1 DECEMBER 2021 THAILAND / HEALTHCARE

FINANSIA ESS INTERNATIONAL INVESTMENT ADVISORY

RAMKHAMHAENG HOSPITAL

RAM TB



TARGET PRICE	THB48.00
CLOSE	THB31.25
UP/DOWNSIDE	+53.6%
PRIOR TP	THB45.00
CHANGE IN TP	+6.7%
TP vs CONSENSUS	+66.1%

A gem waiting to be discovered

Recap: 3Q21 earnings hit a record high and beat estimates

RAM reported a record high core profit of THB1.5b in 3Q21 (+1,273% y-y, +193% q-q), beating our estimate by 156% due to the higher-than-expected revenue from Vibharam (VBR, not listed), revenue from medical equipment sales and the share of income from its associates, thanks to the strong performance of Synphaet, THG, VIBHA and RJH.

Positive feedback from first ever analyst meeting

RAM held its first analyst meeting on 30 Nov. Management expects strong organic growth despite the slowdown in Covid patient numbers. Non-Covid patients have gradually recovered. Meanwhile, VBR group has changed its strategy to focus on non-Covid patients while trying to capture more Social Security Office registered members from new customers who came for Covid-related services over the past year. Medical equipment revenue has remained high vs the pre-Covid level due to the high demand for both Covid-related services and general treatments. As a result, we estimate its 4Q21 core profit to more than double y-y to cTHB500m, but dip q-q on lower Covid patient numbers.

Operational turnaround of partner hospitals would drive profit

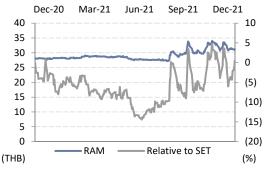
We expect strong earnings of THB1.8b in 2022, higher than 2019 by 25%. Aside from the strong organic growth mentioned above, RAM should continue to benefit from Covid-related revenue which should become recurring income going forward. Moreover, RAM should start booking revenue from Moderna vaccinations from 4Q21 to 1H22. In addition, VBR and some main associate companies, including THG and VIBHA, have turned around their loss-making hospitals, and we believe they will not revert to a loss again due to the larger customer base.

Earnings revised upward; expect more consensus stock coverage

We revise up our 2021E core profit by 65% and 2022-23E core profit by 4-6% to reflect the strong 3Q21 and promising outlook of its partner hospitals. We derive a new DCF-based TP of THB48, applying a 10% liquidity discount. RAM is trading at an unjustified valuation of 21x 2022E P/E, lower than its peers' average of 34x. A short-term catalyst would be more coverage from other research houses, as RAM is an under-covered stock with only two research houses covering it. Furthermore, the upcoming private placement for 5% of existing shares should not only strengthen its balance sheet to support four new greenfield projects but also improve its free float from 20% currently.

KEY STOCK DATA

YE Dec (THB m)	2020	2021E	2022E	2023E
Revenue	7,822	12,182	9,788	10,273
Net profit	632	2,970	1,828	2,031
EPS (THB)	0.53	2.48	1.52	1.69
vs Consensus (%)	-	55.5	42.7	85.7
EBITDA	1,404	5,495	3,438	3,744
Core net profit	632	2,806	1,828	2,031
Core EPS (THB)	0.53	2.34	1.52	1.69
Chg. In EPS est. (%)	-	64.7	4.5	5.7
EPS growth (%)	(57.1)	344.0	(34.9)	11.1
Core P/E (x)	59.3	13.4	20.5	18.5
Dividend yield (%)	2.3	4.5	3.4	3.8
EV/EBITDA (x)	36.5	9.2	14.6	13.1
Price/book (x)	2.9	2.8	2.7	2.6
Net debt/Equity (%)	48.5	40.3	36.6	28.9
ROE (%)	5.0	21.3	13.5	14.5



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	(4.1)	4.2	11.6
Relative to country (%)	(8.0)	8.8	0.2
Mkt cap (USD m)			1,113
3m avg. daily turnover (USD m)			1.0
Free float (%)			20
Major shareholder		F&5	5 79 (23%)
12m high/low (THB)		3	4.60/27.10
Issued shares (m)			1,200.00

Sources: Bloomberg consensus; FSSIA estimates



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Investment thesis

RAM currently operates 17 hospitals with a capacity of more than 2,400 beds. We think the stock is undervalued due to its complicated structure and lack of trading liquidity. RAM recently split its par and plans to increase its free float through private placement under general mandate for 5% of existing shares.

RAM has diversified its portfolio both geographically and through its revenue mix. RAM has several hospital brands to capture patients from the middle-income to high-income segments.

RAM is in an expansion mode. Its organic growth should be driven by VBR, which is in a harvesting period after investing in greenfield hospitals. RAM also has four projects in the pipeline which should lift its capacity by almost 30% (based on RAM's stake) by 2024.

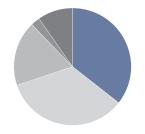
Company profile

RAM is a private hospital which opened in 1988. Currently, RAM operates 17 hospitals with a capacity of more than 2,000 beds. It is the second largest private hospital operator in Thailand in terms of registered beds.

www.ram-hosp.co.th

Principal activities (revenue, 2020)

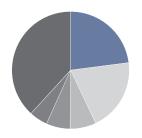
- Cash patient OPD 35.6 %
- Cash patient IPD 34.3 %
- SSO 17.9 %
- NHSO 2.5 %
- Sales of medical equipment 9.7



Source: Ramkhamhaeng Hospital

Major shareholders

- F&S 79 23.0 %
- Cypress Consolidated Healthcare 20 0 %
- Chiangmai Ram Hospital 7.2 %
- Synphaet 6.6 %
- Vibhavadi Hospital PCL 5.1 %



Source: Ramkhamhaeng Hospital

Catalysts

Key growth drivers include 1) an improving EBITDA margin led by new hospitals and a larger share of profits and dividend income from its subsidiaries; 2) more Social Security Office (SSO) registered members via the VBR group; and 3) benefitting from the economies of scale due to its large network.

Risks to our call

Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.

Event calendar

Date	Event
Feb 2022	4Q21 results announcement

Key assumptions

	2021E	2022E	2023E
Ramkhamhaeng revenue growth (y-y %)	13	0	5
Ramkhamhaeng EBITDA margin (%)	32	29	30
Subsidiary revenue growth (y-y %)	75	(23)	5
Subsidiary EBITDA margin (%)	32	25	27
Share income - Synphaet (THB m)	540	190	201
Share income - Sukhumvit (THB m)	120	70	74
Share income - Chiangmai Ram (THB m)	66	75	80
Share income - VIBHA (THB m)	180	90	111

Source: FSSIA estimates

Earnings sensitivity

- For every 1% increase in patient volume, we project 2022 earnings to rise by 3%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2022 earnings to rise by 5%, and vice versa, all else being equal.

Source: FSSIA estimates

Recap: 3Q21 results review

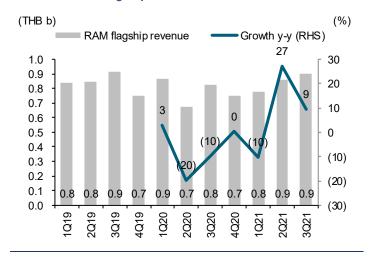
RAM reported a record high core profit of THB1.5b in 3Q21 (+1,273% y-y, +193% q-q), beating our estimate by 156% due to the higher-than-expected 1) revenue from VBR; 2) revenue from medical equipment sales; and 3) the share of income from its associates. Including a THB173m gain on a reclassification of investment, 3Q21 net profit was THB1.6b. Revenue jumped 85% q-q due to a 5% q-q revenue increase for RAM flagship, a 130% q-q increase for VBR, and a 158% q-q increase for revenues from sales of medical equipment. Strong revenue growth was driven by Covid-related revenue which contributed around 20% for RAM flagship and 70% for VBR. RAM flagship's EBITDA margin improved to 33% in 3Q21 from 30% in 2Q21, while the EBITDA margin of its subsidiaries improved to 51% from 20% in 2Q21. Share of income surged to THB718m in 3Q21 (vs THB177m in 2Q21) thanks to the strong performance of Synphaet, THG, VIBHA and RJH.

Exhibit 1: 3Q21 results review

FY ending Dec	3Q20	4Q20	1Q21	2Q21	3Q21	Cha	ange	9M20	9M21	Chg.	2021E
	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)	(THB m)				
Sales	1,763	2,167	2,194	2,550	4,710	85	167	5,656	9,454	67	12,182
COGS (incl depreciation)	(1,502)	(1,602)	(1,718)	(1,826)	(2,570)	41	71	(4,622)	(6,114)	32	(7,969)
Gross profit	262	565	476	724	2,140	195	718	1,034	3,340	223	4,212
SG&A	(284)	(311)	(341)	(359)	(329)	(8)	16	(948)	(1,029)	9	(1,429)
Operating profit	(23)	253	135	365	1,811	396	(8,048)	85	2,311	2,606	2,783
Dividend income	22	5	79	126	58	(54)	169	224	263		275
Net other income	56	28	23	31	21	(33)	(63)	113	74	(34)	129
Interest expenses	(56)	(55)	(56)	(60)	(61)	2	8	(156)	(177)	13	(242)
Pretax profit	(2)	232	181	462	1,829	296	nm	266	2,471	829	2,946
Income Tax	(43)	(40)	(26)	(41)	(299)	621	596	(108)	(366)	239	(501)
Associates	41	73	141	177	718	305	1,652	46	1,036	2,140	1,311
Minority interest	111	(26)	44	(93)	(766)	726	(787)	189	(815)	(532)	(950)
Core profit	108	239	339	505	1,481	193	1,273	393	2,325	491	2,806
Extraordinaries, GW & FX	0	0	0	0	164			0	164		164
Reported net profit	108	239	339	505	1,646	226	1,425	393	2,489	533	2,970
Outstanding shares (m)	1,200	1,200	1,200	1,200	1,200	0	0	1,200	1,200	0	1,200
Pre-ex EPS (THB)	0.09	0.20	0.28	0.42	1.23	193	1,273	1.3	1.9	52	2.34
EPS (THB)	0.09	0.20	0.28	0.42	1.37	226	1,425	1.3	2.1	62	2.48
COGS excl. depreciation	(1,322)	(1,398)	(1,443)	(1,547)	(2,318)	50	75	(4,109)	(5,308)	29	(6,844)
Depreciation	(180)	(204)	(275)	(279)	(253)	(9)	40	(513)	(807)	57	(1,126)
EBITDA	178	436	455	741	2,081	181	1,067	779	3,278	321	4,071
Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)	(%)
Gross margin	15	26	22	28	45	17	31	18	35	17	35
SG&A/Revenue	16	14	16	14	7	(7)	(9)	17	11	(6)	12
EBITDA margin	10	20	21	29	44	15	34	13	34	21	33
Net profit margin	6	11	15	20	35	15	29	7	26	19	24
Operating stats	(y-y %)										
Ramkhamhaeng hospital revenue growth	(10)	0	(10)	27	9						
Ramkhamhaeng EBITDA margin (%)	28	30	30	30	33						
Subsidiary hospital revenue growth			5	41	244						
Subsidiary EBITDA margin (%)	(11)	(3)	10	20	51						
Share income - Synphaet (THB m)	13	13	68	61	288						
Share income - THG (THB m)				19	174						
Share income - Sukhumvit (THB m)	24	24	15	39	43						
Share income - Chiangmai Ram (THB m)	1	(7)	37	4	15						
Share income - VIBHA (THB m)	9	18	17	35	79						
Share income - RJH (THB m)	14	17	13	16	58						

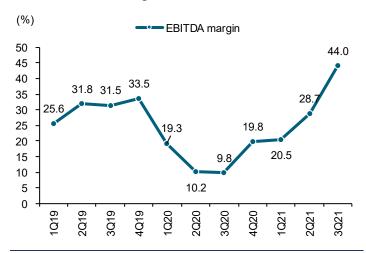
Sources: RAM; FSSIA estimates

Exhibit 2: RAM flagship revenue



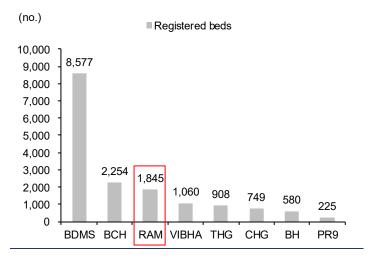
Sources: RAM; FSSIA estimates

Exhibit 4: EBITDA margin



Sources: RAM; FSSIA estimates

Exhibit 6: Comparison of number of registered beds



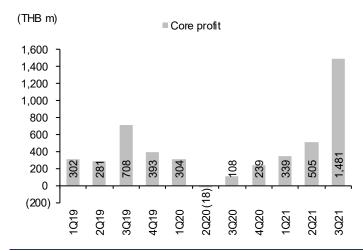
Note: Registered beds for RAM, VIBHA and THG based on equity beds Source: FSSIA estimates

Exhibit 3: VBR revenue



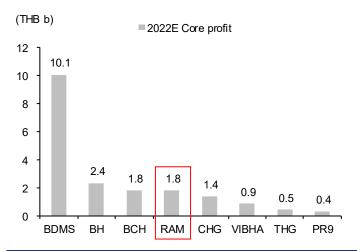
Sources: RAM; FSSIA estimates

Exhibit 5: Core profit



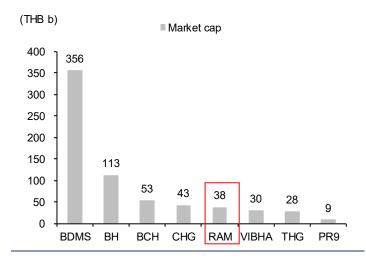
Sources: RAM; FSSIA estimates

Exhibit 7: Comparison of 2022E core profit



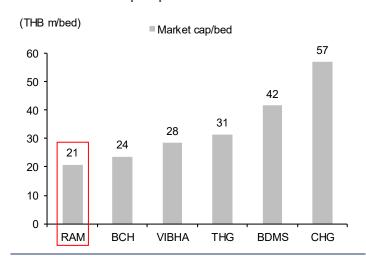
Source: FSSIA estimates

Exhibit 8: Comparison of market capital



Source: FSSIA estimates

Exhibit 9: Market capital per bed



Note: Excluding SVH TB which is owned by BDMS Source: FSSIA estimates

Exhibit 10: Forecast revisions

	Current				Previous			Change			
	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E		
	(THB b)	(THB b)	(%)	(%)	(%)						
Revenue	12,182	9,788	10,273	9,789	9,513	9,993	24	3	3		
EBITDA margin (%)	45.1	35.1	36.4	34.2	34.6	35.5	11	0	1		
Core profit	2,806	1,828	2,031	1,704	1,750	1,921	65	4	6		
Key assumptions											
RAM's flagship hospital revenue	3,517	3,517	3,693	3,517	3,517	3,693	0	0	0		
Revenue from sales of medical equipment	1,747	911	938	1,139	911	939	53	(0)	(0)		
Subsidiary hospital revenue	6,918	5,360	5,642	5,133	5,085	5,361	35	5	5		
Share income	1,311	587	637	623	579	600	111	1	6		

Note: Change of items in percentage terms are represented in ppt change

Sources: RAM; FSSIA estimate

Exhibit 11: DCF-derived TP

Cost of equity assumptions	(%)	Cost of debt assumptions	(%)
Risk-free rate	3.0	Pre-tax cost of debt	4.0
Market risk premium	8.0	Marginal tax rate	20.0
Stock beta	0.9		
Cost of equity, Ke	10.2	Net cost of debt, Kd	2.8
Weight applied	70.0	Weight applied	30.0
WACC	8.0		

DCF valuation estimate	(THB b)	(THB/share)	Comments
NPV	25.6	21.3	WACC 8.0%, Risk-free rate 3%, Risk premium 8%
Terminal value	50.9	42.4	Terminal growth 3%
Cash & liquid assets	1.5	1.2	At end-2022E
Investments	0.0	0.0	At end-2022E
Debt	(8.5)	(7.1)	At end-2022E
Minorities	(5.5)	(4.6)	At end-2022E
Residual ordinary equity	63.9	53.3	
Final TP		48.0	Applied 10% liquidity discount

Source: FSSIA estimates

Exhibit 12: Peers comparison as of 30 Nov 2021

Company	BBG	Rec	:	Share price		Market	PI	≣	RC	DE	PE	8V	EV/EE	BITDA
			Current	Target	Upside	Сар	21E	22E	21E	22E	21E	22E	21E	22E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	22.30	29.00	30.0	10,521	51.3	35.1	8.1	11.6	4.2	4.0	22.4	17.6
Bumrungrad Hospital	BH TB	BUY	144.00	170.00	18.1	3,397	120.0	48.5	5.4	13.2	6.7	6.1	47.9	26.0
Bangkok Chain Hospital	BCH TB	BUY	21.40	28.50	33.2	1,584	9.5	29.0	59.5	16.2	4.5	4.9	6.6	16.0
Chularat Hospital	CHG TB	BUY	3.88	4.70	21.1	1,267	14.2	30.3	57.2	22.4	6.6	7.0	9.9	19.1
Praram 9 Hospital	PR9 TB	BUY	10.70	14.00	30.8	250	38.5	23.5	5.2	8.2	2.0	1.9	13.8	10.4
Thonburi Healthcare Group	THG TB	HOLD	34.00	32.50	(4.4)	852	31.2	63.5	11.3	5.4	3.4	3.4	18.1	25.2
Vibhavadi Medical Center	VIBHA TB	BUY	2.18	2.80	28.4	879	45.8	36.8	8.6	8.8	3.5	2.7	28.1	24.1
Ramkhamhaeng Hospital	RAM TB	BUY	31.25	48.00	53.6	1,113	13.4	20.5	21.3	13.5	2.8	2.7	9.2	14.6
Rajthanee Hospital	RJH TB	n/a	34.00	n/a	n/a	304	13.9	21.7	45.0	25.8	6.9	5.7	9.7	14.6
Ekachai Medical Care	EKH TB	n/a	8.20	n/a	n/a	147	16.6	27.2	30.0	16.3	5.7	4.8	10.7	15.4
Thailand average						20,313	35.4	33.6	25.2	14.1	4.6	4.3	17.6	18.3
Regional														
Ramsay Health Care	RHC AU	n/a	66.82	n/a	n/a	10,961	32.5	36.3	11.3	10.2	3.7	3.7	12.6	12.7
Ihh Healthcare Bhd	IHH SP	n/a	2.12	n/a	n/a	13,672	38.7	35.7	6.3	6.5	2.5	2.4	16.8	15.8
Ryman Healthcare	RYM NZ	n/a	12.25	n/a	n/a	4,199	26.3	26.0	12.2	7.7	2.7	2.4	31.3	19.6
Apollo Hospitals Enterprise	APHS IN	n/a	5,688	n/a	n/a	10,752	937.3	90.6	2.4	17.9	22.2	19.1	73.2	36.4
Kpj Healthcare Berhad	KPJ MK	n/a	1.03	n/a	n/a	1,060	64.4	25.1	3.2	7.7	2.3	2.1	15.5	11.8
Raffles Medical Group	RFMD SP	n/a	1.36	n/a	n/a	1,852	32.9	32.9	8.4	8.6	2.9	2.7	18.3	17.3
Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,380	n/a	n/a	2,343	30.0	32.8	20.6	18.0	6.9	5.9	19.3	20.8
Aier Eye Hospital Group	300015 CH	n/a	42.68	n/a	n/a	35,650	95.8	72.6	19.7	21.7	26.6	18.5	56.5	44.6
Regional average						80,489	157.2	44.0	10.5	12.3	8.7	7.1	30.4	22.4
Overall average						100,802	89.6	38.2	18.7	13.3	6.4	5.6	23.3	20.1

Sources: Bloomberg; FSSIA estimates

Financial Statements

Ramkhamhaeng Hospital

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	4,448	7,822	12,182	9,788	10,273
Cost of goods sold	(2,893)	(5,508)	(6,844)	(5,875)	(6,092)
Gross profit	1,554	2,315	5,338	3,913	4,182
Other operating income	609	349	1,586	848	911
Operating costs	(496)	(1,260)	(1,429)	(1,323)	(1,349)
Operating EBITDA	1,668	1,404	5,495	3,438	3,744
Depreciation	(188)	(716)	(1,126)	(1,159)	(1,204)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	1,480	687	4,369	2,279	2,539
Net financing costs	(32)	(181)	(223)	(173)	(155)
Associates	-	-	-	-	-
Recurring non-operating income	105	111	111	120	123
Non-recurring items	(38)	0	164	0	C
Profit before tax	1,514	617	4,421	2,226	2,508
Tax	(200)	(148)	(501)	(287)	(355)
Profit after tax	1,315	469	3,920	1,939	2,153
Minority interests	121	163	(950)	(111)	(122)
Preferred dividends	-	-	-	-	` .
Other items	_	_	_	_	
Reported net profit	1,436	632	2,970	1,828	2,031
Non-recurring items & goodwill (net)	38	0	(164)	0	_,
Recurring net profit	1,474	632	2,806	1,828	2,031
Per share (THB)					
Recurring EPS *	1.23	0.53	2.34	1.52	1.69
Reported EPS	1.20	0.53	2.48	1.52	1.69
DPS	0.72	0.72	1.40	1.07	1.18
Diluted shares (used to calculate per share data)	1,200	1,200	1,200	1,200	1,200
Growth		<u>, </u>	·	,	,
Revenue (%)	8.2	75.9	55.7	(19.6)	5.0
Operating EBITDA (%)	(1.3)	(15.8)	291.4	(37.4)	8.8
Operating EBIT (%)	(1.8)	(53.6)	535.7	(47.8)	11.4
Recurring EPS (%)	90.6	(57.1)	344.0	(34.9)	11.1
Reported EPS (%)	(22.9)	(56.0)	369.9	(38.5)	11.1
Operating performance	(22.0)	(00.0)	000.0	(00.0)	
Gross margin inc. depreciation (%)	30.7	20.4	34.6	28.1	29.0
Gross margin inc. depresidation (%)	30.7	20.4	34.6	28.1	29.0
Operating EBITDA margin (%)	37.5	17.9	45.1	35.1	36.4
Operating EBIT margin (%)	33.3	8.8	35.9	23.3	24.7
Net margin (%)	33.1	8.1	23.0	18.7	19.8
Effective tax rate (%)	16.4	29.7	17.0	17.5	19.0
	58.6	136.7	60.0	70.0	70.0
Dividend payout on recurring profit (%)	49.1	4.4	20.1	13.8	17.2
Interest cover (X)					
nventory days	75.0	45.6	45.1	54.1	49.1
Debtor days	37.9	43.1	43.6	64.8	67.0
Creditor days	35.0	27.0	31.0	37.2	33.7
Operating ROIC (%)	45.4	6.6	30.7	16.2	18.4
ROIC (%)	8.7	2.5	13.5	7.2	8.0
ROE (%)	12.0	5.0	21.3	13.5	14.5
ROA (%) * Pre-exceptional, pre-goodwill and fully diluted	8.2	2.5	13.1	6.8	7.6
Revenue by Division (THB m)	2019	2020	2021E	2022E	2023E
Cash patient - OPD	1,681	2,784	3,582	3,479	3,670
Cash patient - IPD	1,951	2,681	3,353	3,279	3,455
SSO	0	1,402	1,542	1,619	1,700
330	U	1,402	1,042	1,010	1,700

Sources: Ramkhamhaeng Hospital; FSSIA estimates

Financial Statements

Ramkhamhaeng Hospital

Ramkhamhaeng Hospital					
Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Recurring net profit	1,474	632	2,806	1,828	2,031
Depreciation	188	716	1,126	1,159	1,204
Associates & minorities	-	-	-	-	-
Other non-cash items	(71)	697	1,114	111	122
Change in working capital Cash flow from operations	(385) 1,205	(663) 1,383	(495) 4,551	(115) 2,983	(120) 3,237
Capex - maintenance	(42)	(8,952)	(731)	(587)	(616)
Capex - new investment	· -	-	· -	` -	-
Net acquisitions & disposals	(3,088)	(1,327)	0	0	0
Other investments (net)	- (0.400)	- (40.070)	(704)	-	-
Cash flow from investing Dividends paid	(3,130) (1,073)	(10,279) (810)	(731) (864)	(587) (1,684)	(616) (1,279)
Equity finance	(1,073)	0	0	(1,004)	(1,279)
Debt finance	3,113	5,063	0	(800)	(1,100)
Other financing cash flows	8	4,247	(1,941)	(78)	(85)
Cash flow from financing	2,047	8,500	(2,805)	(2,561)	(2,465)
Non-recurring cash flows	- 0	- 0	0	0	0
Other adjustments Net other adjustments	0	0	0	0	0
Movement in cash	123	(396)	1,015	(166)	155
Free cash flow to firm (FCFF)	(1,878.47)	(8,685.48)	4,061.64	2,617.74	2,818.98
Free cash flow to equity (FCFE)	1,195.94	413.45	1,878.92	1,517.66	1,434.88
Per share (THB)					
FCFF per share	(1.57)	(7.24)	3.38	2.18	2.35
FCFE per share	1.00	0.34	1.57	1.26	1.20
Recurring cash flow per share	1.33	1.70	4.20	2.58	2.80
Balance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Tangible fixed assets (gross)	5,527	18,063	18,794	19,381	19,997
Less: Accumulated depreciation	(3,658)	(7,958)	(9,084)	(10,242)	(11,446)
Tangible fixed assets (net)	1,869	10,105	9,710	9,139	8,551
Intangible fixed assets (net)	17	409	409	409	409
Long-term financial assets Invest. in associates & subsidiaries	- 13,897	- 15,224	- 15,224	- 15,224	- 15,224
Cash & equivalents	1,012	616	1,631	1,465	1,620
A/C receivable	573	1,274	1,639	1,835	1,938
Inventories	623	754	937	804	834
Other current assets	401	708	1,103	886	930
Current assets	2,609	3,352	5,310	4,990	5,322
Other assets	120	188	188	188	188
Total assets Common equity	18,512 12,637	29,278 12,804	30,841 13,507	29,950 13,651	29,695 14,402
Minorities etc.	556	5,103	5,514	5,547	5,584
Total shareholders' equity	13,194	17,906	19,021	19,199	19,987
Long term debt	0	3,137	3,137	2,837	2,537
Other long-term liabilities	466	980	980	980	980
Long-term liabilities	466 297	4,117	4,117 644	3,817	3,517
A/C payable Short term debt	4,233	518 6,158	6,158	553 5,658	573 4,858
Other current liabilities	323	578	901	724	760
Current liabilities	4,853	7,255	7,703	6,935	6,191
Total liabilities and shareholders' equity	18,512	29,278	30,841	29,950	29,695
Net working capital	976	1,639	2,134	2,249	2,369
Invested capital * Includes convertibles and preferred stock which is being	16,879	27,565	27,666	27,209	26,741
	g treated as debt				
Per share (THB)	40.50	40.07	44.00	44.00	40.00
Book value per share Tangible book value per share	10.53 10.52	10.67 10.33	11.26 10.92	11.38 11.04	12.00 11.66
Financial strength	10.52	10.33	10.92	11.04	11.00
Net debt/equity (%)	24.4	48.5	40.3	36.6	28.9
Net debt/total assets (%)	17.4	29.6	24.9	23.5	19.4
Current ratio (x)	0.5	0.5	0.7	0.7	0.9
CF interest cover (x)	38.1	3.3	9.4	9.7	10.3
Valuation	2019	2020	2021E	2022E	2023E
Recurring P/E (x) *	25.4	59.3	13.4	20.5	18.5
Recurring P/E @ target price (x) *	39.1	91.1	20.5	31.5	28.4
Reported P/E (x)	26.1	59.3	12.6	20.5	18.5
Dividend yield (%) Price/book (x)	2.3 3.0	2.3 2.9	4.5 2.8	3.4 2.7	3.8 2.6
Price/tangible book (x)	3.0	3.0	2.9	2.8	2.7
EV/EBITDA (x) **	24.7	36.5	9.2	14.6	13.1
EV/EBITDA @ target price (x) **	36.8	50.9	12.9	20.4	18.4
EV/invested capital (x)	2.4	1.9	1.8	1.8	1.8
* Pre-exceptional, pre-goodwill and fully diluted ** EBI	ΓDA includes associate	e income and recuri	ing non-operating i	ncome	

Sources: Ramkhamhaeng Hospital; FSSIA estimates

Ramkhamhaeng Hospital Teerapol Udomvej, CFA RAM TB

Corporate Governance report of Thai listed companies 2020

EXCELLE	NT LEVEL									
AV	ADVANC	AF	AIRA	AKP	AKR	ALT	AMA	AMATA	AMATAV	ANAN
TC	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
EC	BEM	BGRIM	BIZ	BKI	BLA	BOL	BPP	BRR	BTS	BWG
										COMAN
ENTEL	CFRESH	CHEWA	CHO	CIMBT	CK	CKP	CM	CNT	COL	
COTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
8VC	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
SMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
JWD	K	KBANK	KCE	 KKP	KSL	KTB	KTC	LANNA	LH	LHFG
_IT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
ONON	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
TYV	OISHI	ORI	ОТО	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S&J	SAAM
SABINA	SAMART	SAMTEL	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
ГНІР	THRE	THREL	TIP	TIPCO	TISCO	TK	TKT	TTB	TMILL	TNDT
ΓNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
ITCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
/GI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE		
ERY GO	OD LEVEL									
s	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
ASIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
CHG	CHOTI	CHOW	CI	CIG	CMC	COLOR	COM7	CPL	CRC	CRD
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
ESTAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
MH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
JCKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
_&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	M	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
PDI	PICO	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
QLT	RCL	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
CC	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
ΓMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
ΓPS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
JPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
'UASA	ZEN	ZIGA	ZMICO	-			-			-
	\/=!									
OOD LE		ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
'UP	A									
352	BC	BCH	BEAUTY	BGT	ВН	BIG	BKD	BLAND	BM	BR
BROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
PT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
SSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
CM	KKC	KUMWEL	KUN	KWG	KYE	LEE	 MATCH	MATI	M-CHAI	MCS
/IDX	MJD	MM	MORE	NC	NDR	NER	NFC	NNCL	NPK	NUSA
CEAN	PAF	PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
ROUD	PTL	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
GP	SISB	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
SUPER	SVOA	TC	TCCC	THMUI	TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
TI	TYCN	UKEM	UMS	VCOM	VRANDA	WIN	WORK	WPH		II LAG
		Description						Score F	Range	
		Excellent						90-1	=	
		Very Good						20.0	RO	
		Very Good Good						80-8 70-7		

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

and corruption SEC imposed a civil sanction against insider trading of director and executive; ** delisted

Anti-corruption Progress Indicator 2020

CERTIFIED)									
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	всн	ВСР	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	СНОТІ	CHOW	CIG	CIMBT	CM	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	occ	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S&J
SABINA	SAT	SC	SCB	SCC	sccc	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARE	ס									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

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The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; * FSSIA's compilation

GENERAL DISCLAIMER

ANALYST(S) CERTIFICATION

Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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Company	Ticker	Price	Rating	Valuation & Risks
Ramkhamhaeng Hospital	RAM TB	THB 31.25	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.
Bumrungrad Hospital	ВН ТВ	THB 144.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Chain Hospital	ВСН ТВ	THB 21.40	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Chularat Hospital	CHG TB	THB 3.88	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Praram 9 Hospital	PR9 TB	THB 10.70	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 34.00	HOLD	Downside risks to our DCF-based target price include 1) weak patient volume following the economic slowdown; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected expenses from new hospitals. Upside risk is big-lot sales of Jin Wellbeing County units.
Vibhavadi Medical Center	VIBHA TB	THB 2.18	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Bangkok Dusit Medical Services	BDMS TB	THB 22.30	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.

Source: FSSIA estimates

Additional Disclosures

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 30-Nov-2021 unless otherwise stated.

RECOMMENDATION STRUCTURE

Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Industry Recommendations

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

Country (Strategy) Recommendations

Overweight (O). Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral (N). Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight (U). Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.