EQUITY RESEARCH - COMPANY REPORT

CHULARAT HOSPITAL

CHG TB

THAILAND / HEALTHCARE



TARGET PRICE THB4.70 CLOSE **THB3.66 UP/DOWNSIDE** +28.4% THB4.70 **PRIOR TP CHANGE IN TP** UNCHANGED +9.3%

JNCHANGED

TP vs CONSENSUS

KEY STOCK DATA

YE Dec (THB m)	2021	2022E	2023E	2024E
Revenue	11,742	10,483	7,186	7,642
Net profit	4,204	3,021	1,456	1,658
EPS (THB)	0.38	0.27	0.13	0.15
vs Consensus (%)	-	2.3	(2.3)	2.7
EBITDA	5,647	4,200	2,315	2,596
Core net profit	4,204	3,021	1,456	1,658
Core EPS (THB)	0.38	0.27	0.13	0.15
Chg. In EPS est. (%)	-	0.0	0.0	0.0
EPS growth (%)	379.6	(28.2)	(51.8)	13.9
Core P/E (x)	9.6	13.3	27.6	24.3
Dividend yield (%)	5.5	4.5	2.2	2.5
EV/EBITDA (x)	6.8	8.9	16.3	14.2
Price/book (x)	5.3	4.8	5.0	4.6
Net debt/Equity (%)	(29.0)	(36.0)	(34.6)	(40.8)
ROE (%)	72.5	37.9	17.7	19.7

Nov-21 Feb-22 May-22 Aug-22 4.5 15 4.0 10 3.5 5 3.0 0 2.5 (5) 2.0 (10) 1.5 (15)1.0 0.5 (20)0.0 (25)Relative to SFT (THB) (%)

Share price performance	1 Month	3 Month	12 Month		
Absolute (%)	1.7	(4.7)	(1.6)		
Relative to country (%)	(2.6)	(6.5)	(2.4)		
Mkt cap (USD m)			1,059		
3m avg. daily turnover (USD m)			3.7		
Free float (%)			43		
Major shareholder	Ka	nnikar Plus	sind (18%)		
12m high/low (THB)	4.16/3.08				
Issued shares (m)			11,000.00		

Sources: Bloomberg consensus; FSSIA estimates

การเติบโตจากภายในจะช่วยหนุนกำไร

- คาดกำไรปกติจะลดลงถึง 50% q-q มาอยู่ที่ 443 ลบ. ใน 3Q22 ส่วนมากจากรายได้ที่ เกี่ยวข้องกับโควิดที่ชะลอตัวมาอยู่ที่ 18% (เทียบกับ 41% ใน 2Q22)
- คาดกำไรปกติปี 2023 จะสูงกว่าระดับก่อนโควิด 103% จากรายได้เงินสดจากผู้ป่วยที่ ไม่เกี่ยวข้องกับโควิดและรายได้สำนักงานประกันสังคม (SSO)
- คงแนะนำซื้อที่ราคาเป้าหมาย 4.7 บาท/หุ้น (DCF)

คาดกำไร 3Q22 ที่ 443 ลบ.; สูงกว่าระดับก่อนโควิด 65%

ใน 3Q22 เราคาดว่ารายได้จะลดลง 25% q-q ส่วนมากจากรายได้ที่เกี่ยวข้องกับโควิดที่ลดลง 60-70% q-q ซึ่งน่าจะคิดเป็น 15-20% ของรายได้รวม (เทียบกับ 41% ใน 2Q22) อย่างไรก็ดี เราคาดว่ารายได้ที่ไม่เกี่ยวข้องกับโควิดจะโต 5% q-q จากฤดูการรักษาพยาบาลของไทยและสูง กว่าระดับก่อนโควิดถึง 25% นอกจากนี้รายได้ SSO น่าจะโต 3% q-q ในภาพรวม EBITDA margin น่าจะลดลงเหลือ 32% จาก 44% ใน 2Q22 ซึ่งจะทำให้กำไรปกติลดลงเหลือ 443 ลบ. (เทียบกับ 878 ลบ. ใน 2Q22 และ 269 ลบ. ใน 3Q19)

กำไร 4Q22 น่าจะเพิ่ม q-q จากกำไรพิเศษจาก SSO

เราคาดว่ากำไร 4Q22 จะโต q-q แม้ว่ารายได้โควิดมีแนวโน้มลดลง รายได้จากผู้ป่วยต่างชาติ ซึ่งคิดเป็นประมาณ 4% ณ. สิ้นปี 2019 ฟื้นตัวและน่าจะสูงกว่าระดับก่อนโควิดในเร็ว ๆ นี้ เมื่อ พิจารณาจากตัวเลขผู้ป่วยจาก CLMV ที่สูงขึ้นของ CHG และตัวเลขผู้ป่วยจากตะวันออกกลาง ที่อยู่ในระดับสูง นอกจากนี้ CHG ยังมีแผนบันทึกเงินก้อนสุดท้าย (30% ของจำนวนตาม งบประมาณ) สำหรับการรักษาโรคเรื้อรังในช่วงปี 2021 ตัวเลขที่รับจริงน่าจะสูงกว่าตัวเลขที่ บันทึกไว้ ซึ่งจะทำให้มีกำไรพิเศษประมาณ 100 ลบ. ใน 4Q22 (เทียบกับ 190 ลบ. ใน 4Q21)

รายได้ปี 2023 ห่าจะสูงกว่าระดับก่อนโควิดถึง 30-40%

เนื่องจากโควิดได้กลายเป็นโรคประจำถิ่นไปแล้ว เราคาดว่าโควิดจะสร้างรายได้ประมาณ 5% ของรายได้รวมรายปี เราคาดว่าระดับกำไรปกติใหม่ของ CHG จะอย่ที่ประมาณ 300-400 ลบ./ ไตรมาสในอนาคต ซึ่งสูงกว่ากำไร 130-270 ลบ./ไตรมาส ในช่วงก่อนโควิด เราคาดว่ารายได้ปี 2023 จะสูงกว่าในปี 2019 ถึง 39% รายได้เงินสดจากผู้ป่วยที่ไม่ได้เป็นโควิดน่าจะสูงกว่าในปี 2019 ถึง 30-35% จากโรงพยาบาลใหม่ 2 แห่ง, การขยาย CHG3 และศูนย์โรคหัวใจใหม่ 3 แห่งที่ CHG ดำเนินงานในโรงพยาบาลของรัฐ รายได้ SSO น่าจะสูงกว่าในปี 2019 อยู่ 38% จากตัวเลขผู้ป่วยจดทะเบียนที่สูงขึ้น (511,000 ในปี 2023E เทียบกับ 435,000 ในปี 2019) ใน ภาพรวมเราคาดว่ากำไรปกติจะอย่ที่ 1.5พัน ลบ. (+103% จากระดับก่อนโควิด) ในปี 2023

หุ้นมีการซื้อขายโดยมีส่วนลดเมื่อเทียบในอดีตและเมื่อเทียบกับค่าเฉลี่ยของ กลุ่มฯ

CHG มีการซื้อขายในระดับที่น่าสนใจที่ 27x ของค่า 2023E P/E ซึ่งต่ำกว่าค่าเฉลี่ย 5 ปี ย้อนหลังที่ 32x และค่าเฉลี่ยของกลุ่มฯ ที่ 34x เราเห็นว่าระดับดังกล่าวไม่สมเหตุสมผล จาก การเติบโตภายในที่อยู่ในระดับสูง เราเชื่อว่าตลาดจะปรับระดับการประเมินมูลค่าของ CHG ขึ้น เมื่อการลดลงของรายได้โควิดเริ่มทรงตัวซึ่งน่าจะอยู่ในช่วง 4Q22



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Investment thesis

CHG opened two new hospitals (RPC and 304 Inter) in 2H18 which contributed an accumulated loss of THB70m in 2020 (8% of 2020 core profit). Both hospitals turned around in 2021, and we estimate that this should lead to an EBITDA margin improvement from 24% in 2019 to 34% in 2024.

CHG's revenue contributions from cash patients have gradually increased. This is another key factor to expand its EBITDA margin, in our view, as cash patients have a higher margin than SSO patients.

CHG should report strong earnings growth in 2022-23, led by the recovery in non-Covid cash patient numbers coupled with its larger SSO-registered member base and pent-up demand from international patients.

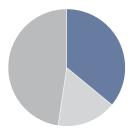
Company profile

CHG operates a healthcare business covering the eastern part of Bangkok and its nearby provinces. The Group owns nine hospitals and four clinics.

www.chularat.com

Principal activities (revenue, 2021)

- Cash patient revenue 36.0 %
- SSO patient revenue 16.4 %
- NHSO patient revenue 47.6 %

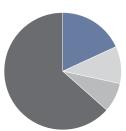


Source: Chularat Hospital

Major shareholders

- Kannikar Plussind 18.1 %
- Apirum Panyapol 10.3 %
- Kobkul Panyapol 8.1 %
- Others 63.5 %

Suiters - 00.0 76



Catalysts

Key potential growth drivers include 1) more SSO registered members; 2) rising demand from medical tourists; and 3) an improving EBITDA margin led by new hospitals.

Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.

Event calendar

Date	Event
Nov 2022	3Q22 results announcement

Key assumptions

Source: Chularat Hospital

	2022E	2023E	2024E
	(%)	(%)	(%)
SSO volume growth	10	2	1
SSO revenue/patient growth	1	0	3
OPD volume growth	(3)	6	3
OPD revenue/patient growth	(4)	4	4
IPD volume growth	23	6	4
IPD revenue/patient growth	(15)	4	4

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2023 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2023 earnings to rise by 3%, and vice versa, all else being equal.

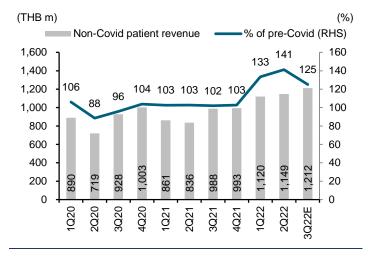
Source: FSSIA estimates

Exhibit 1: 3Q22 results preview

Year to Dec	3Q21	4Q21	1Q22	2Q22	3Q22E	Cha	nge	2022E	Change
	(THB m)	(q-q %)	(y-y %)	(THB m)	(y-y %				
Revenue	4,390	3,866	3,571	2,784	2,091	(25)	(52)	10,483	(11
Cost of sales (Incl. depreciation)	(2,159)	(1,523)	(1,702)	(1,497)	(1,370)	(9)	(37)	(6,097)	
Gross profit	2,232	2,343	1,869	1,288	721	(44)	(68)	4,386	(25
SG&A	(338)	(117)	(205)	(223)	(223)	0	(34)	(891)	
Operating profit	1,893	2,226	1,665	1,064	498	(53)	(74)	3,495	(31
Other operating income	67	69	67	68	68	0	1	300	1
Interest income	0	1	1	3	3	0	3,602	10	40
EBIT	1,961	2,295	1,732	1,136	570	(50)	(71)	3,805	(28
Interest expense	(5)	(5)	(3)	(3)	(3)	0	(39)	(7)	(66
EBT	1,956	2,290	1,729	1,133	567	(50)	(71)	3,797	(28
Income tax	(377)	(426)	(341)	(226)	(113)	(50)	(70)	(726)	(28
Minority interests	(15)	(51)	(31)	(29)	(10)	(65)	(35)	(51)	n/
Core profit	1,564	1,813	1,356	878	443	(50)	(72)	3,021	(28
Extraordinaries									
Net income	1,564	1,813	1,356	878	443	(50)	(72)	3,021	(28
Core EPS (THB)	0.14	0.16	0.12	0.08	0.04	(50)	(72)	0.27	(28
No of share (m)	11,000	11,000	11,000	11,000	11,000	0	0	11,000	
Cost (Excl. depreciation)	(2,071)	(1,431)	(1,609)	(1,402)	(1,273)	(9)	(39)	(5,692)	
Depreciation & amoritisation	(87)	(92)	(93)	(95)	(97)	2	11	(405)	1
EBITDA	2,048	2,386	1,824	1,227	663	(46)	(68)	4,200	(20
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(pp
Gross margin	51	61	52	46	35	(12)	(16)	42	(8
SG&A/Revenue	8	3	6	8	11	3	3	9	
EBITDA margin	47	62	51	44	32	(12)	(15)	40	(8
Net profit margin	36	47	38	32	21	(10)	(14)	29	(7
Operating stats	(y-y %)	(y-y %)	(y-y %)	(y-y %)					
SSO revenue	(29)	53	4	12					
SSO registered members ('000)	460	464	483	503					
SSO revenue per head	(32)	45	(4)	1					
Cash-OPD revenue	29	59	86	14					
Cash-OPD visit number	11	7	34	3					
Cash-OPD revenue per head	16	48	39	11					
Cash-IPD revenue	35	5	70	40					
Cash-IPD admission number	(25)	(25)	20	15					
Cash-IPD revenue per head	80	41	41	22					

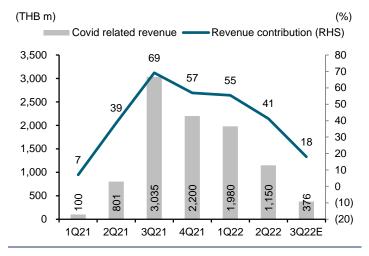
Sources: CHG; FSSIA estimates

Exhibit 2: Non-Covid cash patient revenue



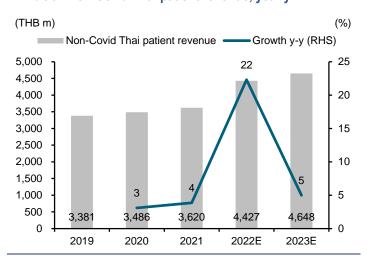
Note: Includes National Health Security Office (NHSO) revenue mainly from Heart Center Sources: CHG; FSSIA estimates

Exhibit 4: Covid-related revenue



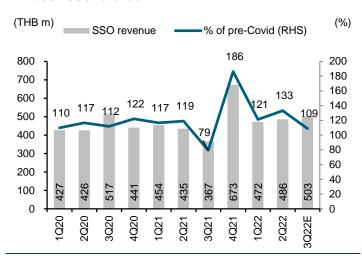
Sources: CHG; FSSIA estimates

Exhibit 6: Non-Covid Thai patient revenue, yearly



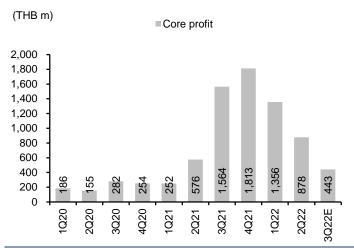
Note: Includes National Health Security Office (NHSO) revenue mainly from Heart Center Sources: CHG; FSSIA estimates

Exhibit 3: SSO revenue



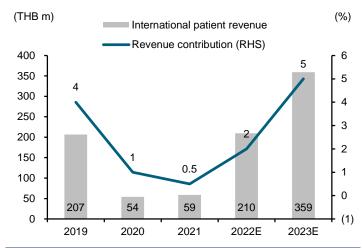
Note: Includes additional gain from chronic disease treatments of THB190m in 4Q21, THB25m in 3Q20, and THB74m in 3Q19 Sources: CHG; FSSIA estimates

Exhibit 5: Quarterly core profit



Source: CHG; FSSIA estimates

Exhibit 7: International patient revenue, yearly



Source: FSSIA estimates

Exhibit 8: SSO revenue, yearly

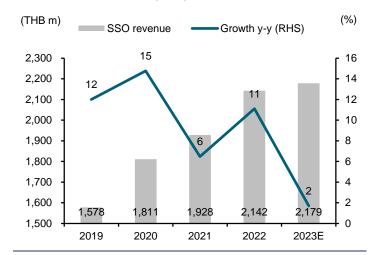
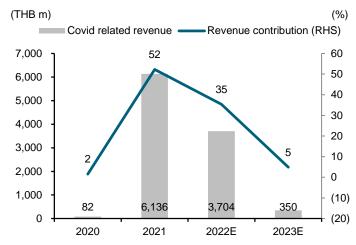


Exhibit 9: Covid-related revenue, yearly



Sources: CHG; FSSIA estimates

Sources: CHG; FSSIA estimates

Exhibit 10: Healthcare sector share price performance and 2023E core profit compared to 2019

Stocks		Price p	erformance			Net profit	
	2020	2021	2022 YTD	Since 2020	2019	2023E	diff
	(%)	(%)	(%)	(%)	(THB m)	(THB m)	(%)
Bangkok Dusit Med Services PCL	(20.0)	10.6	30.4	15.4	10,053	12,893	28.25
Bumrungrad Hospital PCL	(18.4)	17.5	58.9	52.4	3,883	4,654	20
Ramkhamhaeng Hospital PCL	(8.2)	42.5	39.0	81.7	1,474	2,140	45
Thonburi Healthcare Group PCL	(3.7)	44.7	82.6	154.2	322	713	122
Bangkok Chain Hospital PCL	(20.5)	47.8	(6.5)	9.9	1,149	1,977	72
Chularat Hospital PCL	(4.7)	48.8	0.0	41.9	719	1,456	103
Vibhavadi Medical Center PCL	(17.9)	79.6	8.3	59.8	853	1,165	37
Praram 9 Hospital PCL	14.6	22.2	65.5	131.8	312	566	81
Sikarin PCL	(10.7)	0.0	19.0	6.3	242	n/a	-
Principal Capital PCL	28.7	100.0	9.2	181.2	(347)	940	-
Chiang Mai Ram Medical Business PCL	(18.0)	18.5	34.0	30.1	158	n/a	-
Srivichai Vejvivat PCL	(12.9)	73.9	(10.5)	35.6	200	n/a	-
Ekachai Medical Care PCL	17.7	53.4	(19.2)	46.0	160	235	46
Average	(5.68)	43.03	23.90	65.10			62

Source: Bloomberg

Exhibit 11: Historical P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 13: Peer comparisons as of 3 November 2022

Company	BBG	Rec		Share pric	e	Market	P	E	R0	DE	PE	3V	EV/ E	BITDA
			Current	Target	Upside	Сар	22E	23E	22E	23E	22E	23E	22E	23E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	30.00	33.00	10	12,541	42.0	37.0	13.2	14.2	5.4	5.1	22.4	20.0
Bumrungrad Hospital	BH TB	BUY	224.00	235.00	5	4,684	42.7	38.3	23.1	23.3	9.4	8.5	27.1	24.5
Bangkok Chain Hospital	BCH TB	BUY	18.80	26.00	38	1,233	14.7	23.7	24.9	14.9	3.7	3.4	9.4	12.6
Chularat Hospital	CHG TB	BUY	3.66	4.70	28	1,059	13.3	27.6	37.9	17.7	4.8	5.0	8.9	16.3
Praram 9 Hospital	PR9 TB	BUY	18.20	21.00	15	376	26.5	25.3	12.0	11.8	3.0	2.9	13.1	12.4
Thonburi Healthcare Group	THG TB	REDUCE	68.00	45.00	(34)	1,516	40.4	81.0	15.1	7.4	5.9	6.1	23.0	32.2
Vibhavadi Medical Center	VIBHA TB	BUY	2.86	3.20	12	1,021	37.1	35.8	8.1	7.3	2.7	2.6	32.5	29.4
Ramkhamhaeng Hospital	RAM TB	BUY	55.25	62.00	12	1,744	31.6	31.0	11.8	11.3	3.6	3.4	29.1	25.3
Principal Capital	PRINC TB	BUY	6.35	10.00	57	636	28.1	25.7	8.4	8.5	2.3	2.1	15.1	14.3
Rajthanee Hospital	RJH TB	n/a	34.50	n/a	n/a	272	8.9	23.2	52.1	20.2	6.9	4.4	6.9	15.6
Ekachai Medical Care	EKH TB	n/a	8.45	n/a	n/a	148	25.5	25.8	16.4	15.0	6.0	3.6	15.4	14.8
Thailand average						25,231	28.3	34.0	20.3	13.8	4.9	4.3	18.4	19.8
Regional														
Ramsay Health Care	RHC AU	n/a	57.93	n/a	n/a	8,344	41.8	30.5	8.3	11.4	3.2	3.2	12.7	11.2
Ihh Healthcare Bhd	IHH SP	n/a	1.77	n/a	n/a	10,963	33.2	28.5	6.7	7.0	2.1	2.1	14.5	13.7
Ryman Healthcare	RYM NZ	n/a	8.30	n/a	n/a	2,397	18.1	14.9	7.4	7.7	1.3	1.3	18.2	14.9
Apollo Hospitals Enterprise	APHS IN	n/a	4,395	n/a	n/a	7,636	68.4	63.1	18.6	16.5	11.2	11.2	28.9	28.8
Kpj Healthcare Berhad	KPJ MK	n/a	0.82	n/a	n/a	751	31.5	23.4	5.2	7.0	1.6	1.6	12.0	10.7
Raffles Medical Group	RFMD SP	n/a	1.34	n/a	n/a	1,747	23.1	25.3	11.0	9.6	2.5	2.5	12.2	13.3
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,670	n/a	n/a	2,413	35.3	31.6	19.4	19.9	6.6	6.6	23.0	20.3
Aier Eye Hospital Group	300015 CH	n/a	26.49	n/a	n/a	26,037	61.2	46.9	21.3	23.0	12.6	12.6	36.7	29.0
Regional average						60,288	39.1	33.0	12.3	12.8	5.1	5.1	19.8	17.7
Overall average						85,519	32.8	33.6	16.9	13.4	5.0	4.6	19.0	18.9

Sources: Bloomberg; FSSIA estimates

Financial Statements

Chularat Hospital

Profit and Loss (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Revenue	5,433	11,742	10,483	7,186	7,642
Cost of goods sold	(3,331)	(5,531)	(5,692)	(4,449)	(4,616)
Gross profit	2,102	6,211	4,791	2,737	3,025
Other operating income	29	257	300	300	300
Operating costs	(673)	(821)	(891)	(722)	(730)
Operating EBITDA	1,457	5,647	4,200	2,315	2,596
Depreciation	(354)	(351)	(405)	(432)	(456)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	1,104	5,296	3,795	1,883	2,140
Net financing costs	(33)	(19)	2	9	8
Associates	0	0	0	0	0
Recurring non-operating income	0	0	0	0	0
Non-recurring items	0	0	0	0	0
Profit before tax	1,071	5,276	3,797	1,892	2,148
Tax	(219)	(1,009)	(726)	(378)	(430)
Profit after tax	852	4,267	3,071	1,514	1,718
Minority interests	24	(63)	(51)	(57)	(60)
Preferred dividends	-	-	-	-	-
Other items	-	-	-	-	-
Reported net profit	877	4,204	3,021	1,456	1,658
Non-recurring items & goodwill (net)	0	0	0	0	0
Recurring net profit	877	4,204	3,021	1,456	1,658
Per share (THB)					
Recurring EPS *	0.08	0.38	0.27	0.13	0.15
Reported EPS	0.08	0.38	0.27	0.13	0.15
DPS	0.05	0.20	0.16	80.0	0.09
Diluted shares (used to calculate per share data)	11,000	11,000	11,000	11,000	11,000
Growth					
Revenue (%)	5.2	116.1	(10.7)	(31.5)	6.3
Operating EBITDA (%)	18.2	287.4	(25.6)	(44.9)	12.1
Operating EBIT (%)	22.3	379.7	(28.3)	(50.4)	13.6
Recurring EPS (%)	21.9	379.6	(28.2)	(51.8)	13.9
Reported EPS (%)	24.3	379.6	(28.2)	(51.8)	13.9
Operating performance					
Gross margin inc. depreciation (%)	32.2	49.9	41.8	32.1	33.6
Gross margin of key business (%)	32.2	49.9	41.8	32.1	33.6
Operating EBITDA margin (%)	26.8	48.1	40.1	32.2	34.0
Operating EBIT margin (%)	20.3	45.1	36.2	26.2	28.0
Net margin (%)	16.1	35.8	28.8	20.3	21.7
Effective tax rate (%)	20.4	19.1	19.1	20.0	20.0
Dividend payout on recurring profit (%)	62.7	52.3	60.0	60.0	60.0
Interest cover (X)	33.6	271.9	(1,636.7)	(214.7)	(270.0)
Inventory days	18.6	15.6	19.2	22.2	19.1
Debtor days	31.1	17.1	23.3	38.5	39.7
Creditor days	64.5	46.6	54.8	63.3	54.6
Operating ROIC (%)	18.3	83.2	55.7	27.7	31.9
ROIC (%)	17.5	80.4	53.9	26.8	30.9
ROE (%)	22.7	72.5	37.9	17.7	19.7
ROA (%) * Pre-exceptional, pre-goodwill and fully diluted	14.1	51.1	28.7	14.5	16.5
Revenue by Division (THB m)	2020	2021	2022E	2023E	2024E
Cash patient revenue	3,208	4,222	4,141	4,584	4,937
SSO patient revenue	1,811	1,928	2,142	2,179	2,269
NHSO patient revenue Sources: Chularat Hospital: FSSIA estimates	413	5,592	4,200	424	436

Sources: Chularat Hospital; FSSIA estimates

Financial Statements

Chularat Hospital

Recurring nat profit	Chularat Hospital					
Segmentation Sept	Cash Flow (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Segmentation Sept	· , ,					
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College Command College Coll	•	334	331	405	432	450
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Non-reduning cash flows	•	(910)	(1,284)		, ,	, ,
Net other adjustments	Non-recurring cash flows	` ,		-	-	-
Movement in cash 10	Other adjustments	0	0	0	0	0
Five cash flow to firm (FCFF)	Net other adjustments	0	0	0	0	0
Per share (THB) Per share	Movement in cash	80	2,242	427	(243)	837
Por share (THB) FOFF per share CDEC per sha	Free cash flow to firm (FCFF)	1,026.10	3,547.55	3,099.40	1,628.39	1,772.91
FCFF per share FCFE per share Recurring cash flow per share Recurring Per Share R	Free cash flow to equity (FCFE)	629.99	2,901.73	2,627.37	1,568.84	1,710.51
FCFF per share FCFE per share Recurring cash flow per share Recurring Per Share R	Per chara (TUP)					
RCPE per share 0.06 0.26 0.24 0.32 0.18 0.26 0.26 0.28 0.18 0.26 0.26 0.28 0.18 0.26 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28 0.28		2.22	0.22	0.00	0.15	2.45
Recurring cash flow per share 0.12	•					
Balance Sheet (FHB m) Year Ending Dec 2020 2021 2022E 2028E 2024E Tangible fixed assets (gross) 6,625 7,129 7,529 7,929 8,235 Less: Accumulated depreciation (2,352) (2,661) (3,065) (3,447) (3,452) Tangible fixed assets (net) 47 47 47 47 47 Long-term financial assets - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -						
Tangible fixed assets (gross) 6,625 7,129 7,529 7,929 8,235 Less: Accumulated depreciation (2,352) (2,661) (3,065) (3,497) (3,953) Tangible fixed assets (net) 4,273 4,468 4,464 4,432 4,282 Intangible fixed assets (net) 47 47 47 47 47 47 47 47 47 47 47 47 47	recouring easit now per share	0.12	0.42	0.52	0.10	0.20
Lass: Accumulated depreciation (2,352) (2,861) (3,065) (3,407) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953)	Balance Sheet (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Lass: Accumulated depreciation (2,352) (2,861) (3,065) (3,407) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953) (3,953)	Tangible fixed assets (gross)	6.625	7.129	7.529	7.929	8.235
Tanglibe fixed assets (net)	,					
Intangible fixed assets (net) 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 47 40 33 28 30 32 2.97 3.810 3.810 3.810 3.810 3.810 3.810 3.810 3.810 3.217 2.974 3.810 3.810 3.810 3.810 3.810 3.810 3.812 3.920 3.944 1.242 1.242 1.763 5.897 6.202 5.348 6.355 5.010 3.90 3.964 1.821 1.317 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37 1.37	•	,	,	,	,	
Long-term financial assests - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - - -<		·		•		
Cash & equivalents 548 2,790 3,217 2,974 3,810 A/C receivable 481 616 721 793 669 Inventories 179 295 304 237 246 Other current assets 555 2,196 1,961 1,344 1,429 Current assets 1,763 5,897 6,202 5,448 6,352 Other assets 1,763 5,897 6,202 5,448 1,352 Other assets 1,176 137 137 137 137 Total assets 6,201 10,550 10,850 9,964 10,811 Common equity 4,024 7,569 8,389 8,034 8,818 Minorities etc. 169 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272	Long-term financial assets	-	-	-	-	-
AVC receivable	Invest. in associates & subsidiaries	0	0	0	0	0
Inventories 179 295 304 227 246 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 100 10	Cash & equivalents	548	2,790	3,217	2,974	3,810
Other current assets 555 2,196 1,961 1,344 1,429 Current assets 1,763 5,897 6,202 5,348 6,355 Other assets 117 137 137 137 137 Total assets 6,201 10,550 10,850 9,964 10,821 Common equity 4,024 7,569 8,389 8,034 8,818 Minorities etc. 169 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272	A/C receivable	481	616	721	793	869
Current assets 1,763 5,897 6,202 5,348 6,355 Other assets 117 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 10,821 10,821 200 9,964 10,821 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 200 00 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	Inventories	179	295	304	237	246
Other assets 117 137 137 137 137 Total assets 6,201 10,550 10,850 9,964 10,821 Common equity 4,024 7,569 8,389 8,034 8,818 Minorities etc. 169 272 272 272 272 Total shareholders' equity 4,193 7,841 8,662 8,306 9,990 Long term liabilities 124 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137 137	Other current assets	555	2,196	1,961	1,344	1,429
Total assets 6,201 10,550 10,850 9,964 10,821 Common equity 4,024 7,569 8,389 8,034 8,818 Minorities etc. 169 272 272 272 272 272 702 702 702 272 272 272 272 702 702 702 702 702 272 272 272 272 702 702 702 703 800 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 6 677 703 3 1 0 0 0 6 677 703 3 1 0 0 0	Current assets	1,763	5,897	6,202	5,348	6,355
Common equity 4,024 7,569 8,389 8,034 8,818 Minorities etc. 169 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 272 <t< td=""><td>Other assets</td><td>117</td><td>137</td><td>137</td><td>137</td><td>137</td></t<>	Other assets	117	137	137	137	137
Minorities etc. 169 272 272 272 272 Total shareholders' equity 4,193 7,841 8,662 8,306 9,900 Other long-term liabilities 124 137 137 137 137 Long-term liabilities 732 617 137 137 137 ACP payable 570 842 867 677 733 Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities and shareholders' equity 6,201 10,550 10,850 744 791 Current liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 5,10 1,050 1,035 9,964 10,821 Net working capital 5,10 1,050 1,035 9,964 10,821 Net working capital 5,10 1,050 1,050 0,73 0,80	Total assets	6,201	10,550	10,850	9,964	10,821
Total shareholders' equity 4,193 7,841 8,662 8,306 9,090 Long term debt 609 480 0 0 0 Cher Joer Jerm liabilities 124 137 137 137 137 A/C payable 570 842 867 677 703 Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities and shareholders' equity 6,21 10,550 10,850 9,964 10,821 Net working capital 510 1,050 1,034 953 1,051 Invested capital 4,948 5,702 5,682 5,569 5,517 Includes convertibles and preferred stock which is being treated as debt 70 0.08 0.06 0.73 0.80 Tangible book value per share 0.37 0.69 0.76 0.73 0.80 Tenacial Streength 15.1 (29.0) 36.0 0.73	Common equity	4,024	7,569	8,389	8,034	8,818
Long term debt 609 480 0 0 0 Other long-term liabilities 124 137 137 137 137 Long-term liabilities 732 617 137 137 137 A/C payable 570 842 867 677 703 Short term debt 570 34 100 100 100 Other current liabilities 1,275 2,092 2,052 1,521 1,594 Current liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 510 1,050 1,0850 9,964 10,821 Net working capital 4,948 5,702 5,682 5,569 5,517 Per share (THB) Book value per share 0.37 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.88 0.76 0.73 0.80 Tangible book value per share 0.36 0.88 0.76	Minorities etc.	169	272			
Other long-term liabilities 124 137 137 137 137 Long-term liabilities 732 617 137 137 137 A/C payable 570 842 867 677 703 Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities and shareholders' equity 6,201 10,550 10,850 9,64 10,821 Invested capital 6,201 1,050 1,034 953 1,051 Invested capital 4,948 5,702 5,682 5,569 5,517 Includes convertibles and preferred stock which is being treated as debt 8 0,76 0,73 0,80 Tangible book value per share 0,37 0,69 0,76 0,73 0,80 Tangible book value per share 0,36 0,68 0,76 0,73 0,80 Tangible book value per share 0,36 0,68 0,76 0,73 <t< td=""><td>Total shareholders' equity</td><td>·</td><td></td><td>•</td><td></td><td>,</td></t<>	Total shareholders' equity	·		•		,
Long-term liabilities 732 617 137 137 137 A/C payable 570 842 867 677 703 Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities 1,275 2,092 2,052 1,521 1,594 Total liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 510 1,0550 1,034 953 1,051 Invested capital 4,948 5,702 5,682 5,569 5,517 **Includes convertibles and preferred stock which is being treated as debt ***O*** 0,73 0,80 **Per share (THB)** Book value per share 0,37 0,69 0,76 0,73 0,80 Tangible book value per share 0,36 0,68 0,76 0,73 0,80 Tangible book value per share 0,36 0,68	Long term debt	609	480	0	0	0
A/C payable 570 842 867 677 703 Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 510 1,050 1,034 953 1,051 Invested capital 4,948 5,702 5,682 5,569 5,517 *Includes convertibles and preferred stock which is being treated as debt **Includes convertibles and preferred stock which is being treated as debt **Includes convertibles and preferred stock which is being treated as debt **O.69 0.76 0.73 0.80 **Per share (THB)** Book value per share 0.37 0.69 0.76 0.73 0.80 **Tangible book value per share 0.36 0.68 0.76 0.73 0.80 **Financial strength ***Tangible book value per share 0.36 0.68 0.76 0.73 0.80	-					
Short term debt 570 34 100 100 100 Other current liabilities 135 1,215 1,085 744 791 Current liabilities 1,275 2,092 2,052 1,521 1,594 Notal liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 510 1,050 1,034 953 1,551 Invested capital 4,948 5,702 5,682 5,569 5,517 *Includes convertibles and preferred stock which is being treated as debt *Per share (THB) Book value per share 0.37 0.69 0.76 0.73 0.80 *Includes convertibles and preferred stock which is being treated as debt **Per share (THB) **Book value per share 0.37 0.69 0.76 0.73 0.80 **Includes convertibles and preferred stock which is being treated as debt ***Includes convertibles and preferred stock which is being treated as debt ***Includes convertibles and preferred stock which is being t	<u> </u>					
Other current liabilities 135 1,215 1,085 744 791 Current liabilities 1,275 2,092 2,052 1,521 1,594 Net working capital 6,201 10,550 10,850 9,964 10,821 Invested capital 4,948 5,702 5,682 5,569 5,517 * Includes convertibles and preferred stock which is being treated as debt Per share (THB) Book value per share 0.37 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.68 0.76 0.73 0.80 Tangible book value per share 0.36 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.69 0.76 0.73 0.80 Tangible book value per share 0.37 0.69 0.76						
Current liabilities 1,275 2,092 2,052 1,521 1,594 Total liabilities and shareholders' equity 6,201 10,550 10,850 9,964 10,821 Net working capital 510 1,050 1,034 953 1,051 Invested capital 4,948 5,702 5,682 5,569 5,517 * includes convertibles and preferred stock which is being treated as debt * includes convertibles and preferred stock which is being treated as debt * includes convertibles and preferred stock which is being treated as debt * includes convertibles and preferred stock which is being treated as debt * includes convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt * Total convertibles and preferred stock which is being treated as debt <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>						
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* Includes convertibles and preferred stock which is being treated as debt Per share (THB) Book value per share 0.37 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.68 0.76 0.73 0.80 Financial strength Net debt/equity (%) 15.1 (29.0) (36.0) (34.6) (40.8) Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 150.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 2022E 2023E 2024E Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Recurring P/E @ target price (x) * 45.9 9.6 13.3 27.6 24.3 Recurring P/E @ target price (x) * 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA @ target price (x) ** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 28.2 6.8 8.9 16.3 14.2	3 .					
Per share (THB)	•		5,702	5,682	5,569	5,517
Book value per share 0.37 0.69 0.76 0.73 0.80 Tangible book value per share 0.36 0.68 0.76 0.73 0.80 Financial strength Net debt/equity (%) 15.1 (29.0) (36.0) (34.6) (40.8) Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 15.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 2022E 2023E 2024E Recurring P/E (x)* 45.9 9.6 13.3 27.6 24.3 Recurring P/E (x) 45.9 9.6 13.3 27.6 24.3 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0	includes convertibles and preferred stock which is bei	ng treated as debt				
Tangible book value per share 0.36 0.68 0.76 0.73 0.80 Financial strength Net debt/equity (%) 15.1 (29.0) (36.0) (34.6) (40.8) Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 150.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 202E 202E 2023E 2024E Recurring P/E (x)* 45.9 9.6 13.3 27.6 24.3 Recurring P/E (x) target price (x)* 59.0 12.3 17.1 35.5 31.2 Recurring P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 EV/EBITDA (x)***	Per share (THB)					
Financial strength Net debt/equity (%) 15.1 (29.0) (36.0) (34.6) (40.8) Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 150.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 2022E 2023E 2024E Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Recurring P/E @ target price (x) * 59.0 12.3 17.1 35.5 31.2 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.	Book value per share	0.37	0.69	0.76	0.73	0.80
Net debt/equity (%) 15.1 (29.0) (36.0) (34.6) (40.8) Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 150.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 202E 203E 202E 2024E Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) *** 36.0 8.8 11.6 21.2 18.6	Tangible book value per share	0.36	0.68	0.76	0.73	0.80
Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7)	Financial strength					
Net debt/total assets (%) 10.2 (21.6) (28.7) (28.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.8) (34.3) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7) (20.7)	Net debt/equity (%)	15.1	(29.0)	(36.0)	(34.6)	(40.8)
Current ratio (x) 1.4 2.8 3.0 3.5 4.0 CF interest cover (x) 20.2 150.0 (1,132.1) (177.8) (214.8) Valuation 2020 2021 2022E 2023E 2024E Recurring P/E (x)* 45.9 9.6 13.3 27.6 24.3 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) *** 36.0 8.8 11.6 21.2 18.6	Net debt/total assets (%)					, ,
Valuation 2020 2021 2022E 2023E 2024E Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Reported P/E (x) 59.0 12.3 17.1 35.5 31.2 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) *** 36.0 8.8 11.6 21.2 18.6	Current ratio (x)					
Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Recurring P/E @ target price (x) * 59.0 12.3 17.1 35.5 31.2 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	CF interest cover (x)	20.2	150.0	(1,132.1)	(177.8)	(214.8)
Recurring P/E (x) * 45.9 9.6 13.3 27.6 24.3 Recurring P/E @ target price (x) * 59.0 12.3 17.1 35.5 31.2 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	Valuation	2020	2021	2022E	2023E	2024F
Recurring P/E @ target price (x) * 59.0 12.3 17.1 35.5 31.2 Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6						
Reported P/E (x) 45.9 9.6 13.3 27.6 24.3 Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	- ' ' '					
Dividend yield (%) 1.4 5.5 4.5 2.2 2.5 Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	· · · · · · · ·					
Price/book (x) 10.0 5.3 4.8 5.0 4.6 Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6						
Price/tangible book (x) 10.1 5.4 4.8 5.0 4.6 EV/EBITDA (x) *** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6						
EV/EBITDA (x) ** 28.2 6.8 8.9 16.3 14.2 EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	* *					
EV/EBITDA @ target price (x) ** 36.0 8.8 11.6 21.2 18.6	• ,					
	* *					
⊑v/investeu capital (x) 8.3 6.7 6.6 6.8 6.7	• ,					
* Pre-exceptional, pre-goodwill and fully diluted ** EBITDA includes associate income and recurring non-operating income						6.7

Sources: Chularat Hospital; FSSIA estimates

Corporate Governance report of Thai listed companies 2021

	A A A									
Subsection Committee Commi	Typikaliya sa olayali yashi hayasilarah yashi kama CCC	EX	CELLENT LE	EVEL – Score	range 90-100	•				
AAV	BCPG	CPALL	GCAP	K	MSC	PLANET	SAMART	SPI	THRE	TVD
ADVANC	BDMS	CPF	GFPT	KBANK	MST	PLAT	SAMTEL	SPRC	THREL	TVI
AF	BEM	CPI	GGC	KCE	MTC	PORT	SAT	SPVI	TIPCO	TVO TWPC
AH AIRA	BGC BGRIM	CPN CRC	GLAND GLOBAL	KKP KSL	MVP NCL	PPS PR9	SC SCB	SSSC SST	TISCO TK	U
AKP	BIZ	CSS	GPI	KTB	NEP	PREB	SCC	STA	TKT	UAC
AKR	BKI	DDD	GPSC	KTC	NER	PRG	SCCC	STEC	TMT	UBIS
ALT	BOL	DELTA	GRAMMY	LALIN	NKI	PRM	SCG	STI	TNDT	UV
AMA	BPP	DEMCO	GULF	LANNA	NOBLE	PROUD	SCGP	SUN	TNITY	VGI
AMATA	BRR	DRT	GUNKUL	LH	NSI	PSH	SCM	SUSCO	TOA	VIH
AMATAV	BTS	DTAC	HANA	LHFG	NVD	PSL	SDC	SUTHA	TOP	WACOAL
ANAN	BTW	DUSIT	HARN	LIT	NWR	PTG	SEAFCO	SVI	TPBI	WAVE
AOT	BWG	EA	HMPRO	LPN	NYT	PTT	SEAOIL	SYMC	TQM	WHA
AP	CENTEL	EASTW	ICC	MACO	OISHI	PTTEP	SE-ED	SYNTEC	TRC	WHAUP
ARIP	CFRESH	ECF	ICHI	MAJOR	OR	PTTGC	SELIC	TACC	TRU	WICE
ARROW	CHEWA	ECL	III	MAKRO	ORI	PYLON	SENA	TASCO	TRUE	WINNER
ASP AUCT	CHO CIMBT	EE EGCO	ILINK ILM	MALEE MBK	OSP OTO	Q-CON QH	SHR SIRI	TCAP TEAMG	TSC TSR	ZEN
AWC	CK	EPG	INTUCH	MC	PAP	QTC	SIS	TFMAMA	TSTE	
AYUD	CKP	ETC	IP INTOCH	MCOT	PCSGH	RATCH	SITHAI	TGH	TSTH	
BAFS	CM	FPI	IRPC	METCO	PDG	RS	SMK	THANA	TTA	
BANPU	CNT	FPT	ITEL	MFEC	PDJ	S	SMPC	THANI	TTB	
BAY	COM7	FSMART	IVL	MINT	PG	S&J	SNC	THCOM	TTCL	
BBL	COMAN	GBX	JSP	MONO	PHOL	SAAM	SONIC	THG	TTW	
BCP	COTTO	GC	JWD	MOONG	PLANB	SABINA	SPALI	THIP	TU	
VERY GOOD LEVEL – Score range 80-89										
2S	ASIMAR	CHOW	FLOYD	IT	LOXLEY	OCC	RPC	SKY	TCC	TVT
7UP	ASK	CI	FN	ITD	LRH	OGC	RT	SLP	TCMC	TWP
ABICO	ASN	CIG	FNS	J	LST	PATO	RWI	SMIT	TEAM	UEC
ABM ACE	ATP30 B	CMC COLOR	FORTH FSS	JAS JCK	M MATCH	PB PICO	S11 SA	SMT SNP	TFG TFI	UMI UOBKH
ACE	BA	CPL	FTE	JCKH	MBAX	PIMO	SAK	SO	TIGER	UP
ADB	BAM	CPW	FVC	JMART	MEGA	PJW	SALEE	SORKON	TITLE	UPF
AEONTS	BC	CRD	GEL	JMT	META	PL	SAMCO	SPA	TKN	UPOIC
AGE	BCH	CSC	GENCO	KBS	MFC	PM	SANKO	SPC	TKS	UTP
AHC	BEC	CSP	GJS	KCAR	MGT	PMTA	SAPPE	SPCG	TM	VCOM
AIT	BEYOND	CWT	GYT	KEX	MICRO	PPP	SAWAD	SR	TMC	VL
ALL	BFIT	DCC	HEMP	KGI	MILL	PPPM	SCI	SRICHA	TMD	VPO
ALLA	BJC	DCON	HPT	KIAT	MITSIB	PRIME	SCN	SSC	TMI	VRANDA
ALUCON	BJCHI	DHOUSE	HTC	KISS	MK	PRIN	SCP	SSF	TMILL	WGE
AMANAH	BLA	DOD	HYDRO	KOOL	MODERN	PRINC	SE	STANLY	TNL	WIIK
AMARIN	BR	DOHOME	ICN	KTIS	MTI	PSG	SFLEX	STGT	TNP	WP
APCO	BROOK CBG	DV8	IFS IMH	KUMWEL	NBC	PSTC PT	SFP SFT	STOWER	TOG TPA	XO XPG
APCS APURE	CEN	EASON EFORL	IND	KUN KWC	NCAP NCH	QLT	SGF	STPI SUC	TPAC	YUASA
APURE	CGH	ERW	INET	KWM	NETBAY	RBF	SIAM	SWC	TPCS	IUNUA
ASAP	CHARAN	ESSO	INSET	L&E	NEX	RCL	SINGER	SYNEX	TPS	
ASEFA	CHAYO	ESTAR	INSURE	LDC	NINE	RICHY	SKE	TAE	TRITN	
ASIA	CHG	ETE	IRC	LEO	NRF	RML	SKN	TAKUNI	TRT	
ASIAN	CHOTI	FE	IRCP	LHK	NTV	ROJNA	SKR	TBSP	TSE	
up yidalu maa'ey ili up yidalu maa'ey ili National CC Considere National CC Consid	n uryakraka sanaka ya R me Nathani Cu Connides	GC	OOD LEVEL -	- Score range	÷ 70-79					
Α	BGT	CITY	GIFT	JTS	MDX	PK	SGP	SUPER	TQR	YGG
AI	BH	CMAN	GLOCON	JUBILE	MJD	PLE	SICT	SVOA	TTI	ZIGA
AIE	BIG	CMO	GREEN	KASET	MORE	PPM	SIMAT	TC	TYCN	
AJ	BLAND	CMR	GSC	KCM	MUD	PRAKIT	SISB	TCCC	UKEM	
ALPHAX	BM	CPANE	GTB	KK	NC NDB	PRAPAT	SK	THMUI	UMS	
AMC APP	BROCK BSBM	CRANE CSR	HTECH HUMAN	KKC KWI	NDR NFC	PRECHA PTL	SMART SOLAR	TNH TNR	UNIQ UPA	
APP	BSM	D	IHL	KYE	NNCL	RJH	SPACK	TOPP	UREKA	
ARIN	BTNC	EKH	IIG	LEE	NOVA	RP RP	SPG	TPCH	VIBHA	
AS	BYD	EMC	INGRS	LPH	NPK	RPH	SQ	TPIPL	W	
AU	CAZ	EP	INOX	MATI	NUSA	RSP	SSP	TPIPP	WIN	
B52	CCP	F&D	JAK	M-CHAI	PAF	SABUY	STARK	TPLAS	WORK	
BEAUTY	CGD	FMT	JR	MCS	PF	SF	STC	TPOLY	WPH	
							-			

Disclaimer

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

Sources: Thai Institute of Directors Association (IOD); FSSIA's compilation; data as of 26 October 2021

^{*} CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive

Anti-corruption Progress Indicator

CERTIFIED										
2S	BCH	CPALL	GC	K	MFC	PE	QLT	SNP	THCOM	TU
7UP	BCP	CPF	GCAP	KASET	MFEC	PG	QTC	SORKON	THIP	TVD
ADVANC	BCPG	CPI	GEL	KBANK	MILL	PHOL	RATCH	SPACK	THRE	TVI
AF	BE8	CPN	GFPT	KBS	MINT	PK	RML	SPALI	THREL	TVO
Al	BEYOND	CSC	GGC	KCAR	MONO	PL	RWI	SPC	TIDLOR	TWPC
AIE	BGC	DCC	GJS	KCE	MOONG	PLANB	S&J	SPI	TIPCO	U
AIRA	BGRIM	DELTA	GPI	KGI	MSC	PLANET	SAAM	SPRC	TISCO	UBE
AKP	BJCHI	DEMCO	GPSC	KKP	MST	PLAT	SABINA	SRICHA	TKS	UBIS
ALPHAX	BKI	DIMET	GSTEEL	KSL	MTC	PM	SAPPE	SSF	TKT	UEC
AMA	BLA	DRT	GUNKUL	KTB	MTI	PPP	SAT	SSP	TMD	UKEM
AMANAH	BPP	DTAC	HANA	KTC	NBC	PPPM	SC	SSSC	TMILL	UOBKH
AMATA	BROOK	DUSIT	HARN	KWC	NEP	PPS	SCB	SST	TMT	UPF
AMATAV	BRR	EA	HEMP	KWI	NINE	PR9	SCC	STA	TNITY	UV
AP	BSBM	EASTW	HENG	L&E	NKI	PREB	SCCC	STOWER	TNL	VGI
APCS	BTS	ECL	HMPRO	LANNA	NMG	PRG	SCG	SUSCO	TNP	VIH
AQUA	BWG	EGCO	HTC	LH	NNCL	PRINC	SCN	SVI	TNR	WACOAL
ARROW	CEN	EP	ICC	LHFG	NOBLE	PRM	SEAOIL	SYMC	TOG	WHA
AS	CENTEL	EPG	ICHI	LHK	NOK	PROS	SE-ED	SYNTEC	TOP	WHAUP
ASIAN	CFRESH	ERW	IFEC	LPN	NSI	PSH	SELIC	TAE	TOPP	WICE
ASK	CGH	ESTAR	IFS	LRH	NWR	PSL	SENA	TAKUNI	TPA	WIIK
ASP	CHEWA	ETE	ILINK	M	OCC	PSTC	SGP	TASCO	TPP	XO
AWC	CHOTI	FE	INET	MAKRO	OGC	PT	SINGER	TBSP	TRU	ZEN
AYUD	CHOW	FNS	INSURE	MALEE	ORI	PTG	SIRI	TCAP	TRUE	
В	CIG	FPI	INTUCH	MATCH	PAP	PTT	SITHAI	TCMC	TSC	
BAFS	CIMBT	FPT	IRC	MBAX	PATO	PTTEP	SKR	TFG	TSTE	
BAM	CM	FSMART	IRPC	MBK	PB	PTTGC	SMIT	TFI	TSTH	
BANPU	CMC	FSS	ITEL	MC	PCSGH	PYLON	SMK	TFMAMA	TTA	
BAY	COM7	FTE	IVL	MCOT	PDG	Q-CON	SMPC	TGH	TTB	
BBL	сотто	GBX	JKN	META	PDJ	QH	SNC	THANI	TTCL	
DECLARED										
AJ	CHG	DDD	ETC	JR	MAJOR	NUSA	RS	SSS	TQM	YUASA
ALT	CPL	DHOUSE	FLOYD	JTS	NCAP	NYT	SAK	STECH	TSI	ZIGA
APCO	CPR	DOHOME	GULF	KEX	NCL	OR	SCGP	STGT	VARO	
B52	CPW	ECF	III	KUMWEL	NOVA	PIMO	SCM	TKN	VCOM	
BEC	CRC	EKH	INOX	LDC	NRF	PLE	SIS	TMI	VIBHA	

Level Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of 26 October 2021) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Sources: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Chularat Hospital	CHG TB	THB 3.66	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Bangkok Dusit Medical Services	BDMS TB	THB 30.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Bumrungrad Hospital	ВН ТВ	THB 224.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Chain Hospital	ВСН ТВ	THB 18.80	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Praram 9 Hospital	PR9 TB	THB 18.20	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 68.00	REDUCE	Upside risks to our DCF-based target price include 1) a new Covid wave from a new variant; and 2) big-lot sales of Jin Wellbeing County units.
Vibhavadi Medical Center	VIBHA TB	THB 2.86	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Ramkhamhaeng Hospital	RAM TB	THB 55.25	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.
Principal Capital	PRINC TB	THB 6.35	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from new hospitals.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 03-Nov-2022 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.