

RS RS TB
 THAILAND / COMMERCE

Weak 4Q22 expected on shaky performance

- Expect RS's earnings to fall significantly to THB21m (-75% q-q) in 4Q22 due to slow performance for every business.
- We cut 2022E earnings by 23%.
- Maintain REDUCE call with a new TP of THB14.50. The company is trading at a high P/E.

Expect weak 4Q22 results

We expect RS's 4Q22 revenue to drop by 6% q-q to THB893m. Both commerce and entertainment revenue should see a continuous decline due to: 1) weak consumer spending; 2) less revenue from content licensing and the event business; and 3) slow advertising expenditure on TV. In addition, the company's operating costs should slightly increase mainly due to organisational restructuring. As a result, we expect RS's earnings in 4Q22 to be at THB21m (-75% q-q).

Earnings revisions for 2022/2023

We cut 2022E earnings by 23% due to the poor expected performance in 4Q22. However, we increase our earnings projection for 2023 by 3% to THB404m after including the additional revenue from the Pet All business. Note that the earnings momentum in 1Q23 should remain unchanged from the previous quarter, but we expect an improvement in 2Q23 onward after the company completes the 1) Ulife business restructuring; 2) Pet All investment; and 3) music business JV, which should drive the growth of the company significantly.

Revenue target of THB5.1b looks aggressive

The company announced a revenue target for 2023 of THB5.5b, with GPM and NPM targets at 48-50% and 11-13%, respectively. However, the company's revenue target is higher than our expectation by 19% as we believe most of its growth drivers will come from future partnerships, restructuring, and investments, for which there is still some risk of delay or failure. Moreover, RS's target at the beginning of the year is typically revised downward later.

Maintain REDUCE with a new TP of THB14.50

RS's share price surged by over 24% in the past four months with no organic improvement. We believe this is because Chase, the company's subsidiary, is close to being listed, which could provide an extra gain for RS of over THB100m. We think it will still take time to determine RS's real organic growth performance, while 1Q23 should remain weak. Maintain REDUCE call with a new SoTP-TP of THB14.50, up from THB13.30. The company is trading at a high P/E compared to its peers.

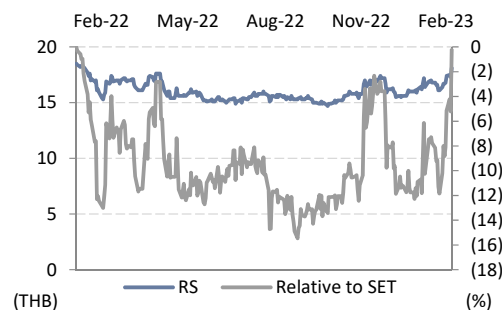
REDUCE

UNCHANGED

| | |
|-----------------|----------|
| TARGET PRICE | THB14.50 |
| CLOSE | THB18.10 |
| UP/DOWNSIDE | -19.9% |
| PRIOR TP | THB13.30 |
| CHANGE IN TP | +9.0% |
| TP vs CONSENSUS | -17.1% |

KEY STOCK DATA

| YE Dec (THB m) | 2021 | 2022E | 2023E | 2024E |
|----------------------|--------|--------|-------|-------|
| Revenue | 3,573 | 3,512 | 4,592 | 5,063 |
| Net profit | 127 | 171 | 404 | 548 |
| EPS (THB) | 0.13 | 0.18 | 0.42 | 0.56 |
| vs Consensus (%) | - | (30.2) | (4.1) | 30.2 |
| EBITDA | 680 | 821 | 1,132 | 1,340 |
| Core net profit | 127 | 171 | 404 | 548 |
| Core EPS (THB) | 0.13 | 0.18 | 0.42 | 0.56 |
| Chg. In EPS est. (%) | - | (23.3) | 2.5 | (0.5) |
| EPS growth (%) | (75.9) | 34.2 | 136.4 | 35.7 |
| Core P/E (x) | 138.2 | 103.0 | 43.6 | 32.1 |
| Dividend yield (%) | 1.9 | 0.3 | 1.1 | 1.6 |
| EV/EBITDA (x) | 28.7 | 24.8 | 17.7 | 14.6 |
| Price/book (x) | 8.2 | 7.8 | 7.2 | 6.4 |
| Net debt/Equity (%) | 90.1 | 122.9 | 99.0 | 74.0 |
| ROE (%) | 6.2 | 7.8 | 17.1 | 21.1 |



| Share price performance | 1 Month | 3 Month | 12 Month |
|--------------------------------|----------------------------|---------|----------|
| Absolute (%) | 11.7 | 13.8 | (4.7) |
| Relative to country (%) | 12.0 | 11.3 | (3.9) |
| Mkt cap (USD m) | 525 | | |
| 3m avg. daily turnover (USD m) | 1.2 | | |
| Free float (%) | 60 | | |
| Major shareholder | Surachi Chetchotisak (23%) | | |
| 12m high/low (THB) | 19.50/14.60 | | |
| Issued shares (m) | 972.50 | | |

Sources: Bloomberg consensus; FSSIA estimates


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Investment thesis

RS is an organisation that conducts business through “opportunity”, by focusing on market leadership, continual investment to sustain its commerce business, and expansions to its related businesses. We expect the contributions from its new businesses to increase significantly, strengthening the company’s total revenue.

With various sales channels via TV, online, retail, tele-sales, and direct sales, RS has an advantage in sales channels over its peers.

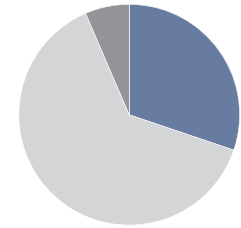
Company profile

RS operates a commerce business that provides content and powerful entertainment and also sells products. This includes establishing a system to analyse customer data and a telemarketing system.

www.rs.co.th

Principal activities (revenue, 2021)

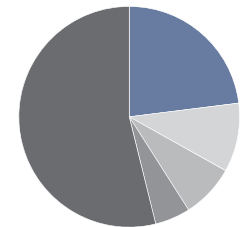
- Entertainment - 30.2 %
- Commerce - 63.4 %
- U-Life - 0.0 %
- Popcoin and others - 6.5 %



Source: RS

Major shareholders

- Surachi Chetchotisak - 23.0 %
- Sorat Vanichvarakij - 10.1 %
- Thai NVDR - 7.9 %
- Bangkok Bank PCL - 5.2 %
- Others - 53.9 %



Source: RS

Catalysts

- New product lines should be able to boost its commerce revenue as well as its bottom line;
- The new “entertainmerce” strategy may help the company’s revenue grow continuously;
- Unlocking the value of Chase via listing on the SET.

Risks to our call

The key upside risks to our SoTP-based TP are 1) if its new commerce products succeed in attracting consumer interest; and 2) the recovery in the Thai economy is faster than our expectation.

Event calendar

| Date | Event |
|--------|---------------------------|
| Feb-23 | 2022 results announcement |

Key assumptions

| | 2021 | 2022E | 2023E | 2024E |
|----------------------|------|-------|-------|-------|
| | (%) | (%) | (%) | (%) |
| Entertainment growth | (6) | 60 | 0 | 5 |
| Commerce growth | (5) | (37) | 76 | 15 |

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in commerce revenue, we project 2023 earnings to rise by 1.9%, and vice versa, all else being equal;
- For every 1% increase in commerce profit margin, we project 2023 earnings to rise by 4.1%, and vice versa, all else being equal.

Source: FSSIA estimates

Targeting group market cap of THB100b in the next three years

The key highlight from RS's 2023 open house was the announcement of the company's long-term target to have a group market capitalisation of THB100b in the next three years. Management outlined three key strategies to achieve this target:

1. Revised its key company purpose to “life enriching” by offering products and services that can help enhance its customers' lives.
2. Regrouping its organisational structure into six groups comprised of:
 - 1) RS Multimedia: TV and Radio
 - 2) RS Music: RSIAM, Kamikaze, RoseSound, and 4th Apple
 - 3) RS LiveWell: RS Mall, Well U, Vitanature+, Camu C, Lifemate
 - 4) RS Connect: U Live and De Beste
 - 5) RS Pet All
 - 6) RAlliance: Chase
3. Unlocking its business value by spinning off its businesses and listing them on the SET. Chase, an asset management company (AMC) and RS's subsidiary, is the first target in RS's pipeline, with the expectation that it will be listed on the SET within 1Q23. Other businesses that have the most spinoff potential would be RS Connect, RS Pet All, and RS Music.

Neutral view from the company's vision

Although the new vision of the company may look attractive – having a market cap of THB100b in the next three years by spinning off its businesses – we have a neutral view. The company's current market cap is around THB16b. In order to achieve the THB100b target, it would need to grow the group's market cap by 6x. Chase, the biggest subsidiary that was able to generate a net profit of over THB270m in 2021 should have a market cap of about THB10b, in our view. While other businesses such as RS Connect and RS Pet All have been under the RS group for less than a year. We believe it will take more time to generate sustainable growth and profits before those businesses can have a chance to be listed on the SET.

Targeting THB5.5b in revenue in 2023

For 2023, RS targets its revenue to hit THB5.5b, comprising THB3.1b from the commerce business and THB2.4b from the media business. It expects its 2023 GPM to be around 48-50%, while its NPM should stay between 11-13%. The main driver would come from the commerce business, especially Ulife, which RS recently acquired early last year, and Pet All, which RS expects to establish very soon. Together with the recovery of Thai consumer purchasing power following the overall improvement of the economic situation thanks to the tourism sector's recovery, the company believes its commerce business should grow significantly.

Company's key driver targets

RS has a plan to drive each business's growth significantly this year as follows:

1. **RS Multimedia (TV + radio).** Maintain strength by introducing key drama series, increasing the number of Asian series, such as Indian and Chinese, and strengthening boxing programs and news.
2. **RS Music.** This arm of RS seems to be the most focused media business given that the company aims to launch about 60 singles compared to about 10 singles last year. The company will target new sources of revenue such as online and streaming in order to maximise revenue. Moreover, RS maintains that it is now discussing with other investors in the music industry in order to transform the business for sustainable growth in the long run.
3. **RS LiveWell.** The company intends to find a new product champion and introduce it into the market. Lifemate should post the strongest growth this year following the launch of this brand over a year ago, and RS aims to introduce 22 more SKUs this year. For other products from Well U and Vitature+, the company aims to launch 19 more SKUs comprised of various supplements, personal care products, and drinks.
4. **RS Connect.** Ulife targets the launch of four more SKUs this year. RS aims to restructure the traditional direct sales, commonly known as multi-level marketing (MLM) to single-level marketing (SLM) in order to create a sustainable structure and growth for the long term.

Note that MLM is a business model where individuals sell products or services and recruit others to do the same, earning commissions on multiple levels of sales. While SLM is a direct selling business model where salespeople are only rewarded for their own sales and not for the sales of the people they recruit. It is the opposite of MLM where commissions are earned on multiple levels of recruitment.

5. **RS Pet All.** RS Pet All was established with the goal of delivering products and services related to pets that cover everything from upstream to downstream, including the production and development of products, retail stores, and services related to pet care, which is intended to be the core of RS group's commerce business in the future.

The year 2023 could be a challenging one for RS as the company introduces about 28 new SKUs, mainly food supplements, functional drinks, and pet food. About 7-8 new hemp and CBD SKUs are planned to be added. Moreover, the company is now attempting to expand its selling channels out of its comfort zone to the mass market. This could be challenging because traditional shops, modern trade, and specialty store channels have different marketing approaches than RS currently has.

Exhibit 1: Comparing RS's targets for 2023 vs 2022

| | 2022 targets (THB m) | 2023 targets (THB m) | Growth (%) |
|----------------------|-------------------------|-------------------------|---------------|
| TV & Radio | 1,300 | 1,450 | 12 |
| Music | 250 | 400 | 60 |
| Events & Concerts | 350 | 550 | 57 |
| Popcoin & Online | 100 | 0 | n/a |
| Media | 2,000 | 2,400 | 20 |
| RS LiveWell | n/a | 1,800 | |
| RS Connect | n/a | 900 | |
| RS Pet All | n/a | 400 | |
| Commerce | 2,200 | 3,100 | 41 |
| Total revenue | 4,200 | 5,500 | 31 |
| Gross profit | n/a | 2,640-2,750 | |
| <i>GPM (%)</i> | <i>n/a</i> | <i>48-50</i> | |
| Net profit | 252-336 | 605-715 | 80-183 |
| <i>NPM (%)</i> | <i>6-8</i> | <i>11-13</i> | |

Note: 2022 targets are after the mid-year revision
Source: RS

Exhibit 2: RS's targets in 2022 vs our estimates (as of Feb-23)

| | FSSIA estimates (THB m) | RS's targets (THB m) | % Difference between FSSIA and RS (%) |
|----------------------|----------------------------|-------------------------|---|
| Media | 2,095 | 2,000 | 5 |
| Commerce | 1,418 | 2,200 | (36) |
| Total revenue | 3,512 | 4,200 | (16) |
| Gross profit | 1,783 | n/a | |
| <i>GPM (%)</i> | <i>50.8</i> | <i>n/a</i> | |
| Net profit | 171 | 252-336 | (32)-(49) |
| <i>NPM (%)</i> | <i>4.9</i> | <i>6-8</i> | |

Note: 2022 targets are after the mid-year revision
Sources: RS; FSSIA estimates

2022 net profit may miss the company's target by 32-49%

In accordance with our 4Q22 results forecast, we expect to see slow earnings in 2022. By our estimate, RS's 2022 earnings could miss the company's target by over 32-49%. The key reasons are: 1) the Ulife business has had no growth since the company's acquisition in 2Q22, leading the company to change its business model to a commissions model; 2) no new product champion despite introducing some new products; 3) some events in 4Q22 performed worse than the company's expectation; 4) Lifemate was still in the early stage of growth; 5) inflation and the economic slowdown during 2H22; and 6) weak TV advertising expenditure during 4Q22.

FSSIA has a more conservative view than RS

In 2022, we had a more conservative view compared to the company's targets. At the beginning of last year, we expected an 11% lower revenue target than the company, while we revised down our forecast after RS's second target in Aug-22. At that time, our revenue estimate was still lower than the company's target by over 17%.

Exhibit 3: RS's targets in 2022 compared to our estimates (as of Jan-22)

| | FSSIA estimates (THB m) | RS's targets (THB m) | % Difference between FSSIA and RS (%) |
|----------------------|----------------------------|-------------------------|---|
| TV & Radio | 1,216 | 1,400 | (13) |
| Music | 252 | 325 | (22) |
| Events & Concerts | 220 | 325 | (32) |
| Popcoin & Online | 250 | 300 | (17) |
| Media | 1,938 | 2,350 | (18) |
| Commerce | 2,599 | 2,750 | (5) |
| Total revenue | 4,538 | 5,100 | (11) |
| Gross profit | 1,773 | 2,448-2,550 | (29)-(32) |
| <i>GPM (%)</i> | <i>47</i> | <i>48-50</i> | |
| Net profit | 594 | 612-714 | (3)-(17) |
| <i>NPM (%)</i> | <i>13</i> | <i>12-14</i> | |

Sources: RS; FSSIA estimates

Exhibit 4: RS's new targets in 2022 compared to our estimates (as of Aug-22)

| | FSSIA estimates | RS's previous targets | RS's new targets | % difference between RS's previous and new targets | % difference between FSSIA and RS |
|----------------------|-----------------|-----------------------|------------------|--|-----------------------------------|
| | (THB m) | (THB m) | (THB m) | (%) | (%) |
| TV & Radio | 1,025 | 1,400 | 1,300 | (7) | (21) |
| Music | 210 | 325 | 250 | (23) | (16) |
| Events & Concerts | 250 | 325 | 350 | 8 | (29) |
| Popcoin & Online | - | 300 | 100 | (67) | (100) |
| Media | 1,485 | 2,350 | 2,000 | (15) | (26) |
| Commerce | 2,014 | 2,750 | 2,200 | (20) | (8) |
| Total revenue | 3,499 | 5,100 | 4,200 | (18) | (17) |
| Gross profit | 1,769 | 2,448-2,550 | n/a | n/a | n/a |
| <i>GPM (%)</i> | <i>48</i> | <i>48-50</i> | <i>n/a</i> | <i>n/a</i> | <i>n/a</i> |
| Net profit | 223 | 510-612 | 252-336 | (45)-(51) | (11)-(34) |
| <i>NPM (%)</i> | <i>6</i> | <i>10-12</i> | <i>6-8</i> | | |

Sources: RS; FSSIA estimates

Exhibit 5: RS's 2023 earnings targets vs FSSIA estimates

| | FSSIA estimates | RS's targets | % Difference between FSSIA and RS |
|----------------------|-----------------|--------------------|-----------------------------------|
| | (THB m) | (THB m) | (%) |
| TV & Radio | 1,308 | 1,450 | (10) |
| Music | 305 | 400 | (24) |
| Event & Concert | 480 | 550 | (13) |
| Media | 2,092 | 2,400 | (13) |
| RS LiveWell | 1,550 | 1,800 | (14) |
| RS Connect | 700 | 900 | (22) |
| RS Pet All | 250 | 400 | (38) |
| Commerce | 2,500 | 3,100 | (19) |
| Total revenue | 4,592 | 5,500 | (17) |
| Gross profit | 2,251 | 2,640-2,750 | (15)-(18) |
| <i>GPM (%)</i> | <i>49.0</i> | <i>48-50</i> | |
| Net profit | 404 | 605-715 | (33)-(43) |
| <i>NPM (%)</i> | <i>8.8</i> | <i>11-13</i> | |

Sources: RS; FSSIA estimates

For this year, we expect the company's revenue to amount to only THB4.6b, 17% lower than the company's target with the reasoning as follows:

- 1. RS Music.** The company's target of releasing 60 new singles is quite aggressive, in our view. It is not easy to generate hit music and solid revenue in Thailand as most Thai people prefer to listen to free music through YouTube or free music streaming platforms. Only popular music, which is unpredictable, can generate significant revenue. Additionally, if the company is unable to secure a new partnership, it may be difficult for it to grow its music revenue for the year. Note that after the 2023 target announcement in early Jan-23, the company targeted a partnership to be completed within the first month of this year. However, at the moment, we still have not seen any progress about this deal. The company admitted that this deal could be delayed slightly. Therefore, we believe RS's target for the music business to generate revenue of THB400m in 2023 has a downside risk.

2. **RS Connect.** According to RS, Ulife is able to generate revenue of about THB50m per month. Moreover, there has been no significant improvement in Ulife's revenue generation since RS acquired it in 2Q22. Therefore, we can conservatively expect that Ulife could generate revenue of about THB600m per year. This implies that the company's target for Ulife's revenue to grow by 33% this year is quite challenging. The shift in selling structure from MLM to SLM is a big change. We will have to wait and see what the result of the restructuring is first if it can be considered "hit or miss".
3. **RS Pet All.** At the moment, there is no business under RS Pet All yet. The company aims to invest in a 50% share in Pet All, a pet retail business, which is a new subsidiary set up since Nov-22. However, there has been no progress on this plan yet. RS revised its assumption and now expects that the deal could be completed in 2Q23, which could impact its target of THB400m. Rationale and synergies of the investment include 1) a jump-start to operate a large network of pet retail shops across Bangkok; 2) enlarging the ecosystem of RS group in pet-related businesses, adding a competitive edge for "Lifemate"; and 3) striving to be a one-stop service provider for pet wellness.

1Q is typically a good quarter for RS

According to our back test, RS's share price has usually performed very well in 1Q. From 2010-2022 (13 years), RS's share price provided a positive return in 1Q ten out of 13 times, the highest number of positive returns compared to other quarters. We believe this is because the company's targets are announced in January, which typically look promising and have high growth outlooks. On the other hand, RS's share price has had a negative return nine out of 13 times in 3Q. We believe this is because the company's targets that were announced at the beginning of the year have a chance to miss, and the company then has to revise those targets down, reflecting disappointment in the market.

Therefore, we expect that the bullish earnings target set by the company this year – net profit growth to THB605m-715m vs our 2022 earnings estimate of THB171m (a difference of +254-318% y-y) – is the key reason why RS's share price surged by 13% YTD. We still have a more conservative view, with the expectation that RS's share price during 3Q23 could slow down if its earnings cannot deliver.

Exhibit 6: RS's share price performance by quarter

| RS | 1Q | 2Q | 3Q | 4Q | 1H | 2H |
|--------------------------------|-------------|------------|--------------|-------------|-------------|-------------|
| 2010 | 9.4 | 20.0 | (8.7) | 16.5 | 31 | 6 |
| 2011 | 18.7 | 10.7 | (19.9) | (7.8) | 31 | (26) |
| 2012 | 22.3 | 26.4 | 33.1 | 9.3 | 55 | 46 |
| 2013 | 103.4 | (20.2) | (15.3) | (11.8) | 62 | (25) |
| 2014 | 21.8 | (4.6) | (1.8) | 107.4 | 16 | 104 |
| 2015 | (7.7) | (12.3) | (22.8) | (2.9) | (19) | (25) |
| 2016 | 1.0 | 12.6 | (30.2) | (3.7) | 14 | (33) |
| 2017 | 14.1 | 42.7 | 44.1 | 51.6 | 63 | 119 |
| 2018 | 5.4 | (49.4) | 43.2 | (30.2) | (47) | - |
| 2019 | 27.0 | (8.0) | (11.6) | (19.6) | 17 | (29) |
| 2020 | (26.8) | 81.1 | 12.9 | (6.0) | 33 | 6 |
| 2021 | 67.6 | (21.0) | (23.1) | 23.3 | 32 | (5) |
| 2022 | (22.1) | (10.1) | (1.3) | 6.7 | (30) | 5 |
| Avg return (%) | 18.0 | 5.2 | (0.1) | 10.2 | 19.9 | 10.9 |
| Positive return (times) | 10 | 6 | 4 | 6 | 10 | 6 |

Source: Bloomberg

Earnings revisions

Weak 2022E

We cut 2022E earnings by 23% to THB171m (+34% y-y) as we expect to see a poor performance in 4Q22. The key reason why RS's earnings could miss our expectation, in our view, is because Chase's performance has not yet recovered. Previously, in 2021, Chase generated a share of profit for RS of about THB25m per quarter, but since 2Q22, due to higher non-performing loans, the share of profit from Chase dropped from about THB20m-30m per quarter to just THB5m-9m per quarter. For 4Q22, we expect that Chase's performance had not yet recovered.

Moreover, the company's SG&A should remain high in 4Q22 due to the restructuring cost of the Ulife business, while its other costs remained intact. There was likely no improvement in its SG&A to sales as it has stayed at over 40% since 2Q21, although the company has targeted a reduction in its SG&A to sales to around 35% since 1Q22.

Exhibit 7: Key assumption changes

| | Current | | | Previous | | | Change | | |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------|--------------|--------------|
| | 2022E (THB m) | 2023E (THB m) | 2024E (THB m) | 2022E (THB m) | 2023E (THB m) | 2024E (THB m) | 2022E (%) | 2023E (%) | 2024E (%) |
| Revenue | 3,512 | 4,592 | 5,063 | 3,499 | 4,265 | 4,593 | 0.4 | 7.7 | 10.2 |
| Gross profit | 1,783 | 2,251 | 2,563 | 1,670 | 2,090 | 2,302 | 6.7 | 7.7 | 11.4 |
| Operating profit | 233 | 552 | 766 | 306 | 469 | 565 | (23.8) | 17.8 | 35.5 |
| Core net profit | 171 | 404 | 548 | 223 | 394 | 551 | (23) | 3 | (0.5) |
| Margin | (%) | (%) | (%) | (%) | (%) | (%) | (ppt) | (ppt) | (ppt) |
| GPM | 50.8 | 49.0 | 50.6 | 47.7 | 49.0 | 50.1 | 3.02 | 0.03 | 0.50 |
| NPM | 4.9 | 8.8 | 10.8 | 6.4 | 9.2 | 12.0 | (1.51) | (0.44) | (1.17) |

Source: FSSIA estimates

Slight improvement expected in 2023

Although we cut our 2022 earnings estimate significantly, we increase our earnings projection for 2023 by 3% to THB404m after including the additional revenue from the Pet All business. Note that the earnings momentum in 1Q23 should remain unchanged from the previous quarter, but we expect an improvement in 2Q23 onward after the company completes the 1) Ulife business restructuring; 2) Pet All investment; and 3) music business JV, which should drive the growth of the company significantly.

Valuation and recommendation

We increase our TP on RS from THB13.30 to THB14.50 as we:

- 1) Increase the value of RS's organic business in order to reflect the better outlook on its event business that could generate solid recurring returns to the company. Its commerce business should have a slightly better outlook compared to our previous view.
- 2) Include the potential deal from Pet All that could generate a small additional value for RS using a P/E multiple of 20x, in line with the retailer business.
- 3) Reduce our Chase valuation as its IPO price might be lower than our previous expectation since the company's profit generation has been lower than we expected. There is also reduced sentiment for AMCs which are getting lower premiums compared to last year.

Exhibit 8: RS's core business DCF valuation

| | 2023E | 2024E | 2025E | 2026E | 2027E | 2028E |
|-----------------------------------|--------------|---------|---------|---------|---------|---------|
| (THB m) | (THB m) | (THB m) | (THB m) | (THB m) | (THB m) | (THB m) |
| EBITDA | 821 | 1,132 | 1,340 | 1,469 | 1,546 | 1,618 |
| (less) tax on EBIT | (100) | (137) | (166) | (184) | (202) | (210) |
| (less) capex & investments | (430) | (430) | (430) | (430) | (430) | (510) |
| decrease in working cap | 1 | 32 | (1) | 8 | 6 | 1 |
| Free Cash Flow | 603 | 805 | 872 | 940 | 992 | 923 |
| WACC (%) (unchanged) | 7.7 | | | | | |
| Terminal growth (%) (from 2%) | 1.5 | | | | | |
| PV of FCF | 603 | 747 | 752 | 752 | 737 | 637 |
| Enterprise value | 14,638 | | | | | |
| Debt-cash (2023E) | (2,423) | | | | | |
| Minority interest (2023E) | 12 | | | | | |
| Equity value | 12,227 | | | | | |
| No. of shares (m) | 972 | | | | | |
| Equity value / share (THB) | 12.57 | | | | | |

Sources: RS; FSSIA estimates

Exhibit 9: SoTP valuation

| | (%) | (THB m) | (THB/share) |
|-------------------------------------|-----|---------|--------------|
| Discount rate (WACC) | 7.7 | | |
| Terminal growth | 1.5 | | |
| NPV | | 4,228 | |
| Add: terminal value | | 10,410 | |
| Sum of PV | | 14,638 | |
| Add: cash (2023E) | | 77 | |
| Less: debt (2023E) | | (2,500) | |
| Less: minorities (2023E) | | 12 | |
| Residual ordinary equity | | 12,227 | 12.57 |
| Add: 20.35% in Chase (25x P/E) FY23 | | 1,211 | 1.24 |
| Add: Gain from Chase spinoff | | 435 | 0.45 |
| Add: 50% in Pet All (20x P/E) | | 220 | 0.23 |
| No. of shares (m) | | 972 | |
| SoTP target price | | | 14.50 |

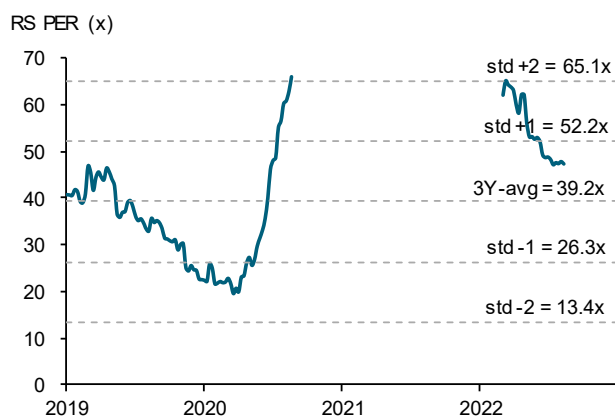
Sources: RS; FSSIA estimates

As a result, we maintain our Reduce call on RS at a new TP of THB14.50. The key boost to its share price recently, in our view, was due to the expectation that Chase could be listed on the SET within 1Q23. The listing has the potential to generate an extra gain for RS of about THB100m-150m (based on the assumption of Chase's IPO price at THB2.7-3 per share), as RS plans to divest its shares in Chase by 15% to reduce its shareholding from 35% to 20%. RS could make over THB400m from this transaction. We believe the market may think that this amount of cash could potentially turn into a special dividend. However, we do not see this expectation as possible, as the company plans to use this cash for future M&A or to repay its loan, as the net D/E ratio of the company is close to 1.2x.

Trading at a high P/E

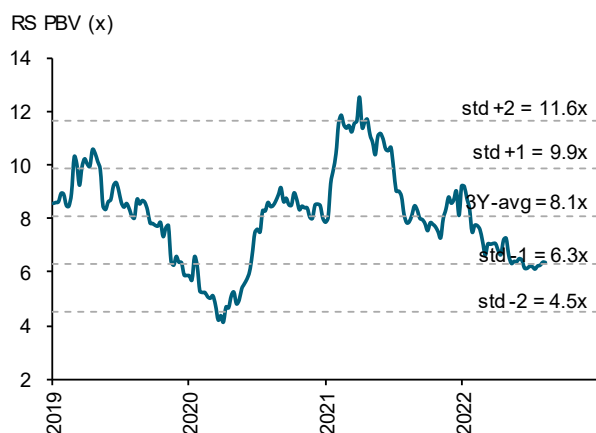
The current share price of RS is trading at 43.6x 2023E P/E, which is slightly higher than its mean P/E at 39x, while its outlook remains uncertain, especially in the short term. Moreover, compared to its peers in every business related to RS's businesses, such as media, commerce, retailing, or beverages, RS is now trading at a higher P/E level in every industry. Although its CAGR for the next three years might look attractive, this is because the company has recovered from its low base in 2022.

Exhibit 10: Rolling one-year forward P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 11: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Peers comparison as of 8 Feb 2023

| Company | BBG | Market Cap (USD m) | 3Y EPS CAGR (%) | PE | | ROE | | PBV | | EVEBITDA | |
|------------------------------|--------------|--------------------------|-----------------------|-------------|-------------|-------------|-------------|------------|------------|--------------|-------------|
| | | | | 22E (x) | 23E (x) | 22E (%) | 23E (%) | 22E (x) | 23E (x) | 22E (x) | 23E (x) |
| Media | | | | | | | | | | | |
| RS | RS TB | 525 | 62.9 | 79.1 | 44.7 | 10.0 | 16.5 | 7.7 | 7.1 | 22.9 | 19.1 |
| Workpoint Entertainment | WORK TB | 242 | 3.5 | 52.0 | 28.2 | 3.4 | 6.2 | 1.7 | 1.7 | 11.6 | 8.5 |
| The One Enterprise | ONEE TB | 554 | 10.2 | 23.7 | 18.9 | 11.1 | 13.1 | 2.6 | 2.4 | 7.6 | 6.5 |
| VGI | VGI TB | 2,022 | nm | (199.7) | 83.7 | (0.9) | 2.0 | 1.7 | 1.7 | 674.3 | 78.7 |
| Plan B Media | PLANB TB | 1,168 | nm | 62.0 | 46.0 | 8.0 | 9.6 | 4.5 | 4.4 | 16.7 | 15.8 |
| BEC World | BEC TB | 594 | 3.6 | 35.2 | 25.7 | 8.9 | 11.6 | 3.1 | 2.9 | 6.5 | 5.8 |
| Major Cineplex Group | MAJOR TB | 491 | (225.7) | 88.8 | 21.2 | 2.7 | 11.5 | 2.5 | 2.4 | 10.7 | 8.3 |
| Media average | | 5,597 | 38.3 | 20.2 | 38.4 | 6.2 | 10.1 | 3.4 | 3.2 | 107.2 | 20.4 |
| Product owner | | | | | | | | | | | |
| TAC Consumer | TACC TB | 122 | 12.6 | 17.3 | 15.2 | 31.3 | 34.3 | 5.3 | 5.1 | 10.6 | 9.3 |
| NSL Foods | NSL TB | 220 | 23.2 | 25.1 | 21.5 | 22.9 | 25.5 | 5.6 | 5.4 | 14.4 | 12.4 |
| Osotspa | OSP TB | 2,532 | (0.9) | 41.6 | 30.8 | 10.5 | 14.1 | 4.4 | 4.3 | 21.3 | 18.2 |
| Carabao Group | CBG TB | 2,976 | 8.0 | 38.6 | 32.4 | 23.9 | 26.6 | 9.1 | 8.6 | 27.9 | 24.0 |
| Sappe | SAPPE TB | 478 | 27.6 | 24.5 | 21.9 | 21.0 | 22.3 | 5.1 | 4.7 | 14.2 | 13.0 |
| Ichitan | ICHI TB | 473 | 14.4 | 25.3 | 21.0 | 10.3 | 12.1 | 2.6 | 2.5 | 11.6 | 10.4 |
| Product owner average | | 6,802 | 12.8 | 28.7 | 23.8 | 20.0 | 22.5 | 5.4 | 5.1 | 16.7 | 14.6 |
| Pet foods | | | | | | | | | | | |
| I-Tail | ITC TB | 2,663 | (34.8) | 12.6 | 18.8 | 25.6 | 18.3 | 3.6 | 3.3 | 15.5 | 13.3 |
| Asian Sea | ASIAN TB | 333 | 9.1 | 9.7 | 9.0 | 26.5 | 25.0 | 2.4 | 2.1 | 8.3 | 7.5 |
| Thai Union Group | TU TB | 2,243 | (5.0) | 10.4 | 10.1 | 12.0 | 11.6 | 1.2 | 1.1 | 11.0 | 10.1 |
| Asian Alliance International | AAI TB | 438 | (49.0) | 16.6 | 15.9 | 22.0 | 18.4 | 2.9 | 2.7 | 14.7 | 12.8 |
| Pet foods average | | 5,676 | (22.8) | 12.3 | 13.4 | 21.5 | 18.3 | 2.5 | 2.3 | 12.4 | 10.9 |
| Retailer | | | | | | | | | | | |
| Berli Jucker | BJC TB | 4,544 | 22.8 | 31.0 | 25.9 | 4.2 | 4.9 | 1.3 | 1.2 | 15.5 | 14.3 |
| CP All | CPALL TB | 17,892 | 45.1 | 42.7 | 31.0 | 11.4 | 14.2 | 5.4 | 4.6 | 17.4 | 15.6 |
| Home Product Center | HMPRO TB | 5,690 | 12.8 | 30.2 | 27.0 | 26.6 | 27.4 | 7.8 | 7.2 | 18.1 | 16.7 |
| Siam Makro | MAKRO TB | 13,101 | (1.8) | 56.5 | 37.4 | 2.7 | 4.0 | 1.5 | 1.5 | 17.8 | 15.4 |
| Thanapiriya | TNP TB | 96 | - | 18.4 | 19.2 | 19.0 | 16.7 | 3.5 | 3.1 | 14.8 | 12.8 |
| Retailer average | | 41,324 | 18.8 | 35.8 | 28.1 | 12.8 | 13.4 | 3.9 | 3.5 | 16.7 | 15.0 |

Sources: Bloomberg; FSSIA estimates

Exhibit 13: 4Q22 results preview

| | 4Q21 | 3Q22 | 4Q22E | ----- Change ----- | | 2021 | 2022E | Change |
|-----------------------------|--------------|------------|------------|--------------------|-------------|--------------|--------------|-------------|
| | (THB m) | (THB m) | (THB m) | (q-q%) | (y-y%) | (THB m) | (THB m) | (y-y%) |
| Revenue | 736 | 947 | 893 | (6) | 21 | 3,573 | 3,512 | (2) |
| Operating costs | (465) | (432) | (438) | 1 | (6) | (1,804) | (1,730) | (4) |
| Gross profit | 271 | 514 | 455 | (11) | 68 | 1,769 | 1,783 | 1 |
| SG&A expenses | (390) | (401) | (420) | 5 | 8 | (1,677) | (1,549) | (8) |
| Other income | 9 | 5 | 6 | 31 | (34) | 15 | 16 | 7 |
| EBIT | (109) | 118 | 42 | (65) | n/a | 107 | 249 | 133 |
| Depreciation & amortisation | 134 | 185 | 158 | (15) | 18 | 573 | 572 | (0) |
| EBITDA | 25 | 303 | 200 | (34) | 707 | 680 | 821 | 21 |
| <i>EBITDA margin (%)</i> | 3.4 | 32.0 | 22.4 | <i>n.m.</i> | <i>n.m.</i> | 19.0 | 23.4 | <i>n.m.</i> |
| Interest expense | (16) | (28) | (28) | 1 | 74 | (59) | (96) | 62 |
| Associates | 34 | 6 | 7 | 18 | (81) | 83 | 45 | (46) |
| Pretax profit | (92) | 95 | 20 | (79) | n/a | 131 | 199 | 52 |
| Tax | 24 | (17) | (4) | (76) | <i>n/a</i> | (6) | (36) | 501 |
| <i>Tax rate (%)</i> | (26.1) | (17.9) | (20.0) | <i>n.m.</i> | <i>n.m.</i> | (5) | (18) | <i>n.m.</i> |
| Net profit | (66) | 82 | 21 | (75) | n/a | 127 | 171 | 34 |
| Core net profit | (66) | 82 | 21 | (75) | n/a | 127 | 171 | 34 |
| EPS (THB) | (0.07) | 0.08 | 0.02 | (75) | <i>n/a</i> | 0.13 | 0.18 | 34 |
| Core EPS (THB) | (0.07) | 0.08 | 0.02 | (75) | <i>n/a</i> | 0.13 | 0.18 | 34 |

Sources: RS; FSSIA estimates

Financial Statements

RS

| Profit and Loss (THB m) Year Ending Dec | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|--------------|--------------|--------------|--------------|--------------|
| Revenue | 3,774 | 3,573 | 3,512 | 4,592 | 5,063 |
| Cost of goods sold | (1,235) | (1,231) | (1,158) | (1,772) | (1,936) |
| Gross profit | 2,540 | 2,342 | 2,354 | 2,820 | 3,128 |
| Other operating income | 17 | 17 | 18 | 16 | 16 |
| Operating costs | (1,321) | (1,678) | (1,551) | (1,704) | (1,804) |
| Operating EBITDA | 1,236 | 680 | 821 | 1,132 | 1,340 |
| Depreciation | (534) | (573) | (572) | (569) | (564) |
| Goodwill amortisation | 0 | 0 | 0 | 0 | 0 |
| Operating EBIT | 702 | 107 | 249 | 563 | 775 |
| Net financing costs | (36) | (59) | (96) | (111) | (91) |
| Associates | 0 | 83 | 45 | 48 | 0 |
| Recurring non-operating income | 0 | 83 | 45 | 48 | 0 |
| Non-recurring items | 0 | 0 | 0 | 0 | 0 |
| Profit before tax | 666 | 131 | 199 | 500 | 684 |
| Tax | (137) | (6) | (36) | (100) | (137) |
| Profit after tax | 528 | 125 | 163 | 400 | 547 |
| Minority interests | 0 | 2 | 8 | 4 | 1 |
| Preferred dividends | 0 | 0 | 0 | 0 | - |
| Other items | - | - | - | - | - |
| Reported net profit | 528 | 127 | 171 | 404 | 548 |
| Non-recurring items & goodwill (net) | 0 | 0 | 0 | 0 | 0 |
| Recurring net profit | 528 | 127 | 171 | 404 | 548 |
| Per share (THB) | | | | | |
| Recurring EPS * | 0.54 | 0.13 | 0.18 | 0.42 | 0.56 |
| Reported EPS | 0.54 | 0.13 | 0.18 | 0.42 | 0.56 |
| DPS | 0.10 | 0.35 | 0.05 | 0.21 | 0.28 |
| Diluted shares (used to calculate per share data) | 972 | 972 | 972 | 972 | 972 |
| Growth | | | | | |
| Revenue (%) | 4.5 | (5.3) | (1.7) | 30.7 | 10.3 |
| Operating EBITDA (%) | 16.0 | (45.0) | 20.7 | 37.8 | 18.4 |
| Operating EBIT (%) | 41.3 | (84.7) | 132.7 | 125.8 | 37.8 |
| Recurring EPS (%) | 45.4 | (75.9) | 34.2 | 136.4 | 35.7 |
| Reported EPS (%) | 45.4 | (75.9) | 34.2 | 136.4 | 35.7 |
| Operating performance | | | | | |
| Gross margin inc. depreciation (%) | 53.1 | 49.5 | 50.8 | 49.0 | 50.6 |
| Gross margin of key business (%) | - | - | - | - | - |
| Operating EBITDA margin (%) | 32.7 | 19.0 | 23.4 | 24.6 | 26.5 |
| Operating EBIT margin (%) | 18.6 | 3.0 | 7.1 | 12.3 | 15.3 |
| Net margin (%) | 14.0 | 3.6 | 4.9 | 8.8 | 10.8 |
| Effective tax rate (%) | 20.0 | 20.0 | 20.0 | 20.0 | 120.0 |
| Dividend payout on recurring profit (%) | 18.4 | 267.3 | 30.0 | 50.0 | 50.0 |
| Interest cover (X) | 19.4 | 3.2 | 3.1 | 5.5 | 8.5 |
| Inventory days | 72.1 | 83.8 | 93.4 | 62.7 | 69.4 |
| Debtor days | 60.7 | 64.6 | 55.7 | 48.2 | 52.4 |
| Creditor days | 246.5 | 281.4 | 258.6 | 183.8 | 200.0 |
| Operating ROIC (%) | 111.5 | 20.0 | 37.9 | 75.2 | (26.3) |
| ROIC (%) | 20.5 | 3.9 | 4.7 | 9.0 | (2.9) |
| ROE (%) | 28.4 | 6.2 | 7.8 | 17.1 | 21.1 |
| ROA (%) | 14.1 | 3.3 | 3.9 | 7.5 | 8.0 |
| * Pre-exceptional, pre-goodwill and fully diluted | | | | | |
| Revenue by Division (THB m) | | | | | |
| Entertainment | 1,004 | 1,079 | 1,752 | 1,308 | 1,347 |
| Commerce | 2,382 | 2,263 | 1,418 | 2,500 | 2,875 |
| U-Life | 0 | 0 | 0 | 0 | 0 |
| Popcoin and others | 388 | 231 | 343 | 785 | 842 |

Sources: RS; FSSIA estimates

Financial Statements

RS

| Cash Flow (THB m) Year Ending Dec | 2020 | 2021 | 2022E | 2023E | 2024E |
|-----------------------------------|--------------|----------------|----------------|--------------|--------------|
| Recurring net profit | 528 | 127 | 171 | 404 | 548 |
| Depreciation | 534 | 573 | 572 | 569 | 564 |
| Associates & minorities | 0 | (85) | (8) | (4) | (1) |
| Other non-cash items | 127 | 127 | 0 | 0 | 0 |
| Change in working capital | (140) | 57 | (52) | 5 | 2 |
| Cash flow from operations | 1,050 | 799 | 682 | 973 | 1,113 |
| Capex - maintenance | (321) | (408) | (200) | (172) | (172) |
| Capex - new investment | (482) | (612) | (300) | (258) | (258) |
| Net acquisitions & disposals | 0 | 0 | 0 | 0 | 0 |
| Other investments (net) | 7 | (981) | (878) | 0 | 0 |
| Cash flow from investing | (797) | (2,000) | (1,378) | (430) | (430) |
| Dividends paid | (96) | 0 | (51) | (202) | (274) |
| Equity finance | 0 | 0 | 0 | 0 | 0 |
| Debt finance | 10 | 1,288 | 733 | (300) | (450) |
| Other financing cash flows | (296) | (146) | (92) | 0 | 0 |
| Cash flow from financing | (381) | 1,142 | 590 | (502) | (724) |
| Non-recurring cash flows | - | - | - | - | - |
| Other adjustments | 0 | 0 | 0 | 0 | 0 |
| Net other adjustments | 0 | 0 | 0 | 0 | 0 |
| Movement in cash | (128) | (59) | (106) | 41 | (41) |
| Free cash flow to firm (FCFF) | 289.34 | (1,141.79) | (600.19) | 654.64 | 774.41 |
| Free cash flow to equity (FCFE) | (32.41) | (58.85) | (54.74) | 243.39 | 233.18 |

Per share (THB)

| | | | | | |
|-------------------------------|--------|--------|--------|------|------|
| FCFF per share | 0.30 | (1.17) | (0.62) | 0.67 | 0.80 |
| FCFE per share | (0.03) | (0.06) | (0.06) | 0.25 | 0.24 |
| Recurring cash flow per share | 1.22 | 0.76 | 0.76 | 1.00 | 1.14 |

| Balance Sheet (THB m) Year Ending Dec | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|--------------|--------------|--------------|--------------|--------------|
| Tangible fixed assets (gross) | 1,479 | 1,517 | 1,667 | 1,747 | 1,827 |
| Less: Accumulated depreciation | (837) | (950) | (1,038) | (1,121) | (1,198) |
| Tangible fixed assets (net) | 642 | 567 | 629 | 626 | 629 |
| Intangible fixed assets (net) | 2,384 | 2,753 | 2,618 | 2,482 | 2,346 |
| Long-term financial assets | 0 | 0 | 0 | 0 | 0 |
| Invest. in associates & subsidiaries | 4 | 1,063 | 1,941 | 1,941 | 1,941 |
| Cash & equivalents | 200 | 141 | 35 | 77 | 36 |
| A/C receivable | 711 | 553 | 520 | 692 | 763 |
| Inventories | 229 | 337 | 256 | 353 | 384 |
| Other current assets | 33 | 60 | 61 | 61 | 62 |
| Current assets | 1,174 | 1,091 | 871 | 1,182 | 1,244 |
| Other assets | 313 | 329 | 348 | 379 | 373 |
| Total assets | 4,516 | 5,803 | 6,408 | 6,612 | 6,533 |
| Common equity | 2,002 | 2,138 | 2,257 | 2,459 | 2,733 |
| Minorities etc. | 2 | 1 | (8) | (12) | (13) |
| Total shareholders' equity | 2,004 | 2,138 | 2,250 | 2,448 | 2,721 |
| Long term debt | 156 | 952 | 1,550 | 1,450 | 1,350 |
| Other long-term liabilities | 543 | 515 | 513 | 510 | 528 |
| Long-term liabilities | 699 | 1,467 | 2,063 | 1,960 | 1,878 |
| A/C payable | 1,016 | 882 | 758 | 1,026 | 1,096 |
| Short term debt | 620 | 1,115 | 1,250 | 1,050 | 700 |
| Other current liabilities | 178 | 201 | 88 | 128 | 138 |
| Current liabilities | 1,814 | 2,198 | 2,096 | 2,204 | 1,934 |
| Total liabilities and shareholders' equity | 4,516 | 5,803 | 6,408 | 6,612 | 6,533 |
| Net working capital | (220) | (133) | (10) | (49) | (26) |
| Invested capital | 3,123 | 4,579 | 5,527 | 5,381 | 5,263 |

* Includes convertibles and preferred stock which is being treated as debt

Per share (THB)

| | | | | | |
|-------------------------------|--------|--------|--------|--------|------|
| Book value per share | 2.06 | 2.20 | 2.32 | 2.53 | 2.81 |
| Tangible book value per share | (0.39) | (0.63) | (0.37) | (0.02) | 0.40 |

Financial strength

| | | | | | |
|---------------------------|------|------|-------|------|------|
| Net debt/equity (%) | 28.7 | 90.1 | 122.9 | 99.0 | 74.0 |
| Net debt/total assets (%) | 12.8 | 33.2 | 43.1 | 36.7 | 30.8 |
| Current ratio (x) | 0.6 | 0.5 | 0.4 | 0.5 | 0.6 |
| CF interest cover (x) | 13.5 | 10.4 | 3.6 | 5.5 | 6.4 |

| Valuation | 2020 | 2021 | 2022E | 2023E | 2024E |
|---|-------------|--------------|--------------|-------------|-------------|
| Recurring P/E (x) * | 33.3 | 138.2 | 103.0 | 43.6 | 32.1 |
| Recurring P/E @ target price (x) * | 26.7 | 110.7 | 82.5 | 34.9 | 25.7 |
| Reported P/E (x) | 33.3 | 138.2 | 103.0 | 43.6 | 32.1 |
| Dividend yield (%) | 0.6 | 1.9 | 0.3 | 1.1 | 1.6 |
| Price/book (x) | 8.8 | 8.2 | 7.8 | 7.2 | 6.4 |
| Price/tangible book (x) | (46.0) | (28.6) | (48.7) | (763.2) | 45.4 |
| EV/EBITDA (x) ** | 14.7 | 28.7 | 24.8 | 17.7 | 14.6 |
| EV/EBITDA @ target price (x) ** | 11.9 | 23.6 | 20.5 | 14.6 | 12.0 |
| EV/invested capital (x) | 5.8 | 4.3 | 3.7 | 3.7 | 3.7 |

* Pre-exceptional, pre-goodwill and fully diluted ** EBITDA includes associate income and recurring non-operating income

Sources: RS; FSSIA estimates

Corporate Governance report of Thai listed companies 2022



EXCELLENT LEVEL – Score range 90-100

| | | | | | | | | | | | |
|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-------|--------|
| AAV | BAM | CIMBT | ECL | HENG | LALIN | NEP | PRG | SCC | SPRC | THRE | TTW |
| ADVANC | BANPU | CK | EE | HMPRO | LANNA | NER | PRM | SCCC | SPVI | THREL | TU |
| AF | BAY | CKP | EGCO | ICC | LHFG | NKI | PSH | SCG | SSC | TIPCO | TVDH |
| AH | BBIK | CM | EPG | ICHI | LIT | NOBLE | PSL | SCGP | SSSC | TISCO | TVI |
| AIRA | BBL | CNT | ETC | III | LOXLEY | NSI | PTG | SCM | SST | TK | TVO |
| AJ | BCP | COLOR | ETE | ILINK | LPN | NVD | PTT | SCN | STA | TKN | TWPC |
| AKP | BCPG | COM7 | FN | ILM | LRH | NYT | PTTEP | SDC | STEC | TKS | UAC |
| AKR | BDMS | COMAN | FNS | IND | LST | OISHI | PTTGC | SEAFCO | STGT | TKT | UBIS |
| ALLA | BEM | COTTO | FPI | INTUCH | MACO | OR | PYLON | SEAOIL | STI | TMILL | UPOIC |
| ALT | BEYOND | CPALL | FPT | IP | MAJOR | ORI | Q-CON | SE-ED | SUN | TMT | UV |
| AMA | BGC | CPF | FSMART | IRC | MAKRO | OSP | QH | SELIC | SUSCO | TNDT | VCOM |
| AMARIN | BGRIM | CPI | FVC | IRPC | MALEE | OTO | QTC | SENA | SUTHA | TNITY | VGI |
| AMATA | BIZ | CPN | GC | ITEL | MBK | PAP | RABBIT | SENAJ | SVI | TOA | VIH |
| AMATAV | BKI | CRC | GEL | IVL | MC | PCSGH | RATCH | SGF | SYMC | TOP | WACOAL |
| ANAN | BOL | CSS | GFPT | JTS | MCOT | PDG | RBF | SHR | SYNTEC | TPBI | WAVE |
| AOT | BPP | DDD | GGC | JWD | METCO | PDJ | RS | SICT | TACC | TQM | WHA |
| AP | BRR | DELTA | GLAND | K | MFEC | PG | S | SIRI | TASCO | TRC | WHAUP |
| APURE | BTS | DEMCO | GLOBAL | KBANK | MINT | PHOL | S&J | SIS | TCAP | TRUE | WICE |
| ARIP | BTW | DOHOME | GPI | KCE | MONO | PLANB | SAAM | SITHAI | TEAMG | TSC | WINNER |
| ASP | BWG | DRT | GPSC | KEX | MOONG | PLANET | SABINA | SMPC | TFMAMA | TSR | XPG |
| ASW | CENDEL | DTAC | GRAMMY | KGI | MSC | PLAT | SAMART | SNC | THANA | TSTE | ZEN |
| AUCT | CFRESH | DUSIT | GULF | KKP | MST | PORT | SAMTEL | SONIC | THANI | TSTH | |
| AWC | CGH | EA | GUNKUL | KSL | MTC | PPS | SAT | SORKON | THCOM | TTA | |
| AYUD | CHEWA | EASTW | HANA | KTB | MVP | PR9 | SC | SPALI | THG | TTB | |
| BAFS | CHO | ECF | HARN | KTC | NCL | PREB | SCB | SPI | THIP | TTCL | |



VERY GOOD LEVEL – Score range 80-89

| | | | | | | | | | | | |
|--------|--------|--------|-------|--------|--------|--------|-------|--------|--------|--------|--------|
| 2S | ASIMAR | CHOTI | ESSO | INSURE | LH | NRF | PROEN | SCI | SR | TMC | UMI |
| 7UP | ASK | CHOW | ESTAR | IRCP | LHK | NTV | PROS | SCP | SRICHA | TMD | UOBKH |
| ABM | ASN | CI | FE | IT | M | NUSA | PROUD | SE | SSF | TMI | UP |
| ACE | ATP30 | CIG | FLOYD | ITD | MATCH | NWR | PSG | SECURE | SSP | TNL | UPF |
| ACG | B | CITY | FORTH | J | MBAX | OCC | PSTC | SFLEX | STANLY | TNP | UTP |
| ADB | BA | CIVIL | FSS | JAS | MEGA | OGC | PT | SFP | STC | TNR | VIBHA |
| ADD | BC | CMC | FTE | JCK | META | ONEE | PTC | SFT | STPI | TOG | VL |
| AEONTS | BCH | CPL | GBX | JCKH | MFC | PACO | QLT | SGP | SUC | TPA | VPO |
| AGE | BE8 | CPW | GCAP | JMT | MGT | PATO | RCL | SIAM | SVOA | TPAC | VRANDA |
| AHC | BEC | CRANE | GENCO | JR | MICRO | PB | RICHY | SINGER | SVT | TPCS | WGE |
| AIE | BH | CRD | GJS | KBS | MILL | PICO | RJH | SKE | SWC | TIPLI | WIJK |
| AIT | BIG | CSC | GTB | KCAR | MITSI | PIMO | ROJNA | SKN | SYNEX | TIPIPP | WIN |
| ALUCON | BJC | CSP | GYT | KGEN | MK | PIN | RPC | SKR | TAE | TPLAS | WINMED |
| AMANAH | BJCHI | CV | HEMP | KIAT | MODERN | PJW | RT | SKY | TAKUNI | TPS | WORK |
| AMR | BLA | CWT | HPT | KISS | MTI | PL | RWI | SLP | TCC | TQR | WP |
| APCO | BR | DCC | HTC | KK | NATION | PLE | S11 | SMART | TCMC | TRITN | XO |
| APCS | BRI | DHOUSE | HUMAN | KOOL | NCAP | PM | SA | SMD | TFG | TRT | YUASA |
| AQUA | BROOK | DITTO | HYDRO | KTIS | NCH | PMTA | SABUY | SMIT | TFI | TRU | ZIGA |
| ARIN | BSM | DMT | ICN | KUMWEL | NDR | PPP | SAK | SMT | TFM | TRV | |
| ARROW | BYD | DOD | IFS | KUN | NETBAY | PPPM | SALEE | SNNP | TGH | TSE | |
| AS | CBG | DPAINT | IIG | KWC | NEX | PRAPAT | SAMCO | SNP | TIDLOR | TVT | |
| ASAP | CEN | DV8 | IMH | KWM | NINE | PRECHA | SANKO | SO | TIGER | TWP | |
| ASEFA | CHARAN | EASON | INET | L&E | NNCL | PRIME | SAPPE | SPA | TIPH | UBE | |
| ASIA | CHAYO | EFORL | INGRS | LDC | NOVA | PRIN | SAWAD | SPC | TITLE | UEC | |
| ASIAN | CHG | ERW | INSET | LEO | NPK | PRINC | SCAP | SPCG | TM | UKEM | |



GOOD LEVEL – Score range 70-79

| | | | | | | | | | | | |
|--------|--------|--------|--------|--------|--------|-------|--------|-------|-------|-------|------|
| A | BEAUTY | CMAN | EMC | HL | KWI | MORE | PF | RSP | SUPER | TOPP | VARO |
| A5 | BGT | CMO | EP | HTECH | KYE | MPIC | PK | SIMAT | TC | TPCH | W |
| AI | BLAND | CMR | EVER | IHL | LEE | MUD | PPM | SISB | TCCC | TPOLY | WFX |
| ALL | BM | CPANEL | F&D | INOX | LPH | NC | PRAKIT | SK | TCJ | TRUBB | WPH |
| ALPHAX | BROCK | CPT | FMT | JAK | MATI | NEWS | PTECH | SOLAR | TEAM | TTI | YGG |
| AMC | BSBM | CSR | GIFT | JMART | M-CHAI | NFC | PTL | SPACK | THE | TYCN | |
| APP | BTNC | CTW | GLOCON | JSP | MCS | NSL | RAM | SPG | THMUI | UMS | |
| AQ | CAZ | D | GLORY | JUBILE | MDX | NV | ROCK | SQ | TKC | UNIQ | |
| AU | CCP | DCON | GREEN | KASET | MENA | PAF | RP | STARK | TNH | UPA | |
| B52 | CGD | EKH | GSC | KCM | MJD | PEACE | RPH | STECH | TNPC | UREKA | |

Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ("IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive

Sources: Thai Institute of Directors Association (IOD); FSSIA's compilation; data as of 26 October 2021

Anti-corruption Progress Indicator

| CERTIFIED | | | | | | | | | | |
|-----------|--------|--------|--------|-------|--------|--------|--------|--------|--------|--------|
| 2S | BCPG | CPI | GCAP | JR | MCOT | PHOL | RABBIT | SNC | THANI | TTCL |
| 7UP | BE8 | CPL | GEL | K | META | PK | RATCH | SNP | THCOM | TU |
| ADVANC | BEC | CPN | GFPT | KASET | MFC | PL | RML | SORKON | THIP | TVDH |
| AF | BEYOND | CRC | GGC | KBANK | MFEC | PLANB | RWI | SPACK | THRE | TVI |
| AI | BGC | CSC | GJS | KBS | MILL | PLANET | S&J | SPALI | THREL | TVO |
| AIE | BGRIM | DCC | GPI | KCAR | MINT | PLAT | SAAM | SPC | TIDLOR | TWPC |
| AIRA | BKI | DELTA | GPSC | KCE | MONO | PM | SABINA | SPI | TIPCO | UBE |
| AJ | BLA | DEMCO | GSTEEL | KGEN | MOONG | PPP | SAPPE | SPRC | TISCO | UBIS |
| AKP | BPP | DIMET | GULF | KGI | MSC | PPPM | SAT | SRICHA | TKS | UEC |
| AMA | BROOK | DRT | GUNKUL | KKP | MST | PPS | SC | SSF | TKT | UKEM |
| AMANAH | BRR | DTAC | HANA | KSL | MTC | PR9 | SCB | SSP | TMILL | UOBKH |
| AMATA | BSBM | DUSIT | HARN | KTB | MTI | PREB | SCC | SSSC | TMT | UPF |
| AMATAV | BTS | EA | HEMP | KTC | NEP | PRG | SCCC | SST | TNITY | UV |
| AP | BWG | EASTW | HENG | KWI | NINE | PRINC | SCG | STA | TNL | VGI |
| APCS | CEN | EGCO | HMPRO | L&E | NKI | PRM | SCGP | STGT | TNP | VIH |
| AS | CENTEL | EP | HTC | LANNA | NOBLE | PROS | SCM | STOWER | TNR | WACOAL |
| ASIAN | CFRESH | EPG | ICC | LH | NOK | PSH | SCN | SUSCO | TOG | WHA |
| ASK | CGH | ERW | ICHI | LHFG | NSI | PSL | SEAOIL | SVI | TOP | WHAUP |
| ASP | CHEWA | ESTAR | IFS | LHK | NWR | PSTC | SE-ED | SYMC | TOPP | WICE |
| AWC | CHOTI | ETE | III | LPN | OCC | PT | SELIC | SYNTEC | TPA | WIJK |
| AYUD | CHOW | FE | ILINK | LRH | OGC | PTG | SENA | TAE | TPCS | XO |
| B | CIG | FNS | INET | M | ORI | PTT | SGP | TAKUNI | TPP | YUASA |
| BAFS | CIMBT | FPI | INSURE | MAJOR | PAP | PTTEP | SINGER | TASCO | TRU | ZEN |
| BAM | CM | FPT | INTUCH | MAKRO | PATO | PTTGC | SIRI | TCAP | TRUE | ZIGA |
| BANPU | CMC | FSMART | IRC | MALEE | PB | PYLON | SITHAI | TCMC | TSC | |
| BAY | COM7 | FSS | IRPC | MATCH | PCSGH | Q-CON | SKR | TFG | TSTE | |
| BBL | COTTO | FTE | ITEL | MBAX | PDG | QH | SMIT | TFI | TSTH | |
| BCH | CPALL | GBX | IVL | MBK | PDJ | QLT | SMK | TFMAMA | TTA | |
| BCP | CPF | GC | JKN | MC | PG | QTC | SMPC | TGH | TTB | |
| DECLARED | | | | | | | | | | |
| AH | CHG | DHOUSE | EVER | J | KUMWEL | NRF | RS | SUPER | TQM | VIBHA |
| ALT | CI | DOHOME | FLOYD | JMART | LDC | NUSA | SAK | SVT | TRT | W |
| APCO | CPR | ECF | GLOBAL | JMT | MEGA | OR | SIS | TKN | TSI | WIN |
| ASW | CPW | EKH | ILM | JTS | NCAP | PIMO | SSS | TMD | VARO | |
| B52 | DDD | ETC | INOX | KEX | NOVA | PLE | STECH | TMI | VCOM | |

| Level | |
|-----------|---|
| Certified | This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties. |
| Declared | This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) |

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of 26 October 2021) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Sources: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

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Naruedom Mujjalinkool FSS International Investment Advisory Securities Co., Ltd

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| Company | Ticker | Price | Rating | Valuation & Risks |
|-------------------------|----------|-----------|--------|---|
| RS | RS TB | THB 18.10 | REDUCE | The key upside risks to our SoTP-based TP are 1) if its new commerce products succeed in attracting consumer interest; and 2) the recovery in the Thai economy is faster than our expectation. |
| Workpoint Entertainment | WORK TB | THB 18.40 | REDUCE | The key upside risks to our P/E-based TP are stronger-than-expected TV adex, high risks for high returns in the movie business, and less competitiveness in TV ratings. |
| The One Enterprise | ONEE TB | THB 7.80 | BUY | The key downside risks to our P/E-based TP are a lower-than-expected adex recovery and a worse-than-expected cost reduction result by the company. |
| VGI Pcl. | VGI TB | THB 4.92 | HOLD | The key upside and downside risks to our SoTP-based TP are a slower or faster-than-expected advertising expenditure recovery, and whether Rabbit Line Pay is successful or not. |
| Plan B Media | PLANB TB | THB 9.15 | HOLD | The key downside risks to our P/E multiple-based TP are 1) a slower-than-expected adex recovery; 2) further waves of Covid-19; and 3) the future billboard tax. Upside risk are 1) a faster-than-expected adex recovery; and 2) OOH media is getting more attention from ad spenders. |
| BEC World | BEC TB | THB 9.95 | HOLD | The key downside and upside risks to our P/E based TP are a lower or higher-than-expected adex recovery, and better or worse TV ratings for BEC's serial drama programs. |
| Major Cineplex Group | MAJOR TB | THB 18.40 | BUY | The key downside risks to our SoTP-based TP are a slower-than-expected recovery in domestic consumption, the growing popularity of online movies, and the new wave of Covid. |
| T.A.C. Consumer | TACC TB | THB 6.70 | BUY | Downside risks to our P/E-based TP include 1) a slower-than-expected recovery in consumption; 2) the high volatility of raw material prices; 3) rain and cold weather lasting longer than expected; and 4) changing consumer demand and lifestyles. |
| i-Tail Corporation | ITC TB | THB 29.75 | BUY | Downside risks to our PE-based TP include 1) a stronger-than-expected THB against USD; 2) the high volatility of raw material prices; 3) labor shortage; and 4) change of consumer demand and lifestyle. |
| Thai Union Group | TU TB | THB 16.10 | BUY | Downside risks to our SoTP-based TP include 1) a stronger-than-expected THB against the USD; 2) the high volatility of raw material prices; 3) labor shortages; and 4) tariff and non-tariff barriers in international trade. |

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 08-Feb-2023 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as $(\text{target price}^* - \text{current price}) / \text{current price}$.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.