EQUITY RESEARCH - COMPANY REPORT

KERRY EXPRESS (THAILAND)

THAILAND / TRANSPORT & LOGISTICS



ราคาดีเซลอาจส่งผลกระทบต่อ KEX

- เราคิดว่าการลดราคาน้ำมันดีเซลลง 1 บาทอาจส่งผลกระทบต่อ KEX ในระยะสั้น
- บริษัทฯ อาจประหยัดต้นทนพลังงานได้ประมาณ 90 ลบ. แต่อาจต้องเสียรายได้ ประมาณ 200 ลบ. ในปี 2023
- คงแนะนำ REDUCE ที่ราคาเป้าหมายเดิมที่ 13.50 บาท

การลดราคาน้ำมันดีเซลอาจส่งผลกระทบต่อ KEX

เมื่อวันที่ 22 ก.พ. 23 ราคาน้ำมันดีเซลในประเทศไทยลดลงต่ำกว่า 34 บาทเป็นครั้งแรกในรอบ 8 เดือนโดยปัจจุบันราคาอยู่ที่ 33.94 บาทต่อลิตร อย่างไรก็ดีเราคิดว่าราคาที่ลดลงดังกล่าวอาจ ส่งผลกระทบต่อผลประกอบการของ KEX ในระยะสั้นเนื่องจากบริษัทฯ จะต้องลดค่าธรรมเนียม เชื้อเพลิงเพิ่มเติมจำนวน 1 บาทให้แก่ลกค้า C2C

โครงสร้างค่าธรรมเนียมเชื้อเพลิงเพิ่มเติม

ค่าธรรมเนียมเชื้อเพลิงที่ KEX คิดมี 3 ระดับ: 1) ถ้าราคาน้ำมันดีเซลต่ำกว่า 30 บาท บริษัทฯ จะไม่เก็บค่าธรรมเนียมเชื้อเพลิง; 2) ถ้าราคาน้ำมันดีเซลสูงกว่า 30 บาท บริษัทฯ จะเรียกเก็บ ค่าธรรมเนียมเชื้อเพลิง 1-3 บาทโดยจะขึ้นอยู่กับสถานที่ส่งปลายทาง; และ 3) ถ้าราคาน้ำมัน ดีเซลสูงกว่า 34 บาท ราคาน้ำมันดีเซลที่เพิ่มทุก ๆ 2 บาท บริษัทฯ จะเรียกเก็บค่าธรรมเนียม เชื้อเพลิงเพิ่มอีก 1 บาทต่อจากค่าธรรมเนียมในขั้นที่ 2 เพราะฉะนั้นที่ราคาน้ำมันดีเซล 33.94 บาท บริษัทฯ จะไม่สามารถเรียกเก็บค่าธรรมเนียมเพิ่มเติมอีก 1 บาทในขั้นที่ 3

อาจมีผลกระทบเชิงลบจำนวน 110 ลบ. ในปี 2023

KEX มีต้นทุนเชื้อเพลิงอยู่ที่ประมาณ 2.5 พัน ลบ. ในปีที่แล้วหรือประมาณ 12.5% ของต้นทุน รวมเมื่อเทียบกับราคาน้ำมันดีเซลเฉลี่ยในปี 2022 ที่ 32.67 บาทต่อลิตร ราคาน้ำมันดีเซลที่ ลดลง 1 บาทจาก 34.94 บาทเป็น 33.94 บาทหรือเพียง 2.9% น่าจะทำให้ KEX ประหยัด ต้นทุนเชื้อเพลิงได้ไม่เกิน 90 ลบ. ถ้าค่าธรรมเนียมเชื้อเพลิงเพิ่มเติมลดลง 1 บาทสำหรับพัสดุ C2C ที่ส่งมอบทุกชิ้นซึ่งอยู่ที่ประมาณ 200 ล้านชิ้นต่อปี เราคิดว่ารายได้ของ KEX ในปี 2023 อาจได้รับผลกระทบประมาณ 200 ลบ. นอกจากนี้เราเชื่อว่าปริมาณการขนส่งพัสดุจะไม่ เปลี่ยนแปลงอย่างมีนัยสำคัญ แม้ว่าราคาขนส่งจะลดลง 1 บาท ด้วยเหตุดังกล่าวเราเชื่อว่าการ ลดราคาน้ำมันดีเซลที่เกิดขึ้นตลอดปีอาจส่งผลกระทบต่อผลการดำเนินงานทางการเงินของ KEX ในปี 2023 อยู่ที่ประมาณ 110 ลบ. หรือคิดเป็น Downside 8% ต่อประมาณการผล ขาดทนของเราที่ 1.2พัน ลบ.

คงแนะนำ REDUCE ที่ราคาเป้าหมายเดิมที่ 13.5 บาท

ปัจจุบันการขนส่งพัสดุเพิ่มน่าจะส่งผลกระทบต่อผลการดำเนินงานทางการเงินของ KEX ใน ระยะสั้นเนื่องจากรายได้ต่อชิ้นยังต่ำกว่าต้นทุน การที่บริษัทฯ ไม่สามารถคิดเงินเพิ่ม 1 บาท เนื่องจากราคาน้ำมันดีเซลลดลงน่าจะกระทบ ่ KEX มากยิ่งขึ้น เรากำลังรอข่าวคืบหน้าเกี่ยวกับ ระบบอัตโนมัติเพื่อดูว่าบริษัทฯ จะสามารถพลิกธุรกิจกลับเป็นเท่าทุนได้หรือไม่ ด้วยเหตุ ้ ดังกล่าวเราคงแนะน้ำ REDUCE ที่ราคาเป้าหมายเดิมที่ 13.5 บาท

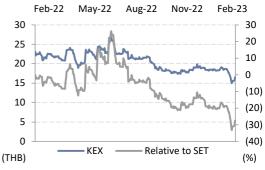


UNCHANGED

TARGET PRICE	THB13.50
CLOSE	THB16.50
UP/DOWNSIDE	-18.2%
PRIOR TP	THB13.50
CHANGE IN TP	UNCHANGED
TP vs CONSENSUS	-11.5%

KEY STOCK DATA

YE Dec (THB m)	2022	2023E	2024E	2025E
Revenue	17,003	17,821	19,068	20,403
Net profit	(2,830)	(1,249)	709	841
EPS (THB)	(1.62)	(0.72)	0.41	0.48
vs Consensus (%)	-	nm	nm	136.5
EBITDA	(1,074)	4	2,261	2,269
Core net profit	(2,830)	(1,249)	709	841
Core EPS (THB)	(1.62)	(0.72)	0.41	0.48
Chg. In EPS est. (%)	nm	nm	-	-
EPS growth (%)	nm	nm	nm	18.7
Core P/E (x)	(10.2)	(23.0)	40.6	34.2
Dividend yield (%)	-	-	1.0	1.2
EV/EBITDA (x)	(24.6)	7,488.6	11.8	11.5
Price/book (x)	4.4	5.5	5.1	4.7
Net debt/Equity (%)	(35.9)	(28.0)	(34.9)	(42.2)
ROE (%)	(35.8)	(21.3)	13.0	14.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(9.8)	(9.8)	(30.1)
Relative to country (%)	(9.4)	(12.5)	(29.0)
Mkt cap (USD m)			831
3m avg. daily turnover (USD m)			1.7
Free float (%)			27
Major shareholder KLN Logistics (Thailand) (5			
12m high/low (THB)		2	7.25/14.90
Issued shares (m)			1,742.58

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

Kerry Express is the second biggest parcel delivery company in Thailand with over 30% of the market share.

According to research & consulting firm Frost & Sullivan, e-commerce in Thailand is projected to grow at a 26.7% CAGR from 2019-24. Growth in e-commerce would boost the demand for parcel delivery services, directly benefitting KEX.

Company profile

KEX provides a one-stop express delivery service to a comprehensive range of customers in Thailand. The main parcels that are delivered include goods that are ordered via e-commerce and online merchants, parcels that are delivered between C2C including documents from companies, with cash-on-delivery also provided.

https://th.kerryexpress.com/th/home

Principal activities (revenue, 2022)

- B2B 1.8 %
- B2C 49.7 %
- C2C 48.5 %
- Advertising 0.0 %



Source: Kerry Express (Thailand)

Major shareholders

- KLN Logistics (Thailand) 52.1
- = VGI 18.1 %
- Gulf Holding (Thailand) 2.8 %
- Thai NVDR 1.5 %
- Others 25.5 %

Source: Kerry Express (Thailand)

Catalysts

- Aggressive price war strategy could hurt the company's earnings in the short term;
- The higher fuel price could be the key pressure on KEX's costs.

Risks to our call

The key upside risks to our DCF-based TP are 1) if the competition is lower than our expectation; and 2) if the Covid-19 situation is under control.

Event calendar

Date	Event
May-23	1Q23 results announcement

Key assumptions

	2021	2022	2023E	2024E	2025E
Total parcels delivered (m units)	382	451	460	492	527
Revenue per parcel (THB)	49	40	39	39	39
Growth	(%)	(%)	(%)	(%)	(%)
Total parcels delivered	7	30	18	2	7
Revenue per parcel	(10)	(24)	(18)	(4)	(0)

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in total parcels delivered, we project 2023 earnings to rise by 0.5%, and vice versa, all else being equal.
- For every 1% increase in price per parcel, we project 2023 earnings to rise by 1.1%, and vice versa, all else being equal.

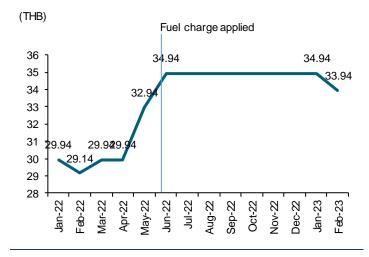
Source: FSSIA estimates

Exhibit 1: KEX's additional fuel charge policy



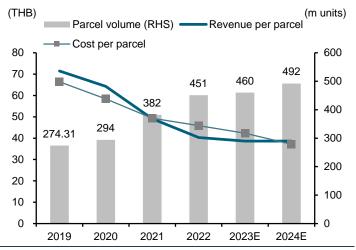
Source: KEX

Exhibit 2: Diesel price



Sources: OR; KEX

Exhibit 3: Parcels delivered, revenue per parcel, and cost per parcel



Sources: KEX; FSSIA estimates

Exhibit 4: Revenue by customer type

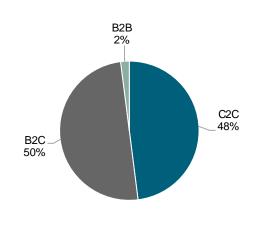
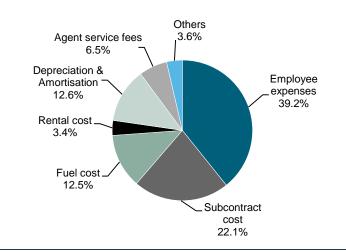


Exhibit 5: KEX's cost structure



Source: KEX Source: KEX

Financial Statements

Kerry Express (Thailand)

Profit and Loss (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Revenue	18,818	17,003	17,821	19,068	20,403
Cost of goods sold	(15,136)	(16,222)	(16,484)	(15,646)	(16,930)
Gross profit	3,681	781	1,337	3,422	3,473
Other operating income	154	142	146	160	175
Operating costs	(1,380)	(1,996)	(1,479)	(1,321)	(1,379)
Operating EBITDA	2,456	(1,074)	4	2,261	2,269
Depreciation	(2,342)	(2,463)	(1,515)	(1,324)	(1,167)
Goodwill amortisation	0	0	0	0	-
Operating EBIT	114	(3,536)	(1,511)	936	1,102
Net financing costs	(97)	(73)	(70)	(66)	(63)
Associates	0	0	0	0	0
Recurring non-operating income	0	0	0	0	0
Non-recurring items	0	0	0	0	0
Profit before tax	17	(3,610)	(1,581)	870	1,039
Tax	28	760	316	(174)	(208)
Profit after tax	45	(2,850)	(1,265)	696	831
Minority interests	2	20	16	13	10
Preferred dividends	0	0	0	0	0
Other items	0	(2.830)	0	0	0
Reported net profit	47 0	(2,830) 0	(1,249) 0	709 0	841 0
Non-recurring items & goodwill (net) Recurring net profit	47	(2,830)	(1,249)	709	841
Per share (THB)		(2,000)	(1,240)		041
Recurring EPS *	0.03	(1.62)	(0.72)	0.41	0.48
Reported EPS	0.03	(1.62)	(0.72)	0.41	0.48
DPS	0.74	0.00	0.00	0.16	0.19
Diluted shares (used to calculate per share data)	1,740	1,743	1,743	1,743	1,743
Growth	.,	.,	.,	.,	1,1 12
Revenue (%)	(0.5)	(9.6)	4.8	7.0	7.0
Operating EBITDA (%)	(41.5)	nm	nm	61,940.4	0.4
Operating EBIT (%)	(93.8)	nm	nm	nm	17.7
Recurring EPS (%)	(96.7)	nm	nm	nm	18.7
Reported EPS (%)	(96.7)	nm	nm	nm	18.7
Operating performance					
Gross margin inc. depreciation (%)	7.1	(9.9)	(1.0)	11.0	11.3
Gross margin of key business (%)	7.1	(9.9)	(1.0)	11.0	11.3
Operating EBITDA margin (%)	13.1	(6.3)	0.0	11.9	11.1
Operating EBIT margin (%)	0.6	(20.8)	(8.5)	4.9	5.4
Net margin (%)	0.2	(16.6)	(7.0)	3.7	4.1
Effective tax rate (%)	-162.6	21.0	20.0	20.0	20.0
Dividend payout on recurring profit (%)	2,755.5	-	- /- · - ·	40.0	40.0
Interest cover (X)	1.2	(48.3)	(21.7)	14.2	17.5
Inventory days	3.1	3.4	2.8	3.1	2.9
Debtor days	29.9	37.2	35.5	32.8	34.2
Creditor days	40.1	44.1 549.5	41.6	42.1	39.6
Operating ROIC (%) ROIC (%)	(14.7) 1.5	548.5 (47.8)	(2,959.7) (23.8)	(3,122.7) 15.9	(1,221.0) (4.9)
ROE (%)	0.5	(35.8)	(21.3)	13.0	14.3
ROA (%)	0.5	(19.2)	(10.8)	7.2	7.7
* Pre-exceptional, pre-goodwill and fully diluted	0.7	(10.2)	(10.0)	1.2	1.1
Revenue by Division (THB m)	2024	2022	20225	2024E	20255
	2021	2022	2023E	2024E	2025E
B2B	361	298	312	333	357
B2C	8,524	8,456	8,847	9,466	10,129
C2C	9,892	8,241	8,622	9,226	9,871
Advertising	42	8	40	43	46

Sources: Kerry Express (Thailand); FSSIA estimates

Financial Statements

Kerry Express (Thailand)

Cash Flow (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
Recurring net profit	47	(2,830)	(1,249)	709	841
Pepreciation	2,342	2,463	1,515	1,324	1,167
ssociates & minorities	-	-	-		
Other non-cash items	(187)	(773)	(16)	(13)	(10)
Change in working capital	120	(142)	46	(275)	(162)
cash flow from operations	2,322	(1,282)	296	1,746	1,836
Capex - maintenance Capex - new investment	(195) (293)	(268) (403)	(328) (492)	(248) (372)	(248) (372)
let acquisitions & disposals	(293)	(403)	(492)	(372)	(372)
Other investments (net)	(6,092)	5,206	0	0	0
Cash flow from investing	(6,577)	4,535	(820)	(620)	(620)
Dividends paid	(1,676)	4,333	0	(284)	(337)
Equity finance	72	0	0	0	(00.)
Debt finance	(800)	(2,378)	0	0	
Other financing cash flows	(1,750)	0	(342)	(336)	(259)
cash flow from financing	(4,153)	(2,378)	(342)	(620)	(596
lon-recurring cash flows	-	-	-	-	
Other adjustments	3,984	0	0	0	(
let other adjustments	3,984	(3,815)	0	0	(
Novement in cash	(4,424)	(2,940)	(866)	506	621
Free cash flow to firm (FCFF)	(4,157.61)	3,325.28	(454.50)	1,191.90	1,279.22
ree cash flow to equity (FCFE)	(2,821.00)	(2,940.43)	(865.82)	789.53	957.49
er share (THB)					
CFF per share	(2.39)	1.91	(0.26)	0.68	0.73
CFE per share	(1.62)	(1.69)	(0.50)	0.45	0.55
Recurring cash flow per share	1.27	(0.65)	0.14	1.16	1.15
Salance Sheet (THB m) Year Ending Dec	2021	2022	2023E	2024E	2025E
angible fixed assets (gross)	4,733	5,844	6,244	6,544	6,844
Less: Accumulated depreciation	(2,489)	(3,354)	(4,071)	(4,709)	(5,277)
angible fixed assets (net)	2,244	2,490	2,173	1,835	1,567
ntangible fixed assets (net)	5,091	3,116	2,738	2,372	2,092
ong-term financial assets	2,022	631	631	631	63
nvest. in associates & subsidiaries	0	0	0	0	(
Cash & equivalents	5,272	2,332	1,466	1,972	2,593
VC receivable	1,613	1,852	1,617	1,814	2,005
nventories	176	123	130	135	132
Other current assets	64	100	105	111	116
Current assets	7,125	4,408	3,318	4,032	4,846
Other assets	562	1,448	1,521	1,597	1,676
Total assets	17,046	12,093	10,381	10,466	10,813
Common equity	9,317	6,498	5,233	5,646	6,140
Minorities etc.	0	0	0	0	(
otal shareholders' equity	9,317	6,498	5,233	5,646	6,140
ong term debt	0	0	0	0	(
Other long-term liabilities	2,451	1,178	1,055	946	87
ong-term liabilities	2,451	1,178	1,055	946	870
VC payable	2,701	2,510	2,397	2,400	2,49
Short term debt	0	0	0	0	(
Other current liabilities	2,577	1,907	1,696	1,475	1,309
Current liabilities	5,278	4,417	4,093	3,875	3,803
Total liabilities and shareholders' equity	17,046	12,093	10,381	10,466	10,813
let working capital	(3,425)	(2,341)	(2,241)	(1,815)	(1,550
nvested capital Includes convertibles and preferred stock which is be	6,495 ing treated as debt	5,344	4,822	4,619	4,41
·	gcatou ac acot				
er share (THB)		0.70	0.00	0.63	~
look value per share	5.35	3.73	3.00	3.24	3.52
angible book value per share inancial strength	2.43	1.94	1.43	1.88	2.32
	(50.0)	(25.0)	(20.0)	(24.0)	/40.0
let debt/equity (%)	(56.6)	(35.9)	(28.0)	(34.9)	(42.2
Vert debt/total assets (%)	(30.9) 1.4	(19.3)	(14.1) 0.8	(18.8) 1.0	(24.0 1.3
Current ratio (x) CF interest cover (x)	(25.1)	1.0 (33.6)	(4.4)	18.6	22.2
/aluation	2021	2022	2023E	2024E	2025E
Recurring P/E (x) *	611.9	(10.2)	(23.0)	40.6	34.2
Recurring P/E @ target price (x) *	500.7	(8.3)	(18.8)	33.2	28.0
Reported P/E (x)	611.9	(10.2)	(23.0)	40.6	34.2
vividend yield (%)	4.5	-	-	1.0	1.
Price/book (x)	3.1	4.4	5.5	5.1	4.
Price/tangible book (x)	6.8	8.5	11.5	8.8	7.
V/EBITDA (x) **	9.5	(24.6)	7,488.6	11.8	11.
V/EBITDA @ target price (x) **	7.4	(19.7)	6,053.9	9.5	9.3
EV/invested capital (x)	3.6	4.9	5.7	5.8	5.9

Sources: Kerry Express (Thailand); FSSIA estimates

Kerry Express (Thailand) Naruedom Mujjalinkool **KEX TB**

Corporate Governance report of Thai listed companies 2022

AAV ADVANC AF AH AIRA AJ AKP ALLA ALLA AMA AMATA AMATA AMATA ANAN AOT AP AP AP AP	BAM BANPU BAY BBIK BBL BCP BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	CIMBT CK CKP CM CNT COLOR COM7 COMAN COTTO CPALL CPF CPI	ECL EE EGCO EPG ETC ETE FN FNS FPI FPT FSMART	HENG HMPRO ICC ICHI III ILINK ILM IND	LALIN LANNA LHFG LIT LOXLEY LPN LRH LST	NEP NER NKI NOBLE NSI NVD	PRG PRM PSH PSL PTG	SCC SCCC SCG SCGP	SPRC SPVI SSC SSSC	THRE THREL TIPCO TISCO	TTW TU TVDH
AF AH AIRA AJ AKP AKR ALLA ALT AMA AMARIN AMATA AMATA AMATAV ANAN AOT AP APURE	BAY BBIK BBL BCP BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	CKP CM CNT COLOR COM7 COMAN COTTO CPALL CPF	EGCO EPG ETC ETE FN FNS FPI FPT	ICC ICHI III ILINK ILM IND	LHFG LIT LOXLEY LPN LRH	NKI NOBLE NSI NVD	PSH PSL	SCG SCGP	SSC	TIPCO	TVDH
AH AIRA AJ AKP AKR ALLA ALT AMA AMARIN AMATA AMATAV ANAN AOT AP APURE	BBIK BBL BCP BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	CM CNT COLOR COM7 COMAN COTTO CPALL CPF	EPG ETC ETE FN FNS FPI FPT	ICHI III ILINK ILM IND	LIT LOXLEY LPN LRH	NOBLE NSI NVD	PSL	SCGP			
NIRA NJ NKP NKR NLLA NMA NMARIN NMATA NMATAV NNAN NOT NP NPURE	BBL BCP BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	CNT COLOR COM7 COMAN COTTO CPALL CPF	ETC ETE FN FNS FPI FPT	III ILINK ILM IND	LOXLEY LPN LRH	NSI NVD			555C	HSCO	
J KP KR LLA LT MA MARIN MATA MATA V NAN OT P PURE	BCP BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	COLOR COM7 COMAN COTTO CPALL CPF	ETE FN FNS FPI FPT	ILINK ILM IND	LPN LRH	NVD	PTG				TVI
KP KR LLA LT MA MARIN MATA MATAV NAN OT P	BCPG BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	COM7 COMAN COTTO CPALL CPF	FN FNS FPI FPT	ILM IND	LRH			SCM	SST	TK	TVO
KR LLA LT MA MARIN MATA MATAV NAN OT P	BDMS BEM BEYOND BGC BGRIM BIZ BKI BOL	COMAN COTTO CPALL CPF	FNS FPI FPT	IND			PTT	SCN	STA	TKN	TWPC
LLA LT MA MARIN MATA MATAV NAN OT P	BEM BEYOND BGC BGRIM BIZ BKI BOL	COTTO CPALL CPF	FPI FPT		LST	NYT	PTTEP	SDC	STEC	TKS	UAC
LT MA MARIN MATA MATAV NAN OT P	BEYOND BGC BGRIM BIZ BKI BOL	CPALL CPF	FPT	INTUCH		OISHI	PTTGC	SEAFCO	STGT	TKT	UBIS
MA MARIN MATA MATAV NAN OT PURE	BGC BGRIM BIZ BKI BOL	CPF			MACO	OR	PYLON	SEAOIL	STI	TMILL	UPOIC
MARIN MATA MATAV NAN OT P PURE	BGRIM BIZ BKI BOL		ECMART	IP	MAJOR	ORI	Q-CON	SE-ED	SUN	TMT	UV
MATA MATAV NAN OT P PURE	BIZ BKI BOL	CPI		IRC	MAKRO	OSP	QH	SELIC	SUSCO	TNDT	VCOM
MATAV NAN OT P PURE	BKI BOL		FVC	IRPC	MALEE	ОТО	QTC	SENA	SUTHA	TNITY	VGI
NAN OT P PURE	BOL	CPN	GC	ITEL	MBK	PAP	RABBIT	SENAJ	SVI	TOA	VIH
OT P PURE		CRC	GEL	IVL	MC	PCSGH	RATCH	SGF	SYMC	TOP	WACO
.P .PURE	000	CSS	GFPT	JTS	MCOT	PDG	RBF	SHR	SYNTEC	TPBI	WAVE
PURE	BPP	DDD	GGC	JWD	METCO	PDJ	RS	SICT	TACC	TQM	WHA
	BRR	DELTA	GLAND	K	MFEC	PG	S	SIRI	TASCO	TRC	WHAU
RIP	BTS	DEMCO	GLOBAL	KBANK	MINT	PHOL	S&J	SIS	TCAP	TRUE	WICE
	BTW	DOHOME	GPI	KCE	MONO	PLANB	SAAM	SITHAI	TEAMG	TSC	WINNE
SP	BWG	DRT	GPSC	KEX	MOONG	PLANET	SABINA	SMPC	TFMAMA	TSR	XPG
SW	CENTEL	DTAC	GRAMMY	KGI	MSC	PLAT	SAMART	SNC	THANA	TSTE	ZEN
UCT	CFRESH	DUSIT	GULF	KKP	MST	PORT	SAMTEL	SONIC	THANI	TSTH	
WC	CGH	EA	GUNKUL	KSL	MTC	PPS	SAT	SORKON	THCOM	TTA	
YUD	CHEWA	EASTW	HANA	KTB	MVP	PR9	SC	SPALI	THG	TTB	
AFS	CHO	ECF	HARN	KTC	NCL	PREB	SCB	SPI	THIP	TTCL	
	ΔΔ				core range 80						
S	ASIMAR	CHOTI	ESSO	INSURE	LH	NRF	PROEN	SCI	SR	TMC	UMI
UP	ASK	CHOW	ESTAR	IRCP	LHK	NTV	PROS	SCP	SRICHA	TMD	UOBKH
.BM	ASN	CI	FE	IT	М	NUSA	PROUD	SE	SSF	TMI	UP
CE	ATP30	CIG	FLOYD	ITD	MATCH	NWR	PSG	SECURE	SSP	TNL	UPF
.CG	В	CITY	FORTH	J	MBAX	OCC	PSTC	SFLEX	STANLY	TNP	UTP
DB	BA	CIVIL	FSS	JAS	MEGA	OGC	PT	SFP	STC	TNR	VIBHA
DD	BC	CMC	FTE	JCK	META	ONEE	PTC	SFT	STPI	TOG	VL
EONTS	BCH	CPL	GBX	JCKH	MFC	PACO	QLT	SGP	SUC	TPA	VPO
.GE	BE8	CPW	GCAP	JMT	MGT	PATO	RCL	SIAM	SVOA	TPAC	VRAND
HC	BEC	CRANE	GENCO	JR	MICRO	PB	RICHY	SINGER	SVT	TPCS	WGE
IE.	BH	CRD	GJS	KBS	MILL	PICO	RJH	SKE	SWC	TPIPL	WIIK
ΝT	BIG	CSC	GTB	KCAR	MITSIB	PIMO	ROJNA	SKN	SYNEX	TPIPP	WIN
LUCON	BJC	CSP	GYT	KGEN	MK	PIN	RPC	SKR	TAE	TPLAS	WINME
MANAH	BJCHI	CV	HEMP	KIAT	MODERN	PJW	RT	SKY	TAKUNI	TPS	WORK
MR	BLA	CWT	HPT	KISS	MTI	PL	RWI	SLP	TCC	TQR	WP
PCO	BR	DCC	HTC	KK	NATION	PLE	S11	SMART	TCMC	TRITN	XO
PCS	BRI	DHOUSE	HUMAN	KOOL	NCAP	PM	SA	SMD	TFG	TRT	YUASA
QUA	BROOK	DITTO	HYDRO	KTIS	NCH	PMTA	SABUY	SMIT	TFI	TRU	ZIGA
RIN	BSM	DMT	ICN	KUMWEL	NDR	PPP	SAK	SMT	TFM	TRV	
RROW	BYD	DOD	IFS	KUN	NETBAY	PPPM	SALEE	SNNP	TGH	TSE	
S	CBG	DPAINT	IIG	KWC	NEX	PRAPAT	SAMCO	SNP	TIDLOR	TVT	
SAP	CEN	DV8	IMH	KWM	NINE	PRECHA	SANKO	SO	TIGER	TWP	
SEFA	CHARAN	EASON	INET	L&E	NNCL	PRIME	SAPPE	SPA	TIPH	UBE	
SIA	CHAYO	EFORL	INGRS	LDC	NOVA	PRIN	SAWAD	SPC	TITLE	UEC	
SIAN	CHG	ERW	INSET	LEO	NPK	PRINC	SCAP	SPCG	TM	UKEM	
AA.		(GOOD LEVE	L – Score ra	nge 70-79						
	BEAUTY	CMAN	EMC	HL	KWI	MORE	PF	RSP	SUPER	TOPP	VARO
5	BGT	CMO	EP	HTECH	KYE	MPIC	PK	SIMAT	TC	TPCH	W
l	BLAND	CMR	EVER	IHL	LEE	MUD	PPM	SISB	TCCC	TPOLY	WFX
LL	BM	CPANEL	F&D	INOX	LPH	NC	PRAKIT	SK	TCJ	TRUBB	WPH
LPHAX	BROCK	CPT	FMT	JAK	MATI	NEWS	PTECH	SOLAR	TEAM	TTI	YGG
MC	BSBM	CSR	GIFT	JMART	M-CHAI	NFC	PTL	SPACK	THE	TYCN	100
.PP	BTNC			JSP							
		CTW	GLOCON		MCS	NSL	RAM	SPG	THMUI	UMS	
	CAZ	D DCON	GLORY GREEN	JUBILE KASET	MDX	NV	ROCK RP	SQ	TKC	UNIQ	
iQ iU	CCP				MENA	PAF		STARK	TNH	UPA	

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive

Sources: Thai Institute of Directors Association (IOD); FSSIA's compilation; data as of 26 October 2021

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Anti-corruption Progress Indicator

CERTIFIED										
2S	BCPG	CPI	GCAP	JR	MCOT	PHOL	RABBIT	SNC	THANI	TTCL
7UP	BE8	CPL	GEL	K	META	PK	RATCH	SNP	THCOM	TU
ADVANC	BEC	CPN	GFPT	KASET	MFC	PL	RML	SORKON	THIP	TVDH
AF	BEYOND	CRC	GGC	KBANK	MFEC	PLANB	RWI	SPACK	THRE	TVI
Al	BGC	CSC	GJS	KBS	MILL	PLANET	S&J	SPALI	THREL	TVO
AIE	BGRIM	DCC	GPI	KCAR	MINT	PLAT	SAAM	SPC	TIDLOR	TWPC
AIRA	BKI	DELTA	GPSC	KCE	MONO	PM	SABINA	SPI	TIPCO	UBE
AJ	BLA	DEMCO	GSTEEL	KGEN	MOONG	PPP	SAPPE	SPRC	TISCO	UBIS
AKP	BPP	DIMET	GULF	KGI	MSC	PPPM	SAT	SRICHA	TKS	UEC
AMA	BROOK	DRT	GUNKUL	KKP	MST	PPS	SC	SSF	TKT	UKEM
AMANAH	BRR	DTAC	HANA	KSL	MTC	PR9	SCB	SSP	TMILL	UOBKH
AMATA	BSBM	DUSIT	HARN	KTB	MTI	PREB	SCC	SSSC	TMT	UPF
AMATAV	BTS	EA	HEMP	KTC	NEP	PRG	SCCC	SST	TNITY	UV
AP	BWG	EASTW	HENG	KWI	NINE	PRINC	SCG	STA	TNL	VGI
APCS	CEN	EGCO	HMPRO	L&E	NKI	PRM	SCGP	STGT	TNP	VIH
AS	CENTEL	EP	HTC	LANNA	NOBLE	PROS	SCM	STOWER	TNR	WACOAL
ASIAN	CFRESH	EPG	ICC	LH	NOK	PSH	SCN	SUSCO	TOG	WHA
ASK	CGH	ERW	ICHI	LHFG	NSI	PSL	SEAOIL	SVI	TOP	WHAUP
ASP	CHEWA	ESTAR	IFS	LHK	NWR	PSTC	SE-ED	SYMC	TOPP	WICE
AWC	CHOTI	ETE	III	LPN	occ	PT	SELIC	SYNTEC	TPA	WIIK
AYUD	CHOW	FE	ILINK	LRH	OGC	PTG	SENA	TAE	TPCS	XO
В	CIG	FNS	INET	M	ORI	PTT	SGP	TAKUNI	TPP	YUASA
BAFS	CIMBT	FPI	INSURE	MAJOR	PAP	PTTEP	SINGER	TASCO	TRU	ZEN
BAM	CM	FPT	INTUCH	MAKRO	PATO	PTTGC	SIRI	TCAP	TRUE	ZIGA
BANPU	CMC	FSMART	IRC	MALEE	РВ	PYLON	SITHAI	TCMC	TSC	
BAY	COM7	FSS	IRPC	MATCH	PCSGH	Q-CON	SKR	TFG	TSTE	
BBL	COTTO	FTE	ITEL	MBAX	PDG	QH	SMIT	TFI	TSTH	
BCH	CPALL	GBX	IVL	MBK	PDJ	QLT	SMK	TFMAMA	TTA	
BCP	CPF	GC	JKN	MC	PG	QTC	SMPC	TGH	TTB	
DECLARED										
AH	CHG	DHOUSE	EVER	J	KUMWEL	NRF	RS	SUPER	TQM	VIBHA
ALT	CI	DOHOME	FLOYD	JMART	LDC	NUSA	SAK	SVT	TRT	W
APCO	CPR	ECF	GLOBAL	JMT	MEGA	OR	SIS	TKN	TSI	WIN
ASW	CPW	EKH	ILM	JTS	NCAP	PIMO	SSS	TMD	VARO	
B52	DDD	ETC	INOX	KEX	NOVA	PLE	STECH	TMI	VCOM	

Level

Certified This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already

passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of 26 October 2021) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Sources: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

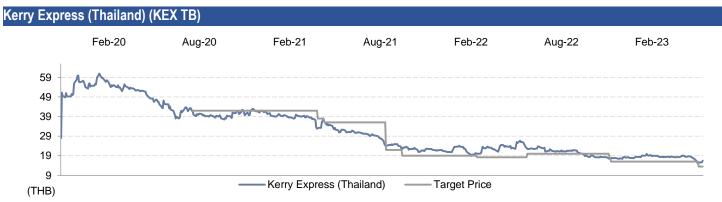
Naruedom Mujjalinkool FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
02-Jun-2021	HOLD	42.00	26-Jan-2022	REDUCE	22.00	19-Jul-2022	REDUCE	20.00
03-Nov-2021	BUY	38.00	15-Feb-2022	REDUCE	19.00	28-Oct-2022	REDUCE	16.00
11-Nov-2021	HOLD	36.00	18-May-2022	REDUCE	18.20	15-Feb-2023	REDUCE	13.50

Naruedom Mujjalinkool started covering this stock from 02-Jun-2021

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Kerry Express (Thailand)	KEX TB	THB 16.50	REDUCE	The key upside risks to our DCF-based TP are 1) if the competition is lower than our expectation; and 2) if the Covid-19 situation is under control.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 21-Feb-2023 unless otherwise stated.

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RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.