**EQUITY RESEARCH - COMPANY REPORT** 



# BANGKOK DUSIT MEDICAL SERVICES

**BDMS TB** 

THAILAND / HEALTHCARE

# BUY

### LINCHANGE

TARGET PRICE	THB34.50
CLOSE	THB30.25
UP/DOWNSIDE	+14.0%
PRIOR TP	THB33.00
CHANGE IN TP	+4.5%
TP vs CONSENSUS	+4.4%

# พร้อมสำหรับการเติบโตของตลาดจีน

- คาดกำไรปกติจะโต 13% y-y เป็น 3พัน ลบ. ใน 4Q22; แนวโน้มดีต่อเนื่องในปี 2023
   พร้อมอัตราการเติบโตของกำไรที่ 8%
- มีศักยภาพที่จะเพิ่มรายได้จากผู้ป่วยชาวจีนอีก 1%-2% หลังจีนเปิดพรมแดน
- คงแนะนำซื้อหลังปรับราคาเป้าหมายขึ้นเป็น 34.5 บาท (DCF)

# รายได้ผู้ป่วยต่างชาติน่าจะฟื้นตัวใน 4Q22

เราคาดว่ารายได้ใน 4Q22 จะโต 9% y-y แต่ลดลงเล็กน้อย 1% q-q จากรายได้โควิดที่ลดลง เหลือ 7%-8% ของรายได้รวม (เทียบกับ 9% ใน 3Q22) รายได้จากผู้ป่วยต่างชาติน่าจะโต 11% q-q และ 62% y-y เป็น 6.1พัน ลบ. (เท่ากับระดับก่อนโควิด) จากการพื้นตัวของผู้ป่วยที่บินเข้า มารับการรักษา (Fly-in) จาก CLMV และตะวันออกกลาง รวมถึงผู้ป่วยต่างชาติที่อยู่ในประเทศ (Expat) โดยเฉพาะอย่างยิ่งชาวจีน รายได้จากผู้ป่วยชาวไทยที่ไม่ได้เป็นโควิดน่าจะโต 6% y-y แต่ค่อนข้างทรงตัว q-q เราคาดว่า EBITDA margin จะลดลงเหลือ 23% ใน 4Q22 (เทียบกับ 25% ใน 3Q22) เนื่องจากโดยปกติ BDMS จะบันทึกค่าใช้จ่ายสูงขึ้นใน 4Q ในภาพรวมกำไร ปกติน่าจะลดลง 12% q-q แต่ปรับขึ้น 13% y-y เป็น 3พัน ลบ. สูงกว่าระดับก่อนโควิดถึง 25%

# คาดกำไรปี 2023E จะปรับขึ้น 8% และสงกว่าระดับก่อนโควิดถึง 34%

เราคาดว่ารายได้จะโต 23% ในปี 2022 (เทียบกับ 22% ที่บริษัทฯ คาดไว้) และปรับขึ้นอีก 6% ใน 2023 (เทียบกับเป้าการเติบโตของผู้บริหารที่ 6%-8% ในช่วงปี 2023-2025) เราคาดว่า EBITDA margin จะทรงตัวในระดับสูงที่ 24.7% ในปี 2023 (สูงกว่าเป้าของผู้บริหารที่ 23%-24% อยู่เล็กน้อย) จากการฟื้นตัวของผู้ป่วยต่างชาติซึ่งปกติจะมีค่าใช้จ่ายและอัตรากำไรสูงกว่า ด้วยเหตุผลดังกล่าวเราคาดว่ากำไรปกติปี 2023 จะโต 8% เป็น 13.5พัน ลบ. ซึ่งสูงกว่าระดับ ก่อนโควิดถึง 34%

# ความร่วมมือกับ Ping An group น่าจะกลับมาเริ่มขึ้นใหม่

BDMS จะได้ประโยชน์จากการเปิดพรมแดนของจีน รายได้จากผู้ป่วยชาวจีนคิดเป็น 2% ของ รายได้รวมในปี 2019 และ BDMS วางแผนเจาะตลาดท่องเที่ยวเชิงการแพทย์จากจีนเพิ่มขึ้น โดยบริษัทฯ ได้เข้าเป็นพันธมิตรกับ Ping An Good Doctor และ Ping An Health Insurance ซึ่งเป็นแพลตฟอร์มบริการทางการแพทย์และบริษัทประกันภัยชั้นนำของจีน อย่างไรก็ดีแผน ดังกล่าวได้ถูกระงับไว้จากปัญหาการแพร่ระบาดของไวรัสโควิด เราเชื่อว่า BDMS จะนำแผน ดังกล่าวกลับมาใหม่ในปีนี้พร้อมเป้าหมายต่อปีเดิมที่บริษัทฯ คาดว่าจะจับผู้ป่วยจีนได้ประมาณ 1,000-4,000 รายซึ่งคิดเป็นรายได้เพิ่มเติมอีก 2พัน ลบ. ต่อปี

## ปรับเพิ่มประมาณการกำไรปกติปี 2022-24 อีก 3%-10%

เราปรับเพิ่มประมาณการกำไรปกติเพื่อสะท้อนแนวโน้มธุรกิจที่ดีและได้ราคาเป้าหมายปี 2023 ใหม่ที่ 34.5 บาท (DCF) BDMS มีการซื้อขายที่ 35x ของค่า 2023E P/E ซึ่งค่อนข้างใกล้เคียง กับค่าเฉลี่ย 5 ปีย้อนหลังที่ 34x เราเห็นว่าปัจจัยบวกของบริษัทฯ อยู่ที่ศักยภาพในการจับตลาด การท่องเที่ยวเชิงการแพทย์ของจีนได้เพิ่มขึ้น

## **KEY STOCK DATA**

YE Dec (THB m)	2021	2022E	2023E	2024E
Revenue	75,514	93,045	98,741	107,081
Net profit	7,936	12,471	13,462	15,293
EPS (THB)	0.50	0.78	0.85	0.96
vs Consensus (%)	-	6.8	=	-
EBITDA	17,345	22,860	24,358	27,058
Core net profit	7,736	12,471	13,462	15,293
Core EPS (THB)	0.49	0.78	0.85	0.96
Chg. In EPS est. (%)	-	9.9	4.4	3.0
EPS growth (%)	28.0	61.2	8.0	13.6
Core P/E (x)	62.1	38.5	35.7	31.4
Dividend yield (%)	2.6	1.5	1.6	1.7
EV/EBITDA (x)	28.3	21.1	19.6	17.3
Price/book (x)	5.7	5.4	5.1	4.7
Net debt/Equity (%)	7.1	(2.3)	(9.2)	(16.3)
ROE (%)	9.0	14.4	14.6	15.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	6.1	2.5	33.8
Relative to country (%)	2.9	(3.2)	32.6
Mkt cap (USD m)			14,276
3m avg. daily turnover (USD m)			37.5
Free float (%)			68
Major shareholder	Prasert P	rasatthong	osoj (13%)
12m high/low (THB)		3	2.00/21.50
Issued shares (m)			15,892.00

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

BDMS has aggressively expanded its hospital network from 10 in 2004 to 54 currently. The company had a high capex level averaging 17% of revenue over 2013-19. It is now at the tail end of its capex cycle, as it has already achieved its target of 50 hospitals.

BDMS plans to focus on organic growth. We expect its EBITDA margin to improve from 22% in 2019 to 25% in 2024, led by a higher utilisation rate, its Centre of Excellence (CoE) project, and the turnaround of loss-making hospitals.

BDMS has a healthy balance sheet with a 9M22 net D/E of only 0.1x. FCFF should accelerate, based on our estimates, and this would provide an upside to its dividend payouts.

## Company profile

BDMS is the largest healthcare provider in terms of market capital in Thailand. It operates 54 hospitals under six brands.

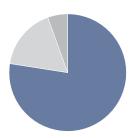
www.bangkokhospital.com

# Principal activities (revenue, 2021)

■ Thai patient revenue - 77.5 %

International patient revenue - 17.0

Other revenue - 5.5 %



Source: Bangkok Dusit Medical Services

# **Major shareholders**

Prasert Prasatthongosoj - 12.8 %

■ Thai NVDR - 12.1 %

■ Bangkok Airways - 5.2 %

■ Others - 69.9 %

Source: Bangkok Dusit Medical Services

# **Catalysts**

Key potential growth drivers include 1) higher insurance patient revenue; 2) rising demand from medical tourists; and 3) an improving EBITDA margin led by CoE hospitals.

#### Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.

## **Event calendar**

Date	Event
Feb 2023	4Q22 result announcement

# Key assumptions

	2022E	2023E	2024E
	(%)	(%)	(%)
No. of hospitals (no.)	56	59	60
OPD volume growth	24	3	4
OPD revenue / patient growth	3	3	4
IPD volume growth	17	25	9
IPD revenue / patient growth	4	(15)	0

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in patient volume, we project 2023 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2023 earnings to rise by 6%, and vice versa, all else being equal.

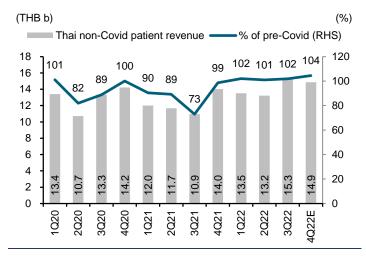
Source: FSSIA estimates

Exhibit 1: 4Q22E results preview

	4Q21	1Q22	2Q22	3Q22	4Q22E	Cha	nge	2022E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(у-у %				
Sales	21,878	23,159	21,981	23,985	23,806	(1)	9	93,045	2
- Hospital revenue	20,914	22,165	20,976	22,825	22,745	(0)	9	88,766	2
- Other revenue	964	994	1,005	1,160	1,061	(9)	10	4,279	
COGS (incl depreciation)	(13,525)	(14,451)	(14,147)	(14,979)	(14,998)	0	11	(58,473)	1.
Gross Profit	8,353	8,708	7,834	9,006	8,808	(2)	5	34,571	3
SG&A	(4,691)	(4,025)	(4,200)	(4,496)	(4,785)	6	2	(17,773)	1.
Operating Profit <sup>1)</sup>	3,662	4,683	3,634	4,510	4,023	(11)	10	16,798	5
Net other income	(0)	0	8	0	3			5	1
Interest income	14	13	16	19	19	0	35	126	7
Interest expense	(173)	(158)	(151)	(154)	(154)	0	(11)	(504)	(3
Pretax profit	3,503	4,538	3,508	4,374	3,891	(11)	11	16,425	5
Income Tax	(746)	(903)	(695)	(824)	(778)	(6)	4	(3,285)	5
Associates	10	9	7	16	16	0	66	23	1
Minority interest	(131)	(201)	(155)	(181)	(163)	(10)	25	(693)	2
Core profit	2,636	3,443	2,664	3,386	2,966	(12)	13	12,471	(
Extraordinaries, GW & FX	•	•	•	•		. /		0	
Reported net profit	2,636	3,443	2,664	3,386	2,966	(12)	13	12,471	
<u> </u>		,	,	,	,	. ,		,	
Outstanding shares (m)	15,892	15,892	15,892	15,892	15,892	0	0	15,892	
	-,	-,	-,	-,	-,	-	-	-,	
Core EPS (THB)	0.17	0.22	0.17	0.21	0.19	(12)	13	0.78	6
EPS (THB)	0.17	0.22	0.17	0.21	0.19	(12)	13	0.78	5
	-	-	-	-		(/			
COGS Excl depreciation	11,969	12,961	12,661	13,489	13,448	(0)	12	52,411	2
Depreciation	1,556	1,490	1,486	1,490	1,550	4	(0)	6,062	
EBITDA <sup>2)</sup>	5,218	6,173	5,120	5,999	5,573	(7)	7	22,860	`
	-,	2,112	2,122	-,	-,	(1-7	-	,	
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(pp
Gross margin	38	38	36	38	37	(1)	(1)	37	
SG&A/Revenue	21	17	19	19	20	1	(1)	19	(
EBITDA margin	24	27	23	25	23	(2)	(0)	25	· ·
Net profit margin	12	15	12	14	12	(2)	0	13	
b						(-/	-		
Operating stats	(%)	(%)	(%)	(%)	(%)				
OPD revenue growth y-y	19	36	39	42	-				
OPD volume growth y-y	8	32	23	35	n/a				
OPD revenue per head growth y-y	11	3	13	5	n/a				
		-		-	.,,				
			10	7	-				
IPD revenue growth v-v	29	53	18						
	29	53 7	18		n/a				
IPD volume growth y-y	(6)	7	12	90	n/a				
IPD volume growth y-y					n/a n/a				
IPD revenue growth y-y IPD volume growth y-y IPD revenue per head growth y-y Thai revenue growth y-y	(6)	7	12	90					

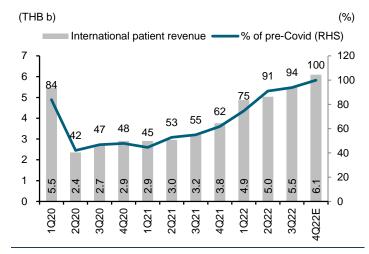
<sup>1)</sup> Gross profit calculated by revenue – COGS including depreciation; 2) EBITDA calculated by operating profit + operating income – depreciation Sources: BDMS; FSSIA estimates

## **Exhibit 2: Non-Covid Thai patient revenue, quarterly**



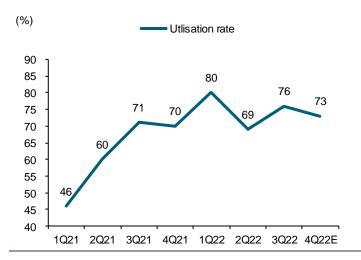
Sources: BDMS; FSSIA estimates

## Exhibit 4: International patient revenue, quarterly



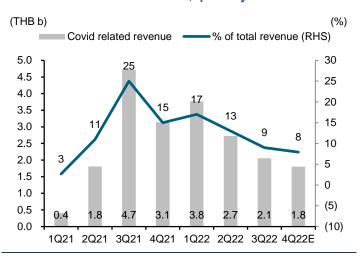
Sources: BDMS; FSSIA estimates

### **Exhibit 6: Utilisation rate**



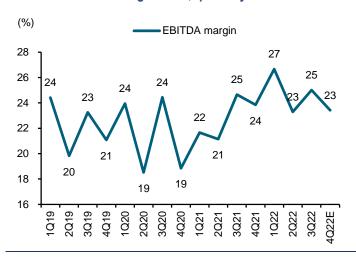
Sources: BDMS; FSSIA estimate

Exhibit 3: Covid-related revenue, quarterly



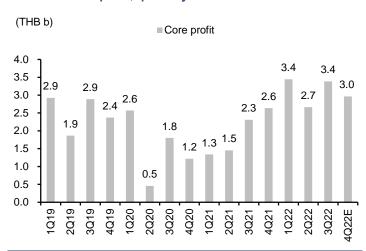
Sources: BDMS; FSSIA estimates

Exhibit 5: EBITDA margin trend, quarterly



Sources: BDMS; FSSIA estimates

## Exhibit 7: Core profit, quarterly



Sources: BDMS; FSSIA estimates

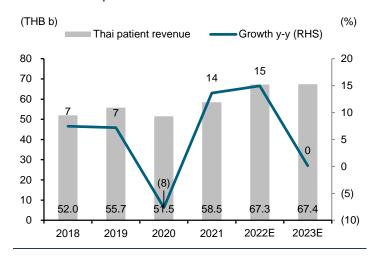
**Exhibit 8: Forecast revisions** 

		Current			Previous		Change			
	2022E	2023E	2024E	2022E	2023E	2024E	2022E	2023E	2024E	
	(THB b)	(THB b)	(%)	(%)	(%)					
OPD volume (visits per day)	32,695	33,676	35,023	31,113	32,046	33,328	5.1	5.1	5.1	
OPD revenue / patient (THB)	3,446	3,549	3,691	3,479	3,583	3,727	(1.0)	(1.0)	(1.0)	
IPD volume (admissions per day)	1,151	1,439	1,568	1,161	1,451	1,581	(0.8)	(0.8)	(0.8)	
IPD revenue / patient (THB)	113,437	96,421	96,421	109,601	98,640	98,640	3.5	(2.3)	(2.3)	
Revenue	93.0	98.7	107.1	90.2	98.7	107.0	3.1	0.1	0.1	
EBITDA margin (%)	24.6	24.7	25.3	23.8	24.0	24.8	0.8	0.7	0.5	
Core profit	12.5	13.5	15.3	11.3	12.9	14.9	9.9	4.4	3.0	

\*Note: Change of items in percentage terms are represented in ppt change.

Source: FSSIA estimates

**Exhibit 9: Thai patient revenue forecast** 



Note: Includes Covid-related revenue of THB10.1b in 2021 and THB7.1b in 2022E. Sources: BDMS; FSSIA estimates

Exhibit 10: International patient revenue forecast



Sources: BDMS; FSSIA estimates

## Exhibit 11: BDMS - DCF-derived TP

Cost of equity assumptions	(%)		Cost of debt assumptions	(%)
Risk-free rate	3.0		Pre-tax cost of debt	3.5
Market risk premium	8.0		Marginal tax rate	20.0
Stock beta	0.8			
Cost of equity, Ke	9.4		Net cost of debt, Kd	2.8
Weight applied	80.0		Weight applied	20.0
WACC	8.1			
DCF valuation estimate	(THB b)	(THB/share)	Comments	
NPV	167.3	10.5	WACC 8.1%, Risk-free rate 3%, Risk premium 8%	
Terminal value	375.5	23.6	Terminal growth 3%	
Cash & liquid assets	18.0	1.1	At end-2023E	
Investments	0.9	0.1	At end-2023E	
Debt	(8.8)	(0.6)	At end-2023E	
Minorities	(5.3)	(0.3)	At end-2023E	
Residual ordinary equity	547.6	34.5		

Source: FSSIA estimates

# Exhibit 12: One-year prospective P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 13: One-year prospective P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 14: Peer comparisons as of 6 Jan-23

Company	BBG	Rec		Share pric	e	Market		PE -		R0	DE	PE	3V	EV/E	BITDA
			Current	Target	Upside	Сар	22E	23E	24E	22E	23E	22E	23E	22E	23E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand															
Bangkok Dusit Med Service	BDMS TB	BUY	30.25	34.50	14	14,276	38.5	35.7	31.4	14.4	14.6	5.4	5.1	21.1	19.6
Bumrungrad Hospital	вн тв	BUY	223.00	255.00	14	5,264	38.4	35.1	32.4	25.2	24.5	9.2	8.1	24.9	22.8
Bangkok Chain Hospital	всн тв	BUY	21.90	26.00	19	1,622	17.1	27.6	24.0	24.9	14.9	4.3	4.0	10.9	14.7
Chularat Hospital	CHG TB	BUY	3.84	4.70	22	1,254	14.0	29.0	25.5	37.9	17.7	5.0	5.3	9.4	17.1
Praram 9 Hospital	PR9 TB	BUY	19.10	21.00	10	446	27.8	26.5	24.5	12.0	11.8	3.2	3.1	13.8	13.1
Thonburi Healthcare Group	THG TB	REDUCE	68.25	55.00	(19)	1,718	35.8	48.9	43.0	16.9	11.8	5.8	5.8	21.0	25.0
Vibhavadi Medical Center	VIBHA TB	BUY	2.74	3.20	17	1,105	35.5	34.3	30.7	8.1	7.3	2.6	2.5	31.4	28.4
Ramkhamhaeng Hospital	RAM TB	BUY	54.75	62.00	13	1,951	31.3	30.7	26.8	11.8	11.3	3.6	3.4	28.9	25.1
Principal Capital	PRINC TB	BUY	5.95	9.00	51	673	40.9	34.4	25.7	5.5	6.2	2.2	2.1	18.5	16.9
Rajthanee Hospital	RJH TB	n/a	30.00	n/a	n/a	267	8.3	21.2	19.9	50.3	18.6	6.0	3.9	6.6	14.4
Ekachai Medical Care	EKH TB	n/a	9.15	n/a	n/a	183	25.0	25.8	26.7	19.9	13.9	6.5	3.7	12.8	14.7
Thailand average						28,759	28.4	31.8	28.2	20.6	13.9	4.9	4.2	18.1	19.2
Regional															
Ramsay Health Care	RHC AU	n/a	66.14	n/a	n/a	10,398	47.7	36.7	25.2	8.3	11.3	3.7	3.7	13.7	12.6
Ihh Healthcare Bhd	IHH SP	n/a	1.88	n/a	n/a	12,395	36.9	30.8	27.5	6.5	6.7	2.1	2.1	15.9	14.8
Ryman Healthcare	RYM NZ	n/a	5.64	n/a	n/a	1,804	12.3	9.9	9.3	7.4	8.0	0.8	0.8	15.9	12.8
Apollo Hospitals Enterprise	APHS IN	n/a	4,387	n/a	n/a	7,666	68.3	64.6	45.5	18.6	16.2	11.2	11.2	29.0	28.9
Kpj Healthcare Berhad	KPJ MK	n/a	1.00	n/a	n/a	986	31.3	25.6	21.7	6.5	7.8	2.0	2.0	12.2	11.3
Raffles Medical Group	RFMD SP	n/a	1.42	n/a	n/a	1,972	24.5	26.8	24.9	11.0	9.6	2.6	2.6	13.0	14.2
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,850	n/a	n/a	2,608	40.2	34.9	30.3	18.4	19.5	7.3	7.3	25.9	22.6
Aier Eye Hospital Group	300015 CH	n/a	30.79	n/a	n/a	32,355	74.9	57.1	44.7	20.7	22.4	14.6	14.6	42.4	33.7
Regional average						70,185	42.0	35.8	28.6	12.2	12.7	5.5	5.5	21.0	18.9
Overall average						98,944	34.1	33.5	28.4	17.1	13.4	5.2	4.8	19.3	19.1

Sources: Bloomberg; FSSIA estimates

# **Financial Statements**

Bangkok Dusit Medical Services

Revenue	Profit and Loss (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Grose profit         2,009         32,373         40,633         43,121         47,191           Cherating cocts         (14,161)         (15,029)         (17,773)         (18,762)         20,136           Operating EBITOA         (14,161)         (15,029)         (17,773)         (18,762)         20,136           Opcobalising EBIT         (6,613)         (6,22)         (6,048)         (7,910)         20,196           Net financing costs         (332)         (655)         (378)         (211)         (120)           Recurring non-operating income         278         26         28         31         34           Non-recurring incomp         1,198         20         0         0         0           Rocurring non-operating income         278         26         28         31         34           Non-recurring incomp         1,199         20         0         0         0           Profit fact xx         1,491         10,594         16,499         17,731         20,119           Tax         1,491         10,594         13,463         14,773         20,119           Profit fact tax         7,649         8,490         13,163         14,199         16,094	Revenue	69,057	75,514	93,045	98,741	107,081
Other operating income         1         -	Cost of goods sold	(39,958)	(43,141)	(52,411)	(55,620)	(59,890)
Centaring Detail	Gross profit	29,099	32,373	40,633	43,121	47,191
Operating EBITDA         14,988         17,345         22,880         24,358         27,088           Depreciation         (6,413)         (6,321)         (6,062)         (6,448)         (6,882)           Oporating EBIT         8,525         11,023         16,788         17,910         20,196           Nest financing costs         (332)         (665)         (378)         17,910         20           Associates         273         21         23         26         28           Recurring non-operating income         278         26         28         31         34           Non-recurring items         1,169         200         10         0         0         0           Portifit stor         1,149         20,10         4,0         1,0         (4,016)         1           Profit ater tax         7,849         8,490         13,163         14,190         1,609         1,6	Other operating income	-	-	-	-	-
Depreciation	Operating costs	(14,161)	(15,029)	(17,773)	(18,762)	(20,133)
Score	Operating EBITDA	14,938	17,345	22,860	24,358	27,058
Operating EBIT         8,525         11,023         16,738         17,910         20,196           Net financing costs         (832)         (655)         (378)         (211)         (122)           Associates         273         21         23         26         28           Recurring non-operating income         178         26         28         31         34           Non-recurring items         1,149         10,594         16,449         17,731         20,110           Tox         (1,491)         10,594         16,449         17,731         20,110           Nor-recurring items 4         7,649         8,490         13,163         14,190         16,094           Minority interests         (435)         (554)         (693)         (728)         (800)           Preferred dividends         -	Depreciation	(6,413)	(6,321)	(6,062)	(6,448)	(6,862)
Net financing coests   (832)   (865)   (378)   (211)   (120)     Associates   (773   21   23   26   28   31   34     Associates   (778   26   28   31   34     Non-recurring items   (1,69   200   0   0   0     Toffit before tax   (1,491)   (2,103)   (3,285)   (3,541)   (4,016)     Tox   (1,491)   (2,103)   (3,285)   (3,541)   (4,016)     Profit atter tax   (1,491)   (2,103)   (3,285)   (3,541)   (4,016)     Profit atter tax   (4,491)   (2,103)   (3,285)   (3,541)   (4,016)     Profit atter tax   (4,35)   (5,54)   (693)   (7,28)   (800)     Preferred dividends   (4,35)   (5,54)   (693)   (7,28)   (800)     Preferred dividends   (4,35)   (5,54)   (2,00)   (2,0)   (2,0)     Other items   (4,35)   (1,69)   (2,00)   (2,0)   (2,0)   (2,0)     Recurring preferred dividends   (1,69)   (2,00)   (2,0)   (2,0)   (2,0)     Recurring preferred the profit   (3,64)   (	Goodwill amortisation	-	-	-	-	-
Associaties         273         21         23         26         28           Recurring non-operating income         278         26         28         31         34           Non-recurring items         1,169         200         0         0         0           Profit before tax         (1,491)         10,594         16,449         17,731         20,110           Tax         (1,491)         20,103         (3,285)         (3,541)         (4,016)           Profit after tax         7,649         8,490         13,163         14,190         16,009           Preferred dividends	Operating EBIT	8,525	11,023	16,798	17,910	20,196
Recurring pro-perating income   278   26   28   31   34	Net financing costs	(832)	(655)	(378)	(211)	(120)
Non-recurring items	Associates					
Profit after tax						
Tax         (1,491)         (2,103)         (3,285)         (3,541)         (4,16)           Profit after tax         7,649         8,490         13,163         14,190         16,094           Minority interests         (435)         (554)         (683)         (728)         (720)	_					
Profit after tax         7,649         8,490         13,163         14,190         16,094           Minority interests         (435)         (554)         (693)         (728)         (800)           Preferred dividends         -		•	•		•	-
Minority interests         (435)         (554)         (693)         (728)         (800)           Preferred dividends         -						
Preferred dividends         1         1         1         1         1         1         1         1         1         1         1         3         1         1         1         1         1         1         1         1         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         1         2         2         1         2					•	
Other items         1         1         1         1         15,293           Reported net profit         7,214         7,936         12,471         13,462         15,293           Non-recurring items & goodwill (net)         (1,169)         (200)         0         13,462         15,293           Reported EPS         0.36         7,736         12,471         13,462         15,293           Reported EPS         0.45         0.50         0.78         0.85         0.96           Reported EPS         0.45         0.50         0.78         0.85         0.96           DPS         0.30         0.80         0.45         0.47         0.51           DIVIDIDITION (STATE)         15,892         1	•	(435)	(554)	(693)	(728)	(800)
Reported net profit         7,214         7,936         12,471         13,462         15,293           Non-recurring items & goodwill (net)         (1,169)         (200)         0         0         0           Recurring net profit         6,045         7,736         12,471         13,462         15,293           Per share (THB)           Recurring EPS *         0.38         0.49         0.78         0.85         0.96           Reported EPS         0.30         0.80         0.45         0.47         0.51           DPS         0.30         0.80         0.45         0.47         0.51           Diluted shares (used to calculate per share data)         15,892         16,11         1,902         1,902         1,902         1,902		-	-	-	-	-
Non-recurring items & goodwill (net)		-		- -	- 	- -
Recurring net profit         6,045         7,736         12,471         13,462         15,293           Per share (THB)		•	-			-
Per share (THB)   Recurring EPS *						
Recurring EPS*         0.38         0.49         0.78         0.85         0.96           Reported EPS         0.45         0.50         0.78         0.85         0.96           DPS         0.30         0.80         0.45         0.47         0.51           Diluted shares (used to calculate per share data)         15,892         15,892         15,892         15,892         15,892           Forward           Revenue (%)         (17.6)         9.3         23.2         6.1         8.4           Operating EBITO (%)         (19.6)         16.1         31.8         6.6         11.1           Operating EBITO (%)         (33.5)         29.3         52.4         6.6         12.8           Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating EPIT (mig EPS (%)         32.9         34.5         37.2         37.1         37.7           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Operating EBIT On Aragin (%)         21.6	Recurring net profit	6,045	7,736	12,471	13,462	15,293
Reported EPS         0.45         0.50         0.78         0.85         0.96           DPS         0.30         0.80         0.45         0.47         0.51           Iblued shares (used to calculate per share data)         15,892         16,2         6.6         11,1         16,6         11,6         11,6         11,6         12,6         13,0         13,6         14,7         13,6         14,7         13,7         <	Per share (THB)					
DPS         0.30         0.80         0.45         0.47         0.51           Diluted shares (used to calculate per share data)         15,892         16,1         8.4         4         4         6         11,11 <t< td=""><td>Recurring EPS *</td><td>0.38</td><td>0.49</td><td>0.78</td><td>0.85</td><td>0.96</td></t<>	Recurring EPS *	0.38	0.49	0.78	0.85	0.96
Diluted shares (used to calculate per share data)   15,892   15,892   15,892   15,892   15,892   15,892   16,102   16,102   16,102   16,103   16,	•	0.45	0.50	0.78	0.85	
Growth         Revenue (%)         (17.6)         9.3         23.2         6.1         8.4           Operating EBITDA (%)         (19.6)         16.1         31.8         6.6         11.1           Operating EBIT (%)         (33.5)         29.3         52.4         6.6         12.8           Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Reported EPS (%)         32.9         34.5         37.2         37.1         37.7           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin for key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         8.8         10.2         13.4         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3<						
Revenue (%)         (17.6)         9.3         23.2         6.1         8.4           Operating EBITDA (%)         (19.6)         16.1         31.8         6.6         11.1           Operating EBIT (%)         (33.5)         29.3         52.4         6.6         12.8           Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating performance           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9 <t< td=""><td>,</td><td>15,892</td><td>15,892</td><td>15,892</td><td>15,892</td><td>15,892</td></t<>	,	15,892	15,892	15,892	15,892	15,892
Operating EBITDA (%)         (19.6)         16.1         31.8         6.6         11.1           Operating EBIT (%)         (33.5)         29.3         52.4         6.6         12.8           Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating performance           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Gross margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         18.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         16.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9						
Operating EBIT (%)         (33.5)         29.3         52.4         6.6         12.8           Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating performance           Cross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin for key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         47.7         40.	,					
Recurring EPS (%)         (39.9)         28.0         61.2         8.0         13.6           Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating performance           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         47.7         40.1         38	Operating EBITDA (%)					
Reported EPS (%)         (53.5)         10.0         57.1         8.0         13.6           Operating performance         Use of the performance Use of the performance Use of the performance Use Use Use Smargin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.3           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)						
Operating performance           Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3         15.3         15.6         15.6         15.8         16.0         16.0         16.0         16.0         16.0         16.0         16.0         16.0         16.5 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Gross margin inc. depreciation (%)         32.9         34.5         37.2         37.1         37.7           Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4		(53.5)	10.0	57.1	8.0	13.6
Gross margin of key business (%)         32.9         34.5         37.2         37.1         37.7           Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROE (%)						
Operating EBITDA margin (%)         21.6         23.0         24.6         24.7         25.3           Operating EBIT margin (%)         12.3         14.6         18.1         18.1         18.9           Net margin (%)         8.8         10.2         13.4         13.6         14.3           Effective tax rate (%)         19.4         20.3         20.0         20.0         20.0           Dividend payout on recurring profit (%)         78.4         164.7         57.3         55.6         52.8           Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6						
Operating EBIT margin (%)       12.3       14.6       18.1       18.1       18.9         Net margin (%)       8.8       10.2       13.4       13.6       14.3         Effective tax rate (%)       19.4       20.3       20.0       20.0       20.0         Dividend payout on recurring profit (%)       78.4       164.7       57.3       55.6       52.8         Interest cover (X)       10.6       16.9       44.5       85.2       168.0         Inventory days       16.9       16.3       15.5       16.5       16.4         Debtor days       42.4       39.4       35.8       33.8       31.1         Creditor days       47.7       40.1       38.8       41.4       41.1         Operating ROIC (%)       8.7       10.6       16.6       18.0       20.4         ROIC (%)       6.5       8.5       13.2       14.2       16.1         ROE (%)       7.0       9.0       14.4       14.6       15.5         ROA (%)       5.3       6.7       10.5       10.9       11.6         * Pre-exceptional, pre-goodwill and fully diluted         Revenue by Division (THB m)       2020       2021       2022E						
Net margin (%)       8.8       10.2       13.4       13.6       14.3         Effective tax rate (%)       19.4       20.3       20.0       20.0       20.0         Dividend payout on recurring profit (%)       78.4       164.7       57.3       55.6       52.8         Interest cover (X)       10.6       16.9       44.5       85.2       168.0         Inventory days       16.9       16.3       15.5       16.5       16.4         Debtor days       42.4       39.4       35.8       33.8       31.1         Creditor days       47.7       40.1       38.8       41.4       41.1         Operating ROIC (%)       8.7       10.6       16.6       18.0       20.4         ROIC (%)       6.5       8.5       13.2       14.2       16.1         ROE (%)       7.0       9.0       14.4       14.6       15.5         ROA (%)       5.3       6.7       10.5       10.9       11.6         * Pre-exceptional, pre-goodwill and fully diluted         Revenue by Division (THB m)       2020       2021       2022E       2023E       2024E         Thai patient revenue       51,482       58,500						
Effective tax rate (%)       19.4       20.3       20.0       20.0       20.0         Dividend payout on recurring profit (%)       78.4       164.7       57.3       55.6       52.8         Interest cover (X)       10.6       16.9       44.5       85.2       168.0         Inventory days       16.9       16.3       15.5       16.5       16.4         Debtor days       42.4       39.4       35.8       33.8       31.1         Creditor days       47.7       40.1       38.8       41.4       41.1         Operating ROIC (%)       8.7       10.6       16.6       18.0       20.4         ROIC (%)       6.5       8.5       13.2       14.2       16.1         ROE (%)       7.0       9.0       14.4       14.6       15.5         ROA (%)       5.3       6.7       10.5       10.9       11.6         * Pre-exceptional, pre-goodwill and fully diluted         Revenue by Division (THB m)       2020       2021       2022E       2023E       2024E         Thai patient revenue       51,482       58,500       67,256       67,361       72,788         International patient revenue       <						
Dividend payout on recurring profit (%)       78.4       164.7       57.3       55.6       52.8         Interest cover (X)       10.6       16.9       44.5       85.2       168.0         Inventory days       16.9       16.3       15.5       16.5       16.4         Debtor days       42.4       39.4       35.8       33.8       31.1         Creditor days       47.7       40.1       38.8       41.4       41.1         Operating ROIC (%)       8.7       10.6       16.6       18.0       20.4         ROIC (%)       6.5       8.5       13.2       14.2       16.1         ROE (%)       7.0       9.0       14.4       14.6       15.5         ROA (%)       5.3       6.7       10.5       10.9       11.6         * Pre-exceptional, pre-goodwill and fully diluted         Revenue by Division (THB m)       2020       2021       2022E       2023E       2024E         Thai patient revenue       51,482       58,500       67,256       67,361       72,788         International patient revenue       13,685       12,841       21,509       26,887       29,575	•					
Interest cover (X)         10.6         16.9         44.5         85.2         168.0           Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575	` '					
Inventory days         16.9         16.3         15.5         16.5         16.4           Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575						
Debtor days         42.4         39.4         35.8         33.8         31.1           Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575						
Creditor days         47.7         40.1         38.8         41.4         41.1           Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575						
Operating ROIC (%)         8.7         10.6         16.6         18.0         20.4           ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575	•					
ROIC (%)         6.5         8.5         13.2         14.2         16.1           ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575	•					
ROE (%)         7.0         9.0         14.4         14.6         15.5           ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575						
ROA (%)         5.3         6.7         10.5         10.9         11.6           * Pre-exceptional, pre-goodwill and fully diluted           Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575	• •					
* Pre-exceptional, pre-goodwill and fully diluted         Revenue by Division (THB m)       2020       2021       2022E       2023E       2024E         Thai patient revenue       51,482       58,500       67,256       67,361       72,788         International patient revenue       13,685       12,841       21,509       26,887       29,575						
Revenue by Division (THB m)         2020         2021         2022E         2023E         2024E           Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575		5.3	0.7	10.5	10.9	11.0
Thai patient revenue         51,482         58,500         67,256         67,361         72,788           International patient revenue         13,685         12,841         21,509         26,887         29,575						
International patient revenue 13,685 12,841 21,509 26,887 29,575	Revenue by Division (THB m)	2020	2021	2022E	2023E	2024E
	Thai patient revenue	51,482	58,500	67,256	67,361	72,788
Other revenue 3,891 4,173 4,279 4,493 4,717	International patient revenue	13,685	12,841	21,509	26,887	29,575
	Other revenue	3,891	4,173	4,279	4,493	4,717

Sources: Bangkok Dusit Medical Services; FSSIA estimates

# **Financial Statements**

Bangkok Dusit Medical Services

Bangkok Dusit Medical Services					
Cash Flow (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Recurring net profit	6,045	7,736	12,471	13,462	15,293
Depreciation	6,413	6,321	6,062	6,448	6,862
Associates & minorities	, -	, <u>-</u>	· -	, -	· -
Other non-cash items	2,408	931	693	728	800
Change in working capital	(1,614)	(980)	2,810	771	1,099
Cash flow from operations	13,252	14,008	22,036	21,409	24,055
Capex - maintenance	(12,551)	(4,235)	(6,513)	(6,912)	(7,496)
Capex - new investment	-	-	-	-	-
Net acquisitions & disposals	17,066	8	0	0	0
Other investments (net)  Cash flow from investing	4,514	(4,227)	(6,513)	(6,912)	(7,496)
Dividends paid	(4,741)	(12,738)	(7,151)	(7,482)	(8,077)
Equity finance	0	0	0	0	0
Debt finance	(137)	(5,416)	(8,000)	(2,000)	(500)
Other financing cash flows	2,455	75	0	0	0
Cash flow from financing	(2,423)	(18,079)	(15,151)	(9,482)	(8,577)
Non-recurring cash flows	<del>-</del>	-	-	-	-
Other adjustments	0	0	0	0	0
Net other adjustments	15 242	0 (8,298)	0 371	0	7.093
Movement in cash Free cash flow to firm (FCFF)	<b>15,343</b> 18,637.19	( <b>8,298)</b> 10,509.69	16,026.81	<b>5,015</b> 14,831.15	<b>7,982</b> 16,850.70
Free cash flow to equity (FCFE)	20,084.21	4,439.73	7,522.61	12,496.95	16,058.99
The dain now to equity (FeT 2)	20,001.21	1,100.70	7,022.01	12,100.00	10,000.00
Per share (THB)					
FCFF per share	1.17	0.66	1.01	0.93	1.06
FCFE per share	1.26 0.94	0.28 0.94	0.47 1.21	0.79	1.01 1.44
Recurring cash flow per share	0.94	0.94	1.21	1.30	1.44
Balance Sheet (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Tangible fixed assets (gross)	139,771	142,630	149,143	156,055	163,550
Less: Accumulated depreciation	(54,780)	(59,725)	(65,787)	(72,235)	(79,096)
Tangible fixed assets (net)	84,991	82,905	83,356	83,820	84,454
Intangible fixed assets (net)	18,894	18,828	18,828	18,828	18,828
Long-term financial assets	-	-	-	-	-
Invest. in associates & subsidiaries	939	931	931	931	931
Cash & equivalents A/C receivable	20,939	12,641	13,012	18,027	26,009
Inventories	7,192 1,855	9,131 2,005	9,131 2,436	9,131 2,585	9,131 2,783
Other current assets	1,033	624	179	190	2,765
Current assets	30,013	24,401	24,758	29,933	38,129
Other assets	1,213	1,389	1,389	1,389	1,389
Total assets	136,050	128,454	129,261	134,900	143,730
Common equity	87,910	83,845	89,164	95,144	102,360
Minorities etc.	3,553	3,920	4,613	5,340	6,140
Total shareholders' equity	91,463	87,765	93,777	100,485	108,501
Long term debt	24,163	18,753	10,753	8,753	8,253
Other long-term liabilities	9,631	9,442	9,442	9,442	9,442
Long-term liabilities A/C payable	<b>33,794</b> 4,450	<b>28,196</b> 5,035	<b>20,196</b> 6,116	<b>18,196</b> 6,491	<b>17,696</b> 6,989
Short term debt	4,430	76	76	76	76
Other current liabilities	6,260	7,382	9,096	9,653	10,468
Current liabilities	10,793	12,493	15,289	16,220	17,534
Total liabilities and shareholders' equity	136,050	128,454	129,261	134,900	143,730
Net working capital	(1,637)	(657)	(3,467)	(4,238)	(5,337)
Invested capital	104,401	103,396	101,036	100,729	100,264
* Includes convertibles and preferred stock which is be	eing treated as debt				
Per share (THB)					
Book value per share	5.53	5.28	5.61	5.99	6.44
Tangible book value per share	4.34	4.09	4.43	4.80	5.26
Financial strength					
Net debt/equity (%)	3.6	7.1	(2.3)	(9.2)	(16.3)
Net debt/total assets (%)	2.4	4.8	(1.7)	(6.8)	(12.3)
Current ratio (x)	2.8	2.0	1.6	1.8	2.2
CF interest cover (x)	25.1	7.8	20.9	60.3	134.3
Valuation	2020	2021	2022E	2023E	2024E
Recurring P/E (x) *	79.5	62.1	38.5	35.7	31.4
Recurring P/E @ target price (x) *	90.7	70.9	44.0	40.7	35.9
Reported P/E (x)	66.6	60.6	38.5	35.7	31.4
Dividend yield (%)	1.0	2.6	1.5	1.6	1.7
Price/book (x)	5.5	5.7	5.4	5.1	4.7
Price/tangible book (x) EV/EBITDA (x) **	7.0 32.6	7.4 28.3	6.8 21.1	6.3 19.6	5.8 17.3
EV/EBITDA (x) **  EV/EBITDA @ target price (x) **	32.6 37.2	28.3 32.2	24.1	22.4	17.3
EV/EBITEA @ target price (x) EV/invested capital (x)	4.7	4.7	4.8	4.7	4.7
	BITDA includes associate				•••
			, ,		

Sources: Bangkok Dusit Medical Services; FSSIA estimates

## Corporate Governance report of Thai listed companies 2021

AV DVANC	1996 Salinal CG Countins National CG Countins National CG Countins	EX	CELLENT LE	EVEL - Score	range 90-100					
	BCPG	CPALL	GCAP	K	MSC	PLANET	SAMART	SPI	THRE	TVD
	BDMS	CPF	GFPT	KBANK	MST	PLAT	SAMTEL	SPRC	THREL	TVI
F	BEM	CPI	GGC	KCE	MTC	PORT	SAT	SPVI	TIPCO	TVO
АН	BGC	CPN	GLAND	KKP	MVP	PPS	SC	SSSC	TISCO	TWPC
IRA	BGRIM	CRC	GLOBAL	KSL	NCL	PR9	SCB	SST	TK	U
KP	BIZ	CSS	GPI	KTB	NEP	PREB	SCC	STA	TKT	UAC
KR	BKI	DDD	GPSC	KTC	NER	PRG	SCCC	STEC	TMT	UBIS
LT	BOL	DELTA	GRAMMY	LALIN	NKI	PRM	SCG	STI	TNDT	UV
MA	BPP	DEMCO	GULF	LANNA	NOBLE	PROUD	SCGP	SUN	TNITY	VGI
MATA	BRR	DRT	GUNKUL	LH	NSI	PSH	SCM	SUSCO	TOA	VIH
MATAV	BTS	DTAC	HANA	LHFG	NVD	PSL	SDC	SUTHA	TOP	WACOAL
NAN	BTW	DUSIT	HARN	LIT	NWR	PTG	SEAFCO	SVI	TPBI	WAVE
.OT	BWG	EA	HMPRO	LPN	NYT	PTT	SEAOIL	SYMC	TQM	WHA
۱P	CENTEL	EASTW	ICC	MACO	OISHI	PTTEP	SE-ED	SYNTEC	TRC	WHAUP
RIP	CFRESH	ECF	ICHI	MAJOR	OR	PTTGC	SELIC	TACC	TRU	WICE
RROW	CHEWA	ECL	III	MAKRO	ORI	PYLON	SENA	TASCO	TRUE	WINNER
SP	CHO	EE	ILINK	MALEE	OSP	Q-CON	SHR	TCAP	TSC	ZEN
										ZEN
UCT	CIMBT	EGCO	ILM	MBK	ОТО	QH	SIRI	TEAMG	TSR	
WC	CK	EPG	INTUCH	MC	PAP	QTC	SIS	TFMAMA	TSTE	
YUD	CKP	ETC	IP	MCOT	PCSGH	RATCH	SITHAI	TGH	TSTH	
AFS	CM	FPI	IRPC	METCO	PDG	RS	SMK	THANA	TTA	
BANPU	CNT	FPT	ITEL	MFEC	PDJ	S	SMPC	THANI	TTB	
BAY	COM7	FSMART	IVL	MINT	PG	S&J	SNC	THCOM	TTCL	
BBL	COMAN	GBX	JSP	MONO	PHOL	SAAM	SONIC	THG	TTW	
BCP	COTTO	GC	JWD	MOONG	PLANB	SABINA	SPALI	THIP	TU	
15 Finduranient un 15 Finduranient literat CO Committee	my diffused eval servicines eval		ERY GOOD LE			5.151171	C (E)			
S	ASIMAR	CHOW	FLOYD	IT	LOXLEY	OCC	RPC	SKY	TCC	TVT
UP	ASK	CI	FN	ITD	LRH	OGC	RT	SLP	TCMC	TWP
BICO	ASN	CIG	FNS	J	LST	PATO	RWI	SMIT	TEAM	UEC
.BM	ATP30	CMC	FORTH	JAS	M	PB	S11	SMT	TFG	UMI
CE	В	COLOR	FSS	JCK	MATCH	PICO	SA	SNP	TFI	UOBKH
CG	BA	CPL	FTE	JCKH	MBAX	PIMO	SAK	SO	TIGER	UP
DB	BAM	CPW	FVC	JMART	MEGA	PJW	SALEE	SORKON	TITLE	UPF
AEONTS	BC	CRD	GEL	JMT	META	PL	SAMCO	SPA	TKN	UPOIC
AGE	BCH	CSC	GENCO	KBS	MFC	PM	SANKO	SPC	TKS	UTP
AHC	BEC	CSP	GJS	KCAR	MGT	PMTA	SAPPE	SPCG	TM	VCOM
AIT	BEYOND	CWT	GYT	KEX	MICRO	PPP	SAWAD	SR	TMC	VL
LL.	BFIT	DCC	HEMP	KGI	MILL	PPPM	SCI	SRICHA	TMD	VPO
ALLA	BJC	DCON	HPT	KIAT	MITSIB	PRIME	SCN	SSC	TMI	VRANDA
LUCON	BJCHI	DHOUSE	HTC	KISS	MK	PRIN	SCP	SSF	TMILL	WGE
MANAH	BLA	DOD	HYDRO	KOOL	MODERN	PRINC	SE	STANLY	TNL	WIIK
MARIN	BR	DOHOME	ICN	KTIS	MTI	PSG	SFLEX	STGT	TNP	WP
PCO	BROOK	DV8	IFS	KUMWEL	NBC	PSTC	SFP	STOWER	TOG	XO
APCS	CBG	EASON	IMH	KUN	NCAP	PT	SFT	STPI	TPA	XPG
PURE	CEN			KWC	NCH		SGF	SUC		YUASA
		EFORL	IND			QLT			TPAC	IUASA
QUA	CGH	ERW	INET	KWM	NETBAY	RBF	SIAM	SWC	TPCS	
SAP	CHARAN	ESSO	INSET	L&E	NEX	RCL	SINGER	SYNEX	TPS	
SEFA	CHAYO	ESTAR	INSURE	LDC	NINE	RICHY	SKE	TAE	TRITN	
SIA	CHG	ETE	IRC	LEO	NRF	RML	SKN	TAKUNI	TRT	
SIAN	CHOTI	FE	IRCP	LHK	NTV	ROJNA	SKR	TBSP	TSE	
	di prividanaviryili se Vahani Ci Caradise		OOD LEVEL -							
vysýrdiu rozvictník ussýrdiu rozvictník intoné CG Connétice Nationé CG Connétic	BGT	CITY	GIFT	JTS	MDX	PK	SGP	SUPER	TQR	YGG
ภาษัทเรียกของก่างหลื เภาษัทเรียกของก่างหลื submat CG Counsities National CG Counsitie	BH	CMAN	GLOCON	JUBILE	MJD	PLE	SICT	SVOA	TTI	ZIGA
		СМО	GREEN	KASET	MORE	PPM	SIMAT	TC	TYCN	
.l				KCM	MUD	PRAKIT	SISB	TCCC	UKEM	
l IE	BIG	CMR		I COIVI	11100		SK	THMUI		
l IE J	BIG BLAND	CMR	GSC	KK	NC		on.	I DIVIUI		
I IE J LPHAX	BIG BLAND BM	CPT	GTB	KK	NC	PRAPAT			UMS	
I IE J LPHAX MC	BIG BLAND BM BROCK	CPT CRANE	GTB HTECH	KKC	NDR	PRECHA	SMART	TNH	UNIQ	
I IE J LPHAX MC PP	BIG BLAND BM	CPT CRANE CSR	GTB							
I J LPHAX MC PP	BIG BLAND BM BROCK	CPT CRANE	GTB HTECH	KKC	NDR	PRECHA	SMART	TNH	UNIQ	
I IE J LPHAX MC PP Q	BIG BLAND BM BROCK BSBM BSM	CPT CRANE CSR D	GTB HTECH HUMAN IHL	KKC KWI KYE	NDR NFC NNCL	PRECHA PTL RJH	SMART SOLAR SPACK	TNH TNR TOPP	UNIQ UPA UREKA	
ALPHAX MC PP QQ MRIN MS	BIG BLAND BM BROCK BSBM BSM BTNC	CPT CRANE CSR D EKH	GTB HTECH HUMAN IHL IIG	KKC KWI KYE LEE	NDR NFC NNCL NOVA	PRECHA PTL RJH RP	SMART SOLAR SPACK SPG	TNH TNR TOPP TPCH	UNIQ UPA UREKA VIBHA	
JI JE JLPHAX MC PP JQ RIN S	BIG BLAND BM BROCK BSBM BSM BTNC BYD	CPT CRANE CSR D EKH EMC	GTB HTECH HUMAN IHL IIG INGRS	KKC KWI KYE LEE LPH	NDR NFC NNCL NOVA NPK	PRECHA PTL RJH RP RPH	SMART SOLAR SPACK SPG SQ	TNH TNR TOPP TPCH TPIPL	UNIQ UPA UREKA VIBHA W	
II IIE J LPHAX IMC IPP	BIG BLAND BM BROCK BSBM BSM BTNC	CPT CRANE CSR D EKH	GTB HTECH HUMAN IHL IIG	KKC KWI KYE LEE	NDR NFC NNCL NOVA	PRECHA PTL RJH RP	SMART SOLAR SPACK SPG	TNH TNR TOPP TPCH	UNIQ UPA UREKA VIBHA	

#### Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

Sources: Thai Institute of Directors Association (IOD); FSSIA's compilation; data as of 26 October 2021

<sup>\*</sup> CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive

## **Anti-corruption Progress Indicator**

CERTIFIED										
2S	всн	CPALL	GC	К	MFC	PE	QLT	SNP	THCOM	TU
7UP	BCP	CPF	GCAP	KASET	MFEC	PG	QTC	SORKON	THIP	TVD
ADVANC	BCPG	CPI	GEL	KBANK	MILL	PHOL	RATCH	SPACK	THRE	TVI
AF	BE8	CPN	GFPT	KBS	MINT	PK	RML	SPALI	THREL	TVO
Al	BEYOND	CSC	GGC	KCAR	MONO	PL	RWI	SPC	TIDLOR	TWPC
AIE	BGC	DCC	GJS	KCE	MOONG	PLANB	S&J	SPI	TIPCO	U
AIRA	BGRIM	DELTA	GPI	KGI	MSC	PLANET	SAAM	SPRC	TISCO	UBE
AKP	BJCHI	DEMCO	GPSC	KKP	MST	PLAT	SABINA	SRICHA	TKS	UBIS
ALPHAX	BKI	DIMET	GSTEEL	KSL	MTC	PM	SAPPE	SSF	TKT	UEC
AMA	BLA	DRT	GUNKUL	KTB	MTI	PPP	SAT	SSP	TMD	UKEM
AMANAH	BPP	DTAC	HANA	KTC	NBC	PPPM	SC	SSSC	TMILL	UOBKH
AMATA	BROOK	DUSIT	HARN	KWC	NEP	PPS	SCB	SST	TMT	UPF
AMATAV	BRR	EA	HEMP	KWI	NINE	PR9	SCC	STA	TNITY	UV
AP	BSBM	EASTW	HENG	L&E	NKI	PREB	SCCC	STOWER	TNL	VGI
APCS	BTS	ECL	HMPRO	LANNA	NMG	PRG	SCG	SUSCO	TNP	VIH
AQUA	BWG	EGCO	HTC	LH	NNCL	PRINC	SCN	SVI	TNR	WACOAL
ARROW	CEN	EP	ICC	LHFG	NOBLE	PRM	SEAOIL	SYMC	TOG	WHA
AS	CENTEL	EPG	ICHI	LHK	NOK	PROS	SE-ED	SYNTEC	TOP	WHAUP
ASIAN	CFRESH	ERW	IFEC	LPN	NSI	PSH	SELIC	TAE	TOPP	WICE
ASK	CGH	ESTAR	IFS	LRH	NWR	PSL	SENA	TAKUNI	TPA	WIIK
ASP	CHEWA	ETE	ILINK	М	occ	PSTC	SGP	TASCO	TPP	XO
AWC	CHOTI	FE	INET	MAKRO	OGC	PT	SINGER	TBSP	TRU	ZEN
AYUD	CHOW	FNS	INSURE	MALEE	ORI	PTG	SIRI	TCAP	TRUE	
В	CIG	FPI	INTUCH	MATCH	PAP	PTT	SITHAI	TCMC	TSC	
BAFS	CIMBT	FPT	IRC	MBAX	PATO	PTTEP	SKR	TFG	TSTE	
BAM	СМ	FSMART	IRPC	MBK	РВ	PTTGC	SMIT	TFI	TSTH	
BANPU	CMC	FSS	ITEL	MC	PCSGH	PYLON	SMK	TFMAMA	TTA	
BAY	COM7	FTE	IVL	MCOT	PDG	Q-CON	SMPC	TGH	TTB	
BBL	COTTO	GBX	JKN	META	PDJ	QH	SNC	THANI	TTCL	
DECLARED			0141	IVIE 171	1 20	<b>3</b> (1)	0.10	110,441	1102	
AJ	CHG	DDD	ETC	JR	MAJOR	NUSA	RS	SSS	TQM	YUASA
ALT	CPL	DHOUSE	FLOYD	JTS	NCAP	NYT	SAK	STECH	TSI	ZIGA
APCO	CPR	DOHOME	GULF	KEX	NCL	OR	SCGP	STGT	VARO	
B52	CPW	ECF	III	KUMWEL	NOVA	PIMO	SCM	TKN	VCOM	
BEC	CRC	EKH	INOX	LDC	NRF	PLE	SIS	TMI	VIBHA	

#### **Level** Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

#### Disclaimer:

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Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of 26 October 2021) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Sources: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

#### **GENERAL DISCLAIMER**

## ANALYST(S) CERTIFICATION

### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Bangkok Dusit Medical Services	BDMS TB	THB 30.25	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	ВН ТВ	THB 223.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Chain Hospital	ВСН ТВ	THB 21.90	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Chularat Hospital	CHG TB	THB 3.84	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 19.10	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 68.25	REDUCE	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units.
Vibhavadi Medical Center	VIBHA TB	THB 2.74	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Ramkhamhaeng Hospital	RAM TB	THB 54.75	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.
Principal Capital	PRINC TB	THB 5.95	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from new hospitals.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 06-Jan-2023 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

## Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.