EQUITY RESEARCH - COMPANY REPORT



S HOTELS AND RESORTS SHR TB

THAILAND / TOURISM & LEISURE

BUY

UNCHANGED

TARGET PRICE THB5.20
CLOSE THB4.06
UP/DOWNSIDE +28.1%
PRIOR TP THB5.20
CHANGE IN TP UNCHANGED
TP vs CONSENSUS -0.4%

Place to stay during volatile market

- Positive feedback from Singapore Property Days event.
- Thailand, UK, Fiji and Mauritius had solid OCC rates in April; expect earnings to turn profitable this year.
- Maintain BUY with DCF-based TP of THB5.2/shr; cheap valuation at only 0.9x 2023E P/BV.

April OCC rate has improved for all portfolios vs 1Q22

SHR joined the Singapore Property Days event hosted by BNP Paribas on 19 May. We also joined the meeting and had positive feedback. The recovery momentum has continued in 2Q22. The Thai hotels OCC rate improved to 59% in April (vs 38% in 1Q22) thanks to the border reopening. UK hotels entered the high tourism season with an OCC rate of 60% in April, and should reach 80% during Jun to Sep. Meanwhile, the Outrigger and Fiji portfolios significantly recovered in April with a 60% OCC rate for Fiji (vs 36% in 1Q22) and 62% for Mauritius (vs 27% in 1Q22) thanks to easing travel restrictions. The Maldives hotels OCC rate remained solid at 77% (vs 74% in 1Q22) despite entering the low season.

Strong ADR to more than offset rising costs

Although we have seen operating costs slightly increase in 1Q22 due to rising inflation, we believe a revenue recovery from 2Q22 onward should more than offset the higher cost. The ADR of Maldives and UK hotels has already exceeded the pre-Covid level, and the ADR of Thai hotels should reach the pre-Covid level in 2H22. This would support the EBITDA margin to improve throughout this year. As a result, we expect SHR to turn profitable in 2022. We forecast revenue to jump by 81% – slightly conservative vs management's guidance of 100% – and the EBITDA margin to improve to 26% in 2022 (vs 12% in 2021 and 15% in 1Q22).

Expect revenue to triple by 2025

SHR expects its revenue to triple over the next three years, led by the improving profitability of existing assets, asset rotations for the UK portfolio to uplift ADR, and the opening of a third hotel in Maldives in 2023. In addition, SHR also plans for inorganic growth, including M&A deals with a budget of THB4.5b targeting assets in coastal APAC, the Mediterranean and Indian Ocean, with an IRR of 12-14%. SHR also plans to launch an asset-light platform to increase its hotel portfolio.

Cheap valuation with operations to improve throughout this year

SHR is trading at an attractive valuation of 0.9x 2023E P/BV (vs peers' average of 2.2x) and 10x 2023E EV/EBITDA (vs peers' average of 16x). A short-term catalyst is the operational recovery momentum for all portfolios over 2Q-4Q22, in our view.

KEY STOCK DATA

YE Dec (THB m)	2021	2022E	2023E	2024E
Revenue	4,512	8,155	9,598	10,196
Net profit	(1,234)	117	512	709
EPS (THB)	(0.34)	0.03	0.14	0.20
vs Consensus (%)	-	66.7	40.0	14.3
EBITDA	363	1,937	2,508	2,757
Core net profit	(1,229)	117	512	709
Core EPS (THB)	(0.34)	0.03	0.14	0.20
Chg. In EPS est. (%)	nm	-	-	-
EPS growth (%)	nm	nm	339.1	38.6
Core P/E (x)	(11.9)	125.2	28.5	20.6
Dividend yield (%)	-	0.3	1.4	1.9
EV/EBITDA (x)	84.7	13.8	9.9	8.5
Price/book (x)	0.9	0.9	0.9	0.9
Net debt/Equity (%)	101.9	76.2	62.4	52.4
ROE (%)	(7.8)	0.7	3.2	4.3



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	7.4	16.7	31.0
Relative to country (%)	12.4	24.5	26.8
Mkt cap (USD m)			424
3m avg. daily turnover (USD m)		2.1
Free float (%)			38
Major shareholder	S Hotels a	nd Resorts I	nter (49%)
12m high/low (THB)			4.64/2.94
Issued shares (m)			3,593.64

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

SHR raised THB7.5b at THB5.20/shr during its IPO in Nov-19. Its share price has fallen since then, mainly due to operating losses from the two hotels under the Crossroads Maldives project and the impact from the Covid-19 pandemic.

Maldives has reopened its borders to international tourists since 15 Jul-20. SHR's two hotels in Maldives (40% of total revenue as of 2020) should capture the strong tourism recovery. Its UK portfolio has also recovered after travel restrictions were eased.

SHR's share price is attractive as it has been trading at a deep discount to its THB4.4/shr book value as of 4Q21 and has a potential upside from M&A deals, considering that it has a strong balance sheet with only 0.9x IBD/E as of 1Q22.

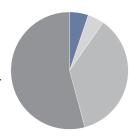
Company profile

SHR is the holding company of all of the resorts and hotels under the Singha Estate (S TB, not rated) group.

www.shotelsresorts.com

Principal activities (revenue, 2021)

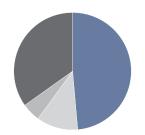
- Self-managed 5.2 %
- Outrigger 4.5 %
- Crossroads Ph1 (Maldives hotels) -36.1 %
- ■UK 54.2 %



Source: S Hotels and Resorts

Major shareholders

- S Hotels and Resorts Inter 48.6
- S Hotels and Resorts (SG) 11.4
- Thai NVDR 5.2 %
- Others 34.9 %



Source: S Hotels and Resorts

Catalysts

Key potential growth drivers include 1) a faster OCC rampup rate following a global tourism recovery; 2) the easing of global travel restrictions; and 3) M&A deals.

Risks to our call

Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

Event calendar

Date	Event
Aug 2022	1Q22 results announcement

Key assumptions

	2022E	2023E	2024E
	(%)	(%)	(%)
Self-Managed - Number of rooms (no.)	657	657	657
Self-Managed - Occupancy rate (OCC)	50.0	70.0	71.9
Self-Managed - RevPAR growth	346.9	67.2	5.8
Project Crossroads - Number of rooms (no.)	376	376	376
Project Crossroads - Occupancy rate (OCC)	70.0	71.0	72.0
Project Crossroads - RevPAR growth	57.4	4.5	5.5
UK - Number of rooms (no.)	2,790	2,690	2,690
UK - Occupancy rate (OCC)	65.0	70.0	71.0
UK - RevPAR growth	34.8	13.6	7.0

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in OCC rate, we project a 2023 profit increase of 23%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project a 2023 profit increase of 14%, and vice versa, all else being equal.

Source: FSSIA estimates

1Q22 results recap

SHR reported a 1Q22 core loss of THB199m, missing Bloomberg's consensus estimate of a THB168m core loss, mainly due to slightly higher-than-expected COGS. SHR's 1Q22 core loss was weaker than its 4Q21 core profit of THB31m due to lower tax income and a lower EBITDA margin.

Revenue dropped by 3% q-q in 1Q22 due to the low season for UK hotels whose OCC rate dropped to 46% in 1Q22 from 57% in 4Q21. The other portfolios' performance improved q-q. The RevPAR of Maldives, Thai and Outrigger hotels improved by 25% q-q, 66% q-q and 8% q-q, respectively.

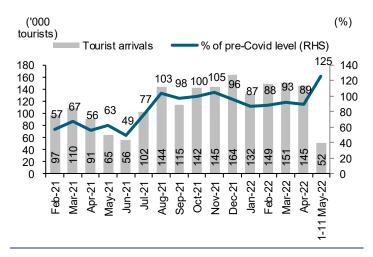
The EBITDA margin declined from 20% in 4Q21 to 15% in 1Q22 due to weaker revenue q-q and 3% q-q higher COGS due to higher fuel costs and energy prices.

Exhibit 1: 1Q22 results review

	1Q21	2Q21	3Q21	4Q21	1Q22	Chan	ge	2022
	(THB m)	(q-q %)	(y-y %)	(THB m				
Sales	544	803	1,422	1,744	1,690	(3)	211	8,15
- Self-Managed Hotels	24	43	32	126	184	46	677	
- Outrigger Hotels	34	11	10	159	182	14	440	
- Project Crossroads Hotels	398	281	391	558	655	17	64	
- UK	88	468	989	900	669	(26)	660	
COGS (Incl. depreciation)	(566)	(786)	(1,019)	(1,226)	(1,259)	` ź	122	(5,341
Gross Profit	(22)	18	403	518	431	(17)	(2,033)	2,81
SG&A	(306)	(418)	(498)	(519)	(459)	(12)	50	(2,091
Operating Profit	(329)	(401)	(95)	(1)	(28)	(2,692)	91	72
Other income	46	27	12	76	10	(86)	(77)	16
- Interest income from JV	25			, ,	10	(00)	(77)	
- Other income	21	27	12	76	10	(86)	(50)	16
	(131)	(192)	(194)	(176)	(176)	. ,	34	(753
Interest expense	, ,	, ,		, ,	, ,	(0)	53	
Pretax profit	(414)	(566)	(277)	(101)	(194)	(91)		13
Income Tax	(1)	13	(12)	131	4	(97)	(541)	/4/
Associates	(6)	3	(1)	1	(9)	(821)	45	(19
Minority interest	0	0	0	0	0			
Core profit	(421)	(549)	(291)	31	(199)	(736)	53	11
Extraordinaries, GW & FX	110	(22)	9	(101)	(5)	(95)	(105)	
Net unrealized (loss)/gain on FX	7	(30)	9	(7)	(5)	(28)	(172)	
Non-recurring items	103	8		(94)				
Reported net profit	(311)	(571)	(282)	(70)	(204)	(191)	34	11
Shares out (end Q, m)	3,664	3,664	3,664	3,664	3,664	0	0	3,66
Core EPS	(0.11)	(0.15)	(0.08)	0.01	(0.05)	(736)	(53)	0.0
EPS	(0.08)	(0.16)	(0.08)	(0.02)	(0.06)	191	(34)	0.0
COGS (Excl. depreciation)	(319)	(446)	(681)	(961)	(971)	1	205	(4,128
Depreciation	(247)	(340)	(337)	(265)	(288)	9	16	(1,213
EBITDA	(42)	(31)	253	341	261	(23)	(729)	2,08
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%
Gross margin	(4)	2	28	30	25	(4)	30	3
SG&A/Revenue	56	52	35	30	27	(3)	(29)	2
EBITDA margin	(8)	(4)	18	20	15	(4)	23	2
Net profit margin	(57)	(71)	(20)	(4)	(12)	(8)	45	
Operating stats								
Self-Managed Hotels								
OCC (%)	11.1	12.6	14.2	30.4	37.7			
ADR (THB)	2,705	2,949	2,440	4,268	5,708			
RevPAR (THB)	301	372	346	1,298	2,152			
Outrigger Hotels				ŕ	,			
OCC (%)	9.9	5.9	6.5	31.2	32.7			
ADR (THB)	2,284	2,383	1,900	6,760	6,965			
RevPAR (THB)	225	141	1,128	2,111	2,275			
Project Crossroads Hotels	223	141	1,120	2,111	2,213			
OCC (%)	67.1	44.4	56.7	63.1	74.3			
` ,								
ADR (THB)	8,287	8,088	9,954	13,944	14,843			
RevPAR (THB)	5,564	3,589	5,640	8,796	11,028			
UK Hotels								
OCC (%)	18.1	34.4	67.9	57.4	46.2			
ADR (THB)	2,173	2,837	3,664	3,511	3,065			
RevPAR (THB)	394	977	2,489	2,015	1,415			

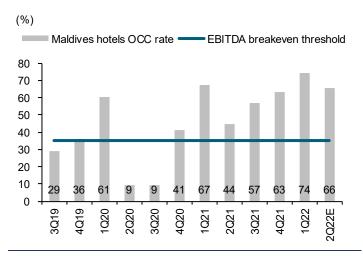
Sources: SHR; FSSIA estimates

Exhibit 2: Maldives industry – tourist arrivals



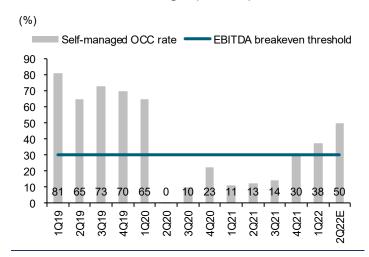
Source: Ministry of Tourism, Republic of Maldives

Exhibit 4: SHR's Crossroads (Maldives) hotels OCC rate



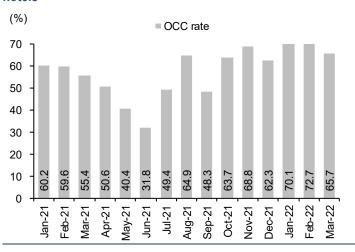
Sources: SHR; FSSIA estimates

Exhibit 6: SHR's self-managed (Thailand) hotels OCC rate



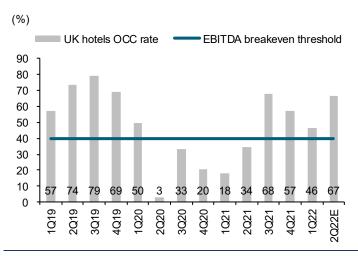
Sources: SHR; FSSIA estimates

Exhibit 3: Maldives industry – average OCC rate of Maldives hotels



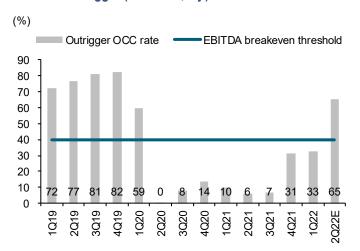
Source: Ministry of Tourism, Republic of Maldives

Exhibit 5: SHR's UK hotels OCC rate



Sources: SHR; FSSIA estimates

Exhibit 7: Outrigger (Mauritius, Fiji) hotels OCC rate



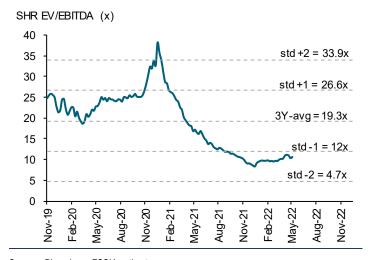
Sources: SHR; FSSIA estimates

Exhibit 8: Peers comparison as of 19 May-22

Company	BBG	Rec	:	Share pric	e	Market	arket PE		R0	DE	PBV		EV/ EBITDA	
			Current	Target	Upside	Сар	22E	23E	22E	23E	22E	23E	22E	23E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Asset World Corp	AWC TB	BUY	4.78	6.00	26	4,441	523.9	73.3	0.4	2.6	1.9	1.8	67.0	34.4
Minor International	MINT TB	BUY	33.00	45.00	36	5,000	65.9	27.8	4.2	10.0	2.4	2.8	12.8	11.0
Central Plaza Hotel	CENTEL TB	BUY	40.00	49.00	23	1,568	91.3	26.1	3.2	10.5	2.9	2.6	17.3	11.6
Erawan Group	ERW TB	BUY	3.64	4.00	10	479	(164.6)	40.4	(1.7)	6.7	2.8	2.6	24.9	14.4
S Hotels & Resorts	SHR TB	BUY	4.06	5.20	28	424	125.2	28.5	0.7	3.2	0.9	0.9	13.8	9.9
Thailand average						11,911	128.3	39.2	1.4	6.6	2.2	2.2	27.2	16.3
Regional														
Shanghai Jin Jiang Capital	2006 HK	n/a	3.09	n/a	n/a	2,192	138.3	36.5	1.1	4.2	1.6	1.5	n/a	n/a
Btg Hotels Group	600258 CH	n/a	21.65	n/a	n/a	3,638	77.0	24.5	2.5	8.1	2.1	2.0	22.6	12.5
Sh Jinjiang Intl Hotels	900934 CH	n/a	1.93	n/a	n/a	7,219	24.2	7.6	3.8	10.0	8.0	8.0	30.5	16.6
Huangshan Tourism Develop	900942 CH	n/a	0.72	n/a	n/a	927	54.8	12.0	1.0	6.6	8.0	8.0	26.7	9.4
Genting Bhd	GENT MK	n/a	4.86	n/a	n/a	4,208	15.4	10.8	2.9	4.9	0.6	0.6	7.8	6.7
Greentree Hospitality	GHG US	n/a	4.00	n/a	n/a	412	13.6	7.8	9.8	14.9	1.2	1.0	7.2	4.1
Huazhu Group	HTHT US	n/a	28.78	n/a	n/a	9,262	212.7	29.3	3.2	17.7	5.3	4.5	32.5	13.2
Indian Hotels	IH IN	n/a	220.10	n/a	n/a	4,067	n/a	52.7	(4.5)	7.9	5.3	4.2	63.3	24.9
Lemon Tree Hotels	LEMONTRE IN	n/a	60.45	n/a	n/a	633	n/a	102.9	(6.2)	4.8	5.7	5.5	47.5	21.6
Lippo Karawaci	LPKR IJ	n/a	122.00	n/a	n/a	605	28.3	16.9	1.6	2.7	0.5	0.4	8.7	7.7
Regional average						33,163	70.6	30.1	1.5	8.2	2.4	2.1	27.4	13.0
Overall average						45,074	92.8	33.1	1.5	7.6	2.3	2.1	27.3	14.1

Sources: Bloomberg; FSSIA estimates

Exhibit 9: Historical EV/EBITDA band



 $Sources: Bloomberg; FSSIA\ estimates$

Exhibit 10: Historical P/BV band



Sources: Bloomberg; FSSIA estimates

Financial Statements

S Hotels and Resorts

Profit and Loss (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Revenue	1,563	4,512	8,155	9,598	10,196
Cost of goods sold	(683)	(2,407)	(4,128)	(4,706)	(4,961)
Gross profit	880	2,105	4,027	4,892	5,235
Other operating income	-	-	-	-	-
Operating costs	(1,480)	(1,742)	(2,091)	(2,383)	(2,479)
Operating EBITDA	(600)	363	1,937	2,508	2,757
Depreciation	(986)	(1,189)	(1,213)	(1,263)	(1,317)
Goodwill amortisation	-	-	· -	-	-
Operating EBIT	(1,586)	(826)	723	1,245	1,439
Net financing costs	(377)	(693)	(753)	(714)	(675)
Associates	(172)	(3)	(19)	(50)	(22)
Recurring non-operating income	51	158	146	121	151
Non-recurring items	(462)	(5)	0	0	0
Profit before tax	(2,374)	(1,366)	117	652	916
Tax	4	131	0	(140)	(206)
Profit after tax	(2,371)	(1,234)	117	512	709
Minority interests	0	0	0	0	0
Preferred dividends	-	- -	- -	<u>-</u>	-
Other items	-	_	_	-	_
Reported net profit	(2,371)	(1,234)	117	512	709
Non-recurring items & goodwill (net)	462	5	0	0	0
Recurring net profit	(1,908)	(1,229)	117	512	709
Per share (THB)					
Recurring EPS *	(0.53)	(0.34)	0.03	0.14	0.20
Reported EPS	(0.66)	(0.34)	0.03	0.14	0.20
DPS	0.00	0.00	0.01	0.06	0.08
Diluted shares (used to calculate per share data)	3,594	3,594	3,594	3,594	3,594
Growth					
Revenue (%)	(59.1)	188.7	80.7	17.7	6.2
Operating EBITDA (%)	nm	nm	433.1	29.5	9.9
Operating EBIT (%)	nm	nm	nm	72.2	15.6
Recurring EPS (%)	nm	nm	nm	339.1	38.6
Reported EPS (%)	nm	nm	nm	339.1	38.6
Operating performance					
Gross margin inc. depreciation (%)	(6.7)	20.3	34.5	37.8	38.4
Gross margin of key business (%)	(6.7)	20.3	34.5	37.8	38.4
Operating EBITDA margin (%)	(38.4)	8.1	23.7	26.1	27.0
Operating EBIT margin (%)	(101.5)	(18.3)	8.9	13.0	14.1
Net margin (%)	(122.1)	(27.2)	1.4	5.3	7.0
Effective tax rate (%)	0.2	9.7	20.0	20.0	22.0
Dividend payout on recurring profit (%)	-	J.1 -	40.0	40.0	40.0
Interest cover (X)	(4.1)	(1.0)	1.2	1.9	2.4
Inventory days	127.9	28.3	23.7	28.1	29.2
Debtor days	39.7	26.3 17.8	23.7 17.3	26. i 14.7	13.9
Creditor days	615.3	168.5	229.3	310.1	335.9
Operating ROIC (%)	(7.9)		229.3	3.8	335.9 4.5
ROIC (%)	(6.6)	(2.9)	2.2	3.8	4.5
ROE (%)	, ,	(2.1)	0.7	3.8	4.5 4.3
ROA (%)	(11.4) (5.4)	(7.8) (1.9)	0.7 1.9	3.2 2.8	4.3 3.2
* Pre-exceptional, pre-goodwill and fully diluted	(3.4)	(1.3)	1.3	2.0	3.2
Revenue by Division (THB m)	2020	2021	2022E	2023E	2024E
, ,					
Self-managed Outringer	329	234	1,037	1,671	1,768
Outrigger	607	205	1,157	1,471	1,558
Crossroads Ph1 (Maldives hotels)	627	1,627	2,374	2,453	2,587
UK	0	2,446	3,587	4,003	4,283

Sources: S Hotels and Resorts; FSSIA estimates

Financial Statements

S Hotels and Resorts

Cash Flow (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024
Recurring net profit	(1,908)	(1,229)	117	512	70
Depreciation	986	1,189	1,213	1,263	1,31
Associates & minorities	-	-	-	-	
Other non-cash items	(497)	(190)	(6)	(6)	(6
Change in working capital	(1,357)	(750)	3,231	748	17
Cash flow from operations	(2,776)	(981)	4,555	2,517	2,20
Capex - maintenance	(116)	(11,050)	(483)	(570)	(606
Capex - new investment	(400)	4 555	-	-	
Vet acquisitions & disposals	(186)	1,555	0	0	
Other investments (net)	(200)	(0.405)	(402)	- (F70)	(000
Cash flow from investing	(302) 0	(9,495) 0	(483) 0	(570) (47)	(606
Dividends paid	26			(47)	(205
Equity finance Debt finance	1,769	13 8,476	(44) (900)	(900)	(900
Other financing cash flows	1,709	1,408	(900)	(900)	(900
Cash flow from financing	1,824	9,897	(944)	(947)	(1,10
Non-recurring cash flows	1,024	3,037	(344)	(341)	(1,10
Other adjustments	0	0	0	0	
Net other adjustments	0	0	Ŏ	0	
Movement in cash	(1,255)	(579)	3,128	1,000	48
Free cash flow to firm (FCFF)	(2,701.00)	(9,783.45)	4,824.41	2,660.64	2,269.2
Free cash flow to equity (FCFE)	(1,280.72)	(591.92)	3,171.83	1,046.75	694.0
. , , ,	,	, ,	·	·	
Per share (THB) FCFF per share	(0.75)	(2.72)	1.34	0.74	0.6
FCFE per share	(0.75) (0.36)	(2.72) (0.16)	0.88	0.74	0.6
Recurring cash flow per share	(0.39)	(0.06)	0.37	0.49	0.5
Balance Sheet (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024
Γangible fixed assets (gross)	25,004	36,405	36,894	37,470	38,08
ess: Accumulated depreciation	(4,910)	(6,444)	(7,657)	(8,920)	(10,238
Tangible fixed assets (net)	20,093	29,961	29,237	28,550	27,84
ntangible fixed assets (net)	1,023	1,641	1,641	1,641	1,64
ong-term financial assets	-	-	-	-	
nvest. in associates & subsidiaries	1,982	427	427	427	42
Cash & equivalents	2,493	1,914	5,042	6,042	6,53
A/C receivable	52	387	387	387	38
nventories	176	198	339	387	40
Other current assets	918	2,224	941	1,107	1,17
Current assets	3,638	4,723	6,709	7,923	8,50
Other assets	381	463	463	463	46
Total assets	27,117	37,214	38,476	39,003	38,87
Common equity	15,676	15,882	15,955	16,420	16,92
Minorities etc.	0	0	0	0	
Total shareholders' equity	15,676	15,882	15,955	16,420	16,92
Long term debt	9,487	18,092	17,192	16,292	15,39
Other long-term liabilities	890	1,392	1,392	1,392	1,39
Long-term liabilities	10,377	19,485	18,585	17,685	16,78
A/C payable	587	1,635	3,552	4,445	4,68
Short term debt	130	0	0	0	
Other current liabilities	347	213	385	453	48
Current liabilities	1,064	1,848	3,937	4,899	5,16
Total liabilities and shareholders' equity	27,117	37,214	38,476	39,003	38,87
Net working capital	211	961	(2,270)	(3,018)	(3,197
nvested capital	23,690	33,453	29,497	28,062	27,17
Includes convertibles and preferred stock which is be	ing treated as debt				
Per share (THB)					
Book value per share	4.36	4.42	4.44	4.57	4.7
Tangible book value per share	4.08	3.96	3.98	4.11	4.2
inancial strength					
Net debt/equity (%)	45.4	101.9	76.2	62.4	52.
Net debt/total assets (%)	26.3	43.5	31.6	26.3	22.
Current ratio (x)	3.4	2.6	1.7	1.6	1.
CF interest cover (x)	(2.4)	0.1	5.2	2.5	2.
/aluation	2020	2021	2022E	2023E	2024
Recurring P/E (x) *	(7.6)	(11.9)	125.2	28.5	20.
Recurring P/E @ target price (x) *	(9.8)	(15.2)	160.3	36.5	26
Reported P/E (x)	(6.2)	(11.8)	125.2	28.5	20
Dividend yield (%)	-	-	0.3	1.4	1
Price/book (x)	0.9	0.9	0.9	0.9	0
Price/tangible book (x)	1.0	1.0	1.0	1.0	1
EV/EBITDA (x) **	(36.2)	84.7	13.8	9.9	8
EV/EBITDA (x) EV/EBITDA @ target price (x) **	(43.0)	96.0	15.9	11.5	10
==	(40.0)				
EV/invested capital (x)	0.9	0.9	0.9	0.9	0.

Sources: S Hotels and Resorts; FSSIA estimates

S Hotels and Resorts Teerapol Udomvej, CFA SHR TB

Corporate Governance report of Thai listed companies 2020

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TTGC I AMART S EAOIL S ORKON	PYLON SAMTEL SE-ED SPALI SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	Q-CON SAT SELIC SPI TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	QH SC SENA SPRC TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	QTC SCB SIRI SPVI TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	RATCH SCC SIS SSSC TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	RS SCCC SITHAI SST THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	S SCG SMK STA THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	S & J SCN SMPC SUSCO THCOM TMILL TSTH UBIS	SAAM SDC SNC SUTHA THG TNDT TTA UV
AMART S EAOIL S ORKON S YMC S HRE OOA T IH S EVEL BM MANAH M SK M GC II HOTI S SP S E II LOBAL S HART S	SAMTEL SE-ED SPALI SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	SAT SELIC SPI TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	SC SENA SPRC TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	SCB SIRI SPVI TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	SCC SIS SSSC TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	SCCC SITHAI SST THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	SCG SMK STA THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	SCN SMPC SUSCO THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	SDC SNC SUTHA THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
EAOIL SORKON SON SON SON SON SON SON SON SON SON S	SE-ED SPALI SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	SELIC SPI TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	SENA SPRC TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	SIRI SPVI TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	SIS SSSC TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	SITHAI SST THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	SMK STA THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	SMPC SUSCO THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	SNC SUTHA THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
ORKON S YMC S HRE S OA S TW S IIH S LEVEL BM MANAH M	SPALI SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	SPI TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	SPRC TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	SPVI TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	SSSC TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	SST THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	STA THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	SUSCO THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	SUTHA THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
YMC SHRE OA CAN CAN CAN CAN CAN CAN CAN CAN CAN CA	SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
YMC SHRE OA CAN CAN CAN CAN CAN CAN CAN CAN CAN CA	SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
HRE OA TW TW TH IH N LEVEL BM MANAH SK GC HOTI SP E LOBAL JET MART JET JET JET JET JET JET JET JET JET J	THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
OA TW TW TH IH N LEVEL BM MANAH SK GC HOTI SP E LOBAL JET MART T MART	TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
TW IH LEVEL BM MANAH SK GC HOTI SP E LOBAL MART MART	TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
LEVEL BM // MANAH // SK // GC E HOTI (C) E E E LOBAL (C) HET I MART (C)	WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	AEC APURE AWC BTW CMC DDD FSS GYT IT	AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	AGE ASAP B CEN COM7 DOHOME FVC HTC	AH ASEFA BA CGH CPL EASON GENCO	AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
LEVEL BM // MANAH // SK // GC E HOTI (SP (C) E E LOBAL (C) JET MART (C)	ACE AMARIN ASN BJC CHOW CWT GLOCON INSURE	ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	AEC APURE AWC BTW CMC DDD FSS GYT IT	AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	AGE ASAP B CEN COM7 DOHOME FVC HTC	AH ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
BM / MANAH / SK / GC E HOTI (SP [E E LOBAL (MART S	AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
BM / MANAH / SK / GC E HOTI (SP [E E LOBAL (MART S	AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
MANAH // SK // GC I HOTI (SP (E I LOBAL (IET I MART (AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
SK / GC HOTI (SP (E LOBAL (IET MART (ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	ATP30 BJCHI CI DCC FN GPI IRC	AUCT BROOK CIG DCON FORTH GULF IRCP	AWC BTW CMC DDD FSS GYT IT	AYUD CBG COLOR DOD FTE HPT	B CEN COM7 DOHOME FVC HTC	BA CGH CPL EASON GENCO	BAM CHARAN CRC EE GJS	BBL CHAYO CRD ERW GL
GC E HOTI (SP (E E LOBAL (IET I MART (BJC CHOW CWT FLOYD GLOCON INSURE JMT	BJCHI CI DCC FN GPI IRC	BROOK CIG DCON FORTH GULF IRCP	BTW CMC DDD FSS GYT IT	CBG COLOR DOD FTE HPT	CEN COM7 DOHOME FVC HTC	CGH CPL EASON GENCO	CHARAN CRC EE GJS	CHAYO CRD ERW GL
HOTI (SP (E I LOBAL (IET I MART (CHOW CWT FLOYD GLOCON INSURE JMT	CI DCC FN GPI IRC	CIG DCON FORTH GULF IRCP	CMC DDD FSS GYT IT	COLOR DOD FTE HPT	COM7 DOHOME FVC HTC	CPL EASON GENCO	CRC EE GJS	CRD ERW GL
SP (E F LOBAL (IET I MART (CWT FLOYD GLOCON INSURE JMT	DCC FN GPI IRC	DCON FORTH GULF IRCP	DDD FSS GYT IT	DOD FTE HPT	DOHOME FVC HTC	EASON GENCO	EE GJS	ERW GL
E I LOBAL (IET I MART .	FLOYD GLOCON INSURE JMT	FN GPI IRC	FORTH GULF IRCP	FSS GYT IT	FTE HPT	FVC HTC	GENCO	GJS	GL
LOBAL (IET I MART .	GLOCON INSURE JMT	GPI IRC	GULF IRCP	GYT IT	HPT	HTC			
LOBAL (IET I MART .	GLOCON INSURE JMT	GPI IRC	GULF IRCP	GYT IT	HPT	HTC			
IET I MART .	INSURE JMT	IRC	IRCP	IT			-		
MART .	JMT				· · · ·	ITEL	J	JAS	JCK
				KGI	KIAT	KOOL	KTIS	KWC	KWM
ALIIN I	LDC	LUIZ		KGI LPH					
		LHK	LOXLEY		LRH	LST	M	MACO	MAJOR
	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
ICO I	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
CL I	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
		TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
		TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
POIC I	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
		ZMICO							
	ARICO	A.I.	ALL	ALLICON	AMC	ADD	ADIN	AC	ALL
									AU
									BR
	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
PW (CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
	HTECH	HUMAN	IHL		INSET				KASET
									MCS
									NUSA
									PRIME
	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
ISB S	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
									TPLAS
		UMS	VCOM	VRANDA	WIN	WORK	WPH		
								ange	
	Excellent						90-10	00	
	ery Good						80-8	9	
	,								
C SIP TI KI JI AI TI SI	BM W B C D F - B B OA CN	ABICO BCH BM BSM W CRANE B HTECH C KUMWEL D MM F PF - RBF BB SKN DA TC	ABICO AJ BCH BEAUTY BM BSM BTNC W CRANE CSR B HTECH HUMAN C KUMWEL KUN D MM MORE F PF PK L RBF RCI BB SKN SLP DOA TC TCCC CN UKEM UMS Description Excellent	ABICO AJ ALL BCH BEAUTY BGT BM BSM BTNC CAZ W CRANE CSR D B HTECH HUMAN IHL C KUMWEL KUN KWG D MM MORE NC F PF PK PLE B SKN SLP SMART OA TC TCCC THMUI CN UKEM UMS VCOM Description Excellent	ABICO AJ ALL ALUCON BCH BEAUTY BGT BH BM BSM BTNC CAZ CCP W CRANE CSR D EKH B HTECH HUMAN IHL INOX C KUMWEL KUN KWG KYE D MM MORE NC NDR F PF PK PLE PMTA C RBF RCI RJH ROJNA B SKN SLP SMART SOLAR DOA TC TCCC THMUI TIW CN UKEM UMS VCOM VRANDA Description Excellent Very Good	ABICO AJ ALL ALUCON AMC BCH BEAUTY BGT BH BIG BM BSM BTNC CAZ CCP CGD W CRANE CSR D EKH EP B HTECH HUMAN IHL INOX INSET C KUMWEL KUN KWG KYE LEE D MM MORE NC NDR NER D PF PK PLE PMTA POST L RBF RCI RJH ROJNA RP B SKN SLP SMART SOLAR SPG DOA TC TCCC THMUI TIW TNH CN UKEM UMS VCOM VRANDA WIN Description Excellent Very Good	ABICO AJ ALL ALUCON AMC APP BCH BEAUTY BGT BH BIG BKD BM BSM BTNC CAZ CCP CGD CITY W CRANE CSR D EKH EP ESSO B HTECH HUMAN IHL INOX INSET IP C KUMWEL KUN KWG KYE LEE MATCH D MM MORE NC NDR NER NFC F PF PK PLE PMTA POST PPM L RBF RCI RJH ROJNA RP RPH BB SKN SLP SMART SOLAR SPG SQ DOA TC TCCC THMUI TIW TNH TOPP CN UKEM UMS VCOM VRANDA WIN WORK Description Excellent Very Good	ABICO AJ ALL ALUCON AMC APP ARIN BCH BEAUTY BGT BH BIG BKD BLAND BM BSM BTNC CAZ CCP CGD CITY CMAN W CRANE CSR D EKH EP ESSO FMT B HTECH HUMAN IHL INOX INSET IP JTS C KUMWEL KUN KWG KYE LEE MATCH MATI D MM MORE NC NDR NER NFC NNCL F PF PK PLE PMTA POST PPM PRAKIT L RBF RCI RJH ROJNA RP RPH RSP BB SKN SLP SMART SOLAR SPG SQ SSP DA TC TCCC THMUI TIW TNH TOPP TPCH CN UKEM UMS VCOM VRANDA WIN WORK WPH Description Excellent Very Good ARIN ALUCON AMC APP ARIN BIG BKD BKD BLAND BKD AND BKD	ABICO AJ ALL ALUCON AMC APP ARIN AS BCH BEAUTY BGT BH BIG BKD BLAND BM BM BSM BTNC CAZ CCP CGD CITY CMAN CMO W CRANE CSR D EKH EP ESSO FMT GIFT B HTECH HUMAN IHL INOX INSET IP JTS JUBILE C KUMWEL KUN KWG KYE LEE MATCH MATI M-CHAI D MM MORE NC NDR NER NFC NNCL NPK F PF PK PLE PMTA POST PPM PRAKIT PRECHA C RBF RCI RJH ROJNA RP RPH RSP SF B SKN SLP SMART SOLAR SPG SQ SSP STARK DOA TC TCCC THMUI TIW TNH TOPP TPCH TPIPP Description Excellent Very Good ARIO APP ARIN AS BM ASIO BLAND BM BM BSM BLAND BM BM BSM BLAND BM BM BIG BKD BLAND BM BM BKD BLAND BM BM BSM BLAND BM BM BKD BKD BLAND BM BM BKD BKD BKAN CMO CAZ CCP CGD CITY CMAN CMO CMAN CMO CMAN CMAN CMO CMAN CAPP ARIO ARIO ARIO ARIO ARIO ARIO ARIO ARIO

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator 2020

CERTIFIED										
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	BCH	BCP	BCPG
BGC	BGRIM	ВЈСНІ	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	CM	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	M	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	OCC	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S&J
SABINA	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	susco	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARED)									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

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ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
03-Nov-2020	HOLD	1.90	11-Mar-2021	BUY	4.40	12-Oct-2021	BUY	4.60
01-Dec-2020	BUY	3.40	28-May-2021	BUY	4.20	25-Mar-2022	BUY	5.20

Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates

Asset World Corp (AWC TB)



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
15-Oct-2019 03-Nov-2020 11-Nov-2020	BUY HOLD HOLD	7.50 3.50 4.20	17-Feb-2021 19-Mar-2021 11-Aug-2021	HOLD BUY BUY	5.00 6.40 5.60	22-Feb-2022	BUY	6.00

Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates



Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates

Central Plaza Hotel (CENTEL TB) May-22 May-19 Nov-19 May-20 Nov-20 May-21 Nov-21 50 45 40 35 30 25 20 15 10 Central Plaza Hotel **Target Price** (THB) Rating Date Rating Target price Date Target price Date Rating Target price 06-Jun-2019 BUY 45.00 16-Nov-2020 BUY 29.00 22-Sep-2021 BUY 40.00 16-Aug-2019 BUY 42.00 15-Jan-2021 BUY 32.00 31-Jan-2022 BUY 45.00 BUY 39.00 19-Mar-2021 BUY 40.00 25-Apr-2022 BUY 49.00 26-Nov-2019 BUY 36.00 17-May-2021 BUY 38.00

BUY

37.50

Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

26.00

13-Aug-2021

BUY

Price and TP are in local currency

Source: FSSIA estimates

03-Nov-2020

The Erawan Group (ERW TB) May-19 Nov-19 May-20 Nov-20 May-21 Nov-21 May-22 6 5 3 2 1 The Erawan Group Target Price (THB) Date Rating Date Rating Target price Date Rating Target price Target price HOLD HOLD 03-Nov-2020 19-Nov-2020 17-Aug-2021 12-Oct-2021 01-Mar-2021 BUY BUY 2 50 5.30 3 50 3.60 3.30 17-May-2021 BUY BUY 4.00

Teerapol Udomvej, CFA started covering this stock from 03-Nov-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
S Hotels and Resorts	SHR TB	THB 4.06	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Asset World Corp	AWC TB	THB 4.78	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Minor International	MINT TB	THB 33.00	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply and higher competition in the F&B business, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
Central Plaza Hotel	CENTEL TB	THB 40.00	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply and higher competition in the F&B business, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.
The Erawan Group	ERW TB	THB 3.64	BUY	Downside risks to our DCF-based target price include 1) extraordinary events such as political turmoil and natural disasters; 2) a higher hotel room supply, which may result in price competition; and 3) the slower-than-expected recovery of international tourist numbers.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 19-May-2022 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.