# **27 SEPTEMBER 2021 THAILAND / UTILITIES - CONVENTIONAL**





# AISCB: ผลดีข้อแรกจาก GULF-INTUCH

# ้ ผู้ชนะจากการพบกันของเทคโนโลยี ข้อมูล และโครงสร้างพื้นฐาน

เราเชื่อว่าโอกาสของการเติบโตในด้านยุทธศาสตร์และการเงินจากการเป็นพันธมิตรระหว่าง GULF-INTUCH-ADVANC-THCOM จากการซื้อหุ้น INTUCH ของ GULF (GIAT) จะปรากฏ ให้เห็นใน 2 ทางประกอบด้วย: การเสริมสร้างสินทรัพย์และการแข่งขันในอุตสาหกรรมที่ลดลง ผลดีข้อแรกจาก GIAT คือการประกาศกิจการร่วมค้าระหว่าง SCB และ ADVANC เพื่อจัดตั้ง บริษัทใหม่ที่มีชื่อว่า AISCB ซึ่ง ADVANC และ SCB จะถือหันคนละครึ่ง กิจการร่วมค้าดังกล่าว อาจก่อให้เกิดพัฒนาการเชิงบวกหลายประการสำหรับธุรกิจใหม่ ๆ ซึ่งจะใช้ประโยชน์จากจุด แข็งของ ADVANC และ GULF ในการหาเงินจากการมาบรรจบของระบบเทคโนโลยีสารสนเทศ และข้อมูลของไทย การเปิดเสรีธุรกิจพลังงานและไฟฟ้า และการขยายระบบโครงสร้างพื้นฐาน

## ไข่ทองคำใบต่อไป: Data Centre, Smart Metering, และ Smart Grid

ในทางยทธศาสตร์ เราคิดว่า GULF อาจใช้การวิเคราะห์ข้อมลจำนวนมากของ ADVANC จาก จำนวนผู้ใช้บริการโทรศัพท์เคลื่อนที่จำนวน 43.2 ล้านราย (ส่วนแบ่งตลาด 45.9% ในประเทศ ไทย) และผู้ใช้บริการบรอดแบนด์ 1.5 ล้านราย (ส่วนแบ่งตลาด 16.4%) เพื่อเป็นฐานสำหรับ กลุ่มลูกค้าเป้าหมายสำหรับเครือข่าย Smart Grid และ Smart Utilities พร้อมธุรกิจสินเชื่อราย ย่อย Nano-Financing และสินเชื่อส่วนบุคคลที่จะทำผ่าน AISCB เราคิดว่ากิจการเพื่อการ เติบโตตามยุทธศาสตร์สำคัญในลำดับต่อไปของ GIAT อาจเป็น Data Centre, Smart Metering และ Smart Grid สำหรับอุตสาหกรรมไฟฟ้า ซึ่งจะใช้ประโยชน์จากแพลตฟอร์มเทคโนโลยี สารสนเทศของ ADVANC และพอร์ตโครงสร้างพื้นฐานที่มีขนาดใหญ่ของ GULF

## GULF-ADVANC ออกไข่ทองคำใบแรกเป็น AISCB

เราคิดว่า AISCB คือก้าวแรกทางยทธศาสตร์ของ GULF รวมถึงการพันธมิตรกับ ADVANC เพื่อเตรียมบริษัทฯ ให้พร้อมสำหรับการนำระบบดิจิตอลมาใช้ในระบบตลาดอุตสาหกรรม โดย AISCB อาจให้สินเชื่อดิจิตอลผ่านแพลตฟอร์มออนไลน์ จากเครือข่ายโรงไฟฟ้าครบวงจร (โรงไฟฟ้าขนาดใหญ่ โรงไฟฟ้าขนาดเล็ก และโรงไฟฟ้าพลังงานหมนเวียน), สินทรัพย์ สาธารณูปโภค (ท่าเรือ, สถานีรับจ่าย LNG, ทางหลวงระหว่างเมือง, และระบบรถไฟ), รวมถึง ธุรกิจพลั้งงาน (การนำเข้า LNG, ระบบจำหน่ายไฟฟ้าและน้ำ) ของ GULF เราเชื่อว่า GIAT น่าจะสามารถใช้ประโยชน์และโตได้จากธุรกิจ Smart ต่าง ๆ ที่กำลังจะมาถึง

#### GULF ยังโตได้อีกมาก

เราคงคำแนะนำซื้อที่ราคาเป้าหมาย 47 บาท (SoTP) เราคิดว่า AISCB เป็นเพียงผลดีประการ แรกจากความร่วมมือระหว่าง GULF-ADVANC เพื่อเสริมสร้างแนวโน้มการเติบโตของกำไร ระยะสั้นของทั้งสองบริษัทและส่งเสริมแพลตฟอร์มเพื่อการเติบโตในระยะยาว โดยใช้ประโยชน์ จากการพบกันของเทคโนโลยี 5G, การวิเคราะห์ข้อมูลจำนวนมาก, และแพลตฟอร์มข้อมูล ข่าวสารที่น่าจะทำให้บริษัททั้งสองก้าวล้ำนำหน้าอุตสาหกรรมและหาประโยชน์ได้จากโอกาสใน การเติบโตในอนาคต

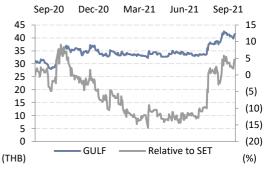


# **GULF TB**

| TARGET PRICE    | THB47.00  |
|-----------------|-----------|
| CLOSE           | THB41.50  |
| UP/DOWNSIDE     | +13.3%    |
| PRIOR TP        | THB47.00  |
| CHANGE IN TP    | UNCHANGED |
| TP vs CONSENSUS | +12.7%    |

#### **KFY STOCK DATA**

| YE Dec (THB m)       | 2020   | 2021E  | 2022E  | 2023E  |
|----------------------|--------|--------|--------|--------|
| Revenue              | 32,827 | 31,847 | 74,626 | 74,808 |
| Net profit           | 4,282  | 6,590  | 12,632 | 13,407 |
| EPS (THB)            | 0.36   | 0.56   | 1.08   | 1.14   |
| vs Consensus (%)     | -      | (18.5) | 10.2   | (10.2) |
| EBITDA               | 10,672 | 12,178 | 22,932 | 24,118 |
| Core net profit      | 4,478  | 6,590  | 12,632 | 13,407 |
| Core EPS (THB)       | 0.38   | 0.56   | 1.08   | 1.14   |
| Chg. In EPS est. (%) | -      | -      | -      | -      |
| EPS growth (%)       | 16.0   | 47.2   | 91.7   | 6.1    |
| Core P/E (x)         | 108.7  | 73.9   | 38.5   | 36.3   |
| Dividend yield (%)   | 0.6    | 1.0    | 1.7    | 1.7    |
| EV/EBITDA (x)        | 54.0   | 50.3   | 26.5   | 25.0   |
| Price/book (x)       | 7.6    | 7.2    | 6.4    | 6.0    |
| Net debt/Equity (%)  | 113.1  | 147.3  | 116.9  | 96.4   |
| ROE (%)              | 8.7    | 10.0   | 17.6   | 17.1   |



| Share price performance        | 1 Month | 3 Month    | 12 Month   |
|--------------------------------|---------|------------|------------|
| Absolute (%)                   | 7.1     | 23.9       | 35.0       |
| Relative to country (%)        | 3.9     | 20.9       | 4.6        |
| Mkt cap (USD m)                |         |            | 14,655     |
| 3m avg. daily turnover (USD m) |         |            | 41.2       |
| Free float (%)                 |         |            | 27         |
| Major shareholder              | Mr. Sar | ath Ratana | vadi (35%) |
| 12m high/low (THB)             |         | 4          | 3.25/27.50 |
| Issued shares (m)              |         |            | 11,733.15  |
|                                |         |            |            |

Sources: Bloomberg consensus; FSSIA estimates



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#### Investment thesis

Founded in 2010, GULF is one of Thailand's pioneer power companies with operations in both small power producers (SPP) and large independent power producers (IPP). A big power company with strong and sustainable earnings growth, GULF is Thailand's largest power producer with the highest visible earnings growth outlook among the Thai power companies we cover. The key growth drivers include equity capacity growth that we estimate at 18% CAGR to reach 6.3GW by 2024, driven by two growth phases from SPP and IPP projects.

We project that net profits from its 19 SPPs will make up the bulk of GULF's core net profit in 2021-22 before its new large-scale IPPs come on stream in 2022-25. We believe that GULF will ride Thailand's SPP growth, based on 1) higher electricity tariffs on Thailand's structurally higher tariff rates, driven by the higher commodity prices of coal, gas, and oil; and 2) the solid demand for power and steam from industrial users.

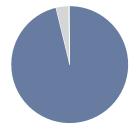
# Company profile

GULF is Thailand's largest power producer with expected capacity of over 7.6GW by 2027. It has the largest SPP and IPP portfolio and the strongest earnings growth outlook among the Thai power companies we cover.

www.gulf.co.th

# Principal activities (revenue, 2020)

- Power business 96.8 %
- Consulting business 3.5 %
- Others -0.3 %



Source: Gulf Energy Development

# **Major shareholders**

- Mr. Sarath Ratanavadi 35.4 %
- GULF Capital Holdings Limited -24.8 %
- Others 39.7 %



Source: Gulf Energy Development

# Catalysts

Higher utilisation rates of power plants and rising demand for electricity in Thailand and Vietnam are key potential growth drivers.

#### Risks to our call

The downside risks to our SoTP-based TP on GULF include 1) lower-than-expected demand for electricity in Thailand; 2) a lower crude price; and 3) delays in project commercial operation dates.

### **Event calendar**

| Date     | Event                     |
|----------|---------------------------|
| Nov 2021 | 3Q21 results announcement |

# **Key assumptions**

|  | 2021E  | 2022E  | 2023E  |
|--|--------|--------|--------|
| Dispatched power (GWh)                   | 17,537 | 32,848 | 34,646 |
| Average utilisation rate (%)             | 81     | 82     | 83     |
| Gas cost (THB/mmbtu)                     | 235    | 223    | 212    |
| No. of shares at year-end (m shares)     | 11,733 | 11,733 | 11,733 |
| No. of shares - weighted avg. (m shares) | 11,733 | 11,733 | 11,733 |

Source: FSSIA estimates

#### Earnings sensitivity

- For every 1% increase in gas price, we estimate that 2021 earnings would decline 1.1%, and vice versa, all else being equal.
- For every 1% increase in interest rate, we estimate that 2021 earnings would decline 2.1%, and vice versa, all else being equal.

Source: FSSIA estimates

# First step in a long strategic roadmap in INTUCH investment

After the completion of the tender offer for Intouch Holdings (INTUCH TB, HOLD, TP THB65) on 4 Jul-21 to acquire an additional 747.9m shares and bring GULF's total stake in INTUCH up to 42.35%, GULF is now seeing the first fruit from its control in ADVANC via INTUCH by way of the announcement of the JV between Siam Commercial Bank (SCB TB, BUY, TP THB158) and Advanced Info Service (ADVANC TB, BUY, TP THB200). They will set up a new company called 'AISCB', owned 50-50 by ADVANC and SCB.

We believe the strategic and financial growth potential under the business alliance of GULF-INTUCH-ADVANC-Thaicom (THCOM TB, REDUCE, TP THB7.1) from GULF's acquisition of INTUCH's stake (GIAT) will manifest in two major ways: asset enhancement and more benign industry competition.

Exhibit 1: Market share of mobile subscribers by operators

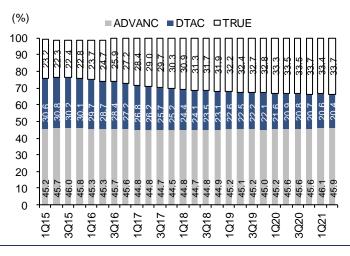
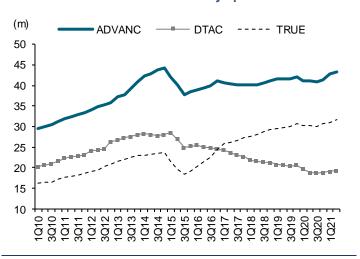


Exhibit 2: Total mobile subscribers by operator

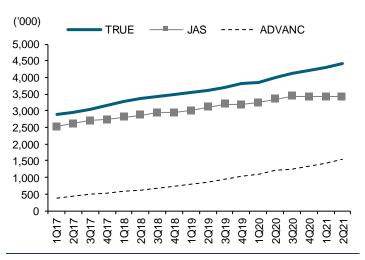


Source: Companies Source: Companies

#### Upside #1 for GULF-ADVANC: Asset enhancement

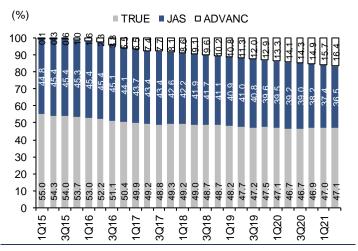
We believe GULF's ownership in INTUCH, which owns a 40.45% stake in ADVANC – Thailand's leading mobile and fixed broadband operator – and a 41.14% stake in THCOM – Thailand's leading operator of satellites – is a good strategic move that should enable GULF to harness the upcoming 5G technology, which could be a key platform for GULF's expanding utilities presence and infrastructure in Thailand.

Exhibit 3: Total fixed broadband subscribers by operator



Source: Companies Source: Companies

Exhibit 4: Market share of fixed broadband subscribers by operator



**FINANSIA** 

Strategically, we think GULF could employ ADVANC's big data from its 43.2m mobile subscribers (45.9% market share in Thailand) and 1.5m (16.4% market share) broadband subscribers as a key potential customer base for a smart grid and smart utilities network, along with the retail, nano-financing, and personal loan venture via AISCB. This would allow GULF to capitalise on its future integrated power and infrastructure asset portfolio and ADVANC's information technology (IT) platform and large retail customer base, in our view.

Exhibit 5: SCB's inorganic growth and strategic partnerships



Source: SCB

AISCB is the first golden egg laid by the GULF-ADVANC hen. We think AISCB is the first strategic step for GULF and its alliance with ADVANC to position itself for the digitalization of the industrial market landscape. AISCB could provide digital lending via online platforms. Its first target group will be AIS' clients and the ticket size per person is planned to be small, c10k-20k. It will operate next year under personal loan and nano-finance licenses.

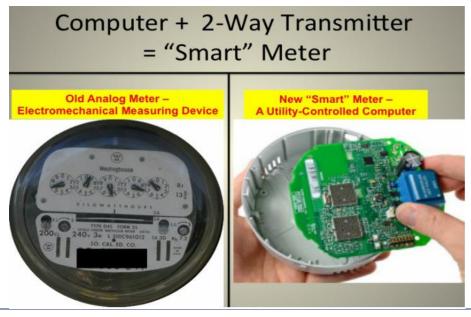
Internet of Things (IOT) is the core of a smart grid and smart metering network. WiFi networks work by connecting antenna-controlled devices within a network and allowing such devices to communicate with each other. A smart grid network takes the WiFi and cellular network concept and expands it exponentially using millions of smart meter endpoints, pole-mounted routers, relays, and range extenders to create a large-scale WiFi network over a broad area like a city.

Data centre, smart metering, and a smart grid could be the next golden eggs. We think GIAT's next major strategic growth ventures could be a data centre, smart metering, and a smart grid for the power industry, leveraging ADVANC's IT platform and GULF's large infrastructure portfolio.

What is a smart metering system? Smart meters are basically a smart upgrade of the old gas and electricity meters. A smart meter can read the exact energy usage in real-time and send it automatically to the energy supplier, effectively putting an end to the estimated energy bills.

In addition, smart meters are coming together with a portable device called 'In Home Display', which shows the electricity and gas consumption in the local currency, i.e. THB in Thailand. The device comes with the option of providing the consumer with different ways on how they can decrease their energy usage while reducing their bills.

**Exhibit 6: Smart meters** 



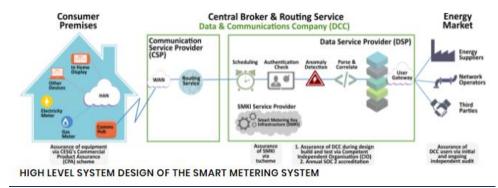
Source: Stop OC Smart Meters

**Smart metering communication types.** According to <u>Smart Meters UK</u>, there are two main types of smart meters – the older models known as SMETS 1 (Smart Meter Equipment Technical Specifications) and the newer versions that were rolled out in 2018 in the UK, known as SMETS 2.

SMETS 1: Most of these communicate with power suppliers through the 2G/2.5G mobile network. Unfortunately, a number of different unlinked systems are used to manage these meters and so if the power supplier is changed it is likely that the new supplier will not be able to operate on the new smart meter and it will become a 'dumb' meter for operational purposes.

SMETS 2: This specification is more advanced and these meters were first rolled out in 2018 in the UK. A more modern communication network such as 4G and 5G information technology is used with these meters. All power suppliers will use the integrated system, allowing consumers' smart meters the ability to switch power suppliers under the electricity trading platform.

**Exhibit 7: Smart metering system** 



Sources: National Cyber Security Centre

How does the smart metering system work? Smart meters are the result of governmental cooperation with energy supplying companies to create a more efficient power management system. It aims to provide each household with access to the new smart devices and, most importantly, smart metering seeks to cut down the country's carbon footprint. Smart meters are equipped to show the exact and real-time consumption of electricity so that the consumer is aware of their energy usage and can act on reducing it.

The Home Area Network (HAN) Gateway provides a communication channel between the main metering unit and the micro-load controllers. As a result, the microcontrollers and load management can be extended to an off-the-shelf micro-load meter for the use of EV charging systems and other energy consuming loads. The Neighbouring Area Network (NAN) Gateway acts as the intermediary tier connecting multiple HANs collectively in the smart grid for the purpose of accumulating energy consumption information from households (the HANs) in a neighbourhood and relaying the data to the utility company for billing and monitoring.

**Smart metering and solar panels.** What makes the smart meters smart is that they can communicate with other devices and send energy information directly to the power suppliers. In order for the smart meters to start communicating properly, the Wide Area Network was created.

**Exhibit 8: Smart metering communication** 

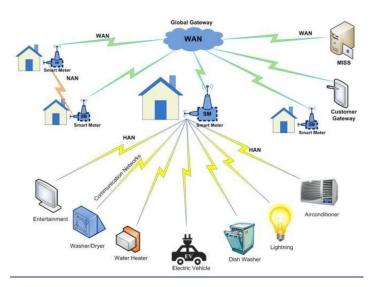
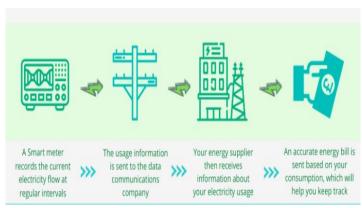


Exhibit 9: How does a smart meter work?



Source: ResearchGate Source: GreenMatch

**5G** technology platform for the convergence of utilities, infrastructure, and data communications. According to the study by Huawei and China Telecom Beijing Research Institute in the report, <u>"5G Network Slicing Enabling the Smart Grid"</u>, 5G technology is an essential component in the successful development of a smart grid system. A smart grid can comprehensively improve the information and intelligence of the power grid and fully utilise modern information communication and control technologies.

Exhibit 10: Smart grid

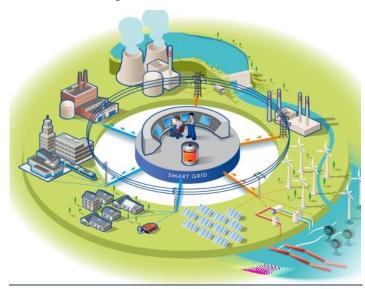
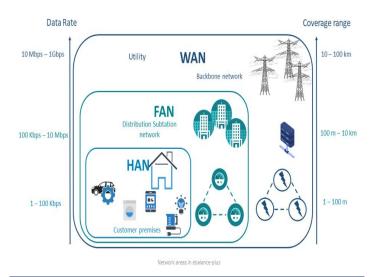


Exhibit 11: The smart grid hierarchical network



Source: <u>EGAT</u> Source: <u>ebalanceplus</u>

A smart grid is a wireless communication infrastructure which, currently, has two functions: control of services and billing. Because it collects real-time electricity, gas and water usage details, rates can vary during the day (aka 'time of use' or TOU rates). The utility monitors and controls when and where their services are provided.

With GULF's fully integrated network of multiple power plants (independent power producers (IPPs), small power producers (SPPs), renewables), infrastructure assets (port, LNG terminal, motorway, and train systems), and its energy business (LNG imports, electricity and water distribution), we believe the company should be able to greatly benefit from ADVANC's extensive customer base, efficient IT technology platform, and nationwide coverage. This would allow GULF to leverage and expand its upcoming 'smart' ventures, including the smart grid and electricity market in the future.

**Smart grid and smart metering with 5G platform.** We believe that Thailand is likely to begin implementing a smart grid and a smart metering system for the country's electricity network by 2025, based on:

- 5G wireless technology readiness. The 5G technology platform is expected to replace the current 4G technology for the wireless communication system in Thailand as ADVANC and True Corporation (TRUE TB, HOLD, TP THB3.3) have already started investing in building 5G network coverage piecemeal since 2020.
- 2) Full liberalisation of the gas market. The gas market liberalisation is expected to move from the current phase 2 (beginning of LNG imports by private firms) into phase 3 (full liberalisation of the gas market industry landscape) to allow private companies, including SPPs (B.Grimm Power (BGRIM TB, BUY, TP THB56)) and IPPs (Ratch Group (RATCH TB, BUY, TP THB60), Electricity Generating (EGCO TB, BUY, TP THB245), Global Power Synergy (GPSC TB, BUY, TP THB100), GULF, and the Electricity Generating Authority of Thailand (EGAT)) as well as electricity consumers (Siam Cement (SCC TB, BUY, TP THB520)) to participate in the country's gas market that has long been monopolized by the state-owned enterprise, PTT (PTT TB, BUY, TP THB60).
- 3) GULF as the largest power producer and gas buyer. GULF is poised to emerge as Thailand's largest power producer and gas consumer and the only private company to own and operate an LNG terminal (10.8mtpa) at the Maptaphut phase 3 project (MPT3).
- 4) GULF's expanded asset portfolio. GULF will own an integrated and large infrastructure asset portfolio, including ports, Laemchabang phase 3 and MPT3, electricity (IPPs, SPPs and renewables), an LNG terminal, motorways, and electric train lines.
- 5) A new PDP 2025? A new power development plan (PDP) is in the works to promote a smart grid and smart metering, a higher proportion of renewable capacity, and the 'loss of load expectation' (LOLE) measure to replace the 15% capacity reserve margin. In addition, the Thai government under the current PDP and the Alternative Energy Development Plan are mandating a strict decarbonisation goal which could be implemented via LOLE, higher renewable capacity, and a smart grid and smart metering to improve the electricity system's efficiency and lower the energy and electricity intensity.
- 6) An EV boom? It is likely that by 2025 Thailand could see a significant increase in EVs to over 1m on the road, up from only thousands of EVs in 2021, thanks to the government's new target. The rising number of EVs should encourage the Thai government and regulators to accelerate the application of the smart grid and smart metering systems.

Exhibit 12: EV usage target by vehicle type

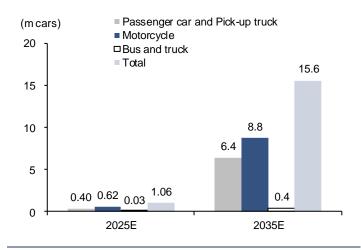
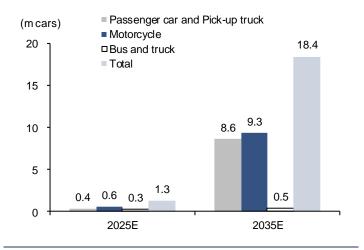


Exhibit 13: EV production target by vehicle type



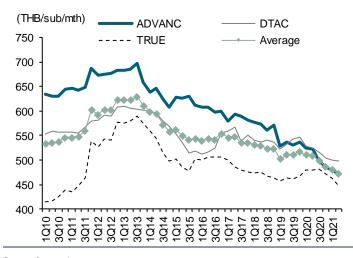
Source: National Electric Vehicle Policy Committee (NEVPC)

Source: NEVPC

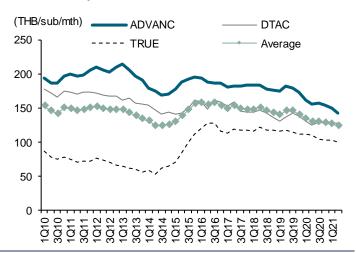
### Upside #2 for GULF-ADVANC: Less intense price competition

We believe that under GULF's ownership, ADVANC's value to shareholders could be further strengthened. As a foreign-owned operator in the highly-protected ICT industry, ADVANC's net profit growth, particularly in terms of average revenue per user (ARPU), has been declining, ranging between THB230-240/user since 1Q17, due to the high competition in Thailand's already saturated ICT market. Total mobile subscriber numbers in Thailand have also been stagnating in the range of 90m-93m, and dropped to below 90m in 2Q20 due to the decline in tourism that resulted in fewer prepaid subscribers.

Exhibit 14: Postpaid ARPU



**Exhibit 15: Prepaid ARPU** 



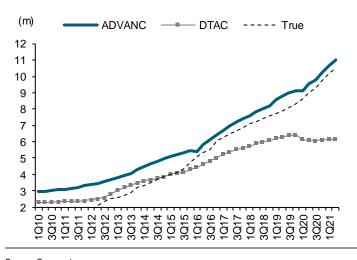
Source: Companies

Source: Companies

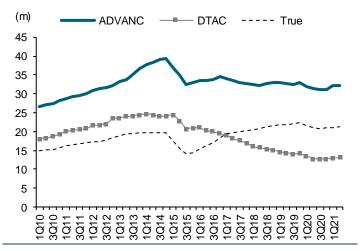
Since 1Q16, the blended ARPU (ARPU for postpaid and prepaid subscribers) for all three key mobile operators in Thailand has been relatively stable. As of 2Q21, the blended ARPU was at THB209/subscriber for TRUE, THB225/subscriber for ADVANC, and THB247/subscriber for Total Access Communication (DTAC TB, HOLD, TP THB42).

The share prices of all three mobile operators have risen since GULF completed its tender offer for INTUCH on 4 Jul-21, implying that investors have already started to price in the potential upsides for Thailand's mobile operators from the more benign industry competition that could eventually lead to higher profitability for the entire industry. We think that in the next five years, mobile operators should see an improving margin and earnings growth outlook, allowing them to invest in 5G technology and later monetise the upcoming industry shift into the digital era.

Exhibit 16: Postpaid subscriber numbers



**Exhibit 17: Prepaid subscriber numbers** 



Source: Companies

Source: Companies

#### **Valuation**

We maintain BUY and our SoTP-based target price of THB47. We maintain our positive view on GULF and believe its acquisition of INTUCH is a rational move to strengthen its short-term earnings growth outlook and balance sheet capability, as well as enhance its long-term growth platform, leveraging the confluence of 5G technology, big data, and information platforms that should allow it to stay ahead of the industry and capitalise on future growth opportunities.

In the next 1-2 years, we expect GULF and ADVANC to announce more JVs and partnership ventures to harness the future megatrends of digitalization and consumer-oriented products and services, with ADVANC's 5G platform and big data as a backbone for GULF's growing infrastructure portfolio.

**Exhibit 18: SoTP valuation** 

| Cost of equity assumptions | (%)  | Cost of debt assumptions | (%)  |
|----------------------------|------|--------------------------|------|
| Risk-free rate             | 2.3  | Pretax cost of debt      | 4.0  |
| Market risk premium        | 8.5  | Marginal tax rate        | 20.0 |
| Stock beta                 | 0.50 |                          |      |
| Cost of equity, Ke         | 6.6  | Net cost of debt, Kd     | 2.9  |
| Weight applied             | 25.0 | Weight applied           | 75.0 |
| WACC (%)                   | 3.8  |                          |      |

| DCF valuation estima | nte                           | (MW)  | (%) | (THB m)   | Equity Capacity<br>(MW) | (THB/share) | Comments   |
|----------------------|-------------------------------|-------|-----|-----------|-------------------------|-------------|--|
| IPP                  | GNS                           | 1,653 | 40  | 27,097    | 661                     | 2.3         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | GUT                           | 1,752 | 40  | 37,570    | 701                     | 3.2         | WACC 3.8%, Risk free rate 2.3%, Risk premium 8.5%, zero terminal growth    |
|                      | GSRC                          | 2,650 | 70  | 59,804    | 1,855                   | 5.1         | WACC 3.8%, Risk free rate 2.3%, Risk premium 8.5%, zero terminal growth    |
|                      | GPD                           | 2,920 | 70  | 88,268    | 2,044                   | 7.5         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | Duqm (Oman)                   | 236   | 45  | 4,409     | 106                     | 0.4         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | Hin Kong (2024E-2025E)        | 1,400 | 49  | 36,484    | 686                     | 3.1         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | Burapa Power (2027E)          | 540   | 35  | 11,164    | 189                     | 1.0         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
| SPP                  | GJP's 7 SPPs                  | 831   | 40  | 30,280    | 332                     | 2.6         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | GMP's 9 SPPs                  | 1,179 | 53  | 57,783    | 619                     | 4.9         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | GMP's 3 SPPs (GNC, GNRV1&2)   | 383   | 70  | 18,132    | 268                     | 1.5         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | CGC (biomass)                 | 25    | 100 | 197       | 25                      | 0.0         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
| Renewable            | Solar - Thailand              | 598   | 75  | 15,114    | 449                     | 1.3         | WACC 3.8%, Risk free rate 2.3%,<br>Risk premium 8.5%, zero terminal growth |
|                      | Solar - Vietnam               | 149   | 95  | 1,348     | 141                     | 0.1         | WACC 5%, Risk free rate 6%,<br>Risk premium 6.5%, zero terminal growth     |
|                      | Wind - Vietnam                | 410   | 95  | 14,838    | 390                     | 1.3         | WACC 5%, Risk free rate 6%,<br>Risk premium 6.5%, zero terminal growth     |
|                      | Wind - Germany                | 450   | 50  | 17,211    | 225                     | 1.5         | WACC 4%, Risk free rate 2%,<br>Risk premium 8.5%, zero terminal growth     |
| Infrastructure       | Laemchabang phase 3 (2023E)   |       | 40  | 10,055    |                         | 0.9         | EIRR 10.5%   |
|                      | Maptaphut phase 3 (2023E)     |       | 70  | 140,673   |                         | 12.0        | EIRR 13.6%   |
|                      | Motorway O&M projects (2023E) |       | 40  | 7,418     |                         | 0.6         | EIRR 10%   |
|                      | One Bangkok (2024E)           | 240   | 16  | 1,237     |                         | 0.1         | EIRR 12%   |
| Investment           | SPCG                          |       | 10  | 2,300     | 29                      | 0.2         | At 1.5x FY21E P/BV   |
|                      | INTUCH                        |       | 42  | 88,062    |                         | 7.5         | At THB65 SoTP TP   |
|                      | Net debt                      |       |     | (117,871) |                         | (10.0)      | At end-2021E   |
|                      | Residual ordinary equity      |       |     | 551,571   | 8,720                   | 47.0        |  |

 $Sources: GULF; FSSIA\ estimates$ 

# **Financial Statements**

Gulf Energy Development

| Profit and Loss (THB m) Year Ending Dec           | 2019     | 2020     | 2021E    | 2022E    | 2023E    |
|---|----------|----------|----------|----------|----------|
| Revenue   | 30,040   | 32,827   | 31,847   | 74,626   | 74,808   |
| Cost of goods sold                                | (21,734) | (20,075) | (18,076) | (47,962) | (46,949) |
| Gross profit                                      | 8,306    | 12,752   | 13,771   | 26,664   | 27,859   |
| Other operating income                            | -        | -        | -        | -        | -        |
| Operating costs                                   | (1,713)  | (2,080)  | (1,592)  | (3,731)  | (3,740)  |
| Operating EBITDA                                  | 6,593    | 10,672   | 12,178   | 22,932   | 24,118   |
| Depreciation                                      | (2,434)  | (3,431)  | (3,049)  | (5,180)  | (5,503)  |
| Goodwill amortisation                             | 0        | 0        | 0        | 0        | 0        |
| Operating EBIT                                    | 4,159    | 7,241    | 9,129    | 17,752   | 18,616   |
| Net financing costs                               | (1,703)  | (3,715)  | (3,501)  | (4,656)  | (4,518)  |
| Associates  | 3,205    | 2,462    | 3,210    | 4,189    | 4,631    |
| Recurring non-operating income                    | 3,320    | 2,922    | 3,230    | 4,209    | 4,651    |
| Non-recurring items                               | 1,377    | (196)    | 0        | 0        | 0        |
| Profit before tax                                 | 7,152    | 6,252    | 8,859    | 17,306   | 18,748   |
| Tax   | 14       | (107)    | (13)     | (492)    | (963)    |
| Profit after tax                                  | 7,166    | 6,144    | 8,846    | 16,814   | 17,785   |
| Minority interests                                | (2,280)  | (1,862)  | (2,256)  | (4,182)  | (4,378)  |
| Preferred dividends Other items                   | 0        | 0        | 0        | 0        | 0        |
| Reported net profit                               | 4,887    | 4,282    | 6,590    | 12,632   | 13,407   |
| Non-recurring items & goodwill (net)              | (1,377)  | 196      | 0,590    | 12,032   | 13,407   |
| Recurring net profit                              | 3,510    | 4,478    | 6,590    | 12,632   | 13,407   |
| Per share (THB)                                   |          | .,       | 3,000    | ,        | 10,101   |
| Recurring EPS *                                   | 0.33     | 0.38     | 0.56     | 1.08     | 1.14     |
| Reported EPS                                      | 0.46     | 0.36     | 0.56     | 1.08     | 1.14     |
| DPS   | 0.26     | 0.25     | 0.40     | 0.70     | 0.70     |
| Diluted shares (used to calculate per share data) | 10,667   | 11,733   | 11,733   | 11,733   | 11,733   |
| Growth  | . 0,007  | , ,      | ,        | ,        | ,        |
| Revenue (%)                                       | 74.8     | 9.3      | (3.0)    | 134.3    | 0.2      |
| Operating EBITDA (%)                              | 49.7     | 61.9     | 14.1     | 88.3     | 5.2      |
| Operating EBIT (%)                                | 38.1     | 74.1     | 26.1     | 94.5     | 4.9      |
| Recurring EPS (%)                                 | 15.9     | 16.0     | 47.2     | 91.7     | 6.1      |
| Reported EPS (%)                                  | 61.4     | (20.3)   | 53.9     | 91.7     | 6.1      |
| Operating performance                             |          | · , ,    |          |          |          |
| Gross margin inc. depreciation (%)                | 19.5     | 28.4     | 33.7     | 28.8     | 29.9     |
| Gross margin of key business (%)                  | 24.1     | 27.8     | 33.7     | 28.8     | 29.9     |
| Operating EBITDA margin (%)                       | 21.9     | 32.5     | 38.2     | 30.7     | 32.2     |
| Operating EBIT margin (%)                         | 13.8     | 22.1     | 28.7     | 23.8     | 24.9     |
| Net margin (%)                                    | 11.7     | 13.6     | 20.7     | 16.9     | 17.9     |
| Effective tax rate (%)                            | -0.3     | 2.8      | 0.2      | 3.7      | 6.8      |
| Dividend payout on recurring profit (%)           | 79.0     | 65.5     | 71.2     | 65.0     | 61.3     |
| Interest cover (X)                                | 4.4      | 2.7      | 3.5      | 4.7      | 5.1      |
| Inventory days                                    | -        | -        | -        | -        | -        |
| Debtor days                                       | 52.9     | 60.4     | 67.4     | 33.5     | 40.7     |
| Creditor days                                     | 24.1     | 27.7     | 25.8     | 16.8     | 24.6     |
| Operating ROIC (%)                                | 4.6      | 5.5      | (1.2)    | (2.1)    | (2.2)    |
| ROIC (%)  | 5.8      | 5.0      | (1.1)    | (1.7)    | (1.8)    |
| ROE (%)   | 9.4      | 8.7      | 10.0     | 17.6     | 17.1     |
| ROA (%)   | 5.5      | 4.9      | 3.1      | 5.5      | 5.5      |
| * Pre-exceptional, pre-goodwill and fully diluted |          |          |          |          |          |
| Revenue by Division (THB m)                       | 2019     | 2020     | 2021E    | 2022E    | 2023E    |
| Power business                                    | 30,313   | 31,772   | 26,704   | 69,375   | 69,557   |
| Consulting business                               | 955      | 1,154    | 5,772    | 5,772    | 5,772    |
| Others  | (1,228)  | (99)     | (629)    | (521)    | (521)    |

Sources: Gulf Energy Development; FSSIA estimates

# **Financial Statements**

Gulf Energy Development

| Cash Flow (THB m) Year Ending Dec  | 2019                    | 2020                    | 2021E                    | 2022E                      | 2023E                      |
|--|-------------------------|-------------------------|--------------------------|----------------------------|----------------------------|
| Recurring net profit   | 3,510                   | 4,478                   | 6,590                    | 12,632                     | 13,407                     |
| Depreciation   | 2,434                   | 3,431                   | 3,049                    | 5,180                      | 5,503                      |
| Associates & minorities  | 3,205                   | 2,462                   | 3,210                    | 4,189                      | 4,631                      |
| Other non-cash items   | -<br>(C 472)            | 2 700                   | (762)                    | 7 907                      | (4 522)                    |
| Change in working capital  Cash flow from operations                       | (6,473)<br><b>2,676</b> | 2,798<br><b>13,169</b>  | (762)<br><b>12,088</b>   | 7,807<br><b>29,809</b>     | (1,533)<br><b>22,008</b>   |
| Capex - maintenance  | (2,410)                 | (3,152)                 | (3,226)                  | (4,256)                    | (3,805)                    |
| capex - new investment   | (13,320)                | (49,037)                | (38,313)                 | (11,321)                   | (462)                      |
| let acquisitions & disposals   | (1,209)                 | (832)                   | Ó                        | Ó                          | Ò                          |
| Other investments (net)  | 11,701                  | 433                     | 3,209                    | 4,187                      | 4,629                      |
| Cash flow from investing   | (5,239)                 | (52,588)                | (38,329)                 | (11,390)                   | 362                        |
| Dividends paid   | (2,133)                 | (2,773)                 | (2,933)                  | (4,693)                    | (8,213)                    |
| Equity finance   | 0                       | 0                       | 0                        | 0                          | 0                          |
| Debt finance   | 5,584                   | 27,702                  | 23,017                   | (2,000)                    | (4.000)                    |
| Other financing cash flows<br>Cash flow from financing                     | (3,196)<br><b>254</b>   | 16,003<br><b>40,932</b> | (4,164)<br><b>15,920</b> | (4,194)<br><b>(10,887)</b> | (4,882)<br><b>(13,095)</b> |
| Non-recurring cash flows   |                         | 40,332                  | 13,320                   | (10,007)                   | (13,093)                   |
| Other adjustments  | 0                       | 0                       | 0                        | 0                          | C                          |
| Net other adjustments  | 0                       | 0                       | 0                        | 0                          | O                          |
| Novement in cash   | (2,309)                 | 1,513                   | (10,321)                 | 7,532                      | 9,275                      |
| Free cash flow to firm (FCFF)  | 332.82                  | (35,753.90)             | (22,263.26)              | 23,297.88                  | 27,412.85                  |
| ree cash flow to equity (FCFE)   | (175.27)                | 4,285.96                | (7,388.02)               | 12,225.06                  | 17,487.81                  |
| er share (THB)   |                         |                         |                          |                            |                            |
| FCFF per share   | 0.03                    | (3.05)                  | (1.90)                   | 1.99                       | 2.34                       |
| FCFE per share   | (0.01)                  | 0.37                    | (0.63)                   | 1.04                       | 1.49                       |
| Recurring cash flow per share  | 0.86                    | 0.88                    | 1.10                     | 1.88                       | 2.01                       |
| Balance Sheet (THB m) Year Ending Dec                                      | 2019                    | 2020                    | 2021E                    | 2022E                      | 2023E                      |
| angible fixed assets (gross)   | 85,190                  | 139,958                 | 181,673                  | 196,326                    | 198,896                    |
| less: Accumulated depreciation   | (4,229)                 | (10,240)                | (13,466)                 | (17,722)                   | (21,527)                   |
| Tangible fixed assets (net)  | 80,961                  | 129,718                 | 168,208                  | 178,605                    | 177,369                    |
| ntangible fixed assets (net)   | 1,113                   | 17,354                  | 17,354                   | 17,354                     | 17,354                     |
| ong-term financial assets  | -                       | -                       | -                        | -                          |                            |
| nvest. in associates & subsidiaries  | 21,247                  | 22,079                  | 22,079                   | 22,079                     | 22,079                     |
| Cash & equivalents<br>VC receivable  | 14,390<br>5,199         | 15,902<br>5,660         | 5,581<br>6,108           | 13,112<br>7,601            | 22,387<br>9,097            |
| nventories   | 0,199                   | 0,000                   | 0,108                    | 7,001                      | 9,097                      |
| Other current assets   | 2,828                   | 8,792                   | 8,529                    | 19,986                     | 20,035                     |
| Current assets   | 22,417                  | 30,354                  | 20,219                   | 40,699                     | 51,519                     |
| Other assets   | 8,540                   | 46,075                  | 46,075                   | 46,075                     | 46,075                     |
| Total assets   | 134,278                 | 245,580                 | 273,934                  | 304,812                    | 314,396                    |
| Common equity  | 38,427                  | 64,027                  | 67,684                   | 75,623                     | 80,816                     |
| Minorities etc.  | 10,613                  | 8,053                   | 10,309                   | 14,491                     | 18,869                     |
| Total shareholders' equity   | 49,040                  | 72,080                  | 77,993                   | 90,114                     | 99,685                     |
| ong term debt  | 66,453                  | 83,544<br>60.314        | 116,453<br>60.314        | 116,453                    | 116,453                    |
| Other long-term liabilities<br>.ong-term liabilities                       | 8,976<br><b>75,429</b>  | 143,858                 | 176,767                  | 60,314<br><b>176,767</b>   | 60,314<br><b>176,76</b> 7  |
| VC payable   | 1,689                   | 1,353                   | 1,207                    | 3,202                      | 3,135                      |
| Short term debt  | 3,281                   | 13,892                  | 4,000                    | 2,000                      | 2,000                      |
| Other current liabilities  | 4,838                   | 14,397                  | 13,967                   | 32,729                     | 32,808                     |
| Current liabilities  | 9,809                   | 29,643                  | 19,174                   | 37,931                     | 37,943                     |
| otal liabilities and shareholders' equity                                  | 134,278                 | 245,581                 | 273,934                  | 304,812                    | 314,396                    |
| Net working capital  | 1,500                   | (1,298)                 | (537)                    | (8,344)                    | (6,811)                    |
| nvested capital  | 113,360                 | 213,928                 | 253,179                  | 255,768                    | 256,065                    |
| Includes convertibles and preferred stock which is bei                     | ng treated as debt      |                         |                          |                            |                            |
| Per share (THB)  |                         |                         |                          |                            |                            |
| Book value per share   | 3.60                    | 5.46                    | 5.77                     | 6.45                       | 6.89                       |
| Tangible book value per share  | 3.50                    | 3.98                    | 4.29                     | 4.97                       | 5.41                       |
| Financial strength   | 440.0                   | 440.4                   | 4.47.0                   | 440.0                      | 00                         |
| let debt/equity (%)  | 112.9                   | 113.1                   | 147.3                    | 116.9                      | 96.4<br>30.6               |
| Vet debt/total assets (%) Current ratio (x)                                | 41.2<br>2.3             | 33.2<br>1.0             | 41.9<br>1.1              | 34.6<br>1.1                | 30.6<br>1.4                |
| CF interest cover (x)  | 2.3<br>8.7              | 15.4                    | 9.8                      | 6.1                        | 1.²<br>5.0                 |
| /aluation  | 2019                    | 2020                    | 2021E                    | 2022E                      | 2023E                      |
| ecurring P/E (x) *   | 126.1                   | 108.7                   | 73.9                     | 38.5                       | 36.3                       |
| Recurring P/E @ target price (x) *   | 142.8                   | 123.1                   | 83.7                     | 43.7                       | 41.                        |
| Reported P/E (x)   | 90.6                    | 113.7                   | 73.9                     | 38.5                       | 36.3                       |
| Dividend yield (%)   | 0.6                     | 0.6                     | 1.0                      | 1.7                        | 1.                         |
| Price/book (x)   | 11.5                    | 7.6                     | 7.2                      | 6.4                        | 6.0                        |
| noorbook (x)   |                         | 10.4                    | 9.7                      | 8.4                        | 7.7                        |
| * *  | 11.9                    | 10.4                    | 0.7                      | 0                          |                            |
| Price/tangible book (x)  | 11.9<br>77.1            | 54.0                    | 50.3                     | 26.5                       |                            |
| Price/tangible book (x)  EV/EBITDA (x) **  EV/EBITDA @ target price (x) ** |                         |                         |                          |                            | 25.0<br>27.0               |

Sources: Gulf Energy Development; FSSIA estimates

# Corporate Governance report of Thai listed companies 2020

| AV        | ADVANC       | AF          | AIRA   | AKP    | AKR    | ALT          | AMA        | AMATA   | AMATAV | ANAN   |
|-----------|--------------|-------------|--------|--------|--------|--------------|------------|---------|--------|--------|
| AV<br>AOT | ADVANC<br>AP | AF<br>ARIP  | ARROW  | ASP    | BAFS   | ALT<br>BANPU | AMA<br>BAY | BCP     | BCPG   | BDMS   |
|           |              |             |        |        | BLA    |              | BPP        |         | BTS    |        |
| BEC       | BEM          | BGRIM       | BIZ    | BKI    |        | BOL          |            | BRR     |        | BWG    |
| CENTEL    | CFRESH       | CHEWA       | CHO    | CIMBT  | CK     | CKP          | CM         | CNT     | COL    | COMAN  |
| COTTO     | CPALL        | CPF         | CPI    | CPN    | CSS    | DELTA        | DEMCO      | DRT     | DTAC   | DTC    |
| OV8       | EA           | EASTW       | ECF    | ECL    | EGCO   | EPG          | ETE        | FNS     | FPI    | FPT    |
| FSMART    | GBX          | GC          | GCAP   | GEL    | GFPT   | GGC          | GPSC       | GRAMMY  | GUNKUL | HANA   |
| HARN      | HMPRO        | ICC         | ICHI   | III    | ILINK  | INTUCH       | IRPC       | IVL     | JKN    | JSP    |
| JWD       | K            | KBANK       | KCE    | KKP    | KSL    | KTB          | KTC        | LANNA   | LH     | LHFG   |
| _IT       | LPN          | MAKRO       | MALEE  | MBK    | MBKET  | MC           | MCOT       | METCO   | MFEC   | MINT   |
| MONO      | MOONG        | MSC         | MTC    | NCH    | NCL    | NEP          | NKI        | NOBLE   | NSI    | NVD    |
| NYT       | OISHI        | ORI         | ОТО    | PAP    | PCSGH  | PDJ          | PG         | PHOL    | PLANB  | PLANET |
| PLAT      |              | PPS         |        |        |        | PRM          |            |         | PTG    |        |
|           | PORT         |             | PR9    | PREB   | PRG    |              | PSH        | PSL     |        | PTT    |
| PTTEP     | PTTGC        | PYLON       | Q-CON  | QH     | QTC    | RATCH        | RS         | S       | S&J    | SAAM   |
| SABINA    | SAMART       | SAMTEL      | SAT    | SC     | SCB    | SCC          | SCCC       | SCG     | SCN    | SDC    |
| SEAFCO    | SEAOIL       | SE-ED       | SELIC  | SENA   | SIRI   | SIS          | SITHAI     | SMK     | SMPC   | SNC    |
| SONIC     | SORKON       | SPALI       | SPI    | SPRC   | SPVI   | SSSC         | SST        | STA     | SUSCO  | SUTHA  |
| SVI       | SYMC         | SYNTEC      | TACC   | TASCO  | TCAP   | TFMAMA       | THANA      | THANI   | THCOM  | THG    |
| ГНІР      | THRE         | THREL       | TIP    | TIPCO  | TISCO  | TK           | TKT        | TTB     | TMILL  | TNDT   |
| ΓNL       | TOA          | TOP         | TPBI   | TQM    | TRC    | TSC          | TSR        | TSTE    | TSTH   | TTA    |
| TTCL      | TTW          | TU          | TVD    | TVI    | TVO    | TWPC         | U          | UAC     | UBIS   | UV     |
|           |              |             |        |        |        |              |            |         | UDIO   | υv     |
| /GI       | VIH          | WACOAL      | WAVE   | WHA    | WHAUP  | WICE         | WINNER     | TRUE    |        |        |
| ERY GO    | OD LEVEL     |             |        |        |        |              |            |         |        |        |
| :S        | ABM          | ACE         | ACG    | ADB    | AEC    | AEONTS       | AGE        | АН      | AHC    | AIT    |
| ALLA      | AMANAH       | AMARIN      | APCO   | APCS   | APURE  | AQUA         | ASAP       | ASEFA   | ASIA   | ASIAN  |
| ASIMAR    | ASK          | ASN         | ATP30  | AUCT   | AWC    | AYUD         | В          | BA      | BAM    | BBL    |
|           |              |             |        |        |        |              |            |         |        | CHAYO  |
| BFIT      | BGC          | BJC         | BJCHI  | BROOK  | BTW    | CBG          | CEN        | CGH     | CHARAN |        |
| CHG       | CHOTI        | CHOW        | CI     | CIG    | CMC    | COLOR        | COM7       | CPL     | CRC    | CRD    |
| CSC       | CSP          | CWT         | DCC    | DCON   | DDD    | DOD          | DOHOME     | EASON   | EE     | ERW    |
| ESTAR     | FE           | FLOYD       | FN     | FORTH  | FSS    | FTE          | FVC        | GENCO   | GJS    | GL     |
| GLAND     | GLOBAL       | GLOCON      | GPI    | GULF   | GYT    | HPT          | HTC        | ICN     | IFS    | ILM    |
| MH        | INET         | INSURE      | IRC    | IRCP   | IT     | ITD          | ITEL       | J       | JAS    | JCK    |
| ICKH      | JMART        | JMT         | KBS    | KCAR   | KGI    | KIAT         | KOOL       | KTIS    | KWC    | KWM    |
| _&E       | LALIN        | LDC         | LHK    | LOXLEY | LPH    | LRH          | LST        | M       | MACO   | MAJOR  |
|           |              |             |        |        |        |              |            |         |        |        |
| MBAX      | MEGA         | META        | MFC    | MGT    | MILL   | MITSIB       | MK         | MODERN  | MTI    | MVP    |
| NETBAY    | NEX          | NINE        | NTV    | NWR    | OCC    | OGC          | OSP        | PATO    | PB     | PDG    |
| PDI       | PICO         | PIMO        | PJW    | PL     | PM     | PPP          | PRIN       | PRINC   | PSTC   | PT     |
| QLT       | RCL          | RICHY       | RML    | RPC    | RWI    | S11          | SALEE      | SAMCO   | SANKO  | SAPPE  |
| SAWAD     | SCI          | SCP         | SE     | SEG    | SFP    | SGF          | SHR        | SIAM    | SINGER | SKE    |
| SKR       | SKY          | SMIT        | SMT    | SNP    | SPA    | SPC          | SPCG       | SR      | SRICHA | SSC    |
| SSF       | STANLY       | STI         | STPI   | SUC    | SUN    | SYNEX        | T          | TAE     | TAKUNI | TBSP   |
|           |              |             |        |        |        |              |            |         |        |        |
| CC        | TCMC         | TEAM        | TEAMG  | TFG    | TIGER  | TITLE        | TKN        | TKS     | TM     | TMC    |
| ΓMD       | TMI          | TMT         | TNITY  | TNP    | TNR    | TOG          | TPA        | TPAC    | TPCORP | TPOLY  |
| ΓPS       | TRITN        | TRT         | TRU    | TSE    | TVT    | TWP          | UEC        | UMI     | UOBKH  | UP     |
| JPF       | UPOIC        | UT          | UTP    | UWC    | VL     | VNT          | VPO        | WIIK    | WP     | XO     |
| /UASA     | ZEN          | ZIGA        | ZMICO  |        |        |              |            |         |        |        |
| OOD LE    | VFI          |             |        |        |        |              |            |         |        |        |
| JP        | A            | ABICO       | AJ     | ALL    | ALUCON | AMC          | APP        | ARIN    | AS     | AU     |
|           |              |             |        |        |        |              |            |         |        |        |
| 352       | BC           | BCH         | BEAUTY | BGT    | BH     | BIG          | BKD        | BLAND   | BM     | BR     |
| BROCK     | BSBM         | BSM         | BTNC   | CAZ    | CCP    | CGD          | CITY       | CMAN    | CMO    | CMR    |
| CPT       | CPW          | CRANE       | CSR    | D      | EKH    | EP           | ESSO       | FMT     | GIFT   | GREEN  |
| SSC       | GTB          | HTECH       | HUMAN  | IHL    | INOX   | INSET        | IP         | JTS     | JUBILE | KASET  |
| KCM       | KKC          | KUMWEL      | KUN    | KWG    | KYE    | LEE          | MATCH      | MATI    | M-CHAI | MCS    |
| ИDX       | MJD          | MM          | MORE   | NC     | NDR    | NER          | NFC        | NNCL    | NPK    | NUSA   |
| CEAN      | PAF          | PF          | PK     | PLE    | PMTA   | POST         | PPM        | PRAKIT  | PRECHA | PRIME  |
|           |              |             |        |        |        |              |            |         |        |        |
| PROUD     | PTL          | RBF         | RCI    | RJH    | ROJNA  | RP           | RPH        | RSP     | SF     | SFLEX  |
| SGP       | SISB         | SKN         | SLP    | SMART  | SOLAR  | SPG          | SQ         | SSP     | STARK  | STC    |
| SUPER     | SVOA         | TC          | TCCC   | THMUI  | TIW    | TNH          | TOPP       | TPCH    | TPIPP  | TPLAS  |
| TI        | TYCN         | UKEM        | UMS    | VCOM   | VRANDA | WIN          | WORK       | WPH     |        |        |
|           |              | Description |        |        |        |              |            | Score R | _      |        |
|           |              | Excellent   |        |        |        |              |            | 90-1    | 00     |        |
|           |              | Very Good   |        |        |        |              |            | 80-8    | 39     |        |
|           |              | •           |        |        |        |              |            |         |        |        |

The disclosure of the survey results of the Thai Institute of Directors Association ('IOD") regarding corporate governance is made pursuant to the policy of the Office of the Securities and Exchange Commission. The survey of the IOD is based on the information of a company listed on the Stock Exchange of Thailand and the Market for Alternative Investment disclosed to the public and able to be accessed by a general public investor. The result, therefore, is from the perspective of a third party. It is not an evaluation of operation and is not based on inside information.

The survey result is as of the date appearing in the Corporate Governance Report of Thai Listed Companies. As a result, the survey results may be changed after that date.

Source: Thai Institute of Directors Association (IOD); FSSIA's compilation

FSS International Investment Advisory Company Limited does not confirm nor certify the accuracy of such survey results.

\* CGR scoring should be considered with news regarding wrong doing of the company or director or executive of the company such unfair practice on securities trading, fraud, and corruption SEC imposed a civil sanction against insider trading of director and executive; \*\* delisted

# **Anti-corruption Progress Indicator 2020**

| CERTIFIED |        |        |        |        |        |        |        |        |        | _      |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| 2S        | ADVANC | Al     | AIE    | AIRA   | AKP    | AMA    | AMANAH | AP     | AQUA   | ARROW  |
| ASK       | ASP    | AYUD   | В      | BAFS   | BANPU  | BAY    | BBL    | всн    | ВСР    | BCPG   |
| BGC       | BGRIM  | BJCHI  | BKI    | BLA    | BPP    | BROOK  | BRR    | BSBM   | BTS    | BWG    |
| CEN       | CENTEL | CFRESH | CGH    | CHEWA  | CHOTI  | CHOW   | CIG    | CIMBT  | СМ     | CMC    |
| COL       | COM7   | CPALL  | CPF    | CPI    | CPN    | CSC    | DCC    | DELTA  | DEMCO  | DIMET  |
| DRT       | DTAC   | DTC    | EASTW  | ECL    | EGCO   | FE     | FNS    | FPI    | FPT    | FSS    |
| FTE       | GBX    | GC     | GCAP   | GEL    | GFPT   | GGC    | GJS    | GPSC   | GSTEEL | GUNKUL |
| HANA      | HARN   | HMPRO  | HTC    | ICC    | ICHI   | IFS    | INET   | INSURE | INTUCH | IRPC   |
| ITEL      | IVL    | K      | KASET  | KBANK  | KBS    | KCAR   | KCE    | KGI    | KKP    | KSL    |
| KTB       | ктс    | KWC    | L&E    | LANNA  | LHFG   | LHK    | LPN    | LRH    | M      | MAKRO  |
| MALEE     | MBAX   | MBK    | MBKET  | MC     | MCOT   | MFC    | MFEC   | MINT   | MONO   | MOONG  |
| MPG       | MSC    | MTC    | MTI    | NBC    | NEP    | NINE   | NKI    | NMG    | NNCL   | NSI    |
| NWR       | occ    | OCEAN  | OGC    | ORI    | PAP    | PATO   | РВ     | PCSGH  | PDG    | PDI    |
| PDJ       | PE     | PG     | PHOL   | PL     | PLANB  | PLANET | PLAT   | PM     | PPP    | PPPM   |
| PPS       | PREB   | PRG    | PRINC  | PRM    | PSH    | PSL    | PSTC   | PT     | PTG    | PTT    |
| PTTEP     | PTTGC  | PYLON  | Q-CON  | QH     | QLT    | QTC    | RATCH  | RML    | RWI    | S & J  |
| SABINA    | SAT    | SC     | SCB    | SCC    | SCCC   | SCG    | SCN    | SEAOIL | SE-ED  | SELIC  |
| SENA      | SGP    | SIRI   | SITHAI | SMIT   | SMK    | SMPC   | SNC    | SNP    | SORKON | SPACK  |
| SPC       | SPI    | SPRC   | SRICHA | SSF    | SSSC   | SST    | STA    | SUSCO  | SVI    | SYNTEC |
| TAE       | TAKUNI | TASCO  | TBSP   | TCAP   | TCMC   | TFG    | TFI    | TFMAMA | THANI  | THCOM  |
| THIP      | THRE   | THREL  | TIP    | TIPCO  | TISCO  | TKT    | TTB    | TMD    | TMILL  | TMT    |
| TNITY     | TNL    | TNP    | TNR    | TOG    | TOP    | TPA    | TPCORP | TPP    | TRU    | TSC    |
| TSTH      | TTCL   | TU     | TVD    | TVI    | TVO    | TWPC   | U      | UBIS   | UEC    | UKEM   |
| UOBKH     | UWC    | VGI    | VIH    | VNT    | WACOAL | WHA    | WHAUP  | WICE   | WIIK   | XO     |
| ZEN       | TRUE   |        |        |        |        |        |        |        |        |        |
| DECLARED  |        |        |        |        |        |        |        |        |        |        |
| 7UP       | ABICO  | AF     | ALT    | AMARIN | AMATA  | AMATAV | ANAN   | APURE  | B52    | BKD    |
| BM        | BROCK  | BUI    | CHO    | CI     | COTTO  | DDD    | EA     | EFORL  | EP     | ERW    |
| ESTAR     | ETE    | EVER   | FSMART | GPI    | ILINK  | IRC    | J      | JKN    | JMART  | JMT    |
| JSP       | JTS    | KWG    | LDC    | MAJOR  | META   | NCL    | NOBLE  | NOK    | PK     | PLE    |
| ROJNA     | SAAM   | SAPPE  | SCI    | SE     | SHANG  | SINGER | SKR    | SPALI  | SSP    | STANLY |
| SUPER     | SYNEX  | THAI   | TKS    | TOPP   | TRITN  | TTA    | UPF    | UV     | WIN    | ZIGA   |

#### Level

Certified

This level indicates practical participation with thoroughly examination in relation to the recommended procedures from the audit committee or the SEC's certified auditor, being a certified member of Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) or already passed examination to ensure independence from external parties.

Declared This level indicates determination to participate in the Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC)

#### Disclaimer:

The disclosure of the Anti-Corruption Progress Indicators of a listed company on the Stock Exchange of Thailand, which is assessed by Thaipat Institute, is made in order to comply with the policy and sustainable development plan for the listed companies of the Office of the Securities and Exchange Commission. Thaipat Institute made this assessment based on the information received from the listed company, as stipulated in the form for the assessment of Anti-corruption which refers to the Annual Registration Statement (Form 56-1), Annual Report (Form 56-2), or other relevant documents or reports of such listed company. The assessment result is therefore made from the perspective of Thaipat Institute that is a third party. It is not an assessment of operation and is not based on any inside information. Since this assessment is only the assessment result as of the date appearing in the assessment result, it may be changed after that date or when there is any change to the relevant information. Nevertheless, FSS International Investment Advisory Company Limited does not confirm, verify, or certify the accuracy and completeness of the assessment results.

Note: Companies participating in Thailand's Private Sector Collective Action Coalition Against Corruption programme (Thai CAC) under Thai Institute of Directors (as of June 24, 2019) are categorised into: 1) companies that have declared their intention to join CAC, and; 2) companies certified by CAC.

Source: The Securities and Exchange Commission, Thailand; \* FSSIA's compilation

#### **GENERAL DISCLAIMER**

### ANALYST(S) CERTIFICATION

#### Suwat Sinsadok FSS International Investment Advisory Securities Co., Ltd

The individual(s) identified above certify(ies) that (i) all views expressed in this report accurately reflect the personal view of the analyst(s) with regard to any and all of the subject securities, companies or issuers mentioned in this report; and (ii) no part of the compensation of the analyst(s) was, is, or will be, directly or indirectly, related to the specific recommendations or views expressed herein.

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| Company                    | Ticker    | Price      | Rating | Valuation & Risks  |
|----------------------------|-----------|------------|--------|--|
| Gulf Energy Development    | GULF TB   | THB 41.50  | BUY    | The downside risks to our SoTP-based TP on GULF include 1) lower-than-expected demand for electricity in Thailand; 2) a lower crude price; and 3) delays in project commercial operation dates.  |
| Intouch Holdings           | INTUCH TB | THB 82.75  | HOLD   | The key downside risks to our NAV-discounted TP are if the sluggish performance from the satellite business continues and if there is a slower-than-expected 5G adoption rate. The key upside risk is if INTUCH synergizes with GULF faster than expected.   |
| Advanced Info Service      | ADVANC TB | THB 196.50 | BUY    | The key downside risks to our DCF-based TP are stronger-than-expected competition in the mobile market and the slower-than-expected adoption of 5G use cases.  |
| Thaicom                    | ТНСОМ ТВ  | THB 10.30  | REDUCE | The key upside risks to our P/BV-based TP are 1) if the company is able to secure a new right of use concession for the satellite orbital slots and can generate significant revenue from it; 2) if it can form a partnership with NT or LEO satellite operators; and 3) if its operating costs after the expiration of Thaicom 4 and 6 are lower than expected. |
| Siam Commercial Bank       | SCB TB    | THB 130.00 | BUY    | Downside risks to our SOTP-based TP are 1) prolonged economic sluggishness and further waves of the Covid-19 pandemic affecting loan growth and asset quality; and 2) the impact of further interest rate cuts on its NIM.   |
| Total Access Communication | DTAC TB   | THB 42.50  | HOLD   | The key downside and upside risks to our DCF-based TP are if the 5G subscription losses are worse than our expectation, the cost of the 3500MHz band is higher than our expectation, if there is stronger or weaker-than-expected competition in the mobile market, and if there is a faster or slower-than-expected adoption of 5G use cases.                   |
| True Corporation           | TRUE TB   | THB 3.94   | HOLD   | The key upside and downside risks to our DCF-based TP are if the 5G subscription gains and ARPU are better or worse than our expectation, if the company can reduce its costs better or worse than we expect, and if there is a faster or slower-than-expected adoption of 5G use cases.   |
| B.Grimm Power              | BGRIM TB  | THB 42.25  | BUY    | The downside risks to our SoTP-based TP include 1) lower-than-expected demand for electricity in Thailand, 2) a lower crude price, and 3) unplanned shutdowns of its SPPs.   |
| Ratch Group                | RATCH TB  | THB 45.50  | BUY    | The downside risks to our SoTP-based TP include 1) lower-than-expected demand for electricity in Thailand; 2) lower crude price; and 3) delays in starting new projects.   |
| Electricity Generating     | EGCO TB   | THB 176.50 | BUY    | Downside risks to our SoTP-based TP include 1) lower-than expected demand for electricity in Thailand; 2) delays in project commencement or commercial operation dates (COD); and 3) government intervention in electricity tariff subsidies.  |
| Global Power Synergy       | GPSC TB   | THB 78.00  | BUY    | The downside risks to our SoTP-based TP on GPSC include 1) lower-than-expected demand for electricity in Thailand; 2) a lower crude price; and 3) lower-than-expected demand from industrial users.  |
| Siam Cement                | SCC TB    | THB 412.00 | BUY    | Downside risks to our SOTP-based TP include 1) a lower-than-expected demand for chemicals, CBM, and packaging; 2) rising coal costs for its cement and packaging units; and 3) weaker demand from the automobile industry that could erode the demand for SCC's chemical unit and its dividend contributions.  |
| PTT PCL                    | РТТ ТВ    | THB 40.00  | BUY    | Risks to our SoTP-based valuation are the oil price and potential earnings downside from government intervention.  |

Source: FSSIA estimates

#### **Additional Disclosures**

Target price history, stock price charts, valuation and risk details, and equity rating histories applicable to each company rated in this report is available in our most recently published reports. You can contact the analyst named on the front of this note or your representative at Finansia Syrus Securities Public Company Limited

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All share prices are as at market close on 23-Sep-2021 unless otherwise stated.

### RECOMMENDATION STRUCTURE

## Stock ratings

Stock ratings are based on absolute upside or downside, which we define as (target price\* - current price) / current price.

BUY (B). The upside is 10% or more.

HOLD (H). The upside or downside is less than 10%.

REDUCE (R). The downside is 10% or more.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause a temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

#### **Industry Recommendations**

Overweight. The analyst expects the fundamental conditions of the sector to be positive over the next 12 months.

Neutral. The analyst expects the fundamental conditions of the sector to be maintained over the next 12 months.

Underweight. The analyst expects the fundamental conditions of the sector to be negative over the next 12 months.

#### **Country (Strategy) Recommendations**

**Overweight (O).** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral (N).** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight (U).** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.