**EQUITY RESEARCH - COMPANY REPORT** 

# CENTRAL PATTANA

**CPN TB** 

THAILAND / REAL ESTATE

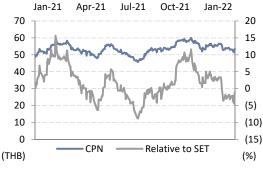
# **UNCHANGED**

TARGET PRICE THB68.00 THB53.50 +27.1% **THB68.00 UNCHANGED** TP vs CONSENSUS +8.3%

# CLOSE **UP/DOWNSIDE PRIOR TP CHANGE IN TP**

# **KEY STOCK DATA**

YE Dec (THB m)	2020	2021E	2022E	2023E
Revenue	26,730	25,572	34,241	41,120
Net profit	9,557	4,341	8,461	11,125
EPS (THB)	2.13	0.97	1.89	2.48
vs Consensus (%)	-	(26.1)	(8.7)	(0.2)
EBITDA	13,531	14,932	20,426	24,440
Core net profit	5,621	4,341	8,461	11,125
Core EPS (THB)	1.25	0.97	1.89	2.48
Chg. In EPS est. (%)	-	-	-	-
EPS growth (%)	(51.7)	(22.8)	94.9	31.5
Core P/E (x)	42.7	55.3	28.4	21.6
Dividend yield (%)	1.3	0.6	1.2	1.5
EV/EBITDA (x)	24.3	22.5	16.4	13.6
Price/book (x)	3.5	3.3	3.1	2.8
Net debt/Equity (%)	103.5	109.8	100.1	89.9
ROE (%)	8.0	6.2	11.3	13.7



Share price performance	1 Month	3 Month	12 Month	
Absolute (%)	(4.0)	(8.9)	9.2	
Relative to country (%)	(3.0)	(9.8)	(2.3)	
Mkt cap (USD m)			7,157	
3m avg. daily turnover (USD m)			15.5	
Free float (%)			47	
Major shareholder	Chirathivat Family (37%			
12m high/low (THB)		6	0.25/45.25	
Issued shares (m)			4,488.00	

Sources: Bloomberg consensus; FSSIA estimates

# 5-year growth outlook still intact

- Targeting revenue growth at 14-16% CAGR over 2021-26.
- Expect NLA to grow 23% to 2.7m sqm in 2026; residential property should be one of the key growth drivers in next few years.
- Maintain BUY with DCF-based TP of THB68.

### Long-term outlook still intact

CPN hosted its CEO forum on 28 Jan to unveil its 5-year investment plan and 2022 outlook. CPN is targeting revenue growth at 14-16% CAGR over 2021-26, implying 10% CAGR from the 2019 revenue base. We are positive on this target as revenue growth could recover to be in line with the pre-Covid level at 10.3% CAGR (2015-19). However, CPN will focus on a diversification strategy. Revenue contributions from the retail business in 2026 could drop to 72% from 82% of total revenue in 2019.

# Plenty of opportunity to grow its NLA

Management is targeting net leasable area (NLA) to increase by 23% to over 2.7m sgm in 2026 from 2.2m sgm in 2021. This could be supported by 1) Central Chantaburi (c20k sqm NLA, scheduled to open in 1H22); 2) Duist Central Park (80k sqm, 2H23); 3) more than 10 unannounced projects; and 4) international expansion to Vietnam with targeted hotel openings by 2024. For the non-retail business, residential property should be one of the key growth drivers. CPN aims to launch 5-8 projects each year and total projects could number up to 60 by 2026 from the current 22 projects. We believe the company has a competitive advantage over other developers, as these projects will be located near its shopping malls at a lower land cost due to CPN's pooled land purchases when developing its shopping malls.

### Solid revenue growth in 2022; still 10-18% lower than pre-Covid

For its 2022 guidance, CPN is targeting rental revenue to recover by 20-30% y-y, but still -10% to -18% compared to the 2019 level. This implies rental revenue of THB25.0-27.4b vs our estimate of THB28.0b. Rental discounts should be lower by 15-20% in 2022 vs our 2021E of c40%, supported by the recovery of the traffic rate to above 80%.

#### The year of recovery

CPN is trading at 28x 2022E P/E, or near -0.5SD of its 5-year average, but we expect it to drop to 21.6x after its 2023E earnings potentially recover to the pre-Covid level at THB11b. CPN should also be able to ride the benefits from the tourism recovery, which we expect to see in 2H22. We see an upside risk from its international expansion into Vietnam where CPN plans to open the first malls by 2024.



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#### Investment thesis

CPN is currently trading at an undemanding 28x 2022E P/E vs its premium valuation in 2018 (36x 2017 P/E). Its business model is strong, proven by its occupancy rate of over 90% during the pandemic. We also believe CPN's solid long-term outlook remains intact. It plans to add 23% net leasable area (NLA) growth over the next five years. We believe its new plan can still offer sustainable growth vs its 2018 plan at 38% NLA growth, and we expect its bottom line to recover to double-digit growth by 2022 onward.

We believe CPN is poised to capture the benefits from the anticipated tourism recovery. The reopening of the tourism sector should positively impact its business in terms of higher revenue sharing from consignment contracts (42%) and lower discounts for tenants.

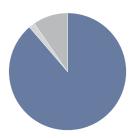
# Company profile

Central Pattana PCL is Thailand's largest retail developer with about a 20% market share of Bangkok's shopping centres by leasable area. It currently manages 34 shopping centres, ten office buildings, two hotels and one residential project. CPN is the flagship company of the Central Group (not listed).

www.centralpattana.co.th

# Principal activities (revenue, 2020)

- Revenue from rent and services -88.7 %
- Revenue from food and beverage -1 7 %
- Revenue from hotel operation 9.6

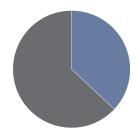


Source: Central Pattana

# **Major shareholders**

■ Chirathivat Family - 37.0 %

■ Others - 63.0 %



Source: Central Pattana

# Catalysts

Potential share price catalysts for CPN include: 1) a stronger-than-expected expansion plan for its retail space; 2) M&A and joint investment opportunities; and 3) the rollout of Covid-19 vaccines.

#### Risks to our call

Key downside risks to our DCF-derived TP are deviations to our estimates on rental rate, occupancy rate, returns on its new investments, capex and interest rate.

#### **Event calendar**

Date	Event
February 2022	4Q21 results announcement

# **Key assumptions**

	2020	2021E	2022E	2023E
	(%)	(%)	(%)	(%)
NLA (m sqm.)	1.81	1.85	1.92	2.01
NLA growth (%)	0.0	2.1	3.7	4.7
Retail rental rate (THB/sqm/month)	1,126	1,009	1,346	1,547
Occupancy rate (%)	91.3	88.0	90.0	92.0
Residential sales (THB m)	2,904	2,200	2,700	3,500
Blended GPM (%)	45.1	39.6	46.7	49.0
SG&A to sales (%)	24.5	24.5	22.0	21.0

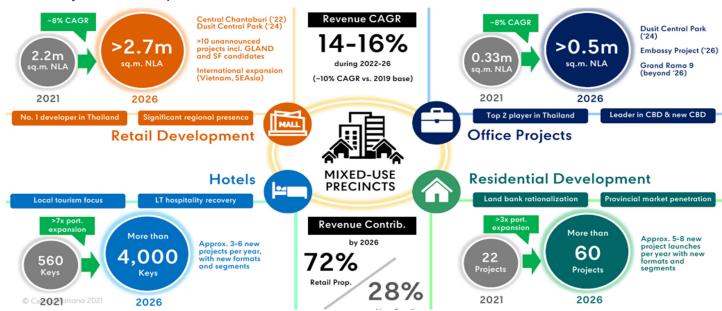
Source: FSSIA estimates

#### Earnings sensitivity

- For every 5% increase in rental rate, we project 2021 earnings to rise by 3%, and vice versa, all else being equal.
- For every 1% increase in occupancy rate, we project 2021 earnings to rise by 1%, and vice versa, all else being equal.
- For every 1% increase in SG&A to sales, we project 2021 earnings to drop by 2.8%, and vice versa, all else being equal.

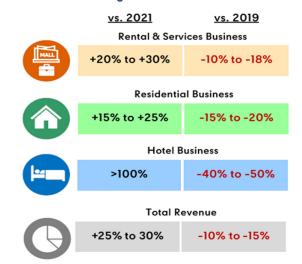
Source: FSSIA estimates

#### Exhibit 1: 5-year investment plan



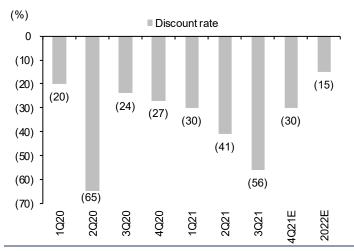
Source: CPN

Exhibit 2: 2022 revenue guidance for each business unit



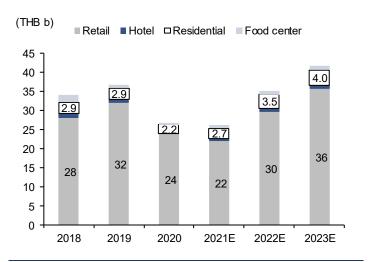
Source: CPN

Exhibit 4: Average discount rate given to tenants



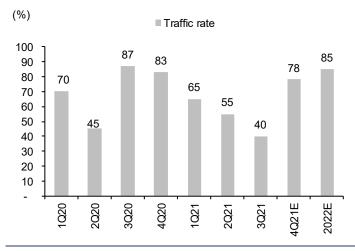
Sources: CPN: FSSIA estimates

Exhibit 3: Revenue breakdown by business unit



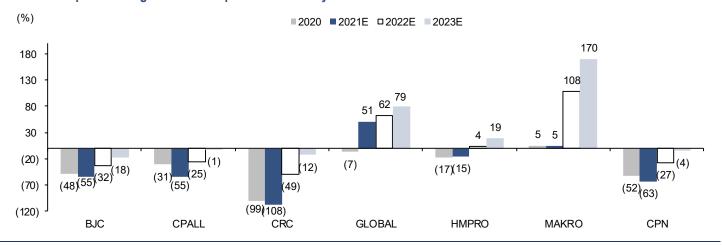
Sources: CPN; FSSIA estimates

**Exhibit 5: Traffic rate trend** 



Sources: CPN: FSSIA estimates

Exhibit 6: Expect earnings to return to pre-Covid level by 2023



Sources: CPN; FSSIA estimates

**Exhibit 7: Valuation comparison** 

	CPALL	MAKRO	ВЈС	CRC	HMPRO	GLOBAL	CPN
Current price (THB)	61.5	39.8	31.5	33.3	14.0	18.7	53.5
TP (THB)	82.0	52.0	38.0	40.0	18.3	27.0	68.0
Upside (%)	33	31	21	20	31	44	27
No. of share (m shares)	8,983	11,172	4,008	6,031	13,151	4,602	4,488
2021E NP (THB m)	10,406	6,533	3,428	(590)	5,255	2,887	4,341
2022E NP (THB m)	17,239	12,750	5,115	3,766	6,402	3,214	8,461
2023E NP (THB m)	22,767	16,918	6,228	6,434	7,353	3,605	11,125
2021E EPS (THB/share)	1.16	0.58	0.86	(0.10)	0.40	0.63	0.97
2022E EPS (THB/share)	1.92	1.14	1.28	0.62	0.49	0.70	1.89
2023E EPS (THB/share)	2.53	1.51	1.55	1.07	0.56	0.78	2.48
2021E P/E (x)	53.1	68.0	36.8	n/a	35.0	29.8	55.3
2022E P/E (x)	32.0	34.8	24.7	53.3	28.8	26.8	28.4
2023E P/E (x)	24.3	26.2	20.3	31.2	25.0	23.9	21.6
5-Year Average (x)	35.2	29.3	29.5	40.0	34.5	37.2	26.3
2022E EPS growth (%)	65.7	95.2	49.2	n/a	21.8	11.3	94.9
2023E EPS growth (%)	32.1	32.7	21.8	70.9	14.9	12.2	31.5

Sources: Company Data; FSSIA estimates

Exhibit 8: Rolling one-year forward P/E band



Sources: Bloomberg; FSSIA estimates

Exhibit 9: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

# **Financial Statements**

Central Pattana

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	36,719	26,730	25,572	34,241	41,120
Cost of goods sold	(10,969)	(8,063)	(4,375)	(6,282)	(8,045)
Gross profit	25,750	18,667	21,198	27,959	33,075
Other operating income	-	-	-	-	-
Operating costs	(6,708)	(5,137)	(6,265)	(7,533)	(8,635)
Operating EBITDA	19,042	13,531	14,932	20,426	24,440
Depreciation	(7,117)	(7,906)	(11,061)	(11,985)	(12,941)
Goodwill amortisation	0	0	0	0	0
Operating EBIT	11,925	5,624	3,872	8,441	11,498
Net financing costs	(811)	(696)	(1,908)	(1,936)	(2,037)
Associates	1,292	772	1,118	1,363	1,508
Recurring non-operating income	2,864	1,976	3,255	3,800	4,134
Non-recurring items	108	3,936	0	0	0
Profit before tax	14,086	10,840	5,218	10,304	13,596
Tax	(2,277)	(1,223)	(818)	(1,784)	(2,412)
Profit after tax	11,809	9,617	4,400	8,520	11,184
Minority interests	(71)	(60)	(60)	(60)	(60)
Preferred dividends	0	0	0	0	0
Other items	0	0	0	0	0
Reported net profit	11,738	9,557	4,341 0	8,461 0	11,125 0
Non-recurring items & goodwill (net) Recurring net profit	(108) 11,630	(3,936) 5,621	4,341	8,461	11,125
Per share (THB)	11,000	5,021	7,041	0,401	11,120
Recurring EPS *	2.59	1.25	0.97	1.89	2.48
Reported EPS	2.62	2.13	0.97	1.89	2.48
DPS	1.30	0.70	0.32	0.62	0.81
Diluted shares (used to calculate per share data)	4,488	4,488	4,488	4,488	4,488
Growth	,	,	,	,	,
Revenue (%)	8.9	(27.2)	(4.3)	33.9	20.1
Operating EBITDA (%)	11.6	(28.9)	10.4	36.8	19.7
Operating EBIT (%)	6.9	(52.8)	(31.2)	118.0	36.2
Recurring EPS (%)	7.5	(51.7)	(22.8)	94.9	31.5
Reported EPS (%)	4.7	(18.6)	(54.6)	94.9	31.5
Operating performance					
Gross margin inc. depreciation (%)	50.7	40.3	39.6	46.7	49.0
Gross margin of key business (%)	51.2	45.1	39.6	46.7	49.0
Operating EBITDA margin (%)	51.9	50.6	58.4	59.7	59.4
Operating EBIT margin (%)	32.5	21.0	15.1	24.7	28.0
Net margin (%)	31.7	21.0	17.0	24.7	27.1
Effective tax rate (%)	17.9	19.9	19.9	19.9	19.9
Dividend payout on recurring profit (%)	50.2	55.9	32.9	32.9	32.9
Interest cover (X)	18.2	10.9	3.7	6.3	7.7
Inventory days	-	-	-	-	-
Debtor days	46.8	72.3	78.6	67.1	70.4
Creditor days	258.9	296.1	477.8	357.1	324.8
Operating ROIC (%)	9.1	3.3	1.8	3.7	4.8
ROIC (%)	8.1	3.4	2.8	4.5	5.3
ROE (%)	16.9	8.0	6.2	11.3	13.7
ROA (%) * Pre-exceptional, pre-goodwill and fully diluted	7.5	3.2	2.6	4.2	4.9
	-0040	2000	22245	20205	2005
Revenue by Division (THB m)	2019	2020	2021E	2022E	2023E
Revenue from rent and services	31,843	23,716	22,054	29,598	35,534
Revenue from food and beverage	851 4.025	446 2.569	702	913	1,005
Revenue from hotel operation  Sources: Central Pattana: FSSIA estimates	4,025	2,568	2,816	3,730	4,582

Sources: Central Pattana; FSSIA estimates

# **Financial Statements**

Central Pattana

Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023
Recurring net profit	11,630	5,621	4,341	8,461	11,12
Depreciation	7,117	7,906	11,061	11,985	12,94
Associates & minorities	(187)	(60)	0	0	
Other non-cash items	71	60	60	60	6
Change in working capital	(2,491)	(1,024)	(1,352)	(1,014)	(1,828
Cash flow from operations	16,141	12,503	14,109	19,492	22,29
Capex - maintenance Capex - new investment	(3,158) 0	(65,031) 0	(20,000) 0	(20,700) 0	(21,400
Net acquisitions & disposals	(10,470)	15,781	(799)	5,985	4,75
Other investments (net)	(10,470)	13,701	(199)	0,903	4,73
Cash flow from investing	(13,629)	(49,249)	(20,799)	(14,715)	(16,650
Dividends paid	(5,834)	(3,142)	(1,427)	(2,781)	(3,657
Equity finance	498	(9,754)	0	0	(5,55
Debt finance	2,812	55,812	8,261	(1,775)	(2,370
Other financing cash flows	0	0	0	0	( )
Cash flow from financing	(2,524)	42,917	6,834	(4,556)	(6,027
Non-recurring cash flows	-	-	-	-	
Other adjustments	0	0	0	0	
Net other adjustments	0	0	0	0	
Movement in cash	(12)	6,170	144	221	(379
Free cash flow to firm (FCFF)	3,323.65	(36,050.39)	(4,782.08)	6,712.98	7,684.8
Free cash flow to equity (FCFE)	5,324.08	19,065.78	1,571.22	3,002.06	3,277.7
Per share (THB)					
FCFF per share	0.74	(8.03)	(1.07)	1.50	1.7
FCFE per share	1.19	4.25	0.35	0.67	0.7
Recurring cash flow per share	4.15	3.01	3.44	4.57	5.3
Salance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023
Fangible fixed assets (gross)	141,549	233,513	253,513	274,213	295,61
Less: Accumulated depreciation	(35,449)	(70,289)	(81,350)	(93,335)	(106,276
rangible fixed assets (net)	106,100	163,224	172,163	180,878	189,33
ntangible fixed assets (net)	<b>0</b> 0	<b>0</b> 0	<b>0</b> 0	<b>0</b> 0	
ong-term financial assets nvest. in associates & subsidiaries	21,399	10,141	10,141	10,141	10,14
Cash & equivalents	3,055	9,225	9,369	9,590	9,21
VC receivable	4,962	5,629	5,385	7,210	8,65
nventories	0	0,020	0	0	0,00
Other current assets	8,362	9,032	8,641	11,570	13,89
Current assets	16,378	23,886	23,395	28,371	31,76
Other assets	26,056	24,522	23,460	31,413	37,72
Total assets	169,933	221,774	229,160	250,803	268,96
Common equity	72,128	68,790	71,704	77,383	84,85
Minorities etc.	8,334	8,333	8,393	8,452	8,51
Total shareholders' equity	80,462	77,123	80,097	85,836	93,36
∟ong term debt	24,471	71,117	77,717	76,299	74,40
Other long-term liabilities	43,925	42,979	41,118	55,055	66,11
Long-term liabilities	68,396	114,096	118,834	131,355	140,52
A/C payable	7,258	5,824	5,630	6,663	7,65
Short term debt	8,739	17,905	19,566	19,210	18,73
Other current liabilities	5,077	6,824	5,032	7,740	8,69
Current liabilities	21,074	30,554	30,228	33,612	35,08
Total liabilities and shareholders' equity	169,933	221,773	229,160	250,803	268,96
Net working capital	988	2,012	3,364	4,378	6,20
nvested capital	154,543	199,900	209,129	226,810	243,40
Includes convertibles and preferred stock which is bei	ng treated as debt				
Per share (THB)					
Book value per share	16.07	15.33	15.98	17.24	18.9
Fangible book value per share	16.07	15.33	15.98	17.24	18.9
Financial strength					
Net debt/equity (%)	37.5	103.5	109.8	100.1	89
Net debt/total assets (%)	17.7	36.0	38.4	34.3	31
Current ratio (x)	0.8	0.8	0.8	0.8	0
CF interest cover (x)	7.6	28.4	1.8	2.6	2
/aluation	2019	2020	2021E	2022E	2023
Recurring P/E (x) *	20.6	42.7	55.3	28.4	21
Recurring P/E @ target price (x) *	26.2	54.3	70.3	36.1	27
Reported P/E (x)	20.5	25.1	55.3	28.4	21
Dividend yield (%)	20.5	1.3	0.6	20.4 1.2	1
Price/book (x)	3.3	3.5	3.3	3.1	2
Price/tangible book (x)	3.3	3.5	3.3	3.1	2
EV/EBITDA (x) **	3.3 14.6	24.3	22.5	16.4	13
EV/EBITDA (x) *** EV/EBITDA @ target price (x) **	18.0	24.3 29.1	22.5 26.9	19.6	16
			1.6	1.5	1
EV/invested capital (x)	1.8	1.6			

Sources: Central Pattana; FSSIA estimates

## Corporate Governance report of Thai listed companies 2020

AV	ADVANC	AF	ΔIDΛ	AKP	VKB	ALT.	ΔΜΔ	ΔΜΔΤΔ	ΔΜΔΤΛ\/	ANAN
			AIRA		AKR	ALT	AMA	AMATA	AMATAV	
OT	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
BEC	BEM	BGRIM	BIZ	BKI	BLA	BOL	BPP	BRR	BTS	BWG
ENTEL	CFRESH	CHEWA	CHO	CIMBT	CK	CKP	CM	CNT	COL	COMAN
OTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
8VC	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
SMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
IWD	K	KBANK	KCE	KKP	KSL	KTB	KTC	LANNA	LH	LHFG
.IT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
MONO	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
NYT	OISHI	ORI	ОТО	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S&J	SAAM
SABINA	SAMART	SAMTEL	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
HIP	THRE	THREL	TIP	TIPCO	TISCO	TK	TKT	TTB	TMILL	TNDT
ΓNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
TTCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
/GI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE	0510	O V
	VIII	WACOAL	WAY E	V V I 1/ <sup>-</sup> \	VVIIAUF	VVICE	VVIININET	INCE		
ERY GO	OD LEVEL									
2S	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
ASIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
ASIMAR BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
CHG	CHOTI	CHOW	CI	CIG	CMC	COLOR	COM7	CPL	CRC	CRD
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
ESTAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
MH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
JCKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
_&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	М	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
PDI	PICO	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
QLT	RCL	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
ГСС	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
ΓMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
ΓPS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
JPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
YUASA	ZEN	ZIGA	ZMICO	UVVC	٧L	VINI	VFU	VVIIIV	VVF	۸٥
OOD LE										
UP	Α	ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
352	BC	BCH	BEAUTY	BGT	ВН	BIG	BKD	BLAND	BM	BR
BROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
CPT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
SSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
CM	KKC	KUMWEL	KUN	KWG	KYE	LEE	 MATCH	MATI	M-CHAI	MCS
MDX	MJD		MORE	NC NC	NDR	NER	NFC	NNCL	NPK	NUSA
		MM								
DCEAN	PAF	PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
PROUD	PTL	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
SGP	SISB	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
SUPER	SVOA	TC	TCCC	THMUI	TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
ГТІ	TYCN	UKEM	UMS	VCOM	VRANDA	WIN	WORK	WPH		
		Description						Score F	Range	
		Excellent						90-1	00	
		Very Good						80-8	39	

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

## **Anti-corruption Progress Indicator 2020**

CERTIFIED	)									
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	всн	ВСР	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	СНОТІ	CHOW	CIG	CIMBT	CM	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	occ	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	sccc	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARE	D									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	CHO	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

#### Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

#### Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

#### **GENERAL DISCLAIMER**

#### ANALYST(S) CERTIFICATION

#### Karun Intrachai FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Central Pattana	CPN TB	THB 53.50	BUY	Key downside risks to our DCF-derived TP are deviations to our estimates on rental rate, occupancy rate, returns on its new investments, capex and interest rate.
CP All	CPALL TB	THB 61.50	BUY	The key downside risks to our DCF-derived TP are: 1) the higher-than-expected impact from a loss of service income from the convenience store business; 2) the worse-than-expected overseas performance of Makro; and 3) the slow recovery of tourist numbers.
Siam Makro	MAKRO TB	THB 39.75	HOLD	The key downside risks to our DCF-based TP include: 1) lower-than-expected SSSG; 2) lower-than-expected GPM improvement; and 3) operational losses from its overseas business. The key upside risks include: 1) the faster-than-expected recovery of Lotus' performance; and 2) a more aggressive expansion plan.
Berli Jucker	BJC TB	THB 31.50	HOLD	Key downside risks to our DCF-based TP could come from 1) competition with Lotus which could impact its sales and gross margin; and 2) a lower-than-expected utilisation rate and profit margin from its packaging unit after losing major customers in Thailand. The key upside risk is from easing competition in the hypermarket segment
Central Retail Corp	CRC TB	THB 33.25	BUY	The key downside risks to our DCF-based TP include 1) new waves of Covid-19; and 2) lower-than-expected sales from the high-margin fashion business.
Home Product Center	HMPRO TB	THB 14.00	BUY	The key downside risks to our DCF-based TP include: 1) lower-than-expected SSSG; 2) the slow recovery of tourist numbers; and 3) operating losses from its overseas business.
Siam Global House	GLOBAL TB	THB 18.70	BUY	The key downside risks to our DCF-based TP are volatile farm incomes and farm prices which could negatively impact purchasing power, especially in the provinces.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 28-Jan-2022 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.