## **19 OCTOBER 2021** THAILAND / ICT

# THAICOM

# **THCOM TB**





# Outlook remains unclear

## Loss should continue in 3Q21

We expect THCOM to post a core loss in 3Q21 of THB30m vs a THB56m loss in 2Q21. The improvement in its bottom line should come from the expiration of the Thaicom (TC) 4 and 6 satellite concession on 10 Sep-21. This frees the company from recognising the depreciation expense for these two satellites of almost THB250m per quarter. Note that TC 4 made a loss for THCOM due to its low utilisation rate of only 18% in 2Q21.

## Short-term operations remain unclear

Although the satellite concession for TC 4 and 6 has already expired, THCOM anticipates that it will assist National Telecom (NT), the current owner, to continue operating the two satellites. However, we have not seen any updates from the company about the terms or any contract agreements between the two organisations. Therefore, we are unable to project how its short-term performance might affect its earnings outlook.

## Satellite auction delay hurts its long-term outlook

The indefinite postponement of the right of use auction for the satellite orbital slots also hurts THCOM's long-term outlook. At the moment, the company operates only two satellites, TC 7 and 8, which should generate only stable earnings as they should have already reached the saturation point. A new satellite would be crucial for THCOM as it represents the company's growth outlook. We expect the auction might resume in mid-2022, which would mean a delay in THCOM's potential to generate revenue from a new satellite for over a year. The Office of The National Broadcasting and Telecommunications Commission may change the terms of the auction to attract more participants since THCOM was the only operator to submit for the bidding. If so, there may be more competitors in the future.

#### Maintain REDUCE with TP of THB7.10

THCOM's outlook remains unclear in both the short term – the agreement between NT and THCOM has not yet been finalised – and the long term - the new satellite auction will likely be delayed to next year. We expect its earnings in 4Q21 to be the earnings base for THCOM for the next two years. Maintain REDUCE with the same P/BV-based TP of THB7.10. Its share price has been trading at 1x 2022E P/BV (its 5-year mean P/BV), despite its unclear outlook.

#### **KEY STOCK DATA**

YE Dec (THB m)	2020	2021E	2022E	2023E
Revenue	3,557	2,560	1,850	1,943
Net profit	514	(41)	37	74
EPS (THB)	0.47	(0.04)	0.03	0.07
vs Consensus (%)	-	nm	100.0	(15.7)
EBITDA	1,323	883	360	363
Core net profit	(135)	(41)	37	74
Core EPS (THB)	(0.12)	(0.04)	0.03	0.07
Chg. In EPS est. (%)	nm	nm	-	-
EPS growth (%)	nm	nm	nm	101.9
Core P/E (x)	(91.6)	(298.9)	336.6	166.7
Dividend yield (%)	1.8	-	0.2	0.4
EV/EBITDA (x)	7.3	9.7	23.2	22.9
Price/book (x)	1.1	1.1	1.1	1.1
Net debt/Equity (%)	(24.1)	(34.5)	(35.8)	(36.2)
ROE (%)	(1.2)	(0.4)	0.3	0.7



Share price performance	1 Month	3 Month	12 Month
Absolute (%)	9.7	0.0	96.5
Relative to country (%)	8.5	(5.3)	44.5
Mkt cap (USD m)			370
3m avg. daily turnover (USD m)			4.1
Free float (%)			59
Major shareholder	lı	ntouch Hold	ings (41%)
12m high/low (THB)			14.10/4.92
Issued shares (m)			1,096.10

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

We see THCOM as facing too many challenging tasks going forward. All of these could be both upside and downside risks to the company in the long term. In our view, the main obstacles that could affect its outlook in the near future are as follows:

- 1) Operations continuing to be loss-making in 2021 then generating a tiny profit in 2022;
- 2) A partnership with National Telecom (NT);
- 3) The upcoming bidding for the right to use the satellite orbital slot within next year;
- 4) Low Earth Orbit (LEO) satellites.

THCOM's net profit outlook is highly visible, likely remaining sluggish and potentially having only a tiny profit next year. Numerous factors could significantly alter the company's performance, though we will have to wait for further updates to determine their impact.

## Company profile

Thaicom is a leading Asian satellite operator and provider of integrated satellite communications since 1991. Thaicom was the first operator in the world to develop and launch a High Throughput Satellite (HTS). Thaicom currently operates a fleet of 4 high performance satellites covering Asia, Oceania, and Africa.

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## Principal activities (revenue, 2020)

- Conventional satellite 60.0 %
- Broadband satellite 39.8 %
- Other revenue 0.2 %



Source: Thaicom

## **Major shareholders**

- Intouch Holdings 41.1 %
- Thai NVDR 2.8 %
- Others 56.1 %



Source: Thaicom

## **Catalysts**

- Sluggish earnings in the next two years;
- Inability to find new customers during the concession expiration.

## Key assumptions

	2019 (%)	2020 (%)	2021E (%)	2022E (%)	2023E (%)
Utilisation rate					
- Conventional	55	63	65	63	65
- Broadband	23	20	18	0	0

## Risks to our call

The key upside risks to our P/BV-based TP are 1) if the company is able to secure a new right of use concession for the satellite orbital slots and can generate significant revenue from it; 2) if it can form a partnership with NT or LEO satellite operators; and 3) if its operating costs after the expiration of Thaicom 4 and 6 are lower than expected.

## **Event calendar**

Date	Event	
Nov-2	1 3Q21 results announcemen	t

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in revenue, we project 2022 earnings to rise by 0.3%, and vice versa, all else being equal.
- For every 10 bps increase in gross profit margin, we project 2022 earnings to rise by 4.6%, and vice versa, all else being equal.

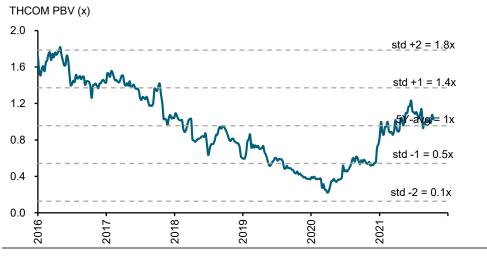
Source: FSSIA estimates

Exhibit 1: 3Q21E results preview

	3Q20	2Q21	3Q21E	Cha	nge	9M20	9M21E	Change	2021E
	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)	(THB m)
Revenue	918	796	788	(1.0)	(14.2)	2,756	2,372	(13.9)	2,560
Operating costs	(736)	(650)	(608)	(6.5)	(17.4)	(2,070)	(1,907)	(7.8)	(1,829)
Gross profit	182	146	180	23.7	(1.2)	686	464	(32.4)	731
SG&A expenses	(191)	(177)	(217)	22.6	13.5	(599)	(598)	(0.2)	(817)
EBIT	(8)	(31)	(37)	17.6	n.a.	87	(134)	(253.9)	(86)
Depn & amort.	345	339	289	(14.8)	(16.1)	1,007	966	(4.1)	968
EBITDA	336	308	253	(18.1)	(24.9)	1,094	832	(24.0)	883
EBITDA margin (%)	37	39	32	nm	nm	40	35	nm	34
Interest expense	(48)	(40)	(40)	0.6	(15.9)	(147)	(120)	(18.2)	(175)
Other income	39	41	50	21.7	28.8	155	178	14.8	200
Extra items	105	14	-	n.a.	(100.0)	250	165	(33.8)	-
Associates	2	(4)	(2)	(53.3)	n.a.	23	(22)		10
Pretax profit	89	(20)	(29)	n.a.	n.a.	367	67	(81.8)	(51)
Tax	(13)	(22)	(1)	(93.4)	(89.0)	(85)	(28)	(67.5)	9
Tax rate (%)	(14)	109	5	nm	nm	(23)	(41)	nm	(18)
Net profit	77	(41)	(30)	n.a.	n.a.	283	39	(86.1)	(41)
Core net profit	(28)	(56)	(30)	(46.1)	n.a.	33	(126)	n.a.	(41)
EPS (THB)	0.07	(0.04)	(0.03)	n.a.	n.a.	0.26	0.04	(86.1)	(0.04)
Core EPS (THB)	(0.03)	(0.05)	(0.03)	(46.1)	n.a.	0.03	(0.11)	n.a.	(0.04)

Sources: THCOM; FSSIA estimates

Exhibit 2: Rolling one-year forward P/BV band



Sources: Bloomberg; FSSIA estimates

## **Financial Statements**

Thaicom

Profit and Loss (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E
Revenue	4,663	3,557	2,560	1,850	1,943
Cost of goods sold	(1,857)	(1,306)	(861)	(776)	(865)
Gross profit	2,806	2,251	1,699	1,074	1,077
Other operating income	-	-	-	-	-
Operating costs	(1,040)	(927)	(817)	(714)	(715)
Operating EBITDA	1,766	1,323	883	360	363
Depreciation	(1,814)	(1,272)	(968)	(371)	(339)
Goodwill amortisation	-	-	-	-	-
Operating EBIT	(48)	51	(86)	(11)	24
Net financing costs	(300)	(188)	(175)	(175)	(175)
Associates	(116)	4	10	11	11
Recurring non-operating income	221	203	210	231	242
Non-recurring items	(1,780)	562	0	0	0
Profit before tax	(1,907)	628	(51)	45	91
Tax	(344)	(114)	9	(8)	(16)
Profit after tax	(2,250)	514	(41)	37	74
Minority interests Preferred dividends	-	-	-	-	-
Other items	0	0	0	0	0
Reported net profit	(2,250)	514	(41)	37	<b>74</b>
Non-recurring items & goodwill (net)	1,946	(649)	0	0	0
Recurring net profit	(305)	(135)	(41)	37	74
Per share (THB)	(3.2.2)	( 2 3 )	, ,		
Recurring EPS *	(0.28)	(0.12)	(0.04)	0.03	0.07
Reported EPS	(2.05)	0.47	(0.04)	0.03	0.07
DPS	0.00	0.20	0.00	0.02	0.05
Diluted shares (used to calculate per share data)	1,096	1,096	1,096	1,096	1,096
Growth					
Revenue (%)	(22.6)	(23.7)	(28.0)	(27.7)	5.0
Operating EBITDA (%)	(21.4)	(25.1)	(33.3)	(59.2)	0.8
Operating EBIT (%)	nm	nm	nm	nm	nm
Recurring EPS (%)	nm	nm	nm	nm	101.9
Reported EPS (%)	nm	nm	nm	nm	101.9
Operating performance					
Gross margin inc. depreciation (%)	21.3	27.5	28.6	38.0	38.0
Gross margin of key business (%)	-	-	-	-	-
Operating EBITDA margin (%)	37.9	37.2	34.5	19.5	18.7
Operating EBIT margin (%)	(1.0)	1.4	(3.3)	(0.6)	1.2
Net margin (%)	(6.5)	(3.8)	(1.6)	2.0	3.8
Effective tax rate (%)	20.0	20.0	20.0	20.0	120.0
Dividend payout on recurring profit (%)	-	(162.2)	-	70.0	70.0
Interest cover (X)	0.6	1.4	0.7	1.3	1.5
Inventory days	24.2	25.1	22.6	19.6	13.3
Debtor days	148.3	193.1	208.9	186.8	162.5
Creditor days	124.7	136.9	152.5	112.3	79.6
Operating ROIC (%)	(0.7)	0.8	(1.4)	(0.2)	(0.1)
ROIC (%)	1.2	2.1	1.2	2.3 0.3	(0.7)
ROE (%) ROA (%)	(2.5) (0.3)	(1.2) 0.1	(0.4) 0.6	0.3 1.1	0.7 0.3
* Pre-exceptional, pre-goodwill and fully diluted	(0.3)	0.1	0.0	1.1	0.3
7	2040	2020	20245	20225	20225
Revenue by Division (THB m)	2019	2020	2021E	2022E	2023E
Conventional satellite	2,536	2,133	2,010	1,850	1,943
Broadband satellite	2,058	1,415	550	0	0
Other revenue	69	9	0	0	0
Sources: Thaicom; FSSIA estimates					

## **Financial Statements**

Thaicom

Past	Thaicom						
Dependique   1,141   1,272   966   371   330	Cash Flow (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E	
Dependantion	Recurring net profit	(305)	(135)	(41)	37	74	
Associates A minorities   16   40   0   0   0   0   0   0   0   0	• .	, ,	. ,	, ,			
Campe   moveleng explant   (346)   (268)   (37)   (47)   (48)   (47)   (268)   (47)   (268)   (47)   (268)   (47)   (48)   (47)   (48)   (47)   (48)   (47)   (48)   (47)   (48)   (47)   (48)   (47)   (48)   (47)   (48	·	•					
Cash flow from Operations         1,660         1,760         1,415         4,39         36e           Cappex - markenance         (90)         (31)         (104)         (104)         (104)         (105)         (175)         (156)	Other non-cash items	380	904	(39)	0	0	
Capper - nearminamente         (90)         (31)         (104)         (104)         (104)           Capper - nearminamente         (135)         (47)         (158)         (155)         (156)	Change in working capital	(346)	(268)	527	32	(47)	
Capper - new investment   (156)	Cash flow from operations	•		•			
Note comparison & Gisponals   1214   1227   0   0   0   0   0   0   0   0   0	•	, ,		, ,	, ,	, ,	
Chear Investments (net)	•	, ,	, ,	, ,	, ,	, ,	
Cash flow from investing plane         1.24 (a)         (1,46) (b)         (2,60) (c)         (2,60) (c)         (2,50) (c)							
Doubstand panel   0	* *						
Equily finance   0	<u> </u>	•			, ,		
Debt finance			, ,		` '		
Cheer financing cash flows	, ,						
Cash flow from financing         (3,110)         (3,28)         (4,08)         (5,0)           Other adjustments         0         1,23         0         0         0           Movement in cash         (1,345)         194         747         153         54           Free cash flow to firm (FCFF)         (1,355)         7945         1,232,87         354,06         281,05           Free cash flow to equity (FCFE)         (1,355,37)         1,355,87         746,73         354,06         281,05           Fer share (FHB)         2.92         0.72         1,21         0.32         0.26           ECFE per share         (1,44)         1.04         0.68         0.10         0.03           Recurring cash flow per share         (1,23)         2,101         2,022         2022           ECFE per share         (2,90)         2,001         2,022         2022           COFF per share (FHB)         2,009         0.00         0.03         0.03         0.03           Ecept per share         (1,144)         1,244         1,224         1,234         1,244           COFF per share         (1,134)         1,209         0.00         0.00         0.00         0.00         0.00         0.00         <		,	. ,	, ,			
Non-real/part	•	, ,					
Net other adjustments	_	-	` -	. ,	` -	` -	
Movement   Cash   (1,355)   916	Other adjustments	0	1,239	0	0	0	
Free cash flow to firm (FCFF)	Net other adjustments	(1,146)	1,239	0	0	0	
Per sahare (THB  Per share (THB  THB  THB  THB  THB  Per share (THB  THB  THB  THB  PER share (THB  THB  THB  THB  THB  THB  THB  THB	Movement in cash	(1,355)	916	747	153	54	
Por share (THB)	Free cash flow to firm (FCFF)	3,200.41	792.87	1,329.87	354.06	281.05	
FCFF per share	Free cash flow to equity (FCFE)	(1,355.37)	1,135.58	746.73	179.06	106.05	
FCFF per share	Per share (THB)						
Part		2.92	0.72	1.21	0.32	0.26	
Balance Sheet (THB m) Year Ending Dec   2019   2020   2021E   2022E   2023E   2023E	· · · · · · · · · · · · · · · · · · ·						
Tangible fixed assets (gross)	Recurring cash flow per share	1.83	1.86	0.81	0.37	0.38	
Less Accumulated depreciation         (8,900)         (9,303)         (9,399)         (9,991)         (9,802)           Tangible fixed assets (net)         1,594         799         285         307         338           Long-term financial assets         1,127         899         899         899         899           Compterm financial assets         1,127         899         899         899         899           Current assets         5,703         6,199         7,366         7,519         7,573           Cash & equivalents         5,703         6,199         7,366         7,519         7,573           Cash & equivalents         1,886         1,867         1,063         331         393           Crossination         1,486         1,867         1,618         301         932         333           Crossination         8,460         9,473         9,412         9,314         9,437           Other current assets         7,701         1,6576         15,830         15,579         353           Current assets         1,701         1,6576         15,830         15,579         353           Current assets         1,701         1,935         1,247         11,206         11,217 <td>Balance Sheet (THB m) Year Ending Dec</td> <td>2019</td> <td>2020</td> <td>2021E</td> <td>2022E</td> <td>2023E</td>	Balance Sheet (THB m) Year Ending Dec	2019	2020	2021E	2022E	2023E	
Less Accumulated depreciation         (8,900)         (9,303)         (9,399)         (9,991)         (9,802)           Tangible fixed assets (net)         1,594         799         285         307         338           Long-term financial assets         1,127         899         899         899         899           Compterm financial assets         1,127         899         899         899         899           Current assets         5,703         6,199         7,366         7,519         7,573           Cash & equivalents         5,703         6,199         7,366         7,519         7,573           Cash & equivalents         1,886         1,867         1,063         331         393           Crossination         1,486         1,867         1,618         301         932         333           Crossination         8,460         9,473         9,412         9,314         9,437           Other current assets         7,701         1,6576         15,830         15,579         353           Current assets         1,701         1,6576         15,830         15,579         353           Current assets         1,701         1,935         1,247         11,206         11,217 <td>Tangible fixed assets (gross)</td> <td>12,213</td> <td>12,194</td> <td>12,294</td> <td>12,394</td> <td>12,494</td>	Tangible fixed assets (gross)	12,213	12,194	12,294	12,394	12,494	
Tangible fixed assets (net)         3,313         3,911         2,955         2,803         2,938           Landapible fixed assets (net)         1,594         799         285         307         338           Long-term financial assets         1,127         899         899         899         899           Invest in associates & subsidiaries         1,409         1,393         1,393         1,393         1,393           Loca hà equivaleties         1,806         1,867         1,063         331         899           Inventories         124         55         51         32         31           Other current assets         738         931         932         933         933           Other current assets         1,108         1,022         906         863         874           Other carrent assets         1,108         1,022         906         863         874           Other carrent assets         1,108         1,022         906         863         874           Other carrent discussed in the carrent assets         1,108         1,022         906         863         874           Other carrent discussed in the carrent assets         1,10995         11,247         11,208         11,217 <td>,</td> <td></td> <td></td> <td></td> <td></td> <td></td>	,						
Long-term financial assets         1,127         899         899         899         899           Invest. in associates & subsidiaries         1,409         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         1,393         899         1,093         1,931         899         1,593         931         893         893         893         893         893         934         934         934         <	Tangible fixed assets (net)	3,313				2,692	
Invest in associates & subsidiaries	Intangible fixed assets (net)	1,594	799	285	307	338	
Cash & equivalents         5,703         6,619         7,366         7,519         7,573           AC receivable         1,896         1,897         1,063         831         899           Inventories         124         55         51         32         31           Other current assets         8,460         9,473         9,412         9,314         9,337           Other current assets         1,108         1,022         906         863         874           Other current assets         11,011         16,676         15,830         15,579         15,633           Common equity         10,995         11,247         11,206         11,217         11,239           Minorities etc.         0	Long-term financial assets	1,127	899	899	899	899	
AC receivable   1,896   1,867   1,063   831   899   Inventories   124   55   51   32   31   Other current assets   738   931   932   933   933   Current assets   8,460   9,473   9,412   9,314   9,437   Other assets   1,108   1022   906   863   874   Total assets   1,108   1022   906   863   874   Total assets   1,108   1,227   11,206   11,217   11,235   Common equity   10,995   11,247   11,206   11,217   11,235   Uniforities etc.   0	Invest. in associates & subsidiaries	1,409	1,393	1,393	1,393	1,393	
Inventories	Cash & equivalents		6,619				
Other current assets         7.38         931         932         933         9,34           Current assets         8,460         9,473         9,412         9,314         9,437           Other assets         1,108         1,022         906         863         874           Total assets         17,011         16,676         15,830         15,579         15,633           Common equity         10,995         11,247         11,206         11,217         11,239           Minorities etc.         0         0         0         0         0         0           Total shareholders' equity         10,995         11,247         11,206         11,217         11,239           Long term debt         3,811         1,204         3,500         3,500         3,500           Other long-term liabilities         679         723         535         448         465           Long-term liabilities         4,800         1,927         4,035         3,948         3,965           A/C payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0         0           Current liabil				•			
Current assets         8,460         9,473         9,412         9,314         9,437           Other assets         1,108         1,022         906         663         874           Total assets         17,011         16,676         15,830         15,579         15,633           Common equity         10,995         11,247         11,206         11,217         11,239           Minorities etc.         0         0         0         0         0         0           Comptem debt         3,811         1,247         11,206         11,217         11,239           Long term debt         3,811         1,204         3,500         3,500         3,500           Comptem liabilities         679         723         535         448         465           Long term debt         392         2,704         0.35         3,948         3,965           A/C payable         556         424         295         182         295           Short term debt         392         2,704         0         0         0           Other current liabilities         1,526         3,502         590         414         430           Total liabilities and shareholders'equity         1							
Other assets         1,108         1,022         906         863         874           Total assets         17,011         16,676         15,830         15,579         15,633           Common equity         10,995         11,477         11,206         11,217         11,239           Minorities etc.         0         0         0         0         0         0         0           Otal shareholders' equity         10,995         11,247         11,206         11,217         11,239           Long term debt         3,811         1,204         3,500         3,500         3,500           Other long-term liabilities         679         723         535         448         465           Long-term liabilities         4,490         1,927         4,035         3,948         3,965           A/C payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         15,579         15,533         15,579							
Total assets         17,011         16,676         15,830         15,579         15,633           Common equity         10,995         11,247         11,206         11,217         11,239           Minorities etc.         0         0         0         0         0           Total shareholders' equity         10,995         11,247         11,206         11,217         11,239           Long term debt         3,811         1,204         3,500         3,500         3,500           Other long-term liabilities         679         723         355         448         465           Long term debt         392         2,704         0.05         0         0           Of Cher current liabilities         578         374         295         182         195           Short term debt         392         2,704         0         0         0         0         0         0         0         0         14         430         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633         15,579         15,633		•		•	,		
Common equilty         10,995         11,247         11,206         11,217         11,239           Minorities etc.         0         3,500         3,500         3,500         3,500         0         3,500         0							
Minorities etc.         0         0         0         0         0         0         1							
Total shareholders' equity         10,995         11,247         11,266         11,217         11,239           Long term debt         3,811         1,204         3,500         3,500         3,500           Other long-term liabilities         679         723         505         4448         465           Long-term liabilities         4,490         1,927         4,035         3,948         3,965           A/C payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0           Other current liabilities         1,526         3,502         590         414         430           Current liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital         1,624         2,056         1,456         1,381         1,434           Invested capital         10,174         9,259         7,875         7,645         7,630           Invested CHBI         10         1,12         1,12         1,12         1,12         1,12         1,12         1,12         1,12         1,12         1,12         1,12         1,12         <							
Long term debt         3,811         1,204         3,500         3,500         3,500           Other long-term liabilities         679         723         535         448         465           Long-term liabilities         4,490         1,927         4,035         3,948         3,965           A/C payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0           Other current liabilities         578         374         295         232         235           Current liabilities and shareholders' equity         1,526         3,502         590         414         430           Total liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital         1,624         2,056         1,456         1,381         1,434           Invested capital         10,174         9,259         7,875         7,645         7,630           *Includes convertibles and preferred stock which is being treated as debt         20         10,22         10,23         10,25           Tangible book value per share         10,03         10,26         10,22 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Other long-term liabilitities         679         723         535         448         465           Long-term liabilities         4,490         1,927         4,035         3,948         3,965           AfC payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0           Other current liabilities         578         374         295         232         235           Current liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital invested capital         1,624         2,056         1,456         1,381         1,434           Invested capital invested capital         10,174         9,259         7,875         7,645         7,630           * Includes convertibles and preferred stock which is being treated as debt         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         4         3         1         2         2         2         2         2         2         2         2         2		•					
A/C payable         556         424         295         182         195           Short term debt         392         2,704         0         0         0           Other current liabilities         578         374         295         232         295           Current liabilities         1,526         3,502         590         414         430           Total liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital invested capital         1,0174         9,259         7,875         7,645         7,630           Invested capital invested capital         10,174         9,259         7,875         7,645         7,630           *Includes convertibles and preferred stock which is being treated as debt         5         7,875         7,645         7,630           *Includes convertibles and preferred stock which is being treated as debt           *Triculate capital invested capital i	=						
Short term debt         392         2,704         0         0         0           Other current liabilities         578         374         295         232         235           Current liabilities and shareholders' equity         17,011         16,676         15,830         15,679         15,633           Net working capital         1,624         2,056         1,456         1,381         1,434           Invested capital         10,174         9,259         7,875         7,645         7,630           *Includes convertibles and preferred stock which is being treated as debt         ***         10,22         10,23         10,25           Book value per share         8,58         9,53         9,96         9,95         9,94           Fangible book value per share         8,58         9,53         9,96         9,95         9,94           Financial strength           Net debt/equity (%)         (13,6)         (24,1)         (34,5)         (35,8)         (36,2)           Net debt/rotal assets (%)         (8,8)         (16,3)         (24,4)         (25,8)         (26,1)           Cirrent ratio (x)         5,5         2,7         16,0         22,5         21,9           CF interest cover (x)	Long-term liabilities	4,490	1,927	4,035	3,948	3,965	
Other current liabilities         578         374         295         232         235           Current liabilities         1,526         3,502         590         414         430           Total liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital         1,0174         9,259         7,875         7,645         7,630           Per share (THB)           Book value per share         10.03         10.26         10.22         10.23         10.25           Tangible book value per share         8.58         9.53         9,96         9,95         9,94           Financial strength         8.58         9.53         9,96         9,95         9,94           Pet debt/equity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/equity (%)         (8.8)         (16.3)         (24.4)         (25.8)         (36.2)           Net debt/equity (%)         (8.8)         (16.3)         (24.4)         (25.8)         (36.2)           Net debt/equity (%)         (8.8)         (16.3)         (24.4)         (25.8)         (36.2)           Vet debt/total assets (%) <th< td=""><td>A/C payable</td><td>556</td><td>424</td><td>295</td><td>182</td><td>195</td></th<>	A/C payable	556	424	295	182	195	
Current liabilities         1,526         3,502         590         414         430           Total liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital         1,024         2,056         1,456         1,381         1,434           Invested capital         10,174         9,259         7,875         7,645         7,630           *Includes convertibles and preferred stock which is being treated as debt           Per share (THB)           Book value per share         10.03         10.26         10.22         10.23         10.25           Tangible book value per share         8.58         9.53         9.96         9.95         9.94           Financial strength           Net debt/tequity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019<	Short term debt	392	2,704	0	0	0	
Total liabilities and shareholders' equity         17,011         16,676         15,830         15,579         15,633           Net working capital         1,624         2,056         1,456         1,381         1,434           Invested capital         10,174         9,259         7,875         7,645         7,630           **Includes convertibles and preferred stock which is being treated as debt           **Per share (THB)**           Book value per share         10.03         10.26         10.22         10.23         10.25           Tangible book value per share         8.58         9.53         9.96         9.95         9.94           Financial strength           Net debt/equity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021         2022         2022         2023E <td co<="" td=""><td></td><td></td><td></td><td></td><td></td><td></td></td>	<td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
Net working capital   1,624   2,056   1,456   1,381   1,434   Invested capital   10,174   9,259   7,875   7,645   7,630   7,		•					
Invested capital   10,174   9,259   7,875   7,645   7,630   1							
* Includes convertibles and preferred stock which is being treated as debt  Per share (THB)  Book value per share 10.03 10.26 10.22 10.23 10.25 Tangible book value per share 8.58 9.53 9.96 9.95 9.94  Financial strength  Net debt/equity (%) (13.6) (24.1) (34.5) (35.8) (36.2)  Net debt/total assets (%) (8.8) (16.3) (24.4) (25.8) (26.1)  Current ratio (x) 5.5 2.7 16.0 22.5 21.9  CF interest cover (x) (3.1) 7.3 6.2 2.9 2.5  Valuation 2019 2020 2021E 2022E 2023E  Recurring P/E (x)* (40.7) (91.6) (298.9) 336.6 166.7  Recurring P/E (x) (25.5) (57.6) (187.8) 211.5 104.8  Reported P/E (x) (5.5) 24.1 (298.9) 336.6 166.7  Dividend yield (%) - 1.8 - 0.2 0.4  Price/book (x) 1.1 1.1 1.1 1.1 1.1 1.1  EV/EBITDA (x) ** 6.2 7.3 9.7 23.2 22.9  EV/EBITDA @ target price (x) ** 6.2 7.3 9.7 23.2 22.9  EV/Invested capital (x) 1.1 1.1 1.1	• .						
Per share (THB)	•		9,259	7,875	7,645	7,630	
Book value per share         10.03         10.26         10.22         10.23         10.25           Tangible book value per share         8.58         9.53         9.96         9.95         9.94           Financial strength           Net debt/equity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x)*         (40.7)         (91.6)         (298.9)         336.6         166.7           Recurring P/E @ target price (x)*         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/	·	ing treated as debt					
Tangible book value per share         8.58         9.53         9.96         9.95         9.94           Financial strength         Valuation         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x)*         (40.7)         (91.6)         (298.9)         336.6         166.7           Reported P/E (x)         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5				4	16.77		
Financial strength           Net debt/equity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Reported P/E (x)         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5	•						
Net debt/equity (%)         (13.6)         (24.1)         (34.5)         (35.8)         (36.2)           Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Reported P/E (x)         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2           EV/invested c		8.58	9.53	9.96	9.95	9.94	
Net debt/total assets (%)         (8.8)         (16.3)         (24.4)         (25.8)         (26.1)           Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Reported P/E (x)         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/langible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x) **         6.2         7.3         9.7         23.2         22.9           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1         1.1	_	(40.0)	(0.4.1)	(0.4.5)	(05.6)	(00.0)	
Current ratio (x)         5.5         2.7         16.0         22.5         21.9           CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Reported P/E (x)         (5.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x) ***         6.2         7.3         9.7         23.2         22.9           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1						, ,	
CF interest cover (x)         (3.1)         7.3         6.2         2.9         2.5           Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Recurring P/E @ target price (x) *         (25.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x) ***         6.2         7.3         9.7         23.2         22.9           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1         1.1	* *						
Valuation         2019         2020         2021E         2022E         2023E           Recurring P/E (x) *         (40.7)         (91.6)         (298.9)         336.6         166.7           Recurring P/E @ target price (x) *         (25.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.2         2.9         2.9         2.9	* *						
Recurring P/E (x)*         (40.7)         (91.6)         (298.9)         336.6         166.7           Recurring P/E @ target price (x)*         (25.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x)**         6.2         7.3         9.7         23.2         22.9           EV/EBITDA @ target price (x)**         3.6         3.8         4.4         10.5         10.2           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1							
Recurring P/E @ target price (x) *         (25.5)         (57.6)         (187.8)         211.5         104.8           Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x) **         6.2         7.3         9.7         23.2         22.9           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1							
Reported P/E (x)         (5.5)         24.1         (298.9)         336.6         166.7           Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.1         1.1         1.1         1.1         1.1           Price/tangible book (x)         1.3         1.2         1.1         1.1         1.1           EV/EBITDA (x) **         6.2         7.3         9.7         23.2         22.9           EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2           EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1				. ,			
Dividend yield (%)         -         1.8         -         0.2         0.4           Price/book (x)         1.1         1.2         1.1         1.1         1.2         22.9         22.9         EV/EBITDA @ target price (x) **         3.6         3.8         4.4         10.5         10.2         EV/invested capital (x)         1.1         1.0         1.1         1.1         1.1         1.1		, ,					
Price/book (x)     1.1     1.1     1.1     1.1     1.1       Price/tangible book (x)     1.3     1.2     1.1     1.1     1.1       EV/EBITDA (x) **     6.2     7.3     9.7     23.2     22.9       EV/EBITDA @ target price (x) **     3.6     3.8     4.4     10.5     10.2       EV/invested capital (x)     1.1     1.0     1.1     1.1     1.1		(5.5)		(280.8)			
Price/tangible book (x)     1.3     1.2     1.1     1.1     1.1       EV/EBITDA (x) **     6.2     7.3     9.7     23.2     22.9       EV/EBITDA @ target price (x) **     3.6     3.8     4.4     10.5     10.2       EV/invested capital (x)     1.1     1.0     1.1     1.1     1.1		11		11			
EV/EBITDA (x) **       6.2       7.3       9.7       23.2       22.9         EV/EBITDA @ target price (x) **       3.6       3.8       4.4       10.5       10.2         EV/invested capital (x)       1.1       1.0       1.1       1.1       1.1	* *						
EV/EBITDA @ target price (x) **       3.6       3.8       4.4       10.5       10.2         EV/invested capital (x)       1.1       1.0       1.1       1.1       1.1	• • • • • • • • • • • • • • • • • • • •						
EV/invested capital (x) 1.1 1.0 1.1 1.1 1.1	• •						
* Pre-exceptional, pre-goodwill and fully diluted	EV/invested capital (x)	1.1	1.0	1.1	1.1	1.1	
	* Pre-exceptional, pre-goodwill and fully diluted ** Ef	BITDA includes associate	income and recurr	ing non-operating in	icome		

Sources: Thaicom ; FSSIA estimates

## Corporate Governance report of Thai listed companies 2020

۸۱/	ADVANC	AF	AIDA	VKD	VKD	ΔIT	Δ14Δ	ΛΝΛΤΛ	Δ <b>Ν</b> ΔΤΔ\/	ΔΝΙΔΝΙ
AV			AIRA	AKP	AKR	ALT	AMA	AMATA	AMATAV	ANAN
TO	AP	ARIP	ARROW	ASP	BAFS	BANPU	BAY	BCP	BCPG	BDMS
EC	BEM	BGRIM	BIZ	BKI	BLA	BOL	BPP	BRR	BTS	BWG
ENTEL	CFRESH	CHEWA	CHO	CIMBT	CK	CKP	CM	CNT	COL	COMAN
OTTO	CPALL	CPF	CPI	CPN	CSS	DELTA	DEMCO	DRT	DTAC	DTC
0V8	EA	EASTW	ECF	ECL	EGCO	EPG	ETE	FNS	FPI	FPT
SMART	GBX	GC	GCAP	GEL	GFPT	GGC	GPSC	GRAMMY	GUNKUL	HANA
HARN	HMPRO	ICC	ICHI	III	ILINK	INTUCH	IRPC	IVL	JKN	JSP
IWD	K	KBANK	KCE	KKP	KSL	KTB	KTC	LANNA	LH	LHFG
.IT	LPN	MAKRO	MALEE	MBK	MBKET	MC	MCOT	METCO	MFEC	MINT
MONO	MOONG	MSC	MTC	NCH	NCL	NEP	NKI	NOBLE	NSI	NVD
NYT	OISHI	ORI	ОТО	PAP	PCSGH	PDJ	PG	PHOL	PLANB	PLANET
PLAT	PORT	PPS	PR9	PREB	PRG	PRM	PSH	PSL	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QTC	RATCH	RS	S	S & J	SAAM
SABINA	SAMART	SAMTEL	SAT	SC	SCB	SCC	SCCC	SCG	SCN	SDC
SEAFCO	SEAOIL	SE-ED	SELIC	SENA	SIRI	SIS	SITHAI	SMK	SMPC	SNC
SONIC	SORKON	SPALI	SPI	SPRC	SPVI	SSSC	SST	STA	SUSCO	SUTHA
SVI	SYMC	SYNTEC	TACC	TASCO	TCAP	TFMAMA	THANA	THANI	THCOM	THG
HIP	THRE	THREL	TIP	TIPCO	TISCO	TK	TKT	TTB	TMILL	TNDT
ΓNL	TOA	TOP	TPBI	TQM	TRC	TSC	TSR	TSTE	TSTH	TTA
TTCL	TTW	TU	TVD	TVI	TVO	TWPC	U	UAC	UBIS	UV
/GI	VIH	WACOAL	WAVE	WHA	WHAUP	WICE	WINNER	TRUE		
/ERY GO	OD LEVEL									
.S	ABM	ACE	ACG	ADB	AEC	AEONTS	AGE	AH	AHC	AIT
ALLA	AMANAH	AMARIN	APCO	APCS	APURE	AQUA	ASAP	ASEFA	ASIA	ASIAN
ASIMAR	ASK	ASN	ATP30	AUCT	AWC	AYUD	В	BA	BAM	BBL
BFIT	BGC	BJC	BJCHI	BROOK	BTW	CBG	CEN	CGH	CHARAN	CHAYO
CHG	CHOTI	CHOW	CI	CIG	CMC	COLOR	COM7	CPL	CRC	CRD
CSC	CSP	CWT	DCC	DCON	DDD	DOD	DOHOME	EASON	EE	ERW
ESTAR	FE	FLOYD	FN	FORTH	FSS	FTE	FVC	GENCO	GJS	GL
GLAND	GLOBAL	GLOCON	GPI	GULF	GYT	HPT	HTC	ICN	IFS	ILM
MH	INET	INSURE	IRC	IRCP	IT	ITD	ITEL	J	JAS	JCK
ICKH	JMART	JMT	KBS	KCAR	KGI	KIAT	KOOL	KTIS	KWC	KWM
_&E	LALIN	LDC	LHK	LOXLEY	LPH	LRH	LST	M	MACO	MAJOR
MBAX	MEGA	META	MFC	MGT	MILL	MITSIB	MK	MODERN	MTI	MVP
NETBAY	NEX	NINE	NTV	NWR	OCC	OGC	OSP	PATO	PB	PDG
PDI	PICO	PIMO	PJW	PL	PM	PPP	PRIN	PRINC	PSTC	PT
QLT	RCL	RICHY	RML	RPC	RWI	S11	SALEE	SAMCO	SANKO	SAPPE
SAWAD	SCI	SCP	SE	SEG	SFP	SGF	SHR	SIAM	SINGER	SKE
SKR	SKY	SMIT	SMT	SNP	SPA	SPC	SPCG	SR	SRICHA	SSC
SSF	STANLY	STI	STPI	SUC	SUN	SYNEX	T	TAE	TAKUNI	TBSP
TCC .	TCMC	TEAM	TEAMG	TFG	TIGER	TITLE	TKN	TKS	TM	TMC
ΓMD	TMI	TMT	TNITY	TNP	TNR	TOG	TPA	TPAC	TPCORP	TPOLY
ΓPS	TRITN	TRT	TRU	TSE	TVT	TWP	UEC	UMI	UOBKH	UP
JPF	UPOIC	UT	UTP	UWC	VL	VNT	VPO	WIIK	WP	XO
/UASA	ZEN	ZIGA	ZMICO	<b>-</b>	- <del>-</del>			<b>*</b>	•••	
	VEL									
SOOD LE		ADICO		<b>A11</b>	ALLICON	AMC	ADB	ADIN	40	A11
'UP	A	ABICO	AJ	ALL	ALUCON	AMC	APP	ARIN	AS	AU
352	BC	BCH	BEAUTY	BGT	ВН	BIG	BKD	BLAND	BM	BR
BROCK	BSBM	BSM	BTNC	CAZ	CCP	CGD	CITY	CMAN	CMO	CMR
CPT	CPW	CRANE	CSR	D	EKH	EP	ESSO	FMT	GIFT	GREEN
SSC	GTB	HTECH	HUMAN	IHL	INOX	INSET	IP	JTS	JUBILE	KASET
CM	KKC	KUMWEL	KUN	KWG	KYE	LEE	 MATCH	MATI	M-CHAI	MCS
MDX	MJD	MM	MORE	NC	NDR	NER	NFC	NNCL	NPK	NUSA
CEAN	PAF	PF	PK	PLE	PMTA	POST	PPM	PRAKIT	PRECHA	PRIME
PROUD	PTL	RBF	RCI	RJH	ROJNA	RP	RPH	RSP	SF	SFLEX
SGP	SISB	SKN	SLP	SMART	SOLAR	SPG	SQ	SSP	STARK	STC
SUPER	SVOA	TC	TCCC	THMUI	TIW	TNH	TOPP	TPCH	TPIPP	TPLAS
TI	TYCN	UKEM	UMS	VCOM	VRANDA	WIN	WORK	WPH		
		Description						Score F	Range	
		Excellent						90-1	00	
		Very Good						80-8	39	
		very Good								

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date. FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud,

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

## **Anti-corruption Progress Indicator 2020**

OFDTIFIER										
CERTIFIED										
2S	ADVANC	Al	AIE	AIRA	AKP	AMA	AMANAH	AP	AQUA	ARROW
ASK	ASP	AYUD	В	BAFS	BANPU	BAY	BBL	BCH	BCP	BCPG
BGC	BGRIM	BJCHI	BKI	BLA	BPP	BROOK	BRR	BSBM	BTS	BWG
CEN	CENTEL	CFRESH	CGH	CHEWA	CHOTI	CHOW	CIG	CIMBT	СМ	CMC
COL	COM7	CPALL	CPF	CPI	CPN	CSC	DCC	DELTA	DEMCO	DIMET
DRT	DTAC	DTC	EASTW	ECL	EGCO	FE	FNS	FPI	FPT	FSS
FTE	GBX	GC	GCAP	GEL	GFPT	GGC	GJS	GPSC	GSTEEL	GUNKUL
HANA	HARN	HMPRO	HTC	ICC	ICHI	IFS	INET	INSURE	INTUCH	IRPC
TEL	IVL	K	KASET	KBANK	KBS	KCAR	KCE	KGI	KKP	KSL
KTB	KTC	KWC	L&E	LANNA	LHFG	LHK	LPN	LRH	M	MAKRO
MALEE	MBAX	MBK	MBKET	MC	MCOT	MFC	MFEC	MINT	MONO	MOONG
MPG	MSC	MTC	MTI	NBC	NEP	NINE	NKI	NMG	NNCL	NSI
NWR	OCC	OCEAN	OGC	ORI	PAP	PATO	РВ	PCSGH	PDG	PDI
PDJ	PE	PG	PHOL	PL	PLANB	PLANET	PLAT	PM	PPP	PPPM
PPS	PREB	PRG	PRINC	PRM	PSH	PSL	PSTC	PT	PTG	PTT
PTTEP	PTTGC	PYLON	Q-CON	QH	QLT	QTC	RATCH	RML	RWI	S & J
SABINA	SAT	SC	SCB	SCC	sccc	SCG	SCN	SEAOIL	SE-ED	SELIC
SENA	SGP	SIRI	SITHAI	SMIT	SMK	SMPC	SNC	SNP	SORKON	SPACK
SPC	SPI	SPRC	SRICHA	SSF	SSSC	SST	STA	SUSCO	SVI	SYNTEC
TAE	TAKUNI	TASCO	TBSP	TCAP	TCMC	TFG	TFI	TFMAMA	THANI	THCOM
ГНІР	THRE	THREL	TIP	TIPCO	TISCO	TKT	TTB	TMD	TMILL	TMT
ΓΝΙΤΥ	TNL	TNP	TNR	TOG	TOP	TPA	TPCORP	TPP	TRU	TSC
гѕтн	TTCL	TU	TVD	TVI	TVO	TWPC	U	UBIS	UEC	UKEM
JOBKH	UWC	VGI	VIH	VNT	WACOAL	WHA	WHAUP	WICE	WIIK	XO
ZEN	TRUE									
DECLARED										
7UP	ABICO	AF	ALT	AMARIN	AMATA	AMATAV	ANAN	APURE	B52	BKD
ВМ	BROCK	BUI	СНО	CI	сотто	DDD	EA	EFORL	EP	ERW
ESTAR	ETE	EVER	FSMART	GPI	ILINK	IRC	J	JKN	JMART	JMT
JSP	JTS	KWG	LDC	MAJOR	META	NCL	NOBLE	NOK	PK	PLE
ROJNA	SAAM	SAPPE	SCI	SE	SHANG	SINGER	SKR	SPALI	SSP	STANLY
SUPER	SYNEX	THAI	TKS	TOPP	TRITN	TTA	UPF	UV	WIN	ZIGA

## Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

#### Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

Naruedom Mujjalinkool **Thaicom** THCOM TB

## **GENERAL DISCLAIMER**

## ANALYST(S) CERTIFICATION

#### Naruedom Mujjalinkool FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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## History of change in investment rating and/or target price



Date	Rating	Target price	Date	Rating	Target price	Date	Rating	Target price
24-Mar-2021	REDUCE	7.10	-	-		-	-	-

Naruedom Mujjalinkool started covering this stock from 24-Mar-2021

Price and TP are in local currency

Source: FSSIA estimates

Company	Ticker	Price	Rating	Valuation & Risks
Thaicom	THCOM TB	THB 11.30	REDUCE	The key upside risks to our P/BV-based TP are 1) if the company is able to secure a new right of use concession for the satellite orbital slots and can generate significant revenue from it; 2) if it can form a partnership with NT or LEO satellite operators; and 3) if its operating costs after the expiration of Thaicom 4 and 6 are lower than expected.

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities **Public Company Limited** 

FSSIA may incorporate the recommendations and target prices of companies currently covered by FSS Research into equity research reports, denoted by an 'FSS' before the recommendation. FSS Research is part of Finansia Syrus Securities Public Company Limited, which is the parent company of FSSIA.

All share prices are as at market close on 18-Oct-2021 unless otherwise stated.

## RECOMMENDATION STRUCTURE

## Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.