17 MARCH 2022

EQUITY RESEARCH - INITIATION REPORT

THE ONE ENTERPRISE

THAILAND / MEDIA

The most laggard play in the sector

- In our view, ONEE has the highest potential for growth in the content business based on the wide variety of its productions.
- Diversified business gives ONEE a key advantage.
- Initiate with a BUY call and TP of THB14.

Strong growth opportunity in the Thai content business

We think ONEE is the one of the greatest content providers in Thailand. with a wide variety of entertainment productions including traditional Thai dramas, sitcoms, series, and variety shows. Based on our expectation that Thai content has a good opportunity to enter the overseas market via the emergence of new streaming platforms that are still in the growth stage, ONEE is well-positioned to capture the content needs of all generations, from teenagers to seniors, and should have an advantage over its peers in selling more of its content on various platforms.

More variety, more opportunities

ONEE is not just a TV operator or content creator; the company also has various businesses that are key contributors. Besides its two key businesses, ONEE also does radio, content production, events, artist management, merchandising, and studio production, all of which contribute about 21% of its total revenue. We believe its diversified business has a high potential for growth, and that its event and artist management could become key growth drivers in the future.

Continuous growth expected in 2022

Thanks to the expected 7% recovery in Thai advertising expenditure in 2022 post-Covid, we project ONEE's revenue to grow significantly by 13% to THB6b with all of its businesses posting solid growth. Moreover, thanks to the improvement in its revenue, we believe ONEE's GPM should slightly increase to 52.5% from 50.7% in 2021. As a result, we expect ONEE's net profit to surge by 22% to THB1b in 2022.

Initiate with BUY call on TP of THB14

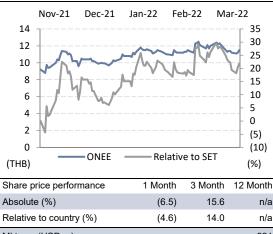
ONEE's share price is trading at a discount compared to its peer, BEC World (BEC TB, BUY, TP THB18.60). We note that growth in its net profit is quite similar but with a lower current P/E - in fact, ONEE has the lowest P/E among TV companies under our coverage. Therefore, we think ONEE deserves to trade at a P/E level closer to BEC's. As a result, we initiate coverage of ONEE and start our recommendation with a BUY call on our TP of THB14 pegged to 33x 2022E P/E, lower than our estimation for BEC at 35x. Although its 2022E P/E is now only at 26x, we think the company deserves to trade at a level closer to its peers in the future. ONEE is the most laggard plays in the Thai media sector, in our view



TARGET PRICE THB14.00 CLOSE THB11.50 **UP/DOWNSIDE** +21.7% **TP vs CONSENSUS** +7.4%

KEY STOCK DATA

YE Dec (THB m)	2021	2022E	2023E	2024E
Revenue	5,347	6,024	6,667	7,131
Net profit	828	1,012	1,239	1,375
EPS (THB)	0.35	0.42	0.52	0.58
vs Consensus (%)	-	(12.5)	(4.9)	(3.3)
EBITDA	2,169	2,471	2,771	2,950
Core net profit	828	1,012	1,239	1,375
Core EPS (THB)	0.35	0.42	0.52	0.58
Chg. In EPS est. (%)	nm	nm	nm	nm
EPS growth (%)	5.0	22.1	22.5	11.0
Core P/E (x)	33.1	27.1	22.1	19.9
Dividend yield (%)	0.6	1.8	2.3	4.0
EV/EBITDA (x)	11.6	10.1	8.8	8.2
Price/book (x)	4.0	3.7	3.4	3.3
Net debt/Equity (%)	(31.4)	(34.3)	(38.6)	(40.4)
ROE (%)	18.5	14.3	16.2	17.0



,		()		
Mkt cap (USD m)				821
3m avg. daily turnover (I	USD m)			5.7
Free float (%)				21
Major shareholder	Poramap	orn Prasa	rttong-Osotl	ו (40%)
12m high/low (THB)			13.	00/8.70
Issued shares (m)			2	,000.00

Sources: Bloomberg consensus; FSSIA estimates

PREPARED BY FSS INTERNATIONAL INVESTMENT ADVISORY SECURITIES CO LTD (FSSIA). ANALYST CERTIFICATION AND IMPORTANT DISCLOSURES CAN BE FOUND AT THE END OF THIS REPORT







Investment thesis

ONEE is a GMM Grammy (GRAMMY TB, NR) subsidiary. GRAMMY is the biggest music company in Thailand. The company owns ONE TV, the top TV channel in Thailand, in terms of TV ratings. ONEE has strong content including traditional Thai dramas, sitcoms, series, and variety shows. Thanks to its strong content, we believe ONEE has an opportunity to sell its content to streaming platforms globally. With continued high demand for Thai content in both local and international markets, we think this should be the key driver for the company in 2022.

Company profile

A holding company which engages in media and entertainment business and is vertically integrated from being content creator to owning offline and online distribution channels.

www.theoneenterprise.com

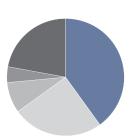
Principal activities (revenue, 2021)

- TV 56.0 %
- Copyright 23.3 %
- Content production 5.9 %
- ■Radio 3.5 %
- Event 0.7 %
- Others 10.6 %

Source: The One Enterprise

Major shareholders

- Poramaporn Prasarttong-Osoth -
- 40.0 % GMM Grammy - 25.0 %
- Scenario 8.5 %
- Takonkiet Viravan 4.4 %
- Others 22.1 %



Source: The One Enterprise

Catalysts

- High potential growth in its content business;
- The recovery in advertising expenditure.

Risks to our call

The key downside risks to our P/E-based TP are a lowerthan-expected adex recovery and the company's worsethan-expected cost reduction.

Event calendar

Date Event May-22 1Q22 results

1Q22 results announcement

Key assumptions

Growth	2021	2022E	2023E	2024E
	(%)	(%)	(%)	(%)
TV	19	10	7	5
Copyright	26	15	15	10
Content production	(41)	10	5	5
Radio	(30)	5	3	3
Event	(33)	250	100	20
Others	41	10	7	7
Total	12	13	11	7

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in TV revenue, we project ONEE's 2022 earnings to rise by 0.9%, and vice versa, all else being equal;
- For every 10 bps increase in ONEE's GPM, we project ONEE's 2022 earnings to rise by 0.7%, and vice versa, all else being equal.

Source: FSSIA estimates



ONEE: trading at the lowest valuation of all Thai media companies

We can't see any reasonable explanation why ONEE is currently trading at a discounted P/E multiple compared to its peer, BEC. ONEE's forward P/E is now at only 26x compared to BEC, which currently trades at 31x. In our view, the main businesses of these two companies are quite similar. BEC had revenue from TV and copyright licensing at 85% and 15% in 2021, respectively, while ONEE had revenue from TV and copyright licensing at 56% and 23% in 2021, respectively. Therefore, almost 90% of ONEE's business is similar to BEC's.

Moreover, if we compare ONEE with BEC in terms of financial performance, growth outlook, and operating performance, we can see that ONEE and BEC have similarities from every perspective. Their future net profit, net profit growth, and NPM look alike. The only difference between these two companies is in the historical data: BEC was a loss-maker from 2017 to 2020 but finally turned a profit in 2021, which may make BEC, from an investment perspective, more interesting as a turnaround theme.

Exhibit 1: Key performance comparison of ONEE vs BEC

Financial performance		2017	2018	2019	2020	2021	2022E	2023E	2024E
		(THB m)							
Revenue	BEC	11,035	10,126	8,310	5,861	5,680	6,564	7,151	7,562
	ONEE	2,144	2,695	2,692	3,127	5,347	6,024	6,667	7,131
Net profit	BEC	(44)	(87)	(556)	(233)	812	1,067	1,302	1,477
	ONEE	(521)	29	178	631	828	1,012	1,239	1,375
Growth		(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)
Revenue growth	BEC	-	(8)	(18)	(29)	(3)	16	9	6
	ONEE	-	26	(0)	16	71	13	11	7
Net profit growth	BEC	n.a.	n.a.	n.a.	n.a.	n.a.	31	22	13
	ONEE	n.a.	n.a.	515	254	31	22	22	11
Operating performance		(%)	(%)	(%)	(%)	(%)	(%)	(%)	(%)
GPM	BEC	16.8	13.2	9.3	21.8	33.3	33.5	35.3	36.5
	ONEE	27.9	36.7	42.5	50.8	50.7	52.5	53.0	53.0
SG&A to sales	BEC	16.3	15.3	17.8	24.4	14.1	12.8	12.2	11.9
	ONEE	35.5	32.8	32.3	29.6	31.9	31.7	30.3	29.6
Operating profit margin	BEC	0.5	(2.1)	(8.5)	(2.6)	19.2	20.7	23.1	24.5
	ONEE	(7.5)	3.9	10.2	21.2	18.8	20.8	22.7	23.4
EBITDA margin	BEC	34.1	35.0	29.2	34.9	56.0	52.2	52.2	52.1
	ONEE	22.1	34.5	43.8	49.9	40.6	41.0	41.6	41.4
NPM	BEC	(0.4)	(0.9)	(6.7)	(4.0)	14.3	16.3	18.2	19.5
	ONEE	(24.3)	1.1	6.6	20.2	15.5	16.8	18.6	19.3

Sources: ONE; BEC; FSSIA estimates

Exhibit 2: ONEE rolling one-year forward P/E band

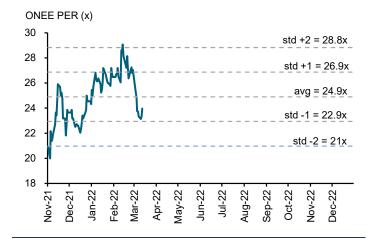
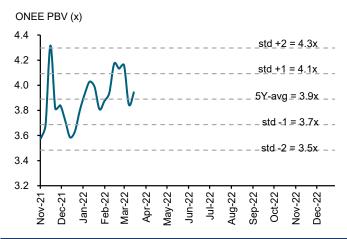


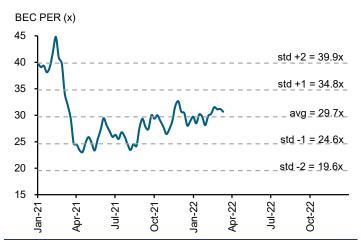
Exhibit 3: ONEE rolling one-year forward P/BV band

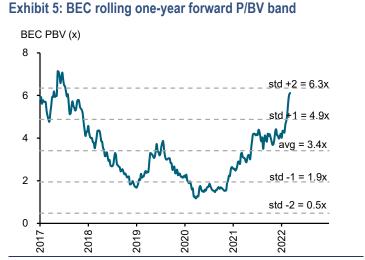


Sources: Bloomberg; FSSIA estimates

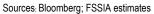
Sources: Bloomberg; FSSIA estimates

Exhibit 4: BEC rolling one-year forward P/E band





Sources: Bloomberg; FSSIA estimates



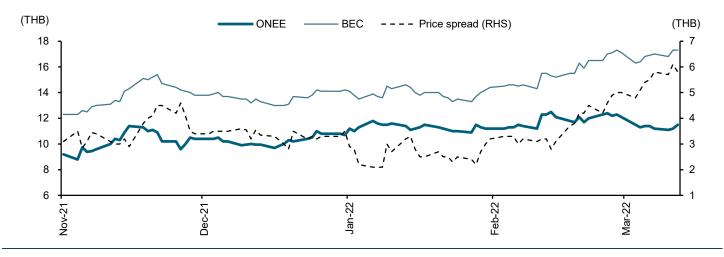
Share price spread is getting wider

The share price spread between ONEE and BEC is also another tool to demonstrate how ONEE is trading at a discount compared to BEC. Since ONEE was listed on the SET in Nov-21, the share price spread between these two companies stood at around THB2-4. However, starting from Feb-22, thanks to the stronger outlook of BEC, BEC's share price surged continuously and the spread widened to THB6, the highest level since ONEE joined the SET. BEC's outlook may be the stronger of the two, with BEC's net profit in 2022 expected to grow by 31% to THB1.1b, while ONEE's net profit in 2022 is expected to grow by 22% to THB1b, based on our estimates.

The growth in net profit of both companies also looks similar. However, BEC's earnings growth may have more visibility, as we can see with the popularity of its news programs such as Morning News and Hone-Krasae, which currently have a utilisation rate of almost 100% and a higher TV rating for news than any other channel in the morning and afternoon time slots. Therefore, we think this could be the reason why BEC's share price has performed better than ONEE since Feb-22.

For ONEE, there is less visibility on its earnings outlook compared to BEC as it provides less information to the market. Furthermore, ONEE's management also has a more conservative view, expecting only 10% growth in revenue, which is lower than BEC's management, which expects about 20% growth.

Exhibit 6: Share price spread between ONEE and BEC



Sources: Bloomberg; FSSIA compilation

One of the cheapest valuations in the Thai media sector

Looking at share price performance, ONEE's share price also underperformed its peers, growing by only 6% YTD compared to BEC and Workpoint Entertainment (WORK TB, BUY, TP THB26), which grew by over 24% and 20%, respectively, despite having an earnings growth outlook in 2022E that is quite similar. In our view, this reflects that ONEE's share price has the lowest performance among TV companies.

Exhibit 7: Media sector share price performance

	52W Hi	52W	52W	Price performance						
	Date	High	Low	1M	3M	6M	1Y	YTD		
BEC	3/14/2022	17.50	8.50	14	32	39	78	24		
WORK	2/15/2022	28.75	16.10	1	24	24	64	20		
RS	3/31/2021	30.00	14.90	(4)	(18)	(5)	(32)	(20)		
MAJOR	6/15/2021	26.25	17.90	(1)	4	(7)	(4)	-		
VGI	3/30/2021	7.20	5.00	(1)	(16)	(12)	(20)	(16)		
PLANB	1/12/2022	8.65	4.89	1	15	23	14	5		
ONEE	2/17/2022	13.00	8.70	(9)	15	n/a	n/a	6		

Share price as of 16 Mar 2022

Sources: Bloomberg; FSSIA compilation

ONEE not only has a discounted valuation compared to BEC, it is also trading at the lowest P/E level of all the TV companies under our coverage. It is also trading at the one of the lowest P/E levels in the media sector. Major Cineplex (MAJOR TB, BUY, TP THB25) is the only company that trades at a lower P/E.

Exhibit 8: Peers comparison

Company	BBG	:	Share price)	Market	P	E	RC)E	PB	V	EVEBIT	DA
		Current	Target	Upside	Сар	22E	23E	22E	23E	22E	23E	22E	23E
		(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
TV													
Bec World	BEC TB	17.3	18.6	7.5	1,038	nm	32.4	26.6	16.5	18.5	5.1	4.7	9.6
Workpoint Entertainment	WORK TB	27.25	26	(4.6)	361	34.6	28.8	25.5	9.0	9.9	2.6	2.5	12.0
The One Enterprise	ONEE TB	11.5	14	21.7	831	18.4	27.1	22.1	14.3	16.2	3.7	3.4	10.1
TV avg.					2,229	26.0	29.4	24.7	13.3	14.9	3.8	3.5	10.6
Out of home													
Vgi	VGI TB	5.35	6.1	14.0	1,409	74.7	87.9	43.2	3.2	6.4	2.8	2.7	64.7
Plan B Media	PLANB TB	7.9	9.2	16.5	993	83.3	47.4	35.5	11.3	13.1	4.7	4.6	12.4
Out of home avg.					2,402	80.3	67.6	39.4	7.3	9.7	3.7	3.6	38.6
Others													
Rs	RS TB	17.4	21	20.7	500	13.9	28.5	21.7	25.7	28.7	6.7	5.8	16.1
Major Cineplex Group	MAJOR TB	20	25	25.0	537	nm	20.8	17.3	12.2	14.7	2.6	2.5	8.9
Others avg.					1,036	nm	24.6	19.5	18.9	21.7	4.6	4.2	12.5
Overall					5,668	59.5	39.0	27.4	13.2	15.4	4.0	3.7	19.1

Share prices as of 16 Mar 2022

Sources: Bloomberg; FSSIA estimates

No solid reason for trading at a discount

The only possible reasons why ONEE is trading at a discounted P/E multiple, in our view, are:

- 1) ONEE is a newly listed company that had its IPO on the SET in Nov-21;
- 2) ONEE is undercovered; only three equity research firms cover this company compared to BEC, which has 13 firms covering it, according to Bloomberg;
- 3) The company has the lowest free float (20.8%) in the media sector, compared to BEC (49.3%) and WORK (49.1%);
- 4) ONEE provides less information to the market than BEC. Although we were given a revenue breakdown by business, we still lack deeper insights into its TV revenue, advertising rate per minute, or the utilisation rate of its channel. Therefore, we as well as the market, are unable to predict trends as accurately as with BEC, which provides clearer information about its advertising and utilisation rate, including the major items such as TV production costs.
- 5) The wider scope of its business ventures could be another key reason. ONEE's businesses include artist management, merchandising, and content production services, all of which contribute almost 20% of its revenue.

However, none of the reasons listed above are related to the company's fundamentals, nor do they indicate an outlook that is substantially different from its peers.

Exhibit 9: Key advantages comparison



Source: FSSIA compilation

When will ONEE close the gap with its peers?

We believe that if the company could provide more details to analysts, the consensus would gain more confidence in projecting ONEE's future growth. Or if the company proves itself able to deliver growth in line with the consensus and our expectations, ONEE should finally trade at a level closer to that of its peers.

Better outlook for every business unit

The recovery in advertising expenditure helps ONEE's overall revenue

Advertising expenditure (adex) in Thailand has been dampened by Covid since 2020. In 2021, adex fell by 2% y-y to THB92b compared to its normal level (pre-Covid) in 2019 of THB1.04b. Therefore, with the Bloomberg consensus expecting Thai GDP to grow by 3.5% in 2022 alongside a corresponding recovery in consumer confidence and purchasing power, adex in 2022 should recover by 7% to THB98b, in our view.



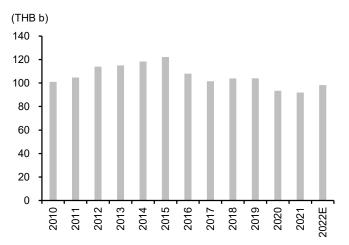
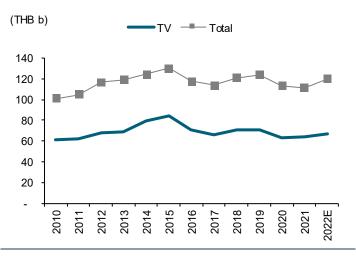


Exhibit 11: TV adex vs total adex



Sources: Nielsen; FSSIA estimates

Sources: Nielsen; FSSIA estimates

TV should enjoy the strongest adex recovery

TV maintains the biggest proportion of adex, and it is expected to contribute about 56% of total adex in 2022. We expect TV adex to grow by 4.5% this year to THB66.5b. We think the marketers of FMCG products still want to advertise their wares to the mass market via TV. This would directly benefit ONEE, for whom revenue from its TV business accounts for over 56% of its total revenue. ONEE also earns revenue from the content that it produces and sells to other TV channels. We think ONEE's content production business may see increased demand from other TV channel operators hoping to gain more revenue amid the industry's recovery. Note that content production services contribute about 6% of ONEE's total revenue with low risk because it's based on a cost-plus model.

Exhibit 12: Drama series TV programs



Source: ONEE

Exhibit 13: Sitcom TV programs



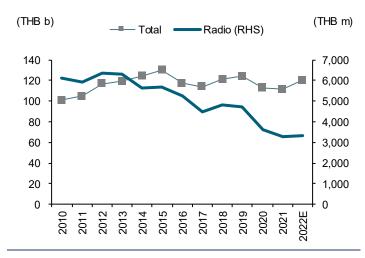
Source: ONEE

Exhibit 14: Variety TV programs



Source: ONEE

Exhibit 15: Radio adex vs total adex



(THB m) (THB m) ΤV 63,662 66,527 Radio 3,261 3,326 Newspapers 2,506 2,531 602 614 Magazines Cinema 3,420 4,788

6,092

3,617

8,121

91,957

676

2021

2022E

6,823

4,160

8,771

98,269

730

Change

(y-y %)

4.5

2.0

1.0

2.0

40.0

120

15.0

8.0

8.0

6.9

Source: Nielsen; FSSIA estimates

Sources: Nielsen; FSSIA estimates

Outdoor

Transit

In store

Internet

Total

Exhibit 16: Adex forecast

Conservative view on the radio business

Although radio adex may look unattractive, showing a continuous decline for many years, we still believe it should post a recovery this year in line with total adex. Admittedly, the recovery in radio adex in 2022 does not look strong compared to TV adex, with an expected 2% rise from 2021 to THB3.3b. Nevertheless, given ONEE's strong radio content and the potential for adapting it to capture some audience interest via online channels such as YouTube, this segment could help the company gain additional revenue.



0

2022E

ONEE media can outperform the industry

The exhibit below shows that as one of the top TV and radio operators in Thailand, ONEE's revenue from these two businesses can outperform the market. Therefore, with the expectation of an adex recovery in 2022, we believe ONEE should continue to grow at least in line with the industry.

Exhibit 17: ONEE's TV revenue vs TV adex

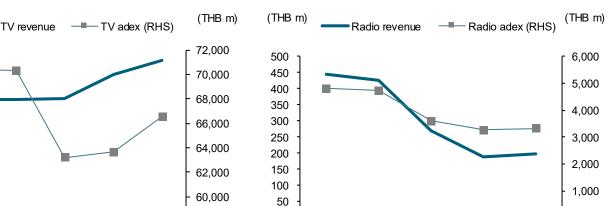


Exhibit 18: ONEE's radio revenue vs radio adex



2018

(THB m)

3,500

3,000

2,500

2,000

1,500

1,000

500

0

Sources: ONEE; FSSIA estimates

2018

2019

2020

2021

0

58,000

ONE channel is the key contributor

2019

2020

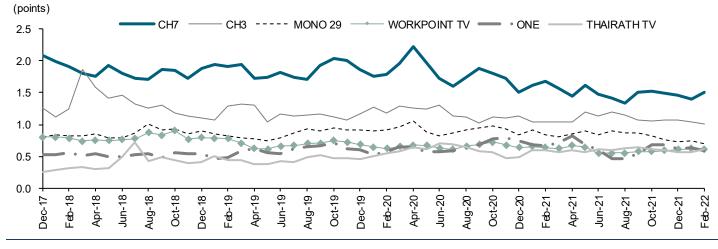
The TV business under ONEE comprises two sub businesses that include: 1) the revenue from ONE channel; and 2) its role as the advertising sales agent for GMM25 channel.

2021

2022E

ONE channel had a TV rating of about 0.4-0.7 in 2021 (24 hrs rating, age over 4 years old, nationwide) and got a 0.66 rating point average in 2021. It stayed between 6^{th} and 4^{th} place in terms of its TV ratings ranking in Thailand, competing with Thairath TV, and Workpoint TV under WORK.

Exhibit 19: Top six TV channels by rating in Thailand



Note: 24 hrs rating at age 4+ nationwide Sources: Nielsen; TV Digital Watch

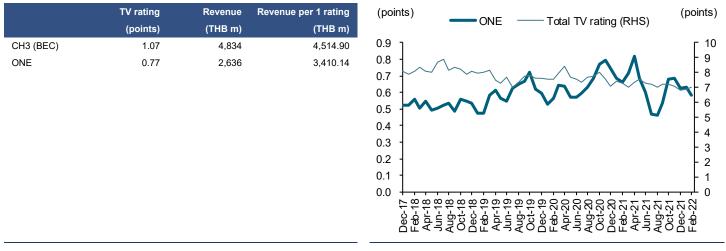
ONE channel still has room to grow

ONE channel contributed about 88% of ONEE's TV revenue, for a total of THB2.6b in 2021. Compared to BEC, which has the second most popular TV channel in Thailand and a TV rating of 1.07 and THB4.8b in TV revenue in 2021, ONEE's average TV rating in 2021 was 0.66. This shows that while one of BEC's TV rating points can generate revenue of THB4.5b, one of ONEE's TV rating points can only generate about THB3.4b. This reflects ONE channel's huge discount in terms of advertising price that the company can charge its customers.

More first-run dramas to be broadcast in 2022

Like other TV channels during Covid, ONEE filled some of its TV programming slots with re-runs of drama series amid the weak, Covid-affected adex situation in order to minimise its costs. Therefore, this year, we expect the company to produce more first-run drama series, premised on the expectation of an economic recovery after the Covid situation is under control. Having more first-run drama series should give ONEE the opportunity to capture higher adex.

Exhibit 20: TV business comparison between BEC and ONEE Exhibit 21: ONE's ratings vs total TV ratings



Sources: Nielsen; TV Digital Watch; BEC; ONEE; FSSIA compilation

Sources: Nielsen; TV Digital Watch; FSSIA compilation

GMM25's revenue should be more efficient

An additional 12% of ONEE's TV revenue comes from the revenue that ONEE gains as the selling agent for all the advertising time slots on GMM25 channel. Under this contract, ONEE has to:

- 1) Procure customers to rent time slots to run TV programs on GMM25;
- Procure customers for contract production and/or co-produce TV programs for GMM25 channel;
- 3) Distribute all advertising time slots of GMM25.

The contract operates in accordance with the principle of best efforts (best-effort basis).

With this model ONEE and GMM25 have agreed to:

- Allocate all income received from the broadcasting of the TV programs jointly produced (between ONEE and GMM25) on all channels, or from the TV time slot rental on GMM25, at a proportion of 30 GMM25:70 ONEE;
- Allocate advertising time (time sharing) for TV programs produced by other parties and broadcast on GMM25 channel at a proportion of 30:70. GMM channel's share will not exceed 70 million baht per year.

Although GMM25 has weak TV ratings, ranking about 13th place overall in Thailand, and its revenue is also small, at only cTHB360m or 7% of ONEE's total revenue, we still believe GMM25 has more potential to grow after the company's move to position GMM25 as one of its content distribution channels. This means GMM25 will serve as a distribution tool for ONEE's content, for example, programs aimed at teenagers interested in different shows than those broadcast by ONE channel. We think the content broadcast on GMM25 could gain more revenue from other aspects of the business such as copyright, artist management, or merchandising.

Using F4 Thailand as a case study, this drama series has a TV rating of around 0.6, according to TV Digital Watch. That may seem low compared to other drama series from CH7, CH3, or even ONE, because most top drama series in Thailand get a TV rating over 4. However, despite F4 Thailand's below-average rating and low TV revenue, the company can still expect good returns from its online distribution channels, especially from its copyright business. For example, the company can sell F4 Thailand's broadcasting rights to other countries such as Japan, the Philippines, and Indonesia. Also, its YouTube viewership count is similar to other top dramas that got above a 4 TV rating. Furthermore, the popularity of F4 also helped the artist gain more recognition from Thai fans, which helps the company gain more revenue from its artist management and merchandising businesses.

More content similar to F4 in the future

The company said that it considered F4 to be a success, despite its lower-thanaverage TV rating, because the additional revenue made it as profitable as one of ONEE's top drama series. Therefore, the company expects to produce more content capable of gaining revenue from other, non-traditional distribution channels beyond TV in the future. We think this is a good strategy that creates a key advantage for ONEE in utilising its content from other channels.

Content business is the key driver

We see a key advantage for ONEE as one of the greatest content providers in Thailand, with a wide variety of offerings including traditional Thai dramas, sitcoms, series, and variety shows. With our expectation that Thai content still has an opportunity to enter the overseas market thanks to the emergence of streaming platforms, ONEE is well-positioned to capture the content needs of all generations from teenagers to seniors and should enjoy an advantage over its peers via sales of its content to various platforms.

Event business is a dark horse

ONEE is a top-earning company in the event business. However, due to Covid, its event revenue dropped dramatically from THB333m in 2019 (pre-Covid) to just THB56m and THB37m in 2020 and 2021, respectively. We believe that if the Covid situation in Thailand improves, possibly in 2H22 onward, and the Thai government changes its assessment of the Covid situation from pandemic to endemic by Jul-22, more out-of-home (OOH) activity should resume. This could be an opportunity for ONEE to resume its event business and generate revenue at its normal level.

Exhibit 22: Thailand Covid endemic timeline

Measures	Phase one (March 12 to early April) Combatting	Phase two (April-May) Plateau	Phase three (the end of May-June) Declining	After June 30 Post pandemic			
Surveillance measures on international arrivals	Traveller tests positive D0 >3%, tested with RT-PCR D0 + ATK D5, unvaccinated will be put in 10-day quarantine	Traveller tests positive D0 1-3%, tested with ATK D 0,5, unvaccinated will be put in 5-day quarantine	Traveller tests positive D0 <1%, unvaccinated will be tested with ATKs at airports	There will be no ATK and PCR tests			
Domestic surveillance inspections		pneumonia the bed occupancy rate lew variants, Vaccine-related: AFFI, VF	Case-based: IPD, pneumonia cases per week, Event-based: Death, Cluster, New variants, Vaccine-related: AFFI, VF				
Investigation of disease	Containment of severe clusters, reducing the number of deaths, disease control assessments		Detemining the factor that causes severe symptoms and deaths				
Vaccination	Booster \geq 45% of population	Booster \geq 50% of population	Booster \geq 55% of population	Booster ≥ 60% of population			
Disease prevention besides vaccination		ings, certain venues will be allowed der of the committee	Implementing social distancing and wearing masks in risk-prone area as well as large public gatherings, most venues will be able to reope				
Disease control measures	on inter-provincial travel for virus of	ccine profile), considering restrictions containment, avoiding commuting on osure of pubs and bars	Patient quarantine (depends on vaccine profile), considering restrictions on inter-provincial travel for virus containment, travelling by public transport under universal prevention measures, reopening pubs and bar				

Sources: The Ministry of Public Health; Bangkok Post



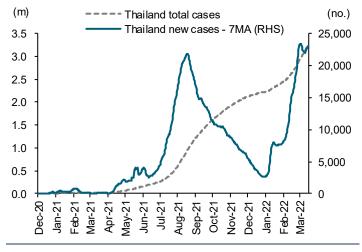
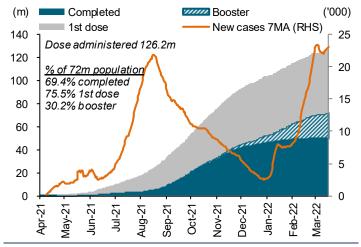


Exhibit 24: Vaccination rollout in Thailand



As of 16 Mar 2022 Source: Worldometers.info As of 16 Mar 2022 Source: Worldometers.info

High potential growth from other businesses

The last business of ONEE is other businesses, which in 2021 generated THB564m. These comprise: 1) artist management at THB401m (7% of its total revenue); 2) merchandising at THB141m (3% of its total revenue); and 3) studio services at THB23m (3% of its total revenue).

We believe artist management could be another key driver for the company going forward given that ONEE has over 200 contracted artists, such as Bright Vachirawitare, who recently signed a contract with ONEE in 2019. With 9m Instagram followers, Bright is the second most popular Thai actor on Instagram, according to TNNThailand, and has performed in many drama series and movies. The resumption of content production, including movies, bodes well for ONEE's revenue, especially given the emergence of streaming platforms seeking to offer quality content from Thailand.

ONEE's merchandising business is expected to grow in line with its artist management business as we expect that a larger fan base for each artist means more opportunities for ONEE to sell merchandising products from their artists to their fans.

Lastly, its studio service business also has an opportunity to grow on the back of resurging demand for content from both ONEE and other companies. Moreover, the company plans to invest about THB40-50m this year to expand its 63-rai film production area in preparation for higher content production demand.

Solid growth expected in 2022

With the expected recovery in adex, the resumption of its event business, and the high potential for growth in its artist management and copyright businesses, we expect ONEE's revenue to grow by 13% y-y to THB6b in 2022. We expect its TV business, which remains the biggest contributor to ONEE's revenue, to grow by 10% y-y to THB3.3b, followed by 15% growth in its copyright business to THB1.4b. Other businesses including radio, events, content production services, and others, which should see continuous growth of 5-10%.

Exhibit 25: ONEE's revenue breakdown by business in 2021

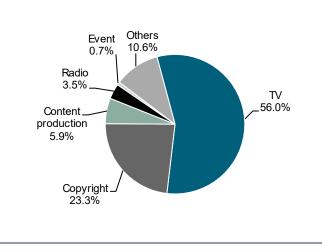
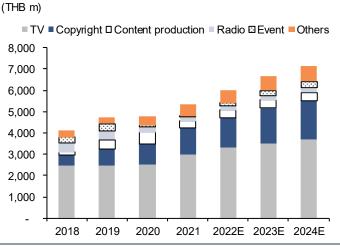


Exhibit 26: ONEE's revenue growth



Sources: ONEE; FSSIA estimates

Sources: ONEE; FSSIA estimates

GPM should improve in line with revenue

With the expectation that the high margin from its copyright business should have a larger contribution to ONEE's revenue, we expect that the company's GPM should also increase to 52.5% from 50.7% in 2021. Lastly, thanks to the infusion of cTHB4b in cash from its IPO last year, the company was able to repay most of its debt and attain a net cash position in 2022. As a result, its finance expense is expected to drop significantly. Therefore, we expect ONEE's net profit to grow by 22% to THB1b.

Exhibit 27: ONEE's revenue growth

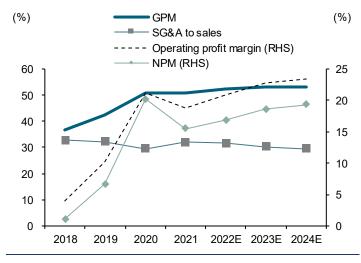
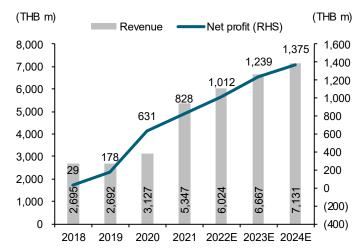


Exhibit 28: ONEE's revenue and net profit



Sources: ONEE; FSSIA estimates

Sources: ONEE; FSSIA estimates

Risks

The key downside risks to our P/E-based TP are:

1) A lower-than-expected adex recovery

Thailand's adex is the key indicator for media companies' revenue. There is a risk that the recovery in adex may be lower than our expectation, possibly due to Covid or high inflation, which may pressure the momentum of the economic recovery or even make it to decline from last year – our worst-case scenario. However, given that adex in 2021 at THB92b was the lowest recorded since 2010, when data from Nielsen first became available, we think the annual adex above THB100b that was recorded during the pre-Covid level represents a normal level. Moreover, despite the Omicron variant pushing daily Covid infections to new all-time highs, Thai consumer behavior remains stable. OOH activity has already resumed as Thai people have better adapted and learned to live with Covid since the initial Delta variant outbreak.

Therefore, we believe that adex should be flattish, in our worst-case scenario, based on our view that advertisers will choose to maintain their brand recognition and awareness to preserve sales volumes.

2) Unable to gain more revenue from copyright business

Copyright sales are a high margin business for every TV operator in Thailand because most resold content has essentially zero cost given that the content's first screening on TV already covers the production cost. The growth of ONEE's copyright business will depend on its ability to sell existing content to streaming platforms or other countries. Therefore, there is a risk that the company might be unable to sell its content to other distribution channels.

However, ONEE is one of the top content providers in Thailand and it has a strong relationship with Netflix, the world's biggest streaming platform. The company has already collaborated with Netflix to produce original content, and we believe the company's relationship with Netflix will strengthen in the future.

Corporate Governance - ONEE

Board structure

Number of Independent Directors (ID)	5 of 15 board members
Percentage of IDs on the board	35.7%
ID participation/attendance at board meetings	92.1% in 2020 and 100% during 1H21
ID participation in audit/remuneration committees	3/3 in audit committee and 4/4 in remuneration committee
ID terms (years of service, re-election/replacement procedures)	Maximum nine consecutive years. The Board of Directors may reasonably consider the necessity of reappointment.

Source: ONEE

Additional comments: ONEE listed on the SET on 5 November 2021.

Audit Practices

Auditor	EY Office Limited
Length of service	Since 2018 (based on available information in IPO prospectus)
Reporting incidents	None
Fee track record	THB 5.32m for FY ending Dec 2021, and THB4.83m for FY ending Dec 2020
Policy on change of audit firm	To review every five years

Source: ONEE

Additional comments: None

Compensation and remuneration

Directors' remuneration vs earnings/ROE/share performance	In 2020, THB 3.74m vs net profit of THB 633.86m, and THB3.40m during 1H21 vs net profit of THB262.18m
Changes/stability in senior management	None
Incidents of termination of senior management	None
Track record on insider sales	None

Source: ONEE

Additional comments: None

Shareholders' rights

Communication - shareholder participation in AGMs/EGMs	AGM once annually, EGM when appropriate and in accordance with SEC guidelines
Related party transactions	In accordance with SEC guidelines
Voting issues - policies, incidents of rejected proposals	None

Source: ONEE

Additional comments: None



Financial Statements

The One Enterprise

Profit and Loss (THB m) Year Ending Dec	2020	2021	2022E	2023E	2024E
Revenue	3,127	5,347	6,024	6,667	7,131
Cost of goods sold	(731)	(1,559)	(1,737)	(1,974)	(2,173
Gross profit	2,396	3,787	4,287	4,693	4,958
Other operating income	88	89	93	98	103
Operating costs	(925)	(1,707)	(1,910)	(2,020)	(2,111
Operating EBITDA	1,560	2,169	2,471	2,771	2,950
Depreciation	(809)	(1,078)	(1,125)	(1,160)	(1,179
Goodwill amortisation	0	0	0	0	(
Operating EBIT	750	1,092	1,346	1,612	1,772
Net financing costs	(86)	(126)	(82)	(63)	(53
Associates	5	0	0	0	(
Recurring non-operating income	5	0	0	0	(
Non-recurring items	0	0	0	0	(
Profit before tax	669	965	1,265	1,549	1,719
Tax	(38)	(137)	(253)	(310)	(344
Profit after tax	631	828	1,012	1,239	1,37
Minority interests	0	0	0	0	, (
Preferred dividends	0	0	0	0	(
Other items	-	-	-	-	
Reported net profit	631	828	1,012	1,239	1,37
Non-recurring items & goodwill (net)	0	0	0	0	
Recurring net profit	631	828	1,012	1,239	1,37
Per share (THB)					
Recurring EPS *	0.33	0.35	0.42	0.52	0.58
Reported EPS	0.33	0.35	0.42	0.52	0.5
DPS	0.00	0.07	0.21	0.26	0.4
Diluted shares (used to calculate per share data)	1,905	2,381	2,381	2,381	2,38
Growth					
Revenue (%)	16.1	71.0	12.7	10.7	7.0
Operating EBITDA (%)	32.3	39.1	13.9	12.2	6.
Operating EBIT (%)	111.0	45.5	23.3	19.7	9.9
Recurring EPS (%)	253.9	5.0	22.1	22.5	11.0
Reported EPS (%)	253.9	5.0	22.1	22.5	11.0
Operating performance					
Gross margin inc. depreciation (%)	50.8	50.7	52.5	53.0	53.0
Gross margin of key business (%)	-	-	-	-	
Operating EBITDA margin (%)	49.9	40.6	41.0	41.6	41.4
Operating EBIT margin (%)	24.0	20.4	22.4	24.2	24.8
Net margin (%)	20.2	15.5	16.8	18.6	19.3
Effective tax rate (%)	20.0	20.0	20.0	20.0	20.0
Dividend payout on recurring profit (%)	-	19.8	50.0	50.0	80.0
Interest cover (X)	8.8	8.6	16.5	25.7	33.0
Inventory days	225.9	136.2	120.4	109.1	102.
Debtor days	110.6	78.4	74.7	76.1	77.4
Creditor days	300.5	200.9	206.6	200.5	197.0
Operating ROIC (%)	52.9	79.9	113.1	126.9	133.
ROIC (%)	13.4	16.1	20.8	24.3	26.
ROE (%)	35.3	18.5	14.3	16.2	17.0
ROA (%)	11.9	11.0	11.4	12.9	13.4
* Pre-exceptional, pre-goodwill and fully diluted					
Revenue by Division (THB m)	2020	2021	2022E	2023E	2024
	2,115	2,996	3,295	3,526	3,702
Copyright	643	1,244	1,431	1,645	1,81
Content production	235	317	348	366	38
Radio	33	189	198	204	210

Sources: The One Enterprise; FSSIA estimates

Financial Statements

The One Enterprise

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Nvest. in associates & subsidiaries 16 12 12 12 ash & equivalents 413 2.462 2.521 3.074 C/ receivable 1.153 1.145 1.320 1.461 wentories 599 564 581 599 urrent assets 96 123 125 126 urrent assets 681 574 625 674 ther assets 681 574 625 674 ther assets 681 574 625 6771 formon equity 2.102 6.845 7.351 7.971 incrities etc. 0 0 0 0 0 ong term debt 2.975 0 0 0 0 ong term liabilities 3.451 423 430 437 C/2 payable 786 931 1.035 1.133 ong term debt 59.305 9.646 19.07 ter share (THB) 2.001 2.037 1.865 <td> ,</td> <td></td> <td></td> <td>-</td> <td></td> <td>3,55</td>	,			-		3,55
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nventories 599 564 581 599 hther current assets 96 123 125 126 iturrent assets 681 574 625 674 otal assets 7,555 9,305 9,646 10,407 itornities etc. 0 0 0 0 ong-term liabilities 2,102 6,846 7,351 7,971 ong-term liabilities 2,102 6,846 7,351 7,971 ong-term liabilities 2,975 0 0 0 ong-term liabilities 3,451 423 430 437 /C payable 786 931 1,035 1,133 /ber current liabilities 2,001 2,037 1,865 1,999 otal itabilities and shareholders' equity 7,555 9,305 9,646 10,407 let working capital 6,733 5,118 5,260 5,334 locudes convertibles and preferred stock which is being treated as debt 1.035 1.865 1,393 <t< td=""><td>Cash & equivalents</td><td>413</td><td>2,462</td><td>2,521</td><td>3,074</td><td>3,33</td></t<>	Cash & equivalents	413	2,462	2,521	3,074	3,33
Sther current assets 96 123 125 126 turrent assets 2,262 4,294 4,548 5,260 ther assets 681 574 625 674 otal assets 7,555 9,305 9,646 10,407 formore equity 2,102 6,845 7,351 7,971 ong term debt 2,975 0 0 0 ong term liabilities 476 423 430 437 ong-term liabilities 3,451 423 430 437 Org term liabilities 2,001 2,037 1,065 1,133 thort term debt 593 311 0 0 0 there exterter 2,001 2,037 1,665 1,999 0 16,65 1,999	/C receivable	1,153	1,145	1,320	1,461	1,56
turrent assets 2,262 4,294 4,548 5,260 Wher assets 681 5,74 625 674 total assets 7,555 9,305 9,646 10,407 tinorities etc. 0 0 0 0 ong term debt 2,975 0 0 0 ong term liabilities 3,451 423 430 437 ong-term liabilities 3,451 423 430 437 U/L ery cert liabilities 3,451 423 430 0 U/L ery cert liabilities 3,935 9,646 10,407 tery cery capital 5,733 5,118	nventories	599	564	581	599	61
ther assets 681 574 625 674 total assets 7,555 9,305 9,646 10,407 common equity 2,102 6,845 7,351 7,971 inforities etc. 0 0 0 0 0 ong term debt 2,975 0 0 0 0 ong-term liabilities 3,451 423 430 437 ong-term liabilities 3,451 423 430 437 //C payable 786 931 1,035 1,133 ichter term debt 593 311 0 0 V/ber current liabilities 2,001 2,037 1,865 1,999 otal liabilities and shareholders' equity 7,555 9,305 9,646 10,407 let working capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 1.36 1.56 1.83 inancial strength 1 2.47 2.6 1.56	Other current assets	96	123	125	126	12
881 574 625 674 otal assets 7,555 9,305 9,646 10,407 common equity 2,102 6,845 7,351 7,971 inforities etc. 0 0 0 0 0 ong term debt 2,975 0 0 0 0 0 ong-term liabilities 3,451 423 430 437 vC payable 786 931 1,035 1,133 ohter current liabilities 623 795 830 866 current liabilities 2,001 2,037 1,865 1,999 otal ashareholders' equity 7,555 9,305 9,646 10,407 let working capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 1.36 1.56 1.83 timancial strength 1 2.87 3.09 3.35 id debt/total assets (%) 41.8 (23.1) (26.1) (29.5) <td>Current assets</td> <td>2.262</td> <td>4.294</td> <td>4.548</td> <td>5.260</td> <td>5,63</td>	Current assets	2.262	4.294	4.548	5.260	5,63
Total assets 7,555 9,305 9,646 10,407 common equity 2,102 6,845 7,351 7,971 tinorities etc. 0 0 0 0 0 total shareholders' equity 2,102 6,846 7,351 7,971 ong term debt 2,975 0 0 0 0 total shareholders' equity 2,975 0 0 0 0 ong-term liabilities 3,451 423 430 437 VC payable 786 931 1,035 1,133 short term debt 593 311 0 0 VC payable 7,555 9,305 9,646 10,407 tet working capital 440 106 162 187 total assets 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 1.05 1.83 1.83 Inacid Strength 150.1 (31.4) (34.3) (38.6)				-		71
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hort term debt 593 311 0 0 ther current liabilities 623 795 830 866 current liabilities 623 795 830 866 current liabilities 2,001 2,037 1,865 1,999 otal liabilities and shareholders' equity 7,555 9,305 9,646 10,407 let working capital 440 106 162 187 ivested capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 1.10 2.87 3.09 3.35 angible book value per share (0.86) 1.36 1.56 1.83 inancial strength 1.11 2.11 2.4 2.6 fe interest cover (x) 3.9 (13.3) 16.4 30.8 30.8 aluation 2020 2021 2022E 2023E 2023E <td>ong-term liabilities</td> <td>3,451</td> <td>423</td> <td>430</td> <td>437</td> <td>44</td>	ong-term liabilities	3,451	423	430	437	44
Atter current liabilities 623 795 830 866 Aurrent liabilities 2,001 2,037 1,865 1,999 otal liabilities and shareholders' equity 7,555 9,305 9,646 10,407 et working capital 440 106 162 187 ivested capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 2.87 3.09 3.35 er share (THB) 2.87 3.09 3.35 ook value per share 1.10 2.87 3.09 3.35 inancial strength 2.87 3.09 3.35 let debt/equity (%) 150.1 (31.4) (34.3) (38.6) let debt/total assets (%) 41.8 (23.1) (26.1) (29.5) turrent ratio (x) 1.1 2.1 2.4 2.6 Fi interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E	/C payable	786	931	1,035	1,133	1,21
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urrent liabilities 2,001 2,037 1,865 1,999 otal liabilities and shareholders' equity 7,555 9,305 9,646 10,407 et working capital 440 106 162 187 ivested capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt	ther current liabilities	623	795	830	866	89
otal liabilities and shareholders' equity 7,555 9,305 9,646 10,407 let working capital 440 106 162 187 wested capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 5,733 5,118 5,260 5,334 er share (THB) 2.87 3.09 3.35 3.156 1.83 ook value per share (0.86) 1.36 1.56 1.83 inancial strength 150.1 (31.4) (34.3) (38.6) let debt/equity (%) 150.1 (31.4) (26.1) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 iF interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E tecurring P/E (x) * 34.7 33.1 27.1 22.1 tecurring P/E (x) * 34.7 33.1 27.1 22.1						2,11
tet working capital 440 106 162 187 invested capital 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 5,118 5,260 5,334 er share (THB) 006 1.30 1.56 1.83 ook value per share (0.86) 1.36 1.56 1.83 inancial strength 150.1 (31.4) (34.3) (38.6) let debt/equity (%) 150.1 (31.4) (26.1) (29.5) uurrent ratio (x) 1.1 2.1 2.4 2.6 iF interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E tecurring P/E (x) * 34.7 33.1 27.1 22.1 tecurring P/E (x) 34.7 33.1 27.1 22.1				-		10,80
Includes convertibles and preferred stock which is being treated as debt 5,733 5,118 5,260 5,334 Includes convertibles and preferred stock which is being treated as debt 1.10 2.87 3.09 3.35 iangible book value per share (0.86) 1.36 1.56 1.83 inancial strength 1 (31.4) (34.3) (38.6) let debt/equity (%) 150.1 (31.4) (26.1) (29.5) current ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E tecurring P/E (x) * 34.7 33.1 27.1 22.1 tecurring P/E (x) 34.7 33.1 27.1 22.1				-		19
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er share (THB) ook value per share 1.10 2.87 3.09 3.35 angible book value per share (0.86) 1.36 1.56 1.83 inancial strength 150.1 (31.4) (34.3) (38.6) et debt/equity (%) 150.1 (31.4) (34.3) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 eported P/E (x) 34.7 33.1 27.1 22.1	•		0,110	0,200	0,004	0,00
nook value per share 1.10 2.87 3.09 3.35 angible book value per share (0.86) 1.36 1.56 1.83 inancial strength (31.4) (34.3) (38.6) et debt/equity (%) 150.1 (31.4) (34.3) (38.6) et debt/total assets (%) 41.8 (23.1) (26.1) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 eported P/E (x) 34.7 33.1 27.1 22.1						
angible book value per share (0.86) 1.36 1.56 1.83 inancial strength (31.4) (34.3) (38.6) et debt/equity (%) 150.1 (31.4) (34.3) (38.6) et debt/total assets (%) 41.8 (23.1) (26.1) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 eported P/E (x) 34.7 33.1 27.1 22.1		1 10	2 97	3.00	3.35	3.4
Inancial strength (31.4) (34.3) (38.6) et debt/equity (%) 150.1 (31.4) (34.3) (38.6) et debt/total assets (%) 41.8 (23.1) (26.1) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 eported P/E (x) 34.7 33.1 27.1 22.1						3.4 1.9
et debt/equity (%) 150.1 (31.4) (34.3) (38.6) et debt/total assets (%) 41.8 (23.1) (26.1) (29.5) urrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1		(0.66)	1.30	06.1	1.03	1.9
Let debt/total assets (%) 41.8 (23.1) (26.1) (29.5) burrent ratio (x) 1.1 2.1 2.4 2.6 F interest cover (x) 3.9 (13.3) 16.4 30.8 valuation 2020 2021 2022E 2023E tecurring P/E (x) * 34.7 33.1 27.1 22.1 tecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 teported P/E (x) 34.7 33.1 27.1 22.1	-					
Current ratio (x) 1.1 2.1 2.4 2.6 CF interest cover (x) 3.9 (13.3) 16.4 30.8 Valuation 2020 2021 2022E 2023E Recurring P/E (x) * 34.7 33.1 27.1 22.1 Recurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 Reported P/E (x) 34.7 33.1 27.1 22.1						(40.4
F interest cover (x) 3.9 (13.3) 16.4 30.8 aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1	et debt/total assets (%)	41.8	(23.1)	(26.1)	(29.5)	(30.8
aluation 2020 2021 2022E 2023E ecurring P/E (x) * 34.7 33.1 27.1 22.1 ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1	urrent ratio (x)	1.1	2.1	2.4	2.6	2.
ecurring P/E (x) * 34.7 33.1 27.1 22.1 ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1	F interest cover (x)	3.9	(13.3)	16.4	30.8	40.
ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1	aluation	2020	2021	2022E	2023E	2024
ecurring P/E @ target price (x) * 42.3 40.2 32.9 26.9 eported P/E (x) 34.7 33.1 27.1 22.1	ecurring P/E (x) *	34.7	33.1	27.1	22.1	19.
eported P/E (x) 34.7 33.1 27.1 22.1						24.
		34.7				19.
ividend yield (%) - 0.6 1.8 2.3		-				4.
rice/book (x) 10.4 4.0 3.7 3.4						3.
rice/tangible book (x) (13.4) 8.5 7.4 6.3	•					5.
V/EBITDA (x) ** 16.1 11.6 10.1 8.8	V/EBITDA (x) **	16.1	11.6	10.1	8.8	8.
V/EBITDA @ target price (x) ** 19.1 14.4 12.5 10.9					10.0	40
V/invested capital (x) 4.4 4.9 4.7 4.6		19.1	14.4	12.5	10.9	10.1

Sources: The One Enterprise; FSSIA estimates



Corporate Governance report of Thai listed companies 2020

EXCELLE	NT LEVEL									
AAV	ADVANC	AF	AIRA	AKP	AKR	ALT	AMA	AMATA	AMATAV	ANAN
AOT	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
BEC	BEM	BGRIM	BIZ	BKI	BLA	BOL	BPP	BRR	BTS	BWG
CENTEL	CFRESH	CHEWA	CHO	CIMBT	СК	CKP	CM	CNT	COL	COMAN
COTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
DV8	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
FSMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
JWD	K	KBANK	KCE	KKP	KSL	KTB	KTC	LANNA	LH	LHFG
LIT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
MONO	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
NYT	OISHI	ORI	OTO	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S & J	SAAM
SABINA	SAMART	SAMTEL	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
THIP	THRE	THREL	TIP	TIPCO	TISCO	ТК	TKT	TTB	TMILL	TNDT
TNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
TTCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
VGI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE		
VERY GO	OD LEVEL									
2S	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN

23	ADIVI	ACE	ACG	ADB	AEC	AEON13	AGE	АП	And	AII
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
ASIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
CHG	CHOTI	CHOW	CI	CIG	CMC	COLOR	COM7	CPL	CRC	CRD
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
ESTAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
IMH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
JCKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
L&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	M	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
PDI	PICO	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
QLT	RCL	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	Т	TAE	TAKUNI	TBSP
TCC	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	ТМ	TMC
TMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
TPS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
UPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
YUASA	ZEN	ZIGA	ZMICO							

GOOD LE	VEL									
7UP	А	ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
B52	BC	BCH	BEAUTY	BGT	BH	BIG	BKD	BLAND	BM	BR
BROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
CPT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
GSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
KCM	KKC	KUMWEL	KUN	KWG	KYE	LEE	MATCH	MATI	M-CHAI	MCS
MDX	MJD	MM	MORE	NC	NDR	NER	NFC	NNCL	NPK	NUSA
OCEAN	PAF	PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
PROUD	PTL	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
SGP	SISB	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
SUPER	SVOA	TC	TCCC	THMUI	TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
TTI	TYCN	UKEM	UMS	VCOM	VRANDA	WIN	WORK	WPH		
		Description						Score	Range	
		Excellent						90-1	100	
		Very Good			80-89					
		Good			70-79					

Disclaimer:

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results. * CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

Anti-corruption Progress Indicator 2020

CERTIFIED										
2S	ADVANC	AI	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	BCH	BCP	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	СМ	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	К	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
КТВ	ктс	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	000	OCEAN	OGC	ORI	PAP	PATO	PB	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	ТКТ	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARED										
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
BM	BROCK	BUI	СНО	CI	COTTO	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA
Level										
Certified	This level in	dicates practica	l participation wi	ith thoroughly e	kamination in rela	ation to the reco	mmended proce	dures from the	audit committee	or the SEC's

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Naruedom Mujjalinkool FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
The One Enterprise	ONEE TB	THB 11.50	BUY	The key downside risks to our P/E-based TP are a lower-than-expected adex recovery and the company's worse-than-expected cost reduction.
BEC World	BEC TB	THB 17.30	BUY	The key downside risks to our P/E based TP are a lower-than-expected adex recovery and a worse-than-expected cost reduction.
Workpoint Entertainment	WORK TB	THB 27.25	BUY	The key downside risks to our P/E-based TP are weaker-than-expected TV adex, digital advertising becoming more popular, and competitiveness in TV ratings.
RS	RS TB	THB 17.40	BUY	The key downside risk to our SoTP-based TP is based on the company potentially failing to maintain the growth momentum of its commerce business if revenue from TV, radio, and music continue to decline.
VGI Pcl.	VGI TB	THB 5.35	BUY	The key downside risks to our SoTP-based TP are if the advertising expenditure recovery is slower than our expectation, and whether Rabbit Line Pay is successful or not.
Plan B Media	PLANB TB	THB 7.90	BUY	The key downside risks to our P/E multiple based TP are a slower-than-expected adex recovery and further waves of Covid-19.
Major Cineplex Group	MAJOR TB	THB 20.00	BUY	The key downside risks to our DCF-based TP are a slower-than-expected recovery in domestic consumption, the growing popularity of online movies, a delay in the Covid-19 vaccine rollout, and the new wave of Covid.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 16-Mar-2022 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.



Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

