8 DECEMBER 2021 THAILAND / RECREATION FACILITIES & SVCS



MAJOR CINEPLEX GROUP

MAJOR TB



TARGET PRICE THB23.00
CLOSE THB19.60
UP/DOWNSIDE +17.3%
PRIOR TP THB23.00
CHANGE IN TP UNCHANGED
TP vs CONSENSUS -5.7%

Only one way home

Spider-Man: judgment day

We strongly believe that *Spider-Man: No Way Home* will be the big turning point for MAJOR to show what its future revenue prospects will look like. This movie is being touted as the biggest blockbuster of the year as it has a solid box office track record (the last two movies made THB211m and THB298m in box office revenue), has the same release date as the rest of the world, and has gotten positive feedback for its movie trailer. Therefore, we believe this movie's box office revenue will be the base for MAJOR's future movie revenues, with the impact from Covid still lingering.

Three limitations

Since cinemas reopened on Oct-21, no movies have reached over THB100m in box office revenue, despite the presence of many well-known properties like *Fast and Furious*, *Shang-Chi*, and *Eternals*. Three factors have limited box office revenue: 1) 75% seating capacity; 2) fewer show times; and 3) consumer confidence regarding Covid. We believe the last limitation is the biggest factor still pressuring MAJOR's revenue, and we are unable to forecast the impact mathematically.

Omicron looming as a future downside risk

In our opinion, there are three scenarios in which the Omicron variant could impact MAJOR's financial performance and our TP: 1) the Omicron variant does not enter Thailand or has a minimal spread; 2) it spreads in Thailand but can be controlled and maintained, i.e. no lockdown is required; and 3) the Omicron variant spreads across Thailand similar to the Delta variant and a lockdown is required. We estimate that the first scenario would have a minor impact, but the second and third scenarios would have a significant impact.

Maintain BUY with TP of THB23

If the Omicron variant is found in Thailand, we expect that our base case (the second scenario) will have the highest possibility of occurring (45%). We believe the maximum downside for MAJOR's share price from Omicron would be similar to the Delta variant impact, which dragged its share price down to THB18. Therefore, the downside risk to MAJOR's share price is currently limited. The company is now waiting on two key factors: the Omicron variant and *Spider-Man*'s performance. Maintain BUY with our DCF-based TP of THB23, based on the continuous recovery of consumer confidence and future blockbusters.

KEY STOCK DATA

YE Dec (THB m)	2020	2021E	2022E	2023E
Revenue	3,765	3,168	8,645	9,405
Net profit	(527)	2,419	733	1,013
EPS (THB)	(0.59)	2.70	0.82	1.13
vs Consensus (%)	-	1,828.6	14.5	(0.9)
EBITDA	111	363	2,001	2,277
Core net profit	(460)	(405)	733	1,013
Core EPS (THB)	(0.51)	(0.45)	0.82	1.13
Chg. In EPS est. (%)	nm	nm	-	-
EPS growth (%)	nm	nm	nm	38.2
Core P/E (x)	(38.1)	(43.3)	23.9	17.3
Dividend yield (%)	-	4.4	4.5	5.5
EV/EBITDA (x)	191.6	39.5	7.0	6.0
Price/book (x)	2.7	2.1	2.1	2.0
Net debt/Equity (%)	54.2	(38.7)	(42.0)	(45.5)
ROE (%)	(6.7)	(5.4)	8.7	11.9



Share price performance	1 Month	3 Month	12 Month	
Absolute (%)	(4.9)	(4.4)	(0.5)	
Relative to country (%)	(3.9)	(2.1)	(10.4)	
Mkt cap (USD m)			521	
3m avg. daily turnover (USD m)			4.3	
Free float (%)			49	
Major shareholder	Vicha Poolvaraluk (309			
12m high/low (THB)		2	6.25/16.50	
Issued shares (m)			894.67	

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

Major Cineplex (MAJOR) is Thailand's leading lifestyle entertainment company and was established in 1995 with cinema ownership and operations as its core business. The company is the biggest cinema operator in Thailand, with a total of 815 screens and 171 locations nationwide and internationally.

We expect MAJOR to turn profitable starting from 1Q22 – most of the blockbusters should start to show in cinemas in that quarter thanks to the global vaccination rollout and a decline in the number of Covid-19 cases. MAJOR is a dividend play company that typically pays 90% of its payout ratio, reflecting a 5-6% dividend yield p.a.

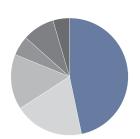
Company profile

MAJOR operates five core businesses, namely 1) cinemas; 2) entertainment; 3) retail space bowling; 4) film distribution; and 5) advertising media.

www.majorcineplex.com

Principal activities (revenue, 2020)

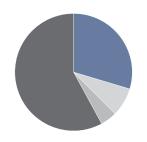
- Cinema 46.7 %
- Concession 19.2 %
- Advertisement 15.2 %
- Entertainment 5.4 %
- Rental 8.9 %
- Movie content 4.6 %



Source: Major Cineplex Group

Major shareholders

- Vicha Poolvaraluk 29.6 %
- Nortrust Nominees LTD-CL AC -
- GIC Private Limited 4.6 %
- Others 58.0 %



Source: Major Cineplex Group

Catalysts

- Its financial results could bottom out in 2021;
- A lot of blockbusters in 2022;
- Solid dividend yield track record at 5-6% p.a.

Risks to our call

The key downside risks to our DCF-based TP are a slower-than-expected recovery in domestic consumption, the growing popularity of online movies, and a delay in the Covid-19 vaccine rollout.

Event calendar

Date	Event
Feb-22	2021 results announcement

Key assumptions

	2020	2021E	2022E	2023E
Average ticket price (THB)	141.0	150	163	165
Guest count (m)	14.5	13.0	31.0	32.2

Source: FSSIA estimates

Earnings sensitivity

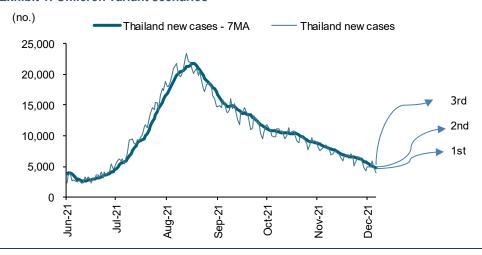
- For every 1 million increase in cinema guest count, we project 2021 earnings to rise by 0.7%, and vice versa, all else being equal;
- For every 1% increase in cinema profit margin, we project 2021 earnings to rise by 4.8%, and vice versa, all else being equal.

Source: FSSIA estimates

Omicron variant scenarios

In our opinion, there are three scenarios in which the Omicron variant could impact MAJOR's financial performance and our TP. All of the scenarios assume that Omicron will knock on the Thai border in 1Q22.

Exhibit 1: Omicron variant scenarios



Sources: Worldometers.info; FSSIA estimates

The Omicron variant does not enter Thailand or has a minimal spread (35% possibility). In this case, which is our best-case scenario, we expect that the number of Covid cases will not rise dramatically compared to the current situation, with Thailand's likely cases per day numbering around 6,000 in 1Q22. We expect the number of people engaging in out-of-home activities will gradually grow every month starting from Sep-21.

In this case, there would only be a minimal impact on MAJOR's earnings in 1Q22. We expect about a 10% downside risk to our earnings forecast, making MAJOR's EPS drop to THB0.74, our current TP's 2022E P/E is pegged to 28x, close to its mean P/E at 29.4x. We maintain our P/E multiple levels because we believe, in this scenario, the impact from the Omicron variant would hit Thailand only for a short period of time. Therefore, all else being equal, we determine the maximum downside risk of this scenario to be a share price of THB20.7.

2) The Omicron variant spreads in Thailand but can be controlled and maintained and no lockdown is required (45% possibility). Based on this scenario, our base case, we expect that the number of Covid cases in Thailand will start rising again but number no more than 10,000 cases per day. The government may decide not to implement a full lockdown as in 3Q21.

This case would affect MAJOR's EPS by 20% of our current forecast to THB0.66. It may hurt the company's 1Q22 performance more than the first scenario, but it should start to improve in 2Q22. Therefore, we maintain our P/E multiple level at 28x, making MAJOR's downside a drop to THB18.4, all else being equal.

3) The Omicron variant spreads everywhere in Thailand similar to the Delta variant and a lockdown is required (20% possibility). This is the worstcase scenario. The number of Covid cases may rise significantly to over 15,000 cases per day. The government may consider having at least one month of a full lockdown. However, we think the lockdown period would be similar to the previous lockdown in 3Q21 that was applied for two months.

In this case, we anticipate that MAJOR would take a direct hit from a lockdown similar to 2Q20 and 3Q21. This could lead to cinema closures once again for at least one to two months. Cinemas have consistently been the first victims when lockdowns have been implemented, and consumer confidence would likely fall significantly, even with the strong movie line-up afterward. Therefore, in this scenario, we expect a 25% downside risk to MAJOR's EPS to THB0.61. As a result, with 28x P/E, similar to the other scenarios, all else being equal, the maximum downside to MAJOR's share price would be a drop to THB17.2, which would almost to be the lowest share price level in 2021.

We believe the second scenario, which is our base case, is the most likely to occur. This scenario has a 45% chance of happening, in our estimation. However, there is still a chance that Omicron will not enter Thailand at all if the government implements a strict defensive strategy to prevent it from entering the country in the first place. Therefore, the decrease in its share price might be an opportunity for investors to reinvest in MAJOR - the company's share price has dropped continuously after it paid a THB1 special dividend per share in mid Nov-21.

Exhibit 2: Omicron variant scenarios – sensitivity analysis

				P/E multiple		
		-0.5SD	-0.75SD	Our TP	Avg	+0.5SD
	(THB/x)	23.4	26.4	28	29.4	32.4
	0.61	14.38	16.22	17.21***	18.07	19.93
	0.66	15.34	17.31	18.36**	19.27	21.26
EPS	0.74	17.26	19.47	20.65*	21.68	23.91
	0.82	19.17	21.63	22.94	24.09	26.57

Note: *First scenario; **Second scenario, ***Third scenario

Source: FSSIA estimates

Exhibit 3: Thailand daily new Covid cases (Jun-Aug 2021)

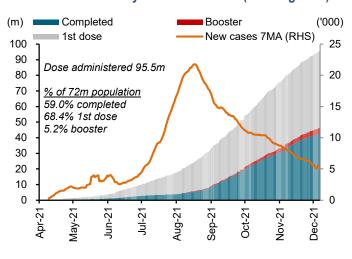


Exhibit 4: Movie line-up

2022	
Avatar 2	
Jarassic World: Dominion	
The Marvels	
Black Panther: Wakanda Forever	
Doctor Strange in the Multiverse of Madness	
Thor: Love and Thunder	
Morbius	
The Batman	
Aquaman and the Lost Kingdom	
Black Adam	
The Flash: Flashpoint	
Fantastic Beasts and Where to Find Them 3	
Mission: Impossible 7	
Transformers: Rise of the Beasts	
A Quiet Place Spin-off	
John Wick: Chapter 4	
Sherlock Holmes 3	
Indiana Jones 5	
Source MA IOR	

Sources: Worldometers.info, FSSIA's compilation

Source: MAJOR

Three limitations

At the moment, MAJOR's revenue has still been unable to reach its pre-Covid level due to three limitations:

1) 75% seating capacity due to the Covid policy. Cinemas in Thailand still have to apply the Covid protection policy of operating at only 75% of seating capacity. There have to be some spaces between seats as per Exhibit 5 below, and every customer has to wear a mask at all times when they are in the theatre. This is the first but the most minimal limitation on the company's revenue, in our view.

Exhibit 5: Cinema seating

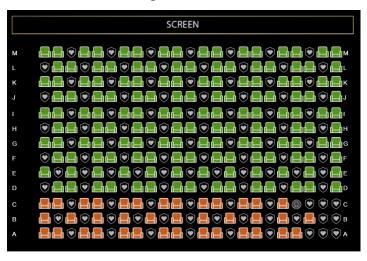


Exhibit 6: Movie show time

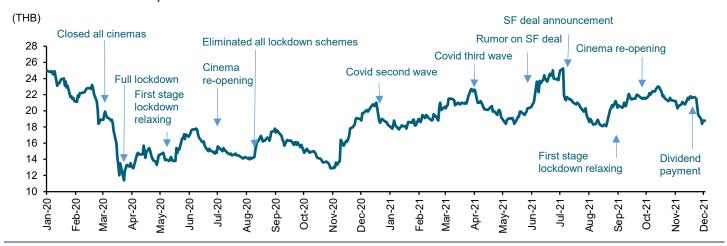


Source: MAJOR Source: MAJOR

- 2) Fewer show times. Normally, one theatre can have at least 7-8 showings per day. But, due to Covid, cinemas have to apply the Covid policy in accordance with the Communicable Diseases Act by reducing show times in order to reduce the risk of having a new cluster. At the moment, show times have to be reduced to 4-5 showings per day. Cinemas also need some time to clean, disinfect, and purify the theatres before the next show times. We think this is the second biggest limitation on movie revenue, given that fewer show times means less opportunity to capture customers' needs. Many customers want more show times in the evenings during weekdays after working hours.
- 3) Consumer confidence regarding Covid. This is the biggest limitation that is directly impacting cinema revenue, in our view. We think that there are still a significant number of customers who are not confident to return to cinemas. They may feel uncomfortable sitting in theatres closed areas with limited airflow while wearing a mask at all times for almost two hours. We are unable to forecast the impact mathematically but believe that this is the key limiting factor on MAJOR's revenue.

According to the company, if the number of Covid cases is still declining from now on, it expects to increase its show times to 6-7 showings per day, similar to the pre-Covid level, when *Spider-Man* is in theatres on 23 Dec-21. Therefore, we believe that *Spider-Man* will be the key turning point that proves how confident customers are when the biggest blockbuster is in theatres during Covid.

Exhibit 7: MAJOR's share price movement toward events



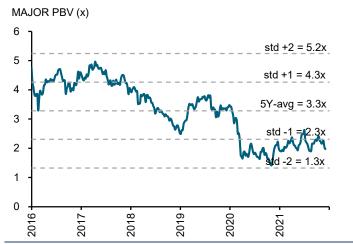
Sources: Bloomberg; FSSIA compilation

Exhibit 8: Rolling one-year forward P/E band



Note: Applied EPS 2022 for 2021 and removed an abnormal period Sources: Bloomberg; FSSIA estimates

Exhibit 9: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

Financial Statements

Major Cineplex Group

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	10,697	3,765	3,168	8,645	9,405
Cost of goods sold	(5,270)	(1,922)	(1,228)	(4,615)	(4,950)
Gross profit	5,427	1,843	1,940	4,030	4,454
Other operating income	121	168	113	115	118
Operating costs	(2,637)	(1,900)	(1,690)	(2,144)	(2,295)
Operating EBITDA	2,911	111	363	2,001	2,277
Depreciation	(1,579)	(1,242)	(1,157)	(1,112)	(1,070)
Goodwill amortisation	0	0	0	0	-
Operating EBIT	1,332	(1,131)	(794)	889	1,207
Net financing costs	(234)	(175)	(150)	(91)	(72)
Associates	680	740	340	95	115
Recurring non-operating income	680	740	340	95	115
Non-recurring items	12	(67)	2,824	0	0
Profit before tax	1,789	(633)	2,220	892	1,250
Тах	(355)	93	189	(159)	(227)
Profit after tax	1,434	(540)	2,409	733	1,023
Minority interests	(27)	13	10	0	(10)
Preferred dividends	0	0	0	-	-
Other items	-	-	-	-	-
Reported net profit	1,407	(527)	2,419	733	1,013
Non-recurring items & goodwill (net)	(10)	67	(2,824)	0	0
Recurring net profit	1,397	(460)	(405)	733	1,013
Per share (THB)					
Recurring EPS *	1.56	(0.51)	(0.45)	0.82	1.13
Reported EPS	1.57	(0.59)	2.70	0.82	1.13
OPS .	0.65	0.00	0.87	0.88	1.08
Diluted shares (used to calculate per share data)	895	895	895	895	895
Growth					
Revenue (%)	7.5	(64.8)	(15.9)	172.8	8.8
Operating EBITDA (%)	21.0	(96.2)	227.2	451.1	13.8
Operating EBIT (%)	16.7	nm	nm	nm	35.8
Recurring EPS (%)	31.6	nm	nm	nm	38.2
Reported EPS (%)	9.6	nm	nm	(69.7)	38.2
Operating performance					
Gross margin inc. depreciation (%)	36.0	16.0	24.7	33.7	36.0
Gross margin of key business (%)	-	-	-	_	_
Operating EBITDA margin (%)	27.2	2.9	11.5	23.1	24.2
Operating EBIT margin (%)	12.4	(30.0)	(25.1)	10.3	12.8
Net margin (%)	13.1	(12.2)	(12.8)	8.5	10.8
Effective tax rate (%)	20.0	20.0	20.0	20.0	120.0
Dividend payout on recurring profit (%)	41.6	-	(191.8)	107.2	95.4
nterest cover (X)	8.6	(2.2)	(3.0)	10.8	18.4
nventory days	8.7	22.7	35.1	9.3	8.7
Debtor days	37.8	79.8	68.7	25.5	23.8
Creditor days	145.4	298.1	419.8	114.5	109.4
Operating ROIC (%)	18.8	(20.8)	(17.4)	22.2	(8.1)
ROIC (%)	12.8	(2.2)	(3.2)	9.3	(3.3)
ROE (%)	20.2	(6.7)	(5.4)	8.7	11.9
ROA (%)	10.1	(1.9)	(1.7)	4.8	6.5
t Pre-exceptional, pre-goodwill and fully diluted	-	/	` '	-	
	2019	2020	2021E	2022E	2023E
Revenue by Division (THB m)					
	5.856	1.758	1,440	4,553	4.808
Cinema	5,856 2.097	1,758 725	1,440 634	4,553 2.063	
Revenue by Division (THB m) Cinema Concession Advertisement	5,856 2,097 1,584	1,758 725 573	1,440 634 450	4,553 2,063 1,100	4,808 2,244 1,350

Sources: Major Cineplex Group; FSSIA estimates

Financial Statements

Major Cineplex Group

Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023
Recurring net profit	1,397	(460)	(405)	733	1,01
Depreciation	1,579	1,242	1,157	1,112	1,070
Associates & minorities	(680)	(740)	(340)	(95)	(115
Other non-cash items	285	143	2,824	0	
Change in working capital	76	18	226	57	5
Cash flow from operations	2,657	202	3,462	1,807	2,02
Capex - maintenance	(431)	(211)	(275)	(345)	(395
Capex - new investment	(431)	(211)	(275)	(345)	(395
Net acquisitions & disposals	-	-	-	-	(
Other investments (net)	(84)	141	4,607	58	7:
Cash flow from investing	(946)	(281)	4,057	(632)	(715
Dividends paid	(895)	0	(447)	(777)	(786
Equity finance	0	0	0	0	(100
Debt finance	295	669	(1,187)	(2,100)	(600
Other financing cash flows	(742)	5	(711)	(136)	(119
•	, ,	674	. ,		•
cash flow from financing	(1,342)	0/4	(2,345)	(3,013)	(1,505
Non-recurring cash flows	400	-	-	-	
Other adjustments	189	0	0	0	(
let other adjustments	189	0	0	0	
Novement in cash	559	595	5,173	(1,838)	(193
ree cash flow to firm (FCFF)	1,945.56	95.53	7,668.73	1,266.86	1,384.0
ree cash flow to equity (FCFE)	1,453.43	594.86	5,620.63	(1,060.44)	592.7
er share (THB)					
CFF per share	2.17	0.11	8.57	1.42	1.5
CFE per share	1.62	0.66	6.28	(1.19)	0.60
Recurring cash flow per share	2.89	0.21	3.62	1.96	2.2
Balance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	20231
angible fixed assets (gross) ess: Accumulated depreciation	15,918 (9,826)	15,776 (10,465)	5,771 (846)	5,524 (817)	5,40 (789
·	6,092	5,311	4, 924	4,708	4,61
angible fixed assets (net)	•		-	•	-
ntangible fixed assets (net)	2,871	2,663	2,442	2,236	2,04
ong-term financial assets			-		
nvest. in associates & subsidiaries	6,147	6,809	2,509	2,509	2,50
Cash & equivalents	962	1,557	6,730	4,892	4,69
VC receivable	1,055	592	600	609	61
nventories	121	118	118	118	11
Other current assets	236	296	131	138	14
Current assets	2,374	2,562	7,579	5,757	5,58
Other assets	384	333	367	403	44
Total assets	17,868	17,678	17,821	15,613	15,19
Common equity	7,334	6,482	8,454	8,410	8,63
Minorities etc.	146	144	144	144	14
otal shareholders' equity	7,480	6,626	8,598	8,553	8,78
ong term debt	1,500	2,505	2,100	1,000	40
Other long-term liabilities	3,640	3,538	3,385	3,249	3,13
ong-term liabilities	5,140	6,043	5,485	4,249	3,53
A/C payable	1,745	1,395	1,430	1,466	1,50
Short term debt	2,515	2,640	1,300	300	30
Other current liabilities	989	974	1,009	1,045	1,08
Current liabilities	5,248	5,009	3,739	2,811	2,88
Total liabilities and shareholders' equity	17,868	17,678	17,822	15,614	15,19
let working capital	(1,321)	(1,363)	(1,589)	(1,646)	(1,706
nvested capital	14,173	13,752	8,652	8,210	7,91
Includes convertibles and preferred stock which is be	ing treated as debt				
er share (THB)					
Book value per share	8.20	7.25	9.45	9.40	9.6
angible book value per share	4.99	4.27	6.72	6.90	7.3
inancial strength					
let debt/equity (%)	40.8	54.2	(38.7)	(42.0)	(45.5
let debt/total assets (%)	17.1	20.3	(18.7)	(23.0)	(26.3
Current ratio (x)	0.5	0.5	2.0	2.0	1.
CF interest cover (x)	9.0	5.6	40.3	(6.8)	14.
/aluation	2019	2020	2021E	2022E	2023
Recurring P/E (x) *	12.5	(38.1)	(43.3)	23.9	17.
Recurring P/E @ target price (x) *	14.7	(44.7)	(50.8)	28.1	20
			, ,		
Reported P/E (x)	12.5	(33.2)	7.2	23.9	17.
Dividend yield (%)	3.3	-	4.4	4.5	5.
Price/book (x)	2.4	2.7	2.1	2.1	2.
Price/tangible book (x)	3.9	4.6	2.9	2.8	2.
EV/EBITDA (x) **	7.1	191.6	39.5	7.0	6
V/EBITDA @ target price (x) **	8.2	219.0	47.9	8.6	7.
EV/invested capital (x)	1.5	1.5	1.7	1.7	1.
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Sources: Major Cineplex Group; FSSIA estimates

Major Cineplex Group Naruedom Mujjalinkool **MAJOR TB**

Corporate Governance report of Thai listed companies 2020

P	ARIP BGRIM CHEWA CPF EASTW GC ICC KBANK MAKRO MSC ORI PPS PYLON SAMTEL SE-ED SPALI SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	AIRA ARROW BIZ CHO CPI ECF GCAP ICHI KCE MALEE MTC OTO PR9 Q-CON SAT SELIC SPI TACC TIP TYD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC KBS	AKP ASP BKI CIMBT CPN ECL GEL III KKP MBK NCH PAP PREB QH SC SENA SPRC TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IKCP KCAR	AKR BAFS BLA CK CSS EGCO GFPT ILINK KSL MBKET NCL PCSGH PRG QTC SCB SIRI SPVI TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	ALT BANPU BOL CKP DELTA EPG GGC INTUCH KTB MC NEP PDJ PRM RATCH SCC SIS SSSC TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT ITD	AMA BAY BPP CM DEMCO ETE GPSC IRPC KTC MCOT NKI PG PSH RS SCCC SITHAI SST THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	AMATA BCP BRR CNT DRT FNS GRAMMY IVL LANNA METCO NOBLE PHOL PSL S SCG SMK STA THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO ICN	AMATAV BCPG BTS COL DTAC FPI GUNKUL JKN LH MFEC NSI PLANB PTG S & J SCN SMPC SUSCO THCOM TMILL TSTH UBIS	ANAN BDMS BWG COMAN DTC FPT HANA JSP LHFG MINT NVD PLANET PTT SAAM SDC SNC SUTHA THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL ILM
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YMC SHRE OA CAN CAN CAN CAN CAN CAN CAN CAN CAN CA	SYNTEC THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TACC TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TASCO TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TCAP TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TFMAMA TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	THANA TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	THANI TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	THCOM TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	THG TNDT TTA UV AIT ASIAN BBL CHAYO CRD ERW GL
HRE OA TW TW TH IH N LEVEL BM MANAH SK GC HOTI SP E LOBAL JET MART JET JET JET JET JET JET JET JET JET J	THREL TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TIP TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TIPCO TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TISCO TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TK TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	TKT TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	TTB TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	TMILL TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
OA TW TW TH IH N LEVEL BM MANAH SK GC HOTI SP E LOBAL JET MART T MART	TOP TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TPBI TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TQM TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TRC TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TSC TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	TSR U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	TSTE UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	TSTH UBIS AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
TW IH LEVEL BM MANAH SK GC HOTI SP E LOBAL MART MART	TU WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	TVD WAVE ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	TVI WHA ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	TVO WHAUP AEC APURE AWC BTW CMC DDD FSS GYT IT	TWPC WICE AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	U WINNER AGE ASAP B CEN COM7 DOHOME FVC HTC	UAC TRUE AH ASEFA BA CGH CPL EASON GENCO	AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
LEVEL BM // MANAH // SK // GC E HOTI (C) E E E LOBAL (C) HET I MART (C)	WACOAL ACE AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	AEC APURE AWC BTW CMC DDD FSS GYT IT	AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	AGE ASAP B CEN COM7 DOHOME FVC HTC	AH ASEFA BA CGH CPL EASON GENCO	AHC ASIA BAM CHARAN CRC EE GJS	AIT ASIAN BBL CHAYO CRD ERW GL
LEVEL BM // MANAH // SK // GC E HOTI (SP (C) E E LOBAL (C) JET MART (C)	ACE AMARIN ASN BJC CHOW CWT GLOCON INSURE	ACG APCO ATP30 BJCHI CI DCC FN GPI IRC	ADB APCS AUCT BROOK CIG DCON FORTH GULF IRCP	AEC APURE AWC BTW CMC DDD FSS GYT IT	AEONTS AQUA AYUD CBG COLOR DOD FTE HPT	AGE ASAP B CEN COM7 DOHOME FVC HTC	AH ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
BM / MANAH / SK / GC E HOTI (SP [E E LOBAL (MART S	AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
BM / MANAH / SK / GC E HOTI (SP [E E LOBAL (MART S	AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
MANAH // SK // GC I HOTI (SP (E I LOBAL (IET I MART (AMARIN ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	APCO ATP30 BJCHI CI DCC FN GPI IRC	APCS AUCT BROOK CIG DCON FORTH GULF IRCP	APURE AWC BTW CMC DDD FSS GYT IT	AQUA AYUD CBG COLOR DOD FTE HPT	ASAP B CEN COM7 DOHOME FVC HTC	ASEFA BA CGH CPL EASON GENCO	ASIA BAM CHARAN CRC EE GJS	ASIAN BBL CHAYO CRD ERW GL
SK / GC HOTI (SP (E LOBAL (IET MART (ASN BJC CHOW CWT FLOYD GLOCON INSURE JMT	ATP30 BJCHI CI DCC FN GPI IRC	AUCT BROOK CIG DCON FORTH GULF IRCP	AWC BTW CMC DDD FSS GYT IT	AYUD CBG COLOR DOD FTE HPT	B CEN COM7 DOHOME FVC HTC	BA CGH CPL EASON GENCO	BAM CHARAN CRC EE GJS	BBL CHAYO CRD ERW GL
GC E HOTI (SP (E E LOBAL (IET I MART (BJC CHOW CWT FLOYD GLOCON INSURE JMT	BJCHI CI DCC FN GPI IRC	BROOK CIG DCON FORTH GULF IRCP	BTW CMC DDD FSS GYT IT	CBG COLOR DOD FTE HPT	CEN COM7 DOHOME FVC HTC	CGH CPL EASON GENCO	CHARAN CRC EE GJS	CHAYO CRD ERW GL
HOTI (SP (E I LOBAL (IET I MART (CHOW CWT FLOYD GLOCON INSURE JMT	CI DCC FN GPI IRC	CIG DCON FORTH GULF IRCP	CMC DDD FSS GYT IT	COLOR DOD FTE HPT	COM7 DOHOME FVC HTC	CPL EASON GENCO	CRC EE GJS	CRD ERW GL
SP (E F LOBAL (IET I MART (CWT FLOYD GLOCON INSURE JMT	DCC FN GPI IRC	DCON FORTH GULF IRCP	DDD FSS GYT IT	DOD FTE HPT	DOHOME FVC HTC	EASON GENCO	EE GJS	ERW GL
E I LOBAL (IET I MART .	FLOYD GLOCON INSURE JMT	FN GPI IRC	FORTH GULF IRCP	FSS GYT IT	FTE HPT	FVC HTC	GENCO	GJS	GL
LOBAL (IET I MART .	GLOCON INSURE JMT	GPI IRC	GULF IRCP	GYT IT	HPT	HTC			
LOBAL (IET I MART .	GLOCON INSURE JMT	GPI IRC	GULF IRCP	GYT IT	HPT	HTC			
IET I MART .	INSURE JMT	IRC	IRCP	IT			-		
MART .	JMT				· · · ·	ITEL	J	JAS	JCK
				KGI	KIAT	KOOL	KTIS	KWC	KWM
ALIIN I	LDC	LUIZ		KGI LPH					
		LHK	LOXLEY		LRH	LST	M	MACO	MAJOR
	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
ICO I	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
CL I	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
		TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
		TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
POIC I	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
		ZMICO							
	ARICO	A.I.	ALL	ALLICON	AMC	ADD	ADIN	AC	ALL
									AU
									BR
	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
PW (CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
	HTECH	HUMAN	IHL		INSET				KASET
									MCS
									NUSA
									PRIME
	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
ISB S	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
									TPLAS
		UMS	VCOM	VRANDA	WIN	WORK	WPH		
								ange	
	Excellent						90-10	00	
	ery Good						80-8	9	
	,								
C SIP TI KI JI AI TI SI	BM W B C D F - B B OA CN	ABICO BCH BM BSM W CRANE B HTECH C KUMWEL D MM F PF - RBF BB SKN DA TC	ABICO AJ BCH BEAUTY BM BSM BTNC W CRANE CSR B HTECH HUMAN C KUMWEL KUN D MM MORE F PF PK L RBF RCI BB SKN SLP DOA TC TCCC CN UKEM UMS Description Excellent	ABICO AJ ALL BCH BEAUTY BGT BM BSM BTNC CAZ W CRANE CSR D B HTECH HUMAN IHL C KUMWEL KUN KWG D MM MORE NC F PF PK PLE B SKN SLP SMART OA TC TCCC THMUI CN UKEM UMS VCOM Description Excellent	ABICO AJ ALL ALUCON BCH BEAUTY BGT BH BM BSM BTNC CAZ CCP W CRANE CSR D EKH B HTECH HUMAN IHL INOX C KUMWEL KUN KWG KYE D MM MORE NC NDR F PF PK PLE PMTA C RBF RCI RJH ROJNA B SKN SLP SMART SOLAR DOA TC TCCC THMUI TIW CN UKEM UMS VCOM VRANDA Description Excellent Very Good	ABICO AJ ALL ALUCON AMC BCH BEAUTY BGT BH BIG BM BSM BTNC CAZ CCP CGD W CRANE CSR D EKH EP B HTECH HUMAN IHL INOX INSET C KUMWEL KUN KWG KYE LEE D MM MORE NC NDR NER D PF PK PLE PMTA POST L RBF RCI RJH ROJNA RP B SKN SLP SMART SOLAR SPG DOA TC TCCC THMUI TIW TNH CN UKEM UMS VCOM VRANDA WIN Description Excellent Very Good	ABICO AJ ALL ALUCON AMC APP BCH BEAUTY BGT BH BIG BKD BM BSM BTNC CAZ CCP CGD CITY W CRANE CSR D EKH EP ESSO B HTECH HUMAN IHL INOX INSET IP C KUMWEL KUN KWG KYE LEE MATCH D MM MORE NC NDR NER NFC F PF PK PLE PMTA POST PPM L RBF RCI RJH ROJNA RP RPH BB SKN SLP SMART SOLAR SPG SQ DOA TC TCCC THMUI TIW TNH TOPP CN UKEM UMS VCOM VRANDA WIN WORK Description Excellent Very Good	ABICO AJ ALL ALUCON AMC APP ARIN BCH BEAUTY BGT BH BIG BKD BLAND BM BSM BTNC CAZ CCP CGD CITY CMAN W CRANE CSR D EKH EP ESSO FMT B HTECH HUMAN IHL INOX INSET IP JTS C KUMWEL KUN KWG KYE LEE MATCH MATI D MM MORE NC NDR NER NFC NNCL F PF PK PLE PMTA POST PPM PRAKIT L RBF RCI RJH ROJNA RP RPH RSP BB SKN SLP SMART SOLAR SPG SQ SSP DA TC TCCC THMUI TIW TNH TOPP TPCH CN UKEM UMS VCOM VRANDA WIN WORK WPH Description Excellent Very Good ARIN ALUCON AMC APP ARIN BIG BKD BKD BLAND BKD AND BKD	ABICO AJ ALL ALUCON AMC APP ARIN AS BCH BEAUTY BGT BH BIG BKD BLAND BM BM BSM BTNC CAZ CCP CGD CITY CMAN CMO W CRANE CSR D EKH EP ESSO FMT GIFT B HTECH HUMAN IHL INOX INSET IP JTS JUBILE C KUMWEL KUN KWG KYE LEE MATCH MATI M-CHAI D MM MORE NC NDR NER NFC NNCL NPK F PF PK PLE PMTA POST PPM PRAKIT PRECHA C RBF RCI RJH ROJNA RP RPH RSP SF B SKN SLP SMART SOLAR SPG SQ SSP STARK DOA TC TCCC THMUI TIW TNH TOPP TPCH TPIPP Description Excellent Very Good ARIO APP ARIN AS BM ASIO BLAND BM BM BSM BLAND BM BM BSM BLAND BM BM BIG BKD BLAND BM BM BKD BLAND BM BM BSM BLAND BM BM BKD BKD BLAND BM BM BKD BKD BKAN CMO CAZ CCP CGD CITY CMAN CMO CMAN CMO CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMO CAZ CCP CGD CITY CMAN CMO CMAN CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMAN CMAN CMO CMAN CMAN CMAN CMO CMAN CMAN CMO CMAN CMAN CMAN CMAN CMAN CMO CMAN CMAN CMAN CMAN CMAN CMO CMAN CMAN CMAN CMAN CMAN CMAN CMAN CMO CMAN CMAN CMAN CMAN CMAN CMAN CMAN CMAN

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator 2020

CERTIFIED)									
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	всн	ВСР	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	CM	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	occ	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARE)									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	COTTO	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

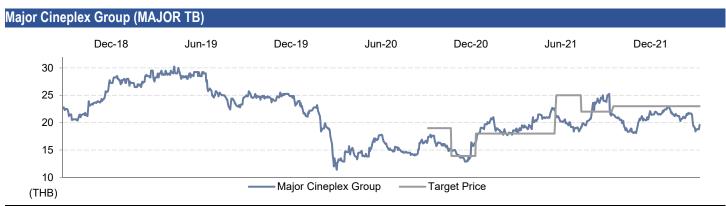
Naruedom Mujjalinkool FSS International Investment Advisory Securities Co., Ltd

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History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
27-Aug-2020 02-Sep-2020 06-Oct-2020 05-Nov-2020	BUY HOLD HOLD HOLD	19.00 19.00 13.90 13.90	17-Nov-2020 27-Jan-2021 02-Apr-2021 17-May-2021	HOLD HOLD BUY BUY	18.00 18.00 25.00 22.00	09-Jul-2021 24-Aug-2021	HOLD BUY	23.00 23.00

Naruedom Mujjalinkool started covering this stock from 27-Aug-2020

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Major Cineplex Group	MAJOR TB	THB 19.60	BUY	The key downside risks to our DCF-based TP are a slower-than-expected recovery in domestic consumption, the growing popularity of online movies, and a delay in the Covid-19 vaccine rollout.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 07-Dec-2021 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.