#### EQUITY RESEARCH - COMPANY REPORT

# BANGKOK COMMERCIAL ASSET MNGT.

THAILAND / ASSET MANAGEMENT COMPANIES

# Spring is coming

- We estimate a decent 4Q21 net profit of THB780m, thanks to its strong NPA and improved NPL business. In 2022, BAM's net profit could surge 34% y-y.
- We expect little negative impact from land and building tax.
- Top pick maintained with 2022 GGM-based TP of THB25.5.

#### Strong NPA and improved NPL business expected in 4Q21

We estimate that BAM will post a decent 4Q21 net profit of THB780m (-2% y-y, +35% q-q). We expect its 4Q21 non-performing loan (NPL) and non-performing asset (NPA) cash collection (CC) to reach THB4.5b (+14% y-y, +16% q-q). Although this number is below BAM's official target of THB6.4b, we think the market has already factored this in as BAM's management provided unofficial guidance in its 3Q21 post-results meeting. We see two positives. First, we think its NPA business should have performed well in 4Q21, driven by its pricing strategy, and we think BAM was able to settle some small to mid-sized NPA sales. Second, we expect a moderate improvement in its NPL business thanks to its strategy of increasing troubled debt restructuring (TDR) clients alongside the lockdown easing, resulting in a higher loan repayment ability of its debtors.

#### Bright outlook lies head in 2022

We expect BAM's 2022 net profit to surge 34% y-y to THB3.2b, close to its normal level of around THB4b-5b. We expect the material rise in its net profit to be supported by: 1) solid CC following an economic recovery and more TDR clients; 2) an improvement in its profitability margin thanks to a healthier property market; and 3) a significant rise in its NPL acquisitions.

#### Minimal impact from potential increase in land and building tax

We believe the potential increase in land and building (LB) tax may be one of the reasons causing BAM's share price to drop. According to BAM and our study, BAM should see a minimal impact. In 2021, BAM paid LB tax of cTHB7m on its NPAs. If BAM is obliged to resume LB tax payments at the normal rate, its tax burden would increase by cTHB70m-80m. This implies a mere 2-3% downside risk to our current net profit forecasts. We believe the market has overreacted to this news.

#### Maintaining our BUY call thanks to solid recovery and value

Among our diversified financial coverage, BAM is one of our top picks. We believe BAM is now at a recovery inflection point and think its valuation is still attractive. BAM trades at 20.3x 2022E P/E, with 2022E net profit growth of 34% y-y. We believe an ROE recovery is underway, with a 6.9% ROE estimated in 2022, up from the 5.4% estimated in 2021.



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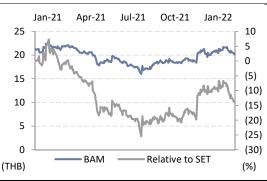
# BAM TB

UNCHANGED

| TARGET PRICE    | THB25.50  |
|-----------------|-----------|
| CLOSE           | THB20.10  |
| UP/DOWNSIDE     | +26.9%    |
| PRIOR TP        | THB25.50  |
| CHANGE IN TP    | UNCHANGED |
| TP vs CONSENSUS | +11.7%    |
|                 |           |

## **KEY STOCK DATA**

| YE Dec (THB m)       | 2020   | 2021E | 2022E | 2023E |
|----------------------|--------|-------|-------|-------|
| Operating profit     | 2,196  | 2,993 | 4,004 | 5,070 |
| Net profit           | 1,841  | 2,394 | 3,204 | 4,056 |
| EPS (THB)            | 0.57   | 0.74  | 0.99  | 1.25  |
| vs Consensus (%)     | -      | 3.2   | 6.3   | 6.5   |
| Core net profit      | 1,841  | 2,394 | 3,204 | 4,056 |
| Core EPS (THB)       | 0.57   | 0.74  | 0.99  | 1.25  |
| Chg. In EPS est. (%) | -      | 5.7   | 0.0   | 0.0   |
| EPS growth (%)       | (73.8) | 30.1  | 33.8  | 26.6  |
| Core P/E (x)         | 35.3   | 27.1  | 20.3  | 16.0  |
| Dividend yield (%)   | 2.5    | 3.1   | 4.2   | 5.3   |
| Price/book (x)       | 1.6    | 1.4   | 1.4   | 1.2   |
| ROE (%)              | 4.4    | 5.4   | 6.9   | 8.0   |
| ROA (%)              | 1.5    | 1.9   | 2.6   | 3.3   |



| Share price performance        | 1 Month | 3 Month | 12 Month   |
|--------------------------------|---------|---------|------------|
| Absolute (%)                   | (4.3)   | 5.8     | (6.5)      |
| Relative to country (%)        | (5.2)   | 4.0     | (14.2)     |
| Mkt cap (USD m)                |         |         | 1,968      |
| 3m avg. daily turnover (USD m) |         |         | 19.1       |
| Free float (%)                 |         |         | 21         |
| Major shareholder              |         | F       | FIDF (46%) |
| 12m high/low (THB)             |         | 2       | 3.30/15.80 |
| Issued shares (m)              |         |         | 3,232      |

Sources: Bloomberg consensus; FSSIA estimates

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#### **Investment thesis**

BAM is the largest asset management company (AMC) in Thailand. We believe BAM will be able to deliver sustainable growth in the long run, since nearly 100% of its portfolio consists of secured distressed assets, for which the asset price will appreciate over time.

We believe BAM is now at a recovery inflection point and think its valuation is still attractive. BAM trades at 20.3x 2022E P/E, with 2022E net profit growth of 34% y-y. We believe an ROE recovery is underway, with a 6.9% ROE estimated in 2022, up from the 5.4% estimated in 2021.

### **Company profile**

BAM was established in 1998 following the financial crisis in Thailand. Its key businesses include the purchase or transfer of non-performing loans (NPLs) and non-performing assets (NPAs) for management or for further disposal or transfer.

www.bam.co.th





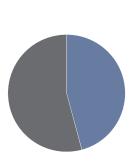
NPLs management - 78.1 %

Other income - 1.7 %

Source: Bangkok Commercial Asset Mngt.

#### Major shareholders





Source: Bangkok Commercial Asset Mngt.

#### Catalysts

Potential catalysts to drive BAM's share price include:

- 1) Higher-than-expected distressed asset purchases;
- 2) Cash collection from mid- to large-sized NPLs/NPAs.

#### **Risks to our call**

Downside risks to our GGM-based TP include 1) lower cash collection from its fully amortised portfolio; 2) lower-thanexpected bad debt acquisition; and 3) the prolonged slowdown of the property market.

#### **Event calendar**

Date End Feb 2022

4Q21 results announcement

Event

#### Key assumptions

|                               | 2021E   | 2022E   | 2023E   |
|-------------------------------|---------|---------|---------|
|                               | (THB m) | (THB m) | (THB m) |
| Norm profit                   | 2,394   | 3,204   | 4,056   |
| Norm profit growth (%)        | 30.1    | 33.8    | 26.6    |
| Cash collection               | 15,601  | 17,404  | 18,846  |
| Cash collection ratio (%)     | 12.6    | 13.9    | 14.7    |
| NPL + NPA purchases           | 4,357   | 8,675   | 9,492   |
| NPL + NPA purchase growth (%) | (62.9)  | 99.1    | 9.4     |
| Cost to income (%)            | 25.5    | 25.5    | 25.6    |

Source: FSSIA estimates

#### Earnings sensitivity

|                        |       | 2022E |      |      |  |  |  |  |
|------------------------|-------|-------|------|------|--|--|--|--|
| Cash collection ratio  | ±50bp | 13.4  | 13.9 | 14.4 |  |  |  |  |
| % change in net profit |       | (7.0) | -    | 7.0  |  |  |  |  |
| Cost to income         | ±1ppt | 24.5  | 25.5 | 26.5 |  |  |  |  |
| % change in net profit |       | (4.0) | -    | 4.0  |  |  |  |  |

Source: FSSIA estimates



## Strong NPA and improved NPL business expected in 4Q21

We estimate that BAM will post a decent 4Q21 net profit of THB780m (-2% y-y, +35% q-q). We expect its 4Q21 NPL and NPA CC to reach THB4.5b (+14% y-y, +16% q-q). Although this number is below BAM's official target of THB6.4b, we think the market has already factored in the revision as BAM's management provided unofficial guidance in its 3Q21 post-results meeting.

We see two positives. First, we think its NPA business should have performed well in 4Q21, driven by its pricing strategy, and we believe that BAM was able to settle some small to mid-sized NPA sales. Second, we expect a moderate improvement in its NPL business thanks to its strategy of increasing the number of TDR clients alongside the lockdown easing, which should result in a higher loan repayment ability of its debtors.

We also expect BAM to accelerate its NPL purchases to THB2b from cTHB1.4 in 9M21.

#### Exhibit 1: BAM – 4Q21 earnings forecast

|                                   | 4Q20    | 3Q21    | 4Q21E   | <u>Cł</u> | Change  |         | 2021E   | Change  | 4Q21E comments                           |
|-----------------------------------|---------|---------|---------|-----------|---------|---------|---------|---------|--|
|                                   | (THB m) | (THB m) | (THB m) | (y-y %)   | (q-q %) | (THB m) | (THB m) | (y-y %) |  |
| Interest income                   |         |         |         |           |         |         |         |         |  |
| - Interest income from NPLs       | 1,508   | 1,515   | 1,600   | 6         | 6       | 5,887   | 6,232   | 6       | Improvement from TDR and lockdown easing |
| - Gain on NPLs (fully amortized)  | 983     | 899     | 906     | (8)       | 1       | 3,835   | 3,251   | (15)    |  |
| - Installment sale                | 23      | 26      | 21      | (8)       | (19)    | 95      | 82      | (13)    |  |
| - Other interest income           | 28      | 20      | 30      | 7         | 52      | 129     | 130     | 1       |  |
| Total interest income             | 2,543   | 2,460   | 2,558   | 1         | 4       | 9,946   | 9,695   | (3)     |  |
| Interest expense                  | 637     | 644     | 638     | 0         | (1)     | 2,391   | 2,567   | 7       |  |
| Net interest income               | 1,905   | 1,816   | 1,920   | 1         | 6       | 7,555   | 7,128   | (6)     |  |
| Non-interest income               |         |         |         |           |         |         |         |         |  |
| - Gain on properties for sale     | 646     | 673     | 809     | 25        | 20      | 2,015   | 2,771   | 38      | Small to mid-size NPA sales              |
| - Gain on installment sale        | 357     | 128     | 159     | (56)      | 24      | 404     | 798     | 98      |  |
| - Others                          | 36      | 7       | 0       | nm        | nm      | 79      | 31      | (61)    |  |
| Total non-interest income         | 1,039   | 808     | 968     | (7)       | 20      | 2,498   | 3,600   | 44      |  |
| Total operating income            | 2,945   | 2,624   | 2,888   | (2)       | 10      | 10,053  | 10,729  | 7       |  |
| Operating expenses                | 706     | 714     | 706     | 0         | (1)     | 2,658   | 2,738   | 3       |  |
| Pre provision operating profit    | 2,238   | 1,910   | 2,182   | (3)       | 14      | 7,395   | 7,990   | 8       |  |
| Expected credit loss              | 1,262   | 1,186   | 1,207   | (4)       | 2       | 5,199   | 4,998   | (4)     |  |
| Operating profit                  | 976     | 724     | 975     | (0)       | 35      | 2,195   | 2,993   | 36      |  |
| Income tax expenses               | 181     | 147     | 195     | 8         | 32      | 355     | 599     | 69      |  |
| Profit before minority interest   | 795     | 576     | 780     | (2)       | 35      | 1,840   | 2,394   | 30      |  |
| Minority                          | 0       | 0       | 0       | nm        | nm      | 0       | 0       | nm      |  |
| Net profit                        | 795     | 576     | 780     | (2)       | 35      | 1,840   | 2,394   | 30      |  |
| Key financial highlights          |         |         |         |           |         |         |         |         |  |
| NPL & NPA purchase (THB m)        | 2,485   | 626     | 2,003   | (19)      | 220     | 11,748  | 4,357   | (63)    |  |
| NPL & NPA cash collection (THB m) | 3,979   | 3,898   | 4,525   | 14        | 16      | 13,134  | 15,601  | 19      |  |
| Cash collection/NPL & NPA (%)     | 12.7    | 12.8    | 14.8    |           |         | 10.8    | 12.6    | 2       |  |
| Key financial ratios              |         |         |         |           |         |         |         |         |  |
| Liabilities/equity (x)            | 2.2     | 2.0     | 1.9     |           |         | 2.2     | 1.7     |         |  |
| Interest-bearing debt/equity (x)  | 2.1     | 1.9     | 1.8     |           |         | 2.1     | 1.7     |         |  |
| ROA (%)                           | 2.5     | 1.8     | 2.5     |           |         | 1.5     | 1.9     |         |  |
| ROE (%)                           | 8.1     | 5.6     | 7.4     |           |         | 4.4     | 5.4     |         |  |
| Cost of funds (%)                 | 3.0     | 3.2     | 3.2     |           |         | 2.9     | 3.2     |         |  |
| Cost to income (%)                | 24.0    | 27.2    | 24.5    |           |         | 26.4    | 25.5    |         |  |

Sources: BAM; FSSIA's estimates

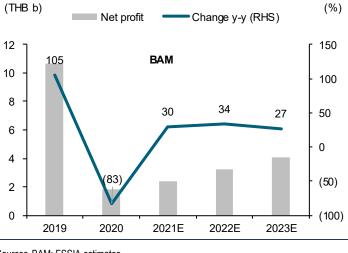
## Bright outlook lies ahead in 2022

#### 1) 2022 earnings could be close to the normal level

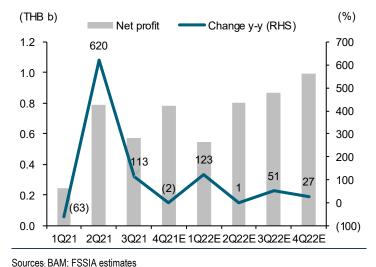
We expect BAM's 2022 net profit to surge 34% y-y to THB3.2b, close to its normal level of around THB4b-5b. We expect the material rise in its net profit to be supported by: 1) solid CC following an economic recovery and more TDR clients; 2) an improvement in its profit margin thanks to a healthier property market; and 3) a significant rise in its NPL acquisitions.

We also expect good momentum in its 2022 quarterly earnings, with an increase y-y and q-q in every quarter. A continued increase in TDR clients could lead to a more consistent net profit profile.

#### Exhibit 2: BAM's yearly net profit



### Exhibit 3: BAM's quarterly net profit

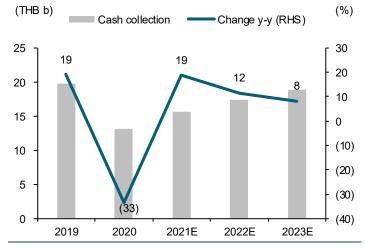


Sources: BAM; FSSIA estimates

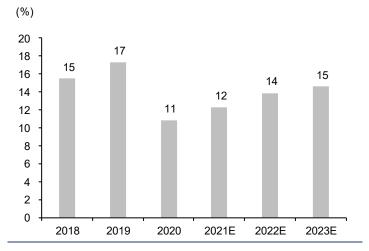
#### 2) Stronger cash collection

We expect BAM's 2022 CC to increase by 12% y-y to THB17.4b, which is still more conservative than the company's target by 8%. Its CC ratio could also improve to 14% in 2022. We expect the increase in its CC to be driven by: 1) an economic recovery; 2) an increase in TDR clients; and 3) a healthier property market.

## Exhibit 4: BAM's cash collection is expected to rise continuously



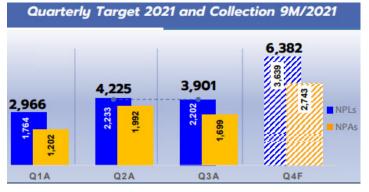
#### Exhibit 5: BAM's cash collection ratio



Sources: BAM; FSSIA estimates

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## Exhibit 6: BAM's 2021 quarterly cash collection target



#### Exhibit 7: BAM's five-year cash collection target



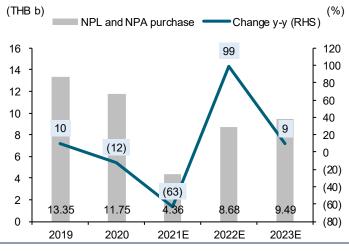
Source: BAM



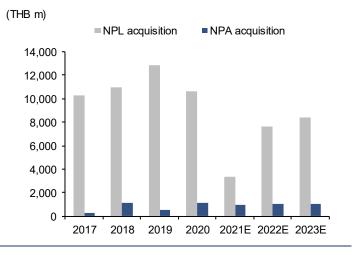
#### 3) More aggressive bad asset acquisitions

In 2022, we expect BAM to accelerate its bad asset acquisitions (including NPLs and NPAs) by 99% y-y, supported by: 1) an expected increase in NPL sales by banks; 2) BAM's potentially shorter turnaround time; and 3) its more appropriate funding structure with a slightly lower cost of funds.

#### Exhibit 8: BAM's bad asset acquisitions



#### Exhibit 9: BAM's bad asset acquisitions by type



Sources: BAM; FSSIA estimates

Sources: BAM; FSSIA estimates

## Minimal impact from potential increase in land and building tax

Thailand implemented the LB tax in 2019, but later slashed it by 90% from June 2020 to 2021 to minimise the impact of the Covid-19 pandemic.

The <u>Bangkok Post</u> on 17 Jan-22 reported that Finance Minister Arkhom Termpittayapaisith had stated that the Finance Ministry would not consider extending the period of the LB tax reduction into 2022, but added that he needed to consult with the Ministry of the Interior on the matter. The government's final decision has not yet been released.

We believe that this may be one of the reasons behind the drop in BAM's share price. According to BAM and our study, BAM should see a minimal impact from the potential tax increase.

In 2021, BAM paid LB tax of cTHB7m on its NPAs. If BAM resumes paying the normal LB tax rate, its tax burden would increase by cTHB70m-80m. This implies a mere 2-3% downside risk to our current net profit forecasts.

## Exhibit 10: The land and building tax rate

| Agricultura   | l Property   |  |  |  |  |  |  |  |  |
|---|--|--|--|--|--|--|--|--|--|
| Appraisal Value (million THB)   | Tax Rate   |  |  |  |  |  |  |  |  |
| 0 – 75  | 0.01%  |  |  |  |  |  |  |  |  |
| >75 – 100   | 0.03%  |  |  |  |  |  |  |  |  |
| >100 – 500  | 0.05%  |  |  |  |  |  |  |  |  |
| >500 – 1,000  | 0.07%  |  |  |  |  |  |  |  |  |
| > 1,000   | 0.10%  |  |  |  |  |  |  |  |  |
| Applicable to taxpayers who own land o  | or buildings for agricultural purposes.  |  |  |  |  |  |  |  |  |
| Residential Property  | (Building and Land)  |  |  |  |  |  |  |  |  |
| Appraisal Value (million THB)   | Tax Rate   |  |  |  |  |  |  |  |  |
| 0 – 25  | 0.03%  |  |  |  |  |  |  |  |  |
| >25 – 50  | 0.05%  |  |  |  |  |  |  |  |  |
| >50   | 0.10%  |  |  |  |  |  |  |  |  |
| Applicable to individual taxpayers who own I<br>with their name listed in the   |  |  |  |  |  |  |  |  |  |
| Residential Property (Building Only)  |  |  |  |  |  |  |  |  |  |
| Appraisal Value (million THB)   | Tax Rate   |  |  |  |  |  |  |  |  |
| 0 – 40  | 0.02%  |  |  |  |  |  |  |  |  |
| >40 – 65  | 0.03%  |  |  |  |  |  |  |  |  |
| >65 – 90  | 0.05%  |  |  |  |  |  |  |  |  |
| >90   | 0.10%  |  |  |  |  |  |  |  |  |
| Applicable to individual taxpayers who c<br>with their name listed in the   |  |  |  |  |  |  |  |  |  |
| Residential Property (Other than those specified above)   |  |  |  |  |  |  |  |  |  |
| Appraisal Value (million THB)   | Tax Rate   |  |  |  |  |  |  |  |  |
| 0 – 50  | 0.02%  |  |  |  |  |  |  |  |  |
| >50 – 75  | 0.03%  |  |  |  |  |  |  |  |  |
| >75 – 100   | 0.05%  |  |  |  |  |  |  |  |  |
| >100  | 0.10%  |  |  |  |  |  |  |  |  |
| Applicable to taxpayers who own land or buildir<br>under the above criteria (e.g. ownership of a buil   |  |  |  |  |  |  |  |  |  |
| for which the taxpayer's name is not li   |  |  |  |  |  |  |  |  |  |
| for which the taxpayer's name is not li<br>Others (Commercia  | isted in the house registration book.  |  |  |  |  |  |  |  |  |
|   | isted in the house registration book.  |  |  |  |  |  |  |  |  |
| Others (Commercia   | isted in the house registration book.<br>al, Industrial, etc.)   |  |  |  |  |  |  |  |  |
| Others (Commercia<br>Appraisal Value (million THB)  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate   |  |  |  |  |  |  |  |  |
| Others (Commercia<br>Appraisal Value (million THB)<br>0 – 50  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%   |  |  |  |  |  |  |  |  |
| Others (Commercial     Appraisal Value (million THB)     0   -   50     >50   -   200     >200   -   1,000  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%   |  |  |  |  |  |  |  |  |
| Others (Commercial     Appraisal Value (million THB)     0   -   50     >50   -   200     >200   -   1,000     >1,000   -   5,000   | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%   |  |  |  |  |  |  |  |  |
| Others (Commercial     Appraisal Value (million THB)     0   -   50     >50   -   200     >200   -   1,000  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or   |  |  |  |  |  |  |  |  |
| Appraisal Value (million THB)   0   –   50     >50   -   200   -  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).   |  |  |  |  |  |  |  |  |
| Others (Commercial   Appraisal Value (million THB)   0 - 50   >50 - 200   >200 - 1,000   >1,000 - 5,000   Applicable to taxpayers who own land or building residential presidential pre | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).   |  |  |  |  |  |  |  |  |
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| Others (Commercial   Appraisal Value (million THB)   0 - 50   >50 - 200   >200 - 1,000   >1,000 - 5,000   Applicable to taxpayers who own land or building residential point Vacant or Unu   Vacant or Unu   Appraisal Value (million THB) 0   0 - 50   | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).<br>sed Property<br>Tax Rate<br>0.3%                 |  |  |  |  |  |  |  |  |
| Others (Commercial     Appraisal Value (million THB)     0   -   50     >50   -   200     >200   -   1,000     >1,000   -   5,000     Applicable to taxpayers who own land or building residential p   Vacant or Unu     Appraisal Value (million THB)   0   -   50     >50   -   200   -   100   | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).<br>sed Property<br>Tax Rate<br>0.3%<br>0.4%         |  |  |  |  |  |  |  |  |
| Others (Commercial     Appraisal Value (million THB)     0   -   50     >50   -   200     >200   -   1,000     >1,000   -   5,000     Applicable to taxpayers who own land or building residential p   Vacant or Unu     Appraisal Value (million THB)   0   -   50     >50   -   200   -   50     >50   -   200   -   50     >200   -   1,000   -   50   | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).<br>sed Property<br>Tax Rate<br>0.3%<br>0.4%<br>0.5% |  |  |  |  |  |  |  |  |
| Others (Commercial   Appraisal Value (million THB)   0 - 50   >50 - 200   >200 - 1,000   >1,000 - 5,000   Applicable to taxpayers who own land or building residential point Vacant or Unu   Vacant or Unu   Appraisal Value (million THB) 0   0 - 50   | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).<br>sed Property<br>Tax Rate<br>0.3%                 |  |  |  |  |  |  |  |  |
| Appraisal Value (million THB)   0   –   50     > 50   -   200     > 200   -   1,000     > 1,000   -   5,000     Applicable to taxpayers who own land or building residential p   Vacant or Unu     Appraisal Value (million THB)   0   -   50     > 50   -   200   -   100  | isted in the house registration book.<br>al, Industrial, etc.)<br>Tax Rate<br>0.3%<br>0.4%<br>0.5%<br>0.6%<br>0.7%<br>(s) for other purposes (i.e. not for agricultural or<br>purposes).<br>sed Property<br>Tax Rate<br>0.3%<br>0.4%         |  |  |  |  |  |  |  |  |

Sources: Royal Decree on the Stipulation of Land and Building Tax Rates B.E. 2564 (2021), Mondaq article

## Net profit fine-tuning

We increase our 2021 net profit forecast by 6% to reflect the better-than-expected CC in 4Q21. We maintain our 2022-23 net profit projections, with slight adjustments to some items.

#### Exhibit 11: Change of key assumptions

|  |         | 2021E   |        |         | 2022E   |        |         | 2023E   |        |
|--|---------|---------|--------|---------|---------|--------|---------|---------|--------|
|  | Old     | New     | Change | Old     | New     | Change | Old     | New     | Change |
|  | (THB m) | (THB m) | (%)    | (THB m) | (THB m) | (%)    | (THB m) | (THB m) | (%)    |
| Interest income                            | 9,749   | 9,695   | (0.6)  | 10,870  | 10,918  | 0.4    | 11,440  | 11,496  | 0.5    |
| - Interest income from NPLs                | 6,255   | 6,232   | (0.4)  | 6,809   | 6,834   | 0.4    | 6,884   | 6,915   | 0.5    |
| - Gain on NPLs (fully amortised)           | 3,243   | 3,251   | 0.2    | 3,715   | 3,733   | 0.5    | 4,271   | 4,290   | 0.5    |
| - Other                                    | 251     | 212     | (15.4) | 346     | 351     | 1.3    | 285     | 290     | 1.9    |
| Interest expense                           | 2,516   | 2,567   | 2.0    | 2,179   | 2,227   | 2.2    | 2,073   | 2,073   | 0.0    |
| Net interest income                        | 7,233   | 7,128   | (1.5)  | 8,692   | 8,691   | (0.0)  | 9,367   | 9,423   | 0.6    |
| Non-interest income                        | 3,321   | 3,600   | 8.4    | 3,303   | 3,327   | 0.7    | 3,783   | 3,749   | (0.9)  |
| - Gain on sale of properties for sale      | 2,686   | 2,771   | 3.2    | 3,087   | 3,107   | 0.6    | 3,549   | 3,508   | (1.2)  |
| - Other                                    | 635     | 829     | 30.4   | 217     | 220     | 1.8    | 234     | 241     | 2.9    |
| Total operating income                     | 10,554  | 10,729  | 1.7    | 11,995  | 12,018  | 0.2    | 13,151  | 13,172  | 0.2    |
| Operating expense                          | 2,738   | 2,738   | 0.0    | 3,067   | 3,067   | 0.0    | 3,373   | 3,373   | 0.0    |
| Pre-operating profit before tax            | 7,816   | 7,990   | 2.2    | 8,928   | 8,952   | 0.3    | 9,777   | 9,798   | 0.2    |
| Expected credit loss                       | 4,985   | 4,998   | 0.3    | 4,923   | 4,947   | 0.5    | 4,708   | 4,729   | 0.5    |
| Taxes expenses                             | 566     | 599     | 5.7    | 801     | 801     | (0.0)  | 1,014   | 1,014   | (0.0)  |
| Norm. profit                               | 2,265   | 2,394   | 5.7    | 3,204   | 3,204   | (0.0)  | 4,056   | 4,056   | (0.0)  |
| Extraordinary items                        | 0       | 0       |        | 0       | 0       |        | 0       | 0       |        |
| Net profit                                 | 2,265   | 2,394   | 5.7    | 3,204   | 3,204   | (0.0)  | 4,056   | 4,056   | (0.0)  |
| EPS (THB)                                  | 0.70    | 0.74    | 5.7    | 0.99    | 0.99    | (0.0)  | 1.25    | 1.25    | (0.0)  |
| Key statistic and ratio                    |         |         |        |         |         |        |         |         |        |
| Leverage ratios (x)                        |         |         |        |         |         |        |         |         |        |
| Liabilities / equity                       | 1.7     | 1.7     |        | 1.6     | 1.6     |        | 1.2     | 1.2     |        |
| Interest-bearing debt / equity             | 1.6     | 1.7     |        | 1.5     | 1.5     |        | 1.2     | 1.2     |        |
| Profitability ratio (%)                    |         |         |        |         |         |        |         |         |        |
| Cost of funds                              | 3.1     | 3.2     |        | 3.0     | 3.0     |        | 3.0     | 3.0     |        |
| Cost to income                             | 25.9    | 25.5    |        | 25.6    | 25.5    |        | 25.7    | 25.6    |        |
| Specific data for business                 |         |         |        |         |         |        |         |         |        |
| NPL and NPA purchases (THB m)              | 3,918   | 4,357   | 11.2   | 8,675   | 8,675   | 0.0    | 9,492   | 9,492   | 0.0    |
| NPL and NPA cash collection (THB m)        | 15,279  | 15,601  | 2.1    | 17,433  | 17,404  | (0.2)  | 18,846  | 18,846  | (0.0)  |
| Cash collection to gross NPLs and NPAs (%) | 12.3    | 12.6    |        | 13.9    | 13.9    |        | 14.6    | 14.7    |        |
| Change y-y (%)                             |         |         |        |         |         |        |         |         |        |
| Core profit (y-y %)                        | 23.1    | 30.1    |        | 41.5    | 33.8    |        | 26.6    | 26.6    |        |
| NPL and NPA purchases (y-y %)              | (66.6)  | (62.9)  |        | 121.4   | 99.1    |        | 9.4     | 9.4     |        |
| NPL and NPA cash collection (y-y %)        | 16.3    | 18.8    |        | 14.1    | 11.6    |        | 8.1     | 8.3     |        |

Sources: BAM; FSSIA estimates

#### Exhibit 12: BAM – one-year prospective P/BV



Exhibit 13: BAM - one-year prospective P/E



Sources: Bloomberg; FSSIA estimates

Sources: Bloomberg; FSSIA estimates

## Exhibit 14: Diversified financial companies under coverage

| Company                | BBG       | Rec  | Share   | price  | Up   | Market  | EPS gr | owth | P/   | E    | DivY | 'ld | RO   | E    | PB  | v   |
|------------------------|-----------|------|---------|--------|------|---------|--------|------|------|------|------|-----|------|------|-----|-----|
|                        | code      |      | Current | Target | side | Сар     | 21E    | 22E  | 21E  | 22E  | 21E  | 22E | 21E  | 22E  | 21E | 22E |
|                        |           |      | (THB)   | (THB)  | (%)  | (USD m) | (%)    | (%)  | (x)  | (x)  | (x)  | (X) | (%)  | (%)  | (x) | (x) |
| Diversified financials |           |      |         |        |      | 24,199  | 13.0   | 21.6 | 26.4 | 21.7 | 1.9  | 2.2 | 18.4 | 17.9 | 4.3 | 3.4 |
| Unsecured-loan lender  |           |      |         |        |      | 6,046   | 14.4   | 13.1 | 21.9 | 19.4 | 1.9  | 2.1 | 24.1 | 23.4 | 5.0 | 4.3 |
| Aeon Thana Sinsap (TH) | AEONTS TB | HOLD | 182.00  | 204.00 | 12   | 1,379   | 7.5    | 13.9 | 11.5 | 10.1 | 2.7  | 2.9 | 21.5 | 21.1 | 2.3 | 2.0 |
| Krungthai Card         | КТС ТВ    | HOLD | 59.75   | 52.00  | (13) | 4,668   | 15.4   | 13.0 | 25.0 | 22.2 | 1.6  | 1.9 | 24.8 | 24.1 | 5.7 | 5.0 |
| Auto-title lender      |           |      |         |        |      | 9,517   | 5.8    | 22.8 | 23.3 | 19.0 | 1.3  | 1.5 | 20.3 | 20.6 | 4.1 | 3.6 |
| Muangthai Capital      | MTC TB    | BUY  | 58.00   | 69.00  | 19   | 3,725   | (0.5)  | 24.6 | 23.7 | 19.0 | 0.6  | 0.8 | 22.7 | 23.4 | 4.9 | 4.1 |
| Srisawad Corp          | SAWAD TB  | BUY  | 63.75   | 80.00  | 25   | 2,652   | 4.2    | 20.6 | 18.4 | 15.3 | 2.8  | 3.3 | 20.2 | 22.0 | 3.5 | 3.2 |
| Saksiam Leasing        | SAK TB    | BUY  | 9.60    | 11.00  | 15   | 610     | (19.5) | 39.1 | 33.9 | 24.3 | 0.9  | 1.2 | 12.6 | 15.9 | 4.1 | 3.7 |
| Ngern Tid Lor          | TIDLOR TB | BUY  | 36.00   | 43.00  | 19   | 2,529   | 23.8   | 17.8 | 25.4 | 21.5 | 0.6  | 0.7 | 18.9 | 16.4 | 3.7 | 3.3 |
| Truck lender           |           |      |         |        |      | 2,120   | 13.9   | 8.6  | 28.0 | 25.7 | 1.9  | 2.4 | 13.2 | 12.2 | 3.2 | 2.4 |
| Micro Leasing          | MICRO TB  | BUY  | 7.55    | 10.70  | 42   | 214     | 23.1   | 33.5 | 34.7 | 26.0 | 0.9  | 0.8 | 10.8 | 13.2 | 3.6 | 3.3 |
| Singer Thailand        | SINGER TB | BUY  | 47.25   | 51.00  | 8    | 1,161   | 24.8   | 2.4  | 34.8 | 33.9 | 1.2  | 1.8 | 13.0 | 9.8  | 3.9 | 2.5 |
| Ratchthani Leasing     | THANI TB  | BUY  | 4.34    | 4.80   | 11   | 745     | (30.2) | 19.8 | 15.4 | 12.9 | 3.2  | 3.9 | 14.2 | 15.8 | 2.1 | 2.0 |
| Asset management       |           |      |         |        |      | 4,921   | 17.8   | 31.3 | 40.9 | 31.1 | 1.9  | 2.5 | 13.3 | 11.2 | 5.2 | 2.8 |
| Bangkok Commercial AM  | BAM TB    | BUY  | 20.10   | 25.50  | 27   | 1,968   | 30.1   | 33.8 | 27.1 | 20.3 | 3.1  | 4.2 | 5.4  | 6.9  | 1.4 | 1.4 |
| Chayo Group            | CHAYO TB  | BUY  | 12.70   | 16.60  | 31   | 389     | 12.1   | 36.6 | 52.3 | 38.3 | 0.0  | 0.0 | 12.4 | 10.6 | 4.7 | 3.3 |
| JMT Network Services   | JMT TB    | BUY  | 61.75   | 70.00  | 13   | 2,563   | 13.6   | 29.5 | 49.7 | 38.4 | 1.3  | 1.5 | 19.5 | 14.5 | 8.2 | 3.8 |
| Other                  |           |      |         |        |      | 1,279   | 8.1    | 11.6 | 10.2 | 9.2  | 7.5  | 7.5 | 6.4  | 6.8  | 0.6 | 0.6 |
| Thanachart Capital     | TCAP TB   | HOLD | 40.25   | 35.00  | (13) | 1,279   | 8.1    | 11.6 | 10.2 | 9.2  | 7.5  | 7.5 | 6.4  | 6.8  | 0.6 | 0.6 |
| HP motorcycle          |           |      |         |        |      | 316     | 55.9   | 33.4 | 33.2 | 24.9 | 0.5  | 0.6 | 17.4 | 19.8 | 5.4 | 4.5 |
| Next Capital           | NCAP TB   | BUY  | 11.60   | 16.80  | 45   | 316     | 55.9   | 33.4 | 33.2 | 24.9 | 0.5  | 0.6 | 17.4 | 19.8 | 5.4 | 4.5 |

Share prices as of 19 Jan 2022 Sources: Bloomberg; FSSIA estimates

## **Financial Statements**

Bangkok Commercial Asset Mngt.

| Profit and Loss (THB m) Year Ending Dec | 2019    | 2020    | 2021E   | 2022E   | 2023E   |
|---|---------|---------|---------|---------|---------|
| nterest Income                          | 9,140   | 9,946   | 9,695   | 10,918  | 11,496  |
| nterest expense                         | (2,132) | (2,391) | (2,567) | (2,227) | (2,073) |
| let interest income                     | 7,007   | 7,555   | 7,128   | 8,691   | 9,423   |
| let fees & commission                   | -       | -       | -       | -       |         |
| oreign exchange trading income          | -       | -       | -       | -       |         |
| ecurities trading income                | -       | -       | -       | -       |         |
| Dividend income                         | 38      | 0       | 0       | 0       | C       |
| Dther income                            | 3,058   | 2,498   | 3,600   | 3,327   | 3,749   |
| lon interest income                     | 3,096   | 2,498   | 3,600   | 3,327   | 3,749   |
|   |         |         |         |         |         |
| otal income                             | 10,104  | 10,053  | 10,729  | 12,018  | 13,172  |
| Staff costs                             | -       | -       | -       | -       | ·       |
| Other operating costs                   | (3,757) | (2,658) | (2,738) | (3,067) | (3,373  |
| operating costs                         | (3,757) | (2,658) | (2,738) | (3,067) | (3,373  |
| re provision operating profit           | 6,347   | 7,395   | 7,990   | 8,952   | 9,798   |
| rovision for bad and doubtful debt      | (135)   | (5,199) | (4,998) | (4,947) | (4,729  |
| ther provisions                         | -       | -       | -       | -       |         |
| perating profit                         | 6,212   | 2,196   | 2,993   | 4,004   | 5,070   |
| ecurring non operating income           | 0       | 0       | 0       | 0       | C       |
| ssociates                               | -       | -       | -       | -       |         |
| oodwill amortization                    | -       | -       | -       | -       |         |
| on recurring items                      | 4,130   | 0       | 0       | 0       | (       |
| rofit before tax                        | 10,342  | 2,196   | 2,993   | 4,004   | 5,070   |
|   |         |         |         |         |         |
| ax                                      | 337     | (355)   | (599)   | (801)   | (1,014  |
| rofit after tax                         | 10,679  | 1,841   | 2,394   | 3,204   | 4,056   |
| linority interests                      | 0       | 0       | 0       | 0       | (       |
| referred dividends                      | -       | -       | -       | -       |         |
| Other items                             | -       | -       | -       | -       |         |
| leported net profit                     | 10,679  | 1,841   | 2,394   | 3,204   | 4,056   |
| lon recurring items & goodwill (net)    | -       | -       | 0       | 0       | (       |
| ecurring net profit                     | 6,549   | 1,841   | 2,394   | 3,204   | 4,056   |
| er share (THB)                          |         |         |         |         |         |
| lecurring EPS *                         | 2.17    | 0.57    | 0.74    | 0.99    | 1.25    |
| Reported EPS                            | 3.54    | 0.57    | 0.74    | 0.99    | 1.25    |
| PS                                      | 1.05    | 0.51    | 0.63    | 0.84    | 1.23    |
| irowth                                  | 1.05    | 0.51    | 0.03    | 0.04    | 1.07    |
|   |         |         | ()      |         |         |
| let interest income (%)                 | 50.9    | 7.8     | (5.7)   | 21.9    | 8.4     |
| lon interest income (%)                 | (7.2)   | (19.3)  | 44.1    | (7.6)   | 12.7    |
| Pre provision operating profit (%)      | 25.7    | 16.5    | 8.1     | 12.0    | 9.5     |
| operating profit (%)                    | 19.2    | (64.7)  | 36.3    | 33.8    | 26.6    |
| Reported net profit (%)                 | 105.3   | (82.8)  | 30.1    | 33.8    | 26.6    |
| Recurring EPS (%)                       | 14.2    | (73.8)  | 30.1    | 33.8    | 26.6    |
| Reported EPS (%)                        | 86.2    | (83.9)  | 30.1    | 33.8    | 26.6    |
| ncome Breakdown                         | 50.2    | ()      |         |         | 25.0    |
|   | 60.4    | 75.0    | 66.4    | 70.0    | 74 1    |
| let interest income (%)                 | 69.4    | 75.2    | 66.4    | 72.3    | 71.5    |
| et fees & commission (%)                | -       | -       | -       | -       |         |
| oreign exchange trading income (%)      | -       | -       | -       | -       |         |
| ecurities trading income (%)            | -       | -       | -       | -       |         |
| ividend income (%)                      | 0.4     | -       | -       | -       |         |
| other income (%)                        | 30.3    | 24.8    | 33.6    | 27.7    | 28.5    |
| perating performance                    |         |         |         |         |         |
| ross interest yield (%)                 | -       | -       | -       | -       |         |
| ost of funds (%)                        | 3.20    | 2.93    | 3.17    | 3.04    | 3.03    |
| et interest spread (%)                  | (3.20)  | (2.93)  | (3.17)  | (3.04)  | (3.03   |
|   | (0.20)  | (2.95)  |         | (3.04)  | (0.00   |
| et interest margin (%)                  | -       |         | -       |         | 05      |
| ost/income(%)                           | 37.2    | 26.4    | 25.5    | 25.5    | 25.6    |
| ost/assets(%)                           | 3.3     | 2.1     | 2.1     | 2.5     | 2.8     |
| ffective tax rate (%)                   | -3.3    | 16.2    | 20.0    | 20.0    | 20.0    |
| ividend payout on recurring profit (%)  | 48.3    | 90.0    | 85.0    | 85.0    | 85.0    |
| OE (%)                                  | 15.8    | 4.4     | 5.4     | 6.9     | 8.0     |
| OE - COE (%)                            | 5.0     | (6.4)   | (5.4)   | (3.9)   | (2.8    |
| 2OA (%)                                 | 5.8     | 1.5     | 1.9     | 2.6     | 3.3     |
| ORWA (%)                                | 0.0     |         |         |         | 0.0     |
|   |         |         |         |         |         |

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

## **Financial Statements**

Bangkok Commercial Asset Mngt.

| Balance Sheet (THB m) Year Ending Dec  | 2019      | 2020      | 2021E     | 2022E    | 20231   |
|--|-----------|-----------|-----------|----------|---------|
| Gross customer loans                   | 83,622    | 85,922    | 81,518    | 79,939   | 78,99   |
| Fotal provisions                       | (6,247)   | (13,243)  | (16,610)  | (19,959) | (23,108 |
| nterest in suspense                    | 0         | 5,047     | 9,375     | 4,796    | 4,74    |
| Net customer loans                     | 77,375    | 77,726    | 74,283    | 64,777   | 60,62   |
| Bank loans                             | -         | -         | -         | -        |         |
| Government securities                  | -         | -         | -         | -        |         |
| Frading securities                     | -         | -         | -         | -        |         |
| nvestment securities                   | 70        | 451       | 474       | 498      | 52      |
| Cash & equivalents                     | 5         | 5         | 429       | 1,165    | 5,74    |
| Other interesting assets               | 25,927    | 36,514    | 32,840    | 36,698   | 40,24   |
| Tangible fixed assets                  | 1,243     | 1,190     | 1,197     | 1,221    | 1,24    |
| Associates                             | -         | -         | -         | -        |         |
| Goodwill                               | -         | -         | -         | -        |         |
| Other intangible assets                | -         | -         | -         | -        |         |
| Other assets                           | 15,299    | 16,183    | 16,742    | 16,982   | 13,38   |
| Fotal assets                           | 119,920   | 132,069   | 125,964   | 121,340  | 121,76  |
| Customer deposits                      | -         | -         | -         | -        |         |
| Bank deposits                          | -         | -         | -         | -        |         |
| Other interest bearing liabilities     | 75,688    | 87,421    | 77,308    | 72,079   | 64,87   |
| Non interest bearing liabilities       | 3,036     | 2,852     | 2,500     | 2,625    | 2,75    |
| Hybrid Capital                         | -         | -         | -         | -        |         |
| Fotal liabilities                      | 78,724    | 90,273    | 79,808    | 74,704   | 67,62   |
| Share capital                          | 15,075    | 16,160    | 16,160    | 16,160   | 16,16   |
| Reserves                               | 26,121    | 25,637    | 29,996    | 30,476   | 37,97   |
| Fotal equity                           | 41,196    | 41,797    | 46,156    | 46,637   | 54,14   |
| Minority interests                     | 0         | 0         | 0         | 0        |         |
| Total liabilities & equity             | 119,920   | 132,070   | 125,964   | 121,340  | 121,76  |
| Supplementary items                    |           |           |           |          |         |
| Risk weighted assets (RWA)             | n/a       | n/a       | n/a       | n/a      | n/      |
| Average interest earning assets        | n/a       | n/a       | n/a       | n/a      | n/      |
| Average interest bearing liabilities   | 66,699    | 81,555    | 80,864    | 73,193   | 68,47   |
| Fier 1 capital                         | n/a       | n/a       | n/a       | n/a      | n/      |
| Total capital                          | 0         | 0         | 0         | 0        |         |
| Gross non performing loans (NPL)       | n/a       | n/a       | n/a       | n/a      | n/      |
| Per share (THB)                        |           |           |           |          |         |
| Book value per share                   | 13.66     | 12.93     | 14.28     | 14.43    | 16.7    |
| Fangible book value per share          | 13.66     | 12.93     | 14.28     | 14.43    | 16.7    |
| Growth                                 |           |           |           |          |         |
| Gross customer loans                   | 2.3       | 2.8       | (5.1)     | (1.9)    | (1.2    |
| Average interest earning assets        | -         | -         | -         | -        | ,       |
| Fotal asset (%)                        | 11.4      | 10.1      | (4.6)     | (3.7)    | 0       |
| Risk weighted assets (%)               | -         | -         |           | /        | 0.      |
| Customer deposits (%)                  | -         | -         | -         | -        |         |
| Leverage & capital measures            |           |           |           |          |         |
| Customer loan/deposits (%)             | -         | -         | -         | -        |         |
| Equity/assets (%)                      | -<br>34.4 | -<br>31.6 | -<br>36.6 | - 38.4   | 44.     |
|  |           |           |           |          |         |
| Tangible equity/assets (%)             | 34.4      | 31.6      | 36.6      | 38.4     | 44.     |
| RWA/assets (%)                         | -         | -         | -         | -        |         |
| Tier 1 CAR (%)                         | -         | -         | -         | -        |         |
| Total CAR (%)                          | -         | -         | -         | -        |         |
| Asset Quality                          |           |           |           |          |         |
| Change in NPL (%)                      | -         | -         | -         | -        |         |
| NPL/gross loans (%)                    | -         | -         | -         | -        |         |
| otal provisions/gross loans (%)        | 7.5       | 15.4      | 20.4      | 25.3     | 29.     |
| otal provisions/NPL (%)                | -         | -         | -         | -        |         |
| aluation                               | 2019      | 2020      | 2021E     | 2022E    | 2023    |
|  |           |           |           |          |         |
| Recurring P/E (x) *                    | 9.3       | 35.3      | 27.1      | 20.3     | 16.     |
| Recurring P/E @ target price (x) *     | 11.7      | 44.8      | 34.4      | 25.7     | 20.     |
| Reported P/E (x)                       | 5.7       | 35.3      | 27.1      | 20.3     | 16.     |
| Dividend yield (%)                     | 5.2       | 2.5       | 3.1       | 4.2      | 5.      |
| Price/book (x)                         | 1.5       | 1.6       | 1.4       | 1.4      | 1.      |
| Price/tangible book (x)                | 1.5       | 1.6       | 1.4       | 1.4      | 1.      |
| Price/tangible book @ target price (x) | 1.9       | 2.0       | 1.8       | 1.8      | 1.      |
|  |           |           |           |          |         |

Sources: Bangkok Commercial Asset Mngt.; FSSIA estimates

## Corporate Governance report of Thai listed companies 2020

| EXCELLE | NT LEVEL |        |       |       |       |        |        |        |        |        |
|---------|----------|--------|-------|-------|-------|--------|--------|--------|--------|--------|
| AAV     | ADVANC   | AF     | AIRA  | AKP   | AKR   | ALT    | AMA    | AMATA  | AMATAV | ANAN   |
| AOT     | AP       | ARIP   | ARROW | ASP   | BAFS  | BANPU  | BAY    | BCP    | BCPG   | BDMS   |
| BEC     | BEM      | BGRIM  | BIZ   | BKI   | BLA   | BOL    | BPP    | BRR    | BTS    | BWG    |
| CENTEL  | CFRESH   | CHEWA  | CHO   | CIMBT | CK    | CKP    | CM     | CNT    | COL    | COMAN  |
| COTTO   | CPALL    | CPF    | CPI   | CPN   | CSS   | DELTA  | DEMCO  | DRT    | DTAC   | DTC    |
| DV8     | EA       | EASTW  | ECF   | ECL   | EGCO  | EPG    | ETE    | FNS    | FPI    | FPT    |
| FSMART  | GBX      | GC     | GCAP  | GEL   | GFPT  | GGC    | GPSC   | GRAMMY | GUNKUL | HANA   |
| HARN    | HMPRO    | ICC    | ICHI  | III   | ILINK | INTUCH | IRPC   | IVL    | JKN    | JSP    |
| JWD     | К        | KBANK  | KCE   | KKP   | KSL   | KTB    | KTC    | LANNA  | LH     | LHFG   |
| LIT     | LPN      | MAKRO  | MALEE | MBK   | MBKET | MC     | MCOT   | METCO  | MFEC   | MINT   |
| MONO    | MOONG    | MSC    | MTC   | NCH   | NCL   | NEP    | NKI    | NOBLE  | NSI    | NVD    |
| NYT     | OISHI    | ORI    | OTO   | PAP   | PCSGH | PDJ    | PG     | PHOL   | PLANB  | PLANET |
| PLAT    | PORT     | PPS    | PR9   | PREB  | PRG   | PRM    | PSH    | PSL    | PTG    | PTT    |
| PTTEP   | PTTGC    | PYLON  | Q-CON | QH    | QTC   | RATCH  | RS     | S      | S & J  | SAAM   |
| SABINA  | SAMART   | SAMTEL | SAT   | SC    | SCB   | SCC    | SCCC   | SCG    | SCN    | SDC    |
| SEAFCO  | SEAOIL   | SE-ED  | SELIC | SENA  | SIRI  | SIS    | SITHAI | SMK    | SMPC   | SNC    |
| SONIC   | SORKON   | SPALI  | SPI   | SPRC  | SPVI  | SSSC   | SST    | STA    | SUSCO  | SUTHA  |
| SVI     | SYMC     | SYNTEC | TACC  | TASCO | TCAP  | TFMAMA | THANA  | THANI  | THCOM  | THG    |
| THIP    | THRE     | THREL  | TIP   | TIPCO | TISCO | ТК     | TKT    | TTB    | TMILL  | TNDT   |
| TNL     | TOA      | TOP    | TPBI  | TQM   | TRC   | TSC    | TSR    | TSTE   | TSTH   | TTA    |
| TTCL    | TTW      | TU     | TVD   | TVI   | TVO   | TWPC   | U      | UAC    | UBIS   | UV     |
| VGI     | VIH      | WACOAL | WAVE  | WHA   | WHAUP | WICE   | WINNER | TRUE   |        |        |
| VERY GO | OD LEVEL |        |       |       |       |        |        |        |        |        |
| 2S      | ABM      | ACE    | ACG   | ADB   | AEC   | AEONTS | AGE    | AH     | AHC    | AIT    |
| ALLA    | AMANAH   | AMARIN | APCO  | APCS  | APURE | AQUA   | ASAP   | ASEFA  | ASIA   | ASIAN  |
| ASIMAR  | ASK      | ASN    | ATP30 | AUCT  | AWC   | AYUD   | В      | BA     | BAM    | BBL    |
| BFIT    | BGC      | BJC    | BJCHI | BROOK | BTW   | CBG    | CEN    | CGH    | CHARAN | CHAYO  |
| CHG     | CHOTI    | CHOW   | CI    | CIG   | CMC   | COLOR  | COM7   | CPL    | CRC    | CRD    |

| ALLA   | AMANAH | AMARIN | APCO  | APUS   | APURE | AQUA   | ASAP   | ASEFA  | ASIA   | ASIAN |
|--------|--------|--------|-------|--------|-------|--------|--------|--------|--------|-------|
| ASIMAR | ASK    | ASN    | ATP30 | AUCT   | AWC   | AYUD   | В      | BA     | BAM    | BBL   |
| BFIT   | BGC    | BJC    | BJCHI | BROOK  | BTW   | CBG    | CEN    | CGH    | CHARAN | CHAYO |
| CHG    | CHOTI  | CHOW   | CI    | CIG    | CMC   | COLOR  | COM7   | CPL    | CRC    | CRD   |
| CSC    | CSP    | CWT    | DCC   | DCON   | DDD   | DOD    | DOHOME | EASON  | EE     | ERW   |
| ESTAR  | FE     | FLOYD  | FN    | FORTH  | FSS   | FTE    | FVC    | GENCO  | GJS    | GL    |
| GLAND  | GLOBAL | GLOCON | GPI   | GULF   | GYT   | HPT    | HTC    | ICN    | IFS    | ILM   |
| IMH    | INET   | INSURE | IRC   | IRCP   | IT    | ITD    | ITEL   | J      | JAS    | JCK   |
| JCKH   | JMART  | JMT    | KBS   | KCAR   | KGI   | KIAT   | KOOL   | KTIS   | KWC    | KWM   |
| L&E    | LALIN  | LDC    | LHK   | LOXLEY | LPH   | LRH    | LST    | М      | MACO   | MAJOR |
| MBAX   | MEGA   | META   | MFC   | MGT    | MILL  | MITSIB | MK     | MODERN | MTI    | MVP   |
| NETBAY | NEX    | NINE   | NTV   | NWR    | OCC   | OGC    | OSP    | PATO   | PB     | PDG   |
| PDI    | PICO   | PIMO   | PJW   | PL     | PM    | PPP    | PRIN   | PRINC  | PSTC   | PT    |
| QLT    | RCL    | RICHY  | RML   | RPC    | RWI   | S11    | SALEE  | SAMCO  | SANKO  | SAPPE |
| SAWAD  | SCI    | SCP    | SE    | SEG    | SFP   | SGF    | SHR    | SIAM   | SINGER | SKE   |
| SKR    | SKY    | SMIT   | SMT   | SNP    | SPA   | SPC    | SPCG   | SR     | SRICHA | SSC   |
| SSF    | STANLY | STI    | STPI  | SUC    | SUN   | SYNEX  | Т      | TAE    | TAKUNI | TBSP  |
| TCC    | TCMC   | TEAM   | TEAMG | TFG    | TIGER | TITLE  | TKN    | TKS    | ТМ     | TMC   |
| TMD    | TMI    | TMT    | TNITY | TNP    | TNR   | TOG    | TPA    | TPAC   | TPCORP | TPOLY |
| TPS    | TRITN  | TRT    | TRU   | TSE    | TVT   | TWP    | UEC    | UMI    | UOBKH  | UP    |
| UPF    | UPOIC  | UT     | UTP   | UWC    | VL    | VNT    | VPO    | WIIK   | WP     | XO    |
|        |        |        |       |        |       |        |        |        |        |       |

| GOOD LE | EVEL |             |        |       |                          |       |       |        |        |       |
|---------|------|-------------|--------|-------|--------------------------|-------|-------|--------|--------|-------|
| 7UP     | А    | ABICO       | AJ     | ALL   | ALUCON                   | AMC   | APP   | ARIN   | AS     | AU    |
| B52     | BC   | BCH         | BEAUTY | BGT   | BH                       | BIG   | BKD   | BLAND  | BM     | BR    |
| BROCK   | BSBM | BSM         | BTNC   | CAZ   | CCP                      | CGD   | CITY  | CMAN   | CMO    | CMR   |
| CPT     | CPW  | CRANE       | CSR    | D     | EKH                      | EP    | ESSO  | FMT    | GIFT   | GREEN |
| GSC     | GTB  | HTECH       | HUMAN  | IHL   | INOX                     | INSET | IP    | JTS    | JUBILE | KASET |
| KCM     | KKC  | KUMWEL      | KUN    | KWG   | KYE                      | LEE   | MATCH | MATI   | M-CHAI | MCS   |
| MDX     | MJD  | MM          | MORE   | NC    | NDR                      | NER   | NFC   | NNCL   | NPK    | NUSA  |
| OCEAN   | PAF  | PF          | PK     | PLE   | PMTA                     | POST  | PPM   | PRAKIT | PRECHA | PRIME |
| PROUD   | PTL  | RBF         | RCI    | RJH   | ROJNA                    | RP    | RPH   | RSP    | SF     | SFLEX |
| SGP     | SISB | SKN         | SLP    | SMART | SOLAR                    | SPG   | SQ    | SSP    | STARK  | STC   |
| SUPER   | SVOA | TC          | TCCC   | THMUI | TIW                      | TNH   | TOPP  | TPCH   | TPIPP  | TPLAS |
| TTI     | TYCN | UKEM        | UMS    | VCOM  | VRANDA                   | WIN   | WORK  | WPH    |        |       |
|         |      | Description |        |       |                          |       |       | Score  | Range  |       |
|         |      | Excellent   |        |       | 90-100<br>80-89<br>70-79 |       |       |        |        |       |
|         |      | Very Good   |        |       |                          |       |       |        |        |       |
|         |      | Good        |        |       |                          |       |       |        |        |       |

#### Disclaimer:

YUASA

ZEN

ZIGA

ZMICO

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

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and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

## **Anti-corruption Progress Indicator 2020**

| CERTIFIED |               |                  |                   |                   |                                    |                   |               |                |                 |             |
|-----------|---------------|------------------|-------------------|-------------------|------------------------------------|-------------------|---------------|----------------|-----------------|-------------|
| 2S        | ADVANC        | AI               | AIE               | AIRA              | AKP                                | AMA               | AMANAH        | AP             | AQUA            | ARROW       |
| ASK       | ASP           | AYUD             | В                 | BAFS              | BANPU                              | BAY               | BBL           | BCH            | BCP             | BCPG        |
| BGC       | BGRIM         | BJCHI            | BKI               | BLA               | BPP                                | BROOK             | BRR           | BSBM           | BTS             | BWG         |
| CEN       | CENTEL        | CFRESH           | CGH               | CHEWA             | CHOTI                              | CHOW              | CIG           | CIMBT          | СМ              | CMC         |
| COL       | COM7          | CPALL            | CPF               | CPI               | CPN                                | CSC               | DCC           | DELTA          | DEMCO           | DIMET       |
| DRT       | DTAC          | DTC              | EASTW             | ECL               | EGCO                               | FE                | FNS           | FPI            | FPT             | FSS         |
| FTE       | GBX           | GC               | GCAP              | GEL               | GFPT                               | GGC               | GJS           | GPSC           | GSTEEL          | GUNKUL      |
| HANA      | HARN          | HMPRO            | HTC               | ICC               | ICHI                               | IFS               | INET          | INSURE         | INTUCH          | IRPC        |
| ITEL      | IVL           | К                | KASET             | KBANK             | KBS                                | KCAR              | KCE           | KGI            | KKP             | KSL         |
| КТВ       | KTC           | KWC              | L&E               | LANNA             | LHFG                               | LHK               | LPN           | LRH            | М               | MAKRO       |
| MALEE     | MBAX          | MBK              | MBKET             | MC                | MCOT                               | MFC               | MFEC          | MINT           | MONO            | MOONG       |
| MPG       | MSC           | MTC              | MTI               | NBC               | NEP                                | NINE              | NKI           | NMG            | NNCL            | NSI         |
| NWR       | 000           | OCEAN            | OGC               | ORI               | PAP                                | PATO              | PB            | PCSGH          | PDG             | PDI         |
| PDJ       | PE            | PG               | PHOL              | PL                | PLANB                              | PLANET            | PLAT          | PM             | PPP             | PPPM        |
| PPS       | PREB          | PRG              | PRINC             | PRM               | PSH                                | PSL               | PSTC          | PT             | PTG             | PTT         |
| PTTEP     | PTTGC         | PYLON            | Q-CON             | QH                | QLT                                | QTC               | RATCH         | RML            | RWI             | S & J       |
| SABINA    | SAT           | SC               | SCB               | SCC               | SCCC                               | SCG               | SCN           | SEAOIL         | SE-ED           | SELIC       |
| SENA      | SGP           | SIRI             | SITHAI            | SMIT              | SMK                                | SMPC              | SNC           | SNP            | SORKON          | SPACK       |
| SPC       | SPI           | SPRC             | SRICHA            | SSF               | SSSC                               | SST               | STA           | SUSCO          | SVI             | SYNTEC      |
| TAE       | TAKUNI        | TASCO            | TBSP              | TCAP              | TCMC                               | TFG               | TFI           | TFMAMA         | THANI           | THCOM       |
| THIP      | THRE          | THREL            | TIP               | TIPCO             | TISCO                              | TKT               | TTB           | TMD            | TMILL           | TMT         |
| TNITY     | TNL           | TNP              | TNR               | TOG               | TOP                                | TPA               | TPCORP        | TPP            | TRU             | TSC         |
| TSTH      | TTCL          | TU               | TVD               | TVI               | TVO                                | TWPC              | U             | UBIS           | UEC             | UKEM        |
| UOBKH     | UWC           | VGI              | VIH               | VNT               | WACOAL                             | WHA               | WHAUP         | WICE           | WIIK            | ХО          |
| ZEN       | TRUE          |                  |                   |                   |                                    |                   |               |                |                 |             |
| DECLARED  |               |                  |                   |                   |                                    |                   |               |                |                 |             |
| 7UP       | ABICO         | AF               | ALT               | AMARIN            | AMATA                              | AMATAV            | ANAN          | APURE          | B52             | BKD         |
| BM        | BROCK         | BUI              | СНО               | CI                | СОТТО                              | DDD               | EA            | EFORL          | EP              | ERW         |
| ESTAR     | ETE           | EVER             | FSMART            | GPI               | ILINK                              | IRC               | J             | JKN            | JMART           | JMT         |
| JSP       | JTS           | KWG              | LDC               | MAJOR             | META                               | NCL               | NOBLE         | NOK            | PK              | PLE         |
| ROJNA     | SAAM          | SAPPE            | SCI               | SE                | SHANG                              | SINGER            | SKR           | SPALI          | SSP             | STANLY      |
| SUPER     | SYNEX         | THAI             | TKS               | TOPP              | TRITN                              | TTA               | UPF           | UV             | WIN             | ZIGA        |
| Level     |               |                  |                   |                   |                                    |                   |               |                |                 |             |
| Certified | This level in | dicates practica | I participation w | ith thoroughly ex | camination in relation in relation | ation to the reco | mmended proce | dures from the | audit committee | or the SEC' |

certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

#### Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

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#### ANALYST(S) CERTIFICATION

#### Yuvanart Suwanumphai FSS International Investment Advisory Securities Co., Ltd

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| Company                           | Ticker    | Price     | Rating | Valuation & Risks   |
|-----------------------------------|-----------|-----------|--------|---|
| Bangkok Commercial Asset<br>Mngt. | BAM TB    | THB 20.10 | BUY    | Downside risks to our GGM-based TP include 1) lower cash collection from its fully<br>amortised portfolio; 2) lower-than-expected bad debt acquisition; and 3) the prolonged<br>slowdown of the property market.  |
| Krungthai Card                    | КТС ТВ    | THB 59.75 | HOLD   | Upside risks to our GGM-derived TP include 1) stronger-than-expected growth for KTB Leasing; and 2) a better-than-expected bad debt recovery. Downside risks are 1) regulatory actions to curb industry growth; and 2) deteriorating asset quality.   |
| Muangthai Capital                 | MTC TB    | THB 58.00 | BUY    | Downside risks to our GGM-based TP include 1) a further weakening of asset quality that<br>could potentially hit both loan yield and credit cost; and 2) changes in financial regulations<br>by the Bank of Thailand and the Office of Consumer Protection Board.   |
| Srisawad Corp                     | SAWAD TB  | THB 63.75 | BUY    | Downside risks to our GGM-based TP include 1) a further weakening of asset quality that<br>could potentially hit both loan yield and credit cost; and 2) changes in financial regulations<br>by the Bank of Thailand and the Office of Consumer Protection Board.   |
| Saksiam Leasing                   | SAK TB    | THB 9.60  | BUY    | Downside risks to our GGM-derived TP include 1) competition from existing and new<br>players; 2) regulatory changes by the Bank of Thailand (BoT); and 3) a slower-than-<br>expected reduction in its cost of funds due to a shift toward more long-term loans.   |
| Ngern Tid Lor                     | TIDLOR TB | THB 36.00 | BUY    | Downside risks to our GGM-based TP include 1) the expansion into auto-title loans by the<br>Government Savings Bank and Auto X (subsidiary of SCB); 2) further weakening asset<br>quality could potentially hit both loan yield and credit cost; and 3) tighter supervision from<br>related regulators.               |
| Micro Leasing                     | MICRO TB  | THB 7.55  | BUY    | Downside risks to our GGM-derived TP include 1) an economic slowdown, especially for<br>logistics activities and private investment; 2) deteriorating asset quality; and 3) a slower-<br>than-expected reduction in the cost of funds due to a shift toward more long-term loans.                                     |
| Singer Thailand                   | SINGER TB | THB 47.25 | BUY    | Downside risks to our GGM-derived TP include 1) an economic slowdown leading to<br>slower loan growth and lower sales of electrical products and home appliances; and 2)<br>deteriorating asset quality.  |
| Ratchthani Leasing                | THANI TB  | THB 4.34  | BUY    | Downside risks to our GGM-derived TP include 1) an economic slowdown, especially for<br>logistics activities and private investment; 2) deteriorating asset quality; and 3) changes in<br>financial regulations from the Bank of Thailand.  |
| Bangkok Commercial Asset<br>Mngt. | BAM TB    | THB 20.10 | BUY    | Downside risks to our GGM-based TP include 1) lower cash collection from its fully<br>amortised portfolio; 2) lower-than-expected bad debt acquisition; and 3) the prolonged<br>slowdown of the property market.  |
| Chayo Group                       | CHAYO TB  | THB 12.70 | BUY    | Downside risks to our GGM-based TP include 1) lower-than-expected bad debt acquisition;<br>and 2) higher-than-expected operating expenses.  |
| JMT Network Services              | JMT TB    | THB 61.75 | BUY    | Downside risks to our GGM-based TP include 1) lower cash collection from its fully<br>amortised portfolio; and 2) the lower-than-expected acquisition of new bad debt.  |
| Thanachart Capital                | ТСАР ТВ   | THB 40.25 | HOLD   | Upside risks to our GGM-based target price are M&A completions and long-term synergy<br>gained, leading to a higher contribution to its earnings. Downside risks are impacts from a<br>prolonged weak macro outlook on loan growth and asset quality which could lead to higher<br>provisions for both TMB and THANI. |
| Next Capital                      | NCAP TB   | THB 11.60 | BUY    | Downside risks to our GGM-derived TP include 1) an economic slowdown, especially for food delivery and logistics activities; 2) deteriorating asset quality; and 3) tighter competition from new players.   |

Source: FSSIA estimates



#### Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 19-Jan-2022 unless otherwise stated.

#### **RECOMMENDATION STRUCTURE**

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

**Overweight.** The analyst expects the fundamental conditions of the sector to be positive over the next 12 months. **Neutral.** The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months. **Underweight.** The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

