expected THB against USD; 2) the high volatility of raw material prices; 3) labour shortages; and 4) changing consumer demand and lifestyles.

Event calendar

Date	Event
27 July 2023	2Q23 results announcement
27 July 2023	2Q23 analyst meeting

Key assumptions

	2023E	2024E	2025E
Total capacity (tonnes/year)	194,872	206,627	224,103
Sales volume (tonnes/year)	103,039	127,895	140,453
Utilisation rate (%)	52.9	61.9	62.7
FX rate (USDTHB)	33.0	33.0	33.0
Tuna price (USD/tonne)	1,700	1,600	1,500
Total sales growth (%)	(28.1)	27.7	10.8
Gross margin (%)	19.0	22.5	23.5

Source: FSSIA estimates

Earnings sensitivity

- For every THB1/USD increase, we estimate 2023 net profit to fall by 10%, and vice versa, all else being equal.
- For every 10% increase in the tuna price, we estimate 2023 net profit to fall by 8.5%, and vice versa, all else being equal.
- For every 10% increase in the aluminium price, we estimate 2023 net profit to fall by 2.9%, and vice versa, all else being equal.
- For every 5% increase in the minimum wage, we estimate 2023 net profit to fall by 2.4%, and vice versa, all else being equal.

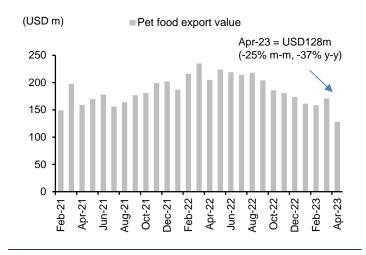
Source: FSSIA estimates

Exhibit 1: 2Q23 earnings preview

	1Q22	2Q22	3Q22	4Q22	1Q23	2Q23E	Cha	nge	1H22	1H23E	Change
	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)					
Sales	4,307	5,400	6,122	5,591	3,587	3,302	(7.9)	(38.8)	9,707	6,889	(29.0)
Cost of sales	3,283	3,877	4,570	4,341	2,962	2,728	(7.9)	(29.6)	7,160	5,690	(20.5)
Gross profit	1,024	1,522	1,552	1,250	625	575	(8.0)	(62.3)	2,547	1,199	(52.9)
SG&A	265	312	321	341	301	297	(1.2)	(4.7)	577	598	3.7
Operating profit	807	1,244	1,289	1,017	447	397	(11.1)	(68.1)	2,052	845	(58.8)
Interest expense	8	13	31	30	6	5	(15.9)	(62.8)	22	11	(50.0)
Tax expense	(74)	60	17	45	26	16	(38.6)	(74.0)	(14)	41	nm
Other gain (loss)	35	179	227	(266)	11	50	344.5	(72.1)	214	61	(71.3)
Reported net profit	908	1,349	1,468	676	425	425	0.0	(68.5)	2,258	850	(62.3)
Core profit	874	1,170	1,241	941	414	375	(9.4)	(67.9)	2,044	789	(61.4)
Key ratios (%)							(ppt)	(ppt)			
Gross margin	23.8	28.2	25.4	22.4	17.4	17.4	(0.0)	(10.8)	26.2	17.4	(8.8)
SG&A to sales	6.2	5.8	5.2	6.1	8.4	9.0	0.6	3.2	5.9	8.7	2.7
Operating margin	18.7	23.0	21.0	18.2	12.5	12.0	(0.4)	(11.0)	21.1	12.3	(8.9)
Net margin	21.1	25.0	24.0	12.1	11.9	12.9	1.0	(12.1)	23.3	12.3	(10.9)
Core margin	20.3	21.7	20.3	16.8	11.5	11.4	(0.2)	(10.3)	21.1	11.5	(9.6)
Operating statistics (THB r	n)										
Cat food sales	3,015	3,953	4,429	4,138	2,399	2,293	(4.4)	(42.0)	6,969	4,692	(32.7)
Dog food sales	496	695	676	671	594	487	(18.1)	(30.0)	1,191	1,081	(9.3)
Treat sales	775	728	989	727	499	473	(5.2)	(35.0)	1,503	972	(35.3)
THB/USD	33.1	34.4	36.4	36.3	33.9	34.4	1.3	(0.1)	33.8	34.2	1.2
Tuna price (USD/tonne)	1,717	1,608	1,667	1,660	1,820	2,000	9.9	24.4	1,663	1,910	14.9

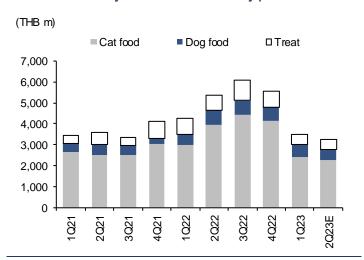
Sources: ITC; FSSIA estimates

Exhibit 2: Thailand's monthly pet food exports by value



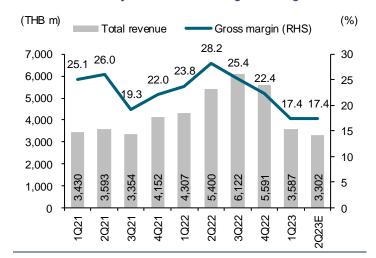
Source: Tradereport.moc.go.th

Exhibit 3: Quarterly revenue breakdown by product



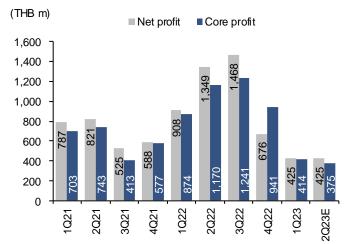
Sources: ITC; FSSIA estimates

Exhibit 4: Quarterly total revenue and gross margin



Sources: ITC; FSSIA estimates

Exhibit 5: Quarterly net profit and core profit



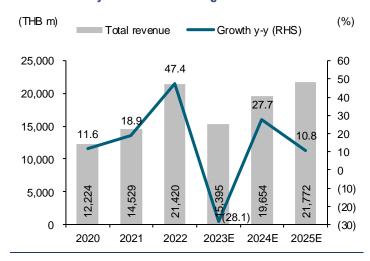
Sources: ITC; FSSIA estimates

Exhibit 6: Key assumption revisions for ITC

		Current			Previous		Change		
	2023E	2024E	2025E	2023E	2024E	2025E	2023E	2024E	2025E
	(THB m)	(THB m)	(%)	(%)	(%)				
Total revenue	15,395	19,654	21,772	20,018	22,105	24,505	(23.1)	(11.1)	(11.2)
Cost	12,470	15,232	16,656	16,014	17,021	18,624	(22.1)	(10.5)	(10.6)
Gross profit	2,925	4,422	5,117	4,004	5,084	5,881	(26.9)	(13.0)	(13.0)
SG&A expenses	1,193	1,278	1,415	1,301	1,437	1,593	(8.3)	(11.1)	(11.2)
Reported net profit	2,020	3,562	4,160	3,077	4,038	4,715	(34.3)	(11.8)	(11.8)
Core profit	2,020	3,562	4,160	3,077	4,038	4,715	(34.3)	(11.8)	(11.8)
Key ratios (%)									
Total revenue growth	(28.1)	27.7	10.8	(6.5)	10.4	10.9	(21.6)	17.3	(0.1)
Net profit growth	(54.1)	76.3	16.8	(30.1)	31.2	16.8	(24.0)	45.1	(0.0)
Core profit growth	(52.2)	76.3	16.8	(27.2)	31.2	16.8	(25.0)	45.1	(0.0)
Gross margin	19.0	22.5	23.5	20.0	23.0	24.0	1.0	0.5	0.5
SG&A to sales	7.8	6.5	6.5	6.5	6.5	6.5	(1.3)	0.0	0.0
Net margin	13.1	18.1	19.1	15.4	18.3	19.2	2.3	0.2	0.1
Core margin	13.1	18.1	19.1	15.4	18.3	19.2	2.3	0.2	0.1
Operating statistics									
Total capacity (tonnes)	194,872	206,627	224,103	194,872	206,627	224,103	0.0	0.0	0.0
Utilisation rate (%)	52.9	61.9	62.7	68.9	73.1	74.1	(16.0)	(11.2)	(11.4)
Total sales volume (tonnes)	103,039	127,895	140,453	134,272	148,272	162,909	(23.3)	(13.7)	(13.8)
FX rate (THB/USD)	33.0	33.0	33.0	33.0	33.0	33.0	0.0	0.0	0.0
Revenue breakdown (THB m)									
Cat food	10,905	14,040	15,599	14,642	16,179	17,975	(25.5)	(13.2)	(13.2)
Dog food	2,091	2,584	2,837	2,296	2,526	2,773	(8.9)	2.3	2.3
Treats	2,115	2,723	3,014	2,973	3,285	3,637	(28.9)	(17.1)	(17.1)

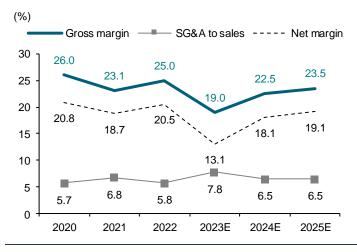
Source: FSSIA estimates

Exhibit 7: Yearly total revenue and growth



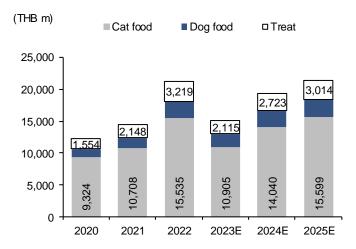
Sources: ITC; FSSIA estimates

Exhibit 9: Yearly profitability



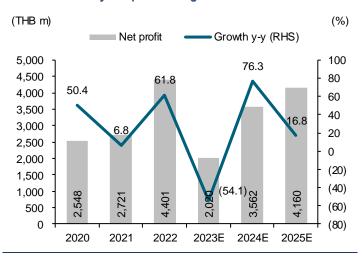
Sources: ITC; FSSIA estimates

Exhibit 8: Yearly revenue breakdown by product



Sources: ITC; FSSIA estimates

Exhibit 10: Yearly net profit and growth



Sources: ITC; FSSIA estimates

Financial Statements

i-Tail Corporation

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	14,529	21,420	15,395	19,654	21,772
Cost of goods sold	(11,173)	(16,071)	(12,470)	(15,232)	(16,656)
Gross profit	3,356	5,349	2,925	4,422	5,117
Other operating income	121	247	377	491	544
Operating costs	(982)	(1,239)	(1,193)	(1,278)	(1,415)
Operating EBITDA	3,031	4,928	2,950	4,577	5,286
Depreciation	(536)	(571)	(841)	(941)	(1,041)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	2,495	4,357	2,109	3,636	4,246
Net financing costs	(32)	(83)	(20)	(15)	(16)
Associates	-	-	-	-	-
Recurring non-operating income	0	0	0	0	0
Non-recurring items	285	175	0	0	0
Profit before tax	2,749	4,450	2,089	3,621	4,230
Tax	(28)	(48)	(63)	(54)	(63)
Profit after tax	2,721	4,401	2,026	3,567	4,167
Minority interests	0	0	(6)	(5)	(7)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	2,721	4,401	2,020	3,562	4,160
Non-recurring items & goodwill (net)	(285)	(175)	0	0	0
Recurring net profit	2,435	4,226	2,020	3,562	4,160
Per share (THB)					
Recurring EPS *	6.77	2.46	0.67	1.19	1.39
Reported EPS	7.56	2.56	0.67	1.19	1.39
DPS	4.00	1.66	0.54	0.83	0.97
Diluted shares (used to calculate per share data)	360	1,720	3,000	3,000	3,000
Growth					
Revenue (%)	18.9	47.4	(28.1)	27.7	10.8
Operating EBITDA (%)	(1.9)	62.6	(40.1)	55.2	15.5
Operating EBIT (%)	(4.4)	74.6	(51.6)	72.4	16.8
Recurring EPS (%)	(4.3)	(63.7)	(72.6)	76.3	16.8
Reported EPS (%)	6.8	(66.1)	(73.7)	76.3	16.8
Operating performance					
Gross margin inc. depreciation (%)	23.1	25.0	19.0	22.5	23.5
Gross margin exc. depreciation (%)	26.8	27.6	24.5	27.3	28.3
Operating EBITDA margin (%)	20.9	23.0	19.2	23.3	24.3
Operating EBIT margin (%)	17.2	20.3	13.7	18.5	19.5
Net margin (%)	16.8	19.7	13.1	18.1	19.1
Effective tax rate (%)	1.0	1.1	3.0	1.5	1.5
Dividend payout on recurring profit (%)	59.1	67.6	80.0	70.0	70.0
Interest cover (X)	78.5	52.8	104.4	249.0	273.9
Inventory days	98.3	93.6	123.5	96.9	102.1
Debtor days	54.3	48.8	71.7	53.5	57.1
Creditor days	47.0	46.3	63.7	48.5	51.1
Operating ROIC (%)	24.9	33.7	14.2	23.4	25.4
ROIC (%)	24.2	32.5	13.7	22.5	24.2
ROE (%)	39.3	26.5	8.1	14.0	15.6
ROA (%)	22.1	21.6	7.4	13.0	14.4
* Pre-exceptional, pre-goodwill and fully diluted		21.0		10.0	1-11
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Pet Food Treats	12,361 2,148	18,073 3,219	12,996 2,115	16,624 2,723	18,436 3,014
Other	2,148	128	2,113	307	3,014
Sources: i-Tail Corporation: ESSIA estimates	13	120	204	301	322

Sources: i-Tail Corporation; FSSIA estimates

Financial Statements

i-Tail Corporation

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Recurring net profit	2,435	4,226	2,020	3,562	4,160
Depreciation	536	571	841	941	1,041
associates & minorities	0	16	(1)	4	2
Other non-cash items	(000)	(0.070)	-	(4.070)	(0.40)
Change in working capital	(608)	(2,972)	2,032	(1,279)	(643)
Cash flow from operations	2,363	1,841	4,892	3,228	4,560
Capex - maintenance Capex - new investment	(1,238) 0	(817) 0	(3,154) 0	(1,000) 0	(1,000) 0
let acquisitions & disposals	-	-	-	-	-
Other investments (net)	(72)	(222)	31	(128)	(64)
Cash flow from investing	(1,310)	(1,039)	(3,123)	(1,128)	(1,064)
Dividends paid	(1,257)	(7,471)	(1,616)	(2,493)	(2,912)
Equity finance	(1,237)	20,795	(1,010)	0	(2,312)
Debt finance	(860)	(1,559)	(14)	(5)	(5)
Other financing cash flows	(344)	(16)	(511)	21	11
Cash flow from financing	(2,462)	11,749	(2,141)	(2,477)	(2,906)
Non-recurring cash flows	-	· -	-	-	
Other adjustments	0	0	0	0	C
let other adjustments	0	0	0	0	0
Novement in cash	(1,409)	12,551	(373)	(377)	590
Free cash flow to firm (FCFF)	1,084.90	884.37	1,788.70	2,115.12	3,511.94
ree cash flow to equity (FCFE)	(151.76)	(773.10)	1,243.67	2,116.82	3,502.03
Per share (THB)					
CFF per share	0.36	0.29	0.60	0.71	1.17
CFE per share	(0.05)	(0.26)	0.41	0.71	1.17
Recurring cash flow per share	8.25	2.80	0.95	1.50	1.73
Balance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
angible fixed assets (gross)	6,749	7,583	9,548	9,718	9,792
ess: Accumulated depreciation	(2,546)	7,563 (2,648)	(2,754)	(2,864)	(2,979)
angible fixed assets (net)	4,203	4,935	6,794	6,853	6,813
ntangible fixed assets (net)	0	0	0,104	0	0,010
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	_	-	_	-	
Cash & equivalents	703	13,254	12,881	12,504	13,095
VC receivable	2,207	3,517	2,531	3,231	3,579
nventories	3,498	4,454	3,416	4,173	4,563
Other current assets	627	1,526	770	983	1,089
Current assets	7,035	22,750	19,598	20,891	22,325
Other assets	270	493	462	590	653
otal assets	11,508	28,178	26,854	28,334	29,791
Common equity	6,818	25,029	24,979	26,047	27,295
/linorities etc.	0	16	15	20	22
otal shareholders' equity	6,818	25,045	24,994	26,067	27,317
ong term debt	22	29	24	19	14
Other long-term liabilities	604	588	77	98	109
ong-term liabilities	626	617	100	117	122
VC payable	1,576	2,353	1,708	2,087	2,282
Short term debt	2,310	14	5	5	5
Other current liabilities	179	150	46	59	65
Current liabilities	4,065	2,517	1,759	2,151	2,352
otal liabilities and shareholders' equity	11,508	28,178	26,854	28,334	29,791
Net working capital	4,577	6,994	4,962	6,241	6,884
nvested capital	9,051	12,421	12,218	13,684	14,350
Includes convertibles and preferred stock which is bein	g treated as debt				
Per share (THB)					
Book value per share	18.94	8.34	8.33	8.68	9.10
angible book value per share	18.94	8.34	8.33	8.68	9.10
Financial strength		·== ··			
let debt/equity (%)	23.9	(52.8)	(51.4)	(47.9)	(47.9)
Net debt/total assets (%)	14.2	(46.9)	(47.9)	(44.0)	(43.9)
Current ratio (x)	1.7	9.0	11.1	9.7	9.5
CF interest cover (x)	(3.8)	(8.4)	62.6	146.0	226.9
/aluation	2021	2022	2023E	2024E	2025E
Recurring P/E (x) *	3.2	8.7	31.8	18.0	15.4
Recurring P/E @ target price (x) *	4.4	12.2	44.5	25.3	21.6
Reported P/E (x)	2.8	8.4	31.8	18.0	15.4
Dividend yield (%)	18.7	7.8	2.5	3.9	4.5
	1.1	2.6	2.6	2.5	2.4
Price/book (x)		0.0	2.6	2.5	2.4
Price/tangible book (x)	1.1	2.6	2.0	2.0	=:
Price/book (x) Price/tangible book (x) V/EBITDA (x) **	3.1	10.4	17.4	11.3	9.7
Price/tangible book (x)					

Sources: i-Tail Corporation; FSSIA estimates

Public disclosures related to sustainable development evaluation of Thai listed companies

Rating regarding the sustainable development of Thai listed companies, both on the SET and MAI, are publicly available on the website of the Securities and Exchange Commission of Thailand (SEC). Currently, ratings available are 1) "CG Score" by the Thai Institute of Directors Association (Thai IOD); 2) "AGM Checklist" by the Thai Investors Association (TIA), a "CAC certified member" of the Thai Private Sector Collective Action Against Corruption (CAC); and 3) Sustainability Investment List (THSI) by the Stock Exchange of Thailand. The ratings are updated on an annual basis. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such ratings.

CG Score by the Thai Institute of Directors Association (Thai IOD) 1

The CG Score indicates corporate governance (CG) strength in the sustainable development of Thai listed companies. Annually, the Thai IOD, with support from the Stock Exchange of Thailand (SET), surveys and assesses the CG practices of companies and publishes the results on the Thai IOD website in a bid to promote and enhance the CG of Thai listed companies in order to promote compliance with international standards for better investment decisions. The results are from the perspective of a third party, not an evaluation of operations, as of the date appearing in the report, and may be changed after that date.

The five underlying categories and weighting used for the CG scoring in 2022 include the rights of shareholders and equitable treatment of shareholders (weight 25% combined), the role of stakeholders (25%), disclosure and transparency (15%), and board responsibilities (35%).

The CGR report rates CG in six categories: 5 for Excellent (score range 90-100), 4 for Very Good (score range 80-89), 3 for Good (Score range 70-79), 2 for Fair (score range 60-69), 1 for Pass (score range 60-69), and not rated (score below 50).

AGM Checklist by the Thai Investors Association (TIA)²

The "AGM Checklist" quantifies the extent to which shareholders' rights and equitable treatment are incorporated into business operations and the extent to which information is sufficiently disclosed and the level of its transparency. All the considered factors form important elements of two out of five the CG components. Annually, the TIA, with support from the SEC, leads the project to evaluate the quality of Annual General Meetings of Shareholders (AGMs) and to rate quality of the meetings.

The <u>Checklist</u> contains the minimum requirements under law that companies must comply with, or best practices according to international CG guidance. Representatives of the TIA will attend the meetings and perform the evaluation. The assessment criteria cover AGM procedures before the meeting (45%), at the meeting date (45%), and after the meeting (10%). The first assesses 1) advance circulation of sufficient information for voting; and 2) facilitating of how voting rights can be exercised. The second assesses 1) the ease of attending meetings; 2) transparency and verifiability; and 3) openness for Q&A. The third involves the meeting minutes that should contain discussion issues, resolutions and voting results.

The results are classified into four categories: 5 for Excellent (score 100), 4 for Very Good (score 90-99), 3 for Fair (score 80-89), and not rated (score below 79).

CAC certified member by the Thai Private Sector Collective Action Against Corruption (CAC)3

A <u>CAC certified member</u> is a listed company whose Checklist satisfies the CAC Certification's criteria and is approved by the CAC Council. The core elements of the Checklist include corruption risk assessment, establishment of key controls, and the monitoring and developing of policies. Note that the CAC does not certify the behaviour of the employees nor whether the companies have engaged in bribery, and Certification is good for three years.

Companies deciding to become a CAC certified member start with by submitting a Declaration of Intent signed by the Chairman of the Board to kick off the 18-month deadline for companies to submit the CAC Checklist for Certification. The 18-month provision is for risk assessment, in place of policy and control, training of managers and employees, establishment of whistleblowing channels, and communication of policies to all stakeholders.

The checklist document will be reviewed by the CAC Certification Committee for adequate information and evidence. It is worth noting that the committee consists of nine professionals in business law, corporate governance, internal audit, financial audit and experienced representatives from certified members.

A passed Checklist will move on to the <u>CAC Council</u> for granting certification approvals. The CAC Council consists of twelve prominent individuals who are highly respected in professionalism and ethical achievements. Among them are former ministers, a former central bank governor, the former head of the Thai Listed Companies Association, Chairman of Anti-Corruption Organizations (Thailand), Chairman of Thai Institute of Directors, and reputable academic scholars.

Sustainability Investment (THSI)⁴ by the Stock Exchange of Thailand (<u>SET</u>)

Thailand Sustainability Investment (THSI) quantifies responsibility in Environmental, and Social issues, by managing business with transparency in Governance. The THSI serves as another choice for investors who desire to adopt a responsible investment approach, according to the SET.

Annually, the SET will announce the voluntary participation of the company candidates which pass the preemptive criteria, and whose two key crucial conditions are met, i.e. no irregular trading of the board members and executives and a free float of >150 by the number of shareholders, and combined holding must >15% of paid-up capital. Some key disqualifying criteria include a CG score of below 70%; independent directors and free float violation; executives' wrongdoing related to CG, social and environmental impacts, equity in negative territory, and earnings in the red for more than three years in the last five years. To become eligible for THSI, the candidate must pass three indicators in data declaration: Economic (CG, risk management, customer relation management, supply chain management, and innovation); Environmental (environmental management, eco-efficiency, and climate risk); Social (human rights, talent attraction, operational health & safety, community development, and stakeholder engagement); and the incorporation of ESG in business operations.

To be approved for THSI inclusion, verified data must be scored at a 50% minimum for each indicator, unless the company is a part of the Dow Jones Sustainability Indices (DJSI) during the assessment year. The scoring will be fairly weighted against the nature of the relevant industry and materiality.

Note that, from the THSI list, the SET further developed a sustainability <u>SETTHSI Index</u> in June 2018 from selected THSI companies whose 1) market capitalisation > THB5b (~USD150b); 2) free float >20%; and 3) liquidity >0.5% of paid-up capital for at least 9 out of 12 months. The SETTHSI Index is a market capitalisation-weighted index, cap 5% quarterly weight at maximum, and no cap for number of stocks.

Sources: SEC; Thai IOD; Thai CAC; SET; FSSIA's compilation

Disclaimer:

Thai Institute of Directors Association (<u>Thai IOD</u>) was established in December 1999 and is a membership organisation that strives to promote professionalism in directorship. The Thai IOD offers directors certification and professional development courses, provides a variety of seminars, forums and networking events, and conducts research on board governance issues and practices. Membership comprises board members from companies ranging from large publicly listed companies to small private firms.

Thai Investors Association (TIA) was established in 1983 with a mission to promote investment knowledge and to protect the investment rights of Thai investors. In 2002, the association was appointed by the Securities and Exchange Commission (SEC) to represent individual shareholders. To obtain information for evaluation, the association recruits volunteer investors to join AGMs and score the meetings. Weightings for each meeting are at a 45:45:10 ratio. They have been applied since 2017 and subject to change.

Thai Private Sector Collective Action against Corruption (CAC) was founded in 2010 and is 100% privately funded. It is an initiative by the Thai private sector to take part in tackling corruption problems via collective action. The CAC promotes the implementation of effective anti-corruption policies in order to create a transparent business ecosystem by developing a unique certification program for large/medium/small companies to apply for and to control corruption risk systematically and efficiently. The CAC's operations are sponsored by the US-based Center for Private Enterprise (CIPE) and the UK Prosperity Fund.

Sustainability Investment List (THSI), created by the Stock Exchange of Thailand in 2015, comprises the listed companies that conduct sustainable business operations.

5 Dow Jones Sustainability Indices – Wikipedia – Launched in 1999, DJSI evaluates the sustainability performance of companies based on corporate economic, environmental, and social performance.

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Sureeporn Teewasuwet FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Sureeporn Teewasuwet started covering this stock from 11-Jan-2023

Price and TP are in local currency

Source: FSSIA estimates

Thai Union Group (TU TB) Jun-20 Dec-20 Jun-21 Dec-21 Jun-22 Dec-22 Jun-23 24 22 20 18 16 14 12 10 Target Price Thai Union Group (THB) Date Rating Target price Date Rating Target price Date Rating Target price 23-Jan-2023 BUY 24.00 09-May-2023 BUY 20.00

Sureeporn Teewasuwet started covering this stock from 23-Jan-2023

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
i-Tail Corporation	ITC TB	THB 21.40	BUY	Downside risks to our P/E-based TP include 1) a stronger-than-expected THB against USD; 2) the high volatility of raw material prices; 3) labour shortages; and 4) changing consumer demand and lifestyles.
Thai Union Group	TU TB	THB 13.10	BUY	Downside risks to our SoTP-based TP include 1) a stronger-than-expected THB against the USD; 2) the high volatility of raw material prices; 3) labour shortages; and 4) tariff and non-tariff barriers in international trade.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 23-Jun-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.