# 4 NOVEMBER 2021 THAILAND / HEALTHCARE

**BH TB** 





# TARGET PRICE THB170.00 CLOSE THB153.00 UP/DOWNSIDE +11.1% PRIOR TP THB155.00 CHANGE IN TP +9.7% TP vs CONSENSUS +21.6%

## การท่องเที่ยวเชิงสุขภาพกลับมายืนได้อีกครั้ง

#### กำไร 3Q21 โต 37% q-q ใกล้เคียงกับประมาณการ

BH รายงานกำไรสุทธิ์ 296 ลบ. (+34% y-y, +37% q-q) ใน 3Q21 สอดคล้องกับประมาณการ ของเราและสูงกว่าของตลาด 15% จาก EBITDA margin และรายได้อื่นที่สูงเกินคาด โดย รายได้โต 1% y-y จากรายได้ผู้ป่วยชาวไทยที่โต 4% y-y ซึ่งช่วยชดเชยรายได้ผู้ป่วยต่างชาติที่ ลดลง 4% y-y อย่างไรก็ดีรายได้ลดลง 3% q-q จากรายได้ผู้ป่วยต่างชาติที่ลดลง 12% q-q หลัง หยุดให้บริการสถานกักกันในโรงพยาบาล (AHQ) ชั่วคราว ในขณะที่รายได้ผู้ป่วยชาวไทยโต 5% q-q รายได้อื่นโตแบบก้าวกระโดดจากที่เคยเฉลี่ยอยู่ที่ 20 ลบ. เป็น 74 ลบ. จากการกลับ รายการหนี้สูงสัยจะสูญและกำไรจากการขายอุปกรณ์ EBITDA margin ปรับตัวดีขึ้นเป็น 22% จาก 19% ใน 2Q21 และ 18% ใน 3Q20 จากมาตรการประหยัดตันทุน พร้อมค่าธรรมเนียม แพทย์ที่ลดลง 52 ลบ. y-y และค่าบำรุงรักษาชอฟท์แวร์ที่ลดลง 18 ลบ. y-y

#### การฟื้นตัวมีแนวโน้มต่อเนื่องใน 4Q21

เราคาดว่าการดำเนินงานจะปรับตัวดีขึ้นต่อเนื่องใน 4Q21 ผู้ป่วยชาวไทยที่ไม่ได้เป็น Covid น่าจะฟื้นตัวต่อเนื่องจากความมั่นใจของผู้ป่วยที่มากขึ้น เนื่องจากประชากรกรุงเทพส่วนมาก ได้รับวัคชีนเป็นที่เรียบร้อยแล้ว นอกจากนี้ไทยยังอนุญาตให้นักท่องเที่ยวที่ได้รับวัคชีนครบจาก 63 ประเทศเดินทางเข้าประเทศโดยไม่ต้องกักกัน ซึ่งทำให้เราคาดว่าผู้ป่วยต่างชาติจะเพิ่มขึ้น ตั้งแต่ 4Q21 เป็นต้นไปโดยเฉพาะอย่างยิ่งจากประเทศในตะวันออกกลางและ CLMV ใน ภาพรวมเราคาดว่ากำไร 4Q21 จะอยู่ที่ 340-380 ลบ.

#### กำไรจะเกินระดับก่อน Covid ภายในปี 2023

เราคาดว่ารายได้ผู้ป่วยชาวไทยจะเกินระดับก่อน Covid อยู่ 5% ในปี 2022 เนื่องจาก BH ได้ ส่วนแบ่งตลาดผู้ป่วยชาวไทยและต่างชาติผ่านแผนการส่งเสริมการขายเชิงรุก เราคาดว่าผู้ป่วย ต่างชาติจะพื้นตัวเป็น 67% ของระดับก่อน Covid ในปี 2022 และแตะระดับก่อน Covid ในปี 2023 ดังนั้นเราจึงคาดว่ารายได้รวมในปี 2023 จะเกินระดับก่อน Covid อยู่ 4% ประกอบกับ EBITDA margin ที่ดีขึ้นจากมาตรการประหยัดตันทุน เราคาดว่ากำไรจากการดำเนินงานในปี 2023 จะอยู่ที่ 4.1พัน ลบ. สูงเกินระดับก่อน Covid อยู่ 8%

## ปรับประมาณการกำไรปี 2023 เพื่อสะท้อนการฟื้นตัวของการท่องเที่ยวเชิง สุขภาพ

เราปรับเพิ่มประมาณการกำไรจากการดำเนินงานในปี 2023 อีก 7% เพื่อสะท้อนแนวโน้มที่ดี ขึ้นของผู้ป่วยต่างชาติและได้ราคาเป้าหมายใหม่ที่ 170 บาท/หุ้น (DCF, 7.8% WACC, 3% LTG) ปัจจุบัน BH มีการซื้อขายที่ 30x ของค่า 2023E P/E ซึ่งต่ำกว่าค่าเฉลี่ย 5 ปีย้อนหลังที่ 38x ในระยะสั้นปัจจัยบวกจะอยู่ที่ความต้องการของนักท่องเที่ยวเชิงสุขภาพที่อั้นอยู่ใน 4Q21

#### **KEY STOCK DATA**

YE Dec (THB m)	2020	2021E	2022E	2023E
Revenue	12,362	11,724	14,958	19,259
Net profit	1,204	955	2,363	4,066
EPS (THB)	1.51	1.20	2.97	5.11
vs Consensus (%)	-	(10.2)	3.8	32.2
EBITDA	2,511	2,334	4,209	6,286
Core net profit	1,199	955	2,363	4,066
Core EPS (THB)	1.51	1.20	2.97	5.11
Chg. In EPS est. (%)	-	0.0	0.1	6.8
EPS growth (%)	(71.7)	(20.4)	147.3	72.1
Core P/E (x)	101.5	127.5	51.5	29.9
Dividend yield (%)	2.1	2.0	0.5	1.2
EV/EBITDA (x)	46.4	51.0	27.7	17.9
Price/book (x)	6.6	7.1	6.5	5.7
Net debt/Equity (%)	(29.5)	(17.4)	(29.5)	(43.7)
ROE (%)	6.2	5.4	13.2	20.2



Absolute (%) 7.0 25.9 65.9  Relative to country (%) 6.5 20.3 25.7  Mkt cap (USD m) 3,650  3m avg. daily turnover (USD m) 8.1  Free float (%) 45  Major shareholder Mr. Satit Viddayakorn (18%) 12m high/low (THB) 154.00/91.00				
Relative to country (%)       6.5       20.3       25.7         Mkt cap (USD m)       3,650         3m avg. daily turnover (USD m)       8.1         Free float (%)       45         Major shareholder       Mr. Satit Viddayakorn (18%)         12m high/low (THB)       154.00/91.00	Share price performance	1 Month	3 Month	12 Month
Mkt cap (USD m) 3,650 3m avg. daily turnover (USD m) 8.1 Free float (%) 45 Major shareholder Mr. Satit Viddayakorn (18%) 12m high/low (THB) 154.00/91.00	Absolute (%)	7.0	25.9	65.9
3m avg. daily turnover (USD m)  Free float (%)  Major shareholder  Mr. Satit Viddayakorn (18%)  12m high/low (THB)  154.00/91.00	Relative to country (%)	6.5	20.3	25.7
Free float (%)  Major shareholder  Mr. Satit Viddayakorn (18%)  12m high/low (THB)  154.00/91.00	Mkt cap (USD m)			3,650
Major shareholder Mr. Satit Viddayakorn (18%) 12m high/low (THB) 154.00/91.00	3m avg. daily turnover (USD m)			8.1
12m high/low (THB) 154.00/91.00	Free float (%)			45
3 ( )	Major shareholder	Mr. Sa	tit Viddayal	korn (18%)
Issued shares (m) 922.70	12m high/low (THB)		15	4.00/91.00
	Issued shares (m)			922.70

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

We think BH's operations have already passed their bottom. International patient revenue under the Alternative Hospital Quarantine (AHQ) program should continue to improve and fully recover when the government decides to reopen the country for tourism.

We expect to see an improvement in Bumrungrad Health Network (BHN), which is the new business model in which BHN and its partner hospitals set up jointly operated Centers of Excellence (CoE) in partnered hospitals. We believe there will be more CoE opening in partnered hospitals, especially hospitals under Principal Capital (PRINC TB, not rated), after Dr. Satit Viddayakorn, CEO and major shareholder of PRINC, acquired 23% of BH's shares in November 2020.

#### Company profile

BH is a leading private hospital (580 licensed beds) in the premium segment.

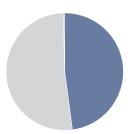
www.bumrungrad.com

#### Principal activities (revenue, 2020)

■ Thai patient revenue - 47.9 %

International patient revenue - 51.7

Other revenue - 0.4 %



Source: Bumrungrad Hospital

#### **Major shareholders**

- Mr. Satit Viddayakorn 18.0 %
- Bangkok Insurance 13.4 %
- UOB Kay Hian (Hong Kong) 9.1
- Bangkok Bank 8.3 %
- Others 51.2 %

Source: Bumrungrad Hospital

#### **Catalysts**

Key growth drivers include 1) the recovery of international patient volumes; 2) its new business model, 'Bumrungrad Health Network', which should enable BH to capture the middle-class patient segment; and 3) its vital life business (Wellness) which has a high margin compared to traditional healthcare.

#### Risks to our call

Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.

#### **Event calendar**

Date	Event
February 2022	4Q21 results announcement

### Key assumptions

	2021E	2022E	2023E
	(%)	(%)	(%)
OPD volume growth	2	24	12
OPD revenue / patient growth	(1)	3	18
IPD volume growth	2	15	11
IPD revenue / patient growth	(3)	11	13

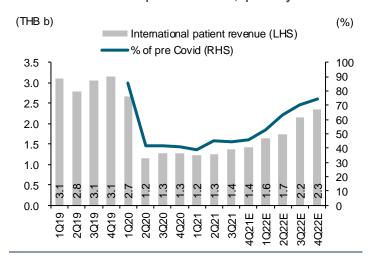
Source: FSSIA estimates

#### **Earnings sensitivity**

- For every 1% increase in patient volume, we project 2021 earnings to rise by 2%, and vice versa, all else being equal.
- For every 1% increase in EBITDA margin, we project 2021 earnings to rise by 6%, and vice versa, all else being equal.

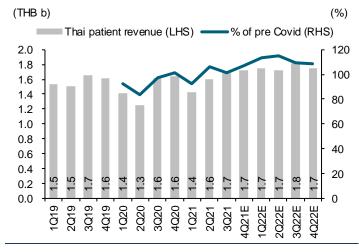
Source: FSSIA estimates

#### Exhibit 1: International patient revenue, quarterly



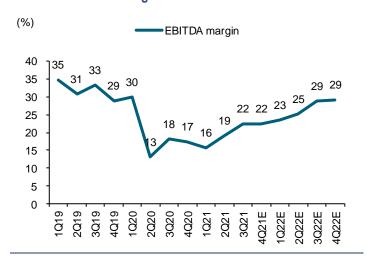
Sources: BH; FSSIA estimates

Exhibit 3: Thai patient revenue, quarterly



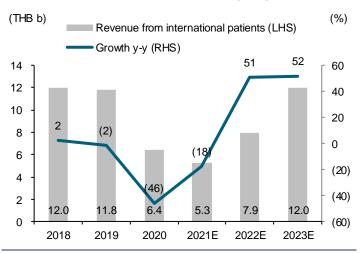
Sources: BH; FSSIA estimates

**Exhibit 5: EBITDA margin** 



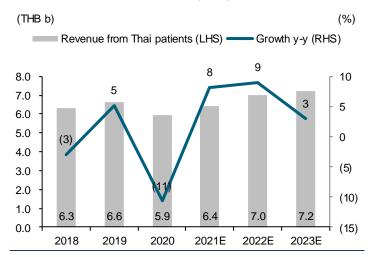
Sources: BH; FSSIA estimates

Exhibit 2: International patient revenue, yearly



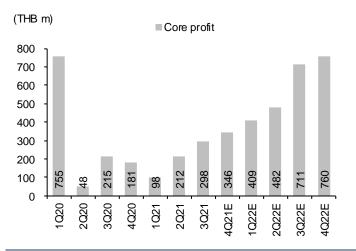
Sources: BH; FSSIA estimates

Exhibit 4: Thai patient revenue, yearly



Sources: BH; FSSIA estimates

**Exhibit 6: Core profit** 



Sources: BH; FSSIA estimates

Exhibit 7: BH – 3Q21 results review

	3Q20	4Q20	1Q21	2Q21	3Q21	Cha	ange	9M20	9M21	Change	2021E
	(THB m)	(q-q %)	(y-y %)	(THB m)	(THB m)	(y-y %)	(THB m				
Sales	2,897	2,928	2,655	2,994	2,915	(3)	1	9,434	8,564	(9)	11,724
COGS (incl. depreciation)	(1,859)	(1,880)	(1,748)	(1,905)	(1,814)	(5)	(2)	(5,798)	(5,467)	(6)	(7,386
Gross Profit	1,038	1,049	908	1,089	1,101	1	6	3,636	3,097	(15)	4,338
SG&A	(828)	(858)	(812)	(835)	(813)	(3)	(2)	(2,536)	(2,460)	(3)	(3,266)
Operating Profit	211	190	96	254	288	13	37	1,100	637	(42)	1,072
Net other income	16	19	23	21	74	245	359	59	119	101	129
Interest income	29	22	21	17	16	(9)	(46)	106	54	(49)	123
Interest expense	(32)	(32)	(31)	(31)	(31)	0	(2)	(96)	(94)	(3)	(129
Pretax profit	224	199	109	261	346	32	54	1,169	716	(39)	1,195
Income Tax	1	(17)	(12)	(38)	(39)	2	nm	(133)	(89)	(33)	(227
Associates	0	(0)	0	(10)	(2)	(76)	nm	(2)	(12)	n/a	(2
Minority interest	(10)	(2)	1	(1)	(7)	488	(28)	(16)	(7)	n/a	(10
Core profit	215	181	98	212	298	41	38	1,019	607	(40)	955
Extraordinaries, GW & FX	6	(8)	(7)	5	(2)	(133)	(126)	12	(4)	n/a	(
Reported net profit	222	173	91	216	296	37	34	1,031	604	(41)	955
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Outstanding shares (m)	795	795	795	795	795	0	0	795	795	0	795
Core EPS (THB)	0.27	0.23	0.12	0.27	0.37	41	38	1.28	0.76	(40)	1.20
EPS (THB)	0.28	0.22	0.11	0.27	0.37	37	34	1.30	0.76	(41)	1.20
COGS (excl. depreciation)	1,558	1,577	1,449	1,609	1,521	(6)	(2)	4,880	4,579	(6)	6,124
Depreciation	301	303	298	296	294	(1)	(2)	917	888	(3)	1,262
EBITDA	527	512	417	571	655	15	24	2,076	1,644	(21)	2,463
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Key ratios	(%)	(%)	(%)	(%)	(%)	(ppt)	(ppt)	(%)	(%)	(ppt)	(%)
Gross margin	36	36	34	36	38	1	2	39	36	(2)	3
SG&A/Revenue	29	29	31	28	28	0	(1)	27	29	2	28
EBITDA margin	18	17	16	19	22	3	4	22	19	(3)	2
Net profit margin	8	6	3	7	10	3	3	11	7	(4)	
Operating stats	(y-y %)										
Hospital revenue growth	(39)	(39)	(35)	23	0						
OPD revenue growth	(42)	(42)	(34)	23	n/a						
IPD revenue growth	(35)	(35)	(37)	23	n/a						
International patient revenue growth	(60)	(60)	(54)	19	(4)						
Thai patient revenue growth	3	4	1	27	4						

Sources: BH; FSSIA estimate

#### **Exhibit 8: DCF valuation**

Cost of equity assumptions	(%)		Cost of debt assumptions	(%)
Risk-free rate	3.0		Pre-tax cost of debt	3.5
Market risk premium	8.0		Marginal tax rate	20.0
Stock beta	0.7			
Cost of equity, Ke	8.6		Net cost of debt, Kd	2.8
Weight applied	87.0		Weight applied	13.0
WACC	7.8			
DCF valuation estimate	(THB b)	(THB/share)	Comments	
NPV	47.9	51.9	WACC 7.8%, Risk-free rate 3%, Risk premium 8%	
Terminal value	103.6	112.3	Terminal growth 3%	
Cash & liquid assets	7.7	8.4	At end-2022E	
Investments	0.1	0.1	At end-2022E	
Debt	(2.1)	(2.3)	At end-2022E	
Minorities	(0.3)	(0.4)	At end-2022E	

Residual ordinary equity 156.9 170.0

Source: FSSIA estimates

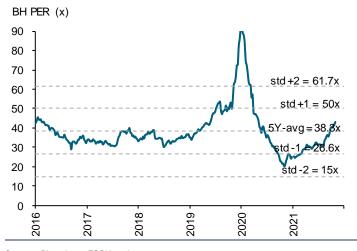
Exhibit 9: Changes in key assumptions

		Current			- Previous			Change	
	2021E	2022E	2023E	2021E	2022E	2023E	2021E	2022E	2023E
	(THB b)	(THB b)	(%)	(%)	(%)				
OPD patient revenue	6.0	7.6	10.1	6.0	8.0	9.8	(1.0)	(5.3)	2.7
IPD patient revenue	5.7	7.3	9.1	5.9	7.8	8.7	(3.2)	(7.0)	4.9
Thai patient revenue	6.4	7.0	7.2	6.4	6.6	6.8	0.2	6.0	6.0
International patient revenue	5.3	7.9	12.0	5.5	9.3	11.7	(4.7)	(14.7)	2.4
Revenue	11.7	15.0	19.3	12.0	15.9	18.6	(2.1)	(6.1)	3.7
EBITDA Margin (%)	19.9	28.1	32.6	19.9	26.4	32.1	0.0	1.7	0.5
Core profit	1.0	2.4	4.1	1.0	2.4	3.8	(0.0)	0.1	6.8

Note: Change of items in percentage terms are represented in ppt change

Source: FSSIA estimates

Exhibit 10: One-year forward rolling P/E band



 $Sources: Bloomberg; FSSIA\ estimates$ 

Exhibit 11: One-year forward rolling P/BV band



Sources: Bloomberg; FSSIA estimates

Exhibit 12: Peer comparisons as of 3 Nov 2021

Company	BBG	Rec		Share pric	e	Market	P	E	R0	DE	PE	V	- EV/ EE	BITDA -
			Current	Target	Upside	Сар	21E	22E	21E	22E	21E	22E	21E	22E
			(LCY)	(LCY)	(%)	(USD m)	(x)	(x)	(%)	(%)	(x)	(x)	(x)	(x)
Thailand														
Bangkok Dusit Med Service	BDMS TB	BUY	23.60	29.00	22.9	11,259	54.3	37.2	8.1	11.6	4.5	4.2	24.1	18.5
Bumrungrad Hospital	вн тв	BUY	153.00	170.00	11.1	3,650	127.5	51.5	5.4	13.2	7.1	6.5	51.0	27.7
Bangkok Chain Hospital	BCH TB	BUY	19.80	28.50	43.9	1,482	11.7	26.8	48.6	17.8	4.7	4.9	7.9	15.1
Chularat Hospital	CHG TB	BUY	3.72	4.70	26.3	1,228	17.0	29.0	48.6	24.0	7.0	7.0	11.7	18.6
Praram 9 Hospital	PR9 TB	BUY	10.90	14.00	28.4	257	43.3	23.9	4.7	8.3	2.0	1.9	14.8	10.6
Thonburi Healthcare Group	THG TB	HOLD	33.75	27.50	(18.5)	855	99.6	68.8	3.6	5.2	3.6	3.5	28.1	25.4
Vibhavadi Medical Center	VIBHA TB	BUY	2.22	2.80	26.1	905	46.6	37.4	8.6	8.8	3.6	2.7	28.5	24.4
Ramkhamhaeng Hospital	RAM TB	BUY	153.50	225.00	46.6	1,106	21.6	21.1	13.6	13.9	3.0	2.8	15.2	15.1
Rajthanee Hospital	RJH TB	n/a	31.75	n/a	n/a	279	14.4	20.2	39.7	25.8	6.4	5.4	9.3	13.0
Ekachai Medical Care	EKH TB	n/a	7.75	n/a	n/a	140	18.2	26.0	26.5	16.5	5.4	4.8	11.0	14.5
Thailand average						21,161	45.4	34.2	20.7	14.5	4.7	4.4	20.2	18.3
Regional														
Ramsay Health Care	RHC AU	n/a	72.36	n/a	n/a	12,309	35.2	32.3	11.3	12.1	4.0	4.0	13.2	12.4
Ihh Healthcare Bhd	IHH SP	n/a	2.09	n/a	n/a	13,599	42.6	37.2	5.8	6.1	2.4	2.4	17.1	16.0
Ryman Healthcare	RYM NZ	n/a	14.10	n/a	n/a	5,032	30.3	24.9	12.2	8.8	3.1	2.8	34.0	25.1
Apollo Hospitals Enterprise	APHS IN	n/a	4,439	n/a	n/a	8,566	743.4	76.4	2.4	15.8	17.6	15.1	58.3	31.4
Kpj Healthcare Berhad	KPJ MK	n/a	1.13	n/a	n/a	1,172	59.5	26.9	3.9	8.7	2.5	2.3	16.3	12.3
Raffles Medical Group	RFMD SP	n/a	1.35	n/a	n/a	1,869	32.9	32.9	8.4	8.6	2.9	2.7	18.3	17.3

Mitra Keluarga Karyasehat	MIKA IJ	n/a	2,260	n/a	n/a	2,210	28.7	30.4	20.7	18.0	6.5	5.6	18.2	19.4
Aier Eye Hospital Group	300015 CH	n/a	47.55	n/a	n/a	40,196	105.4	80.2	20.3	22.2	30.1	20.8	61.3	48.6
Regional average						84,954	134.8	42.6	10.6	12.5	8.7	7.0	29.6	22.8
Overall average						106,116	85.1	37.9	16.3	13.6	6.5	5.5	24.3	20.3

Sources: Bloomberg; FSSIA estimates

#### **Financial Statements**

Bumrungrad Hospital

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	18,474	12,362	11,724	14,958	19,259
Cost of goods sold	(8,968)	(6,457)	(6,124)	(7,330)	(8,956)
Gross profit	9,507	5,905	5,600	7,628	10,303
Other operating income	-	-	-	-	-
Operating costs	(3,699)	(3,394)	(3,266)	(3,419)	(4,017)
Operating EBITDA	5,807	2,511	2,334	4,209	6,286
Depreciation	(1,223)	(1,220)	(1,262)	(1,320)	(1,344)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	4,584	1,291	1,072	2,889	4,942
Net financing costs	32	0	(6)	(38)	9
Associates	(3)	(2)	(2)	(3)	(3)
Recurring non-operating income	82	75	127	82	85
Non-recurring items	(135)	5	0	0	0
Profit before tax	4,563	1,371	1,192	2,933	5,035
Tax	(802)	(150)	(227)	(558)	(957)
Profit after tax	3,760	1,221	965	2,375	4,078
Minority interests	(13)	(17)	(10)	(13)	(13)
Preferred dividends	-	-	-	-	-
Other items	2.740	4 204	-		4.000
Reported net profit	3,748 135	1,204	955 0	2,363 0	4,066 0
Non-recurring items & goodwill (net) Recurring net profit	3,883	(5) 1,199	955	2,363	4,066
Per share (THB)	3,000	1,100	333	2,505	4,000
Recurring EPS *	5.33	1.51	1.20	2.97	5.11
Reported EPS	5.14	1.51	1.20	2.97	5.11
DPS	2.95	3.20	3.05	0.80	1.78
Diluted shares (used to calculate per share data)	729	796	796	796	796
Growth					
Revenue (%)	0.8	(33.1)	(5.2)	27.6	28.8
Operating EBITDA (%)	(5.9)	(56.8)	(7.0)	80.3	49.3
Operating EBIT (%)	(8.2)	(71.8)	(16.9)	169.5	71.1
Recurring EPS (%)	(6.6)	(71.7)	(20.4)	147.3	72.1
Reported EPS (%)	(9.7)	(70.6)	(20.7)	147.3	72.1
Operating performance					
Gross margin inc. depreciation (%)	44.8	37.9	37.0	42.2	46.5
Gross margin of key business (%)	44.8	37.9	37.0	42.2	46.5
Operating EBITDA margin (%)	31.4	20.3	19.9	28.1	32.6
Operating EBIT margin (%)	24.8	10.4	9.1	19.3	25.7
Net margin (%)	21.0	9.7	8.1	15.8	21.1
Effective tax rate (%)	17.1	10.9	19.0	19.0	19.0
Dividend payout on recurring profit (%)	55.4	212.1	254.1	27.1	34.9
Interest cover (X)	(145.6)	(5,021.5)	200.7	78.5	(575.5)
Inventory days	14.7	18.1	18.0	16.0	15.9
Debtor days	52.4	73.1	63.2	41.6	27.6
Creditor days	37.3	44.5	40.9	36.5	36.2
Operating ROIC (%)	30.6	8.7	6.3	16.8	31.1
ROIC (%)	27.6	8.3	6.6	16.2	29.6
ROE (%)	20.2	6.2	5.4	13.2	20.2
ROA (%)  * Pre-exceptional, pre-goodwill and fully diluted	15.2	4.8	4.2	10.3	15.7
Revenue by Division (THB m)	2019	2020	2021E	2022E	2023E
Thai patient revenue	6,627	5,924	6,409	6,986	7,196
International patient revenue	11,782	6,392	5,267	7,929	12,025
Other revenue  Sources: Rumrungrad Hospital: FSSIA estimates	65	47	47	43	38

Sources: Bumrungrad Hospital; FSSIA estimates

#### **Financial Statements**

Bumrungrad Hospital

Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Recurring net profit	3,883	1,199	955	2,363	4,066
Depreciation	1,223	1,220	1,262	1,320	1,344
associates & minorities	-	- -	-	-	-
Other non-cash items	938	(370)	10	13	13
Change in working capital	(223)	(172)	278	643	651
cash flow from operations	5,822	1,877	2,506	4,339	6,073
Capex - maintenance Capex - new investment	(2,566)	(1,073)	(2,608)	(1,086)	(770)
let acquisitions & disposals	(1,174)	1,320	0	0	0
Other investments (net)	(1,174)	1,320	-	-	-
Cash flow from investing	(3,741)	246	(2,608)	(1,086)	(770)
Dividends paid	(2,151)	(2,544)	(2,427)	(640)	(1,418)
Equity finance	0	230	0	0	(1,110)
Debt finance	(166)	93	(500)	0	0
Other financing cash flows	(275)	(254)	0	0	C
Cash flow from financing	(2,592)	(2,476)	(2,927)	(640)	(1,418)
Non-recurring cash flows	· · · · · · · · · · · · · · · · · · ·	-	-	` -	
Other adjustments	0	0	0	0	C
Net other adjustments	0	0	0	0	0
Movement in cash	(510)	(352)	(3,029)	2,612	3,885
Free cash flow to firm (FCFF)	2,208.32	2,251.07	26.37	3,367.31	5,417.35
Free cash flow to equity (FCFE)	1,640.51	1,961.78	(602.19)	3,252.50	5,302.54
Per share (THB)					
FCFF per share	2.39	2.44	0.03	3.65	5.87
FCFE per share	1.78	2.13	(0.65)	3.52	5.75
Recurring cash flow per share	8.29	2.57	2.80	4.64	6.81
Salance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Fangible fixed assets (gross)	23,969	24,861	27,469	28,555	29,326
Less: Accumulated depreciation	(11,338) <b>12,632</b>	(12,337) <b>12,525</b>	(13,599) <b>13,870</b>	(14,919) <b>13,636</b>	(16,263) <b>13,062</b>
Fangible fixed assets (net) ntangible fixed assets (net)	67	64	64	64	13,002
Long-term financial assets	-	-	-	04	04
nvest. in associates & subsidiaries	1,396	76	76	76	76
Cash & equivalents	8,490	8,138	5,109	7,721	11,606
VC receivable	2,748	2,206	1,854	1,555	1,362
nventories	330	309	293	351	429
Other current assets	168	148	140	179	231
Current assets	11,736	10,801	7,396	9,806	13,628
Other assets	351	757	757	757	757
Total assets	26,181	24,222	22,163	24,338	27,586
Common equity	19,973	18,532	17,060	18,782	21,430
Minorities etc.	292	305	315	328	340
Total shareholders' equity	20,265	18,837	17,375	19,110	21,771
_ong term debt	2,495	2,587	2,087	2,087	2,087
Other long-term liabilities	782	914	914	914	914
ong-term liabilities	3,277	3,501	3,001	3,001	3,001
A/C payable	870	704	668	799	977
Short term debt	0	0	0	0	C
Other current liabilities	1,769	1,179	1,119	1,427	1,837
Current liabilities	2,639	1,884	1,786	2,226	2,814
Total liabilities and shareholders' equity	26,181	24,222	22,163	24,338	27,586
Net working capital	607	779	501	(142)	(793)
nvested capital	15,052	14,200	15,267	14,390	13,166
Includes convertibles and preferred stock which is bei	ng treated as debt				
Per share (THB)					
Book value per share	27.40	23.29	21.44	23.60	26.93
Tangible book value per share	27.31	23.21	21.36	23.52	26.85
inancial strength					
Net debt/equity (%)	(29.6)	(29.5)	(17.4)	(29.5)	(43.7)
Net debt/total assets (%)	(22.9)	(22.9)	(13.6)	(23.1)	(34.5)
Current ratio (x)	4.4	5.7	4.1	4.4	4.8
CF interest cover (x)	(50.2)	(7,210.9)	(99.9)	86.9	(606.1)
/aluation	2019	2020	2021E	2022E	2023E
Recurring P/E (x) *	28.7	101.5	127.5	51.5	29.9
Recurring P/E @ target price (x) *	31.9	112.8	141.6	57.3	33.3
Reported P/E (x)	29.8	101.1	127.5	51.5	29.9
Dividend yield (%)	1.9	2.1	2.0	0.5	1.2
Price/book (x)	5.6	6.6	7.1	6.5	5.7
Price/tangible book (x)	5.6	6.6	7.2	6.5	5.7
EV/EBITDA (x) **	18.2	46.4	51.0	27.7	17.9
EV/EBITDA (x)  EV/EBITDA @ target price (x) **	20.4	51.8	56.8	30.9	20.1
• ,		8.2	7.8	8.1	8.6
EV/invested capital (x)	7.0	0.2	7.0		

Sources: Bumrungrad Hospital; FSSIA estimates

#### Corporate Governance report of Thai listed companies 2020

EXCELLE	NT I FVFI	•								
AAV	ADVANC	AF	AIRA	AKP	AKR	ALT	AMA	AMATA	AMATAV	ANAN
AOT	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
BEC	BEM	BGRIM	BIZ	BKI	BLA	BOL	BPP	BRR	BTS	BWG
CENTEL	CFRESH	CHEWA	CHO	CIMBT	CK	CKP	CM	CNT	COL	COMAN
COTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
DV8	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
FSMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
JWD	K	KBANK	KCE	KKP	KSL	KTB	KTC	LANNA	LH	LHFG
LIT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
MONO	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
NYT	OISHI	ORI	OTO	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S & J	SAAM
SABINA	SAMART	SAMTEL	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
ГНІР	THRE	THREL	TIP	TIPCO	TISCO	TK	TKT	TTB	TMILL	TNDT
ΓNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
TTCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
/GI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE	02.0	••
, 01	V II 1	WAOOAL	**/~ V L	4 4 1 1/A	WINOI	WIOL	A A II AI AI T	INOL		
ERY GO	OD LEVEL									
2S	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
ASIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
						COLOR	COM7	CPL		
CHG	CHOTI	CHOW	CI	CIG	CMC				CRC	CRD
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
STAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
MH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
JCKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
_&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	М	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
						PPP			PSTC	PT
PDI	PICO	PIMO	PJW	PL	PM		PRIN	PRINC		
QLT	RCL	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
CC	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
ΓMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
PS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
JPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
UASA	ZEN	ZIGA	ZMICO	OVVC	V L	VIVI	VIO	VVIIIX	441	٨٠
OOD LE		ABIGG		ALL	A1 1/2 2::		400	A.D.W.	10	
UP	A	ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
52	BC	BCH	BEAUTY	BGT	ВН	BIG	BKD	BLAND	BM	BR
ROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
PT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
SSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
CM	KKC	KUMWEL	KUN	KWG	KYE	LEE	MATCH	MATI	M-CHAI	MCS
1DX	MJD	MM	MORE	NC	NDR	NER	NFC	NNCL	NPK	NUSA
		PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
CEAN				RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
	PAF		ויאם	NJH		SPG			SF STARK	STC
ROUD	PAF PTL	RBF	RCI	CMART		SPG	SQ	SSP	STARK	SIG
ROUD GP	PAF PTL SISB	RBF SKN	SLP	SMART	SOLAR					
DCEAN PROUD SGP SUPER	PAF PTL SISB SVOA	RBF SKN TC	SLP TCCC	THMUI	TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
PROUD SGP SUPER	PAF PTL SISB	RBF SKN TC UKEM	SLP					TPCH WPH	TPIPP	
PROUD SGP	PAF PTL SISB SVOA	RBF SKN TC UKEM <b>Description</b>	SLP TCCC	THMUI	TIW	TNH	TOPP	TPCH WPH Score R	TPIPP Range	
PROUD SGP SUPER	PAF PTL SISB SVOA	RBF SKN TC UKEM <b>Description</b> Excellent	SLP TCCC	THMUI	TIW	TNH	TOPP	TPCH WPH Score R	TPIPP  Range  00	
PROUD GGP SUPER	PAF PTL SISB SVOA	RBF SKN TC UKEM <b>Description</b>	SLP TCCC	THMUI	TIW	TNH	TOPP	TPCH WPH Score R	TPIPP  Range  00  89	

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

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\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

#### **Anti-corruption Progress Indicator 2020**

CERTIFIED										
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	всн	BCP	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	СМ	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUI
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
ITEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
КТВ	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	М	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	OCC	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTE
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
THIP	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
TNITY	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
TSTH	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
UOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARE	D									
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

#### Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

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Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

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#### Teerapol Udomvej, CFA FSS International Investment Advisory Securities Co., Ltd

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Company	Ticker	Price	Rating	Valuation & Risks
Bumrungrad Hospital	вн тв	THB 153.00	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) higher medical fee discount promotions, leading to a weaker EBITDA margin.
Bangkok Dusit Medical Services	BDMS TB	THB 23.60	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected capex and opex for CoE projects.
Chularat Hospital	CHG TB	THB 3.72	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug price and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Bangkok Chain Hospital	ВСН ТВ	THB 19.80	BUY	Downside risks to our DCF-based target price include 1) a slowdown in international patients due to economic concerns, political protests or floods; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following a limited SSO budget.
Praram 9 Hospital	PR9 TB	THB 10.90	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) higher-than-expected expenses from its new building.
Thonburi Healthcare Group	THG TB	THB 33.75	HOLD	Downside risks to our DCF-based target price include 1) weak patient volume following the economic slowdown; 2) regulatory risks from drug prices and medical bill controls; and 3) higher-than-expected expenses from new hospitals. Upside risk is big-lot sales of Jin Wellbeing County units.
Vibhavadi Medical Center	VIBHA TB	THB 2.22	BUY	Downside risks to our DCF-based target price include 1) a slowdown in Thai patient volume due to economic concerns; 2) regulatory risks from drug prices and medical bill controls; and 3) SSO provision expenses following limited budgets from the SSO.
Ramkhamhaeng Hospital	RAM TB	THB 153.50	BUY	Downside risks to our DCF-based target price include 1) weak patient volumes following the economic slowdown; 2) regulatory risks from drug price and medical bill controls; and 3) losses from its subsidiary companies.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 03-Nov-2021 unless otherwise stated.

#### RECOMMENDATION STRUCTURE

#### Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.