**EQUITY RESEARCH - COMPANY REPORT** 

# THE ERAWAN GROUP

## **ERW TB**

THAILAND / TOURISM & LEISURE



#### **UNCHANGED**

TARGET PRICE THB5.50
CLOSE THB4.90
UP/DOWNSIDE +12.2%
PRIOR TP THB5.00
CHANGE IN TP +10.0%
TP vs CONSENSUS +5.8%

# กำไร 4Q22 ออกมาดีจากโรงแรมหรู

- ERW พลิกมารายงานกำไรปกติ 4Q22 ที่ 200 ลบ. ดีกว่าที่เราและตลาดคาด 42-49%
- คาดอัตราการเข้าพัก (OCC rate) จะปรับตัวดีขึ้นจาก 58% เป็น 75-80% ในปี 2023
   พร้อมค่าห้องรายวันเฉลี่ย (ADR) ที่เพิ่มขึ้นกว่า 20%
- คงแนะนำซื้อหลังปรับราคาเป้าหมายขึ้นเป็น 5.5 บาท (DCF)

#### โรงแรมหฐหนุนกำไร 4Q22

ERW รายงานกำไรปกติ 4Q22 อยู่ที่ 200 ลบ. สูงกว่ากำไรปกติ 4Q19 ที่ 176 ลบ. จาก ประโยชน์ที่ได้จากรายการในด้านภาษี (รายได้ภาษีใน 4Q22 เทียบกับค่าใช้จ่ายภาษีใน 4Q19) เมื่อรวมกำไรอัตราแลกเปลี่ยน 29 ลบ. และการกลับรายการด้อยค่าในสินทรัพย์ทางการเงิน จำนวน 11 ลบ. กำไรสุทธิ 4Q22 อยู่ที่ 240 ลบ. รายได้จากธุรกิจโรงแรมโต 35% q-q เนื่องจาก RevPAR ของโรงแรมที่ไม่ใช่ Hop Inn เพิ่ม 44% q-q พร้อม OCC rate ที่ 82% (เทียบกับ 67% ใน 3Q22) ซึ่งสูงกว่าระดับก่อนโควิดอยู่ 20% (5% เมื่อหักโรงแรมที่ขายออก) RevPAR ของโรงแรมหรูสูงกว่าระดับก่อนโควิดอยู่ 14% สำหรับ Hop Inn ในไทย RevPAR โต 8% q-q พร้อม OCC rate ที่ 78% (เทียบกับ 74% ใน 3Q22) ซึ่งสูงกว่าระดับก่อนโควิดอยู่ 7% RevPAR ของ Hop Inn ในฟิลิปปินส์โต 28% q-q และคิดเป็น 93% ของระดับก่อนโควิด EBITDA margin เพิ่มเป็น 31% จาก 25% ใน 3Q22

#### คาดรายได้ปี 2023 จะกระโดดเพิ่มมากกว่า 45%

ในที่ประชุมนักวิเคราะห์เมื่อวานนี้ ผู้บริหารให้ประมาณการตัวเลขการเติบโตของรายได้ที่กว่า 45% ในปี 2023 จาก OCC rate ที่ 75-80% (เทียบกับ 58% ในปี 2022) และ ADR ที่เพิ่มขึ้น มากกว่า 20% y-y ทั้งนี้เราคาดว่ารายได้จะโต 50% y-y ในปี 2023 เราคิดว่า EBITDA margin จะปรับตัวดีขึ้นจาก 21% เป็น 29% ในปี 2023 เพราะฉะนั้นเราจึงคาดว่ากำไรปกติจะเพิ่มเป็น 533 ลบ. ในปี 2023 ซึ่งสูงกว่าระดับก่อนโควิตอยู่ 15%

#### โมเมนตัมกำไรต่อเนื่องใน 1Q23

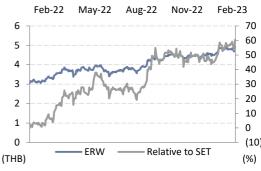
ผู้บริหารคาดแนวโน้มที่ดีต่อเนื่องใน 1Q23 ผลประกอบการอ่อนตัวลงเล็กน้อยในช่วง 2 อาทิตย์ แรกของเดือน ม.ค. เมื่อเทียบกับเดือน ธ.ค. 22 แต่ฟื้นตัวในอาทิตย์ที่ 3 ของเดือน ม.ค. จนถึง เดือน ก.พ. นอกจากนี้บริษัทฯ ยังเชื่อว่าโรงแรมในภูเก็ตจะมีลูกค้าลดลงใน 2Q-3Q22 จาก ตัวเลขนักท่องเที่ยวจากรัสเซียที่ลดลง อย่างไรก็ดีปัจจัยดังกล่าวน่าจะชดเชยได้บางส่วนจาก นักท่องเที่ยวชาวจีนที่เพิ่มขึ้นสำหรับโรงแรมในกรุงเทพและพัทยา ในด้านการขยายธุรกิจ ERW ไม่มีแผนเปิดโรงแรมใหม่ในปี 2023 แต่คาดว่าจะเริ่มพัฒนาโรงแรม Hop Inn 15 แห่งในไทย (51 ในปัจจุบัน) นอกจากนี้บริษัทฯ ยังจะเปิดโรงแรม 3 แห่งในฟิลิปปินส์ (7 ในปัจจุบัน) ในปี 2024-25

#### ปรับเพิ่มประมาณการกำไรปี 2023-24

เราปรับเพิ่มประมาณการกำไรปี 2023-24 ขึ้น 6-13% เพื่อสะท้อนผลประกอบการที่ดีใน 4Q22 และแนวโน้มที่ดีของ ERW ซึ่งทำให้ได้ราคาเป้าหมายปี 2023 ใหม่ที่ 5.5 บาท (DCF) ERW มีการซื้อขายที่ 39x ของค่า 2024E P/E (ปีปกติปีแรก) เทียบกับค่าเฉลี่ย 5 ปีย้อนหลังที่ 34x เรา เห็นว่าหุ้นสมควรได้รับการประเมินมูลค่าในระดับสูงเนื่องจากเป็นผู้ได้รับประโยชน์อันดับตัน ๆ จากการฟื้นตัวในอุตสาหกรรมท่องเที่ยวของไทยจากการที่บริษัทเป็นเจ้าของโรงแรมเอง

#### **KEY STOCK DATA**

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	4,629	6,935	7,374	7,911
Net profit	(224)	533	611	711
EPS (THB)	(0.05)	0.12	0.13	0.15
vs Consensus (%)	-	nm	58.5	13.6
EBITDA	969	2,011	2,175	2,366
Core net profit	(278)	533	611	711
Core EPS (THB)	(0.06)	0.12	0.13	0.15
Chg. In EPS est. (%)	nm	13.0	6.3	nm
EPS growth (%)	nm	nm	6.3	16.3
Core P/E (x)	(79.9)	41.7	39.2	33.7
Dividend yield (%)	-	1.0	1.0	1.2
EV/EBITDA (x)	36.0	17.0	15.8	14.3
Price/book (x)	3.9	3.6	3.1	2.9
Net debt/Equity (%)	222.0	191.5	135.5	121.3
ROE (%)	(4.7)	8.9	8.8	9.0



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	7.0	11.9	58.1
Relative to country (%)	8.6	9.5	61.6
Mkt cap (USD m)			642
3m avg. daily turnover (USD m)			2.1
Free float (%)			59
Major shareholder		Chottana	avat (17%)
12m high/low (THB)			4.94/2.96
Issued shares (m)			4,531.56

Sources: Bloomberg consensus; FSSIA estimates



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PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT

#### Investment thesis

ERW is an asset-heavy business, as all of its hotels are owned hotels and it has no asset-light model. Thus, it should be one of the stocks that benefits the most from the recovery of international tourist arrival numbers.

ERW raised capital through a rights offering leading to a lower D/E, which is currently lower than its debt covenant of 2.5x.

ERW plans to use the proceeds from the capital increase to expand its Thai Hop Inn portfolio to more than 100 hotels by 2025, up from 51 hotels currently. Hop Inn is ERW's flagship budget hotel brand focused on domestic travellers and has shown resilient performance.

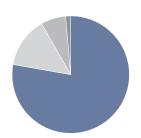
#### Company profile

ERW is a hotel operator and developer with a focus on Thailand and ASEAN.

www.theerawan.com

#### Principal activities (revenue, 2022)

- Non-Hop Inn hotel 77.8 %
- Hop Inn Thailand 14.0 %
- Hop Inn Philippines 6.9 %
- Others 1.4 %



Source: The Erawan Group

#### **Major shareholders**

- Chottanavat 16.7 %
- Mitr Siam Capital Limited 14.1
- Mitr Phol Sugar Corp 5.7 %
- Others 63.5 %

Source: The Erawan Group

#### **Catalysts**

Key potential growth drivers include 1) a faster OCC rampup rate following the global tourism recovery; 2) strong pentup demand from Chinese tourists; and 3) the recovery of domestic business activities.

#### Risks to our call

Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

#### **Event calendar**

Date	Event
May 2023	1Q23 results announcement

### Key assumptions

	2023E	2024E	2025E
Number of hotels (no.)	78	84	93
Number of rooms (no.)	10,225	10,951	11,804
All hotels excl. Hop Inn			
Occupancy rate (OCC %)	80	81	82
RevPAR growth (y-y %)	68	2	4
Thailand Hop Inn			
Occupancy rate (OCC %)	74	74	75
RevPAR growth (y-y %)	5	2	4

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in OCC, we project a 2023 profit increase of 7%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project a 2023 profit increase of 9%, and vice versa, all else being equal.

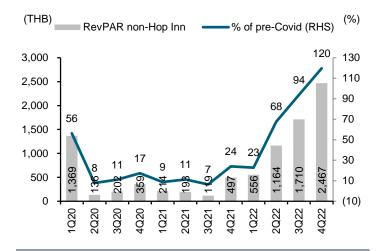
Source: FSSIA estimates

Exhibit 1: 4Q22 results review

	4Q21	1Q22	2Q22	3Q22	4Q22	Chang	ge	202
	(THB m)	(q-q %)	(y-y %)	(THB m				
Sales	619	638	974	1,283	1,733	35	180	4,62
- Thailand non-Hop Inn	434	431	743	1,014	1,411	39	225	
- Hop Inn Thailand	124	134	156	165	190	15	53	
- Hop Inn Phil	41	51	61	90	116	29	183	
- Rental	19	21	13	15	16	7	(16)	
COGS (Incl. depreciation)	(617)	(618)	(735)	(827)	(973)	18	58	(3,154
Gross Profit	2	20	239	456	759	66	42,314	1,47
SG&A	(283)	(255)	(311)	(362)	(450)	24	59	(1,377
Operating Profit	(281)	(235)	(71)	94	309	228	(210)	9
Other income	14	8	12	6	14	136	(1)	4
Interest	(121)	(112)	(111)	(114)	(122)	7	1	(458
Pretax profit	(388)	(339)	(170)	(13)	201	1,594	152	(32
Income Tax	4	8	7	5	6	,		2
Associates	5	3	9	3	13	287	144	
Minority interest	12	12	4	(6)	(21)	201		(1
Core profit	(366)	(315)	(151)	(11)	200	1,859	155	(278
Extraordinaries, GW & FX	120	2	12	(0)	40	.,		5
Reported net profit	(246)	(313)	(139)	(12)	240	2,179	197	(22
Reported Het profit	(240)	(313)	(133)	(12)	240	2,113	137	(22
Shares out (end Q, m)	4,532	4,532	4,532	4,532	4,532	0	0	4,53
Core EPS	(0.08)	(0.07)	(0.03)	(0.00)	0.04	1,859	155	(0.0
EPS	(0.05)	(0.07)	(0.03)		0.05	2,179	197	(0.0)
LF3	(0.03)	(0.07)	(0.03)	(0.00)	0.03	2,179	197	(0.0.
COGS (Excl. depreciation)	(398)	(405)	(520)	(607)	(750)	24	89	(2,282
Depreciation	(220)	(213)	(215)	(220)	(223)	1	2	(872
EBITDA	(47)	(14)	155	320	547	71	1,258	1,00
	()	(1.1)			7		1,200	.,,
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%
Gross margin	0	3	25	36	44	8	44	3
SG&A/Revenue	46	40	32	28	26	(2)	(20)	3
EBITDA margin	(7)	(2)	16	25	31	6	39	2
Net profit margin	(40)	(49)	(14)	(1)	14	15	54	(!
Operating stats								
Non-Hop Inn								
OCC (%)	30	31	55	67	82			
OCC growth (y-y %)	5	14	42	57	52			
RevPAR (THB)	497	556	1,164	1,710	2,467			
RevPAR growth (y-y %)	38	160	503	1,337	396			
Thailand Hop Inn								
OCC (%)	59	67	73	74	78			
OCC growth (y-y %)	(10)	19	42	47	19			
RevPAR (THB)	365	409	450	462	499			
RevPAR growth (y-y %)	(15)	39	163	182	37			
Philippines Hop Inn	(10)		.00	.02	J.			
OCC (%)	49	51	58	59	74			
OCC growth (y-y %)	16	12	12	(1)	25			
RevPAR (THB)	423	473	565	620	794			
	723	710	505	020	1 37			

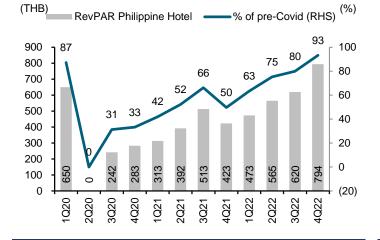
Sources: ERW; FSSIA estimates

#### Exhibit 2: RevPAR non-Hop Inn hotels, quarterly



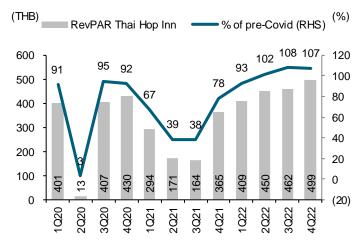
Sources: ERW; FSSIA estimates

#### Exhibit 4: RevPAR Philippine Hop Inn hotels, quarterly



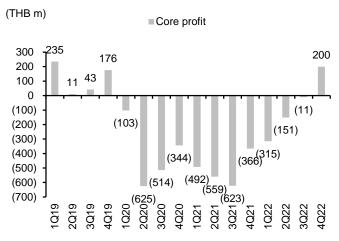
Sources: ERW; FSSIA estimates

Exhibit 3: RevPAR Thai Hop Inn hotels, quarterly



Sources: ERW; FSSIA estimates

#### **Exhibit 5: Core profit, quarterly**



Sources: ERW; FSSIA estimates

#### **Exhibit 6: Forecast revisions**

		Current		Prev	ious	Change (%)		
	2023E	2024E	2025E	2023E	2024E	2023E	2024E	
All hotels excl. Hop Inn - OCC (%)	79.6	81.5	82.0	74.0	79.0	5.6	2.5	
All hotels excl. Hop Inn - RevPAR (THB)	2,428	2,486	2,576	2,206	2,354	10.1	5.6	
Thailand Hop Inn - OCC (%)	73.5	74.0	74.5	73.5	74.0	0.0	0.0	
Thailand Hop Inn - RevPAR (THB)	480	488	506	480	488	0.1	0.1	
Revenue (THB b)	6.93	7.37	7.91	6.53	7.04	6.2	4.7	
EBITDA margin (%)	29.0	29.5	29.9	29.7	29.9	(0.7)	(0.4)	
Core earnings (THB m)	533	611	711	472	575	13.0	6.3	

Note: Change of items in percentage terms is represented in ppt change.

Source: FSSIA estimates

#### Exhibit 7: RevPAR non-Hop Inn hotels, yearly

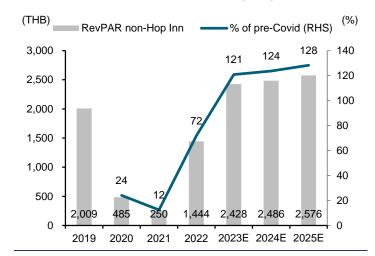
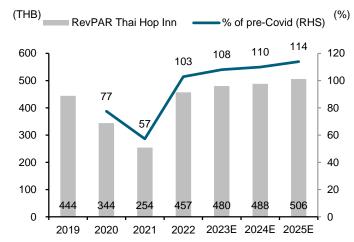


Exhibit 8: RevPAR Thai Hop Inn hotels, yearly



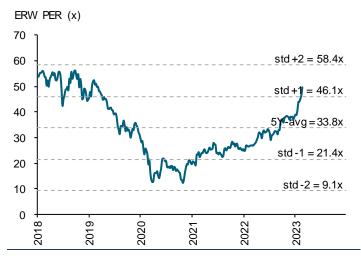
Sources: ERW; FSSIA estimates Sources: ERW; FSSIA estimates

**Exhibit 9: DCF valuation** 

Cost of equity assumptions	(%)		Cost of debt assumptions	(%)
Risk-free rate	3.0		Pre-tax cost of debt	3.5
Market risk premium	8.0		Marginal tax rate	20.0
Stock beta	1.2			
Cost of equity, Ke	12.6		Net cost of debt, Kd	3.2
Weight applied	55.0		Weight applied	45.0
WACC	8.2			
DCF valuation estimate	(THB b)	(THB/share)	Comments	
NPV	11.9	2.4	WACC 8.2%, risk-free rate 3%, risk premium 8%	
Terminal value	23.1	4.7	Terminal growth 2.5%	
Cash & liquid assets	1.8	0.4	At end-2023E	
Investments	0.1	0.0	At end-2023E	
Debt	(9.8)	(2.0)	At end-2023E	
Minorities	(0.0)	(0.0)	At end-2023E	
Residual ordinary equity	27.0	5.5		

Source: FSSIA estimates

Exhibit 10: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 11: Historical EV/EBITDA band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Peer comparisons as of 22 Feb-23

Company	BBG	Rec		Share price	:	Market		PE		RC	E	PI	3V	EV/ EE	BITDA
			Current	Target	Upside	Сар	22E	23E	24E	22E	23E	22E	23E	22E	23E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand															
Asset World Corp	AWC TB	BUY	5.85	6.80	16	5,415	(850.4)	88.8	50.8	(0.3)	2.5	2.3	2.2	96.2	44.0
Minor International	MINT TB	BUY	33.50	40.00	19	5,156	108.7	35.1	27.4	2.5	7.9	2.4	2.8	12.9	11.4
Central Plaza Hotel	CENTEL TB	BUY	55.75	58.00	4	2,177	334.4	35.2	28.7	1.2	11.1	4.1	3.7	25.2	15.3
Erawan Group	ERW TB	BUY	4.90	5.50	12	642	(79.9)	41.7	39.2	(4.7)	8.9	3.9	3.6	36.0	17.0
S Hotels & Resorts	SHR TB	BUY	4.50	5.30	18	468	(1,063.6)	35.3	23.9	(0.1)	2.8	1.0	1.0	15.8	10.5
Dusit Thani	DUSIT TB	BUY	12.30	18.00	46	302	(15.6)	96.3	28.7	(22.3)	3.9	3.8	3.7	166.9	32.8
Bound and Beyond	BEYOND TB	BUY	16.20	24.00	48	135	(10.0)	64.4	19.6	(8.1)	1.3	0.8	0.8	74.9	13.8
Thailand average						14,296	nm	56.7	31.2	(4.5)	5.5	2.6	2.5	61.1	20.7
Regional															
Btg Hotels Group	600258 CH	n/a	24.66	n/a	n/a	4,004	n/a	33.6	22.9	(3.4)	7.2	2.6	2.4	27.7	12.7
Sh Jinjiang Intl Hotels	900934 CH	n/a	2.10	n/a	n/a	8,630	90.5	9.4	6.6	1.0	8.7	0.9	0.9	33.5	18.8
Huangshan Tourism Develop	900942 CH	n/a	0.84	n/a	n/a	1,064	186.1	18.0	13.3	(1.1)	5.8	1.0	0.9	45.2	11.2
Genting Bhd	GENT MK	n/a	4.67	n/a	n/a	4,064	40.0	14.6	11.3	1.7	4.3	0.6	0.5	8.2	6.8
Greentree Hospitality	GHG US	n/a	4.03	n/a	n/a	415	n/a	11.7	7.5	(4.4)	15.3	1.8	1.5	n/a	5.9
Huazhu Group	HTHT US	n/a	50.29	n/a	n/a	16,012	n/a	54.2	37.5	(12.3)	20.3	12.2	11.2	148.9	24.3
Indian Hotels	IH IN	n/a	299.60	n/a	n/a	5,275	n/a	48.5	38.4	(4.5)	11.9	7.4	5.6	85.5	26.2
Lemon Tree Hotels	LEMONTRE IN	n/a	73.35	n/a	n/a	711	n/a	50.9	36.6	(6.2)	12.9	6.9	6.0	53.5	19.9
Lippo Karawaci	LPKR IJ	n/a	77.00	n/a	n/a	378	n/a	n/a	27.5	(3.0)	(0.8)	0.3	0.3	9.3	8.2
Regional average						40,552	105.5	30.1	22.4	(3.1)	9.0	3.7	3.3	51.5	14.9
Overall average						54,848	nm	42.5	26.2	(3.7)	7.5	3.2	2.9	56.0	17.4

Sources: Bloomberg; FSSIA estimates

#### **Financial Statements**

The Erawan Group

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	1,485	4,629	6,935	7,374	7,911
Cost of goods sold	(1,284)	(2,282)	(3,259)	(3,444)	(3,671)
Gross profit	201	2,346	3,675	3,930	4,241
Other operating income	-	-	-	-	-
Operating costs	(915)	(1,377)	(1,664)	(1,755)	(1,875)
Operating EBITDA	(713)	969	2,011	2,175	2,366
Depreciation	(936)	(872)	(921)	(966)	(1,008)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	(1,649)	97	1,090	1,209	1,358
Net financing costs	(518)	(455)	(475)	(457)	(428)
Associates	9	29	0	0	0
Recurring non-operating income	67	66	41	41	41
Non-recurring items	(10)	54	0	0	0
Profit before tax	(2,109)	(239)	656	793	971
Tax	(46)	26	(66)	(119)	(194)
Profit after tax	(2,155)	(213)	590	674	777
Minority interests	105	(11)	(57)	(63)	(66)
Preferred dividends	-		-	-	
Other items	-	-	-	-	-
Reported net profit	(2,050)	(224)	533	611	711
Non-recurring items & goodwill (net)	10	(54)	0	0	0
Recurring net profit	(2,040)	(278)	533	611	711
Per share (THB)	,,,	. ,			
Recurring EPS *	(0.45)	(0.06)	0.12	0.13	0.15
Reported EPS	(0.45)	(0.05)	0.12	0.13	0.15
DPS	0.00	0.00	0.05	0.05	0.06
Diluted shares (used to calculate per share data)	4,532	4,532	4,532	4,891	4,891
Growth	, 		·	<u>,                                      </u>	
Revenue (%)	(35.6)	211.6	49.8	6.3	7.3
Operating EBITDA (%)	nm	nm	107.6	8.2	8.7
Operating EBIT (%)	nm	nm	1,022.3	11.0	12.3
Recurring EPS (%)	nm	nm	nm	6.3	16.3
Reported EPS (%)	nm	nm	nm	6.3	16.3
Operating performance					
Gross margin inc. depreciation (%)	(49.4)	31.9	39.7	40.2	40.9
Gross margin of key business (%)	(49.4)	31.9	39.7	40.2	40.9
Operating EBITDA margin (%)	(48.0)	20.9	29.0	29.5	29.9
Operating EBIT margin (%)	(46.0)	20.9	29.0 15.7	29.5 16.4	29.9 17.2
Net margin (%)	(137.4)	(6.0)	7.7	8.3	9.0
Effective tax rate (%)	(2.2)	8.0	10.0	15.0	20.0
Dividend payout on recurring profit (%)	(∠.∠)	-	40.0	40.0	40.0
Interest cover (X)	(3.1)	0.4	2.4	2.7	3.3
Inventory days	12.2	6.6	5.9	6.8	5.5 6.7
Debtor days	21.7	10.2	8.4	7.9	7.4
Creditor days	40.8	30.2	31.9	7.9 36.5	36.3
Operating ROIC (%)		0.5	5.2	5.5	5.8
ROIC (%)	(8.7) (8.2)	0.5	5.2 5.3	5.5 5.6	5.8 5.9
ROE (%)	(41.5)	(4.7)	8.9	8.8	9.0
		0.7	4.6	6.6 4.7	4.9
ROA (%)  * Pre-exceptional, pre-goodwill and fully diluted	(7.4)	0.7	4.0	4.1	4.9
Revenue by Division (THB m)	2021	2022	2023E	2024E	2025E
Non-Hop Inn hotel	921	3,600	5,605	5,858	6,153
Hop Inn Thailand	339	646	758	792	894
Hop Inn Philippines	154	318	409	491	624
Others	71	65	163	233	240

Sources: The Erawan Group; FSSIA estimates

#### **Financial Statements**

The Erawan Group

ash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
Recurring net profit	(2,040)	(278)	533	611	71
Depreciation	936	872	921	966	1,00
ssociates & minorities	-	-	-	-	_
Other non-cash items	701	193	46	52	5
Change in working capital	(1,056)	1,207	273	52	6
ash flow from operations	(1,460)	1,994	1,773	1,681	1,83
Capex - maintenance	(1,588)	(722)	(989)	(989)	(989
capex - new investment  let acquisitions & disposals	0	(15)	0	0	
Other investments (net)	-	(13)	-	-	
Cash flow from investing	(1,588)	(737)	(989)	(989)	(989
Dividends paid	(1,300)	0	0	(213)	(245
quity finance	2,014	0	0	1,079	(240
Debt finance	(1,538)	(692)	(500)	(500)	(1,000
Other financing cash flows	2,192	(274)	(57)	(63)	(66
ash flow from financing	2,667	(967)	(557)	303	(1,310
lon-recurring cash flows	-	-	-	-	( )-
Other adjustments	0	0	0	0	
let other adjustments	0	0	0	0	
lovement in cash	(380)	290	227	995	(462
ree cash flow to firm (FCFF)	(2,526.87)	1,714.43	1,262.30	1,152.55	1,282.2
ree cash flow to equity (FCFE)	(2,394.52)	289.75	227.29	129.32	(217.86
er share (THB)					
CFF per share	(0.56)	0.38	0.28	0.25	0.2
CFE per share	(0.53)	0.06	0.05	0.03	(0.05
ecurring cash flow per share	(0.09)	0.17	0.33	0.33	0.3
alance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025
angible fixed assets (gross)	25,682	26,373	27,373	28,373	29,37
ess: Accumulated depreciation	(6,274)	(7,089)	(8,010)	(8,976)	(9,983
angible fixed assets (net)	19,409	19,285	19,364	19,398	19,39
ntangible fixed assets (net)	0	0	0	0	13,33
ong-term financial assets	-	-	-	-	
vest. in associates & subsidiaries	48	63	63	63	6
ash & equivalents	1,242	1,532	1,759	2,754	2,29
/C receivable	100	160	160	160	16
ventories	39	43	62	66	7
Other current assets	1,274	291	436	464	49
Current assets	2,655	2,026	2,417	3,444	3,01
Other assets	338	338	338	338	33
otal assets	22,450	21,712	22,182	23,242	22,81
common equity	6,012	5,698	6,231	7,709	8,17
linorities etc.	11	23	23	24	2
otal shareholders' equity	6,023	5,722	6,255	7,732	8,19
ong term debt	14,237	13,935	13,435	12,935	11,93
Other long-term liabilities	880	846	846	846	84
ong-term liabilities	15,117	14,781	14,281	13,781	12,78
/C payable	143	235	335	354	37
hort term debt	690	300	300	300	30
Other current liabilities	478	675	1,011	1,075	1,15
current liabilities	1,311	1,209	1,646	1,729	1,83
otal liabilities and shareholders' equity	22,450	21,712	22,182	23,242	22,81
et working capital	793	(415)	(687)	(739)	(80
ivested capital Includes convertibles and preferred stock which is bei	20,587	19,271	19,077	19,059	18,98
includes convertibles and preferred stock which is bei	ng treated as debt				
er share (THB)					
ook value per share	1.33	1.26	1.38	1.58	1.6
angible book value per share	1.33	1.26	1.38	1.58	1.6
inancial strength					
et debt/equity (%)	227.2	222.0	191.5	135.5	121
et debt/total assets (%)	61.0	58.5	54.0	45.1	43
current ratio (x)	2.0	1.7	1.5	2.0	1
F interest cover (x)	(3.6)	1.6	1.5	1.3	0
aluation	2021	2022	2023E	2024E	2025
ecurring P/E (x) *	(10.9)	(79.9)	41.7	39.2	33
ecurring P/E @ target price (x) *	(12.2)	(89.6)	46.8	44.0	37
	(10.8)	(99.0)	41.7	39.2	33
eported P/E (x)	_	-	1.0	1.0	1
• • • • • • • • • • • • • • • • • • • •			2.0	3.1	2
ividend yield (%)	3.7	3.9	3.6	3.1	_
ividend yield (%) rice/book (x) rice/tangible book (x)	3.7 3.7	3.9 3.9	3.6	3.1	
ividend yield (%) rice/book (x) rice/tangible book (x)					2
eported P/E (x) ividend yield (%) rice/book (x) rice/tangible book (x) V/EBITDA (x) ** V/EBITDA @ target price (x) **	3.7	3.9	3.6	3.1	2 14 15

Sources: The Erawan Group; FSSIA estimates

#### Corporate Governance report of Thai listed companies 2022

			EXCELLENT	LEVEL - So	core range 90	0-100					
AAV	BAM	CIMBT	ECL	HENG	LALIN	NEP	PRG	SCC	SPRC	THRE	TTW
ADVANC	BANPU	CK	EE	HMPRO	LANNA	NER	PRM	SCCC	SPVI	THREL	TU
F	BAY	CKP	EGCO	ICC	LHFG	NKI	PSH	SCG	SSC	TIPCO	TVDH
Н	BBIK	CM	EPG	ICHI	LIT	NOBLE	PSL	SCGP	SSSC	TISCO	TVI
IRA	BBL	CNT	ETC	III	LOXLEY	NSI	PTG	SCM	SST	TK	TVO
J	BCP	COLOR	ETE	ILINK	LPN	NVD	PTT	SCN	STA	TKN	TWPC
KP	BCPG	COM7	FN	ILM	LRH	NYT	PTTEP	SDC	STEC	TKS	UAC
KR	BDMS	COMAN	FNS	IND	LST	OISHI	PTTGC	SEAFCO	STGT	TKT	UBIS
LLA	BEM	COTTO	FPI	INTUCH	MACO	OR	PYLON	SEAOIL	STI	TMILL	UPOIC
LT	BEYOND	CPALL	FPT	IP	MAJOR	ORI	Q-CON	SE-ED	SUN	TMT	UV
MA	BGC	CPF	FSMART	IRC	MAKRO	OSP	QH	SELIC	SUSCO	TNDT	VCOM
MARIN	BGRIM	CPI	FVC	IRPC	MALEE	OTO	QTC	SENA	SUTHA	TNITY	VGI
MATA	BIZ	CPN	GC	ITEL	MBK	PAP	RABBIT	SENAJ SGF	SVI SYMC	TOA TOP	VIH
MATAV NAN	BKI BOL	CRC CSS	GEL GFPT	IVL JTS	MC MCOT	PCSGH PDG	RATCH RBF	SHR	SYNTEC	TPBI	WACOA WAVE
OT	BPP	DDD	GGC	JWD	METCO	PDJ	RS	SICT	TACC	TQM	WHA
O i P	BRR	DELTA	GLAND	K	MFEC	PG	S	SIRI	TASCO	TRC	WHAUP
r PURE	BTS	DEMCO	GLOBAL	KBANK	MINT	PHOL	S&J	SIS	TCAP	TRUE	WICE
RIP	BTW	DOHOME	GPI	KCE	MONO	PLANB	SAAM	SITHAI	TEAMG	TSC	WINNER
SP	BWG	DRT	GPSC	KEX	MOONG	PLANET	SABINA	SMPC	TEMAMA	TSR	XPG
SW	CENTEL	DTAC	GRAMMY	KGI	MSC	PLAT	SAMART	SNC	THANA	TSTE	ZEN
UCT	CFRESH	DUSIT	GULF	KKP	MST	PORT	SAMTEL	SONIC	THANI	TSTH	
WC	CGH	EA	GUNKUL	KSL	MTC	PPS	SAT	SORKON	THCOM	TTA	
YUD	CHEWA	EASTW	HANA	KTB	MVP	PR9	SC	SPALI	THG	TTB	
AFS	СНО	ECF	HARN	KTC	NCL	PREB	SCB	SPI	THIP	TTCL	
44		•	/ERY GOOD	LEVEL - S	core range 80	0-89					
3	ASIMAR	CHOTI	ESSO	INSURE	LH	NRF	PROEN	SCI	SR	TMC	UMI
UP	ASK	CHOW	ESTAR	IRCP	LHK	NTV	PROS	SCP	SRICHA	TMD	UOBKH
ВМ	ASN	CI	FE	IT	M	NUSA	PROUD	SE	SSF	TMI	UP
CE	ATP30	CIG	FLOYD	ITD	MATCH	NWR	PSG	SECURE	SSP	TNL	UPF
CG	В	CITY	FORTH	J	MBAX	occ	PSTC	SFLEX	STANLY	TNP	UTP
.DB	BA	CIVIL	FSS	JAS	MEGA	OGC	PT	SFP	STC	TNR	VIBHA
.DD	BC	CMC	FTE	JCK	META	ONEE	PTC	SFT	STPI	TOG	VL
EONTS	BCH	CPL	GBX	JCKH	MFC	PACO	QLT	SGP	SUC	TPA	VPO
GE.	BE8	CPW	GCAP	JMT	MGT	PATO	RCL	SIAM	SVOA	TPAC	VRANDA
HC	BEC	CRANE	GENCO	JR	MICRO	PB	RICHY	SINGER	SVT	TPCS	WGE
IE	BH	CRD	GJS	KBS	MILL	PICO	RJH	SKE	SWC	TPIPL	WIIK
IT	BIG	CSC	GTB	KCAR	MITSIB	PIMO	ROJNA	SKN	SYNEX	TPIPP	WIN
LUCON	BJC	CSP	GYT	KGEN	MK	PIN	RPC	SKR	TAE	TPLAS	WINME
MANAH	BJCHI	CV	HEMP	KIAT	MODERN	PJW	RT	SKY	TAKUNI	TPS	WORK
MR	BLA	CWT	HPT	KISS	MTI	PL	RWI	SLP	TCC	TQR	WP
PCO	BR	DCC	HTC	KK	NATION	PLE	S11	SMART	TCMC	TRITN	XO
PCS	BRI	DHOUSE	HUMAN	KOOL	NCAP	PM DMTA	SA	SMD	TFG	TRT	YUASA
QUA	BROOK	DITTO	HYDRO	KTIS	NCH	PMTA	SABUY	SMIT	TFI	TRU	ZIGA
RIN	BSM	DMT	ICN	KUMWEL	NDR	PPP	SAK	SMT	TFM	TRV	
RROW	BYD	DOD	IFS	KUN	NETBAY	PPPM	SALEE	SNNP	TGH	TSE	
S SAP	CBG CEN	DPAINT DV8	IIG IMH	KWC KWM	NEX NINE	PRAPAT PRECHA	SAMCO SANKO	SNP SO	TIDLOR TIGER	TVT TWP	
SEFA	CEN	EASON	INET	L&E	NNCL	PRECHA	SANKO	SPA	TIPH	UBE	
SIA	CHARAN	EFORL	INGRS	LDC	NOVA	PRINE	SAPPE	SPC	TITLE	UEC	
SIAN	CHG	ERW	INSET	LEO	NPK	PRINC	SCAP	SPCG	TM	UKEM	
AA			GOOD LEVE								
Service and services	BEAUTY	CMAN	EMC	HL	KWI	MORE	PF	RSP	SUPER	TOPP	VARO
5	BGT	CMO	EP	HTECH	KYE	MPIC	PK	SIMAT	TC	TPCH	W
	BLAND	CMR	EVER	IHL	LEE	MUD	PPM	SISB	TCCC	TPOLY	WFX
LL	BM	CPANEL	F&D	INOX	LPH	NC	PRAKIT	SK	TCJ	TRUBB	WPH
PHAX	BROCK	CPT	FMT	JAK	MATI	NEWS	PTECH	SOLAR	TEAM	TTI	YGG
МС	BSBM	CSR	GIFT	JMART	M-CHAI	NFC	PTL	SPACK	THE	TYCN	
PP	BTNC	CTW	GLOCON	JSP	MCS	NSL	RAM	SPG	THMUI	UMS	
Q	CAZ	D	GLORY	JUBILE	MDX	NV	ROCK	SQ	TKC	UNIQ	
	CCP	DCON	GREEN	KASET	MENA	PAF	RP	STARK	TNH	UPA	
U	CCI	DCON	GIVELIN	IVAGET	IVILIAN	1 731	IXI	SIAIN	LINII	OI A	

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\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Sources: Thai Institute of Directors Association (IOD); FSSIA's compilation; data as of 26 October 2021

and corruption SEC imposed a civil sanction against insider trading of director and executive

The Erawan Group Teerapol Udomvej, CFA **ERW TB** 

#### **Anti-corruption Progress Indicator**

CERTIFIED		ODI	0045	10	M067	DI IC:	D.4.5.5.T	ONG	T1145**	TT 0:
2S	BCPG	CPI	GCAP	JR	MCOT	PHOL	RABBIT	SNC	THANI	TTCL
7UP	BE8	CPL	GEL	K	META	PK	RATCH	SNP	THCOM	TU
ADVANC	BEC	CPN	GFPT	KASET	MFC	PL	RML	SORKON	THIP	TVDH
AF	BEYOND	CRC	GGC	KBANK	MFEC	PLANB	RWI	SPACK	THRE	TVI
Al	BGC	CSC	GJS	KBS	MILL	PLANET	S&J	SPALI	THREL	TVO
AIE	BGRIM	DCC	GPI	KCAR	MINT	PLAT	SAAM	SPC	TIDLOR	TWPC
AIRA	BKI	DELTA	GPSC	KCE	MONO	PM	SABINA	SPI	TIPCO	UBE
AJ	BLA	DEMCO	GSTEEL	KGEN	MOONG	PPP	SAPPE	SPRC	TISCO	UBIS
AKP	BPP	DIMET	GULF	KGI	MSC	PPPM	SAT	SRICHA	TKS	UEC
AMA	BROOK	DRT	GUNKUL	KKP	MST	PPS	SC	SSF	TKT	UKEM
AMANAH	BRR	DTAC	HANA	KSL	MTC	PR9	SCB	SSP	TMILL	UOBKH
AMATA	BSBM	DUSIT	HARN	KTB	MTI	PREB	SCC	SSSC	TMT	UPF
AMATAV	BTS	EA	HEMP	KTC	NEP	PRG	SCCC	SST	TNITY	UV
AP	BWG	EASTW	HENG	KWI	NINE	PRINC	SCG	STA	TNL	VGI
APCS	CEN	EGCO	HMPRO	L&E	NKI	PRM	SCGP	STGT	TNP	VIH
AS	CENTEL	EP	HTC	LANNA	NOBLE	PROS	SCM	STOWER	TNR	WACOA
ASIAN	CFRESH	EPG	ICC	LH	NOK	PSH	SCN	SUSCO	TOG	WHA
ASK	CGH	ERW	ICHI	LHFG	NSI	PSL	SEAOIL	SVI	TOP	WHAUP
ASP	CHEWA	ESTAR	IFS	LHK	NWR	PSTC	SE-ED	SYMC	TOPP	WICE
AWC	СНОТІ	ETE	III	LPN	occ	PT	SELIC	SYNTEC	TPA	WIIK
AYUD	CHOW	FE	ILINK	LRH	OGC	PTG	SENA	TAE	TPCS	XO
В	CIG	FNS	INET	М	ORI	PTT	SGP	TAKUNI	TPP	YUASA
BAFS	CIMBT	FPI	INSURE	MAJOR	PAP	PTTEP	SINGER	TASCO	TRU	ZEN
BAM	CM	FPT	INTUCH	MAKRO	PATO	PTTGC	SIRI	TCAP	TRUE	ZIGA
BANPU	CMC	FSMART	IRC	MALEE	PB	PYLON	SITHAI	TCMC	TSC	2.071
BAY	COM7	FSS	IRPC	MATCH	PCSGH	Q-CON	SKR	TFG	TSTE	
BBL	COTTO	FTE	ITEL	MBAX	PDG	QH	SMIT	TFI	TSTH	
BCH	CPALL	GBX	IVL	MBK	PDJ	QLT	SMK	TFMAMA	TTA	
BCP	CPF	GC	JKN	MC	PG	QTC	SMPC	TGH	TTB	
DECLARED		90	JIM	IVIO	10	QIO	OWII C	1011	110	
AH	CHG	DHOUSE	EVER	J	KUMWEL	NRF	RS	SUPER	TQM	VIBHA
ALT	CI	DOHOME	FLOYD	JMART	LDC	NUSA	SAK	SVT	TRT	W
APCO	CPR	ECF	GLOBAL	JMT	MEGA	OR	SIS	TKN	TSI	WIN
ASW	CPW	EKH	ILM	JTS	NCAP	PIMO	SSS	TMD	VARO	*****
B52	DDD	ETC	INOX	KEX	NOVA	PLE	STECH	TMI	VARO	

#### Level Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

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Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of 26 October 2021) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Sources: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

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#### ANALYST(S) CERTIFICATION

#### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
The Erawan Group	ERW TB	THB 4.90	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Asset World Corp	AWC TB	THB 5.85	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Minor International	MINT TB	THB 33.50	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply and higher competition in the F&B business, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Central Plaza Hotel	CENTEL TB	THB 55.75	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply and higher competition in the F&B business, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
S Hotels and Resorts	SHR TB	THB 4.50	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Dusit Thani	DUSIT TB	THB 12.30	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Bound and Beyond	BEYOND TB	THB 16.20	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 22-Feb-2023 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.